

The Barre Code®



FRANCHISE DISCLOSURE DOCUMENT

Barre Code Franchisor, L.L.C.
an Illinois limited liability company
435 N LaSalle Blvd LL2
Chicago, IL 60654
(773) 717-9037
franchising@thebarrecode.com
www.thebarrecode.com

We offer a franchise to own and operate a barre-based fitness and workout studio under “The Barre Code” name and marks.

The total investment necessary to begin operation of a Barre Code franchised business ranges from \$228,064 to \$380,867. This includes the Initial Franchise Fee of \$39,500 that must be paid to the franchisor or its affiliate(s). This also includes the option, if we grant the right to develop multiple units, of entering into a two or three studio Multi-Unit Development Agreement, which has an Initial Franchise Fee of \$49,500 for the combined two Studios or \$59,500 for the combined three Studios that must be paid to franchisor or its affiliate(s).

This Disclosure Document summarizes certain provisions of your franchise agreement and other information in plain English. Read this Disclosure Document and all accompanying agreements carefully. You must receive this Disclosure Document at least 14 calendar days before you sign a binding agreement with, or make any payments to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no government agency has verified the information contained in this document.**

You may wish to receive your Disclosure Document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact Jillian Lorenz at Barre Code Franchisor, LLC., 435 N LaSalle Blvd LL2, Chicago, IL 60654, (773)717-9037, jillian@thebarrecode.com.

The terms of your contract will govern your franchise relationship. Don’t rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this Disclosure Document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as “A Consumer’s Guide to Buying a Franchise,” which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC’s home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

Issuance Date: April 30, 2021

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in item 20 or Exhibit G.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit H includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only Barre Code business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a Barre Code franchisee?	Item 20 or Exhibit G lists current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits to this disclosure document to better understand this franchise opportunity. See the table of contents.

What Your Need To Know About Franchising *Generally*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit A.

Your state may also have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risks to Consider About *This Franchise*

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The franchise agreement and multi-unit development agreement requires you to resolve disputes with the franchisor by mediation, arbitration, and/or litigation only in Illinois. Out-of-state mediation, arbitration, or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to mediate, arbitrate, or litigate with the franchisor in Illinois than in your own state.
2. **Financial Condition.** The Franchisor's financial condition as reflected in its financial statements (see Item 21) calls into question the Franchisor's financial ability to provide services and support to you.
3. **Spousal Liability.** Your spouse must sign a document that makes your spouse liable for all financial obligations under the Franchise Agreement, even though your spouse has no ownership interest in the franchise. This Guarantee will place both your and your spouse's marital and personal assets (perhaps including your house) at risk if your franchise fails.
4. **Mandatory Minimum Payments.** You must make mandatory minimum royalty payments or advertising contributions regardless of your sales levels. Your inability to make these payments may result in termination of your franchise and loss of your investment.

Certain states may require other risks to be highlighted. Check the "State Specific Addenda" (if any) to see whether your state requires other risks to be highlighted.

**THE FOLLOWING APPLY TO
TRANSACTIONS GOVERNED BY
THE MICHIGAN FRANCHISE INVESTMENT LAW ONLY**

THE STATE OF MICHIGAN PROHIBITS CERTAIN UNFAIR PROVISIONS THAT ARE SOMETIMES IN FRANCHISE DOCUMENTS. IF ANY OF THE FOLLOWING PROVISIONS ARE IN THESE FRANCHISE DOCUMENTS, THE PROVISIONS ARE VOID AND CANNOT BE ENFORCED AGAINST YOU:

A prohibition on the right of a franchisee to join an association of franchisees.

A requirement that a franchisee assent to a release, assignment, novation, waiver, or estoppel which deprives a franchisee of rights and protections provided in the Michigan Franchise Investment Act. This shall not preclude a franchisee, after entering into a franchise agreement, from settling any and all claims.

A provision that permits a franchisor to terminate a franchise prior to the expiration of its term except for good cause. Good cause shall include the failure of the franchisee to comply with any lawful provision of the franchise agreement and to cure such failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than 30 days, to cure such failure.

A provision that permits a franchisor to refuse to renew a franchise without fairly compensating the franchisee by repurchase or other means for the fair market value at the time of expiration of the franchisee's inventory, supplies, equipment, fixtures, and furnishings. Personalized materials which have no value to the franchisor and inventory, supplies, equipment, fixtures, and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applies only if: (i) the term of the franchise is less than 5 years and (ii) the franchisee is prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising, or other commercial symbol in the same area subsequent to the expiration of the franchise or the franchisee does not receive at least 6 months advance notice of franchisor's intent not to renew the franchise.

A provision that permits the franchisor to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.

A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude the franchisee from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.

A provision which permits a franchisor to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent a franchisor from exercising a right of first refusal to purchase the franchise. Good cause shall include, but is not limited to:

The failure of the proposed transferee to meet the franchisor's then current reasonable qualifications or standards.

The fact that the proposed transferee is a competitor of the franchisor or subfranchisor.

The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.

The failure of the franchisee or proposed transferee to pay any sums owing to the franchisor or to cure any default in the franchise agreement existing at the time of the proposed transfer.

A provision that requires the franchisee to resell to the franchisor items that are not uniquely identified with the franchisor. This subdivision does not prohibit a provision that grants to a franchisor a right of first refusal to purchase the assets of a franchise on the same terms and conditions as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants the franchisor the right to acquire the assets of a franchise for the market or appraised value of such assets if the franchisee has breached the lawful provisions of the franchise agreement and has failed to cure the breach in the manner provided in subdivision (c).

A provision which permits the franchisor to directly or indirectly convey, assign, or otherwise transfer its obligations to fulfill contractual obligations to the franchisee unless provision has been made for providing the required contractual services.

If the franchisor's most recent financial statements are unaudited and show a net worth of less than \$100,000, the franchisor shall, at the request of a franchisee, arrange for the escrow of initial investment and other funds paid by the franchisee until the obligations to provide real estate, improvements, equipment, inventory, training, or other items included in the franchise offering are fulfilled. At the option of the franchisor, a surety bond may be provided in place of escrow.

THE FACT THAT THERE IS A NOTICE OF THIS OFFERING ON FILE WITH THE ATTORNEY GENERAL DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION, OR ENDORSEMENT BY THE ATTORNEY GENERAL.

Any questions regarding this notice should be directed to:

Michigan Attorney General's Office
Consumer Protection Division
Attention: Franchise Section
G. Mennen Williams Building, 1st Floor
525 West Ottawa Street
Lansing, Michigan 48933
Telephone Number: 517-373-7117

Note: Despite subparagraph (f) above, we intend, and we and you agree to fully enforce the arbitration provisions of the Franchise Agreement. We believe that paragraph (f) is unconstitutional and cannot preclude us from enforcing these arbitration provisions. You acknowledge that we will seek to enforce this section as written.

TABLE OF CONTENTS

<u>ITEM</u>	<u>PAGE</u>
Item 1 THE FRANCHISOR AND ANY PARENTS, PREDECESSORS AND AFFILIATES	9
Item 2 BUSINESS EXPERIENCE	11
Item 3 LITIGATION	11
Item 4 BANKRUPTCY	11
Item 5 INITIAL FEES	11
Item 6 OTHER FEES.....	12
Item 7 ESTIMATED INITIAL INVESTMENT.....	18
Item 8 RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES	18
Item 9 FRANCHISEE’S OBLIGATIONS	24
Item 10 FINANCING	26
Item 11 FRANCHISOR’S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING 26	
Item 12 TERRITORY	39
Item 13 TRADEMARKS.....	39
Item 14 PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION	43
Item 15 OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS.....	44
Item 16 RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL	45
Item 17 RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION.....	45
Item 18 PUBLIC FIGURES	53
Item 19 FINANCIAL PERFORMANCE REPRESENTATIONS	53
Item 20 OUTLETS AND FRANCHISEE INFORMATION.....	58
Item 21 FINANCIAL STATEMENTS.....	58
Item 22 CONTRACTS	63
Item 23 RECEIPTS.....	65

EXHIBITS

Exhibit A	List of State Agencies/Agents For Service Of Process
Exhibit B	Franchise Agreement
Exhibit C	Multi-Unit Development Agreement
Exhibit D	Amendment to Franchise Agreement for Area of Protection
Exhibit E	Table of Contents to Operations Manual
Exhibit F	State Addenda and Agreement Riders
Exhibit G	List of Franchisees
Exhibit H	Financial Statements
Exhibit I	Representations and Acknowledgment Statement
Exhibit J	Sample General Release
Exhibit K	Standard Initial Package
Exhibit L	Receipts

APPLICABLE STATE LAW MIGHT REQUIRE ADDITIONAL DISCLOSURES RELATED TO THE INFORMATION CONTAINED IN THIS DISCLOSURE DOCUMENT. THESE ADDITIONAL DISCLOSURES, IF ANY, APPEAR IN EXHIBIT F.

Item 1

THE FRANCHISOR AND ANY PARENTS, PREDECESSORS AND AFFILIATES

To simplify the language in this franchise disclosure document (this “Disclosure Document”), “Franchisor,” “we,” “us,” or “our” means Barre Code Franchisor, L.L.C., the franchisor. “You” means the person or entity who buys the franchise from us. If you are a corporation, partnership, limited liability company, or other business entity, your owners will have to guarantee your obligations and be bound by the provisions of the Franchise Agreement (defined below) and other agreements as described in this Disclosure Document.

We organized in Illinois on December 17, 2012 as a limited liability company. Our principal business address is 435 N LaSalle Blvd. LL2, Chicago, IL 60654. Our principal telephone number is (405) 922-8282. If we have an agent for service of process in your state, we disclose that agent in Exhibit A. We do business under our corporate name and “The Barre Code”.

Our Parents, Predecessors and Affiliates

We are controlled by our parent, BCB FIT, L.L.C. (“BCB”). BCB organized in Illinois on December 11, 2012 and shares our principal business address. BCB has never operated any Studios (as defined below), nor has it ever offered franchises for Studios or any other concepts, but it may do so in the future.

Our affiliate, BB FIT, L.L.C. (“BBF”), organized in Illinois on May 18, 2009 as B. Pure LLC and changed its name to BB FIT, L.L.C. on February 13, 2013. It shares our principal business address. BBF began operating Studios using the trade name “Barre Bee Fit” in June 2010 and completed a rebrand from “Barre Bee Fit” to “The Barre Code” using the “Barre Code” trade name and trademark in July 2014. BBF currently owns and operates four Barre Code Studios in Chicago, Illinois. BBF has never offered franchises for Studios or any other concepts, but it may do so in the future.

Our affiliate, Barre Code IP, LLC (“BCIP”), organized in Illinois on January 3, 2013. It shares our principal business address. BCIP owns and will provide trademark license rights in certain trademarks to us, enabling us to license trademark rights in those trademarks to franchisees. (See Item 13) BCIP has never operated Studios, nor has it ever offered franchises for Studios or any other concepts, but it may do so in the future.

While our affiliate, BBF, owns and operates four Studios, we do not currently own or operate any Studios. We began offering franchises for Studios under the “Barre Bee Fit” name in February 2013. We have never offered franchises for any other concepts (other than Studios previously offered under the “Barre Bee Fit” name), but we may do so in the future. We do not currently have any other business activities.

The Franchise

We offer and grant franchises to operate fitness and workout studios offering a variety of fitness classes and other services and products we authorize (each, a “Studio”). Each Studio will typically be comprised of one instruction room, in which group classes may be offered. Studios offer a wide array of classes focusing on cardiovascular conditioning, strength training, and restoration. Customers of each Studio can purchase single classes, class packages or monthly all-access memberships, on-demand access, as well as an array of fitness related and branded products.

Studios have distinctive and proprietary business formats, methods, procedures, designs, layouts, standards, and specifications (together, the “System”), all of which we may improve, further develop, or otherwise modify over time. We call the Studio that you will operate “your Studio”. We grant franchises for new Studios that will be operated under the “The Barre Code” name and trademark and other trademarks, service marks, logos, and commercial symbols we periodically authorize (the “Marks”).

For a single studio unit, you will sign the form Franchise Agreement, attached as Exhibit B to this Disclosure Document, for a franchise to operate a Studio (the “Franchise Agreement”). Under the Franchise Agreement, you will receive the right to use the Marks and the System to operate your Studio at a site selected by you and approved by us (the “Premises”).

Territory Development

In addition, for qualified franchisees who desire the right to develop multiple Studios within a designated territory (the “Development Area”) that meet certain conditions, we also offer the opportunity to enter into a Multi-Unit Territory Development Agreement with us (the “Multi-Unit Agreement”) to develop a mutually agreed upon number of Studios in accordance with a development schedule specified in the Multi-Unit Agreement (the “Development Schedule”). Our current form of Multi-Unit Agreement is included as Exhibit C to this Disclosure Document.

In accordance with the Multi-Unit Agreement, you must have delivered to us a signed copy of our then-current standard form of Franchise Agreement, which may contain terms and conditions that are materially different than the form of Franchise Agreement that is attached as Exhibit B to this Disclosure Document. If you fail to open and continue to operate the required number of Studios in accordance with the mutually agreed Development Schedule, we will have the right to terminate the Multi-Unit Agreement. If the Multi-Unit Agreement is terminated, you will lose all of your rights to develop the Development Area and the initial fees paid for any Studios for which Franchise Agreements have not been signed. However, the Franchise Agreement for each Studio which has been opened will not be terminated solely by reason of the termination of the Multi-Unit Agreement.

Unless you sign a Multi-Unit Agreement, you have no obligation, nor any right, to open any additional Studios.

Market Competition and Regulations

A Studio will offer its services and products to the general public and compete with other workout and fitness establishments. Fluctuations in interests and habits of the public, local, and national economic conditions, population density, and general traffic conditions affect the fitness industry and are generally difficult to predict. You may also encounter competition from other Studios operated by our affiliates or other franchisees. We are one of many franchisors in the highly competitive fitness and workout industry.

Certain states and local governments have passed laws relating specifically to health and fitness clubs, including laws requiring postings concerning steroids and other drug use, requiring certain medical equipment in the club, limiting the supplements that health and fitness clubs can sell, requiring that health and fitness clubs not be unmanned, requiring bonds if a health and fitness club sells memberships valid for more than a specified time period, requiring club owners to deposit into escrow certain amounts collected from members before the club opens (so-called “presale” memberships), and imposing other restrictions on memberships that health and fitness clubs sell.

Other regulations may apply to site location and building construction. You must know the laws and regulations applicable to your Studio and ensure that you and your employees comply with all laws and regulations. You are also responsible for obtaining any licenses or permits required for operating your Studio and you and your employees. You must comply with all applicable local, state, and federal laws that apply generally to all businesses. You should investigate these laws.

Item 2

BUSINESS EXPERIENCE

Jillian Lorenz: Co-Founder and Co-Chief Executive Officer

Ms. Lorenz has served as one of our co-founders and co-Chief Executive Officer since our formation in December 2012. Ms. Lorenz has also served as a co-founder and manager of BCB, BBF and BCIP since their respective organizations.

Ariana Chernin: Co-Founder and Co-Chief Executive Officer

Ms. Chernin has served as one of our co-founders and co-Chief Executive Officer since our formation in December 2012. Ms. Chernin has also served as a co-founder and manager of BCB, BBF and BCIP since their respective organizations.

John Rotche: Board Member

John Rotche has served as a member of our Board as of August 2020. Mr. Rotche has also served as Chief Executive Officer of Franworth in Ann Arbor, Michigan since 2015.

David Barr: Board Member

David Barr has served as a member of our Board as of August 2020. Mr. Barr has also served as a Managing Director of Franworth in Ann Arbor, Michigan since 2015.

Matt Kurowski: Director of Operations

Matt Kurowski has served as our Director of Operations as of December 2020. He also serves as co-owner of The Lash Lounge Carlisle Pike – Mechanicsburg since January 2020. Mr. Kurowski has also served as Chief Operating Officer of Soccer Shots Franchising from October 2017 to January 2020. Previously, he also served as Vice President of Marketing and Franchise Development of Soccer Shots Franchising from January 2015 to October 2017.

Item 3

LITIGATION

No litigation is required to be disclosed in this Item.

Item 4

BANKRUPTCY

No bankruptcy is required to be disclosed in this Item.

Item 5

INITIAL FEES

Initial Franchise Fee. The initial franchise fee for a single Studio is \$39,500. If you choose to execute the two or three Studio Multi-Unit Development Agreement, attached as Exhibit C, the initial franchise fee for two Studios will be \$49,500 and the initial franchise fee for three Studios will be \$59,500. You must pay us the Initial Franchise Fee in a lump sum when you sign the Franchise Agreement. The Initial

Franchise Fee is not refundable in whole or in part under any circumstances.

Initial Trainer Training Fee. You must pay an initial trainer training fee in the amount of \$5,000, prior to opening. You are responsible for the cost of travel and lodging expenses for your employees in connection with each Training Instance. The trainer training fee is not refundable under any circumstance.

You are prohibited from opening a Studio until the initial fees described above for that Studio have been paid by you to us.

Item 6

OTHER FEES

Type of Fee	Amount	Due Date	Remarks
Royalty	6% of your Studio's Gross Sales. ³ A monthly minimum royalty of \$500 will be assessed at the end of each month.	Weekly	Beginning with the launch of pre-sales, 6% of your Studio's Gross Sales during the preceding week. Thereafter, 6% of your Studio's Gross Sales during the preceding week; provided, however, that when your final Royalty payment is calculated for each calendar month, if the total amount of Royalty payable by you that month will be less than \$500 per month, you pay us the difference in one lump-sum at the same time you pay us the Royalty for the first week of the subsequent month.
Marketing Fund Contributions	2% of your Studio's Gross Sales for the first twenty-four weeks; thereafter, the greater of 1% of your Studio's weekly Gross Sales or \$40 per week. ^{3, 4}	Weekly	See Item 11 for a detailed discussion about the Marketing Fund.

Type of Fee	Amount	Due Date	Remarks
Weekly fees	Currently \$53.25/week	Weekly	Includes our current system software and BrandBot management system, The Barre Code domain, email account subscriptions, IT services and maintenance, and The Core portal, which houses routines, playlists, and pre-opening materials, will be provided to you for a weekly subscription fee. This will be collected along with your Royalties by OnePoint BPO. These fees will begin to be assessed upon signing your lease. Once your lease is signed, your full weekly fee of \$53.25 per studio will be assessed. You will be provided a designated email address for your Studio, registered to our domain name. Additionally, you may request additional email addresses. We will determine whether or not to grant you additional email addresses in our discretion. See Section 3C of Franchise Agreement for a detailed discussion of weekly fees.
Grand Opening Expenditure	\$5,000 - \$10,000	As Incurred	The Franchise Agreement requires you to spend a minimum of \$5,000 on lead generation and premarketing efforts as your Grand Opening Expenditure (as defined in Item 11) during the Grand Opening Period (as defined in Item 11). You must also conduct an advertising program we approve before you begin offering or selling Memberships prior to opening your Studio (“Pre-Opening Membership Sales”). We estimate that you may, depending on the mediums chosen by you, spend up to \$10,000 on advertising prior to opening your Studio, which amounts count towards your Grand Opening Expenditure (See Items 7 and 11).
Local Advertising Cooperative	Percentage of your Studio’s Gross Sales ³ as determined at time Local Advertising Cooperative is established ⁴	Weekly	See Item 11 for a detailed discussion about the Local Advertising Cooperative.
Local Advertising Expenditure	\$1,000 per month ⁴	Monthly	As discussed in more detail in Item 11, beginning on the date you sign your lease, you are required to spend \$1,000 each month on local advertising (“Local Advertising Expenditure”). However, we may, upon sixty days’ notice, issue you a notice that all or part of such amount be paid to us or our designee. If we exercise this option, we will contribute the collected amount to the Marketing Fund.

Type of Fee	Amount	Due Date	Remarks
Additional Training Fee	Then current charge, currently \$1,000 per day (eight hour day) or \$300 per hour, plus expenses.	As incurred	You will pay us an Additional Training Fee (1) if we determine that you (or your Operating Partner), your Instructor Trainer, or, if required by us, any employees or instructors need additional training or assistance, or (2) you (or your Operating Partner) or your Instructor Trainer request additional assistance. Additional travel fees are not included and will be assessed accordingly.
Instructor Certification Review Fee	\$200 per instructor for up to two class formats \$75 for each additional format that is submitted \$50 for any resubmission	As incurred	If we permit you to offer certification programs at your Studio to train your prospective instructors, you must submit video recordings of the instructor's participation in these programs to us and we will charge a fee to review the videos for each attendee each time they participate in the program. For new instructors that are not part of your initial instructor team, we charge a fee of \$200 per instructor to review videos of the instructor's attendance in up to two certification programs, if the instructor enrolls in these two certification programs simultaneously. If any new instructor enrolls in more than two certification programs simultaneously, we will charge an additional fee of \$75 per each additional format submitted, or if any instructor is required to resubmit their video recordings for certification, we will charge a \$50 resubmission fee.
Trainer Training Course Fee	\$500 per trainee enrolled within the course	As incurred	If we permit you or another certified instructor to enroll in any of our trainer development courses, we will charge a fee of \$500 per trainee per course to cover the materials, the facilitation of the course, and certification review. Enrolling in the course does not guarantee trainer certification upon completion of the course. Failure to certify by the end of the course may result in our then-current certification review fee for every review required to gain a passing score. Should you or the instructor enrolled in the course not acquire a passing score within 10 weeks of the initial administration of the course, we may require that you or your instructor re-enroll in the next administration of the course at the then-current Trainer Training fee.
Certification Compliance Fee	\$1,000 per incident	As incurred per incident	If there is an uncertified instructor on your class schedule, you will be charged a fee of \$1,000 per incident. Additionally, you will also be charged a fee of \$1,000 should it be noted that any of your instructors are teaching any materials other than the approved Curriculum.

Type of Fee	Amount	Due Date	Remarks
Renewal Franchise Fee	\$5,000	As incurred	If you renew your Franchise Agreement for one ten-year term after the expiration of the Franchise Agreement, the renewal fee is \$5,000. Your right to renew your Franchise Agreement is subject to other terms and conditions.
Transfer	\$10,000	Before transfer completed	We have a right of first refusal to purchase your Studio should you decide to sell. Any transferee shall have to pay the transfer fee except that, in the event you (or your Operating Partner) or an owner with a controlling ownership interest in you ("Controlling Owner"), dies or is disabled, no transfer fee will be charged if transfer is to an immediate family member of you (or your Operating Partner) or the Controlling Owner, as applicable.
Annual Owner's Conference	\$500 per franchise owner; \$250 per franchise owner if you cannot attend.	Before conference	We may host an annual owner's conference at a time and location designated by us. We charge \$500 per person. If we host an owner's conference, your attendance is mandatory, as it will assist with the continued growth, support, and education of the business. If you cannot attend the annual owner's conference, we charge \$250, unless your reason for non-attendance is related to a medical condition.
Trainers Conference	\$250 per person in attendance	As incurred	We may host a Trainers conference at a time and location designated by us. Attendance is required for all Instructor Trainers, Master Trainers, and Senior Master Trainers to keep certifications valid.
Relocation Fee	30% of then-current initial franchise fee	Before relocation	You may only relocate your Studio with our approval. If we allow you to relocate your Studio, this relocation will be at your own expense and you must pay us a fee for the services we provide. (See Item 12)
Audit	Amount of understated fees due plus interest on the understated amounts from the date originally due until the date of payment. If you fail to furnish required information or understate Gross Sales ⁴ by more than 3%, the amount of audit fees and related expenses.	Within fifteen days after receiving the examination report	

Type of Fee	Amount	Due Date	Remarks
Interest	Lesser of 1.5% per month or highest commercial contract interest rate allowed by law ⁶	As incurred	Due on all overdue amounts and accruing as of the original due date.
Insufficient Funds	\$100	As incurred	Due each time we attempt to debit your business account and we receive a notice of insufficient funds.
Administrative Default Fee	\$100 per occurrence, \$100 per week until cured	Upon demand	We may charge this fee if you breach any of the terms, conditions, or policies outlined in the Franchise Agreement or the operations manual, otherwise fail to comply with our standards and specifications, or use unauthorized products, equipment, or vendors. We will address such matters through compliance reports prepared for non-compliant franchisees with a reasonable cure period.
Individual Marketing or Advertising Materials	Will vary based on the time taken to create all requested materials	As incurred	If you request any marketing or advertising materials for a specific event or promotion at your Studio that cannot be replicated for the entire franchise system, you will be charged a reasonable marketing and advertising fee, which will be based on the amount of time taken to create all requested materials.
Maintenance and Refurbishing of Studio	You must reimburse our expenses on demand	As incurred	If, after we notify you, you do not undertake efforts to correct deficiencies in your Studio's appearance, then we can undertake the repairs and you must reimburse our costs.
Insurance	You must reimburse our costs, plus a reasonable fee for our time incurred	When billed	If you fail to obtain insurance, we may obtain insurance for you and you must reimburse us.
Indemnification	Will vary under circumstances	As incurred	You must reimburse us and our affiliates if any of us are held liable for claims related to your Studio's operations or the Franchise Agreement.
Costs and Attorney's Fees	Will vary under circumstances	As incurred	If we prevail in an action or proceeding against you, you must pay us our costs.
Management Fee	\$400 per day (plus costs and expenses) for up to sixty days	As incurred	Due when we (or a third party) manage your Studio after your default or abandonment.

Type of Fee	Amount	Due Date	Remarks
Mystery Testing/inspection	Will vary under the circumstances, but we estimate the cost of each test or inspection to be approximately \$250	As incurred	We may contract with third parties to conduct mystery shopper testing and other quality assurance inspections at your Studio. You must pay the cost of the tests/inspections, but you will not be obligated to pay for more than two third-party contracted mystery shopper visits per calendar year. These tests/inspections typically will have third party mystery shoppers pose as normal customers and perform specific tasks (such as make a purchase, ask questions, or seek customer service) and evaluate the services received at your Studio.
Additional Remedies	Will vary under the circumstances	As incurred	If your Franchise Agreement is terminated by you without cause or by us, you will pay us liquidated damages equal to the net present value of the balance of your Royalties and Marketing Fund Contributions from the date of termination until the scheduled expiration date of your Franchise Agreement (these Royalties and Marketing Fund Contributions to be based on the average monthly amounts during the preceding twelve calendar months times the number of months remaining in the term of this Agreement, or if you have operating your Studio for less than twelve calendar months as of the termination date, to be based on the average monthly amounts during the months in which you were open multiplied by number of months remaining in the term of this Agreement).

Explanatory Notes

Except as described in this Item 6, all fees are imposed and collected by and payable to us, though we may transfer these rights to our affiliates. These fees are not refundable and are uniform to all franchisees. We may change the amount of the Marketing Fund Contribution, Local Advertising Expenditure and the Local Advertising Cooperative contribution.

If we cease to have access to your Gross Sales (defined below) via the Computer System (defined in Item 11) and you fail to report your Studio's Gross Sales when due, then for each payment calculated based on Gross Sales, we may debit your business account 110% of the average of the last three applicable payments we debited. If the amount we debit is more than the amount you actually owe us, we will credit the excess against the amounts we otherwise would debit from your account on the next payment due date. If the amount we debit is less than the amount owed, we will debit the business account on the date we specify. "Gross Sales" means all revenue that you receive, directly or indirectly, from operating your Studio (including Pre-Opening Membership Sales), including all amounts or other consideration you receive at or away from the Premises, and whether from cash, check, credit and debit card, barter exchange, trade credit, or other credit transactions. Gross Sales includes the proceeds of any business interruption insurance or similar insurance. Gross Sales will also include amounts you earn from the sale of any online group-bought deals (e.g., Groupon or LivingSocial) and the sale of any gift cards or gift certificates, calculated using our then current guidelines, which may be based on the redeemed value or sale price of the deals, cards or certificates. Gross Sales does not, however, include any federal, state, or

municipal sales, use or service taxes collected from customers and paid to the appropriate taxing authority. We will require that you provide your profit and loss statements to us on a monthly basis for our review in a manner that we prescribe.

You must pay all travel and living expenses (including wages, transportation, food, lodging and workers' compensation) incurred by you (or your Operating Partner), your Master Trainer, or any of your employees or instructors during all training courses and programs. You must also pay all travel and living expenses (including transportation, food, and lodging) incurred by any of our trainers or staff we send to your Studio to provide training courses or programs.

The highest interest rate allowed in California is 10% annually.

Item 7

ESTIMATED INITIAL INVESTMENT

YOUR ESTIMATED INITIAL INVESTMENT

NATURE OF EXPENSE	AMOUNT Low High		METHOD OF PAYMENT	WHEN DUE	TO WHOM PAYMENT IS MADE
Initial Franchise Fee ¹	\$39,500	\$39,500	Lump sum	At signing of Franchise Agreement	Franchisor
Initial Training Fee ²	\$5,000	\$5,000	Lump sum	At signing of Franchise Agreement	Franchisor
Travel/Living while training ³	\$1,000	\$7,500	Lump sum	As incurred	Vendors
Professional Fees (First Year)	\$1,000	\$3,000	As agreed upon	As incurred	Vendors
Security Deposit and Rent (3 months) ⁴	\$2,000	\$22,563	Lump sum	As incurred	Lessor of premises;
Business Licenses, Permits, etc.	\$500	\$3,000	Lump sum	As incurred	State and Local Authorities
Architecture & Engineering Services	\$9,000	\$19,000	As agreed upon	As incurred	Vendors
Leasehold Improvements ⁵	\$106,455	\$183,592	As agreed upon	As incurred	Vendors
Furniture, Fixture and Equipment and Millwork ⁶	\$45,000	\$54,250	As agreed upon	Prior to Opening	Vendors
Outdoor Signage ⁷	\$4,459	\$11,162	As agreed upon	As negotiated	Vendors
Telephone & Utility Deposits & Expenses ⁸	\$250	\$500	Lump sum	As incurred	Vendors; utility companies
Point of Sale "POS" Register, Hardware, Software ⁹	\$2,000	\$4,000	Note 3	Note 3	Vendors

NATURE OF EXPENSE	AMOUNT		METHOD OF PAYMENT	WHEN DUE	TO WHOM PAYMENT IS MADE
	Low	High			
Insurance Deposits & Premiums ¹⁰	\$1,500	\$2,000	Lump sum	As incurred	Vendors
Grand Opening Expenditure – Marketing ¹¹	\$5,000	\$10,000	As incurred	As incurred	Vendors
Music Licensing ¹²	\$400	\$800	As agreed upon	As incurred	Vendors
Additional Funds (3 months) ¹³	\$5,000	\$15,000	Lump sum	As incurred	Various Vendors
Total ¹⁴	\$228,064 to \$380,867				

Notes: All payments which you make directly to us are nonrefundable. This may or may not be true for payments made to third parties. We do not offer direct or indirect financing.

1. The initial franchise fee is for a single \$39,500. The average cost of the initial Franchise Fee decreases if a Franchisee enters into an Area Development Agreement for two or three units.
2. You and your general manager of your Studio must attend and successfully complete, to our satisfaction, an initial training program.
3. This includes transportation, food, lodging, and other expenses that you (or your Operating Partner), your Master Trainer, and, if required, any employee or instructor, incur in attending the HQ Trainer Training (defined in Item 11). This figure also includes the transportation, food, lodging and other expenses incurred by our trainers and staff in travelling to your Studio to provide Instructor Training during your founding instructor training intensive (defined in Item 11). These expenses may vary based on the distance travelled and the standard of living your attendees desire while attending the initial training program. Other than the Trainer Training and Instructor Training, for which there is no fee for you (or your Operating Partner), your Master Trainer and up to six additional persons, our training fee is currently \$1,000 per day (for an eight-hour day) or \$300 per hour, plus expenses. In the event that you (or your Operating Partner), your Master Trainer, or, if required by us, any employees or instructors, fail to satisfactorily complete the initial training program, we may require this individual to attend additional training and we will charge you a training fee (currently \$1,000 per day, or \$300 per hour), plus expenses. (See Item 11).
4. A suitable building for a free standing Studio will range in size from approximately 1,700 square feet to 2,100 square feet and will likely cost from \$60,000 to \$120,000 per year. Rent should be from zero to \$10,000 a month for the first three months of your lease. You may be successful in negotiating zero rent for the first three months of your leases with your landlord. Security deposits range from zero to three months' rent.
5. Studios will typically be located in commercially zoned shopping areas. The ranges provided above presume that the facility is in general white box condition, with suitable bathrooms available at the time you receive it. This range does not include any cost to purchase land or any cost to prepare the site for construction or any costs incurred for project management fees. We do not estimate the costs associated with the acquisition of real estate if you decide to purchase

land. Depending upon the area in which your Studio will be located, the costs of leasehold improvements and new construction costs will vary greatly. Initial interior build-out cost includes electrical, flooring, plumbing, demolition, cooling/heating systems and other costs associated with initial leasehold improvement. Depending on the terms you negotiate with your landlord, the landlord may contribute to your interior build-out and your costs will vary based on the level of contribution of the landlord. The cost of your initial interior build-out will also depend on the brands purchased and other factors. The cost reflected on the table above is net of any tenant improvement allowance.

6. The furniture, fixtures, and equipment include the barres, mirrors, benches, lockers, props, prop station, LED lighting, retail display system, flooring, and any other cosmetic or aesthetic inventory that contributes to bringing the Studio up to The Barre Code standards. The figures in the table reflect the purchase of new furniture, fixtures and equipment since we anticipate that you will be purchasing new equipment for your Studio. The cost of installation and shipping of the furniture, fixtures and equipment are not included in this figure. The millwork includes the front desk, equipment station, and vanity area(s). The figures in the table reflect the purchase of new furniture, fixtures and equipment since we anticipate that you will be purchasing new equipment for your Studio. The cost of installation and shipping of the furniture, fixtures and equipment are not included in this figure.
7. This estimate includes purchase and installation of signage and may vary by marketplace. The range above presumes a single sign.
8. This estimate includes the costs of your security deposit and utilities. These are only estimates and will vary depending on the area of your Studio. These deposits may be refundable.
9. This estimate includes the cost of the Point of Sale hardware and software and the cost of the Computer hardware and software.
10. You must obtain and maintain certain types and amounts of insurance. (See Item 8) Insurance costs depend on policy limits, types of policies, nature and value of physical assets, Gross Sales, number of employees, wages paid, square footage, location, business contents, and other factors bearing on risk exposure. Insurance providers may require either an annual payment or semi-annual installments. The estimates contemplate an annual installment. These estimates also include an allocation of the premium you must pay in connection with the workers' compensation insurance you are required to obtain for your employees. However, workers' compensation insurance will vary from state to state. You should review the rates in the state in which you are opening your Studio for an estimate of the premium you will be required to pay.
11. The Franchise Agreement requires you to spend a minimum of \$5,000 as your Grand Opening Expenditure (as defined in Item 11) during the Grand Opening Period (as defined in Item 11). You must also conduct an advertising program we approve before you begin offering or selling Memberships prior to opening your Studio ("Pre-Opening Membership Sales"). We estimate that you may, depending on the mediums chosen by you, spend up to \$10,000 on advertising prior to opening your Studio, which amounts count towards your Grand Opening Expenditure. (See Items 6 and 11)
12. You are required to acquire licensing rights from our designated third-party music vendor and pay periodic licensing fees to that vendor. The music licensing fee will cost approximately \$400 to \$800 per year. Failure to obtain such licensing rights is a material breach of the franchise agreement.

13. This estimates your initial expenses for three months from the date you open for business. These expenses include marketing and payroll costs. These figures are estimates and we cannot guarantee that you will not have additional expenses starting the business. Your costs will depend on factors such as: your management skill, experience and business acumen; competition; local economic conditions; the local market for the product; the local market for real estate; the prevailing wage rate; and the sales level reached during the initial period. These estimates do not include any estimates for debt service. You must also pay royalty and other fees described in Item 6 of this FDD. These figures are based on the experience of existing studios, with such source data being provided to us from franchisees without any audit. Your costs depend on how closely you follow our methods and procedures; your management and sales skills and experience and business acumen; local economic conditions; the local market for advertisements; the prevailing wage rate; and the employment levels reached during the initial period. This figure is an estimate, and we cannot guarantee that you will not have additional expenses starting your Studio.
14. The estimated initial investment figures shown above for constructing and opening a Studio are based primarily on the costs incurred by our affiliates in opening six Company Studios and several of the most recently constructed franchised studios. You should review these figures carefully with a business advisor before deciding to acquire the franchise. We do not offer financing directly or indirectly for any part of the initial investment. The availability and terms of financing depend on many factors, including the availability of financing generally, your creditworthiness and collateral, and lending policies of financial institutions from which you request a loan.

Item 8

RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

Standards and Specifications

You must comply with the standards, specifications, operating procedures, and rules that we periodically prescribe for operating a Studio (“System Standards”) in the Franchise Agreement and in our operations manual (the “Operations Manual”), which may include one or more separate electronic manuals and handbooks, as well as audiotapes, videotapes, compact discs, computer software, information available on an Internet site, other electronic media, bulletins and/or other written materials. We may modify the Operations Manual periodically to reflect changes in System Standards. System Standards may regulate, among other things, insurance policies, participation in marketing research, reporting requirements, products and services your Studio must offer for sale, including all fitness classes specified by us as part of the Franchise System (the “Curriculum”), unauthorized and prohibited products and services, equipment and inventory requirements, listings of designated and approved suppliers, and other items.

We have developed or may develop standards and specifications for types, models and brands of required fixtures, furniture, equipment, components of the Computer System (defined in Item 11), furnishings, and signs (collectively, the “Operating Assets”), and other products, materials, supplies and services to be provided at the Studio. We may approve specifications or manufacturers, suppliers and distributors of the above products that meet our reasonable standards and requirements. If we do so, you agree to purchase only these products meeting those specifications, and if we require it, only from distributors and other suppliers we have approved, including ourselves or our affiliates.

Memberships

All memberships or other rights of access to your Studio (“Memberships”) must be controlled by a written agreement (a “Membership Agreement”) entered into through our current point-of-sale system, which

cannot extend for a term that is longer than the term of the Franchise Agreement. All Membership Agreements used to sell Memberships must be approved by us and cannot be modified without our prior written consent. You may only sell Memberships in strict compliance with System Standards and the terms of the Franchise Agreement. It is your responsibility to determine that you are complying with all laws and regulations applicable to your Studio or your sale of Memberships.

We reserve the right to assign Memberships to you and you will be required to accept and honor these Memberships. We further reserve the right to establish a reciprocity program between your Studio and other Studios and you must comply with any requirements of this program.

We may contact any member of your Studio at any time for any purpose, address the complaints of any member of your Studio, and seek reimbursement from you for any amounts we refund to any of your members. If we are contacted by a member of your Studio who wish to lodge a complaint, we will first refer that person to you. You agree that we own all information relating to members, such as member names, addresses, telephone numbers, email addresses, buying habits, preferences, demographic information and related information ("Membership Information").

Designated and Approved Suppliers

Currently, you must purchase (i) all of your studio fixtures and brand standard items (including flooring, mirrors, lighting, barres, props, and millwork) from our designated or approved suppliers, (ii) interior and exterior signage from our preferred signage vendor, (iii) sound system from our preferred sound system vendor, and (iv) order retail from our approved or preferred vendors. We may require you to use designated or approved suppliers for other goods and services in the future or to designate an exclusive supplier for additional items in the future. Neither we nor any of our affiliates are currently an approved or designated supplier, but we reserve the right to be so in the future.

As discussed above, we may require you to purchase or lease brands, types, or models of products, services, supplies, Operating Assets, or other items only from suppliers we designate or approve. If we designate these products and services are to be purchased through approved and/or designated third party suppliers, then you shall purchase these products and services only from these suppliers pursuant to the terms and in the manner approved by us or our affiliates. We or our affiliates may be a designated or approved supplier or distributor, or otherwise be a party to these transactions. We may concentrate purchases with one or more manufacturers, distributors, or suppliers to obtain lower prices and/or the best advertising support and/or services for any group of Studios franchised or operated by us or our affiliates.

Approval of a product or supplier may be conditioned on requirements relating to product quality, prices, consistency, reliability, financial capability, labor relations, customer relations, frequency of delivery, concentration of purchases, standards of service (including prompt attention to complaints), or other criteria. We will not make available to you or any of our approved suppliers (except as we deem necessary for purposes of production) these standards and specifications.

If you would like to purchase any products, services, Operating Assets or materials from a supplier that we have not yet approved (for products, services, Operating Assets or materials that we require you to purchase from designated or approved suppliers), you must submit to us a written request for approval of the proposed product and/or supplier before using or purchasing any item. We may charge you a fee (which will not exceed the reasonable cost of the research and inspection and the actual cost of the test) to make the evaluation. We have the right to inspect the proposed supplier's facilities, and to require product samples from the proposed supplier to be delivered at our option either directly to us or to a third party we designate for testing. We shall notify you in writing of the approval or rejection of the proposed supplier within a reasonable time after completion of the investigation of the proposed supplier. If we fail to respond within 60 days, your request will be deemed denied. We may elect to withhold approval of the supplier. You acknowledge that we are likely to reject your request for a new supplier without conducting any investigation if we already have designated an exclusive supplier for the item proposed

to be offered by the new supplier. We may periodically re-inspect the facilities and products of any approved supplier and to revoke our approval if the supplier does not continue to meet any of our criteria. We also may charge suppliers a royalty or collect from them a rebate for the right to manufacture products for use in the Studios.

Insurance

In addition to the purchases or leases described above, you must also obtain and maintain, at your own expense and from carriers who maintain a Best's Financial Strength rating of "A/VIII" or above, the minimum insurance coverage that we periodically require under the Operations Manual, including comprehensive public liability, general liability, personal injury liability, motor vehicle liability, property, product liability, workmen's compensation, commercial liability umbrella, and other types of insurance, including the types and minimum amounts of insurance specific to workout or fitness studios. The liability insurance must cover claims for bodily and personal injury, death, and property damage caused by or occurring in connection with your Studio's operation or activities of your personnel in the course of their employment (within and outside the Studio and the Premises). We may require that you obtain all or a portion of your insurance policies from a designated supplier. We may periodically increase the amounts of coverage required under these insurance policies and/or require different or additional insurance coverages (including reasonable excess liability insurance) at any time to reflect inflation, identification of new risks, changes in law or standards of liability, higher damage awards or other relevant changes in circumstances. Each insurance policy must name us and any affiliates we designate as additional named insureds and provide for thirty days' prior written notice to us before the cancellation or material change of the policy. Each insurance policy must contain a waiver of all subrogation rights against us, our affiliates and their successors and assigns. You routinely must furnish us copies of your Certificates of Insurance or other evidence of your maintaining this insurance coverage and paying premiums. Please note that per state or local requirements, you may be required to purchase insurance coverage that goes above and beyond what we require. It is solely your responsibility to perform your due diligence in researching and maintaining all required insurance coverage

Below are minimum coverage amounts for each type of insurance we require for your Studio.

Coverage Types	Required Limits of Coverage
General Liability	\$3 million aggregate \$1 million per occurrence
Medical Expenses	\$10,000 per person per occurrence
Personal & Advertising Injury	\$1 million per occurrence
Products / Completed Operations	\$3 million aggregate
Vehicles (owned and non-owned)	\$1 million per occurrence for any vehicles that might be used in the business
Business Property	At replacement cost
Damage to Rented Premises	\$100,000
Business Interruption	\$300,000 or insurance to cover 12 months loss of income
Umbrella Liability	\$1 million minimum coverage
Money and Securities	\$5,000 per occurrence inside

Workman's Compensation	\$1 million each accident; \$100,000 each disease; \$1 million policy limit (or higher limits if required by law)
Other Insurances	As required by local, state or federal laws; or by the landlord
HNO Auto	\$1 million aggregate
Employee Practice Liability	\$250,000 with coverage for 1 st and 3 rd party

Purchase Agreements, Material Benefits and Revenue

None of our officers own any interest in any of the approved suppliers.

We and/or our affiliates derive some revenue based on your purchases. Although we do not derive revenue from charging you for goods or services we or our affiliates provide to you, we do and may continue to derive some revenue from payments made to us or our affiliates by suppliers that we designate or approve for some or all of our franchisees. During the fiscal year ended December 31, 2020, we derived \$4,322, or 0.5% of our total revenues of \$787,144, from such suppliers.

The purchases you obtain according to our specifications or from approved or designated suppliers represent approximately 95% of your total purchases to establish your Studio and up to 95% of your total purchases to operate your Studio.

Although we may establish purchasing programs with certain suppliers for supplies, equipment, and other materials, as of the issuance date of this Disclosure Document, there are no purchasing or distribution cooperatives for Studios.

We have not negotiated any purchase arrangements with manufacturers and suppliers (including price terms) for the benefit of franchisees but we may do so in the future. We do not provide material benefits to franchisees for purchasing particular products or services or using designated or approved suppliers.

Item 9

FRANCHISEE'S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this Disclosure Document.

Obligation	Section in Agreement	Disclosure Document Item
a. Site selection and acquisition/lease	Sections 2A and 2B of Franchise Agreement; Section 2 of Multi-Unit Agreement	Item 11
b. Pre-opening purchase/leases	Sections 2A and 2B of Franchise Agreement; Section 2 of Multi-Unit Agreement	Item 11
c. Site development and other pre-opening requirements	Section 2 of Franchise Agreement; Section 2 of Multi-Unit Agreement	Items 7, 8, and 11

Obligation	Section in Agreement	Disclosure Document Item
d. Initial and ongoing training	Sections 4A of Franchise Agreement; Section 4 of Multi-Unit Agreement	Items 6, 7, and 11
e. Opening	Section 2G of Franchise Agreement; not applicable in Multi-Unit Agreement	Item 11
f. Fees	Sections 3A, 3B, 3C, 3D, 4A, 9A, 13A and 14C of Franchise Agreement; Section 3 of Multi-Unit Agreement	Items 5, 6, and 7
g. Compliance with standards and policies/Operations Manual	Sections 4D and 8 of Franchise Agreement; not applicable in Multi-Unit Agreement	Items 8 and 11
h. Trademarks and proprietary information	Sections 5 and 6 of Franchise Agreement; Section 5 and 6 of Multi-Unit Agreement	Items 13 and 14
i. Restrictions on products/services offered	Sections 8B, 8C, 8D, and 8H of Franchise Agreement; not applicable in Multi-Unit Agreement	Items 8, 11, 12, and 16
j. Warranty and customer service requirements	Section 8E of Franchise Agreement; not applicable in Multi-Unit Agreement	Item 11
k. Territorial development and sales quotas	Exhibit B of Multi-Unit Agreement	Attached as Exhibit C
l. On-going product/service purchases	Sections 8B and 8D of Franchise Agreement; not applicable in Multi-Unit Agreement	Items 6 and 8
m. Maintenance, appearance, and remodeling requirements	Section 8A of Franchise Agreement; not applicable in Multi-Unit Agreement	Items 6, 8, 11 and 17
n. Insurance	Section 8G of Franchise Agreement; not applicable in Multi-Unit Agreement	Items 7 and 8
o. Advertising	Section 9 of Franchise Agreement; not applicable in Multi-Unit Agreement	Items 6, 7, 8, and 11
p. Indemnification	Section 16D of Franchise Agreement; Section 11D of Multi-Unit Agreement	Item 6
q. Owner's participation/management/staffing	Sections 1C and 8F of Franchise Agreement; not applicable in Multi-Unit Agreement	Items 11 and 15
r. Records and reports	Section 10 of Franchise Agreement; Section 8 of Multi-Unit Agreement	Item 6

Obligation	Section in Agreement	Disclosure Document Item
s. Inspections and audits	Section 11 of Franchise Agreement; not applicable in Multi-Unit Agreement	Items 6 and 11
t. Transfer	Section 12 of Franchise Agreement; Section 9 of Multi-Unit Agreement	Item 17
u. Renewal	Section 13 of Franchise Agreement; not applicable in Multi-Unit Agreement	Item 17
v. Post-termination/expiration obligations	Section 15 of Franchise Agreement; Section 10 of Multi-Unit Agreement	Item 17
w. Non-competition covenants	Sections 7, 15E and 15F of Franchise Agreement; Sections 7, 10I and 10J of Multi-Unit Agreement	Item 17
x. Dispute resolution	Section 17 of Franchise Agreement; Section 12 of Multi-Unit Agreement	Item 17

Item 10

FINANCING

We do not offer direct or indirect financing. We do not guarantee your promissory notes, mortgages, leases or other obligations.

Item 11

FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING

Except as listed below, we are not required to provide you with any assistance.

Assistance to Begin Operation of Your Studio

Before you open your Studio, we (or our designees) will:

Review and either approve or disapprove the proposed site for the Studio. (Franchise Agreement – Section 2A)

Review and either approve or disapprove a lease for the Studio. (Franchise Agreement – Section 2B)

Provide you mandatory and suggested specifications for your Studio, including requirements for dimensions, design, image, interior layout, decor, Operating Assets, color scheme, and interior decorating services and provide you confirmation in writing that your Studio meets our standards and specifications. (Franchise Agreement – Sections 2C and 2F)

Approve development and construction plans and specifications for your Studio before you begin constructing your Studio and any revisions of plans or specifications before these revisions are implemented. (Franchise Agreement – Section 2C)

Identify the Operating Assets, including the Computer System (see Item 11), and other products, and supplies that you must obtain and use to develop and operate your Studio, the minimum standards and specifications that you must satisfy, and the designated and approved suppliers from whom you must or may buy or lease these items. (Franchise Agreement – Sections 2D, 2E, and 8)

Provide Owner Training (as defined below) to you (or your Operating Partner) and your Master Trainer at our corporate headquarters (or another designated facility of our choice). (Franchise Agreement – Sections 4A and 4B)

Provide Instructor Training (as defined below) to your Master Trainer and up to six additional persons at your Studio. (Franchise Agreement – Sections 4A and 4B)

Provide you access to the Operations Manual (defined in Item 8) that can be found on our cloud-based server system.

Assist you in planning the pre-opening and grand opening marketing program for your Studio, which will include parameters that must be met before you obtain our approval to open your Barre Code Studio, including obtaining a minimum of Pre-Opening Membership Sales that will be determined by you and us based on various factors relating to your market requirements. If you fail to sell one hundred Pre-Opening Memberships, we reserve the right to mandate an extension of the preview weeks. (Franchise Agreement – Section 2F, 2G and 9A)

Site Selection

You must obtain and maintain a site acceptable to us for your Studio. Generally, we will not own the premises and lease it to you. If a site for your Studio has not been selected by the date you sign the Franchise Agreement, you must submit to us a complete report for a site you propose for your Studio. We will use reasonable efforts to accept or not accept a proposed site within thirty days after receiving your site report. Our determination to approve or disapprove a site may be based on various criteria, which we may change in our discretion. You must send us all information we require for the proposed site. Our determination to approve or disapprove a site may be based on various criteria, which we may change in our discretion, including but not limited to general location and neighborhood, traffic patterns, parking lot size, layout, and other physical characteristics of the building and surrounding buildings, and lease duration and terms.

You must obtain our written approval of a proposed site for your Studio before signing any lease, sublease, or other document for the site. We may require that you hire a service-provider (which may be an affiliate) that we designate to assist you with the site selection process. Sites selected using the assistance of our designee must still be approved by us. We must also approve the lease for your site. Our approval of a lease is conditioned upon the inclusion of certain lease terms required by us pursuant to a form of lease addendum attached as Exhibit E to the Franchise Agreement. These lease terms shall include a collateral assignment of lease.

If you have not received our approval of your Studio's proposed site and lease within 180 days after signing the Franchise Agreement, we may terminate the Franchise Agreement upon notice to you.

We will not assist you in conforming your Studio to local ordinances or building codes or obtaining required permits. We will give you mandatory and suggested specifications for your Studio, including requirements for dimensions, design, image, interior layout, décor, fixtures, equipment, signs, furnishes, and color scheme.

Opening Requirements

We estimate that you will begin operating your Studio at the Premises within ninety to 270 days of receiving lease approval, depending on when you complete the necessary training, develop the Premises, meet our standards and specifications, acquire the required insurance policies, meet all regulatory requirements, obtain all required permits, and obtain the required Operating Assets, including the Computer System and other supplies. We estimate that you will begin operating your Studio at the Premises within nine months of signing the Franchise Agreement. We may terminate the Franchise Agreement and retain your initial franchise fee payment if you fail to open your Studio for full use by customers within either (i) 180 days of receiving lease approval or (ii) 270 days of signing the Franchise Agreement, whichever is sooner. If your Studio has not opened within 270 days of signing the Franchise Agreement, we may grant an extension of this time period, but you must pay us \$500 per month for every month over the 270 day limit. (Franchise Agreement – Section 2G)

Assistance During the Operation of Your Studio

During your operation of your Studio, we (or our designees) will:

Provide you additional training. (Franchise Agreement – Section 4A)

Certify (and re-certify, as required) all of your instructors using our then-current criteria. (Franchise Agreement – Section 4A)

Advise you regarding your Studio's operation based on your reports or our inspections. We also will guide you on standards, specifications, and operating procedures and methods that Studios use, including (1) standards, specifications, and operating procedures and methods that Studios use, including facility appearance, guest service procedures, and quality control; (2) equipment and facility maintenance; (3) inventory management and working with national suppliers; (4) advertising, marketing and branding strategies; (5) hiring, compliance with employment laws, and staff performance reviews; and (6) administrative, accounting, reporting and record retention. (Manual Franchise Agreement – Section 4C)

Continue to provide to you and update the electronic copy of the Operations Manual. (Franchise Agreement – Sections 4D)

Let you use our Marks and certain copyrighted and copyrightable materials. (Franchise Agreement – Section 5) (See Item 13)

Maintain and administer a Marketing Fund (defined below). The Marketing Fund will periodically provide you samples of advertising, marketing, and promotional formats and materials that we may develop at no cost. (Franchise Agreement – Section 9D)

Operations Manual

The current table of contents of the Operations Manual, The Core, is attached to this Disclosure Document as Exhibit E. Our Operations Manual currently has 738 pages. We may modify the Operations Manual periodically to reflect changes in System Standards.

Marketing and Promotion

Pre-Opening Marketing. You are required to spend a minimum of \$5,000 for a grand opening and pre-sales marketing program for your Studio ("Grand Opening Expenditure") during the period beginning twelve weeks before your Studio opens and ending 8 weeks after your Studio opens (the "Grand Opening Period"). You agree to comply with our guidelines for this grand opening marketing program and conduct

the grand opening marketing program in accordance with our specifications and standards and pursuant to a grand opening marketing plan which you will prepare and submit to us for approval at least ninety days prior to your Opening Date.

All advertisements and marketing materials used in the grand opening marketing program or the pre-sale advertising program must be developed by our in-house team and approved by us. We may also require you to use the advertising, marketing and/or public relations programs, firms, media and materials we approve for your pre-sale advertising program and/or your grand opening advertising program.

National Marketing Fund. We may maintain and administer a national advertising and marketing fund (the “Marketing Fund”). We intend for the Marketing Fund to promote the Marks, patronage of Studios and the “The Barre Code” brand generally. If we implement a Marketing Fund, you must contribute to the Marketing Fund in an amount equal to 1% of your Studio’s weekly Gross Sales for the first twenty-four weeks after the Opening Date. Thereafter, the greater of one percent (1%) of your Studio’s Gross Sales during the preceding week or \$40 per week (“Marketing Fund Contribution”), subject to our right to change the Marketing Fund Contribution in accordance with the terms of the Franchise Agreement. The Marketing Fund Contribution is payable in the same manner as the Royalty. (See Item 6) Studios owned by us or our affiliates will contribute to the Marketing Fund on the same basis as our franchisees. Of the monies spent by the Marketing Fund in fiscal year 2020, 39% was for brand material production, 30% was spent on national brand partnerships and promotions, 6% was spent on administrative expenses and 25% was spent on national media relationships. Of these amounts, 5% of the total expenditure was spent principally to solicit new franchise sales.

We will direct all programs that the Marketing Fund finances, with sole control over the creative concepts, materials, and endorsements used and their geographic, market, and media placement and allocation. The Marketing Fund may pay for producing video, audio, written materials and other electronic media; developing, implementing, and maintaining the Franchise System Website (defined below) or related websites that promote Studios and/or related strategies; administering regional and multi-regional marketing and advertising programs (including purchasing trade journal, direct mail, and other media advertising); developing and maintaining application software designed to run on computers and similar devices, including tablets, smartphones and other mobile devices, as well as any evolutions or “next generations” of any such devices; administering online advertising and marketing campaigns (including search engine, social media, email, and display ad campaigns); using advertising, promotion, and marketing agencies and other advisors to provide assistance; and supporting public relations, market research, and other advertising, promotion, and marketing activities. The Marketing Fund may advertise locally, regionally, and/or nationally in printed materials, on radio, and/or on the Internet, whichever we think best.

The Marketing Fund will periodically give you samples of advertising, marketing, and promotional formats and materials for national or franchise system wide events at no cost.

The purpose of the Marketing Fund is to maximize recognition of the applicable Marks and patronage of Studios. Although we will try to use the Marketing Fund to develop advertising and marketing materials and programs, and to place these materials that will benefit all Studios, we cannot ensure that Marketing Fund expenditures in or affecting any geographic area are proportionate or equivalent to Marketing Fund Contributions by contributors operating in that geographic area or that any contributor benefits directly or in proportion to its Marketing Fund Contribution from the development of advertising and marketing materials or the placement of advertising.

We will account for the Marketing Fund separately from our other funds. We may use the Marketing Fund to pay the reasonable salaries and benefits of personnel who manage and administer the Marketing Fund, the Marketing Fund’s other administrative costs, travel expenses of personnel while they are on Marketing Fund business, meeting costs, overhead relating to Marketing Fund business, and other expenses that we incur in activities reasonably related to administering or directing the Marketing Fund

and its programs, including research, public relations, preparing materials, and collecting and accounting for Marketing Fund Contributions.

The Marketing Fund is neither our asset nor a trust. We have an obligation to hold all Marketing Fund Contributions for the benefit of the contributors and to use Marketing Fund Contributions only for their permitted purposes described above. We have no fiduciary obligation to you for administering the Marketing Fund. The Marketing Fund may spend in any fiscal year more or less than the total Marketing Fund Contributions in that year, borrow from us or others (paying reasonable interest) to cover deficits, or invest any surplus for future use. We will use interest earned on Marketing Fund Contributions to pay costs before spending the Marketing Fund's other assets. Any funds remaining in the Marketing Fund at the end of the year will roll over to the next year. We will not use Marketing Fund Contributions for advertising that principally is a solicitation for the sale of franchises.

We may have the Marketing Fund audited annually, at the Marketing Fund's expense, by an independent certified public accountant. Financial statements of the Marketing Fund are not reviewable by you. We may incorporate the Marketing Fund or operate it through a separate entity when we think appropriate. Our successor entity will have all of the rights and duties described here.

We may use collection agents and institute legal proceedings to collect Marketing Fund Contributions at the Marketing Fund's expense. We also may forgive, waive, settle, and compromise all claims by or against the Marketing Fund. Except as otherwise disclosed, we assume no other direct or indirect liability or obligation to you for collecting amounts due to, maintaining, directing, or administering the Marketing Fund.

We may at any time defer or reduce the Marketing Fund Contribution and, upon thirty days' prior written notice to you, reduce or suspend Marketing Fund Contributions and operations for one or more periods of any length and terminate (and, if terminated, reinstate) the Marketing Fund. If we terminate the Marketing Fund, we will distribute all unspent monies to franchise owners, and to us and any of our affiliates, in proportion to their, and our, respective Marketing Fund Contributions during the preceding twelve-month period (Franchise Agreement – Section 9D). We will not be required to spend any particular amount on marketing, advertising, or promotion in your Studio's market area, nor any pro rata amount based upon your Marketing Funds Contributions. Franchisee may request an accounting of the advertising fund in accordance with system standards upon reasonable written request in no event more than twice per year.

Local Advertising. In addition to your Marketing Fund Contributions, beginning on the date that you sign your lease, you must spend at least the greater of \$1000 per month to advertise and promote your Studio (including the costs of online directory advertising and digital marketing) (the "Local Advertising Expenditure"). This \$1,000 spend includes \$129 to be spent with our social media consultant, who will advise on social media marketing. Upon our request, you must send us, in the manner we prescribe, an accounting of your Local Advertising Expenditures during the preceding months. We may, upon sixty days' notice, issue you a notice that all or part of the Local Advertising Expenditure shall, instead, be paid to us or our designee. If we exercise this option, we will contribute the collected amount to the Marketing Fund. However, we may also elect, on one or more occasions, to temporarily or permanently cease collecting all or part of the Local Advertising Expenditure and instead require you to spend the portion of the Local Advertising Expenditure not collected.

Your local advertising and promotions must follow our guidelines. All advertising and promotional materials developed for your Studio must contain notices of our Franchise System Website's domain name in the manner we designate. All advertising, promotion and marketing must be completely clear, factual, and not misleading and conform to both the highest standards of ethics and our advertising and marketing policies.

We have provided you with a supply of digital images, templates, and videos that we have developed for advertising, marketing and promotional materials. We may also decide to provide you modified or additional templates that you have requested. If we provide you any additional or modified templates that you have requested, we may charge you the direct costs we incur in creating those templates, including any fees paid to third party service providers. You will bear all costs associated with producing, shipping, handling and storing marketing and advertising materials created using templates we have provided.

You must send us for approval samples of all partnership, advertising, promotional, and marketing materials, which we have not prepared or previously approved at least fourteen days before you intend to use them. If we do not approve the materials within seven days of our receipt of these materials, then they shall be deemed disapproved. You may not use any advertising, promotional, or marketing materials that we have not approved or have disapproved in writing.

Local Advertising Cooperative. We, our affiliates, or our designees may establish a local advertising cooperative (“Local Advertising Cooperative”) in geographical areas in which two or more Studios are operating. The Local Advertising Cooperative will be organized and governed by written documents in a form and manner, and begin operating on a date, that we determine in advance. These written documents will be available for participating franchisees to review. If we establish a Local Advertising Cooperative in your area, you will be required to participate and contribute your share to this cooperative program. The amount of the Local Advertising Cooperative contribution will be determined at the time the Local Advertising Cooperative is established, subject to our right to change the Local Advertising Cooperative contribution. Local Advertising Cooperative contributions will be payable in the same manner as the Royalty. Studios owned by us or our affiliates in the United States will contribute to the appropriate Local Advertising Cooperative on the same percentage basis as franchisees.

We may change, dissolve and merge Local Advertising Cooperatives. Each Local Advertising Cooperative’s purpose is, with our approval, to administer advertising programs and develop advertising, marketing and promotional materials for the area that the Local Advertising Cooperative covers. If, as of the time you sign the Franchise Agreement, we have established a Local Advertising Cooperative for the geographic area in which your Studio is located, or if we establish a Local Advertising Cooperative in that area during the Franchise Agreement’s term, you must sign the documents we require to become a member of the Local Advertising Cooperative and to participate in the Local Advertising Cooperative as those documents require.

Each Studio contributing to the Local Advertising Cooperative’s area will have one vote on matters involving the activities of the Local Advertising Cooperative. The Local Advertising Cooperative may not use any advertising, marketing or promotional plans or materials without our prior written consent. We will assist in the formulation of marketing plans and programs, which will be implemented under the direction of the Local Advertising Cooperative. Subject to our approval, the Local Advertising Cooperative will have discretion over the creative concepts, materials and endorsements used by it. The Local Advertising Cooperative assessments may be used to pay the costs of preparing and producing video, audio and written advertising and direct sales materials for Studios in your area; purchasing direct mail and other media advertising for Studios in your area; implementing direct sales programs; and employing marketing, advertising and public relations firms to assist with the development and administration of marketing programs for Studios in your area.

The monies collected by us for a Local Advertising Cooperative will be accounted for separately by us from our other funds and will not be used to defray any of our general operating expenses. You must submit to us and the Local Advertising Cooperative any reports that we or the Local Advertising Cooperative requires. Each Local Advertising Cooperative must prepare financial statements annually, which will be subject to review by participating franchisees.

You understand and acknowledge that your Studio may not benefit directly or in proportion to its contribution to the Local Advertising Cooperative from the development and placement of advertising and the development of marketing materials. Local Advertising Cooperatives for Studios will be developed separately and no cooperative will be intended to benefit the others. We will have the right, but not the obligation, to use collection agents and to institute legal proceedings to collect amounts owed to the Local Advertising Cooperative for and at the expense of the Local Advertising Cooperative and to forgive, waive, settle and compromise all claims by or against the Local Advertising Cooperative. Except as expressly provided in the Franchise Agreement, we assume no direct or indirect liability or obligation to you with respect to the maintenance, direction, or administration of the Local Advertising Cooperative. (Franchise Agreement – Section 9E)

Franchisee Advisory Council. We do not have a franchisee advisory council that advises us on advertising policies, though we may to establish such a council in the future.

Franchise System Website. We have established a website (“Franchise System Website”) to advertise, market, and promote Studios, the products and services that they offer and sell, and/or a Studio franchise opportunity. We may, but are not obligated to, provide you with a webpage on the Franchise System Website that references your Studio for informational purposes only. If we provide you with a webpage on the Franchise System Website, you must (i) provide us the information and materials we request to develop, update, and modify your webpage; (ii) notify us whenever any information on your webpage is not accurate; and (iii) if we give you the right to modify your webpage, notify us whenever you change the content of your webpage. We will own all intellectual property and other rights in the Franchise System Website, including your webpage, and all information it contains (including the domain name or URL for your webpage, any website analytical data, and any personal or business data that visitors supply). We have the right to maintain websites other than the Franchise System Website.

We will maintain the Franchise System Website, and may use the Marketing Fund’s assets to develop, maintain and update the Franchise System Website. We periodically may update and modify the Franchise System Website (including your webpage). We have final approval rights over all information on the Franchise System Website (including your webpage). We may implement and periodically modify System Standards relating to the Franchise System Website.

Even if we provide you a webpage on our Franchise System Website, we will only maintain this webpage while you are in full compliance with the Franchise Agreement and all System Standards we implement (including those relating to the Franchise System Website). If you are in default of any obligation under the Franchise Agreement or our System Standards, then we may temporarily remove your webpage from the Franchise System Website until you fully cure the default. We will permanently remove your webpage from the Franchise System Website upon the Franchise Agreement’s expiration or termination.

All advertising, marketing, and promotional materials that you develop for your Studio must contain notices of the Franchise System Website’s domain name in the manner we designate. Except as provided above, or as approved by us in writing, you may not develop, maintain or authorize any website (other than the Franchise System Website), domain name, URL address, email address, other online presence or other electronic medium (including social networking websites such as LinkedIn®, Twitter®, Instagram®, Facebook®, or YouTube® that mentions your Studio, links to the Franchise System Website or displays any of the Marks (“Franchisee Social Media”). If we allow you to create and maintain Franchisee Social Media, you must: (i) post messages and content only in accordance with this Agreement and any other guidelines we may set now or in the future; (ii) immediately remove any content or message which we, in our sole discretion, believe threatens the goodwill associated with the Marks; (iii) provide authentication information to us and allow us to log-in to the Franchisee Social Media and make changes in the event you fail to respond to our inquiries concerning actions or omissions we believe to violate (i) or (ii) above; (iv) immediately upon termination or expiration of this Agreement, provide all authentication information associated with any Franchisee Social Media and permanently refrain from all further use of the same; (v) participate in all national campaigns and challenges; (vi) adhere to all graphic

and social media guidelines as set forth in the Social Media Manual contained in the Operations Manual; and (vii) participate in the quarterly brand strategy call, providing notice at least twenty-four hours in advance if you cannot participate. You agree and acknowledge that we will own all intellectual property and other rights in the Franchisee Social Media, including the domain and log-in information associated with the same as well as all media, content, data, user information and other personal or business data that visitors supply to the same. We reserve the right upon termination or expiration of this Agreement to delete all or any of the Franchisee Social Media and further reserve the right to maintain and use or assign and allow use of the Franchisee Social Media. (Franchise Agreement – Section 9G)

Computer System

At the time you sign your lease, you must obtain and use the BrandBot management system, the hardware, software and other products and services we specify periodically and twelve weeks before your Studio opens, you must obtain and use Mariana Tek, our point of sale system (collectively, the “Computer System”).

Except as specified below, you may purchase the components of the Computer System that meet our specifications. The cost of the Computer System, along with high speed internet access inside your Studio, will vary depending on the additional software programs you desire and the physical layout of your Studio. Due to the various configurations of the Computer System, we estimate the cost of this system to range from \$5,000 to \$7,000.

You must also enter into a license agreement with Mariana Tek for use of certain software and hardware. The monthly license fee for Mariana Tek is \$416 for a subscription, \$99 for the iOS application and \$99 for the Android application. The following software must be obtained through Mariana Tek:

Mariana Tek Software

The Barre Code iOS Application

The Barre Code Android App

In addition to Mariana Tek, the Computer System also includes the hardware, software and equipment listed below:

Desktop Computer

Word Processing and Data Management software

Cash Register

Credit Card Readers

Large Printer with Scan/Fax/Copy capabilities (Optional)

Additional barcode scanner for retail sales (Optional)

Surveillance and Security Cameras

Installed Sound System, including Speakers and Remotes

Over the term of your franchise, we may modify the specifications for and components of the Computer System and you agree to implement our modifications within ninety days after you receive notice from us. We may require you to purchase, lease, and/or license new or modified computer hardware and/or software and to obtain service and support for the Computer System. You must pay for any additional or replacement proprietary software or technology that we, our affiliates, or a third-party designee licenses

to you and for other maintenance and support services that we, our affiliates or third-party designees provide during the Franchise Agreement's term. Although the future costs of the Computer System or required service or support might not be fully amortizable over the Franchise Agreement's remaining term, you shall incur the costs of obtaining the computer hardware and software comprising the Computer System (or additions and modifications) and required service and support. We currently estimate the annual cost of maintenance, updating, upgrading and support for the Computer System to be \$1,000 to \$2,000.

The Computer System we designate will give us and our affiliates independent, unlimited access to all information relating to your Studio generated by the Computer System, including polling, price maintenance and payroll information. There are no contractual limitations on our and our affiliates' right to access this information and data. At our request, you must sign a release with your Mariana Tek System vendor and/or your Microsoft Office System vendor providing us with unlimited access to your data.

You must obtain and use any Computer System components that we may later specify, and/or obtain service and support, as we require. There are no contractual limitations on the frequency and cost of this obligation. We need not reimburse you for any of these costs.

Training

Pre-opening and Ongoing Training

Before your Studio opens, your Studio will need to have one person who is dedicated to executing your Studio's Founding Instructor Training ("FIT"). This person will be trained and certified in The Barre Code's Performance Expectations, Core format offerings, and Training Standards. This person will be referred to as the Master Trainer ("MT") for your Studio. Such MT will need to be approved through The Barre Code HQ's Training Team by undergoing an audition and interview prior to being hired by you (or your Operating Partner).

The MT will need to have the skills necessary to be both an instructor and a trainer, as determined by The Barre Code HQ's Training Team via an audition and an interview, and outlined in The Barre Code Master Trainer role description located on our web portal, The Core. In rare instances, the Master Trainer can be you (or your Operating Partner), given that you (or your Operating Partner) undergo an audition & interview post-signing with the HQ Training Team, and submit a plan to the Pre-Opening Team for how you plan to delegate all responsibilities of your Studio's opening and ongoing operations in conjunction with leading the training sector.

If the MT is neither you nor your Operating Partner (if applicable), you will need to participate in Owner-Trainer Training. This training covers The Barre Code's performance & feedback standards in order for you to gain a comprehensive understanding of The Barre Code's product standards and to ensure ongoing product quality at your Studio. If you (or your Operating Partner) wish to teach classes at your Studio, you (or your Operating Partner) must undergo an audition with the HQ Training Team. Upon successful completion of your audition, you may be permitted to enroll in the instructor training program. No individual is permitted to enroll in the instructor training program without first undergoing a successful audition with the HQ Training Team.

The pre-opening training entails (i) a Trainer Training for your MT, (ii) an Owner-Trainer Training for you (or your Operating Partner), and (iii) one Founding Instructor Training Intensive ("FIT") for you (or your Operating Partner), your MT, and up to six additional persons of your choosing. All training must be completed to our satisfaction. These individuals will make up your initial "founding" instructor team. There is no additional fee for the pre-opening training, but you are responsible for the costs associated with your MT and/or your (or your Operating Partner's) attendance and living expenses, instructor certification fees, and/or the HQ Training Team's attendance, including travel accommodations, living expenses, and per diem. We will work with you to determine the identity and composition of the persons

consisting of your founding training team and who will be conducting all portions of this pre-opening training program. We may deny or disapprove individuals from your founding instructor team at our sole discretion. Such discretion is based on aptitude, skill set, availability, attitude, and any other factors that we may determine.

Pre-opening Training Timeline Considerations

We will vary the length and content of the entire training program based upon the experience and skill level of the individual(s) participating in the training program. We may also establish additional training requirements, which the attendees will be expected to meet within timelines established by the HQ Training Team, including study of provided materials, participating in mandatory exams, and any other factors we may determine, in order to successfully complete the training program.

As stated above, the duration of the Trainer Training process will vary based on: (i) the MT's aptitude to teach The Barre Code's class formats in accordance with The Barre Code's Performance Expectations, and (ii) the MT's ability to swiftly and successfully complete all of the required training materials as assigned by the HQ Training Team.

Trainer Training

Before your Studio opens, the MT will undergo an intensive pre-opening Trainer Training program that covers: (i) how to instruct The Barre Code's Core class formats, and (ii) how to lead The Barre Code's FIT process in accordance with The Barre Code's product and training standards. This Trainer Training process will combine independent study courses, remote training sessions with members of HQ's Training Team, and at a minimum, one trip to a training facility that we designate to train intensively with a certified Senior Master Trainer from HQ's Training Team. The MT must start training a minimum of six months before the preview and complete the training a minimum of three months before the previews.

Through the duration of Trainer Training, HQ's Training Team will provide the MT the necessary components in order to: (i) instruct the Barre format and at least one additional core format in accordance with The Barre Code's Performance Expectations, (ii) plan a FIT as outlined in the Trainer Handbook, (iii) host FIT auditions as outlined in the Trainer Handbook, (iv) lead FIT sessions as outlined in the Trainer Handbook, and (v) provide training and feedback in accordance with The Barre Code's Training Standards.

Should we determine that the MT is unable to perform any of the sections of the FIT training timeline in accordance with our training standards, we may require these portions to be led by an HQ certified Senior Master Trainer, and we may charge you an additional training fee of \$1,000 per day (eight-hour day) or \$300 per hour, plus expenses, or any other amount we designate in the Trainer Handbook (collectively, the "Additional Training Fee"). This additional training will be provided at our offices in Chicago, Illinois, or a designated training facility location of our choosing.

Founding Instructor Training ("FIT") Details

You are responsible for providing a training program that we designate for all your instructors and team members other than the attendees of the pre-opening training program who we train. The HQ Training Team will outline the designated training program within the then-current edition of the Trainer Handbook. All team members must satisfactorily pass this training program before providing services at your Studio.

The one in-person FIT intensive is provided at no additional fee. The FIT intensive will consist of twenty-five or more hours of training either in Chicago, Illinois, or at a designated training facility at a location of our choosing. We will focus on in-person instructor training on up to two class formats per attendee. *Please note that you (or your Operating Partner), and/or your MT may not receive feedback during the*

FIT intensive. There is a maximum of six trainees who may attend, receive feedback, and work during FIT weekend.

We will certify instructors based on various criteria which we may change at our sole discretion from time to time based on our Performance Expectations. We require that you (or your Operating Partner), your MT, and all other instructors become certified through us before teaching at your Studio.

Upon successful completion of training, all certification applicants must apply for certification in accordance to the then-current certification submission process that may be found in the Trainer Handbook. Should your FIT intensive occur in conjunction with your preview week(s), all certification applicants will have the option to apply for certification in person. If an instructor does not apply for certification during this time or does not pass in accordance with our Performance Expectations, as defined in the then-current Operations Manual, the instructor will need to submit for certification in accordance to our then-current certification submission process found in the Trainer Handbook. Certification for your initial instructor team up to two class formats is \$200 per instructor, or our then-current instructor training fee. Should any of these initial instructors not pass their training mocks, whether in-person or through remote submission, each resubmission will incur a \$50 fee. If an initial instructor enrolls in more than two class formats, each certification beyond those original two will incur a \$75 charge per each additional format.

Before your Studio opens, we will provide a pre-opening training program comprised of:

Trainer Training:

Fifty or more hours of independent study through our online portal, The Core, focusing on:

Understanding The Barre Code's Performance Expectations

Understanding The Barre Code's Feedback Standards

Composing Written Feedback

Introduction to Verbal Feedback Strategies

Utilizing Trainer Tools provided in the Trainer Handbook

Learning to instruct our Barre Code format & a minimum of one cardio format in accordance with our Performance Expectations

Fifteen or more hours of remote training check-ins with a member of HQ Training to be utilized throughout the entire pre-opening process to support the MT in providing instructors with feedback, support the MT in learning class formats, providing the MT feedback on independent study materials, or any other component of our training program based on our discretion.

Three or more days of training in Chicago, Illinois (or a designated training facility location of our choice) focusing on:

In-person training and certification on a minimum of two core class formats

In-person training on hosting auditions, utilizing the Trainer Handbook & FIT Training Plans (fifty or more hours of training plans, interactive presentations, and instructor training tools), & providing verbal feedback in accordance to The Barre Code's Feedback Standards

Founding Instructor Training Intensive ("FIT Intensive"): Twenty-five or more hours of training in Chicago, Illinois (or a designated training facility location of our choice) focusing on in-person instructor training on up to two class formats per attendee. We will determine the identity and composition of the trainer(s) conducting all portions of this pre-opening training program based on our discretion.

Additional and Ongoing Training Considerations

If we do not feel that you (or your Operating Partner) and/or your MT have completed the pre-opening Trainer Training program according to our training standards, we may require these individuals to attend additional training, and we may charge you the Additional Training Fee. This additional training will be provided at our offices in Chicago, Illinois, or a designated training facility location of our choosing. If you (or your Operating Partner), your MT or, if required by us, any team members or instructors, are unable to satisfactorily complete the additional training class, we may terminate the Franchise Agreement.

You (or your Operating Partner) or your MT may request additional training at the end of the pre-opening training program if your attendees do not feel sufficiently trained in the operation of a Studio. We and you will jointly determine the duration of this additional training. Please note that scheduling this additional training will be subject to availability. We may charge you the Additional Training Fee for this additional training. However, if your attendees satisfactorily complete our initial training program and have not expressly informed us at the end of the program that they do not feel sufficiently trained in the operation of a Studio, then you and they will be considered to have been trained sufficiently in to operate a Studio with the successful completion of mock classes.

If we determine that you (or your Operating Partner), your MT, or, if required, any team member or instructor, is not properly trained to provide the services offered at your Studio, we will require any such individual to cease providing services at your Studio and/or to be trained by one of our trainers at our then-current Additional Training Fee. Any instructor who is found teaching without explicit certification by us or is teaching unsanctioned material, will be fined \$1,000 per occurrence.

If at any time you appoint a new Operating Partner or MT, he or she must attend the then-current Trainer Training or Owner-Trainer Training program within thirty days of the date of appointment and you must pay us our then-current Additional Training Fee and/or our then-current Trainer Training Course fee. The composition of the individual trainee's training will be solely determined by the HQ Training Team. Any instructor will be charged \$200 for the review of their certification submission. This fee will cover the new instructor's initial submission in their primary format. If any new instructor enrolls in more than two format certification programs simultaneously, or if any instructor enrolls in any certification program after the initial enrollment, we will charge an additional fee of \$50 per submission for each additional format certification. Should an instructor not pass a submission at any time, they will be allowed to resubmit for certification at the cost of \$50 per submission.

We may require you (or your Operating Partner), your MT, or any other instructor of your Studio to attend various training courses, trade shows, ongoing education or certification programs, and/or webinars at the times and locations designated by us. Besides attending these courses, you (or your Operating Partner) and your MT must attend an annual meeting of franchisees and/or regional meetings of franchisees. These meetings will be held at our discretion in a location that we designate. However, any attendance at any additional training courses, program or events, or any annual or regional franchisee meetings will not be required for more than 4 days during any calendar year. You must pay all travel and living expenses (including wages, transportation, food, lodging, and workers' compensation insurance) that you (or your Operating Partner), your MT, or any instructor or team member incurs during any pre-opening training program, any additional training, or at any meetings and/or other training courses and programs. You are responsible for the travel and living expenses and out-of-pocket costs we incur in sending our trainer(s) to your Studio, if applicable, to conduct any additional training, including food, lodging, and transportation.

You understand that any specific ongoing training or advice we provide does not create an obligation for us to continue to provide this specific training or advice, all of which we may discontinue and modify. (Franchise Agreement - Section 4A).

FIT, OT and TT are offered a minimum of four times per year, but we may change the frequency, time, date, place and content of our training at any time in our sole discretion.

TRAINING PROGRAM

The following table highlights the approximate training time that Owners, Trainers, and Instructors undergo independently and with HQ Team members throughout the duration of pre-opening. The training times are approximate estimates, as training time is largely dependent on the individual's ability to complete tasks & achieve set expectations.

<u>Subject</u>	<u>Hours of Classroom Training</u>	<u>Hours of On-the-job Training</u>	<u>Location</u>
Owner Training: Operations & Client Relations	8	5	In person at one of our Studios in Chicago, IL, or a designated location of our choosing
Owner Training: Mariana Tek Software	10	7	Remotely and in person at one of our Studios in Chicago, IL, or a designated location of our choosing
Owner Training: The Barre Code's Performance Expectations & Feedback Standards	8	5	Remotely and in person at one of our Studios in Chicago, IL, or a designated location of our choosing
Trainer Training: The Barre Code's Performance Expectations & Feedback Standards	18	7	Remotely and in person at one of our Studios in Chicago, IL, or a designated location of our choosing
Trainer Training: Format Curriculum & Instruction (including observations, independent practice, and practical exams)	50	45	Remotely and in person at one of our Studios in Chicago, IL, or a designated location of our choosing
Trainer Training: FIT Preparation, Auditions & Hiring, Foundational Bootcamps, & Facilitating Training Plans	15	3	Remotely and in person at one of our Studios in Chicago, IL, or a designated location of our choosing

Instructor Training: Curriculum & Instruction (including observations, independent practice, and practical exams)	100	20	Remotely and in person at both your Studio and our Studios in Chicago, IL, or a designated location of our choosing
TOTALS:	209	92	

Note 1: The hours devoted to each module are estimates and may vary depending on how quickly trainees learn the material, prior experience with the subject, and scheduling. On-the-job training includes cross training in all subject areas of the business.

Note 2: We may vary the length and content of the training program based upon the experience and skill level of the individuals attending the training program.

Note 3: Our current Senior Master Trainers are Kayla Straub and Caitlin Morris. Kayla Straub has seven years of experience with us and our affiliates and twelve years of experience in the subjects taught. Caitlin Morris has six years of experience with us and our affiliates and seven years in the subjects taught.

Note 4: This chart does not include all pre-training programs, which may be required before the start of either the Owner Training, Trainer Training, or Instructor training, and can include study of provided materials and associated exams.

Item 12

TERRITORY

FRANCHISE AGREEMENT

The Franchise Agreement grants you the right to operate a Studio at a single location that you select and that we approve within an exclusive geographic area described in Exhibit B to your Franchise Agreement (the "Protected Area"). The Franchise Agreement also grants certain territorial rights to you with respect to the Protected Area, and if you are in compliance with the Franchise Agreement, we are not permitted to open, or allow others to open, another Studio within the Protected Area except as described below in the Reservation of Rights section. If you do not have a location for your Studio at the time of signing the Franchise Agreement, the Exhibit B will specify a Site Selection Area in which the location of the Studio will be established. Exhibit B will then be updated as to the Protected Area after the location has been selected and approved. Site Selection Areas are not exclusive, and we reserve the right to establish other Studios and authorize others to establish Studios, within a Site Selection Area that we grant to you.

The Protected Area is typically defined based on a radius from the location of the Studio and will include a population of 40,000 and will not exceed a radius of 3 miles (6-mile diameter). We reserve the right to vary the size of the radius restriction based on the demographics and development of each market.

You must operate the Studio only at the approved location and may not relocate the Studio without first obtaining our written consent. You may not establish or operate another Studio unless you enter into a separate Franchise Agreement for that Studio.

If you are in compliance with the Franchise Agreement and any other agreement you have with us or with our affiliate, we and our affiliate will not establish a Studio, and we will not authorize anyone except you to establish a Studio, in the Protected Area granted you by your Franchise Agreement during its term.

You may face competition from other Studios that we or our affiliate franchise or own and that operate at traditional sites outside your territory. You may also face competition from other outlets we own or franchise, or from other channels of distribution or competitive brands we control.

If you sign a Franchise Agreement according to your development right and obligations under an Area Development Agreement, your approved location for the Studio must be within the Site Selection Area granted to you by the Area Development Agreement.

AREA DEVELOPMENT AGREEMENT

1. Site Selection Area

The Area Development Agreement grants you certain rights (as described below) within a Site Selection Area. Site Selection Areas consist of metropolitan statistical areas (“MSA”) as established and defined by the U.S. Office of Management and Budget. The size of the Site Selection Area will vary by MSA. We will determine the Site Selection Area before you sign the Area Development Agreement based on various market and economic factors.

2. Rights During Development Periods

Provided you are (a) in full compliance with the terms and conditions contained in the Area Development Agreement, including the development obligations contained in the Development Schedule and (b) in full compliance with all obligations under Franchise Agreements entered into between THE BARRE CODE and you under the Area Development Agreement, then during the development periods, THE BARRE CODE will grant to you, according to the provisions of the Area Development Agreement, franchises for the ownership and operation of Studios located within the Site Selection Area. Your rights within the Site Selection Area are non-exclusive. You will not receive an exclusive Site Selection Area under your Development Agreement. You may face competition from other franchisees, from outlets that we control, or from other channels of distribution or competitive brands that we control.

Once you have secured a Premises for a given Studios to be developed per your Development Agreement, we will grant you a Protected Area around that Studios as described above.

The rights granted to you under the Area Development Agreement are dependent upon your meeting the development obligations but are not otherwise dependent on the achievement of a certain sales volume or market penetration.

Studios, whether franchised, affiliate-owned or company-owned, are free to advertise, solicit and accept orders from any customer regardless of your Site Selection Area.

Reservation of Rights by THE BARRE CODE

THE BARRE CODE (on behalf of itself, its affiliate and its affiliate's subsidiaries) retains the absolute right, in its sole discretion and without granting any rights to developers or to individual unit franchisees:

1. the right to establish and operate, and allow others to establish and operate, other Studios using the Marks and the System, at any location and on these terms and conditions we deem appropriate, provided that we will not operate or grant a franchise for the operation of a Studio in your area of protection, if applicable;

2. the right to establish and operate additional concepts or businesses providing products or services similar to those provided at Studios anywhere, under other trade names, trademarks, service marks and commercial symbols different from the Marks;
3. the right to establish, and allow others to establish, other businesses and distribution channels (including the Internet or retail stores), wherever located or operating and regardless of the nature or location of the customers with whom these other businesses and distribution channels do business, that operate under the Marks or any other trade names, trademarks, service marks or commercial symbols that are the same as or different from Studios, and that sell products and/or services that are identical or similar to, and/or competitive with, those that Studios customarily sell under any terms and conditions we deem appropriate;
4. the right to acquire, or be acquired by, (whether through acquisition of assets, ownership interests or otherwise, regardless of the form of transaction), a business providing products and services similar to those provided at Studios, even if this business operates, franchises and/or licenses competitive businesses; and
5. engage in all other activities not expressly prohibited by the Franchise Agreement.
6. We are not required to pay you if we exercise any of the rights specified above.
7. Our affiliates operate four Company Studios as of the issuance date of this Disclosure Document. These Company Studios may offer and sell goods and services to customers anywhere, including near your Studio. Currently, neither we nor any affiliate of ours intends to operate or franchise another business under a different trademark that sells services or products similar to the services or products offered at Studios, but we may do so in the future.

We do not restrict you from soliciting or accepting members to your Studio residing or working from outside your Site Selection Area or outside your Protected Area. There are no restrictions on us or on other franchisees from soliciting or accepting members that reside or work inside your Site Selection Area or your Protected Area.

Other than described above, there are no circumstances that permit us to modify your territorial rights.

You have no options, rights of first refusal, or similar rights to acquire additional franchises.

Item 13

TRADEMARKS

We grant you the non-exclusive right and obligation to use the Marks, and you must use the Marks as we require. You may not use any of the Marks as part of your firm or corporate name, or with any prefix, suffix, or other modifying words, terms, designs, or symbols. You may not use the Marks in the sale of unauthorized products or services or in any manner we do not authorize. You may not use the Marks in any user name, screen name or profile in connection with any social networking sites, such as LinkedIn®, Instagram®, Twitter®, Facebook®, or YouTube®, except in accordance with our guidelines, including those set forth in the Operations Manual. You may not use the Marks in any advertising for the transfer, sale or other disposition of your Studio or any interest in the franchise, unless otherwise approved by us. Except for the Franchise System Website or with our prior written consent, you may not use the Marks as part of any domain name, homepage, electronic address, or otherwise in connection with a website, and then only under the terms we specify.

We license the Marks under a Trademark License Agreement (the “License Agreement”) with our affiliate, BCIP, which owns all rights in the Marks. The term of the License Agreement began on February 21, 2013 and will continue unless terminated. The License Agreement may be terminated (resulting in the loss of our right to use and to sublicense the use of the Marks to you) by mutual agreement of the parties, or by Licensor for a number of reasons, including if Licensee defaults on any obligations, becomes insolvent, is placed in liquidation, has a receiver appointed for its business, ceases to conduct its operations in the ordinary course, files a voluntary petition seeking protection from creditors, or has an involuntary petition for bankruptcy filed against it. All rights in and goodwill from the use of the Marks accrue to BCIP. Except as described above, no agreement significantly limits our rights to use or sublicense the Marks in a manner material to the franchise.

The following table sets forth the status of applications filed with the U.S. Patent and Trademark Office (“PTO”) on the Principal Register of the principal marks licensed to you.

<u>DESCRIPTION OF MARK</u>	<u>APPLICATION/ REGISTRATION NUMBER</u>	<u>APPLICATION/ REGISTRATION DATE</u>
BARRE CODE	4367468	October 24, 2012/ July 16, 2013
BARRE BRAWL	4388087	January 16, 2013/ August 20, 2013
BARYASA	4388088	January 16, 2013/ August 20, 2013
THE BARRE CODE’S BARRE-DIO INTERVAL	4580996	January 16, 2013/ August 5, 2014
THE BARRE CODE’S BARRE-DIO BARRE	4580997	January 16, 2013/ August 5, 2014
THE BARRE CODE	5931746	May 29, 2019/ December 10, 2019
BRAWL	6022272	May 29, 2019/ March 31, 2020
BARRESTORE	5931747	May 29, 2019/ December 10, 2019

All required affidavits associated with the above-listed Marks have been filed. We may establish new Marks or modify our Marks in the future and you must use and display these marks in accordance with specifications and bear all costs associated with changes to Marks or introduction of new Marks.

There is presently no effective determination of the PTO, the Trademark Trial and Appeal Board, the trademark administrator of any state or any court, nor any pending infringement, opposition or cancellation proceeding or any pending material litigation involving our principal Marks. We know of no superior prior rights or infringing uses that could materially affect your use of the Marks in any state.

You must notify us immediately of any apparent infringement or challenge to your use of any Mark, or of any person’s claim of any rights in any Mark, and you may not communicate with any person other than us and our affiliates’ attorneys, regarding any infringement, challenge or claim. We and/or BCIP may take the action we deem appropriate and control exclusively any litigation, PTO proceeding or other administrative proceeding from the infringement, challenge or claim or otherwise concerning any Mark. You must sign the documents and take the actions that, in the opinion of our attorneys, are necessary or advisable to protect and maintain our interests in the Marks. We will reimburse you for your reasonable costs of taking any action that we have asked you to take.

If it becomes advisable at any time for us and/or you to modify or discontinue using any Mark and/or use one or more additional or substitute trade or service marks, you must comply with our directions within

a reasonable time after receiving notice. We do not have to reimburse you for your costs, loss of revenue or other expenses of promoting a modified and/or substitute trademark or service mark.

You must not contest, or assist any other person in contesting, the validity of our and BCIP's ownership of the Marks. Your use of the Marks and any goodwill established by that use are exclusively for our and BCIP's benefit

Under the Franchise Agreement, we must indemnify you against, and reimburse you for, all damages for which you are held liable in any proceeding in which your use of any Mark in compliance with the Franchise Agreement is held to constitute trademark infringement, and for all reasonable costs you incur in the defense of any claim brought against you or in any proceeding in which you are named as a party, only if you have timely notified us of the claim or proceeding and comply with our directions in responding to the proceeding. At our option, we and/or BCIP may defend and control the defense of any proceeding from your use of any Mark under the Franchise Agreement.

Item 14

PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION

No patents are material to the franchise. We do not have any pending patent applications that are material to the franchise. We and/or our affiliates claim copyright protection in the Operations Manual, handbooks, the Franchise System Website advertising and marketing materials, all or part of the Marks, and other portions of the System and other similar materials used in operating Studios. We have not registered these copyrights with the United States Registrar of Copyrights, but need not do so at this time to protect them. You may use these items only as we specify while operating your Studio (and must stop using them if we so direct you).

There currently are no effective adverse determinations of the United States Copyright Office (Library of Congress) or any court regarding the copyrighted materials. No agreement limits our right to use or allow others to use the Confidential Information (defined below) or copyrighted materials. We know of no infringing uses of our copyrights, which could materially affect your using the copyrighted materials in any state. We need not protect or defend our copyrights, although we intend to do so if we determine that it is in the System's best interests. We may control any action involving the copyrights, even if you voluntarily bring the matter to our attention. We need not participate in your defense nor indemnify you for damages or expenses in a proceeding involving a copyright.

Our Operations Manual and other materials provided to you or to which you will be given access contain our and our affiliates' confidential information (some of which constitutes trade secrets under applicable law) (the "Confidential Information"). This information includes specifications, standards, systems, procedures, sales and marketing techniques, and knowledge and experience used in developing and operating Studios, training and operations materials, methods, formats, knowledge and specifications regarding suppliers of Operating Assets and other products and supplies; marketing and advertising programs and strategies for Studios, any computer software or similar technology that is proprietary to us or the System, strategic plans, expansion goals, targeted demographics, and knowledge of the operating results and financial performance of Studios other than your Studio.

All ideas, concepts, techniques, or materials concerning a Studio, whether or not protectable intellectual property and whether created by or for you or your owners or employees, must be promptly disclosed to us and will be deemed to be our sole and exclusive property, part of the system, and works made-for-hire for us; you agree to and do irrevocably assign to us all of your rights in any of the foregoing without claim to additional compensation and you must take whatever action (including signing other documents) we request to show our ownership or to help us obtain intellectual property rights in the item.

You may not use our Confidential Information in an unauthorized manner. You must adopt and implement procedures to prevent unauthorized use or disclosure of Confidential Information, including restricting its disclosure to personnel of your Studio and certain other people and using non-disclosure and non-competition agreements with those having access to Confidential Information in a form determined by us (our current form is attached as Exhibit C to the Franchise Agreement). We may regulate the form of agreement that you use and we will be a third party beneficiary of that agreement with independent enforcement rights.

All Membership Information is owned by us and you agree to only use Membership Information for the promotion of your Studio. You will not use or sell Membership Information to any third parties and you will comply with all applicable laws governing the use, dissemination, processing and protection of Membership Information.

Item 15

OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS

If you are an entity, you must identify one of your owners who is a natural person with at least a 51% ownership interest and voting power in you (the “Operating Partner”). Further, you must identify one of your owners who is a natural person who we have approved and who is fully trained and qualified to teach the Curriculum and to supervise the training and performance of all other instructors teaching at your Studio (the “Master Trainer”). You (or your Operating Partner) may act as the Master Trainer, if you (or your Operating Partner) meet the applicable criteria. We may require our approval of the Operating Partner or the Master Trainer. You (or your Operating Partner) and your Master Trainer are responsible for the management, direction and control of your Studio, subject to the terms and conditions of the Franchise Agreement. Your Master Trainer must work part-time or full-time at your Studio (if they are also acting studio manager), supervising all training and instruction related to the Curriculum and continuously exert his or her best efforts to promote and enhance your Studio. You (or your Operating Partner) must supervise the day-to-day operations of your best efforts to promote and enhance your Studio but need not work full-time at your Studio, unless acting as the Master Trainer. Your Studio must always be under the direct on-site supervision of you (or your Operating Partner) or your Master Trainer. (See Item 11)

You (or your Operating Partner), your Master Trainer and any required employee or instructor must complete all required training to our satisfaction. In the event that your Operating Partner ceases to own at least its required ownership interest in you, you must recruit a new Operating Partner within thirty days of the change in ownership and submit the identity of the new Operating Partner to us for our review and approval. If you appoint a new Operating Partner or Master Trainer after you open your Studio, the Operating Partner or Master Trainer must complete the initial training program within thirty days after the date of appointment. (See Item 11). You must keep us informed at all times of the identity of the Operating Partner and the Master Trainer.

If we determine that your Studio is not being managed properly, we may, but need not, assume your Studio’s management (or appoint a third party to assume its management). All funds from your Studio’s operation while it is under our (or the third party’s) management will be kept in a separate account by us, and all expenses will be charged to this account. We may charge you (in addition to the Royalty, Marketing Fund Contribution, and other amounts due to us or our affiliates) \$400 per day, plus our (or the third party’s) direct out-of-pocket costs and expenses, if we (or a third party) assume your Studio’s management. During the term of the Franchise Agreement, we may adjust the amount of this daily fee periodically by an amount that is commensurate with inflation. We (or a third party) have a duty to utilize only reasonable efforts and will not be liable to you or your owners for any debts, losses, or obligations your Studio incurs, or to any of your creditors for any products, other assets, or services your Studio purchases, while we (or a third party) manage it.

If you are a corporation, limited liability company, or partnership, your direct and indirect owners must personally guarantee your obligations under the Franchise Agreement and agree to be bound personally by every contractual provision, whether containing monetary or non-monetary obligations, including the covenant not to compete. This “Guaranty and Assumption of Obligations” is attached as Exhibit D to the Franchise Agreement. In addition, if these owners are married, their spouse may have to consent in writing to their signing of the guaranty.

Item 16

RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

You must offer and sell all services and products that we periodically specify for Studios. You must offer and sell approved products and services only at the Premises and in the manner we have authorized. Our System Standards may regulate required and/or authorized products and services. We may also periodically set maximum or minimum prices for services and products that your Studio offers. You will use certain products that we designate in connection with providing services to customers. We may periodically change the required and/or authorized products and services, and there are no limits on our right to do so. You must promptly implement these changes and must discontinue selling any products or services that we at any time decide to disapprove in writing. You may not perform any services or offer or sell any products at the Studio, the Premises or any other location that we have not authorized. (See Item 8) You may not sell any products or services through alternative channels of distribution (including the Internet). (See Item 12) You must discontinue selling and offering for sale any services or products that we at any time decide to disapprove in writing.

If at any time (including after our initial approval) we determine that you fail to meet our specifications and standards in connection with your Studio’s offering and sale of products or services, we may permanently or temporarily terminate your right to offer these products or services.

Item 17

RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

This table lists certain important provisions of the Franchise Agreement and related agreements. You should read these provisions in the agreements attached to this Disclosure Document.

THE FRANCHISE RELATIONSHIP

Provision	Section in Franchise Agreement	Summary
(a) Length of the franchise term	Section 1D	Term of the Franchise Agreement is ten years.
(b) Renewal or extension of the term	Section 13A	One renewal franchise terms of ten years, if you meet certain requirements.

Provision	Section in Franchise Agreement	Summary
(c) Requirements for franchisee to renew or extend	Section 13	Prior written notice; full compliance with the Franchise Agreement and System Standards; substantial compliance with the Franchise Agreement throughout the franchise term; pay successor franchise fee; sign then-current Franchise Agreement, which may materially differ from your current Franchise Agreement; and sign (if state law allows) general releases and other ancillary agreements. You must also maintain possession of and agree to remodel your Studio or otherwise bring it into compliance with our then-current System Standards. Otherwise, you must secure and develop new premises.
(d) Termination by franchisee	Section 14A	You may terminate the Franchise Agreement if you are in full compliance with the Franchise Agreement and we materially fail to comply with the Franchise Agreement and do not cure within thirty days after you deliver written notice of this material failure, effective an additional thirty days after you deliver written notice of termination. This is subject to state law.
(e) Termination by franchisor without cause	None	We may not terminate the Franchise Agreement without cause.
(f) Termination by franchisor with cause	Section 14B	We may terminate the Franchise Agreement only if you (or your owners or Operating Partner) commit one of several violations.
(g) “Cause” defined — curable defaults	Section 14B	You have seventy-two hours to cure health, safety or sanitation law violations; ten days to cure any insurance requirements, violations of other applicable laws, regulations, ordinances or consent decrees, monetary defaults; and thirty days to cure a failure to pay rent, failure to comply with the Franchise Agreement or any System Standard not specified in (h) below.

Provision	Section in Franchise Agreement	Summary
(h) “Cause” defined — non-curable defaults	Section 14B	Material misrepresentation in acquiring the franchise or operating your Studio; failure to open Studio within sixty days after the date we approve the Premises or 180 days of signing the Franchise Agreement, whichever occurs first; failure to receive our written approval of your Studio’s proposed site and lease within 120 days of the effective date of the Franchise Agreement; failure to complete the initial training program; abandonment or failure to actively operate your Studio more than two consecutive business days or fourteen days during twelve-month period without written permission; unauthorized transfers; conviction of or no contest plea to a felony or other crime; dishonest or unethical conduct affecting your Studio’s goodwill or reputation; loss of your right to occupy the Premises; unauthorized use or disclosure of the Operations Manual or other Confidential Information; failure to pay taxes; insufficiency of funds three times within a twelve-month period; understating Gross Sales three or more times during the term of the Franchise Agreement or by more than 5% in one instance; three defaults within a twelve-month period or two of the same defaults within a twelve-month period (even if cured); bankruptcy or similar proceeding; violation of any anti-terrorism law; termination of any other franchise agreement between you or your affiliates and us or any of our affiliates; you receive a below average or unsatisfactory grade on two or more separate mystery shopper examinations within a twelve-month period; and failure to pay a third-party supplier within the applicable cure period.
(i) Franchisee’s obligations on termination/non-renewal	Sections 15A through 15E	Paying outstanding amounts including the balance of the Royalty and Marketing Fund Contributions from the date of termination up to the scheduled expiration date of the Franchise Agreement; complete de-identification, including removal of signs and Marks, cancellation of assumed names relating to your use of any Mark, notifying telephone company and telephone directory publishers of the termination of your right to use any numbers associated with the Marks, assigning the numbers and directory listings to us; ceasing to use Marks; returning Confidential Information; cease operation and cancel any rights or accounts of any website or online presence related to the Studio or Marks; notify all members and refund these members any amounts they are legally entitled to.
(j) Assignment of contract by franchisor	Section 12A	We may change our ownership or form and/or assign the Franchise Agreement and any other agreement without restriction.
(k) “Transfer” by franchisee — defined	Section 12B	Includes transfer of Franchise Agreement; your Studio or any right to receive all or a portion of your Studio’s profits, losses or capital appreciation; substantially all of the assets of your Studio; any ownership interest in you; or any ownership interest in any of your owners if these owners are legal entities.
(l) Franchisor approval of transfer by franchisee	Sections 12B and 12C	You may not transfer the Franchise Agreement without our prior written approval.

Provision	Section in Franchise Agreement	Summary
(m) Conditions for franchisor approval of transfer	Section 12C	New franchise owner qualifies; you pay us, our affiliates, and third-party vendors all amounts due; new franchise owner (and its owners and affiliates) are not in a Competitive Business; completion of training program; lease permitted to be transferred; you or transferee signs our then-current franchise agreement and other documents, provisions of which may differ materially from those contained in the Franchise Agreement; payment of transfer fee; you sign (if state law allows) a general release and a guaranty; we determine that the purchase price and payment terms will not adversely affect the purchaser's operation of the Studio; you subordinate amounts due to you; you correct existing deficiencies in your Studio of which we notify you and/or the transferee agrees to upgrade, remodel and refurbish your Studio for which we may require transferee to escrow an amount we approve for the payment of this upgrade, remodel or refurbishment; you de-identify; and you comply with non-compete obligations. Under the Franchise Agreement, a "Competitive Business" is any business (excluding any Studios operated under a franchise agreement with us or our affiliates) operating, or granting, franchises or licenses to others to operate, any fitness or workout business offering group classes.
(n) Franchisor's right of first refusal to acquire franchisee's business	Section 12F	We have a thirty-day right of first refusal and can match offers.
(o) Franchisor's option to purchase franchisee's business	Section 15E	We may purchase your Studio at fair market value upon our termination or your termination or expiration of the Franchise Agreement, at our discretion.
(p) Death or disability of franchisee	Section 12G	Upon death or disability of you (or your Operating Partner) or a Controlling Owner, your (or your Operating Partner's) or the Controlling Owner's executor or personal representative must transfer the ownership interest within 9 months of date of death or disability. We may assume your Studio's management or appoint an interim manager to operate your Studio.
(q) Non-competition covenants during the term of the franchise	Section 7	No ownership interest in or performing services for a Competitive Business located anywhere; no solicitation or interference with our or our affiliates or franchisees relationships with any Studio customers, vendors or clients; no employment of a person employed by us, our affiliates or any of our other franchisees; and no engagement in any other activity injuring the goodwill of the Marks and the System. This is subject to state law.

Provision	Section in Franchise Agreement	Summary
(r) Non-competition covenants after the franchise is terminated or expires	Sections 15F and 15G	You may not have any direct or indirect interest in a Competitive Business located or operating at the Premises or within a ten-mile radius of the Premises for two years. Additionally, for two years you may not solicit or interfere with our or our affiliates or franchisees relationships with any Studio customers, vendors or consultants; not employ a person employed by us, our affiliates or any other franchisee of ours; and not engage in any other activity injuring the goodwill of the Marks and the System. This is subject to state law.
(s) Modification of the agreement	Section 17I	No modification unless by written agreement of both parties, but Operations Manual and System Standards subject to change.
(t) Integration/merger clause	Section 17K	Only the terms of the Franchise Agreement are binding (subject to state law). Any representations or promises made outside the Disclosure Document and Franchise Agreement may not be enforceable.
(u) Dispute resolution by arbitration or mediation	Section 17E	All controversies, disputes or claims between us must be submitted for binding arbitration to the American Arbitration Association on demand of either party. This is subject to state law.
(v) Choice of forum	Section 17G	Subject to the arbitration requirement, litigation generally must begin in the state or federal court of general jurisdiction closest to our then-current principal place of business (currently in Chicago, Illinois), but we and you may enforce any arbitration orders and awards in the courts of the state(s) in which you are domiciled or your Studio is located (subject to state law).
(w) Choice of law	Section 17F	Except for the Federal Arbitration Act and other federal law, the law of the State of Illinois governs (subject to state law).

Applicable state law might require additional disclosures related to the information contained in this Item 17. These additional disclosures, if any, appear in Exhibit F.

THE FRANCHISE RELATIONSHIP - TERRITORY DEVELOPMENT

This table lists certain important provisions of the Multi-Unit Development Agreement and related agreements. You should read these provisions in the agreements attached to this Disclosure Document.

Provision	Section in Development Agreement	Summary
(a) Length of the franchise term	1D	Earlier of (i) date on which last Studio is required to open, or (ii) the last day of the last Development Period.
(b) Renewal or extension of the term	Not Applicable	Not Applicable.

Provision	Section in Development Agreement	Summary
(c) Requirements for franchisee to renew or extend	Not Applicable	Not Applicable.
(d) Termination by franchisee	Section 10A	You may terminate the Franchise Agreement if you are in full compliance with the Franchise Agreement and we materially fail to comply with the Franchise Agreement and do not cure within thirty days after you deliver written notice of this material failure, effective an additional thirty days after you deliver written notice of termination. This is subject to state law.
(e) Termination by franchisor without cause	None	We may not terminate the Franchise Agreement without cause.
(f) Termination by franchisor with cause	Section 10B	We may terminate the Franchise Agreement only if you (or your owners or Operating Partner) commit one of several violations.
(g) “Cause” defined — curable defaults	Section 10B	You have seventy-two hours to cure health, safety or sanitation law violations; ten days to cure any insurance requirements, violations of other applicable laws, regulations, ordinances or consent decrees, monetary defaults; and thirty days to cure a failure to pay rent, failure to comply with the Franchise Agreement or any System Standard not specified in (h) below.
(h) “Cause” defined — non-curable defaults	Section 10B	Material misrepresentation in acquiring the franchise or operating your Studio; failure to open Studio within time period set for in Development Schedule; you abandon or threaten to abandon the Development Rights; failure to receive our written approval of your Studio’s proposed site and lease within 120 days of the effective date of the Franchise Agreement; unauthorized transfers; conviction of or no contest plea to a felony or other crime; dishonest or unethical conduct affecting your Studio’s goodwill or reputation; loss of your right to occupy the Premises; unauthorized use or disclosure of the Operations Manual or other Confidential Information; failure to pay taxes; insufficiency of funds three times within a twelve-month period; understating Gross Sales three or more times during the term of the Franchise Agreement or by more than 5% in one instance; three defaults within a twelve-month period or two of the same defaults within a twelve-month period (even if cured); bankruptcy or similar proceeding; violation of any anti-terrorism law; termination of any other franchise agreement between you or your affiliates and us or any of our affiliates; you receive a below average or unsatisfactory grade on two or more separate mystery shopper examinations within a twelve-month period; and failure to pay a third-party supplier within the applicable cure period.

Provision	Section in Development Agreement	Summary
(i) Franchisee's obligations on termination/non-renewal	Sections 10D through 10G	Paying outstanding amounts including the balance of the Royalty and Marketing Fund Contributions from the date of termination up to the scheduled expiration date of the Multi-Unit Agreement; complete de-identification, including removal of signs and Marks, cancellation of assumed names relating to your use of any Mark, notifying telephone company and telephone directory publishers of the termination of your right to use any numbers associated with the Marks, assigning the numbers and directory listings to us; ceasing to use Marks; returning Confidential Information; cease operation and cancel any rights or accounts of any website or online presence related to the Studio or Marks; notify all members and refund these members any amounts they are legally entitled to.
(j) Assignment of contract by franchisor	Section 9A	We may change our ownership or form and/or assign the Multi-Unit Development Agreement and any other agreement without restriction.
(k) "Transfer" by franchisee — defined	Section 9B	Includes transfer of Multi-Unit Development Agreement; your Studio or any right to receive all or a portion of your Studio's profits, losses or capital appreciation; substantially all of the assets of your Studio; any ownership interest in you; or any ownership interest in any of your owners if these owners are legal entities.
(l) Franchisor approval of transfer by franchisee	Sections 9B and 9C	You may not transfer the Multi-Unit Development Agreement without our prior written approval.
(m) Conditions for franchisor approval of transfer	Section 9C	New franchise owner qualifies; you pay us, our affiliates, and third-party vendors all amounts due; new franchise owner (and its owners and affiliates) are not in a Competitive Business; completion of training program; lease permitted to be transferred; you or transferee signs our then-current franchise agreement and other documents, provisions of which may differ materially from those contained in the Multi-Unit Development Agreement; payment of transfer fee; you sign (if state law allows) a general release and a guaranty; we determine that the purchase price and payment terms will not adversely affect the purchaser's operation of the Studio; you subordinate amounts due to you; you correct existing deficiencies in your Studio of which we notify you and/or the transferee agrees to upgrade, remodel and refurbish your Studio for which we may require transferee to escrow an amount we approve for the payment of this upgrade, remodel or refurbishment; you de-identify; and you comply with non-compete obligations. Under the Multi-Unit Development Agreement, a "Competitive Business" is any business (excluding any Studios operated under a franchise agreement with us or our affiliates) operating, or granting, franchises or licenses to others to operate, any fitness or workout business offering group classes.

Provision	Section in Development Agreement	Summary
(n) Franchisor's right of first refusal to acquire franchisee's business	Section 9F	We have a thirty-day right of first refusal and can match offers.
(o) Franchisor's option to purchase franchisee's business	Not Applicable	Not Applicable.
(p) Death or disability of franchisee	Not Applicable	Not Applicable.
(q) Non-competition covenants during the term of the franchise	Section 7	No ownership interest in or performing services for a Competitive Business located anywhere; no solicitation or interference with our or our affiliates or franchisees relationships with any Studio customers, vendors or clients; no employment of a person employed by us, our affiliates or any of our other franchisees; and no engagement in any other activity injuring the goodwill of the Marks and the System. This is subject to state law.
(r) Non-competition covenants after the franchise is terminated or expires	Sections 10F and 10I	You may not have any direct or indirect interest in a Competitive Business located or operating at the Premises or within a ten-mile radius of the Premises for two years. Additionally, for two years you may not solicit or interfere with our or our affiliates or franchisees relationships with any Studio customers, vendors or consultants; not employ a person employed by us, our affiliates or any other franchisee of ours; and not engage in any other activity injuring the goodwill of the Marks and the System. This is subject to state law.
(s) Modification of the agreement	Section 12I	No modification unless by written agreement of both parties, but Operations Manual and System Standards subject to change.
(t) Integration/merger clause	Section 12K	Only the terms of the Multi-Unit Development Agreement and Franchise Agreement signed pursuant to the Multi-Unit Agreement are binding (subject to state law). Any representations or promises made outside the Disclosure Document and Multi-Unit Development Agreement or Franchise Agreement may not be enforceable.
(u) Dispute resolution by arbitration or mediation	Section 12E	All controversies, disputes or claims between us must be submitted for binding arbitration to the American Arbitration Association on demand of either party. This is subject to state law.
(v) Choice of forum	Section 12G	Subject to the arbitration requirement, litigation generally must begin in the state or federal court of general jurisdiction closest to our then-current principal place of business (currently in Chicago, Illinois), but we and you may enforce any arbitration orders and awards in the courts of the state(s) in which you are domiciled or your Studio is located (subject to state law).
(w) Choice of law	Section 12F	Except for the Federal Arbitration Act and other federal law, the law of the State of Illinois governs (subject to state law).

Applicable state law might require additional disclosures related to the information contained in this Item 17. These additional disclosures, if any, appear in Exhibit F.

Item 18

PUBLIC FIGURES

We do not use any public figure to promote our franchise.

Item 19

FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

The following information is an historic financial performance representation about the franchise system's existing franchised Studios and subsets of those Studios. The information includes the historic revenue and merchandise revenue of existing franchised Studios and subsets of those Studios. The tables below exclude information on Studios owned by our affiliate, BBF (Company-Owned Studios).

Some Studios and franchisees have earned this amount. Your individual results may differ. There is no assurance that you'll earn as much.

Written substantiation for the financial performance representation will be made available to the prospective franchisee upon reasonable request.

The following table provides certain revenue and expense information from our affiliate BB Fit, LLC. The information is reported as if has been provided to us. The information is unaudited and represents four fitness studios. Each calendar year for 2019 and 2020 are shown and each is referred to as a "Measurement Period".

Measurement Period	2019	2020
	BB Fit, LLC	BB Fit, LLC
Gross Revenue		
Membership & Classes & Other	\$1,359,532	\$896,480
Merchandise	\$80,064	\$13,211
Returns & Discounts	-\$1,019	-\$3,494
Total Gross Revenue	\$1,438,577	\$906,196
Cost of Gross Revenue		
Instructor Costs	\$369,454	\$104,033
Merchandise & Beverage Costs	\$44,568	\$12,295
Merchant Service Fees	\$36,833	\$27,650
Total Cost of Gross Revenue	\$450,855	\$143,977

Gross Revenue less Total Cost of Gross Revenue	\$987,722	\$762,219
Estimated Royalty and Marketing	\$115,086.15	\$72,495.70
Certain Operating Expenses		
Manager Compensation	\$151,299	\$128,989
Contract Labor	\$63,935	\$21,182
Payroll Tax & Service Fees	\$22,360	\$50,742
Rent Expense	\$276,795	\$257,672
Other Studio Expenses	\$44,367	\$27,697
Office Expense	\$26,124	\$15,499
Insurance Expense	\$27,127	\$43,463
Other SG&A Expenses	\$67,215	\$63,235
Total Certain Operating Expenses	\$679,222	\$608,479
Gross Revenue less Cost of Gross Revenue less Total Certain Operating Expenses	\$193,415	\$81,245

1. *Gross Revenue.* “Gross Revenue” means all revenue derived from or through the business over the Measurement Period, including all revenue generated from the sale of products and services but does not include any sales tax or other amounts that were collected and remitted to a taxing authority.
2. *Total Cost of Gross Revenue.* “Total Cost of Gross Revenue” means the total amount incurred over the Measurement Period related to the sale of approved products and services, including the cost of instructor wages, merchandise and beverages, and merchant services. This figure Excludes non-instructor wage expense.
3. *Gross Revenue less Total Cost of Gross Revenue.* Gross Revenue less Total Cost of Gross Revenue means the Total Revenue minus Total Cost of Gross Revenue.
4. *Estimated Royalty and Marketing.* “Estimated Royalty and Marketing” has been calculated by us based on the amount of the royalty fees and marketing fund the Studios would have paid to us over the Measurement Period if the Studios were operated as a franchised location subject to our current form of Franchise Agreement requiring a royalty fee equal to six percent (6%) and marketing fund of two percent (2%) of the Total Revenue generated by such Studios. These Studios did not actually pay any royalty fee or marketing fund to us over the Measurement Period. The Estimated Royalty and Marketing calculation is included in this chart so that you are able to take this fee into account when you evaluate your franchise location.
5. *Total Certain Operating Expenses.* “Total Certain Operating Expenses” is the sum of all of the operating expenses listed in the chart, but the chart is not intended to include all of the expenses you will incur in the establishment and operation of a Studio such as taxes, other professional fees and other administrative expenses. In addition, expense items such as interest, depreciation, and amortization have not been included in this chart. We recommend that you consult with your business and tax advisors to determine the taxes and other expenses that you will incur in connection with your Studio.

The following tables represent the monthly revenue for each franchisee who was open and operating as of December 31, 2020. All studios owned by the same entity were consolidated for the purposes of this representation. No studios were excluded. The table includes the total revenue received by each franchisee on a consolidated basis for each month.

2020 Monthly Revenue be Franchisee

Franchisee	Number of Studios	Approximate Opening Date(s)	January	February	March	April	May	June	July	August	September	October	November	December	Total Sales
Franchisee 1	1	July 2011	\$26,137	\$19,483	\$13,840	\$7,533	\$6,011	\$6,121	\$4,760	\$4,615	\$5,527	\$5,983	\$14,577	\$5,500	\$120,087
Franchisee 2	2	May 2013	\$31,712	\$33,518	\$23,060	\$12,658	\$12,729	\$15,579	\$14,956	\$15,149	\$15,287	\$16,402	\$19,262	\$13,661	\$223,975
Franchisee 3	1	June 2013	\$8,581	\$8,909	\$4,857	\$3,392	\$4,950	\$5,925	\$6,082	\$6,405	\$5,959	\$5,978	\$10,070	\$5,563	\$76,669
Franchisee 4	4	October 2013, December 2014, March 2016, October 2019	\$88,997	\$88,278	\$70,180	\$46,813	\$41,577	\$39,690	\$48,135	\$52,252	\$43,477	\$50,117	\$97,736	\$55,861	\$723,112
Franchisee 5	2	December 2013, February 2015	\$42,587	\$35,636	\$31,288	\$19,909	\$18,864	\$22,437	\$21,928	\$22,691	\$18,379	\$24,668	\$26,520	\$24,822	\$309,728
Franchisee 6	2	October 2014	\$15,242	\$17,536	\$14,736	\$10,893	\$8,824	\$8,084	\$9,286	\$9,336	\$9,192	\$8,991	\$11,466	\$9,342	\$132,928
Franchisee 7	1	January 2015	\$20,605	\$17,760	\$11,873	\$9,773	\$7,739	\$9,491	\$8,615	\$8,150	\$7,611	\$7,959	\$10,710	\$9,953	\$130,238
Franchisee 8	1	May 2015	\$5,686	\$8,124	\$5,825	\$4,053	\$3,964	\$5,835	\$4,712	\$4,592	\$5,091	\$5,683	\$7,074	\$6,400	\$67,039
Franchisee 9	1	September 2015	\$25,427	\$22,532	\$18,915	\$11,612	\$10,787	\$16,184	\$16,394	\$14,961	\$16,623	\$19,348	\$29,578	\$18,548	\$220,909
Franchisee 10	1	October 2015	\$13,823	\$13,272	\$9,435	\$7,103	\$6,846	\$7,558	\$7,532	\$8,457	\$8,127	\$8,493	\$10,055	\$10,912	\$111,615
Franchisee 11	1	February 2016	\$12,747	\$12,581	\$9,217	\$5,165	\$4,361	\$6,895	\$7,503	\$8,471	\$9,652	\$11,164	\$16,616	\$14,426	\$118,799
Franchisee 12	1	August 2016	\$11,899	\$11,547	\$6,716	\$5,358	\$5,915	\$7,107	\$7,347	\$8,770	\$6,911	\$7,358	\$7,891	\$5,573	\$92,392
Franchisee 13	2	August 2016, October 2019	\$33,654	\$33,354	\$20,057	\$14,229	\$11,545	\$15,012	\$16,884	\$16,322	\$14,811	\$14,428	\$22,003	\$13,320	\$225,618
Franchisee 14	1	December 2016	\$15,032	\$19,197	\$14,338	\$9,475	\$8,383	\$8,935	\$9,058	\$10,907	\$10,863	\$8,172	\$8,713	\$10,120	\$133,193
Franchisee 15	1	February 2017	\$18,696	\$15,542	\$16,232	\$9,675	\$9,843	\$10,478	\$10,839	\$8,468	\$9,516	\$8,441	\$8,959	\$7,504	\$134,191
Franchisee 16	1	April 2017	\$19,106	\$15,891	\$10,369	\$9,630	\$10,131	\$11,196	\$10,794	\$15,774	\$10,390	\$10,535	\$11,043	\$13,428	\$148,288
Franchisee 17	1	May 2017	\$20,646	\$18,039	\$16,812	\$9,013	\$12,032	\$11,926	\$10,077	\$12,073	\$12,866	\$12,650	\$14,940	\$20,146	\$171,218
Franchisee 18	1	May 2017	\$18,618	\$14,820	\$13,350	\$9,097	\$7,789	\$8,881	\$9,930	\$9,658	\$12,206	\$10,586	\$18,086	\$14,424	\$147,445
Franchisee 19	1	July 2017	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$979	\$3,301	\$3,912	\$4,516	\$3,222	\$15,930
Franchisee 20	1	March 2018	\$18,198	\$21,326	\$14,628	\$6,529	\$10,377	\$8,030	\$10,386	\$10,739	\$13,993	\$14,877	\$17,728	\$11,279	\$158,091
Franchisee 21	1	June 2018	\$26,664	\$25,947	\$18,966	\$10,284	\$11,412	\$10,453	\$12,662	\$8,690	\$15,012	\$15,004	\$26,177	\$14,326	\$195,598
Franchisee 22	1	March 2019	\$29,852	\$26,197	\$24,278	\$17,728	\$16,226	\$15,897	\$17,675	\$21,012	\$18,684	\$18,639	\$22,960	\$15,534	\$244,681
Franchisee 23	2	June 2019	\$20,160	\$21,540	\$15,492	\$15,498	\$13,475	\$19,200	\$18,712	\$17,500	\$18,487	\$16,746	\$29,873	\$15,011	\$221,695
Franchisee 24	1	June 2019	\$15,123	\$14,443	\$10,634	\$9,767	\$6,016	\$8,041	\$8,434	\$7,565	\$8,461	\$8,356	\$10,677	\$0	\$107,516
Franchisee 25	1	June 2019	\$7,285	\$7,873	\$3,376	\$1,520	\$1,097	\$4,014	\$3,281	\$4,238	\$6,709	\$4,236	\$9,500	\$4,685	\$57,813
Franchisee 26	1	July 2019	\$656	\$2,088	\$2,270	\$2,384	\$2,169	\$3,109	\$3,007	\$2,592	\$2,913	\$4,193	\$4,718	\$4,343	\$34,445
Franchisee 27	1	September 2020	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$628	\$830	\$3,567	\$2,976	\$8,001

2019 Monthly Revenue by Franchisee

Franchisee	Number of Studios	Approximate Opening Date(s)	January	February	March	April	May	June	July	August	September	October	November	December	Total Sales
Franchisee 1	1	July 2011	\$35,750	\$23,851	\$27,680	\$27,440	\$24,072	\$21,507	\$23,771	\$26,370	\$27,968	\$22,652	\$1,208	\$8,658	\$270,927
Franchisee 2	2	May 2013	\$35,896	\$36,306	\$38,942	\$40,568	\$38,904	\$39,175	\$39,641	\$37,230	\$36,721	\$34,605	\$42,631	\$40,042	\$460,660
Franchisee 3	1	June 2013	\$12,169	\$12,703	\$13,749	\$13,015	\$15,378	\$10,897	\$11,150	\$9,033	\$9,397	\$7,555	\$323	\$5,496	\$120,865
Franchisee 4	4	October 2013, December 2014, March 2016, October 2019	\$98,628	\$66,545	\$69,174	\$73,221	\$75,265	\$70,135	\$101,301	\$67,308	\$73,155	\$71,795	\$121,400	\$103,377	\$991,305
Franchisee 5	2	December 2013, February 2015	\$40,216	\$38,346	\$43,073	\$37,337	\$41,646	\$42,967	\$42,799	\$39,546	\$38,146	\$37,157	\$21,847	\$46,877	\$469,957
Franchisee 6	2	October 2014	\$31,284	\$26,102	\$28,683	\$27,927	\$28,712	\$25,769	\$26,289	\$27,107	\$24,075	\$20,435	\$19,753	\$23,547	\$309,682
Franchisee 7	1	January 2015	\$20,770	\$14,950	\$16,330	\$16,116	\$15,882	\$14,269	\$13,768	\$14,839	\$14,833	\$15,222	\$19,539	\$16,607	\$193,126
Franchisee 8	1	May 2015	\$7,599	\$7,064	\$7,589	\$7,768	\$8,416	\$9,050	\$10,685	\$9,026	\$6,778	\$7,207	\$203	\$9,729	\$91,115
Franchisee 9	1	September 2015	\$31,066	\$21,925	\$23,272	\$23,771	\$25,934	\$20,911	\$20,950	\$22,788	\$23,115	\$25,313	\$8,515	\$28,317	\$275,876
Franchisee 10	1	October 2015	\$19,650	\$17,245	\$16,626	\$16,870	\$18,575	\$17,538	\$17,723	\$16,854	\$16,590	\$13,143	\$19,429	\$15,259	\$205,502
Franchisee 11	1	February 2016	\$14,798	\$15,196	\$15,736	\$17,411	\$16,645	\$15,708	\$14,331	\$13,697	\$13,923	\$13,168	\$33,268	\$14,078	\$197,958
Franchisee 12	1	August 2016	\$22,860	\$11,270	\$10,001	\$8,971	\$7,959	\$12,206	\$10,546	\$12,499	\$11,696	\$10,749	\$690	\$10,153	\$129,599
Franchisee 13	2	August 2016, October 2019	\$24,689	\$17,989	\$18,587	\$24,530	\$15,490	\$19,671	\$19,850	\$15,138	\$19,664	\$21,449	\$39,928	\$26,890	\$263,874
Franchisee 14	1	December 2016	\$22,368	\$20,716	\$18,931	\$19,542	\$19,389	\$18,705	\$18,207	\$16,653	\$16,154	\$15,462	\$8,640	\$19,682	\$214,449
Franchisee 15	1	February 2017	\$14,683	\$17,496	\$15,579	\$14,870	\$16,299	\$15,497	\$16,451	\$16,322	\$15,369	\$14,080	\$18,923	\$6,738	\$182,306
Franchisee 16	1	April 2017	\$16,567	\$12,253	\$13,583	\$15,448	\$17,544	\$20,034	\$25,334	\$16,414	\$18,026	\$18,379	\$19,492	\$20,836	\$213,909
Franchisee 17	1	May 2017	\$20,029	\$14,490	\$16,888	\$17,247	\$19,295	\$19,077	\$19,968	\$20,566	\$19,847	\$21,435	\$33,278	\$18,369	\$240,490
Franchisee 18	1	May 2017	\$20,111	\$13,258	\$13,999	\$17,446	\$15,134	\$15,885	\$18,878	\$15,585	\$14,878	\$14,801	\$6,884	\$26,923	\$193,781
Franchisee 19	1	July 2017	\$15,964	\$16,713	\$16,255	\$13,317	\$11,786	\$8,987	\$9,492	\$7,279	\$0	\$0	\$0	\$0	\$99,791
Franchisee 20	1	March 2018	\$10,185	\$10,803	\$14,944	\$17,639	\$17,432	\$16,727	\$16,422	\$16,504	\$18,036	\$17,961	\$21,134	\$23,552	\$201,339
Franchisee 21	1	June 2018	\$23,029	\$20,617	\$22,179	\$22,497	\$18,748	\$19,525	\$23,677	\$24,517	\$27,158	\$25,334	\$32,343	\$28,142	\$287,766
Franchisee 22	1	March 2019	\$7,346	\$4,215	\$18,575	\$30,685	\$29,777	\$29,259	\$29,865	\$28,821	\$30,231	\$30,322	\$31,828	\$29,761	\$300,686
Franchisee 23	2	June 2019	\$0	\$0	\$0	\$0	\$7,599	\$4,996	\$13,078	\$18,543	\$19,982	\$23,793	\$32,570	\$25,510	\$146,071
Franchisee 24	1	June 2019	\$0	\$0	\$4,353	\$3,890	\$9,296	\$19,025	\$18,153	\$18,770	\$17,844	\$15,914	\$19,635	\$19,011	\$145,891
Franchisee 25	1	June 2019	\$0	\$0	\$0	\$0	\$0	\$694	\$3,965	\$5,743	\$8,953	\$8,348	\$13,212	\$7,757	\$48,673
Franchisee 26	1	July 2019	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$99	\$0	\$347	\$446
Franchisee 27	1	September 2020										\$0	\$0	\$0	\$0

Other than the preceding financial performance representations, we do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised Studios. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing Studio, however, we may provide you with the actual records of that Studio. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Jillian Lorenz at Barre Code Franchisor, L.L.C., 435 N LaSalle Blvd LL2, Chicago, IL 60654 and (773)717-9037, the Federal Trade Commission, and the appropriate state regulatory agencies.

Item 20

OUTLETS AND FRANCHISEE INFORMATION

**TABLE NO. 1
SYSTEMWIDE STUDIO SUMMARY
FOR YEARS 2018 TO 2020**

Outlet Type	Year	Studios at the Start of the Year	Studios at the End of the Year	Net Change
Franchised	2018	28	31	+3
	2019	31	38*	+7*
	2020	38	35	-3
Company Owned or Managed ¹	2018	6	6	0
	2019	6	5	-1
	2020	5	4	-1
Total Studios	2018	34	37	+3
	2019	37	43*	+6*
	2020	43	39	-4

¹Company-owned includes affiliate-owned or managed

*Corrected from previous Disclosure Document

**TABLE NO. 2
TRANSFERS OF STUDIOS FROM FRANCHISEES TO
NEW OWNERS (OTHER THAN FRANCHISOR OR AN AFFILIATE)
FOR YEARS 2018 TO 2020**

State	Year	Number of Transfers
Alabama	2018	0
	2019	1
	2020	0
Colorado	2018	0
	2019	1
	2020	0
Illinois	2018	1
	2019	2
	2020	2

State	Year	Number of Transfers
Indiana	2018	1
	2019	0
	2020	0
Kentucky	2018	1
	2019	0
	2020	0
Louisiana	2018	0
	2019	0
	2020	1
Nebraska	2018	1
	2019	0
	2020	0
Texas	2018	0
	2019	1
	2020	0
Totals	2018	4
	2019	5
	2020	3

TABLE NO. 3

STATUS OF FRANCHISED STUDIOS
FOR YEARS 2018 TO 2020

State	Year	Studios at Start of Year	Studios Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations- Other Reasons	Studios at End of Year
AL	2018	1	0	0	0	0	0	1
	2019	1	0	0	0	0	1	0
	2020	0	1	0	0	0	0	1
CA	2018	0	1	0	0	0	0	1
	2019	1	1	0	0	0	0	2
	2020	2	0	0	0	0	1	1
CO	2018	0	0	0	0	0	0	0
	2019	0	1	0	0	0	0	1
	2020	1	1	0	0	0	0	2
FL	2018	0	0	0	0	0	0	0
	2019	0	0*	0	0	0	0	0*
	2020	0	0	0	0	0	0	0
GA	2018	0	0	0	0	0	0	0
	2019	0	0*	0	0	0	0	0*
	2020	0	1	0	0	0	1	0
IL	2018	6	0	0	0	0	1	5
	2019	5	0*	0	0	0	0	5*
	2020	5	0	0	0	0	1	4
IN	2018	1	0	0	0	0	0	1

State	Year	Studios at Start of Year	Studios Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations- Other Reasons	Studios at End of Year
	2019	1	1	0	0	0	0	2
	2020	2	1	0	0	0	0	3
KY	2018	1	0	0	0	0	0	1
	2019	1	0	0	0	0	0	1
	2020	1	0	0	0	0	0	1
LA	2018	1	0	0	0	0	0	1
	2019	1	0	0	0	0	0	1
	2020	1	0	0	0	0	0	1
MI	2018	5	2	0	0	0	0	7
	2019	7	1	0	0	0	0	8
	2020	8	0	0	0	0	1	7
NC	2018	0	0	0	0	0	0	0
	2019	0	1	0	0	0	0	1
	2020	1	0	0	0	0	1	0
NE	2018	2	0	0	0	0	0	2
	2019	2	0	0	0	0	0	2
	2020	2	0	0	0	0	0	2
OH	2018	1	0	0	0	0	0	1
	2019	1	0	0	0	0	0	1
	2020	1	1	0	0	0	0	2
PA	2018	2	0	0	0	0	0	2
	2019	2	0	0	0	0	0	2
	2020	2	0	0	0	0	0	2
SC	2018	1	0	0	0	0	0	1
	2019	1	0	0	0	0	0	1
	2020	1	0	0	0	0	0	1
TX	2018	4	1	0	0	0	0	5
	2019	5	0	0	0	0	0	5
	2020	5	0	0	0	0	2	3
WA	2018	0	0	0	0	0	0	0
	2019	0	2	0	0	0	0	2
	2020	2	0	0	0	0	1	1
WI	2018	3	0	0	0	0	0	3
	2019	3	1	0	0	0	0	4
	2020	4	0	0	0	0	0	4
Totals	2018	28	4	0	0	0	1	31
	2019	31	8*	0	0	0	1*	38*
	2020	38	5	0	0	0	8	35

*Corrected from previous Disclosure Document

TABLE NO. 4
STATUS OF COMPANY-OWNED STUDIOS
FOR YEARS 2018 TO 2020¹

State	Year	Outlets at Start of Year	Outlets Opened	Outlets Reacquired from Franchisee	Outlets Closed	Outlets Sold to Franchisee	Outlets at End of Year
Colorado	2018	1	0	0	0	0	1
	2019	1	0	0	0	1	0
	2020	0	0	0	0	0	0
Florida	2018	1	0	0	0	0	1
	2019	1	0	0	0	0	1
	2020	1	0	0	1	0	0
Illinois	2018	4	0	0	0	0	4
	2019	4	0	0	0	0	4
	2020	4	0	0	0	0	4
Totals	2018	6	0	0	0	0	6
	2019	6	0	0	0	1	5
	2020	5	0	0	1	0	4

¹All Company Studios are owned and operated by our affiliate BBF. We have never owned or operated any Studios.

TABLE NO. 5
PROJECTED OPENINGS FOR 2021
AS OF DECEMBER 31, 2020

State	Franchise Agreements Signed But Not Opened	Projected New Franchises in the Next Fiscal Year	Projected New Company-Owned Outlets in the Next Fiscal Year
Alabama	0	0	0
California	0	0	0
Colorado	0	0	0
Georgia	0	0	0
Michigan	0	1	0
Ohio	0	0	0
Washington	0	0	0
Totals	0	1	0

A list of the names, addresses and telephone numbers of our franchisees as of December 31, 2020 is attached as Exhibit G.

The name, city and state, and the current business telephone number (or, if known, the last known home telephone number) of every franchisee who had a Franchise Agreement terminated, canceled, or not renewed by us during the period from January 1, 2020 to December 31, 2020, who otherwise voluntarily or involuntarily ceased to do business under their Franchise Agreement or who did not communicate with us within ten weeks of the issuance date of this Disclosure Document are attached to this Disclosure Document as Exhibit G.

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

No franchisee has signed confidentiality agreements during the last 3 fiscal years restricting its ability to speak openly about its experience with our franchise system. We are not aware of any trademark-specific franchisee organizations associated with our franchise system.

Item 21

FINANCIAL STATEMENTS

Exhibit H contains our audited financial statements as of December 31, 2020, December 31, 2019, and December 31, 2018.

Our fiscal year end is December 31 of each calendar year.

Item 22

CONTRACTS

The following contracts are attached as exhibits to this Disclosure Document:

Franchise Agreement – Exhibit B

Confidentiality and Non-Competition Agreement – Exhibit C to the Franchise Agreement

Guaranty and Assumption of Obligations – Exhibit D to the Franchise Agreement

Lease Addendum – Exhibit E to the Franchise Agreement

Multi-Unit Development Agreement – Exhibit C

Amendment to Franchise Agreement for Area of Protection – Exhibit D

State Addenda and Agreement Riders to Franchise Agreement – Exhibit F

Representations and Acknowledgment Statement – Exhibit I

Sample General Release – Exhibit J

STATE EFFECTIVE DATES

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the state, or be exempt from registration:

California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered or exempt from registration, as of the Effective Date stated below:

State	Effective Date
California	Pending
Hawaii	Pending
Illinois	Pending
Indiana	Pending
Maryland	Pending
Michigan	Pending
Minnesota	Pending
New York	Pending
North Dakota	Pending
Rhode Island	Pending
South Dakota	Pending
Virginia	Pending
Washington	Pending
Wisconsin	Pending

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

Item 23

RECEIPTS

Exhibit L contains detachable documents acknowledging your receipt of this Disclosure Document.

EXHIBIT A

STATE AGENCIES/AGENTS FOR SERVICE OF PROCESS

STATE AGENCIES/AGENTS FOR SERVICE OF PROCESS

Listed here are the names, addresses and telephone numbers of the state agencies having responsibility for the franchising disclosure/registration laws. We may not yet be registered to sell franchises in any or all of these states.

CALIFORNIA

Department of Business
Oversight:
1 (866) 275-2677

Los Angeles

Suite 750
320 West 4th Street
Los Angeles, California 90013
(213) 576-7505

Sacramento

1515 K Street, Suite 200
Sacramento, California 95814
(916) 445-7205

San Diego

1350 Front Street
San Diego, California 92101
(619) 525-4044

San Francisco

One Sansome Street, Ste. 600
San Francisco, California 94104
(415) 972-8559

GEORGIA

Georgia Secretary of State
Corporations Division
2 Martin Luther King, Jr. Drive
Suite 313
Atlanta, Georgia 30334
(404) 656-2817

HAWAII

(state administrator)

Business Registration Division
Department of Commerce and Consumer
Affairs
P.O. Box 40
Honolulu, Hawaii 96810
(808) 586-2722

(agent for service of process)

Commissioner of Securities
Department of Commerce and
Consumer Affairs
335 Merchant Street
Honolulu, Hawaii 96813
(808) 586-2722

ILLINOIS

Franchise Bureau
Office of the Attorney General
500 South Second Street
Springfield, Illinois
62706 (217) 782-4465

INDIANA

(state administrator)

Indiana Secretary of State
Securities Division, E-111
302 West Washington Street
Indianapolis, Indiana 46204
(317) 232-6681
(agent for service of
process)

Indiana Secretary of State
201 State House
200 West Washington Street
Indianapolis, Indiana 46204
(317) 232-6531

MARYLAND

(state administrator)

Office of the Attorney General
Securities Division
200 St. Paul Place
Baltimore, Maryland 21202-2021
(410) 576-6360

(agent for service of process)

Maryland Securities Commissioner
at the Office of the Attorney General
Securities Division
200 St. Paul Place
Baltimore, Maryland 21202-2021
(410) 576-6360

MICHIGAN

(state administrator)

Michigan Attorney General's Office
Consumer Protection Division
Attn: Franchise Section
G. Mennen Williams Building, 1st Fl
525 West Ottawa Street
Lansing, Michigan 48933
(517) 373-7177

(agent for service of process)

Michigan Department of Commerce
Corporations and Securities Bureau
P.O. Box 30054
6546 Mercantile Way
Lansing, Michigan 48909

MINNESOTA

Minnesota Department of Commerce
85 7th Place East, Suite 280
St. Paul, Minnesota 55101
(651) 296-6328

NEW YORK

(state administrator)

NYS Department of Law
Investor Protection Bureau
28 Liberty Street, 21st Floor
New York, NY 10005
(212) 416-8236

(agent for service of process)

Secretary of State of New York
99 Washington Avenue
Albany, New York 12231

NORTH DAKOTA

North Dakota Securities Department
600 East Boulevard Avenue State
Capitol - Fifth Floor
Bismarck, North Dakota 58505
(701) 328-4712

OREGON

Department of Insurance and Finance
Corporate Securities Section
Labor and Industries Building
Salem, Oregon 97310
(503) 378-4387

RHODE ISLAND

Department of Business Regulation
Division of Securities
John O. Pastore Complex Building 69-1
1511 Pontiac Avenue
Cranston, Rhode Island 02920
(401) 462-9645

SOUTH DAKOTA

Division of Insurance
Securities Regulation
124 S. Euclid, Suite 104
Pierre, SD 57501
(605) 773-3563

VIRGINIA

(state administrator)

State Corporation Commission
Division of Securities
and Retail Franchising
1300 East Main Street, Ninth Floor
Richmond, Virginia 23219
(804) 371-9051

(agent for service of process)

Clerk of the State Corporation Commission
1300 East Main Street, 1st Floor
Richmond, Virginia 23219
(804) 371-9672

WASHINGTON

(state administrator)

Department of Financial Institutions
Securities Division
P.O. Box 9033
Olympia, Washington 98507-9033
(360) 902-8760

(agent for service of process)

Director
Department of Financial Institutions
Securities Division
150 Israel Road, S.W.
Tumwater, Washington 98501

WISCONSIN

Securities and Franchise Registration
Wisconsin Securities Commission
345 West Washington Avenue, 4th Floor
Madison, Wisconsin 53703
(608) 266-3431

EXHIBIT B

FRANCHISE AGREEMENT

BARRE CODE FRANCHISOR, L.L.C.

FRANCHISE AGREEMENT

FRANCHISE OWNER

STUDIO ADDRESS

TABLE OF CONTENTS

	<u>Page</u>
1. PREAMBLES, ACKNOWLEDGMENTS, AND GRANT OF FRANCHISE.	1
1A. PREAMBLES.	1
1B. ACKNOWLEDGMENTS.	1
1C. CORPORATION, LIMITED LIABILITY COMPANY, OR PARTNERSHIP.	2
1D. GRANT AND TERM OF FRANCHISE.	3
1E. TERRITORIAL RIGHTS WE RESERVE.	4
1F. MODIFICATION OF FRANCHISE SYSTEM.	4
2. SITE SELECTION, LEASE OF PREMISES AND DEVELOPMENT AND OPENING OF THE STUDIO.	4
2A. SITE SELECTION.	4
2B. LEASE OF SITE.	5
2C. DEVELOPMENT AND CONSTRUCTION OF YOUR STUDIO.	5
2D. OPERATING ASSETS.	6
2E. COMPUTER SYSTEM.	6
2F. PRE-OPENING MEMBERSHIP SALES.	7
2G. STUDIO OPENING.	7
3. FEES.	8
3A. INITIAL FRANCHISE FEE.	8
3B. ROYALTY FEE.	8
3C. WEEKLY FEES.	9
3D. INTEREST ON LATE PAYMENTS.	9
3E. APPLICATION OF PAYMENTS.	9
3F. METHOD OF PAYMENT.	9
4. TRAINING AND ASSISTANCE.	10
4A. INITIAL AND ONGOING TRAINING.	10
4B. INTENTIONALLY OMITTED.	13
4C. GENERAL GUIDANCE.	13
4D. OPERATIONS MANUAL.	13
4E. DELEGATION OF PERFORMANCE.	13
5. MARKS.	14
5A. OWNERSHIP AND GOODWILL OF MARKS.	14
5B. LIMITATIONS ON YOUR USE OF MARKS.	14
5C. NOTIFICATION OF INFRINGEMENTS AND CLAIMS.	14
5D. DISCONTINUANCE OF USE OF MARKS.	15
5E. INDEMNIFICATION FOR USE OF MARKS.	15
5F. OWNERS BOUND.	15
6. CONFIDENTIAL INFORMATION.	15
7. EXCLUSIVE RELATIONSHIP DURING TERM.	17
7A. COVENANTS AGAINST COMPETITION.	17
7B. NON-SOLICITATION AND NON-INTERFERENCE.	17
7C. NON-DISPARAGEMENT.	18

8.	SYSTEM STANDARDS.....	18
8A.	CONDITION AND APPEARANCE OF YOUR STUDIO.	18
8B.	APPROVED PRODUCTS AND SERVICES.	18
8C.	MEMBERSHIPS	19
8D.	APPROVED DISTRIBUTORS AND SUPPLIERS.	20
8E.	COMPLIANCE WITH LAWS AND GOOD BUSINESS PRACTICES.	21
8F.	MANAGEMENT OF YOUR STUDIO.....	21
8G.	INSURANCE.....	22
8H.	PRICING.	22
8I.	COMPLIANCE WITH SYSTEM STANDARDS.	22
8J.	VARIATION AND MODIFICATION OF SYSTEM STANDARDS.....	24
9.	MARKETING.	25
9A.	Pre-OPENING ADVERTISING.	25
9B.	LOCAL ADVERTISING EXPENDITURE.....	25
9C.	ADVERTISING BY YOU.	26
9D.	ADVERTISING AND MARKETING FUND.	26
9E.	LOCAL ADVERTISING COOPERATIVE.....	28
9F.	FRANCHISE SYSTEM WEBSITE.	29
10.	RECORDS, REPORTS, AND FINANCIAL STATEMENTS.....	30
11.	INSPECTIONS AND AUDITS.....	31
11A.	OUR RIGHT TO INSPECT YOUR STUDIO.	31
11B.	OUR RIGHT TO AUDIT.	31
12.	TRANSFER.....	32
12A.	BY US.....	32
12B.	BY YOU.	32
12C.	CONDITIONS FOR APPROVAL OF TRANSFER.....	33
12D.	EFFECT OF CONSENT TO TRANSFER.....	34
12E.	TRANSFER TO A WHOLLY-OWNED ENTITY.....	34
12F.	OUR RIGHT OF FIRST REFUSAL.	35
12G.	YOUR DEATH OR DISABILITY.....	36
13.	EXPIRATION OF THIS AGREEMENT.....	36
13A.	YOUR RIGHT TO RENEW YOUR FRANCHISE.	36
13B.	GRANT OF A renewal franchise.	37
14.	TERMINATION OF AGREEMENT.	38
14A.	TERMINATION BY YOU.....	38
14B.	TERMINATION BY US.	38
14C.	ASSUMPTION OF MANAGEMENT.....	40
15.	OUR AND YOUR RIGHTS AND OBLIGATIONS UPON TERMINATION OR EXPIRATION OF THIS AGREEMENT.....	40
15A.	PAYMENT OF AMOUNTS OWED TO US.....	40
15B.	MARKS.	41
15C.	CONFIDENTIAL INFORMATION.	42
15D.	MEMBERSHIPS.....	42
15E.	OUR RIGHT TO PURCHASE YOUR STUDIO.....	42

15F.	COVENANT NOT TO COMPETE.	44
15G.	NON-SOLICITATION AND NON-INTERFERENCE.....	45
15H.	CONTINUING OBLIGATIONS.....	45
16.	RELATIONSHIP OF THE PARTIES/INDEMNIFICATION.....	45
16A.	INDEPENDENT CONTRACTORS.	45
16B.	NO LIABILITY FOR ACTS OF OTHER PARTY.....	45
16C.	TAXES.....	45
16D.	INDEMNIFICATION.	46
17.	ENFORCEMENT.....	46
17A.	SEVERABILITY AND SUBSTITUTION OF VALID PROVISIONS.....	46
17B.	WAIVER OF OBLIGATIONS.....	47
17C.	COSTS AND ATTORNEYS' FEES.	47
17D.	RIGHTS OF PARTIES ARE CUMULATIVE.	47
17E.	ARBITRATION.	47
17F.	GOVERNING LAW.....	50
17G.	CONSENT TO JURISDICTION.....	50
17H.	WAIVER OF PUNITIVE DAMAGES AND JURY TRIAL.....	50
17I.	BINDING EFFECT.	51
17J.	LIMITATIONS OF CLAIMS AND CLASS ACTION BAR.	51
17K.	CONSTRUCTION.....	51
18.	NOTICES AND PAYMENTS.	52
19.	ELECTRONIC MAIL.	53
20.	BUSINESS JUDGMENT.....	53
21.	HEADINGS.....	54
22.	EXECUTION.....	54

EXHIBITS

EXHIBIT A	LISTING OF OWNERSHIP INTERESTS
EXHIBIT B	PREMISES
EXHIBIT C	CONFIDENTIALITY AND NON-COMPETITION AGREEMENT
EXHIBIT D	GUARANTY AND ASSUMPTION OF OBLIGATIONS
EXHIBIT E	LEASE ADDENDUM

FRANCHISE AGREEMENT

THIS FRANCHISE AGREEMENT (the “**Agreement**”) is made and entered into by and between **BARRE CODE FRANCHISOR, L.L.C.**, a limited liability company formed under the laws of the State of Illinois, with its principal business address at 435 N. LaSalle Blvd. LL2, Chicago, Illinois 60654 (“**we**,” “**us**,” or “**our**”), and _____, a _____, whose principal business address is _____ (“**you**” or “**your**”) as of the date signed by us and set forth opposite our signature on this Agreement (the “**Effective Date**”).

PREAMBLES, ACKNOWLEDGMENTS, AND GRANT OF FRANCHISE.

PREAMBLES.

We and our affiliates have, with considerable effort, developed (and continue to develop and modify) a system and franchise opportunity for the establishment, operation, and promotion of a barre-based fitness and workout studio concept under the name “The Barre Code” (“**Studios**”) which offer a variety of fitness classes and other services. Studios have a distinctive business format, methods, procedures, designs, standards, and specifications, all of which we may improve, further develop, or otherwise modify from time to time.

We and our affiliates use, promote, and license others to use and promote certain trademarks, service marks, logos, and other commercial symbols in operating Studios, which have gained and will continue to gain public acceptance and goodwill, and we may create, use, and license other trademarks, service marks, and commercial symbols to identify the Studios (collectively, the “**Marks**”).

We grant to persons who meet our qualifications, and are willing to undertake the investment and effort, a franchise to own and operate a Studio offering the services and goods we authorize using our business formats, business system, methods, procedures, signs, designs, layouts, standards, specifications, and the Marks, all of which we may improve, further develop, or otherwise modify from time to time (the “**Franchise System**”).

As a franchise owner of a Studio, you will comply with this Agreement and all System Standards (as defined in Section 4D) in order to maintain the high and consistent quality that is critical to attracting and keeping members for Studios and preserving the goodwill of the Marks.

You have applied and been approved for a franchise to own and operate a Studio and have provided us with certain information in support of your application.

ACKNOWLEDGMENTS.

You acknowledge that:

(1) you have independently investigated this franchise opportunity and recognize that, like any other business, the nature of the business that a Studio conducts may, and probably will, evolve and change over time;

(2) we do not guarantee the success of a Studio, and being part of the Franchise System does not alter the fact that an investment in a Studio involves business risks that could result in the loss of a significant portion or all of your investment;

(3) among other things, your business abilities and efforts are vital to your Studio (as defined in Section 1D);

(4) attracting members for your Studio will require you to make consistent marketing efforts in your community through various methods, including media advertising, direct mail advertising and networking, online and social media marketing, and display and use of promotional materials;

(5) retaining members for your Studio will require you to have high standards of quality and service;

(6) you have not received from us, and are not relying upon, any representations or guarantees, express or implied, as to the potential volume, sales, income, or profits of a Studio;

(7) in all of their dealings with you, our officers, directors, employees, and agents act only in a representative, and not in an individual, capacity and that business dealings between you and them as a result of this Agreement are deemed to be only between you and us;

(8) you have represented to us, to induce our entry into this Agreement, that all statements you have made and all materials you have given us are accurate and complete and that you have made no misrepresentations or material omissions in obtaining the franchise;

(9) you have read this Agreement and our franchise disclosure document and understand and accept that this Agreement's terms and covenants are reasonably necessary for us to maintain our high standards of quality and service and to protect and preserve the goodwill of the Marks;

(10) we have the right to restrict your sources of goods and services, as provided in various sections of this Agreement, including Section 8D below;

(11) we have not made any representation, warranty, or other claim regarding this franchise opportunity, other than those made in this Agreement and our franchise disclosure document, and you have independently evaluated this opportunity, including by using your business professionals and advisors, and have relied solely upon those evaluations in deciding to enter into this Agreement;

(12) you have been afforded an opportunity, and have been encouraged by us, to ask any questions you have and to review any materials of interest to you concerning this franchise opportunity;

(13) you have been afforded an opportunity, and have been encouraged by us, to have this Agreement and all other agreements and materials we have given or made available to you reviewed by an attorney and have either done so or elected not to do so; and

(14) you have a net worth which is sufficient to make the investment in the franchise opportunity represented by this Agreement, and you will have sufficient funds to meet all of your obligations under this Agreement.

1C. CORPORATION, LIMITED LIABILITY COMPANY, OR PARTNERSHIP.

If you are a corporation, limited liability company, or general or limited partnership (collectively, an “**Entity**”), you agree and represent that:

(1) You have the authority to execute, deliver, and perform your obligations under this Agreement and all related agreements and are duly organized or formed and validly existing in good standing under the laws of the state of your incorporation or formation.

(2) Your organizational documents, operating agreement, or partnership agreement, as applicable, recite that this Agreement restricts the issuance and transfer of any ownership interests in you, and all certificates and other documents representing ownership interests in you will bear a legend referring to this Agreement's restrictions.

(3) **Exhibit A** to this Agreement completely and accurately describes all of your owners and their interests in you as of the Effective Date.

(4) Each of your owners during this Agreement's term will execute a guaranty in the form we prescribe undertaking personally to be bound, jointly and severally, by all provisions of this Agreement and any ancillary agreements between you and us. Our current form of guaranty is attached hereto as **Exhibit D**. Subject to our rights and your obligations under Section 12, you and your owners agree to sign and deliver to us a revised **Exhibit A** to reflect any permitted changes in the information that **Exhibit A** now contains.

(5) You must identify on **Exhibit A**, one of your owners who is a natural person with at least a fifty-one percent (51%) ownership interest and voting power in you and who we have approved (the "**Operating Partner**"). We reserve the right to approve the Operating Partner. In the event that your Operating Partner ceases to own at least a fifty-one percent (51%) ownership interest and voting interest in you, you must recruit a new Operating Partner within thirty (30) days of the change in ownership and deliver to us a revised **Exhibit A** to accurately identify the Operating Partner for our review and approval.

(6) The Operating Partner is authorized to deal with us on your behalf in respect of all matters whatsoever which may arise in respect of this Agreement and any decision made by the Operating Partner will be final and binding upon you, and we will be entitled to rely solely upon the decision of the Operating Partner in any such dealings without the necessity of any discussions with any other party, and we will not be held liable for any actions based on any decision or actions of the Operating Partner.

(7) Your Studio will be the only business you operate unless otherwise approved by us (although your owners may have other, non-competitive business interests).

1D. GRANT AND TERM OF FRANCHISE.

Subject to this Agreement's terms, we grant you a franchise to operate a Studio ("**your Studio**") at the specific address and location identified on **Exhibit B** (the "**Premises**"), and to use the Franchise System in its operation. (If the Premises has not been determined as of the Effective Date, the Premises shall be the site selected in accordance with Section 2A hereof, provided that the Premises shall be located within the geographical area set forth on **Exhibit B**.) The term of this Agreement begins on the Effective Date and expires ten (10) years from that date, unless sooner terminated as provided herein.

You agree at all times faithfully, honestly, and diligently to perform your obligations under this Agreement and to use your best efforts to promote your Studio. You may use the Premises only for your Studio. You agree not to conduct the business of your Studio at any site other than the Premises. In addition, you may not engage in any promotional or similar activities, whether directly or indirectly, through or on the Internet, the World Wide Web, or any other similar proprietary or common carrier electronic delivery system except as provided in Section 9B and Section 9G.

1E. TERRITORIAL RIGHTS WE RESERVE.

You acknowledge and agree that the franchise granted under this Agreement is non-exclusive. You have no territorial protection and we (and our affiliates) retain all rights with respect to the placement of Studios and other businesses using the Marks, the sale of similar or dissimilar products and services, and any other activities. These rights include:

(1) the right to establish and operate, and allow others to establish and operate, other Studios using the Marks and the Franchise System, at any location and on such terms and conditions we deem appropriate;

(2) the right to establish and operate additional concepts or businesses providing products or services similar to those provided at Studios anywhere, under other trade names, trademarks, service marks, and commercial symbols different from the Marks;

(3) the right to establish, and allow others to establish, other businesses and distribution channels (including, but not limited to, the Internet or retail stores), wherever located or operating and regardless of the nature or location of the customers with whom such other businesses and distribution channels do business, that operate under the Marks or any other trade names, trademarks, service marks, or commercial symbols that are the same as or different from Studios, and that sell products and/or services that are identical or similar to, and/or competitive with, those that Studios customarily sell under any terms and conditions we deem appropriate;

(4) the right to acquire, or be acquired by (whether through acquisition of assets, ownership interests or otherwise, regardless of the form of transaction), a business providing products and services similar to those provided at Studios, even if such business operates, franchises, and/or licenses Competitive Businesses (as defined in Section 7A); and

(5) engage in all other activities not expressly prohibited by this Agreement.

1F. MODIFICATION OF FRANCHISE SYSTEM.

Because complete and detailed uniformity under many varying conditions might not be possible or practical, you acknowledge that we specifically reserve the right and privilege, as we consider to be best, in our sole opinion, to vary System Standards for any franchise owner based upon the peculiarities of any condition that we consider important to that franchise owner's successful operation. We may choose not to authorize similar variations or accommodations to you or other franchise owners.

2. SITE SELECTION, LEASE OF PREMISES AND DEVELOPMENT AND OPENING OF THE STUDIO

2A. SITE SELECTION.

We must approve the Premises and you may operate your Studio only at the Premises. We may, but are not obligated to assist you with the site selection process. We may also require that you hire a service provider that we designate, which may be one of our affiliates, to assist you with the site selection process. If the location for the Premises is not specified on **Exhibit B** as of the Effective Date, then you will submit to us a complete report for a site you propose for your Studio and which you reasonably believe to conform to certain minimum site selection criteria we establish from time to time. Your site approval request package must contain the documents and information we require, including a description of the proposed site and a letter of intent or other evidence confirming your favorable prospects for obtaining the

proposed site. We have the right to accept or not accept all proposed sites, including sites selected using the services of any of our designees, in our sole discretion. We will use reasonable efforts to accept or not accept the proposed site within thirty (30) days after receiving your site report. Upon our approval of a site, and after you secure the site, we will insert its address on the cover page of this Agreement and into **Exhibit B**, and it will be the Premises.

You acknowledge and agree that, if we recommend or give you information regarding a site for the Premises, such recommendation or information is not a representation or warranty of any kind, express or implied, of the site's suitability for a Studio or any other purpose. Our recommendation indicates only that we believe that the site and location meets our then acceptable criteria. Applying criteria that have appeared effective with other sites and locations might not accurately reflect the potential for all sites and locations, and demographic and/or other factors included in or excluded from our criteria could change, altering the potential of a site or location. The uncertainty and variability of these criteria are beyond our control, and we are not responsible if a site and location we recommend fails to meet your expectations. You acknowledge and agree that your acceptance of a site is based on your own independent investigation of the site's suitability for a Studio.

2B. LEASE OF SITE.

You agree to obtain our written approval of your Studio's proposed site before signing any lease, sublease, or other document for the site. We also must approve the terms of a lease or sublease for the Premises (the "**Lease**") before you sign it. The Lease shall contain certain provisions we require, including collateral assignment of lease, pursuant to the form of lease addendum attached as **Exhibit E** hereto. You acknowledge that our approval of the Lease is not a guarantee or warranty, express or implied, of the success or profitability of a Studio operated at the Premises. Our approval indicates only that we believe that the Premises and the Lease's terms meet our then-acceptable criteria. You must obtain our written approval of your Studio's proposed site for the Lease within one hundred twenty (120) days of the Effective Date. You must deliver to us a signed copy of the Lease within ten (10) days after its execution. If you have not received a Lease within one hundred twenty (120) days of the Effective Date, we may terminate this Agreement at our sole discretion.

You may not relocate your Studio to a location other than the Premises without our approval. If we allow you to relocate your Studio, the relocation will be subject to the site selection and lease provisions set forth above and will occur at your sole expense. In addition, you will be assessed a relocation fee of thirty percent (30%) of our then-current Initial Franchise Fee (as defined in Section 3A) for the services we provide in connection with your relocation, including reviewing and approving a new site and Lease, assisting with the design and construction of the new site. Notwithstanding the foregoing, if the relocation of the Studio is due to fire, casualty, or other circumstances outside of your control, the relocation fee shall be waived.

2C. DEVELOPMENT AND CONSTRUCTION OF YOUR STUDIO.

You are responsible for developing the Premises of your Studio. We will give you mandatory and suggested specifications for your Studio, including requirements for dimensions, design, image, interior layout, decor, fixtures, equipment, signs, furnishings, and color scheme. These plans might not reflect the requirements of any federal, state, or local law, code, or regulation, including those arising under the Americans with Disabilities Act (the "**ADA**") or similar rules governing public accommodations for persons with disabilities. It is your responsibility to confirm all required construction plans and specifications comply with the ADA and similar rules governing public accommodations for persons with disabilities, other applicable ordinances, building codes, permit requirements, and Lease requirements and restrictions.

You agree to retain, at your expense, an architect to produce development plans for your Studio. You also agree to obtain a minimum of three (3) construction bids from contractors before you begin construction on the Premises. We may recommend contractors, but you are not obligated to select the contractor that we recommend. However, we reserve the right require you to use one of our approved architects. We may also require that you hire a service provider that we designate, which may be one of our affiliates, to assist you with the construction management process. You must send us your development and construction plans and specifications for review and approval before you begin constructing your Studio. You must send us any revisions of plans or specifications before such revisions are implemented. Our review is limited to ensuring your compliance with our design requirements and does not assess compliance with federal, state, or local laws and regulations, including the ADA. Ensuring that your Studio complies with these laws is your responsibility. We may inspect the Premises while you are developing your Studio.

Before your Studio's opening, you agree to do the following, at your own expense:

- (1) secure all financing required to develop and operate your Studio and acquire and maintain adequate capital reserves;
- (2) obtain all required building, utility, sign, health, sanitation, business, and other permits and licenses necessary to operate your Studio at the Premises;
- (3) construct all required improvements to the Premises and decorate your Studio according to plans and specifications approved by us and in accordance with the requirements of the Lease;
- (4) purchase or lease, and install, all required fixtures, furniture, equipment, components of the Computer System (as defined in Section 2E), furnishings, and signs (collectively, "**Operating Assets**") for your Studio;
- (5) obtain all customary contractors' sworn statements and partial and final waivers of lien for construction, remodeling, decorating, and installation services; and
- (6) purchase an opening inventory of authorized and approved products, materials, and supplies to operate your Studio.

2D. OPERATING ASSETS.

You agree to use in operating your Studio only those Operating Assets that we approve for Studios as meeting our specifications and standards for quality, design, appearance, function, and performance. You agree to place or display at your Studio (interior and exterior) only the signs, emblems, lettering, logos, and display materials that we approve from time to time. You agree to purchase or lease approved brands, types, or models of Operating Assets only from suppliers we designate or approve (which may include or be limited to us and/or our affiliates).

2E. COMPUTER SYSTEM.

You agree to obtain and use the computer hardware, sales and scheduling software, point-of-sale system, and/or other operating software we specify from time to time (the "**Computer System**"). We may modify specifications for and components of the Computer System from time to time and you agree to implement our modifications within ninety (90) days after you receive notice from us. We might periodically require you to purchase, lease, and/or license new or modified computer hardware and/or software and to obtain service and support for the Computer System. You must pay for any additional or

replacement proprietary software or technology that we, our affiliates or third-party designee licenses to you and for other maintenance and support services that we, our affiliates or a third-party designee provides during this Agreement's term. Although we cannot estimate the future costs of the Computer System or required service or support, and although these costs might not be fully amortizable over this Agreement's remaining term, you agree to incur the costs of obtaining the computer hardware and software comprising the Computer System (or additions and modifications) and required service or support.

At least eight (8) weeks before your Studio opens, you agree to obtain the Computer System components that we designate and to ensure that your Computer System, as modified, is functioning properly. You agree that we or our affiliates may condition the license of any additional or replacement proprietary software to you, or your use of additional technology that we or our affiliates develop or maintain, on your signing the form of license agreement or similar document that we or our affiliates prescribe at such time to regulate your use of, and our and your respective rights and responsibilities with respect to, such additional or replacement software or technology. You acknowledge and agree that the Computer System may give us and our affiliates independent, unlimited access to all information generated by the Computer System, including, polling, price maintenance, Membership Information (as defined in Section 6) and payroll information. At our request, you agree to sign a release with any vendor of your Computer System providing us with unlimited access to your data.

Despite the fact that you agree to buy, license, use, and maintain the Computer System according to our standards and specifications, you will have sole and complete responsibility for: (1) the acquisition, operation, maintenance, and upgrading of the Computer System; (2) maintaining connectivity of your Computer System (including the point-of-sale system) at all times; (3) the manner in which your Computer System interfaces with our and any third party's computer system; and (4) any and all consequences if the Computer System is not properly operated, maintained, and upgraded.

2F. PRE-OPENING MEMBERSHIP SALES.

Subject to applicable law, you will begin to offer and sell Memberships (as defined in Section 8C) before the Opening Date (defined in Section 2G below) of your Studio. These sales are referred to as "**Pre-Opening Membership Sales**." You must begin Pre-Opening Membership Sales within five (5) business days after you receive our approval of your development and construction plans. Prior to opening your Studio for business, you agree to obtain a minimum of Pre-Opening Membership Sales that will be determined by you and us based on various factors including, but not limited to, those surrounding your specific market requirements. We may suggest or amend such required minimums from time to time, in our sole discretion. If you fail to sell 100 Pre-Opening Memberships, we reserve the right to mandate an extension of the preview weeks. As described in Section 8, you must comply with this Agreement and all System Standards in the Pre-Opening Membership Sales process. You assume all risks, responsibilities and liabilities associated with Pre-Opening Membership Sales, and you agree to indemnify and hold us harmless from any claims associated with such activities as set forth in Section 16D of this Agreement.

2G. STUDIO OPENING.

You agree not to open your Studio until:

(1) we notify you in writing that your Studio meets our standards and specifications (although our acceptance is not a representation or warranty, express or implied, that your Studio complies with any engineering, licensing, environmental, labor, health, building, fire, sanitation, occupational, landlord's, insurance, safety, tax, governmental, or other statutes, laws, ordinances, rules, regulations, requirements, or recommendations nor a waiver of our right to require continuing compliance with our requirements, standards, or policies);

(2) you (or your Operating Partner) and your Master Trainer (as defined in Section 8F), satisfactorily complete the Owner Training and Instructor Training, as applicable (each as defined in Section 4A);

(3) you pay the Initial Franchise Fee and all other amounts then due to us;

(4) you give us certificates for all required insurance policies (as described in Section 8G);

(5) your instructors have completed all training we require for instructors and obtained any certification we may require;

(6) you obtain the required supplies and opening inventory for your Studio; and

(7) you meet all regulatory requirements, including all state and local professional regulations.

Subject to your compliance with these conditions, you agree to open your Studio for full use by members within either (i) 180 days after Lease approval or (ii) 270 days after the Effective Date, whichever occurs first. If your Studio has not opened within 270 days of the Effective Date, we may grant an extension of this time period, but you must pay us \$500 per month for every month over the 270 day limit. The date that your Studio first opens for business shall be referred to herein as the “**Opening Date**.”

3. FEES.

3A. INITIAL FRANCHISE FEE.

You agree to pay us a nonrecurring, nonrefundable initial franchise fee in the amount of Thirty-Nine Thousand Five Hundred Dollars (\$39,500) (the “**Initial Franchise Fee**”). This fee is due, and fully earned by us, when you sign this Agreement. You must pay us the Initial Franchise Fee by wire transfer of immediately available funds to an account we designate, or by any other method we specify.

3B. ROYALTY FEE.

You agree to pay us on the day of the week that we specify from time to time, in the manner provided below (or as the Operations Manual otherwise prescribes), a weekly royalty fee (the “**Royalty**”) equal to:

(1) Beginning with the launch of Pre-Opening Membership Sales, six percent (6%) of your Studio’s Gross Sales during the preceding week; and

(2) Thereafter, six percent (6%) of your Studio’s Gross Sales during the preceding week; provided, however, that when your final Royalty payment is calculated for each calendar month, if the total amount of Royalty payable by you that month will be less than \$500 per month, you pay us the difference in one lump-sum at the same time you pay us the Royalty for the first week of the subsequent month.

For purposes of this Agreement, “**Gross Sales**” means all revenue or other consideration that you receive, directly or indirectly, from operating your Studio (including Pre-Opening Membership Sales), including, all revenue or other consideration you receive at or away from the Premises, and whether from cash, check, credit and debit card, barter exchange, trade credit, or other credit transactions. Gross Sales includes the proceeds of any business interruption insurance or similar insurance.

If we authorize or require participation in online group-bought deals (e.g. Groupon or Living Social), gift certificate and/or gift card programs, the payments you receive for those online group-bought deals, gift certificates or gift cards shall be included in Gross Sales in accordance with our then current guidelines for calculating Gross Sales, which may include calculating the amount of the payment you received for such certificate, card or deal at the time of its sale.

Gross Sales does not include any federal, state, or municipal sales, use or service taxes collected from members and paid to the appropriate taxing authority.

3C. WEEKLY FEES.

You agree to pay us a total of \$53.25 on a weekly basis. These weekly fees include the BrandBot management system, routines, playlists, Barre Code specific email account subscription, intranet portal, and IT services and maintenance. We will begin assessing this weekly fee upon execution of your lease. Upon Grand Opening, these fees will be collected and assessed along with your Royalties on a weekly basis. You acknowledge that these fees are subject to change based on amendments by third parties utilized for these services, of which are outside of Franchisor's control. Franchisor agrees to provide a minimum of thirty (30) days notice if fees are subject to change.

3D. INTEREST ON LATE PAYMENTS.

All amounts which you owe us for any reason, will bear interest accruing as of their original due date at one and one half percent (1.5%) per month or the highest commercial contract interest rate the law allows, whichever is less. We may debit your bank account automatically for service charges and interest. You acknowledge that this Section 3C is not our agreement to accept any payments after they are due or our commitment to extend credit to, or otherwise finance your operation of, your Studio.

3E. APPLICATION OF PAYMENTS.

Despite any designation you make, we may apply any of your payments to any of your past due indebtedness to us. We may set off any amounts you or your owners owe us or our affiliates against any amounts we or our affiliates owe you or your owners. You may not withhold payment of any amounts you owe us due to our alleged nonperformance of any of our obligations under this Agreement.

3F. METHOD OF PAYMENT.

You must make all payments due under this Agreement in the manner we designate and you agree to comply with all of our payment instructions. You hereby authorize us and/or any third party we designate to debit your business checking account automatically for any or all amounts due under this Agreement (the "**EFT Authorization**"). You agree to execute and deliver to us any document(s) we require to evidence the EFT Authorization. The EFT Authorization will remain in full force and effect during the term of this Agreement. We or our designee will debit the business account you designate in the EFT Authorization for amounts you owe us on their due dates (or the subsequent business day if the due date is a national holiday or a weekend day). You agree to ensure that funds are available in your designated account to cover our withdrawals. You shall pay us a fee of One Hundred Dollars (\$100) each time we attempt to debit your business account and we receive a notice of insufficient funds.

We may receive information regarding your Gross Sales through our access to the Computer System or we may require you to submit weekly Gross Sales reports in the format we require. If we ever stop having access to this information, and you fail to report your Studio's Gross Sales when due, then for each payment calculated based on Gross Sales, we may debit your business account one hundred ten percent

(110%) of the average of the last three (3) applicable payments that we debited. If the amounts that we debit from your business account are less than the amounts you actually owe us (once we have determined your Studio's true and correct Gross Sales), we will debit your business account for the balance on the day we specify. If the amounts that we debit from your business account are greater than the amounts you actually owe us, we will credit the excess against the amounts we otherwise would debit from your business account on the next payment due date.

4. TRAINING AND ASSISTANCE.

4A. INITIAL AND ONGOING TRAINING.

(1) **Pre-Opening Training.** Before your Studio opens, your Studio will need to have one person who is dedicated to executing your Studio's Founding Instructor Training ("FIT"). This person will be trained and certified in The Barre Code's Performance Expectation, Core format offerings, and Training Standards. This person will be referred to as the Master Trainer ("MT") for your Studio. Such MT will need to be approved through The Barre Code HQ's Training Team by undergoing an audition and interview prior to being hired by you (or your Operating Partner). The operating Partner may be the MT.

The MT will need to have the skills necessary to be both an instructor and an instructor trainer, as determined by The Barre Code HQ's Training Team via an audition and an interview and outlined in The Barre Code Instructor Trainer role description located on our web portal, The Core. In rare instances, the MT can be you (or your Operating Partner), given that you (or your Operating Partner) undergo an audition & interview post-signing with the HQ Training Team, and submit a plan to the Pre-Opening Team for how you plan to delegate all responsibilities of your Studio's operations in conjunction with leading the training sector. If the MT is neither you nor your Operating Partner (if applicable), you will need to participate in the product-specific sections of the Trainer Training in order to gain a comprehensive understanding of The Barre Code's product and feedback standards to ensure ongoing product quality at your Studio.

The pre-opening training entails a Trainer Training for you (or your Operating Partner), and/or your MT, an Owner-Trainer Training for you (or your Operating Partner), and one (1) Founding Instructor Training Intensive ("FIT") for you (or your Operating Partner), your MT, and up to six (6) additional persons of your choosing. These individuals will make up your initial "founding" instructor team. There is no additional fee for the pre-opening training, but you are responsible for the costs associated with your MT and/or your (or your Operating Partner's) attendance and living expenses, and/or the HQ Training Team's attendance, including travel accommodations, living expenses, and per diem. We will work with you to determine the identity and composition of the persons consisting of your initial training team who will be conducting all portions of this pre-opening training program. We may deny or disapprove individuals from your initial training team at our sole discretion. Such discretion is based on aptitude, skill set, availability, attitude, and any other factors that we may determine from time to time.

(2) **Pre-Opening Training Timeline Considerations.** We will vary the length and content of the entire training program based upon the experience and skill level of the individual(s) participating in the training program. We may also establish additional training requirements, which the attendees will be expected to meet within timelines established by the HQ Training Team, including study of provided materials, participating in mandatory exams, and any other factors we may determine from time to time, in order to successfully complete the training program.

As stated above, the duration of the Trainer Training process will vary based on: (i) the MT's aptitude to teach The Barre Code's class formats in accordance with The Barre Code's Performance Expectations, and (ii) the MT's ability to swiftly and successfully complete the required training materials

as assigned by the HQ Training Team. No individual is permitted to enroll in the instructor training program without first undergoing a successful audition with the HQ Training Team.

(3) **Trainer Training.** Before your Studio opens, the MT will undergo an intensive pre-opening Trainer Training program that covers: (i) how to instruct The Barre Code's class formats, and (ii) how to lead The Barre Code's FIT process in accordance with The Barre Code's product and training standards. This Trainer Training process will combine independent study courses, remote training sessions with members of HQ's Training Team, and at a minimum, 1 trip to a training facility that we designate to train intensively with a certified Senior Master Training from HQ's Training Team.

Through the duration of Trainer Training, HQ's Training Team will provide the MT the necessary components in order to: (i) instruct the Barre format and at least one additional core format in accordance with The Barre Code's Performance Expectations, (ii) plan a FIT as outlined in the Trainer Handbook, (iii) host FIT auditions as outlined in the Trainer Handbook, (iv) lead FIT sessions as outlined in the Trainer Handbook, and (v) provide training and feedback in accordance with The Barre Code's Training Standards. Should we determine that the MT is unable to perform any of the sections of the FIT training timeline in accordance with our training standards, we may require these portions to be led by an HQ certified Senior Master Trainer, and we may charge you an additional training fee of \$1,000 per day (eight-hour day) or \$300 per hour, plus expenses, or any other amount we designate in the Trainer Handbook (collectively, the "Additional Training Fee"). This additional training will be provided at our offices in Chicago, Illinois, or a designated training facility location of our choosing.

(4) **Founding Instructor Training ("FIT") Details.** You are responsible for providing a training program that we designate for all your instructors and team members other than the attendees of the pre-opening training program who we train. The HQ Training Team will outline the designated training program within the then-current edition of the Trainer Handbook. All team members must satisfactorily pass this training program before providing services at your Studio.

The one in-person FIT intensive is provided at no additional fee. The FIT intensive will consist of 25+ hours of training either in Chicago, Illinois, or at a designated training facility at a location of our choosing. We will focus on in-person instructor training on up to 2 class formats per attendee. *Please note that you (or your Operating Partner), and/or your MT will not receive feedback during the FIT intensive. There is a maximum of six trainees who may attend, receive feedback, and work during FIT weekend.*

We will certify instructors based on various criteria which we may change at our sole discretion from time to time based on our Performance Expectations. We require that you (or your Operating Partner), your MT, and all other instructors become certified through us before teaching at your Studio.

Upon successful completion of training, all certification applicants must apply for certification in accordance to the then-current certification submission process that may be found in the Trainer Handbook. Should your FIT intensive occur in conjunction with your preview week(s), all certification applicants will have the option to apply for certification in person. If an instructor does not apply for certification during this time or does not pass in accordance with our Performance Expectations, the instructor will need to submit for certification in accordance to our then-current certification submission process found in the Trainer Handbook. Certification for your initial instructor team up to two class formats is \$200 per instructor, or our then-current instructor training fee. Should any of these initial instructors not pass their training mocks for submission, such resubmission will incur a \$50 fee. If an initial instructor enrolls in more than two class formats, each certification beyond those original two will incur a \$75 charge per each additional format.

(5) **Additional and Ongoing Training Considerations.** If we do not feel that you (or your Operating Partner) and/or your MT have completed the pre-opening Trainer Training program according to our training standards, we may require these individuals to attend additional training, and we may charge you the Additional Training Fee. This additional training will be provided at our offices in Chicago, Illinois, or a designated training facility location of our choosing. If you (or your Operating Partner), your MT or, if required by us, any team members or instructors, are unable to satisfactorily complete the additional training class, we may terminate the Franchise Agreement.

You (or your Operating Partner) or your MT may request additional training at the end of the pre-opening training program if your attendees do not feel sufficiently trained in the operation of a Studio. We and you will jointly determine the duration of this additional training. Please note that scheduling this additional training will be subject to availability. We may charge you the Additional Training Fee for this additional training. However, if your attendees satisfactorily complete our initial training program and have not expressly informed us at the end of the program that they do not feel sufficiently trained in the operation of a Studio, then you and they will be considered to have been trained sufficiently in to operate a Studio with the successful completion of mock classes.

If we determine that you (or your Operating Partner), your MT, or, if required, any team member or instructor, is not properly trained to provide the services offered at your Studio, we will require any such individual to cease providing services at your Studio and/or to be trained by one of our trainers at our then-current Additional Training Fee. Any instructor who is found teaching without explicit certification by us or is teaching unsanctioned material, they will be fined \$1,000 per occurrence.

If at any time you appoint a new Operating Partner or MT, he or she must attend the then-current Trainer Training program within 30 days of the date of appointment and you must pay us our then-current Additional Training Fee and/or our then-current Trainer Training Course fee. The composition of the individual trainee's training will be solely determined by the HQ Training Team. Any instructor will be charged \$200 for the review of their certification submission. This fee will cover the new instructor's initial submission in their primary format. If any new instructor enrolls in more than two format certification programs simultaneously, or if any instructor enrolls in any certification program after the initial enrollment, we will charge an additional fee of \$75 per submission for each additional format certification. Should an instructor not pass a submission at any time, they will be allowed to resubmit for certification at the cost of \$50 per submission.

If we permit you to offer certification programs at your Studio to train your prospective instructors, you must submit video recordings of the instructor's participation in these programs to us and we will charge a fee to review the videos for each attendee each time they participate in the program. For new instructors that are not part of your initial instructor team, we charge a fee of \$200 per instructor to review videos of the instructor's attendance in up to two certification programs, if the instructor enrolls in these two certification programs simultaneously. If any new instructor enrolls in more than two certification programs simultaneously, we will charge an additional fee of \$75 per each additional format submitted, or if any instructor is required to resubmit their video recordings for certification, we will charge a \$50 resubmission fee.

We may require you (or your Operating Partner), your MT, or any other instructor of your Studio to attend various training courses, trade shows, ongoing education or certification programs, and/or webinars at the times and locations designated by us. Besides attending these courses, you (or your Operating Partner) and your MT must attend an annual meeting of franchisees and/or regional meetings of franchisees. These meetings will be held at our discretion in a location that we designate. However, any attendance at any additional training courses, program or events, or any annual or regional franchisee meetings will not be required for more than four days during any calendar year. You must pay all travel, instructor

certification fees and living expenses (including wages, transportation, food, lodging, and workers' compensation insurance) that you (or your Operating Partner), your MT, or any instructor or team member incurs during any pre-opening training program, any additional training, or at any meetings and/or other training courses and programs. You are responsible for the travel and living expenses and out-of-pocket costs we incur in sending our trainer(s) to your Studio, if applicable, to conduct any additional training, including food, lodging, and transportation.

You understand that any specific ongoing training or advice we provide does not create an obligation for us to continue to provide this specific training or advice, all of which we may discontinue and modify.

4B. INTENTIONALLY OMITTED.

4C. GENERAL GUIDANCE.

We may advise you from time to time regarding your Studio's operation based on your reports or our inspections and may guide you with respect to: (1) standards, specifications, and operating procedures and methods that Studios use, including, facility appearance, guest service procedures, and quality control; (2) equipment and facility maintenance; (3) inventory management and working with national suppliers; (4) advertising, marketing, and branding strategies; (5) administration, accounting, reporting and record retention. Such guidance will be furnished in the form of our operations manual for the operation of Studios (the "**Operations Manual**"), which is available exclusively on our intranet system. We may also provide guidance via telephonic conversations and/or consultation at our offices. If you request, and we agree to provide, additional or special guidance, assistance, or training, we may charge you our then-applicable fee, including our personnel's per diem charges and travel and living expenses. We reserve the right to periodically visit the Premises and evaluate your Studio.

4D. OPERATIONS MANUAL.

We will make our Operations Manual available to you through our Intranet system during the term of this Agreement. The Operations Manual contains mandatory and suggested specifications, standards, operating procedures, and rules that we periodically prescribe for operating a Studio and information on your other obligations under this Agreement ("**System Standards**"). We may modify the Operations Manual periodically to reflect changes in System Standards. You agree to monitor and access the website or extranet for any updates to the Operations Manual or System Standards. Any passwords or other digital identifications necessary to access the Operations Manual on a website or extranet will be deemed to be part of Confidential Information (as defined in Section 6 below).

If there is a dispute over its contents, our master copy of the Operations Manual shall control. You agree that the Operations Manual's contents are confidential and that you will not disclose the Operations Manual to any person other than any employee or instructor who needs to know its contents. You may not at any time download, copy, duplicate, record, or otherwise reproduce any part of the Operations Manual.

4E. DELEGATION OF PERFORMANCE.

You agree that we have the right to delegate the performance of any portion or all of our obligations under this Agreement to third party designees, whether these designees are our agents or independent contractors with whom we have contracted to perform these obligations. If we do so, such third-party designees will be obligated to perform the delegated functions for you in compliance with this Agreement.

5. MARKS.

5A. OWNERSHIP AND GOODWILL OF MARKS.

Barre Code IP, LLC (the “**Trademark Owner**”) has licensed the Marks to us to use in connection with the franchising, development, and operation of Studios. Your non-exclusive right to use the Marks is derived only from this Agreement and limited to your operating your Studio according to this Agreement and all System Standards we prescribe during its term. Your unauthorized use of the Marks is a breach of this Agreement and infringes the Trademark Owner and our rights in the Marks. You acknowledge and agree that any unauthorized use of the Marks will cause us and Trademark Owner irreparable harm for which there is no adequate remedy at law and will entitle us and Trademark Owner to injunctive relief. You acknowledge and agree that your use of the Marks and any goodwill established by that use are exclusively for our and Trademark Owner’s benefit and that this Agreement does not confer any goodwill or other interests in the Marks upon you (other than the right to operate your Studio under this Agreement). All provisions of this Agreement relating to the Marks apply to any additional proprietary trade and service marks we authorize you to use. You may not at any time during or after this Agreement’s term contest or assist any other person in contesting the validity, or our and Trademark Owner’s ownership, of the Marks.

5B. LIMITATIONS ON YOUR USE OF MARKS.

You agree to use the Marks to identify your Studio and to identify yourself as the independent owner of your Studio in the manner we prescribe. You have no right to sublicense or assign your right to use the Marks. You may not use any Mark (1) as part of any corporate or legal business name; (2) with any prefix, suffix, or other modifying words, terms, designs, or symbols (other than logos we have licensed to you); (3) in selling any unauthorized services or products; (4) as part of any domain name, homepage, electronic address, or otherwise in connection with a website; (5) in any user name, screen name or profile in connection with any social networking sites, such as, but not limited to LinkedIn®, Twitter®, Facebook®, Instagram® or YouTube®, except in accordance with our guidelines set forth in the Operations Manual or otherwise consented to in writing from time to time; or (6) in any other manner that we have not expressly authorized in writing. Except in conjunction with the Franchise System Website (as defined in Section 9G) or with our prior written consent, you may not use any Mark as part of any domain name, homepage, electronic address, or otherwise in connection with a website and then only on the terms we specify.

You may not use any Mark in advertising the transfer, sale, or other disposition of your Studio or an ownership interest in you without our prior written consent, which we will not unreasonably withhold. You agree to display the Marks prominently as we prescribe at your Studio and on forms, advertising, supplies, employee uniforms and other materials we designate. You agree to give the notices of trade and service mark registrations that we specify and to obtain any fictitious or assumed name registrations required under applicable law.

5C. NOTIFICATION OF INFRINGEMENTS AND CLAIMS.

You agree to notify us immediately of any apparent infringement or challenge to your use of any Mark, or of any person’s claim of any rights in any Mark, and not to communicate with any person other than us, our attorneys, and your attorneys, regarding any infringement, challenge, or claim. We and/or the Trademark Owner may take the action we deem appropriate (including no action) and control exclusively any litigation, U.S. Patent and Trademark Office proceeding, or other administrative proceeding arising from any infringement, challenge, or claim or otherwise concerning any Mark. You agree to sign any documents and take any other reasonable action that, in the opinion of our attorneys, are necessary or advisable to protect and maintain our interests in any litigation or Patent and Trademark Office or other

proceeding or otherwise to protect and maintain our interests in the Marks. We will reimburse you for your reasonable costs of taking any action that we have asked you to take.

5D. DISCONTINUANCE OF USE OF MARKS.

If it becomes advisable at any time for us and/or you to modify or discontinue using any Mark and/or to use one or more additional or substitute trade or service marks, you agree to comply with our directions within a reasonable time after receiving notice. We are not required to reimburse you for any costs or expenses associated with making such changes, for any loss of revenue due to any modified or discontinued Mark, or for your expenses of promoting a modified or substitute trademark or service mark.

Our rights in this Section 5D apply to any and all of the Marks (and any portion of any Mark) that we authorize you to use in this Agreement. We may exercise these rights at any time and for any reason, business or otherwise, that we think best. You acknowledge both our right to take this action and your obligation to comply with our directions.

5E. INDEMNIFICATION FOR USE OF MARKS.

We agree to reimburse you for all damages and expenses that you incur in any trademark infringement proceeding disputing your authorized use of any Mark under this Agreement if you have timely notified us of, and comply with our directions in responding to, the proceeding and you are held liable. At our option, we and/or the Trademark Owner may defend and control the defense of any proceeding arising from your use of any Mark under this Agreement.

5F. OWNERS BOUND.

Unless otherwise specified, each and every one of your obligations to take or refrain from taking specific actions, or to engage or refrain from engaging in specific activities, set forth in this Section 5, shall also apply to each of your owners.

6. CONFIDENTIAL INFORMATION.

We possess (and will continue to develop and acquire) certain confidential information, some of which constitutes trade secrets under applicable law (the “**Confidential Information**”), relating to developing and operating Studios, including:

- (1) training and operations materials and manuals, including the Operations Manual;
- (2) the System Standards and other methods, formats, specifications, standards, systems, procedures, sales and marketing techniques, knowledge, and experience used in developing and operating Studios;
- (3) market research, promotional, marketing, and advertising strategies and programs for Studios;
- (4) strategic plans, including expansion strategies and targeted demographics;
- (5) knowledge of, specifications for and suppliers of, and methods of ordering Operating Assets and other products and supplies;

(6) any computer software or similar technology which is proprietary to us or the Franchise System, including digital passwords and identifications and any source code of, and data, reports, and other printed materials generated by, the software or similar technology;

(7) knowledge of the operating results and financial performance of Studios other than your Studio;

(8) information generated by, or used or developed in, your Studio's operation, including information relating to members such as member names, addresses, telephone numbers, e-mail addresses, buying habits, preferences, demographic information and related information ("**Membership Information**"), and any other information contained from time to time in the Computer System; and

(9) any other information designated as confidential or proprietary by us.

You acknowledge and agree that you will not acquire any interest in Confidential Information, other than the right to use it as we specify in operating your Studio during this Agreement's term, and that Confidential Information is proprietary, includes our trade secrets, and is disclosed to you only on the condition that you agree, and you in fact do agree, that you and your owners:

(a) will not use Confidential Information in any other business or capacity;

(b) will keep each item deemed to be part of Confidential Information absolutely confidential, both during this Agreement's term and then thereafter;

(c) will not make unauthorized copies of any Confidential Information disclosed via electronic medium or in written or other tangible form;

(d) will adopt and implement reasonable procedures to prevent unauthorized use or disclosure of Confidential Information, including restricting its disclosure to Studio personnel and others and using non-disclosure and non-competition agreements with those having access to Confidential Information in the form attached as **Exhibit C**. We have the right to regulate the form of agreements that you use and to be a third party beneficiary of those agreements with independent enforcement rights; and

(e) will not sell, trade or otherwise profit in any way from the Confidential Information, except using methods approved by us.

Confidential Information does not include information, knowledge, or know-how which you can demonstrate lawfully came to your attention before we provided it to you directly or indirectly; which, at the time that we disclosed it to you, already had lawfully become generally known through publication or communication by others (without violating an obligation to us or our affiliates); or which, after we disclose it to you, lawfully becomes generally known through publication or communication by others (without violating an obligation to us or our affiliates). However, if we include any matter in Confidential Information, anyone who claims that it is not Confidential Information must prove that one of the exclusions provided in this paragraph is fulfilled.

All Membership Information will be owned by us. You agree to (1) use Membership Information only for the promotion of your Studio during the term hereof and (2) refrain from selling Membership Information to third parties. You will comply with all applicable laws governing the use, protection, and disclosure of Membership Information. If there is a suspected or actual breach of security or unauthorized access involving Membership Information, you will notify us immediately after becoming aware of such

actual or suspected occurrence and specify the extent to which Membership Information was compromised or disclosed.

All ideas, concepts, techniques, or materials relating to a Studio, whether or not protectable intellectual property and whether created by or for you or your owners or employees, must be promptly disclosed to us and will be deemed to be our sole and exclusive property, part of the Franchise System, and works made-for-hire for us; you agree to and do irrevocably assign to us all your rights in the foregoing without claim to additional compensation and you must take whatever action (including signing other documents) we request to show our ownership or to help us obtain intellectual property rights in the item.

7. EXCLUSIVE RELATIONSHIP DURING TERM.

7A. COVENANTS AGAINST COMPETITION.

You acknowledge that we have granted you a franchise in consideration of and reliance upon your agreement to deal exclusively with us. You therefore agree that, during this Agreement's term, neither you, any of your owners, nor any of your or your owners' immediate family members will:

(a) have any direct or indirect controlling or non-controlling interest as an owner – whether of record, beneficially, or otherwise – in a Competitive Business (as defined below), wherever located or operating (except that equity ownership of less than five percent (5%) of a Competitive Business whose stock or other forms of ownership interest are publicly traded on a recognized United States stock exchange will not be deemed to violate this subparagraph);

(b) perform services as a director, officer, manager, employee, consultant, representative, or agent for a Competitive Business, wherever located or operating;

(c) divert or attempt to divert any actual or potential business or member of your Studio to a Competitive Business;

(d) employ or seek to employ any person who is employed by us, our affiliates or by any other Studio franchise owner nor induce nor attempt to induce any such person to leave said employment without the prior written consent of such person's employer; or

(e) engage in any other activity which might injure the goodwill of the Marks and Franchise System.

You agree to obtain similar covenants from the personnel we specify, including officers, directors, managers and other employees attending our training program or having access to Confidential Information. We have the right to regulate the form of agreement that you use and to be a third party beneficiary of that agreement with independent enforcement rights.

The term “**Competitive Business**” means any business (excluding any Studios operated under a franchise agreement with us or our affiliate) operating, or granting, franchises or licenses to others to operate, any fitness or workout business offering group classes.

7B. NON-SOLICITATION AND NON-INTERFERENCE.

You further agree that, during the term of this Agreement, neither you, any of your owners, nor any of your or your owners' immediate family members will:

(1) recruit or hire any person who is then or was, within the immediately preceding twenty-four (24) months, employed by us, by any of our affiliates, or by a Studio franchise owner without our consent or that of the relevant employer; or

(2) solicit, interfere, or attempt to interfere with our or our affiliates' relationships with any members, vendors, or consultants.

7C. NON-DISPARAGEMENT.

You agree not to (and to use your best efforts to cause your current and former shareholders, members, officers, directors, principals, agents, partners, employees, representatives, attorneys, spouses, affiliates, successors and assigns not to) (i) disparage or otherwise speak or write negatively, directly or indirectly, of us, our affiliates, any of our or our affiliates' directors, officers, employees, representatives or affiliates, the "The Barre Code" brand, the Franchise System, any Studio, any business using the Marks, or (ii) take any other action which would, directly or indirectly, subject the "The Barre Code" brand to ridicule, scandal, reproach, scorn, or indignity, or which would negatively impact the goodwill of us or the "The Barre Code" brand.

8. SYSTEM STANDARDS.

8A. CONDITION AND APPEARANCE OF YOUR STUDIO.

During the term of this Agreement, you must regularly clean, repaint, and repair the interior and exterior of the Premises, repair or replace damaged, worn out, or obsolete Operating Assets, and otherwise maintain the condition of your Studio, the Premises, and the Operating Assets to meet the highest standards of professionalism, cleanliness, sanitation, efficient, courteous service and pleasant ambiance.

You will place or display at the Premises (interior and exterior) only those signs, emblems, designs, artwork, lettering, logos, and display and advertising materials that we from time to time approve.

If at any time in our reasonable judgment, the general state of repair, appearance or cleanliness of the Premises of your Studio or the Operating Assets does not meet our standards, we have the right to notify you, specifying the action you must take to correct the deficiency. If you do not initiate action to correct such deficiencies within ten (10) days after you receive our notice, and then do not continue in good faith and with due diligence, a bona fide program to complete any required maintenance or refurbishing, we have the right, in addition to all other remedies, to enter the Premises of your Studio and do any required maintenance or refurbishing on your behalf, and you agree to reimburse us on demand for any expenses we incur in maintaining or refurbishing the Premises on your behalf.

8B. APPROVED PRODUCTS AND SERVICES.

You agree that: (1) your Studio will offer the products and services that we specify from time to time, including all fitness classes specified by us as part of the Franchise System (the "Curriculum"); (2) your Studio will offer and sell approved products and services only at the Premises and in the manner we have prescribed and will not sell any products or services wholesale or through alternative channels of distribution (including, but not limited to, the Internet or retail stores); (3) you will not offer for sale or sell at your Studio, the Premises, or any other location any products or services we have not approved; (4) you will discontinue selling and offering for sale at your Studio any products or services that we at any time decide (in our sole discretion) to disapprove in writing; and (5) your Studio will provide services and sell products only on the days and during the hours approved by us.

If, at any time (including after our initial approval), we determine that you fail to meet our specifications and standards in connection with the provision of any products or services, including the Curriculum, we may permanently or temporarily terminate your right to offer such products or services; provided that nothing contained herein shall be deemed a waiver of our right to terminate pursuant to Section 14 hereof.

8C. MEMBERSHIPS

You will offer and sell rights of access to your Studio, referred to as a “**Membership**” or “**Memberships**.” All Memberships must be evidenced by a written agreement (a “**Membership Agreement**”) and may not be for a term that extends beyond the expiration of this Agreement. When selling Memberships, you will use the form of Membership Agreement that we will provide to you through the current point-of-sale system, and you will not make any modifications in the forms without our prior written consent. Notwithstanding the foregoing, you acknowledge that you are responsible for ensuring that the Membership Agreements comply with all applicable laws and you may modify the Membership Agreements to the extent necessary to comply with such applicable laws, provided that you provide us with immediate notice of all such modifications. You acknowledge and agree that, subject to the preceding sentence, any Membership Agreement that has been modified without our consent shall be void. We may modify the types and terms of Memberships to be offered (except pricing terms), terminate your right to offer certain types of Memberships, and/or approve or require other types of Memberships for sale.

You will only offer for sale the Memberships in strict compliance with System Standards and our standards, policies, and procedures. If we authorize you to sell Memberships, you will nevertheless be responsible to determine that you may do so under all laws and regulations applicable to your Studio and you agree that you will fully comply with all such laws and regulations. We may suspend, revoke or terminate your right to offer Memberships at any time.

You agree to comply with the System Standards we establish from time to time regarding Memberships. These System Standards may regulate, among others, the following topics: (1) the types and terms of Memberships you may offer; (2) the form(s) of Membership Agreement; (3) the terms and conditions upon which a member may transfer his Membership from your Studio to another Studio and vice versa; (4) admission of members of your Studio to other Studios; (5) procedures to follow when members transfer to or from your Studio; (6) use and acceptance of coupons, passes, and certificates; (7) group accounts and group Memberships (and discounts applicable thereto); (8) payment terms for Memberships, and (9) a minimum Royalty for Memberships or other payments based on revenue derived from the sale of Memberships.

You agree, upon notice from us, to accept any Memberships we assign to you, and, if we so require, to honor those Memberships on the terms and conditions of the existing Membership agreement, and to accept as remuneration only such payments as accrue pursuant to the applicable Membership agreement from the time of assignment.

We may contact any member(s) of any Studio at any time for any purpose. Also, if we are contacted by a member of your Studio who wishes to lodge a complaint we, will first refer the person to you. However, if you cannot satisfy the needs of the complaining person, we reserve the right to address the person’s complaints in order to preserve good will and prevent damage to the Marks. Our right to address complaints may include refunding money to the complaining person, in which case you must reimburse us for these amounts.

At our request from time to time, you must send us a list of your members and all other Membership Information we specify. You agree that we own all Membership Information, that it comprises part of the

Confidential Information which you are licensed to use under this Agreement, and that we may use Membership Information in our and their business activities and may disclose Membership Information (such as the number of members), but during the term of this Agreement we will not publicly disclose any Membership Information unless we make such public disclosure without disclosing your identity or your Studio's Membership Information on an individual (*i.e.*, unconsolidated) basis. Upon termination of this Agreement, we reserve the right to make any and all disclosures that we deem necessary or appropriate.

We reserve the right to establish a reciprocity program between your Studio and other Studios. You must comply with all standards and requirements of any reciprocity program as we may implement and periodically modify.

8D. APPROVED DISTRIBUTORS AND SUPPLIERS.

We may designate, approve, or develop standards and specifications for manufacturers, distributors, and suppliers of products and services, which may be us or our affiliates (collectively, "**suppliers**"). If we designate these products and services are to be purchased through approved and/or designated third party suppliers, then you shall purchase these products and services only from these suppliers pursuant to the terms and in the manner approved by us or our affiliates.

We may concentrate purchases with one or more suppliers to obtain lower prices, advertising support and/or services for any group of Studios franchised or operated by us or our affiliates. We may also designate a single supplier for any product, service, Operating Asset, or other material and may approve a supplier only as to certain products. You acknowledge and agree that we and/or our affiliates may derive revenue based on your purchases (including from charging you for products and services we or our affiliates provide to you and from promotional allowances, rebates, volume discounts and other payments, services or consideration we receive from suppliers that we designate or approve for some or all of our franchise owners). We and/or any of our affiliates may use such revenue or profit without restriction.

Approval of a supplier may be conditioned on requirements relating to product quality, prices, consistency, reliability, financial capability, labor relations, customer relations, frequency of delivery, concentration of purchases, standards of service, including prompt attention to complaints, or other criteria and may be temporary, pending our continued evaluation of the supplier from time to time.

If you would like to purchase or use any products, services, supplies or materials from any unapproved supplier, you must submit to us a written request for approval of the proposed supplier prior to purchasing any such products, services, supplies or materials. We reserve the right to charge you a fee (not to exceed the reasonable cost of the research and inspection and the actual cost of the test) to make the evaluation. We have the right to inspect the proposed supplier's facilities, and to require product samples from the proposed supplier to be delivered at our option either directly to us or to a third party we designate for testing. We shall notify you in writing of the approval or rejection of the proposed supplier within a reasonable time after completion of the investigation of the proposed supplier. If we fail to respond within sixty (60) days, your request will be deemed denied. We may, in our sole discretion, elect to withhold approval of the supplier. You acknowledge that we are likely to reject your request for a new supplier without conducting any investigation if we already have designated an exclusive supplier for material proposed to be offered by the new supplier. We reserve the right to periodically re-inspect the facilities and products of any approved supplier and to revoke our approval if the supplier does not continue to meet any of our criteria. We also reserve the right to charge suppliers a royalty for the right to manufacture products for use in the Studios.

8E. COMPLIANCE WITH LAWS AND GOOD BUSINESS PRACTICES.

You must secure and maintain in force all required licenses, permits and certificates relating to the operation of your Studio and must at all times operate your Studio in full compliance with all applicable laws, ordinances and regulations. You agree to comply and assist us in our compliance efforts, as applicable, with any and all laws, regulations (including, without limitation, government regulations relating to truth in lending, fitness studios, safety and sanitation, fitness memberships, truth in advertising, occupational hazards, health and anti-discrimination laws), Executive Orders or otherwise relating to anti-terrorist activities (including the U.S. Patriot Act, Executive Order 13224, and related U.S. Treasury and/or other regulations). In connection with such compliance efforts, you agree not to enter into any prohibited transactions and to properly perform any currency reporting and other activities relating to your Studio as may be required by us or by law. You confirm that you are not listed in the Annex to Executive Order 13224 and agree not to hire any person so listed or have any dealing with a person so listed (the Annex is currently available at <http://www.treasury.gov>). You are solely responsible for ascertaining what actions must be taken by you to comply with all such laws, orders and/or regulations, and specifically acknowledge and agree that your indemnification responsibilities as provided in Section 16D pertain to your obligations hereunder.

Your Studio must in all dealings with its members, suppliers, us and the public adhere to the highest standards of honesty, integrity, fair dealing and ethical conduct. You agree to refrain from any business or advertising practice which may be injurious to our business and the goodwill associated with the Marks and other Studios. You must notify us in writing within five (5) days of the threat of or commencement of any action, suit or proceeding, and of the issuance of any order, writ, injunction, award or decree of any court, agency or other governmental instrumentality, which may adversely affect your operation or financial condition or that of your Studio and of any notice of violation of any law, ordinance, or regulation relating to your Studio.

8F. MANAGEMENT OF YOUR STUDIO.

You must identify on **Exhibit A**, a natural person who we have approved and who is fully trained and qualified to teach the Curriculum and to supervise the training and performance of all other instructors teaching at your Studio (the “**Master Trainer**”). If you (or your Operating Partner) meet the criteria of the Master Trainer, you (or your Operating Partner) may serve as the Master Trainer, provided that such person shall comply with all requirements applicable to the Master Trainer under this Agreement. We reserve the right to approve the Master Trainer. In the event that your Master Trainer ceases to work full-time at your Studio, you must recruit a new Master Trainer within thirty (30) days of the change in ownership and deliver to us a revised **Exhibit A** to accurately identify the Master Trainer for our review and approval.

You (or your Operating Partner) and your Master Trainer are responsible for the management, direction and control of your Studio, subject to the terms and conditions of this Agreement. Your Master Trainer must work part-time or full-time at your Studio (if they are also acting as studio manager), supervising all training and instruction related to the Curriculum and continuously exert his or her best efforts to promote and enhance your Studio. You (or your Operating Partner) must supervise the day-to-day operations of your Studio but need not work full-time at your Studio, unless acting as the Master Trainer. Your Studio must always be under the direct on-site supervision of you (or your Operating Partner) or your Master Trainer.

You (or your Operating Partner), your Master Trainer and, if required by us, any other employees or instructors, must complete all required training to our satisfaction. In the event you appoint a new Operating Partner or Master Trainer after you open your Studio, such Operating Partner or Master Trainer must complete the Owner Training and Instructor Training, as applicable, described in Section 4A within

thirty (30) days after the appointment date. We reserve the right to provide additional training at your expense if we determine, in our sole discretion, that a sufficient level of training has not been provided.

8G. INSURANCE.

During the term of this Agreement you must maintain in force at your sole expense comprehensive public liability, general liability, personal injury liability, motor vehicle liability, property, product liability, workmen's compensation, commercial liability umbrella and other types of insurance we require, including the types and minimum amounts of insurance specific to fitness and workout studios. We reserve the right to require that you obtain all or a portion of your insurance policies from a designated vendor. The liability insurance must cover claims for bodily and personal injury, death, and property damage caused by or occurring in connection with your Studio's operation or activities of your personnel in the course of their employment (within and outside your Studio and the Premises). All of these policies must contain the minimum coverage we prescribe from time to time, and must have deductibles not to exceed the amounts we specify. We may periodically increase the amounts of coverage required under these insurance policies and/or require different or additional insurance coverages (including reasonable excess liability insurance) at any time to reflect inflation, identification of new risks, changes in law or standards of liability, higher damage awards or other relevant changes in circumstances. These insurance policies must be purchased from licensed insurers having a rating of "A/VIII" or higher by the then-current edition of Best Insurance Reports published by A.M. Best Company (or other similar publication or criteria we designate). Each insurance policy must name us and any affiliates we designate as additional named insureds and provide for thirty (30) days' prior written notice to us of a policy's material modification, cancellation or expiration. Each insurance policy must contain a waiver of all subrogation rights against us, our affiliates and their successors and assigns. You routinely must furnish us copies of your Certificates of Insurance or other evidence of your maintaining this insurance coverage and paying premiums. If you fail or refuse to obtain and maintain the insurance we specify, in addition to our other remedies including termination, we may (but need not) obtain such insurance for you and your Studio on your behalf, in which event you shall cooperate with us and reimburse us for all premiums, costs and expenses we incur in obtaining and maintaining the insurance, plus a reasonable fee for our time incurred in obtaining such insurance.

8H. PRICING.

We may periodically set a maximum or minimum price that you may charge for products and services offered by your Studio. If we impose a maximum price for any product or service, you may not charge more for the product or service than the maximum price we impose. If we impose a minimum price for any product or service, you may not charge less for such product or service than the minimum price we impose. For any product or service for which we do not impose a maximum or minimum price, we may require you to comply with an advertising policy adopted by us which will prohibit you from advertising any price for a product or service that is different than our suggested retail price. Although you must comply with any advertising policy we adopt, you will not be prohibited from selling any product or service at a price above or below the suggested retail price unless we impose a maximum price or minimum price for such product or service.

8I. COMPLIANCE WITH SYSTEM STANDARDS.

You acknowledge and agree that operating and maintaining your Studio according to System Standards is essential to preserve the goodwill of the Marks and all Studios. Therefore, you agree at all times to operate and maintain your Studio according to all of our System Standards, as we periodically modify and supplement them, even if you believe that a System Standard, as originally issued or subsequently modified, is not in the Franchise System's or your best interests. If you (or your Operating Partner) fail to comply with System Standards in relation to the operation and maintenance of your Studio,

you will be in default of your Agreement and will have a right of thirty (30) days to cure such default. We reserve the right to terminate this Agreement if you, your Master Trainer, and Operating Partner fail to cure the default after the allotted period.

Although we retain the right to establish and periodically modify System Standards that you have agreed to maintain, you (or your Operating Partner) and your Master Trainer retain the right to and responsibility for the day-to-day management and operation of your Studio and implementing and maintaining System Standards at your Studio.

As examples, and without limitation, System Standards may regulate any one or more of the following, in addition to the items described in Sections 8A through 8H above:

- (1) amounts and types of equipment and inventory requirements for products and supplies so that your Studio may operate at full capacity;
- (2) sales, marketing, advertising, and promotional programs and materials and media used in these programs;
- (3) the offer and sale of Memberships, both before your Studio is fully open and thereafter;
- (4) the classes, programs and methods of instruction that will be included in the Curriculum;
- (5) use and display of the Marks at your Studio and on uniforms, labels, forms, paper, products, and other supplies;
- (6) issuing and honoring gift cards, gift certificates and similar items;
- (7) staffing levels for your Studio; identifying your Studio's personnel; and employee qualifications, training, dress, and appearance (although you have sole responsibility and authority concerning employee selection and promotion, hours worked, rates of pay and other benefits, work assigned, and working conditions);
- (8) days and hours of operation;
- (9) customer service standards and policies;
- (10) minimum educational background, credentials and skill levels of employees and instructors performing services at your Studio;
- (11) annual participation in continuing education in relation to the Master Trainer conference and Owner's convention;
- (12) participation in market research and testing and product and service development programs as well as participation in, and dues assessed for, advisory councils;
- (13) accepting credit and debit cards, other payment systems, and check verification services;
- (14) bookkeeping, accounting, data processing, and recordkeeping systems and forms; formats, content, and frequency of reports to us of sales, revenue, financial performance, and condition; and giving us copies of tax returns and other operating and financial information concerning your Studio; and

(15) any other aspects of operating and maintaining your Studio that we determine to be useful to preserve or enhance the efficient operation, image, or goodwill of the Marks and Studios.

You agree that System Standards we prescribe in the Operations Manual, or otherwise communicate to you in writing or another tangible form (for example, via a Franchise System extranet or website), are part of this Agreement as if fully set forth within its text. All references to this Agreement include all System Standards as periodically modified.

In the event of default under this Section 8, or in the event of any instance of your non-compliance with this Agreement, the Operations Manual, or other policies and System standards, for which we notify you of such default or non-compliance, at our discretion we may require you to pay an administrative fee to us in the amount of One Hundred Dollars (\$100) per occurrence, and One Hundred Dollars (\$100) for each week such default or non-compliance remains uncured, plus any and all of our costs and expenses to enforce compliance by you or to cure such default, including our attorneys' fees. Such administrative fee and other charges are intended to reimburse us for our time, expense, and other expenditure of resources incurred due to your default or non-compliance. Our decision to require you to pay such administrative fee shall be without prejudice to our right to terminate this Agreement and/or to terminate any other rights, options, or arrangements under this Agreement at any time thereafter for the same default or as a result of any additional defaults of the terms of this Agreement. We may obtain payment of such administrative fee by way of electronic funds transfer.

8J. VARIATION AND MODIFICATION OF SYSTEM STANDARDS.

We may permit variations in the System Standards as we deem advisable, including variations to accommodate local or regional differences and/or distinctions between Studios owned by us and Studios owned by franchisees. We periodically may modify System Standards, and these modifications may obligate you to invest additional capital in your Studio and/or incur higher operating costs. You agree to implement any changes in System Standards within the time period we request, whether they involve refurbishing or remodeling your Studio, buying new Operating Assets, adding new products and services, adding personnel or otherwise modifying the nature of your operations, as if they were part of this Agreement as of the Effective Date.

8K. EMPLOYEES, AGENTS & INDEPENDENT CONTRACTORS.

You acknowledge and agree that you are solely responsible for all decisions relating to employees, agents, and independent contractors that you may hire to assist in the operation of your Studio. You agree that any employee, agent or independent contractor that you hire will be your employee, agent or independent contractor, and not our employee, agent or independent contractor. You also agree that you are exclusively responsible for the terms and conditions of employment of your employees, including recruiting, hiring, firing, training, compensation, work hours and schedules, work assignments, safety and security, discipline, and supervision. You agree to manage the employment functions of your Studio in compliance with federal, state, and local employment laws.

We reserve the right to require that any employee, agent or independent contractor that you hire execute a non-disclosure and non-competition agreement to protect the Confidential Information. We reserve the right to regulate the form of non-disclosure and non-competition agreement that you use (including by requiring you to use the agreement attached as Exhibit C) and to be a third party beneficiary of those agreements with independent enforcement rights. You acknowledge that any form of non-disclosure and non-competition agreement that we require you to use, provide to you, or regulate the terms of (including the agreement attached as Exhibit C) may or may not be enforceable in a particular

jurisdiction. You agree that you are solely responsible for obtaining your own professional advice with respect to the adequacy of the terms and provisions of any confidentiality and non-compete agreement that your employees, agents and independent contractors sign.

9. MARKETING.

9A. PRE-OPENING ADVERTISING.

You will conduct an advertising program before you begin Pre-Opening Membership Sales. You agree to comply with our guidelines for this pre-sale advertising program and conduct the pre-sale advertising program in accordance with our specifications and standards and pursuant to a pre-sale advertising plan which you will prepare and submit to us for approval at least sixty (60) days before you begin Pre-Opening Sales of Memberships.

Additionally, you agree to spend at least Five Thousand Dollars (\$5,000) for a grand opening marketing program for your Studio to take place during the period beginning a minimum of two (2) weeks before your Opening Date and ending six (6) weeks after your Opening Date (“**Grand Opening Period**”). You agree to comply with our guidelines for this grand opening marketing program and conduct the grand opening marketing program in accordance with our specifications and standards and pursuant to a grand opening marketing plan which you will prepare and submit to us for approval at least sixty (60) days prior to your Opening Date.

We may require you to use the advertising, marketing and/or public relations programs, firms, media and materials we approve for your pre-sale advertising program and/or your grand opening advertising program.

9B. LOCAL ADVERTISING EXPENDITURE.

You agree to advertise with at least two (2) recommended classified online directories (such as Yelp,[®] CitySearch,[®], Google[®] Local or Yahoo![®] Local) and any other free advertising medium we determine, each in the business classifications we prescribe from time to time and using an approved form of advertisement. If other Studios are located within the directory’s distribution area, we may require you to participate in a collective online advertisement with those other Studios and to pay your share of the cost of that collective advertisement.

Subject to Section 9F below, you agree to spend \$1,000 per month to advertise and promote your Studio (this may include the costs of online directory advertising and social media consultants) (the “**Local Advertising Expenditure**”). Upon our request, you agree to send us, in the manner we prescribe, an accounting of your Local Advertising Expenditures during the preceding months.

We reserve the right, upon sixty (60) days prior notice, to issue you a notice that all or part of the Local Advertising Expenditure shall instead be paid to us or our designee. If we exercise this option, we will contribute the collected amount to the Marketing Fund (as defined in Section 9D) in accordance with Section 9D below. We may also elect, on one or more occasions and without prejudice to our rights to issue further notices, to temporarily or permanently cease collecting all or part of the Local Advertising Expenditure, and instead require you to spend the portion of the Local Advertising Expenditure not collected in accordance with this Section 9B.

9C. ADVERTISING BY YOU.

Any advertising and promotion conducted by you with respect to your Studio must follow our guidelines. All advertising and promotional materials that you develop for your Studio must contain notices of the domain of our Franchise System Website (as defined in Section 9G below) in the manner we designate. You agree that your partnership, advertising, promotion, and marketing will be completely clear, factual, and not misleading and conform to both the highest standards of ethical advertising and marketing and the advertising and marketing policies that we prescribe from time to time. All advertising, promotion and marketing must conform to our System Standards. At least fourteen (14) days before you intend to use them, you agree to send us for approval samples of all advertising, promotional and marketing materials that we have previously not approved. If we do not approve of the materials within seven (7) days of our receipt of such materials, then they shall be deemed disapproved. You may not use any advertising, promotional, or marketing materials that we have not approved in writing or have disapproved.

We may decide, in our sole discretion, to provide you a supply of stock digital templates that we develop for advertising, marketing and promotional materials. We may also decide, in our sole discretion, to provide you modified or additional templates that you have requested. If we provide you any additional or modified templates that you have requested, we may charge you the direct costs we incur in creating those templates, including any fees paid to third party service providers. You will bear all costs associated with producing, shipping, handling and storing marketing and advertising materials created using templates we have provided.

You acknowledge and agree to use the advertising, marketing and/or public relations programs, firms, media and materials we approve and provide to you throughout the Term of this Agreement. You acknowledge that if such materials are provided to you, you will not conform, edit, transform, remake, or modify the materials to be inconsistent with brand approved standards. You acknowledge and agree that if you are found not in compliance with our marketing and advertising requirements, you will incur a ten dollar (\$50) fee after your first two (2) strikes. You will incur a \$50 penalty for every additional strike after your initial 2 strikes. Such strikes do not reset throughout the entire Term of this Agreement, and will continue as additional strikes for each non-compliant marketing or advertising material used by you, your employees, affiliates, agents, and representatives. In addition, if you request any marketing or advertising materials for a specific event or promotion at your Studio that cannot be replicated for the entire franchise network, you will be charged a marketing and advertising fee, which will be based on the time taken to create all requested materials.

9D. ADVERTISING AND MARKETING FUND.

Recognizing the value of advertising and marketing to the goodwill and public image of Studios, we have established a national advertising and marketing fund (the “**Marketing Fund**”) for the advertising, marketing, and public relations programs and materials we deem appropriate that will be used nationally, regionally, or locally in our franchise owners’ markets. We intend for the Marketing Fund to promote the Marks, patronage of Studios and the “The Barre Code” brand generally. Subject to Section 9F below, you must contribute to the Marketing Fund (your “**Marketing Fund Contribution**”) in an amount equal to:

(1) For the first twenty-four (24) weeks after the Opening Date, one percent (1%) of your Studio’s Gross Sales during the preceding week; and

(2) Thereafter, the greater two percent (2%) of your Studio’s Gross Sales during the preceding week or \$40 per week.

Studios owned by us or our affiliates will contribute to the Marketing Fund on the same basis as our franchise owners.

We will direct all programs that the Marketing Fund finances, with sole control over the creative concepts, materials, and endorsements used and their geographic, market, and media placement and allocation. The Marketing Fund may pay for preparing and producing video, audio, and written materials and electronic media; developing, implementing, and maintaining our Franchise System Website or related websites that promotes Studios and/or related strategies; developing and maintaining application software designed to run on computers and similar devices, including tablets, smartphones and other mobile devices, as well as any evolutions or “next generations” of any such devices; administering online advertising and marketing campaigns (including search engine, social media, email, and display ad campaigns); administering regional and multi-regional marketing and advertising programs, including purchasing trade journal, direct mail, and other media advertising; using advertising, promotion, and marketing agencies and other advisors to provide assistance; and supporting public relations, market research, and other advertising, promotion, and marketing activities.

The Marketing Fund will periodically give you samples of advertising, marketing, and promotional formats and materials at no cost.

We will account for the Marketing Fund separately from our other funds. We may use the Marketing Fund to pay the reasonable salaries and benefits of personnel who manage and administer the Marketing Fund, the Marketing Fund’s other administrative costs, travel expenses of personnel while they are on Marketing Fund business, meeting costs, overhead relating to Marketing Fund business, and other expenses that we incur in activities reasonably related to administering or directing the Marketing Fund and its programs, including conducting market research; public relations; preparing advertising, promotion, and marketing materials; and collecting and accounting for Marketing Fund Contributions.

The Marketing Fund is not our asset. Although the Marketing Fund is not a trust, we will hold all Marketing Fund Contributions for the benefit of the contributors and use contributions only for the purposes described in this Section. We do not have any fiduciary obligation for administering the Marketing Fund or for any other reason. The Marketing Fund may spend in any fiscal year more or less than the total Marketing Fund Contributions in that year, borrow from us or others (paying reasonable interest) to cover deficits, or invest any surplus for future use. We will use all interest earned on Marketing Fund Contributions to pay costs before using the Marketing Fund’s other assets.

We may have the Marketing Fund audited annually, at the Marketing Fund’s expense, by an independent certified public accountant. We may incorporate the Marketing Fund or operate it through a separate entity whenever we deem appropriate. The successor entity will have all of the rights and duties specified in this Section 9D.

The purpose of the Marketing Fund is to maximize recognition of the Marks and patronage of Studios. Although we will try to use the Marketing Fund to develop advertising and marketing materials and programs, and to place such materials, that will benefit all Studios, we cannot ensure that Marketing Fund expenditures in or affecting any geographic area are proportionate or equivalent to Marketing Fund Contributions by contributors operating in that geographic area or that any contributor benefits directly or in proportion to its Marketing Fund Contribution from the development of advertising and marketing materials or the placement of advertising and marketing.

We have the right, but no obligation, to use collection agents and institute legal proceedings to collect Marketing Fund Contributions at the Marketing Fund’s expense. We also may forgive, waive, settle, and compromise all claims by or against the Marketing Fund. Except as expressly provided in this Section,

we assume no direct or indirect liability or obligation to you for collecting amounts due to, maintaining, directing, or administering the Marketing Fund.

We may at any time defer or reduce contributions of a Studio franchise owner and, upon thirty (30) days' prior written notice to you, reduce or suspend Marketing Fund Contributions and operations for one or more periods of any length and terminate (and, if terminated, reinstate) the Marketing Fund. If we terminate the Marketing Fund, we will distribute all unspent monies to our franchise owners, and to us and our affiliates, in proportion to their, and our, respective Marketing Fund Contributions during the preceding twelve (12) month period.

9E. LOCAL ADVERTISING COOPERATIVE.

Subject to the terms and conditions of this Section 9E, you agree that we or our affiliates or designees may establish or direct the establishment of a local advertising cooperative ("**Local Advertising Cooperative**") in geographical areas (as determined by us) in which two (2) or more Studios are operating. The Local Advertising Cooperative will be organized and governed by written documents in a form and manner, and begin operating on a date, that we determine in advance. Such written documents will be available for participating Local Advertising Cooperative franchise owners to review. We may change, dissolve and merge Local Advertising Cooperatives. Each Local Advertising Cooperative's purpose is, with our approval, to administer advertising programs and develop advertising, marketing and promotional materials for the area that the Local Advertising Cooperative covers. If we have established a Local Advertising Cooperative as of the time you sign this Agreement, for the geographic area in which your Studio is located, or if we establish a Local Advertising Cooperative in that area during this Agreement's term, you agree to sign the documents we require to become a member of the Local Advertising Cooperative and to participate in the Local Advertising Cooperative as those documents require.

If we establish a Local Advertising Cooperative in your geographic area pursuant to this Section 9E, you agree to participate and contribute your share to such Local Advertising Cooperative ("**Local Advertising Cooperative Contribution**"). The amount of your Local Advertising Cooperative Contribution will be determined at the time the Local Advertising Cooperative is established; provided that it will be subject to Section 9F below. Your Local Advertising Cooperative Contribution will be payable in the same manner as the Royalty. Your Local Advertising Cooperative Contribution may also be capped based on the provisions of the by-laws adopted by the Local Advertising Cooperative, subject to our approval. Studios owned by us or our affiliates will contribute to their respective Local Advertising Cooperative on the same basis as our franchise owners.

Each Studio contributing to a Local Advertising Cooperative will have one (1) vote on matters involving the activities of the particular Local Advertising Cooperative. The Local Advertising Cooperative may not use any advertising, marketing or promotional plans or materials without our prior written consent. We agree to assist in the formulation of marketing plans and programs, which will be implemented under the direction of the Local Advertising Cooperative. You acknowledge and agree that, subject to our approval and subject to availability of funds, the Local Advertising Cooperative will have discretion over the creative concepts, materials and endorsements used by it. You agree that the Local Advertising Cooperative assessments may be used to pay the costs of preparing and producing video, audio and written advertising and direct sales materials for Studios in your area; purchasing direct mail and other media advertising for Studios in your area; implementing direct sales programs; and employing marketing, advertising and public relations firms to assist with the development and administration of marketing programs for Studios in your area.

The monies collected by us on behalf of a Local Advertising Cooperative will be accounted for separately by us from our other funds and will not be used to defray any of our general operating expenses.

You agree to submit to us and the Local Advertising Cooperative any reports that we or the Local Advertising Cooperative require.

You understand and acknowledge that your Studio might not benefit directly or in proportion to its contribution to the Local Advertising Cooperative from the development and placement of advertising and the development of marketing materials. Local Advertising Cooperatives for Studios will be developed separately, and no cooperative will be intended to benefit the others. We will have the right, but not the obligation, to use collection agents and to institute legal proceedings to collect amounts owed to the Local Advertising Cooperative on behalf of and at the expense of the Local Advertising Cooperative and to forgive, waive, settle and compromise all claims by or against the Local Advertising Cooperative. Except as expressly provided in this Section 9E, we assume no direct or indirect liability or obligation to you with respect to the maintenance, direction or administration of the Local Advertising Cooperative.

9F. FRANCHISE SYSTEM WEBSITE.

We have established a website to advertise, market, and promote Studios, the products and services that they offer and sell, and/or a Studio franchise opportunity (the “**Franchise System Website**”). We may, but are not obligated to, provide you with a webpage on the Franchise System Website that references your Studio for informational purposes only. If we provide you with a webpage on the Franchise System Website, you must: (i) provide us the information and materials we request to develop, update, and modify your webpage; (ii) notify us whenever any information on your webpage is not accurate; and (iii) if we give you the right to modify your webpage, notify us whenever you change the context of your webpage. We will own all intellectual property and other rights in the Franchise System Website, including your webpage and all information it contains (including the domain name or URL for your webpage, any website analytical data, and any personal or business data that visitors supply).

We will maintain the Franchise System Website and may use the Marketing Fund’s assets to develop, maintain, and update the Franchise System Website. We periodically may update and modify the Franchise System Website (including your webpage). You acknowledge that we have final approval rights over all information on the Franchise System Website (including your webpage). We may implement and periodically modify System Standards relating to the Franchise System Website.

Even if we provide you a webpage on our Franchise System Website, we will only maintain such webpage while you are in full compliance with this Agreement and all System Standards we implement (including those relating to the Franchise System Website). If you are in default of any obligation under this Agreement or our System Standards, then we may, in addition to our other remedies, temporarily remove your webpage from the Franchise System Website until you fully cure the default. We will permanently remove your webpage from the Franchise System Website upon this Agreement’s expiration or termination.

All advertising, marketing, and promotional materials that you develop for your Studio must contain notices of the Franchise System Website’s domain name in the manner we designate. We reserve the sole right to sell the products sold by Studios on the Internet through the Franchise System Website. You agree that you will not sell any Studio products or services to members on a website through the Internet or through any alternative channels of distribution.

We reserve the right to require you to obtain from us and use an email address associated with our registered domain name. If we require you to obtain and use such an email address, you must do so according to our then-current terms and conditions. We reserve the right to charge you a fee for each email address we provide you.

Except as provided above, or as approved by us in writing, you may not develop, maintain or authorize any website (other than the Franchise System Website), domain name, URL address, email address, other online presence or other electronic medium (including social networking websites such as LinkedIn®, Twitter®, Instagram®, Facebook®, or YouTube®) that mentions your Studio, links to the Franchise System Website or displays any of the Marks (“**Franchisee Social Media**”). If we allow you to create and maintain Franchisee Social Media, you must: (iv) post messages and content only in accordance with this Agreement and any other guidelines we may set now or in the future; (v) immediately remove any content or message which we, in our sole discretion, believe threatens the goodwill associated with the Marks; (vi) provide authentication information to us and allow us to log-in to the Franchisee Social Media and make changes in the event you fail to respond to our inquiries concerning actions or omissions we believe to violate (iv) or (v) above; (vii) immediately upon termination or expiration of this Agreement, provide all authentication information associated with any Franchisee Social Media and permanently refrain from all further use of the same. You agree and acknowledge that we will own all intellectual property and other rights in the Franchisee Social Media, including the domain and log-in information associated with the same as well as all media, content, data, user information and other personal or business data that visitors supply to the same. We reserve the right upon termination or expiration of this Agreement to delete all or any of the Franchisee Social Media and further reserve the right to maintain and use or assign and allow use of the Franchisee Social Media.

10. RECORDS, REPORTS, AND FINANCIAL STATEMENTS.

You agree to establish and maintain at your own expense a bookkeeping, accounting, and recordkeeping system conforming to the requirements and formats we prescribe from time to time. You must use a Computer System to maintain certain sales data, Membership Information and other information. You agree that we shall have access to the Computer System of your Studio at all times and that we shall have the right to collect and retain from the Computer System any and all data concerning your Studio. We may require that you hire a service-provider that we designate as your provider of accounting, payroll and/or bookkeeping services. If we designate a service-provider for accounting, payroll and/or bookkeeping services, you agree to cooperate with such service-provider and provide such service-provider with all information you would appropriately provide us under this Section 10.

Each month, you agree to generate, in the manner and format that we may prescribe from time to time, an income statement (including a standard chart of the accounts designated by us) for your Studio covering the most recently completed month. Upon our request, you agree to send us such statements. You also agree to give us in the manner and format that we prescribe from time to time:

- (a) on or before the Royalty payment, a report on your Studio’s Gross Sales during the preceding calendar month;
- (b) within fifteen (15) days after the end of each calendar month, the operating statements, financial statements, statistical reports and other information we request regarding your Studio covering the preceding month;
- (c) within the time limits specified in the Operations Manual, such other periodic operating statements, financial statements, statistical reports and other information we request regarding you and your Studio;
- (d) by March 15th of each year, annual profit and loss and source and use of funds statements and a balance sheet for your Studio as of the end of the prior calendar year; and

(e) within ten (10) days after our request, exact copies of federal and state income tax returns, sales tax returns, and any other forms, records, books, and other information we may periodically require relating to you and your Studio.

An officer must certify and sign each report and financial statement in the manner we prescribe. We may disclose data derived from these reports, although we will not without your consent (unless required by law) disclose your identity in any materials that we circulate publicly. If any required records, reports, or financial statements are not received within seven (7) consecutive days, you will be in default of this Agreement. Upon immediate notice to you, you will have the right to cure such default within an additional 7 consecutive days.

Subject to applicable law, you agree to preserve and maintain all records in a secure location at your Studio for at least three (3) years (including, but not limited to, sales checks, purchase orders, invoices, payroll records, customer lists, check stubs, sales tax records and returns, cash receipts journals, cash disbursement journals, and general ledgers). We may require you to have audited financial statements prepared annually during the term of this Agreement.

11. INSPECTIONS AND AUDITS.

11A. OUR RIGHT TO INSPECT YOUR STUDIO.

To determine whether you and your Studio are complying with this Agreement and all System Standards, we and our designated agents or representatives may at all times and without prior notice to you: (1) inspect your Studio; (2) photograph your Studio and observe and videotape your Studio's operation for consecutive or intermittent periods we deem necessary; (3) continuously or periodically monitor your Studio using electronic surveillance or other means; (4) remove samples of any products and supplies; (5) interview your Studio's personnel and members; (6) attend any classes taught at your Studio, at no cost to us, and (7) inspect and copy any books, records, and documents relating to your Studio's operation. Additionally, we may contract with third parties to conduct mystery shopper or other market research testing, and quality assurance inspections at your Studio. The cost of such testing and inspections shall be paid by you. Notwithstanding the foregoing, you will not be obligated to pay for more than two (2) third-party contracted mystery shopper visits per calendar year. You agree to cooperate with us fully. If we exercise any of these rights, we will not interfere unreasonably with your Studio's operation.

11B. OUR RIGHT TO AUDIT.

We may at any time during your business hours, and without prior notice to you, examine your and your Studio's business, bookkeeping, and accounting records, sales and income tax records and returns, and other records. You agree to cooperate fully with our representatives and independent accountants in any examination. If any examination discloses an understatement of your Studio's Gross Sales, you agree to pay us, within fifteen (15) days after receiving the examination report, the Royalty, Marketing Fund Contribution, and any other fees understated, plus interest on the understated amounts from the date originally due until the date of payment. Furthermore, if an examination is necessary due to your failure to furnish reports, supporting records, or other information as required, or to furnish these items on a timely basis, or if our examination reveals an understatement of Gross Sales exceeding three percent (3%) of the amount that you actually reported to us for the period examined, you agree to reimburse us for the costs of the examination, including the charges of attorneys and independent accountants and the travel expenses, room and board, and compensation of our employees. These remedies are in addition to our other remedies and rights under this Agreement and applicable law.

12. TRANSFER.

12A. BY US.

You acknowledge that we maintain a staff to manage and operate the Franchise System and that staff members can change as employees come and go. You acknowledge that you did not sign this Agreement in reliance on the continued participation by or employment of any of our shareholders, directors, officers, or employees. We may change our ownership or form and/or assign this Agreement and any other agreement to a third party without restriction. After our assignment of this Agreement to a third party who expressly assumes the obligations under this Agreement, we no longer will have any performance or the other obligations under this Agreement. This Agreement and any other agreement will inure to the benefit of any transferee or other legal successor to our interest in it.

12B. BY YOU.

You understand and acknowledge that the rights and duties this Agreement creates are personal to you and your owners and that we have granted you the franchise in reliance upon our perceptions of you and your owners' individual or collective character, skill, aptitude, attitude, business ability, and financial capacity. Accordingly, none of the following may be transferred without our prior written approval: (i) this Agreement (or any interest in this Agreement); (ii) your Studio (or any right to receive all or a portion of your Studio's profits or losses or capital appreciation related to your Studio); (iii) substantially all of the assets of your Studio; (iv) any ownership interest in you (regardless of its size); or (v) any ownership interest in any of your owners (if such owners are legal entities). A transfer of your Studio's ownership, possession, or control, or substantially all of its assets, may be made only with a transfer of this Agreement. Any transfer without our approval is a breach of this Agreement and has no effect.

In this Agreement, the term “**transfer**” includes a voluntary, involuntary, direct, or indirect assignment, sale, gift, or other disposition. An assignment, sale, gift, or other disposition includes the following events:

- (a) transfer of ownership of capital stock, a partnership or membership interest, or another form of ownership interest;
- (b) merger or consolidation or issuance of additional securities or other forms of ownership interest;
- (c) any sale of a security convertible to an ownership interest;
- (d) transfer in your owners in a divorce, insolvency, or entity dissolution proceeding or otherwise by operation of law;
- (e) if one of your owners or an owner of one of your owners dies, a transfer of by will, declaration of or transfer in trust, or under the laws of intestate succession; or
- (f) foreclosure upon your Studio, or a transfer, surrender, or loss of your Studio's possession, control, or management.

Additionally, you may not pledge this Agreement (to someone other than us) or an ownership interest in you or your owners as security for any loan or other financing, unless (1) we grant our prior written consent and (2) the lender agrees that its claims will be subordinate to all amounts you owe at any time to us or our affiliates.

12C. CONDITIONS FOR APPROVAL OF TRANSFER.

If you and your owners are fully complying with this Agreement and have requested a transfer, then, subject to the other provisions of this Section 12, we will approve a transfer that meets all of the requirements in this Section 12C.

If the proposed transfer is of a non-controlling ownership interest in you or your owners (determined as of the date on which the proposed transfer will occur), then we will approve such transfer if the proposed transferee and its direct and indirect owners (if the transferee is an Entity) are of good character and meet our then applicable standards for Studio franchise owners (including no ownership interest or performance of services for a Competitive Business). If the proposed transfer is of this Agreement, a “controlling ownership interest” (as defined in Section 17K) in you or one of your owners, or is one of a series of transfers (regardless of the time period over which these transfers take place), which in the aggregate transfers this Agreement or a controlling ownership interest in you or one of your owners, then all of the following conditions must be met before or concurrently with the effective date of the transfer:

(1) the transferee has sufficient business experience, aptitude, integrity and financial resources to operate your Studio;

(2) you have paid all Royalties, Marketing Fund Contributions, and other amounts owed to us, our affiliates, and third-party vendors; have submitted all required reports and statements; and have not violated any provision of this Agreement or any other agreement with us or our affiliates during both the sixty (60) day period before you requested our consent to the transfer and the period between your request and the effective date of the transfer;

(3) neither the transferee nor its owners (if the transferee is an Entity) or affiliates have an ownership interest (direct or indirect) in or perform services for a Competitive Business;

(4) the transferee’s representatives satisfactorily complete our then-current training program;

(5) your landlord allows you to transfer the Lease or to sublease the Premises to the transferee;

(6) the transferee shall (if the transfer is of this Agreement), or you shall (if the transfer is of a controlling ownership interest in you or one of your owners), sign our then-current form of franchise agreement and related documents, any and all of the provisions of which may differ materially from any and all of those contained in this Agreement, including the Royalty and the Marketing Fund Contribution; provided, however, that the term of the new franchise agreement signed will equal the remainder of the then-remaining term of this Agreement;

(7) you pay us a transfer fee equal to Ten Thousand Dollars (\$10,000);

(8) you (and your owners) sign a general release, in a form satisfactory to us, of any and all claims against us and our shareholders, officers, directors, employees, and agents;

(9) all individuals and entities who will be direct or indirect owners must execute or have executed a guaranty in the form we prescribe;

(10) we have determined that the purchase price and payment terms will not adversely affect the transferee’s operation of your Studio;

(11) if you or your owners finance any part of the purchase price, you and/or your owners agree that all of the transferee's obligations under promissory notes, agreements, or security interests reserved in your Studio are subordinate to the transferee's obligation to pay Royalties, Marketing Fund Contributions, and other amounts due to us, our affiliates, and third-party vendors related to the operation of the Studio and otherwise to comply with this Agreement;

(12) you have corrected any existing deficiencies of your Studio of which we have notified you on a punch list or in other communications, and/or the transferee agrees to upgrade, remodel, and refurbish your Studio in accordance with our then-current requirements and specifications for Studios within the time period we specify following the effective date of the transfer (we will advise the transferee before the effective date of the transfer of the specific actions that it must take and the time period within which such actions must be taken). We may also require the transferee to escrow an amount we approve for payment of the required upgrade, remodel or refurbishment;

(13) you and your transferring owners will not directly or indirectly at any time or in any manner (except with respect to other Studios you own and operate) identify yourself or themselves or any business as a current or former Studio or as one of our franchise owners; use any Mark, any colorable imitation of a Mark, or other indicia of a Studio in any manner or for any purpose; or utilize for any purpose any trade name, trade or service mark, or other commercial symbol that suggests or indicates a connection or association with us; and

(14) you and your transferring owners agree to comply with the restrictive covenants found in Sections 15F and 15G of this Agreement and are bound, as if this Agreement was terminated as of the date of transfer.

If you (or your Operating Partner) request a transfer, it is solely your responsibility to find such prospective transferee. We may review all information regarding your Studio that you give the transferee, correct any information that we believe is inaccurate, and give the transferee copies of any reports that you have given us or we have made regarding your Studio.

12D. EFFECT OF CONSENT TO TRANSFER.

Our consent to a transfer of this Agreement and your Studio, or any interest in you or your owners, is not a representation of the fairness of the terms of any contract between you and the transferee, a guarantee of your Studio's or transferee's prospects of success, or a waiver of any claims we have against you (or your owners) or of our right to demand the transferee's full compliance with this Agreement.

12E. TRANSFER TO A WHOLLY-OWNED ENTITY.

Notwithstanding Section 12C above, if you are in full compliance with this Agreement, you may transfer this Agreement to an Entity which conducts no business other than your Studio and, if applicable, other Studios, in which you maintain management control, and of which you own and control one hundred percent (100%) of the equity and voting power of all issued and outstanding ownership interests, provided that all of your Studio's assets are owned, and your Studio's business is conducted, only by that single corporation or limited liability company. The Entity must expressly assume all of your obligations under this Agreement. You agree to remain personally liable under this Agreement as if the transfer to the Entity did not occur and sign the form of consent to assignment and assignment to corporate entity satisfactory to us which may include a general release of any and all claims against us and our owners, officers, directors, employees and agents. You further agree to provide us with all organizational documents for the Entity that we require.

12F. OUR RIGHT OF FIRST REFUSAL.

If you (or any of your owners) at any time determine to sell or transfer for consideration an interest in this Agreement and your Studio, or an ownership interest in you (except to or among your current owners, which is not subject to this Section), in a transaction that otherwise would be allowed under Sections 12B and C above, you (or your owners) agree to obtain from a responsible and fully disclosed buyer, and send to us a true and complete copy of a bona fide, executed written offer (which may include a letter of intent) relating exclusively to an interest in you or in this Agreement and your Studio. The offer must include details of the payment terms of the proposed sale and the sources and terms of any financing for the proposed purchase price. To be a valid, bona fide offer, the proposed purchase price must be in a dollar amount, and the proposed buyer must submit with its offer an earnest money deposit equal to five percent (5%) or more of the offering price.

The right of first refusal process will not be triggered by a proposed transfer that would not be allowed under Sections 12B and C above. We may require you (or your owners) to send us copies of any materials or information sent to the proposed buyer or transferee regarding the possible transaction.

We may elect to purchase the interest offered for the price and on the terms and conditions contained in the offer, provided that:

(1) we notify you or your selling owner(s) that we intend to purchase the interest or within thirty (30) days after we receive a copy of the offer and all other information we request;

(2) we may substitute cash for any form of payment proposed in the offer (such as ownership interests in a privately-held entity);

(3) our credit will be deemed equal to the credit of any proposed buyer (meaning that, if the proposed consideration includes promissory notes, we or our designee may provide promissory notes with the same terms as those offered by the proposed buyer);

(4) we will have an additional thirty (30) days to prepare for closing after notifying you of our election to purchase; and

(5) we must receive, and you and your owners agree to make, all customary representations and warranties given by the seller of the assets of a business or the ownership interests in an Entity, as applicable, including representations and warranties regarding: (a) ownership and condition of and title to ownership interests and/or assets; (b) liens and encumbrances relating to ownership interests and/or assets; and (c) validity of contracts and the liabilities, contingent or otherwise, of the entity whose assets or ownership interests are being purchased.

We have the unrestricted right to assign this right of first refusal to a third party, who then will have the rights described in this Section 12F.

If we do not exercise our right of first refusal, you or your owners may complete the sale to the proposed buyer on the original offer's terms, but only if we otherwise approve the transfer in accordance with Sections 12B and C above, and if you (and your owners) and the transferee comply with the conditions in Sections 12B and C above.

If you do not complete the sale to the proposed buyer within sixty (60) days after we notify you that we do not intend to exercise our right of first refusal, or if there is a material change in the terms of the sale (which you agree to tell us promptly), we or our designee will have an additional right of first refusal

during the thirty (30) day period following either the expiration of the sixty (60) day period or our receipt of notice of the material change(s) in the sale's terms, either on the terms originally offered or the modified terms, at our or our designee's option.

Notwithstanding the foregoing, if your Studio has been used as collateral for an SBA-guaranteed loan (which is subject to our consent as described in Section 12B), we will not, while such loan remains unpaid, exercise our right of first refusal under this Section 12F with respect to a transfer of part of the ownership interests in you unless, in connection with our exercise of the right of first refusal, we are paying off the SBA-guaranteed loan. However, we retain the right to assign our right of first refusal with respect to such transfers to an unaffiliated third-party.

12G. YOUR DEATH OR DISABILITY.

Upon the death or disability of you, your Operating Partner or any owner with a controlling ownership interest in you (a “**Controlling Owner**”), your or the Operating Partner's or such Controlling Owner's executor, administrator, conservator, guardian, or other personal representative must transfer your interest in this Agreement, or the Operating Partner's or Controlling Owner's ownership interest in you, to a third party (which may be your or the Operating Partner's or Controlling Owner's heirs, beneficiaries, or devisees). That transfer must be completed within a reasonable time, not to exceed nine (9) months from the date of death or disability, and is subject to all of the terms and conditions in this Section 12 (except that if the transferee is the spouse or immediate family member of you or your Operating Partner or such Controlling Owner, the transfer fee described in Section 12C(7) is waived if the transfer meets all the other conditions in Section 12C). A failure to transfer your interest in this Agreement or the Operating Partner's or such Controlling Owner's ownership interest in you within this time period is a breach of this Agreement. The term “**disability**” means a mental or physical disability, impairment, or condition that is reasonably expected to prevent or actually does prevent you or the Operating Partner or such Controlling Owner from supervising the management and operation of your Studio. If, upon your or the Operating Partner's death or disability, a manager approved by us is not managing your Studio, your or the Operating Partner's executor, administrator, conservator, guardian, or other personal representative must within a reasonable time, not to exceed fifteen (15) days from the date of death or disability, appoint a manager. The manager must complete our then-current training program at your expense. A new Operating Partner acceptable to us also must be appointed for your Studio within sixty (60) days. If, in our judgment, your Studio is not being managed properly any time after your or the Operating Partner's death or disability, we may, but need not, assume your Studio's management (or appoint a third party to assume its management) in accordance with Sections 8F and 14C herein.

13. EXPIRATION OF THIS AGREEMENT.

13A. YOUR RIGHT TO RENEW YOUR FRANCHISE.

You will have the option to renew this Franchise Agreement to operate your Studio as a Barre Code Studio for one (1) additional term of ten (10) years, commencing immediately when this Agreement expires, if you meet the following conditions:

(1) you (and each of your owners) have substantially complied with this Agreement during its term; and

(2) you (and each of your owners) are, both on the date you give us written notice of your election to acquire a successor franchise (as provided in Section 13B below) and on the date on which the term of the successor franchise would commence, in full compliance with this Agreement and all System Standards;

(3) you maintain possession of and agree to remodel and/or expand your Studio, add or replace improvements and Operating Assets, and otherwise modify your Studio as we require to comply with System Standards then-applicable for new Studios, or, at your option, you secure substitute premises that we approve and you develop those premises according to System Standards then-applicable for Studios;

(4) you sign the franchise agreement we then use to grant franchises for Studios (modified as necessary to reflect the fact that it is for a successor franchise), which may contain provisions that differ materially from those contained in this Agreement;

(5) you and your owners agree to sign, in a form satisfactory to us, guarantees and general releases of any and all claims against us and our shareholders, officers, directors, employees, agents, successors, and assigns; and

(6) you pay a renewal franchise fee equal to Five Thousand Dollars (\$5,000).

If you (and each of your owners) are not, both on the date you give us written notice of your election to acquire a successor franchise and on the date on which the term of the successor franchise commences, in full compliance with this Agreement and all System Standards, you acknowledge that we need not grant you a successor franchise, whether or not we had, or chose to exercise, the right to terminate this Agreement during its term under Section 14B.

13B. GRANT OF A RENEWAL FRANCHISE.

You agree to give us written notice (“**Your Notice**”) of your election to renew your franchise no more than one (1) year and no less than one hundred eighty (180) days before this Agreement expires. We agree to give you written notice (“**Our Notice**”) of our decision to grant or not to grant you a successor franchise not more than six (6) months after we receive Your Notice. If applicable, Our Notice will describe the remodeling, maintenance, expansion, improvements, technology upgrades, trade dress updates, and/or modifications required to bring your Studio into compliance with then-applicable System Standards for new Studios, and state the actions you must take to correct operating deficiencies and the time period in which you must correct these deficiencies. If we elect not to grant you a successor franchise, Our Notice will describe the reasons for our decision.

If Our Notice states that you must remodel your Studio and/or must cure certain deficiencies of your Studio or its operation as a condition to our granting you a successor franchise, and you fail to complete the remodeling and/or to cure those deficiencies, we will give you written notice of our decision not to grant a successor franchise, not less than ninety (90) days before this Agreement expires; provided, however, that we need not give you ninety (90) days’ notice if we decide not to grant you a successor franchise due to your breach of this Agreement during the ninety (90) day period before it expires. We may extend this Agreement’s term for the time period necessary to give you either reasonable time to correct deficiencies or the ninety (90) days’ notice of our refusal to grant a successor franchise. If you fail to notify us of your election to acquire a successor franchise within the prescribed time period, we need not grant you a successor franchise.

You must immediately cease selling Memberships that expire after this Agreement expires, if: (1) you fail to provide us with Your Notice by the deadline required hereunder; (2) Your Notice states that you elect not to renew this Agreement; or (3) if Our Notice states that we will not grant you a successor franchise.

14. TERMINATION OF AGREEMENT.

14A. TERMINATION BY YOU.

If you and your owners are fully complying with this Agreement and we materially fail to comply with this Agreement and do not correct the failure within thirty (30) days after you deliver written notice of the material failure to us or, if we cannot correct the failure within thirty (30) days, give you within thirty (30) days after your notice reasonable evidence of our effort to correct the failure within a reasonable time, you may terminate this Agreement effective an additional thirty (30) days after you deliver to us written notice of termination.

Your termination of this Agreement other than according to this Section 14A will be deemed a termination without cause and a breach of this Agreement.

14B. TERMINATION BY US.

We may terminate this Agreement, effective upon delivery of written notice of termination to you, if:

(1) you (or any of your owners) have made or make any material misrepresentation or omission in acquiring the franchise or operating your Studio;

(2) you do not open your Studio in accordance with the time period set forth in Section 2G;

(3) you do not receive our written approval of your Studio's proposed site and Lease within one hundred twenty (120) days of the Effective Date;

(4) you (or your Operating Partner) or your Master Trainer do not satisfactorily complete the Owner Training and Instructor Training, as applicable, in accordance with Section 4A;

(5) you abandon or fail to actively operate your Studio for more than two (2) consecutive business days or fourteen (14) days during any twelve-month period, unless you have obtained our prior written approval of the closure;

(6) you (or your owners) make or attempt to make any transfer in violation of Section 12;

(7) you (or any of your owners) are or have been convicted by a trial court of, or plead or have pleaded no contest to, a felony;

(8) you fail to maintain the insurance we require and do not correct the failure within ten (10) days after we deliver written notice of that failure to you;

(9) you (or any of your owners) engage in any dishonest or unethical conduct which, in our opinion, adversely affects your Studio's reputation or the goodwill associated with the Marks;

(10) you (or any of your owners) or your Master Trainer fail to comply with the System Standards set forth in Section 8I of this Agreement, or cure such failure within thirty (30) days notice, as it relates to the operation and maintenance of your Studio;

(11) you lose the right to occupy the Premises whether or not through any fault of yours;

(12) you (or any of your owners) knowingly make any unauthorized use or disclosure of any part of the Operations Manual or any other Confidential Information;

(13) you violate any health, safety, or sanitation law, ordinance, or regulation, or operate your Studio in an unsafe manner, and do not begin to cure the violation immediately, and correct the violation within seventy-two (72) hours after you receive notice from us or any other party;

(14) you violate any other applicable law, regulation, ordinance or consent decree, or fail to maintain any bond, license or permit, and do not cure such violation or failure within ten (10) days after we or any applicable government agency deliver notice to you of that violation or failure;

(15) you fail to pay us (or our affiliates) any amounts due and do not correct the failure within ten (10) days after we deliver written notice of that failure to you;

(16) you fail to pay when due any federal or state income, service, sales, or other taxes due on your Studio's operation, unless you are in good faith contesting your liability for these taxes;

(17) you have insufficient funds in your designated account to cover your payments owed for Royalties, Marketing Fund Contributions and other amounts due on three (3) separate occasions within a twelve (12) month period;

(18) you understate your Studio's Gross Sales three (3) times or more during this Agreement's term or by more than five percent (5%) on any one occasion;

(19) you (or any of your owners) (a) fail on three (3) or more separate occasions within any twelve (12) consecutive month period to comply with this Agreement, whether or not we notify you of the failures, and, if we do notify you of the failures, whether or not you correct the failures after our delivery of notice to you; or (b) fail on two (2) or more separate occasions within any twelve (12) consecutive month period to comply with the same obligation under this Agreement, whether or not we notify you of the failures, and, if we do notify you of the failures, whether or not you correct the failures after our delivery of notice to you;

(20) you make an assignment for the benefit of creditors or admit in writing your insolvency or inability to pay your debts generally as they become due; you consent to the appointment of a receiver, trustee, or liquidator of all or the substantial part of your property; your Studio is attached, seized, subjected to a writ or distress warrant, or levied upon, unless the attachment, seizure, writ, warrant, or levy is vacated within thirty (30) days; or any order appointing a receiver, trustee, or liquidator of you or your Studio is not vacated within thirty (30) days following the order's entry;

(21) your or any of your owners' assets, property, or interests are blocked under any law, ordinance, or regulation relating to terrorist activities, or you or any of your owners otherwise violate any such law, ordinance, or regulation;

(22) you fail to pay the lessor of your Premises rent or any other amounts due under the Lease within thirty (30) days after the due date;

(23) you (or any of your owners) fail to comply with any other provision of this Agreement or any System Standard and do not correct the failure within thirty (30) days after we deliver written notice of the failure to you;

(24) there is a termination of any other franchise agreement between you or your affiliates and us (or any of our affiliates);

(25) you receive a below average or unsatisfactory grade on two (2) or more separate mystery shopper examinations within any twelve (12) consecutive month period; or

(26) you fail to pay when due any third-party supplier and do not cure such failure within the applicable cure period.

14C. ASSUMPTION OF MANAGEMENT.

In addition to the rights described in Sections 8F and 12G (regarding replacing the Operating Partner or Master Trainer), we have the right (but not the obligation), under the circumstances described below, to enter the Premises and assume your Studio's management (or to appoint a third party to assume its management) for any period of time we deem appropriate. All funds from your Studio's operation while it is under our (or the third party's) management will be kept in a separate account, and all expenses will be charged to this account. If we (or a third party) assume your Studio's management under clauses (1) and (2) below, you agree to pay us (in addition to the Royalty, Marketing Fund Contributions, and other amounts due to us or our affiliates) four hundred dollars (\$400) per day (as may be adjusted from time to time for inflationary purposes), plus our (or the third party's) direct out-of-pocket costs and expenses, for up to sixty (60) days after we assume management. During the term of this Agreement, we may adjust the amount of this daily fee from time to time by an amount that is commensurate with inflation.

If we (or a third party) assume your Studio's management, you acknowledge that we (or the third party) will have a duty to utilize only reasonable efforts and will not be liable to you or your owners for any debts, losses, or obligations your Studio incurs, or to any of your creditors for any supplies, products, or other assets or services your Studio purchases, while we (or the third party) manage it.

We (or a third party) may assume your Studio's management under the following circumstances: (1) if you abandon or fail actively to operate your Studio; (2) if you fail to comply with any provision of this Agreement or any System Standard and do not cure the failure within the time period we specify in our notice to you; or (3) if this Agreement is terminated and we are deciding whether to exercise our option to purchase your Studio under Section 15E below.

If we exercise our rights under clauses (1) or (2) above, that will not affect our right to terminate this Agreement under Section 14B above.

15. OUR AND YOUR RIGHTS AND OBLIGATIONS UPON TERMINATION OR EXPIRATION OF THIS AGREEMENT.

15A. PAYMENT OF AMOUNTS OWED TO US.

You agree to pay us within fifteen (15) days after this Agreement expires or is terminated, or on any later date that we determine the amounts due to us (or our affiliates), the Royalties, Marketing Fund Contributions, interest, and all other amounts owed to us (and our affiliates) which then are unpaid. We have the right to set off any amount you or your owners owe us or our affiliates against any amounts we or our affiliates owe you or your owners. You acknowledge and agree that, upon the termination or expiration of this Agreement, we shall not become responsible for paying any other third party amounts you may owe to such member or third party.

In addition, if this Agreement is terminated by you (other than in accordance with Section 14A) or by us according to this Agreement's terms and conditions, you and we agree that it would be difficult if not impossible to determine the amount of damages that we would suffer. You, therefore, agree to pay to us the net present value of the balance of your Royalties and Marketing Fund Contributions from the date of termination until the scheduled expiration date of this Agreement (such Royalties and Marketing Fund Contributions to be based on the average monthly Royalty and Marketing Fund Contribution during the preceding twelve (12) calendar months times the number of months remaining in the term of this Agreement). If, as of the termination date, you have been selling Memberships for less than twelve (12) calendar months, then such Royalties and Marketing Fund Contributions shall be based on your average monthly Royalty and Marketing Fund Contribution during the months in which you are open multiplied by number of months remaining in the term of this Agreement.

15B. MARKS.

(1) **Removal of Signs and Marks.** In the case of expiration, you must remove all signs containing any Mark and return to us or destroy all items, forms and materials containing any Mark or otherwise identifying or relating to a Studio on or before the date on which this Agreement expires. In the case of a termination, you must remove all signs containing any Mark and return to us or destroy all items, forms and materials containing any Mark or otherwise identifying or relating to a Studio within seven (7) days after the date this Agreement is terminated.

(2) **Additional De-Identification Requirements.** When this Agreement expires or is terminated:

(a) you (and your owners) may not directly or indirectly at any time or in any manner (except with other Studios you own and operate) identify yourself or any business as a current or former Studio or as one of our current or former franchise owners; use any Mark, any colorable imitation of a Mark, or other indicia of a Studio in any manner or for any purpose; or use for any purpose any trade name, trade or service mark, or other commercial symbol that indicates or suggests a connection or association with us;

(b) you agree to take the action required to cancel or assign all fictitious or assumed name or equivalent registrations relating to your use of any Mark;

(c) if you fail to do so in the required time period, you agree to allow us, without liability to you or third parties for trespass or any other claim, to enter the Premises and remove any signs or other materials containing any Marks from your Studio;

(d) you agree to notify the telephone company and all telephone directory and Internet directory publishers of the termination or expiration of your right to use any telephone, facsimile, or other numbers and telephone directory listings associated with any Mark; to authorize the transfer of these numbers and directory listings to us or at our direction; and/or to instruct the listing company to forward all calls made to your numbers to numbers we specify. If you fail to do so, we may take whatever action and sign whatever documents we deem appropriate on your behalf to effect these events. You agree that, as between you and us, upon termination or expiration, we have the sole right and interest in the telephone numbers and listings, and you appoint us as your attorney-in-fact to direct the telephone company to assign the same to us and to sign any required documents on your behalf;

(e) you agree to comply with all applicable laws in connection with the closure or de-identification of your Studio, including laws which require you to refund membership fees to members;

(f) immediately cease using any email address that is associated with a domain name we own, or the Marks;

(g) if applicable, immediately (i) cease using or operating any website or other online presences or electronic mediums, including, but not limited to, social networking websites (such as LinkedIn®, Twitter®, Facebook®, or YouTube®), related to your Studio or the Marks, (ii) take any action as may be required to disable such websites or social networking website accounts, and (iii) cancel all rights in and to any accounts for such websites; and

(h) you agree that we may inspect your Premises or you will give us, within thirty (30) days after the expiration or termination of this Agreement, evidence satisfactory to us of your compliance with these obligations.

15C. CONFIDENTIAL INFORMATION.

You agree that, when this Agreement expires or is terminated, you will immediately cease using any of our Confidential Information (including computer software or similar technology, digital passwords and identifications that we have licensed to you or that otherwise are proprietary to us or the Franchise System, and Membership Information) in any business or otherwise and return to us all copies of the Operations Manual and any other Confidential Information that we have loaned you.

15D. MEMBERSHIPS.

Upon termination or expiration, you must notify all members of your Studio immediately that your Studio will cease to operate under the Marks.

If this Agreement is being terminated or expiring without renewal, we may contact members of your Studio and offer such members continued rights to use one or more other Studios on such terms and conditions we deem appropriate, which in no event will include assumption of any then existing liability arising out of or relating to any Membership Agreement or act or failure to act by you or your Studio.

In the event that, upon expiration or termination of this Agreement, members of your Studio are legally entitled to full or partial refund of any monies paid to you, you will refund such monies promptly and in full and will cooperate with us to preserve goodwill with such members. If you fail to refund your members as required pursuant to this Section 15D, we reserve the right to refund such members in order to preserve good will and prevent damage to the Marks. You must reimburse us for all amounts we refund to members of your Studio.

15E. OUR RIGHT TO PURCHASE YOUR STUDIO.

(1) **Exercise of Option.** Upon

(a) our termination of this Agreement according to its terms and conditions,

(b) your termination of this Agreement (other than in accordance with Section 14A),

or

(c) your expiration of this Agreement,

we have the option, exercisable by giving you written notice within thirty (30) days after the date of termination or expiration, to purchase your Studio and the Premises (if you or one of your affiliates owns

the Premises). If neither you nor any of your owners or affiliates owns the Premises or we choose not to acquire the Premises, we have the option to exercise the rights under subparagraph (2) below. We have the unrestricted right to assign this option to purchase. If we purchase your Studio and/or the Premises, we are entitled to all customary warranties and representations in our asset purchase, including representations and warranties as to ownership and condition of and title to assets; liens and encumbrances on assets; validity of contracts and agreements; and liabilities affecting the assets, contingent or otherwise.

(2) **Rights to Premises.** If you lease the Premises from an unaffiliated lessor, or if we choose not to purchase the Premises as set out in subparagraph (1) above, you agree (as applicable) at our election:

- (a) to assign your leasehold interest in the Premises to us;
- (b) to enter into a sublease with us for the remainder of the Lease term on the same terms (including renewal options) as the Lease; or
- (c) to lease the Premises to us for an initial term of five (5) years with, at our option, up to three (3) additional terms of five (5) years each, on commercially reasonable terms.

(3) **Purchase Price.** The purchase price for your Studio and, if applicable, the purchase price for ownership of the Premises will be the reasonable fair market value, provided that these items will not include any value for:

- (a) the franchise or any rights granted by this Agreement;
 - (b) goodwill attributable to our Marks, brand image, and other intellectual property;
- or
- (c) participation in the network of Studios.

We may exclude from the assets purchased any Operating Assets and supplies that are not reasonably necessary (in function or quality) to your Studio's operation or that we have not approved as meeting standards for Studios, and the purchase price will reflect these exclusions.

(4) **Appraisal.** If we and you cannot agree on fair market value, fair market value will be determined by one (1) independent accredited appraiser who will conduct an appraisal and, in doing so, be bound by the criteria specified in subparagraph (3). If we and you cannot agree on an independent appraiser, you will select one appraiser, we will select one appraiser, and these two appraisers will appoint the appraiser to determine the fair market value. You and we agree to select an appraiser within fifteen (15) days after we notify you that we wish to exercise our purchase option (if you and we have not agreed on fair market value before then), and, if necessary, the two appraisers selected by you and us are obligated to appoint the actual appraiser within fifteen (15) days after the last of the two is selected. You and we will share equally the appraisers' fees and expenses. The appraiser must complete its appraisal within thirty (30) days after its appointment. The purchase price will be the appraised value.

Notwithstanding the foregoing, if the Studio is used as collateral for an SBA-guaranteed loan (which requires our consent under Section 12B), if we and you cannot agree on the purchase price, while such loan remains unpaid, the purchase price will be determined by three independent accredited appraisers, one of whom will be designated and paid for by us, one of whom will be designated and paid for by you, and the third who will be designated by your and our appointee and paid for by you and us equally. Each appointed appraiser will calculate the purchase price, applying the appropriate mechanism described above, and the determination of at least two of the appraisers shall be the purchase price. You and we will select our

respective appraisers within 15 days after we receive the financial and other information necessary to calculate the purchase price (if you and we have not agreed on the calculation of the purchase price, as described above, before then), and the third appraiser must be appointed within 15 days after the appointment of your and our appraisers. The appraisers must complete their calculations within 30 days after their appointment.

(5) **Closing.** We (or our assignee) will pay the purchase price at the closing, which will take place not later than sixty (60) days after the purchase price is determined, although we (or our assignee) may decide after the purchase price is determined not to purchase your Studio and/or the Premises. We may set off against the purchase price, and reduce the purchase price by, any and all amounts you or your owners owe us or our affiliates. At the closing, you agree to deliver instruments transferring to us (or our assignee):

(a) good and merchantable title to the assets purchased, free and clear of all liens and encumbrances (other than liens and security interests acceptable to us), with all sales and other transfer taxes paid by you;

(b) all of your Studio's licenses and permits which may be assigned or transferred;

(c) the ownership interest or leasehold interest (as applicable) in the Premises and improvements or a lease assignment or lease or sublease, as applicable; and

(d) accounts receivable from members and Membership Agreements listed in computer readable format.

If you cannot deliver clear title to all of the purchased assets, or if there are other unresolved issues, we and you will close the sale through an escrow. You and your owners further agree to execute general releases, in a form satisfactory to us, of any and all claims against us and our owners, officers, managers, employees, agents, successors and assigns.

15F. COVENANT NOT TO COMPETE.

Upon termination or expiration of this Agreement, you and your owners agree that, for two (2) years beginning on the effective date of termination or expiration or the date on which all persons restricted by this Section 15F begin to comply with this Section 15F, whichever is later, neither you nor any of your owners (or their immediate family members) will have any direct or indirect interest as an owner (whether of record, beneficially, or otherwise), investor, partner, director, officer, employee, consultant, representative, or agent in any Competitive Business located or operating:

(1) at the Premises;

(2) within a ten (10) mile radius of the Premises.

These restrictions also apply after transfers, as provided in Section 12C(14) above. If any person restricted by this Section 15F refuses voluntarily to comply with these obligations, the two (2) year period for that person will commence with the entry of a court order enforcing this provision. You and your owners expressly acknowledge that you possess skills and abilities of a general nature and have other opportunities for exploiting these skills. Consequently, our enforcing the covenants made in this Section 15F will not deprive you of your personal goodwill or ability to earn a living.

15G. NON-SOLICITATION AND NON-INTERFERENCE.

Upon termination or expiration of this Agreement, you and your owners agree that, for two (2) years beginning on the effective date of termination or expiration or the date on which all persons restricted by this Section 15G begin to comply with this Section 15G, whichever is later, neither you nor any of your owners (or their immediate family members) will:

(a) recruit or hire any person who is then or was, within the immediately preceding twenty-four (24) months, employed by us, any of our affiliates, or one of our franchise owners without our consent or that of the relevant employer;

(2) solicit, interfere, or attempt to interfere with our or our affiliates' relationships with any members, vendors, or consultants; or

(a) engage in any other activity that might injure the goodwill of the Marks and/or the Franchise System.

15H. CONTINUING OBLIGATIONS.

All of our and your (and your owners') obligations which expressly or by their nature survive this Agreement's expiration or termination will continue in full force and effect subsequent to and notwithstanding its expiration or termination and until they are satisfied in full or by their nature expire.

16. RELATIONSHIP OF THE PARTIES/INDEMNIFICATION.

16A. INDEPENDENT CONTRACTORS.

You and we understand and agree that this Agreement does not create a fiduciary relationship between you and us, that you and we are and will be independent contractors, and that nothing in this Agreement is intended to make either you or us a general or special agent, joint venturer, partner, or employee of the other for any purpose. You agree to identify yourself conspicuously in all dealings with members, suppliers, public officials, Studio personnel, and others as your Studio's owner under a franchise we have granted and to place notices of independent ownership on the forms, business cards, stationery, advertising, and other materials we require from time to time.

16B. NO LIABILITY FOR ACTS OF OTHER PARTY.

We and you may not make any express or implied agreements, warranties, guarantees, or representations, or incur any debt, in the name or on behalf of the other or represent that our respective relationship is other than franchisor and franchise owner. We will not be obligated for any damages to any person or property directly or indirectly arising out of your Studio's operation or the business you conduct under this Agreement.

16C. TAXES.

We will have no liability for any sales, use, service, occupation, excise, gross revenue, income, property, or other taxes, whether levied upon you or your Studio, due to the business you conduct (except for our income taxes). You are responsible for paying these taxes and must reimburse us for any taxes that we must pay to any state taxing authority on account of either your operation or payments that you make to us.

16D. INDEMNIFICATION.

You agree to indemnify, defend, and hold harmless us, our affiliates, and our and their respective shareholders, directors, officers, employees, agents, successors, and assignees (the “**Indemnified Parties**”) against, and to reimburse any one or more of the Indemnified Parties for, all claims, obligations, and damages directly or indirectly arising out of your Studio’s operation, the business you conduct under this Agreement, or your breach of this Agreement, including those alleged to be or found to have been caused by the Indemnified Party’s gross negligence or willful misconduct, unless (and then only to the extent that) the claims, obligations, or damages are determined to be caused solely by our gross negligence or willful misconduct in a final, unappealable ruling issued by a court or arbitrator with competent jurisdiction.

For purposes of this indemnification, “**claims**” include all obligations, damages (actual, consequential, or otherwise), and costs that any Indemnified Party reasonably incurs in defending any claim against it, including reasonable accountants’, arbitrators’, attorneys’, and expert witness fees, costs of investigation and proof of facts, court costs, travel and living expenses, and other expenses of litigation, arbitration, or alternative dispute resolution, regardless of whether litigation, arbitration, or alternative dispute resolution is commenced. Each Indemnified Party may defend any claim against it at your expense and agree to settlements or take any other remedial, corrective, or other actions.

This indemnity will continue in full force and effect subsequent to and notwithstanding this Agreement’s expiration or termination. An Indemnified Party need not seek recovery from any insurer or other third party, or otherwise mitigate its losses and expenses, in order to maintain and recover fully a claim for indemnity under this Section. You agree that a failure to pursue a recovery or mitigate a loss will not reduce or alter the amounts that an Indemnified Party may recover under this Section.

17. ENFORCEMENT.

17A. SEVERABILITY AND SUBSTITUTION OF VALID PROVISIONS.

Except as expressly provided to the contrary in this Agreement, each section, paragraph, term, and provision of this Agreement is severable, and if, for any reason, any part is held to be invalid or contrary to or in conflict with any applicable present or future law or regulation in a final, unappealable ruling issued by any court, agency, or tribunal with competent jurisdiction, that ruling will not impair the operation of, or otherwise affect, any other portions of this Agreement, which will continue to have full force and effect and bind the parties.

If any covenant which restricts competitive activity is deemed unenforceable by virtue of its scope in terms of area, business activity prohibited, and/or length of time, but would be enforceable if modified, you and we agree that the covenant will be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction whose law determines the covenant’s validity.

If any applicable and binding law or rule of any jurisdiction requires more notice than this Agreement requires of this Agreement’s termination or of our refusal to enter into a successor franchise agreement, or some other action that this Agreement does not require, or if, under any applicable and binding law or rule of any jurisdiction, any provision of this Agreement or any System Standard is invalid, unenforceable, or unlawful, the notice and/or other action required by the law or rule will be substituted for the comparable provisions of this Agreement, and we may modify the invalid or unenforceable provision or System Standard to the extent required to be valid and enforceable or delete the unlawful provision in its entirety. You agree to be bound by any promise or covenant imposing the maximum duty the law permits which is subsumed within any provision of this Agreement, as though it were separately articulated in and made a part of this Agreement.

17B. WAIVER OF OBLIGATIONS.

We and you may by written instrument unilaterally waive or reduce any obligation of or restriction upon the other under this Agreement, effective upon delivery of written notice to the other or another effective date stated in the notice of waiver. Any waiver granted will be without prejudice to any other rights we or you have, will be subject to continuing review, and may be revoked at any time and for any reason effective upon delivery of ten (10) days' prior written notice.

We and you will not waive or impair any right, power, or option this Agreement reserves (including our right to demand exact compliance with every term, condition, and covenant or to declare any breach to be a default and to terminate this Agreement before its term expires) because of any custom or practice at variance with this Agreement's terms; our or your failure, refusal, or neglect to exercise any right under this Agreement or to insist upon the other's compliance with this Agreement, including any System Standard; our waiver of or failure to exercise any right, power, or option, whether of the same, similar, or different nature, with other Studios; the existence of franchise agreements for other Studios which contain provisions different from those contained in this Agreement; or our acceptance of any payments due from you after any breach of this Agreement. No special or restrictive legend or endorsement on any check or similar item given to us will be a waiver, compromise, settlement, or accord and satisfaction. We are authorized to remove any legend or endorsement, which then will have no effect.

Neither we nor you will be liable for loss or damage or be in breach of this Agreement if our or your failure to perform our or your obligations results from: (1) compliance with the orders, requests, regulations, or recommendations of any federal, state, or municipal government; (2) acts of God; (3) fires, strikes, embargoes, war, acts of terrorism or similar events, or riot; or (4) any other similar event or cause. Any delay resulting from any of these causes will extend performance accordingly or excuse performance, in whole or in part, as may be reasonable, except that these causes will not excuse payments of amounts owed at the time of the occurrence or payment of Royalties or Marketing Fund Contributions due afterward.

17C. COSTS AND ATTORNEYS' FEES.

The prevailing party in any arbitration or litigation arising out of or relating to this Agreement shall be entitled to recover from the other party all damages, costs and expenses, including court costs and reasonable attorney's fees, incurred by the prevailing party in successfully enforcing any provision of this Agreement.

17D. RIGHTS OF PARTIES ARE CUMULATIVE.

Our and your rights under this Agreement are cumulative, and our or your exercise or enforcement of any right or remedy under this Agreement will not preclude our or your exercise or enforcement of any other right or remedy which we or you are entitled by law to enforce.

17E. ARBITRATION.

WE AND YOU AGREE THAT ALL CONTROVERSIES, DISPUTES, OR CLAIMS BETWEEN US AND OUR AFFILIATES, AND OUR AND THEIR RESPECTIVE SHAREHOLDERS, OFFICERS, DIRECTORS, AGENTS, AND/OR EMPLOYEES, AND YOU (AND/OR YOUR OWNERS, GUARANTORS, AFFILIATES, AND/OR EMPLOYEES) ARISING OUT OF OR RELATED TO:

(1) THIS AGREEMENT OR ANY OTHER AGREEMENT BETWEEN YOU (OR YOUR OWNERS) AND US (OR OUR AFFILIATES);

(2) OUR RELATIONSHIP WITH YOU;

(3) THE SCOPE OR VALIDITY OF THIS AGREEMENT OR ANY OTHER AGREEMENT BETWEEN YOU (OR YOUR OWNERS) AND US (OR OUR AFFILIATES) OR ANY PROVISION OF ANY OF SUCH AGREEMENTS (INCLUDING THE VALIDITY AND SCOPE OF THE ARBITRATION OBLIGATION UNDER THIS SECTION 17E, WHICH WE AND YOU ACKNOWLEDGE IS TO BE DETERMINED BY AN ARBITRATOR, NOT A COURT); OR

(4) ANY SYSTEM STANDARD;

MUST BE SUBMITTED FOR BINDING ARBITRATION, ON DEMAND OF EITHER PARTY, TO THE AMERICAN ARBITRATION ASSOCIATION. THE ARBITRATION PROCEEDINGS WILL BE CONDUCTED BY ONE ARBITRATOR AND, EXCEPT AS THIS SECTION OTHERWISE PROVIDES, ACCORDING TO THE THEN-CURRENT COMMERCIAL ARBITRATION RULES OF THE AMERICAN ARBITRATION ASSOCIATION. ALL PROCEEDINGS WILL BE CONDUCTED AT A SUITABLE LOCATION CHOSEN BY THE ARBITRATOR IN OR WITHIN FIFTY (50) MILES OF OUR THEN-CURRENT PRINCIPAL PLACE OF BUSINESS (CURRENTLY, CHICAGO, ILLINOIS). ALL MATTERS RELATING TO ARBITRATION WILL BE GOVERNED BY THE FEDERAL ARBITRATION ACT (9 U.S.C. §§ 1 ET SEQ.). JUDGMENT UPON THE ARBITRATOR'S AWARD MAY BE ENTERED IN ANY COURT OF COMPETENT JURISDICTION.

THE ARBITRATOR HAS THE RIGHT TO AWARD OR INCLUDE IN HIS OR HER AWARD ANY RELIEF WHICH HE OR SHE DEEMS PROPER, INCLUDING MONEY DAMAGES (WITH INTEREST ON UNPAID AMOUNTS FROM THE DATE DUE), SPECIFIC PERFORMANCE, INJUNCTIVE RELIEF, AND ATTORNEYS' FEES AND COSTS, PROVIDED THAT THE ARBITRATOR MAY NOT DECLARE ANY MARK GENERIC OR OTHERWISE INVALID OR, EXCEPT AS EXPRESSLY PROVIDED IN SECTION 17H BELOW, AWARD ANY PUNITIVE, EXEMPLARY, OR MULTIPLE DAMAGES AGAINST EITHER PARTY (WE AND YOU HEREBY WAIVING TO THE FULLEST EXTENT PERMITTED BY LAW, EXCEPT AS EXPRESSLY PROVIDED IN SECTION 17H BELOW, ANY RIGHT TO OR CLAIM FOR ANY PUNITIVE, EXEMPLARY, OR MULTIPLE DAMAGES AGAINST THE OTHER).

WE AND YOU AGREE TO BE BOUND BY THE PROVISIONS OF ANY LIMITATION ON THE PERIOD OF TIME IN WHICH CLAIMS MUST BE BROUGHT UNDER APPLICABLE LAW OR THIS AGREEMENT, WHICHEVER EXPIRES EARLIER. WE AND YOU FURTHER AGREE THAT, IN ANY ARBITRATION PROCEEDING, EACH MUST SUBMIT OR FILE ANY CLAIM WHICH WOULD CONSTITUTE A COMPULSORY COUNTERCLAIM (AS DEFINED BY RULE 13 OF THE FEDERAL RULES OF CIVIL PROCEDURE) WITHIN THE SAME PROCEEDING AS THE CLAIM TO WHICH IT RELATES. ANY CLAIM WHICH IS NOT SUBMITTED OR FILED AS REQUIRED IS FOREVER BARRED. THE ARBITRATOR MAY NOT CONSIDER ANY SETTLEMENT DISCUSSIONS OR OFFERS THAT MIGHT HAVE BEEN MADE BY EITHER YOU OR US. WE RESERVE THE RIGHT, BUT HAVE NO OBLIGATION, TO ADVANCE YOUR SHARE OF THE COSTS OF ANY ARBITRATION PROCEEDING IN ORDER FOR SUCH ARBITRATION PROCEEDING TO TAKE PLACE AND BY DOING SO SHALL NOT BE DEEMED TO HAVE WAIVED OR RELINQUISHED OUR RIGHT TO SEEK THE RECOVERY OF THOSE COSTS IN ACCORDANCE WITH SECTION 17C ABOVE.

WE AND YOU AGREE THAT ARBITRATION WILL BE CONDUCTED ON AN INDIVIDUAL, NOT A CLASS-WIDE, BASIS AND THAT AN ARBITRATION PROCEEDING BETWEEN US AND OUR AFFILIATES, AND OUR AND THEIR RESPECTIVE SHAREHOLDERS, OFFICERS, DIRECTORS, AGENTS, AND/OR EMPLOYEES, AND YOU (AND/OR YOUR OWNERS,

GUARANTORS, AFFILIATES, AND/OR EMPLOYEES) MAY NOT BE COMMENCED, CONDUCTED OR CONSOLIDATED WITH ANY OTHER ARBITRATION PROCEEDING BETWEEN US AND ANY OTHER PERSON. NOTWITHSTANDING THE FOREGOING OR ANYTHING TO THE CONTRARY IN THIS SECTION 17E OR SECTION 17A, IF ANY ARBITRATOR DETERMINES THAT ALL OR ANY PART OF THE PRECEDING SENTENCE IS UNENFORCEABLE WITH RESPECT TO A DISPUTE THAT OTHERWISE WOULD BE SUBJECT TO ARBITRATION UNDER THIS SECTION 17E, THEN ALL PARTIES AGREE THAT THIS ARBITRATION CLAUSE SHALL NOT APPLY TO THAT DISPUTE AND THAT SUCH DISPUTE SHALL BE RESOLVED IN A JUDICIAL PROCEEDING IN ACCORDANCE WITH THIS SECTION 17 (EXCLUDING THIS SECTION 17E).

DESPITE OUR AND YOUR AGREEMENT TO ARBITRATE, WE AND YOU EACH HAVE THE RIGHT IN A PROPER CASE TO SEEK TEMPORARY RESTRAINING ORDERS AND TEMPORARY OR PRELIMINARY INJUNCTIVE RELIEF FROM A COURT OF COMPETENT JURISDICTION; PROVIDED, HOWEVER, THAT WE AND YOU MUST CONTEMPORANEOUSLY SUBMIT OUR DISPUTE FOR ARBITRATION ON THE MERITS AS PROVIDED IN THIS SECTION.

YOU AND WE AGREE THAT, IN ANY ARBITRATION ARISING AS DESCRIBED IN THIS SECTION, REQUESTS FOR DOCUMENTS SHALL BE LIMITED TO DOCUMENTS THAT ARE DIRECTLY RELEVANT TO SIGNIFICANT ISSUES IN THE CASE OR TO THE CASE'S OUTCOME; SHALL BE RESTRICTED IN TERMS OF TIME FRAME, SUBJECT MATTER AND PERSONS OR ENTITIES TO WHICH THE REQUESTS PERTAIN; AND SHALL NOT INCLUDE BROAD PHRASEOLOGY SUCH AS "ALL DOCUMENTS DIRECTLY OR INDIRECTLY RELATED TO." YOU AND WE FURTHER AGREE THAT THERE SHALL BE NO INTERROGATORIES OR REQUESTS TO ADMIT. WITH RESPECT TO ANY ELECTRONIC DISCOVERY, YOU AND WE AGREE THAT:

- A. PRODUCTION OF ELECTRONIC DOCUMENTS NEED ONLY BE FROM SOURCES USED IN THE ORDINARY COURSE OF BUSINESS. NO SUCH DOCUMENTS SHALL BE REQUIRED TO BE PRODUCED FROM BACK-UP SERVERS, TAPES OR OTHER MEDIA;
- B. THE PRODUCTION OF ELECTRONIC DOCUMENTS SHALL NORMALLY BE MADE ON THE BASIS OF GENERALLY AVAILABLE TECHNOLOGY IN A SEARCHABLE FORMAT WHICH IS USABLE BY THE PARTY RECEIVING THE DOCUMENTS AND CONVENIENT AND ECONOMICAL FOR THE PRODUCING PARTY. ABSENT A SHOWING OF COMPELLING NEED, THE PARTIES NEED NOT PRODUCE METADATA, WITH THE EXCEPTION OF HEADER FIELDS FOR EMAIL CORRESPONDENCE;
- C. THE DESCRIPTION OF CUSTODIANS FROM WHOM ELECTRONIC DOCUMENTS MAY BE COLLECTED SHALL BE NARROWLY TAILORED TO INCLUDE ONLY THOSE INDIVIDUALS WHOSE ELECTRONIC DOCUMENTS MAY REASONABLY BE EXPECTED TO CONTAIN EVIDENCE THAT IS MATERIAL TO THE DISPUTE; AND
- D. WHERE THE COSTS AND BURDENS OF ELECTRONIC DISCOVERY ARE DISPROPORTIONATE TO THE NATURE OF THE DISPUTE OR TO THE AMOUNT IN CONTROVERSY, OR TO THE RELEVANCE OF THE MATERIALS REQUESTED, THE ARBITRATOR SHALL EITHER DENY SUCH REQUESTS OR ORDER DISCLOSURE ON CONDITION THAT THE REQUESTING PARTY ADVANCE THE REASONABLE COST OF PRODUCTION TO THE OTHER SIDE, SUBJECT TO ALLOCATION OF COSTS IN THE FINAL AWARD AS PROVIDED HEREIN.

IN ANY ARBITRATION ARISING OUT OF OR RELATED TO THIS AGREEMENT, EACH SIDE MAY TAKE THREE DISCOVERY DEPOSITIONS. EACH SIDE'S DEPOSITIONS ARE TO CONSUME NO MORE THAN A TOTAL OF 15 HOURS. THERE ARE TO BE NO SPEAKING OBJECTIONS AT THE DEPOSITIONS, EXCEPT TO PRESERVE PRIVILEGE. THE TOTAL PERIOD FOR THE TAKING OF DEPOSITIONS SHALL NOT EXCEED SIX WEEKS.

THE PROVISIONS OF THIS SECTION ARE INTENDED TO BENEFIT AND BIND CERTAIN THIRD PARTY NON-SIGNATORIES AND WILL CONTINUE IN FULL FORCE AND EFFECT SUBSEQUENT TO AND NOTWITHSTANDING THIS AGREEMENT'S EXPIRATION OR TERMINATION.

17F. GOVERNING LAW.

ALL MATTERS RELATING TO ARBITRATION WILL BE GOVERNED BY THE FEDERAL ARBITRATION ACT (9 U.S.C. §§ 1 ET SEQ.). EXCEPT TO THE EXTENT GOVERNED BY THE FEDERAL ARBITRATION ACT, THE UNITED STATES TRADEMARK ACT OF 1946 (LANHAM ACT, 15 U.S.C. SECTIONS 1051 ET SEQ.), OR OTHER FEDERAL LAW, THIS AGREEMENT, THE FRANCHISE, AND ALL CLAIMS ARISING FROM THE RELATIONSHIP BETWEEN US AND YOU WILL BE GOVERNED BY THE LAWS OF THE STATE OF ILLINOIS, WITHOUT REGARD TO ITS CONFLICT OF LAWS RULES, EXCEPT THAT ANY STATE LAW REGULATING THE SALE OF FRANCHISES OR GOVERNING THE RELATIONSHIP OF A FRANCHISOR AND ITS FRANCHISEE WILL NOT APPLY UNLESS ITS JURISDICTIONAL REQUIREMENTS ARE MET INDEPENDENTLY WITHOUT REFERENCE TO THIS SECTION.

17G. CONSENT TO JURISDICTION.

SUBJECT TO SECTION 17E ABOVE AND THE PROVISIONS BELOW, WE AND YOU (AND YOUR OWNERS) AGREE THAT ALL ACTIONS ARISING UNDER THIS AGREEMENT OR OTHERWISE AS A RESULT OF THE RELATIONSHIP BETWEEN YOU AND US MUST BE COMMENCED IN THE STATE OR FEDERAL COURT OF GENERAL JURISDICTION CLOSEST TO OUR THEN-CURRENT PRINCIPAL PLACE OF BUSINESS (CURRENTLY, CHICAGO, ILLINOIS), AND WE AND YOU (AND EACH OWNER) IRREVOCABLY CONSENT TO THE EXCLUSIVE JURISDICTION OF THOSE COURTS AND WAIVE ANY OBJECTION TO EITHER THE JURISDICTION OF OR VENUE IN THOSE COURTS. NONETHELESS, WE AND YOU (AND YOUR OWNERS) AGREE THAT ANY OF US MAY ENFORCE ANY ARBITRATION ORDERS AND AWARDS IN THE COURTS OF THE STATE OR STATES IN WHICH YOU ARE DOMICILED OR YOUR STUDIO IS LOCATED.

17H. WAIVER OF PUNITIVE DAMAGES AND JURY TRIAL.

EXCEPT FOR YOUR OBLIGATION TO INDEMNIFY US FOR THIRD PARTY CLAIMS UNDER SECTION 16D, AND EXCEPT FOR PUNITIVE DAMAGES AVAILABLE TO EITHER PARTY UNDER FEDERAL LAW, WE AND YOU (AND YOUR OWNERS) WAIVE TO THE FULLEST EXTENT PERMITTED BY LAW ANY RIGHT TO OR CLAIM FOR ANY PUNITIVE, EXEMPLARY, OR MULTIPLE DAMAGES AGAINST THE OTHER AND AGREE THAT, IN THE EVENT OF A DISPUTE BETWEEN US AND YOU, THE PARTY MAKING A CLAIM WILL BE LIMITED TO EQUITABLE RELIEF AND TO RECOVERY OF ANY ACTUAL DAMAGES IT SUSTAINS.

WE AND YOU IRREVOCABLY WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING, OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, BROUGHT BY EITHER OF US.

17I. BINDING EFFECT.

This Agreement is binding upon us and you and our and your respective executors, administrators, heirs, beneficiaries, permitted assigns, and successors in interest. Subject to our right to modify the Operations Manual and System Standards, this Agreement may not be modified except by a written agreement signed by both our and your duly-authorized officers.

17J. LIMITATIONS OF CLAIMS AND CLASS ACTION BAR.

EXCEPT FOR CLAIMS ARISING FROM YOUR NON-PAYMENT OR UNDERPAYMENT OF AMOUNTS YOU OWE US, ANY AND ALL CLAIMS ARISING OUT OF OR RELATING TO THIS AGREEMENT OR OUR RELATIONSHIP WITH YOU WILL BE BARRED UNLESS A JUDICIAL OR ARBITRATION PROCEEDING IS COMMENCED WITHIN ONE (1) YEAR FROM THE DATE ON WHICH THE PARTY ASSERTING THE CLAIM KNEW OR SHOULD HAVE KNOWN OF THE FACTS GIVING RISE TO THE CLAIMS. HOWEVER, THE PARTIES AGREE THAT, IN ORDER TO COMPLY WITH THIS PROVISION, EITHER PARTY MAY COMMENCE A JUDICIAL OR ARBITRATION PROCEEDING BEFORE A RELATED MEDIATION PROCEEDING IS DECLARED COMPLETED.

ANY PROCEEDING WILL BE CONDUCTED ON AN INDIVIDUAL, NOT A CLASS-WIDE, BASIS, AND A PROCEEDING BETWEEN US AND YOU OR YOUR OWNERS MAY NOT BE CONSOLIDATED WITH ANOTHER PROCEEDING BETWEEN US AND ANY OTHER PERSON OR ENTITY, NOR MAY ANY CLAIMS OF ANOTHER PARTY OR PARTIES BE JOINED WITH ANY CLAIMS ASSERTED IN ANY ACTION OR PROCEEDING BETWEEN US AND YOU. NO PREVIOUS COURSE OF DEALING SHALL BE ADMISSIBLE TO EXPLAIN, MODIFY, OR CONTRADICT THE TERMS OF THIS AGREEMENT. NO IMPLIED COVENANT OF GOOD FAITH AND FAIR DEALING SHALL BE USED TO ALTER THE EXPRESS TERMS OF THIS AGREEMENT.

17K. CONSTRUCTION.

The preambles and exhibits are a part of this Agreement which, together with the System Standards contained in the Operations Manual (which may be periodically modified, as provided in this Agreement) and the related documents, constitutes our and your entire agreement, and there are no other oral or written understandings or agreements between us and you, or oral or written representations by us, relating to the subject matter of this Agreement, the franchise relationship, or your Studio. Any understandings or agreements reached, or any representations made, before this Agreement are superseded by this Agreement. Nothing in this or in any related agreement, however, is intended to disclaim the representations we made in the franchise disclosure document that we furnished to you.

Any policies that we adopt and implement from time to time to guide us in our decision-making are subject to change, are not a part of this Agreement, and are not binding on us.

Except as expressly provided in this Agreement, nothing in this Agreement is intended or deemed to confer any rights or remedies upon any person or legal entity not a party to this Agreement.

Except where this Agreement expressly obligates us reasonably to approve or not unreasonably to withhold our approval of any of your actions or requests, we have the absolute right to refuse any request you make or to withhold our approval of any of your proposed, initiated, or completed actions that require our approval. The headings of the sections and paragraphs are for convenience only and do not define, limit, or construe the contents of these sections or paragraphs.

References in this Agreement to “we,” “us,” and “our,” with respect to all of our rights and all of your obligations to us under this Agreement, include any of our affiliates with whom you deal. The term “**affiliate**” means any person or entity directly or indirectly owned or controlled by, under common control with, or owning or controlling you or us. The term “**control**” means the power to direct or cause the direction of management and policies. The use of the term “**including**” in this Agreement, means in each case “including, without limitation”.

If two or more persons are at any time the owners of your Studio, whether as partners or joint venturers, their obligations and liabilities to us will be joint and several. References to “**owner**” mean any person holding a direct or indirect ownership interest (whether of record, beneficially, or otherwise) or voting rights in you (or a transferee of this Agreement and your Studio or an ownership interest in you), including any person who has a direct or indirect interest in you (or a transferee), this Agreement or your Studio and any person who has any other legal or equitable interest, or the power to vest in himself or herself any legal or equitable interest, in their revenue, profits, rights, or assets.

References to a “**controlling ownership interest**” in you or one of your owners (if an Entity) mean the percent of the voting shares or other voting rights that results from dividing one hundred percent (100%) of the ownership interests by the number of owners. In the case of a proposed transfer of an ownership interest in you or one of your owners, the determination of whether a “controlling ownership interest” is involved must be made as of both immediately before and immediately after the proposed transfer to see if a “controlling ownership interest” will be transferred (because of the number of owners before the proposed transfer) or will be deemed to have been transferred (because of the number of owners after the proposed transfer).

The term “**person**” means any natural person, corporation, limited liability company, general or limited partnership, unincorporated association, cooperative, or other legal or functional entity.

Unless otherwise specified, all references to a number of days shall mean calendar days and not business days.

The term “**your Studio**” includes all of the assets of the Studio you operate under this Agreement, including its revenue and the Lease.

The term “**member**” or “**members**” includes all customers of the Studio, whether monthly members, one time customers, customers who purchase packages of classes, or any other customers or persons having access to your Studio.

This Agreement may be executed in multiple copies, each of which will be deemed an original.

18. NOTICES AND PAYMENTS.

All written notices, reports, and payments permitted or required to be delivered by this Agreement or the Operations Manual will be deemed to be delivered:

- (a) at the time delivered by hand;
- (b) at the time delivered via computer transmission and, in the case of the Royalty, Marketing Fund Contributions, and other amounts due, at the time we actually receive payment via the EFT Authorization;

(c) one (1) business day after transmission by facsimile or other electronic system if the sender has confirmation of successful transmission;

(d) one (1) business day after being placed in the hands of a nationally recognized commercial courier service for next business day delivery; or

(e) three (3) business days after placement in the United States Mail by Registered or Certified Mail, Return Receipt Requested, postage prepaid.

Any notice must be sent to the party to be notified at its most current principal business address of which the notifying party has notice.

Any required payment or report which we do not actually receive during regular business hours on the date due (or postmarked by postal authorities at least two (2) days before then) will be deemed delinquent.

19. ELECTRONIC MAIL.

You acknowledge and agree that exchanging information with us by e-mail is efficient and desirable for day-to-day communications and that we and you may utilize e-mail for such communications. You authorize the transmission of e-mail by us and our employees, vendors, and affiliates (“**Official Senders**”) to you during the term of this Agreement.

You further agree that: (a) Official Senders are authorized to send e-mails to those of your employees as you may occasionally authorize for the purpose of communicating with us; (b) you will cause your officers, directors, and employees to give their consent to Official Senders’ transmission of e-mails to them; (c) you will require such persons not to opt out or otherwise ask to no longer receive e-mails from Official Senders during the time that such person works for or is affiliated with you; and (d) you will not opt out or otherwise ask to no longer receive e-mails from Official Senders during the term of this Agreement.

The consent given in this Section 19 shall not apply to the provision of notices by either party under this Agreement pursuant to Section 18 using e-mail unless the parties otherwise agree in a written document manually signed by both parties.

20. BUSINESS JUDGMENT.

We retain the right to operate, develop and change the Franchise System and the products and services offered by Studios in any manner that is not specifically prohibited in this Agreement. Whenever we have reserved the right in this Agreement to take or refrain from taking any action, or to prohibit you from taking or refraining from any action, we may, except as otherwise specifically provided in this Agreement, make our decision or exercise our rights based on the information then readily available to us and on our judgment of what is in our best interests, the best interests of our affiliates and/or the best interests of Studios as a whole at the time the decision is made, regardless of whether we could have made other reasonable, or even arguably preferable, alternative decisions and regardless of whether our decision or action promotes our interests, those of our affiliates or any other person or entity.

21. HEADINGS.

You acknowledge that any and all headings that precede the text, sections and subsections herein have been inserted solely for convenience of reference and will not be construed to affect the meaning, construction or effect of this Agreement.

22. EXECUTION.

This Agreement may be executed in counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same Agreement. This Agreement and all other documents related to this Agreement may be executed by manual or electronic signature. Either party may rely on the receipt of a document executed or delivered electronically, as if an original had been received.

[Signature page to follow]

IN WITNESS WHEREOF, the parties have executed and delivered this Agreement on the dates noted below, to be effective as of the Effective Date.

BARRE CODE FRANCHISOR, L.L.C., an Illinois limited liability company

By: _____
Name: _____
Title: _____

DATED*: _____
(*Effective Date of this Agreement)

FRANCHISE OWNER

**(IF YOU ARE A CORPORATION,
LIMITED LIABILITY COMPANY, OR
PARTNERSHIP):**

Entity Name

Signature

Name:

Title:

DATED: _____

FRANCHISE OWNER

**(IF YOU ARE AN INDIVIDUAL AND NOT
A LEGAL ENTITY):**

Signature

Print Name

Signature

Print Name

DATED: _____

EXHIBIT A

TO THE FRANCHISE AGREEMENT

**Effective Date: This Exhibit A is current and complete
as of _____, 20____**

You and Your Owners

1. Form of Owner.

(a) **Individual Proprietorship.** Your owner(s) (is) (are) as follows:

(b) **Corporation, Limited Liability Company, or Partnership.** (CIRCLE ONE)
You were incorporated or formed on _____, under the laws of the State of
_____. You have not conducted business under any name other than your corporate,
limited liability company, or partnership name and
_____ (INSERT ANY ASSUMED NAME
OR DBA THAT YOU HAVE USED). The following is a list of your directors, if applicable, and
officers as of the effective date shown above:

<u>Name of Each Director/Officer</u>	<u>Position(s) Held</u>
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____

2. Owners. The following list includes the full name of each individual who is one of your owners, or an owner of one of your owners, and fully describes the nature of each owner's interest (attach additional pages if necessary).

	<u>Owner's Name</u>	<u>Percentage/Description of Interest</u>
(a)	_____	_____
(b)	_____	_____

- (c) _____
- (d) _____

3. **Name and Address of Operating Partner.**

- (a) Name:
- (b) Postal Address: _____
- (c) E-mail Address:
- (d) Telephone Number:
- (e) Fax Number:

4. **Name and Address of Master Trainer.**

- (a) Name:
- (b) Postal Address: _____
- (c) E-mail Address:
- (d) Telephone Number:
- (e) Fax Number:

[Signature Page Follows]

BARRE CODE FRANCHISOR, L.L.C., an Illinois limited liability company

By: _____

Name: _____

Title: _____

DATED: _____

FRANCHISE OWNER

**(IF YOU ARE A CORPORATION,
LIMITED LIABILITY COMPANY, OR
PARTNERSHIP):**

Entity Name

Signature

Name:

Title:

DATED: _____

FRANCHISE OWNER

**(IF YOU ARE AN INDIVIDUAL AND NOT
A LEGAL ENTITY):**

Signature

Print Name

Signature

Print Name

DATED: _____

EXHIBIT B
TO THE FRANCHISE AGREEMENT
PREMISES

1. Site Selection Area. The Premises of your Studio will be located within the following territory:
2. Protected Area. The Protected Area of the Premises shall be that geographical radius, where the Premises is the center contain no more than 40,000 population nor exceeding 3 miles.

[THE REMAINDER OF THIS PAGE IS INTENTIONALLY LEFT BLANK]

[Insert Territory Map]

[Signature page to follow]

Hereby acknowledged:

BARRE CODE FRANCHISOR, L.L.C., an Illinois limited liability company

By: _____

Name: _____

Title: _____

DATED: _____

FRANCHISE OWNER

**(IF YOU ARE A CORPORATION,
LIMITED LIABILITY COMPANY, OR
PARTNERSHIP):**

Entity Name

Signature

Name:

Title:

DATED: _____

FRANCHISE OWNER

**(IF YOU ARE AN INDIVIDUAL AND NOT
A LEGAL ENTITY):**

Signature

Print Name

Signature

Print Name

DATED: _____

EXHIBIT C

TO THE FRANCHISE AGREEMENT

CONFIDENTIALITY, NON-COMPETITION, AND INVENTION ASSIGNMENT AGREEMENT

As a condition of my engagement as an _____ (*insert title/role*) of _____ (*insert LLC name*), doing business as “The Barre Code _____” and its subsidiaries, affiliates, successors or assigns (together, the “**Company**”), and in consideration of my further engagement with the Company and my receipt of the compensation now and hereafter paid to me by the Company and the Company’s agreement in Section 1(a)(i), I hereby agree to the following terms and conditions of this Confidentiality, Non-Competition, and Invention Assignment Agreement (the “**Agreement**”):

1. Confidential Information.

(a) **Company Information.** The Company agrees that upon the commencement of my engagement that I will have access to certain confidential information, directly or indirectly, in writing, orally, or by drawings or observation, of the Company and of Barre Code Franchisor, L.L.C. (“**Franchisor**”). I hereby agree to use such Confidential Information solely for the Company’s and Franchisor’s benefit. I also hereby agree that upon the termination of my engagement with the Company, that the Company and Franchisor shall have no obligation to provide or otherwise make available to me any Confidential Information. I understand that “**Confidential Information**” includes, but is not limited, to the following: research, plans, products, services, customer lists, information about customers that I have become acquainted with during the term of my engagement, training materials, marketing techniques and promotional programs, market research, software, development, inventions, processes, formulas, technology, designs, drawings, engineering, hardware configuration information, financial information, knowledge of the operations, customers or financial performance of other Barre Code Studios, employee information, and any other business information designated as confidential by the Company or by Franchisor or any of their respective affiliates. I further understand that Confidential Information does not include any of the foregoing items which have become publicly known and made generally available through no wrongful act or omission of mine or of others who were under confidentiality obligations as to the item or items involved or improvements or new versions thereof. I agree at all times that during the term of my engagement and thereafter to hold in the strictest confidence, and to not use, except for the exclusive benefit of the Company or Franchisor, or disclose to any person, firm, or company any Confidential Information of the Company without the written consent of the Board of Directors of the Company and Franchisor, or if none exists, all of the members of the Company and Franchisor.

(b) **Third Party Information.** I recognize that the Company has received, and in the future, will receive, from third parties their confidential or proprietary information subject to a duty on the Company’s part to maintain the confidentiality of such information and to use it only for certain limited purposes. I agree to hold all such confidential or proprietary information in the strictest confidence and not to disclose it to any person, firm, or corporation or to use it except as necessary in carrying out my work for the Company consistent with the Company’s agreement with such third party.

2. Conflicting Employment. I agree that during the term of my engagement with the Company, I will devote my full efforts to the Company and I will not engage in any other employment, occupation, or activities for a Competitive Business or that conflict with my obligations to the Company. The term “**Competitive Business**” as used in this Agreement means any business operating, or granting, franchises or licenses to others to operate, any fitness or workout business offering group classes.

3. **Returning Company Documents.** I agree that at the time of leaving the Company for any reason, that I will deliver to the Company (and will not keep in my possession, recreate, or deliver to anyone else) any and all devices, records, data, notes, reports, proposals, lists, correspondence, specifications, drawings, blue prints, sketches, materials, equipment, other documents or property, and any other material containing Confidential Information, or reproductions of any aforementioned items developed by me pursuant to my engagement with the Company or otherwise belonging to the Company, its successors, or its assigns. In the event of the termination of my engagement with the Company, I hereby agree to sign and deliver the "Termination Certification" attached hereto as Exhibit A.

4. **Notification of New Employer.** I hereby grant consent to notification by the Company to any future employer about my rights and obligations under this Agreement.

5. **Solicitation of Team Members.** I agree that during the course of my engagement and for a period of eighteen (18) months immediately following the termination of my relationship with the Company, for any reason, whether with or without good cause or for any or no cause, at the option either of the Company or myself, with or without notice, I will not hire any team members of the Company or any other Barre Code Studio and I will not, either directly or indirectly, solicit, induce, recruit, or encourage any of the Company's or Franchisor's team members to leave their employment, or take away such team members, or attempt to solicit, induce, recruit, encourage, or take away team members of the Company or Franchisor, either for myself or for any other person or entity.

6. **Interference.** I agree that during the course of my engagement and for a period of eighteen (18) months immediately following the termination of my relationship with the Company for any reason, whether with or without good cause or for any or no cause, at the option either of the Company or myself, with or without notice, I will not, either directly or indirectly, interfere with the Company's, Franchisor's or any other Barre Code Studio's contracts or relationships, or prospective contracts and relationships, including but not limited to customer or client lists.

7. **Non-Competition Covenant.**

(a) **Non-Competition.** I agree that during the course of my engagement and for a period of eighteen (18) months immediately following the termination of my relationship with the Company for any reason, whether with or without good cause or for any or no cause, at the option either of the Company or myself, with or without notice, I will not, without the prior written consent of the Company: (i) serve as a partner, employee, consultant, officer, director, manager, agent, associate, investor, or otherwise for a Competitive Business, (ii) directly or indirectly own, purchase, organize, or take preparatory steps for the organization of a Competitive Business, or (iii) build, design, finance, acquire, lease, operate, manage, invest in, work, or consult for or otherwise affiliate myself with a Competitive Business. The foregoing covenant shall cover my activities in the part of the Territory in which the Company or I conduct business during the term covenant as set forth above. "**Territory**" shall mean the area that is within a ten (10) mile radius of any facility operated by the Company, or any facility using any of the Company's Confidential Information.

(b) **Acknowledgment.** I acknowledge that I will derive significant value from the Confidential Information to enable me to optimize the performance of my duties to the Company. I further acknowledge that my fulfillment of the obligations contained in this Agreement, including, but not limited to, my obligation neither to disclose nor use the Confidential Information other than for the Company's or Franchisor's exclusive benefit and my obligation not to compete contained in subsection (a) above, is necessary to protect the Confidential Information, and consequently, to preserve the value and goodwill of the Company and Franchisor. I further acknowledge that the time, geographic and scope

limitations of my obligations under subsection (a) above are reasonable, especially in light of the goal of protecting the Confidential Information, and that I will not be precluded from gainful employment if I am obligation not to compete with the Company during the period and within the Territory as described above.

(c) **Scope.** The covenants contained in subsection (a) above shall be construed as a series of separate covenants, one for each city, county, and state of any geographic area in the Territory. Except for geographic coverage, each such separate covenant shall be deemed identical in terms to the covenant contained in subsection (a) above. If, in any judicial proceeding, a court refuses to enforce any of such separate covenants (or any part thereof), then such unenforceable covenant (or such part) shall be eliminated from this Agreement to the extent necessary to permit the remaining separate covenants (or portions thereof) to be enforced. In the event the provisions of subsection (a) above are deemed to exceed the time, geographic or scope limitations permitted by applicable law, then such provisions shall be reformed to the maximum time, geographic or scope limitations as the case may be, then permitted by such law.

8. **Inventions.**

(a) **Assignment of Inventions.** I agree that I will promptly make full written disclosure to Franchisor, will hold in trust for the sole right and benefit of Franchisor, and hereby assign to Franchisor, or its designee, all my right, title, and interest in and to any and all inventions, original works of authorship, developments, concepts, improvements, designs, discoveries, ideas, trademarks or trade secrets, whether or not patentable or registrable under copyright or similar laws, which I may solely or jointly conceive or develop or reduce to practice, or cause to be conceived or developed or reduced to practice, during the period of time I am with the Company (collectively referred to as "**Inventions**"). I further acknowledge that all original works of authorship which are made by me (solely or jointly with others) within the scope of and during the period of my engagement with the Company and which are protectable by copyright are "works made for hire," as that term is defined in the United States Copyright Act. I understand and agree that the decision whether or not to commercialize or market any Invention developed by me solely or jointly with others is within Franchisor's sole discretion and for Franchisor's sole benefit and that no royalty will be due to me as a result of Franchisor's efforts to commercialize or market any such Invention.

(b) **Patent, Trademark, and Copyright Registrations.** I agree to assist Franchisor, or its designee, at Franchisor's expense, in every proper way to secure Franchisor's rights in the Inventions and any copyrights, patents, or other intellectual property rights relating thereto in any and all countries, including, but not limited to, the disclosure to Franchisor of all pertinent information and data with respect thereto, the execution of all applications, specifications, oaths, assignments and all other instruments which Franchisor shall deem necessary in order to apply for and obtain such rights and in order to assign and convey to Franchisor, its successors, assigns, and nominees the sole and exclusive rights, title and interest in and to such Inventions, and any copyrights, patents, mask work rights or other intellectual property rights relating thereto. I further agree that my obligation to execute or cause to be executed, when it is in my power to do so, any such instrument or papers shall continue after the termination of this Agreement. If Franchisor is unable because of my mental or physical incapacity or for any other reason to secure my signature to apply for or to pursue any application for any United States or foreign patents or copyright registrations covering Inventions or original works of authorship assigned to Franchisor as above, then I hereby irrevocably designate and appoint Franchisor and its duly authorized officers and agents as my agent and attorney in fact, to act for and in my behalf and stead to execute and file any such applications and to do all other lawfully permitted acts to further the prosecution and issuance of letters patent or copyright registrations thereon with the same legal force and effect as if executed by me.

9. **Initial Deposit for Instructor Training Course.** I agree to the Company's charge of an initial instructor training deposit of \$200 (two hundred dollars and no/100), which will be provided to the Company at the time specified by the Company, and I agree that the Company will be allowed to keep said deposit should I not be able to successfully complete the initial instructor training course.

10. **Representations.** I represent that my performance of all the terms of this Agreement will not breach any agreement to keep in confidence proprietary information acquired by me in confidence or in trust prior to my engagement by the Company. I have not entered into, and I agree that I will not enter into, any verbal or written agreement in conflict herewith. I represent that this Agreement controls over any subsequent or prior agreement, verbal or written, entered into between me and the Company.

11. **Enforcement.** I agree that it would be impossible or inadequate to measure and calculate the Company's or Franchisor's damages from any breach of the covenants set forth herein. Accordingly, I agree that if I breach any of such sections, the Company will have available, in addition to any other right or remedy available, the right to obtain an injunction from a court of competent jurisdiction restraining such breach or threatened breach and to specific performance of any such provision of this Agreement. I further agree that no bond or other security shall be required in obtaining such equitable relief and I hereby consent to the issuance of such injunction and to the ordering of specific performance.

12. **General Provisions.**

(a) **Governing Law; Consent to Personal Jurisdiction.** THIS AGREEMENT WILL BE GOVERNED BY THE LAWS OF THE STATE OF ILLINOIS WITHOUT REGARD FOR CONFLICTS OF LAWS PRINCIPLES. I HEREBY EXPRESSLY CONSENT TO THE PERSONAL JURISDICTION OF THE STATE AND FEDERAL COURTS LOCATED IN THE STATE OF ILLINOIS FOR ANY LAWSUIT FILED THERE AGAINST ME BY THE COMPANY CONCERNING MY ENGAGEMENT OR THE TERMINATION OF MY ENGAGEMENT OR ARISING FROM OR RELATING TO THIS AGREEMENT.

(b) **Entire Agreement.** This Agreement sets forth the entire agreement and understanding between the Company and me relating to the subject matter herein and supersedes all prior discussions between us. No modification of or amendment to this Agreement, nor any waiver of any rights under this Agreement, will be effective unless in writing signed by the party to be charged. Any subsequent change or changes in my duties, salary or compensation will not affect the validity or scope of this Agreement.

(c) **Severability.** If one or more of the provisions in this Agreement are deemed void by law, then the remaining provisions will continue in full force and effect.

(d) **Successors and Assigns.** This Agreement will be binding upon my heirs, executors, administrators and other legal representatives and will be for the benefit of the Company, its successors, and its assigns.

(e) **Construction.** The language used in this Agreement will be deemed the language chosen by the parties to express their mutual intent, and no rules of strict construction will be applied against either party.

(f) **Benefit.** This Agreement shall inure to the benefit of and be binding upon the parties hereto and their respective successors and assigns. Franchisor shall be deemed a third party beneficiary of this Agreement and shall have the right to enforce this Agreement directly.

(g) **Counterparts.** This Agreement may be executed in any number of counterparts, each of which shall be enforceable, and all of which together shall constitute one agreement.

13. **Acknowledgments.** I acknowledge and agree to each of the following items:

(a) I am executing this Agreement voluntarily and without any duress or undue influence by the Company or anyone else; and

(b) I have carefully reviewed and read this Agreement. I have asked any questions needed for me to understand the terms, consequences and binding effect of this Agreement and fully understand them; and

(c) I agree that I will give the Company two (2) weeks prior notice (“**Proper Notice**”) if I resign from my position in order to account for staffing changes. If I am an instructor and I do not give Proper Notice, I acknowledge that I forfeit the paycheck covering my last pay period. Additionally, if I am an instructor, I agree to reimburse the Company an amount of one thousand dollars (\$1,000) for the cost, time, and materials of instructor training if I am terminated for two “no-shows” within the first six (6) months of hire to a class I am scheduled to teach.

(d) I sought the advice of an attorney of my choice if I so desired prior to signing this Agreement.

[Signature page to follow]

IN WITNESS WHEREOF, the parties have executed this Agreement on the day, month, and year first set forth below.

INDIVIDUAL:

(signature)

Name: _____, an individual
(please print your name in the blank provided above)

Date: _____

COMPANY:

(d/b/a Barre Code _____)

Sign: _____

Name: _____

Title: _____

Date: _____

Exhibit A
Termination Certification

I, _____, certify that I do not have in my possession, nor have I failed to return, any devices, records, data, notes, reports, proposals, lists, correspondence, specifications, drawings, blueprints, sketches, materials, equipment, other documents or property, or reproductions of any aforementioned items belonging to _____ (*insert LLC name*) its subsidiaries, affiliates, successors, or assigns (together, the “Company”).

I further certify that I have complied with all the terms of the Company’s CONFIDENTIALITY, NON-COMPETITION, AND INVENTION ASSIGNMENT AGREEMENT (the “Agreement”) signed by me at the inception of my engagement with the Company, including, but not limited to, the reporting of any inventions and original works of authorship (as defined therein), conceived or made by me (solely or jointly with others) covered by that Agreement.

I further confirm my agreements contained in each section of the Agreement.

INDIVIDUAL:

(*signature*)

Name: _____, an individual
(*please print your name in the space provided above*)

Date: _____

EXHIBIT D

TO THE FRANCHISE AGREEMENT

GUARANTY AND ASSUMPTION OF OBLIGATIONS

THIS GUARANTY AND ASSUMPTION OF OBLIGATIONS ("GUARANTY") is given by the persons indicated below who have executed this Guaranty (each a "Guarantor") to be effective as of the Effective Date of the Agreement (defined below).

In consideration of, and as an inducement to, the execution of that certain Franchise Agreement (the "Agreement") by Barre Code Franchisor, L.L.C. (the "Franchisor"), and _____ ("Franchisee"), each of the undersigned hereby personally and unconditionally (a) guarantees to Franchisor, and its successor and assigns, for the term of the Agreement and as provided in the Agreement, that Franchisee shall punctually pay and perform each and every undertaking, agreement and covenant set forth in the Agreement and (b) agrees to be personally bound by, and personally liable for the breach of, each and every provision in the Agreement, both monetary obligations and obligations to take or refrain from taking specific actions or to engage or refrain from engaging in specific activities.

Each of the undersigned waives: (1) acceptance and notice of acceptance by Franchisor of the foregoing undertakings; (2) notice of demand for payment of any indebtedness or nonperformance of any obligations guaranteed; (3) protest and notice of default to any party with respect to the indebtedness or nonperformance of any obligations guaranteed; (4) any right he or she may have to require that an action be brought against Franchisee or any other person as a condition of liability. Each of the undersigned consents and agrees that: (1) his or her direct and immediate liability under this Guaranty shall be joint and several; (2) he or she shall render any payment or performance required under the Agreement upon demand if Franchisee fails or refuses punctually to do so; (3) liability shall not be contingent or conditioned upon pursuit by Franchisor of any remedies against Franchisee or any other person; (4) liability shall not be diminished, relieved or otherwise affected by any extension of time, credit or other indulgence which Franchisor may grant to Franchisee or to any other person, including the acceptance of any partial payment or performance, or the compromise or release of any claims, none of which shall in any way modify or amend this Guaranty, which shall be continuing and irrevocable during the term of the Agreement; (5) Guarantor is bound by the restrictive covenants, confidentiality provisions, and indemnification provisions contained in the Agreement; and (5) at our request, Guarantor provides the updated financial information to us as may be reasonably necessary to demonstrate his or her ability to satisfy the obligations of the franchise owners under the Agreement.

Each of the undersigned Guarantor represents and warrants that, if no signature appears below for such Guarantor's spouse, such Guarantor is either not married or, if married, is a resident of a state which does not require the consent of both spouses to encumber the assets of a marital estate.

Guarantor hereby consents and agrees that:

(a) Guarantor's liability under this undertaking shall be direct, immediate, and independent of the liability of, and shall be joint and several with, Franchisee and the other owners of Franchisee;

(b) Guarantor shall render any payment or performance required under the Agreement upon demand if Franchisee fails or refuses punctually to do so;

(c) This undertaking will continue unchanged by the occurrence of any bankruptcy with respect to Franchisee or any assignee or successor of Franchisee or by any abandonment of the Agreement by a trustee of Franchisee. Neither the Guarantor's obligations to make payment or render performance in

accordance with the terms of this undertaking nor any remedy for enforcement shall be impaired, modified, changed, released or limited in any manner whatsoever by any impairment, modification, change, release or limitation of the liability of Franchisee or its estate in bankruptcy or of any remedy for enforcement, resulting from the operation of any present or future provision of the U.S. Bankruptcy Act or other statute, or from the decision of any court or agency;

(d) Franchisor may proceed against Guarantor and Franchisee jointly and severally, or Franchisor may, at its option, proceed against Guarantor, without having commenced any action, or having obtained any judgment against Franchisee. Guarantor hereby waives the defense of the statute of limitations in any action hereunder or for the collection of any indebtedness or the performance of any obligation hereby guaranteed; and

(e) Guarantor agrees to pay all reasonable attorneys' fees and all costs and other expenses incurred in any collection or attempt to collect amounts due pursuant to this undertaking or any negotiations relative to the obligations hereby guaranteed or in enforcing this undertaking against Guarantor.

Guarantor agrees to be personally bound by the arbitration obligations under Section 17E of the Agreement, including, without limitation, the obligation to submit to binding arbitration the claims described in Section 17E of the Agreement in accordance with its terms.

Capitalized terms that are used but not defined in this Guaranty will have the meanings ascribed to them in the Agreement.

[Signature page follows]

IN WITNESS WHEREOF, each of the undersigned has affixed his signature to be effective as of the Effective Date.

GUARANTOR(S):

Signature:_____
Print Name:_____
Percentage Ownership in Franchisee: _____

Signature:_____
Print Name:_____
Percentage Ownership in Franchisee: _____

Signature:_____
Print Name:_____
Percentage Ownership in Franchisee: _____

Signature:_____
Print Name:_____
Percentage Ownership in Franchisee: _____

Signature:_____
Print Name:_____
Percentage Ownership in Franchisee: _____

Signature:_____
Print Name:_____
Percentage Ownership in Franchisee: _____

The undersigned, as the spouse of the Guarantor indicated below, acknowledges and consents to the guaranty given herein by his/her spouse. Such consent also serves to bind the assets of the marital estate to Guarantor's performance of this Guaranty.

_____ Name of Guarantor
_____ Name of Guarantor's Spouse
_____ Signature of Guarantor's Spouse

_____ Name of Guarantor
_____ Name of Guarantor's Spouse
_____ Signature of Guarantor's Spouse

_____ Name of Guarantor
_____ Name of Guarantor's Spouse
_____ Signature of Guarantor's Spouse

_____ Name of Guarantor
_____ Name of Guarantor's Spouse
_____ Signature of Guarantor's Spouse

EXHIBIT E

TO THE FRANCHISE AGREEMENT

RIDER AND SPECIAL STIPULATIONS

**TO LEASE AGREEMENT DATED _____
BY AND BETWEEN**

_____, AS "LANDLORD"
AND

_____, AS "TENANT" FOR THE DEMISED
PREMISES ("PREMISES") DESCRIBED THEREIN

This Rider and the provisions hereof are hereby incorporated into the body of the lease to which this Rider is attached (the "Lease"), and the provisions hereof shall be cumulative of those set forth in the Lease, but to the extent of any conflict between any provisions of this Rider and the provisions of the Lease, this Rider shall govern and control.

1. Consent to Collateral Assignment to Franchisor; Disclaimer. Landlord acknowledges that Tenant intends to operate a Barre Code Studio in the Premises, and that Tenant's rights to operate a Barre Code Studio and to use the Barre Code name, trademarks and service marks (the "Marks") are solely pursuant to a franchise agreement ("Franchise Agreement") between Tenant and Barre Code Franchisor, L.L.C. ("Franchisor"). Tenant's operations at the Premises are independently owned and operated. Landlord acknowledges that Tenant alone is responsible for all obligations under the Lease unless and until Franchisor or another franchisee expressly, and in writing, assumes such obligations and takes actual possession of the Premises. Notwithstanding any provisions of this Lease to the contrary, Landlord hereby consents, without payment of a fee and without the need for further Landlord consent, to (i) the collateral assignment of Tenant's interest in this Lease to Franchisor to secure Tenant's obligations to Franchisor under the Franchise Agreement, and/or (ii) Franchisor's succeeding to Tenant's interest in the Lease as a result of Franchisor's exercise of rights or remedies under such collateral assignment or as a result of Franchisor's termination of, or exercise of rights or remedies granted in or under, any other agreement between Franchisor and Tenant, and/or (iii) Tenant's, Franchisor's and/or any other franchisee of Franchisor's assignment of the Lease to another franchisee of Franchisor with whom Franchisor has executed its then-standard franchise agreement. Landlord, Tenant and Franchisor agree and acknowledge that simultaneously with such assignment pursuant to the immediately preceding sentence, Franchisor shall be released from all liability under the Lease or otherwise accruing after the date of such assignment (in the event Franchisor is acting as the assignor under such assignment), but neither Tenant nor any other franchisee shall be afforded such release in the event Tenant/such franchisee is the assignor unless otherwise agreed by Landlord. Landlord further agrees that all unexercised renewal or extension rights shall not be terminated in the event of any assignment referenced herein, but shall inure to the benefit of the applicable assignee.

2. Use of Premises. Tenant shall only use the Premises for purposes of a Barre Code Studio.

3. Compliance of Premises With Applicable Law. Landlord represents and warrants that as of the date hereof the Premises are in compliance with all applicable law.

4. Radius/Relocation. Any radius restrictions or relocation provisions found in the Lease are hereby deleted and of no further force or effect.

5. Tenant's Signage. Notwithstanding anything in the Lease contained to the contrary or in conflict, Landlord hereby grants and approves the following signage rights:

5.1. Landlord agrees to allow Tenant to use Franchisor's standard sign and awning package to the maximum extent permitted by local governmental authorities.

5.2 Tenant shall be provided, at Tenant's sole cost and expense, with a panel on any pylon/monument/directory sign for the development in which the Premises is located, and shall be permitted to install a standard sign thereon as approved by Franchisor, including without limitation Franchisor's logo.

6. Sales Information. Notwithstanding anything in the Lease contained to the contrary or in conflict, upon Franchisor's request, Landlord agrees to provide Franchisor with all sales and other information Landlord may have related to the operation of Tenant's Barre Code Studio at the Premises.

7. Use of the Marks. Notwithstanding anything in the Lease contained to the contrary or in conflict, Landlord hereby grants and approves Tenant the right to display the Marks at the Premises, subject only to the provisions of applicable law.

8. Notice and Cure Rights to Franchisor. Prior to exercising any remedies hereunder (except in the event of imminent danger to the Premises), Landlord shall give Franchisor written notice of any default by Tenant, and commencing upon receipt thereof by Franchisor, Franchisor shall have fifteen (15) additional days to the established cure period as is given to Tenant under the Lease for such default, provided that in no event shall Franchisor have a cure period of less than (i) fifteen (15) days after Franchisor's receipt of such notice as to monetary defaults or (ii) thirty (30) days after Franchisor's receipt of such notice as to non-monetary defaults. Landlord agrees to accept cure tendered by Franchisor as if the same was tendered by Tenant, but Franchisor has no obligation to cure such default. The initial address for notices to Franchisor is as follows:

Barre Code Franchisor, L.L.C.
324 N. Michigan Avenue
Chicago, IL 60601

9. Non-disturbance from Mortgage Lenders. Notwithstanding anything contained in the Lease to the contrary or in conflict, it shall be a condition of the Lease being subordinated to any mortgage, deed of trust, deed to secure debt or similar encumbrance on the Premises that the holder of such encumbrance agree not to disturb Tenant's rights under this Lease or Tenant's possession of the Premises, so long as Tenant is not in default of its obligations hereunder beyond an applicable grace or cure period provided herein (as may be extended from time to time pursuant to Section 8 immediately above).

CHECK THE FOLLOWING PARAGRAPH THAT APPLIES. CHECK ONLY ONE. IF NONE IS CHECKED, THEN CLAUSE a) BELOW WILL BE APPLICABLE, AND CLAUSE b) BELOW WILL BE DEEMED DELETED.

A) ☐ Landlord represents and warrants that on the date hereof no mortgage, deed of trust, deed to secure debt or similar encumbrance encumbers the Premises.

B) ☐ A mortgage, deed of trust or deed to secure debt currently encumbers the Premises. It is a condition precedent to Tenant's obligations under this Lease that the holder of such encumbrance enter into a written subordination and non-disturbance agreement with Tenant, in form acceptable to Franchisor.

10. Financing of Trade Fixtures by Franchisor and Security Interest. Any security interest and/or Landlord's lien in Tenant's trade fixtures, 'trade dress', equipment and other personal property in the Premises is hereby subordinated to any security interest and pledge granted to Franchisor in such items. The parties acknowledge that there may be certain personal property in the Premises which are not owned by Tenant, which property shall not be subject to any lien of Landlord. Upon request, Landlord shall grant the party who owns such property reasonable access to the Premises for the sole purpose of removing such property, provided such party repairs any damage caused by such removal and otherwise complies with Landlord's reasonable requirements with respect to such access.
11. Tenant Approvals. Notwithstanding anything in the Lease to the contrary, if Tenant is unable to obtain licenses, building permits, signage permits, variances, subdivision approvals, special use permits and other governmental approvals necessary to construct and operate a Barre Code Studio (all of the foregoing licenses, permits and approvals are hereinafter referred to as the "Tenant Approvals") within one hundred eighty (180) days after Landlord's approval of Tenant's Plans, Tenant may terminate this Lease by written notice to Landlord, effective as of the date of delivery of written notice to Landlord thereof and any remaining security deposit shall be returned to Tenant, and any rentals paid in advance shall be prorated accordingly.
12. Default. Notwithstanding anything in the Lease to the contrary, a default under the Lease shall constitute a default under the Franchise Agreement.
13. Third Party Beneficiary. For so long as Franchisor holds a collateral assignment of the Lease, Franchisor is a third party beneficiary of the Lease, including, without limitation, this Rider, and as a result thereof, shall have all rights (but not the obligation) to enforce the same.
14. Franchisor Right to Enter. Landlord acknowledges that, under the Franchise Agreement, Franchisor or its appointee has the right to assume the management and operation of the Tenant's business, on Tenant's behalf, under certain circumstances (to-wit: Tenant's abandonment, Tenant's failure to timely cure its default of the Franchise Agreement, and while Franchisor evaluates its right to purchase the location). Landlord agrees that Franchisor or its appointee may enter upon the Premises for purposes of assuming the management and operation of Tenant's location as provided in the Franchise Agreement and, if it chooses to do so, it will do so in the name of the Tenant and without assuming any direct liability under the Lease. Further, upon the expiration or earlier termination of this Lease or the Franchise Agreement, Franchisor or its designee may enter upon the Premises for the purpose of removing all signs and other material bearing the Barre Code name or trademarks, service marks or other commercial symbols of Franchisor.
15. Amendments. Tenant agrees that the Lease may not be terminated, modified or amended without Franchisor's prior written consent, nor shall Landlord accept surrender of the Premises without Franchisor's prior written consent. Tenant agrees to promptly provide Franchisor with copies of all proposed modifications or amendments and true and correct copies of the signed modifications and amendments.
16. Copy of Lease. Landlord agrees to provide Franchisor with a copy of the fully-executed Lease within ten (10) days of its full execution by Landlord and Tenant to the address shown in paragraph 8 above.
17. Counterparts. This Rider may be executed in one or more counterparts, each of which shall cumulatively constitute an original. PDF/Faxed signatures of this Rider shall constitute originals of the same.

[Signature page follows]

AGREED and executed and delivered under seal by the parties hereto as of the day and year of the Lease.

LANDLORD: _____

TENANT: _____

By: _____

Name: _____

Title: _____

By: _____

Name: _____

Title: _____

EXHIBIT C

MULTI-UNIT DEVELOPMENT AGREEMENT

BARRE CODE FRANCHISOR, L.L.C.
MULTI-UNIT DEVELOPMENT AGREEMENT

MULTI-UNIT DEVELOPER

STUDIO TERRITORY

TABLE OF CONTENTS

	<u>Page</u>
1. PREAMBLES, ACKNOWLEDGMENTS, AND GRANT OF FRANCHISE.....	1
1A. PREAMBLES.....	1
1B. ACKNOWLEDGMENTS.	1
1C. CORPORATION, LIMITED LIABILITY COMPANY, OR PARTNERSHIP.....	3
1D. GRANT AND TERM OF FRANCHISE.....	4
1E. TERRITORIAL RIGHTS WE RESERVE.....	4
1F. MODIFICATION OF FRANCHISE SYSTEM.	5
2. SITE SELECTION, LEASE OF PREMISES AND DEVELOPMENT AND OPENING OF THE STUDIO	5
2A. SITE SELECTION.	5
2B. EXECUTION OF FRANCHISE AGREEMENTS.	6
2C. COMPLIANCE WITH DEVELOPMENT SCHEDULE.....	6
2D. FAILURE TO COMPLY WITH DEVELOPMENT SCHEDULE.....	7
3. FEES.	7
4. TRAINING AND ASSISTANCE.	7
5. MARKS.	8
5A. OWNERSHIP AND GOODWILL OF MARKS.....	8
5B. LIMITATIONS ON YOUR USE OF MARKS.....	8
6. CONFIDENTIAL INFORMATION & INNOVATIONS.....	9
6A. CONFIDENTIAL INFORMATION.	9
6B. INNOVATIONS.	10
6C. GENERAL.....	11
7. EXCLUSIVE RELATIONSHIP DURING TERM.	11
7A. COVENANTS AGAINST COMPETITION.....	11
7B. NON-SOLICITATION AND NON-INTERFERENCE.....	12
7C. NON-DISPARAGEMENT.....	12
8. RECORDS, REPORTS, AND FINANCIAL STATEMENTS.	12
9. TRANSFER.	14
9A. BY US.....	14
9B. BY YOU.	14
9C. CONDITIONS FOR APPROVAL OF TRANSFER.....	15
9D. EFFECT OF CONSENT TO TRANSFER.....	17
9E. TRANSFER TO A WHOLLY-OWNED ENTITY.....	17
9F. OUR RIGHT OF FIRST REFUSAL.	17

10.	TERMINATION OF AGREEMENT.....	19
10A.	TERMINATION BY YOU.....	19
10B.	TERMINATION BY US.....	19
10C.	EFFECTS OF TERMINATION OR EXPIRATION.....	21
10D.	PAYMENT OF AMOUNTS OWED TO US.....	22
10E.	MARKS.....	22
10F.	CONFIDENTIAL INFORMATION.....	23
10G.	MEMBERSHIPS.....	23
10H.	COVENANT NOT TO COMPETE.....	24
10I.	NON-SOLICITATION AND NON-INTERFERENCE.....	24
10J.	CONTINUING OBLIGATIONS.....	25
11.	RELATIONSHIP OF THE PARTIES/INDEMNIFICATION.....	25
11A.	INDEPENDENT CONTRACTORS.....	25
11B.	NO LIABILITY FOR ACTS OF OTHER PARTY.....	25
11C.	TAXES.....	25
11D.	INDEMNIFICATION.....	25
12.	ENFORCEMENT.....	26
12A.	SEVERABILITY AND SUBSTITUTION OF VALID PROVISIONS.....	26
12B.	WAIVER OF OBLIGATIONS.....	27
12C.	COSTS AND ATTORNEYS' FEES.....	27
12D.	RIGHTS OF PARTIES ARE CUMULATIVE.....	27
12E.	ARBITRATION.....	28
12F.	GOVERNING LAW.....	30
12G.	CONSENT TO JURISDICTION.....	31
12H.	WAIVER OF PUNITIVE DAMAGES AND JURY TRIAL.....	31
12I.	BINDING EFFECT.....	31
12J.	LIMITATIONS OF CLAIMS AND CLASS ACTION BAR.....	32
12K.	CONSTRUCTION.....	32
13.	NOTICES AND PAYMENTS.....	34
14.	ELECTRONIC MAIL.....	34
15.	BUSINESS JUDGMENT.....	35
16.	HEADINGS AND CONSTRUCTION.....	35
17.	EXECUTION.....	35

EXHIBITS

EXHIBIT A	LISTING OF OWNERSHIP INTERESTS EXHIBIT
EXHIBIT B	TERRITORY DEVELOPMENT & SCHEDULE

EXHIBIT C	CONFIDENTIALITY AND NON-COMPETITION AGREEMENT
EXHIBIT D	GUARANTY AND ASSUMPTION OF OBLIGATIONS

FRANCHISE AGREEMENT

THIS MULTI-UNIT DEVELOPMENT AGREEMENT (the “**Agreement**”) is made and entered into by and between **BARRE CODE FRANCHISOR, L.L.C.**, a limited liability company formed under the laws of the State of Illinois, with its principal business address at 435 N. LaSalle Blvd. LL2, Chicago, Illinois 60654 (“**we**,” “**us**,” or “**our**”), and _____, a _____ whose principal business address is _____ (“**you**” or “**your**”) as of the date signed by us and _____ set forth opposite our signature on this Agreement (the “**Effective Date**”).

1. PREAMBLES, ACKNOWLEDGMENTS, AND GRANT OF FRANCHISE.

1A. PREAMBLES.

(1) We and our affiliates have, with considerable effort, developed (and continue to develop and modify) a system and franchise opportunity for the establishment, operation and promotion of a barre-based fitness and workout studio concept under the name “The Barre Code” (“**Studios**”). Studios have a distinctive business format, methods, procedures, designs, standards, and specifications, all of which we may improve, further develop, or otherwise modify from time to time.

(2) We and our affiliates use, promote, and license others to use and promote certain trademarks, service marks, and other commercial symbols in operating Studios, which have gained and will continue to gain public acceptance and goodwill, and we may create, use, and license other trademarks, service marks, and commercial symbols to identify the Studios (collectively, the “**Marks**”).

(3) We grant to persons who meet our qualifications, and are willing to undertake the investment and effort, a franchise to own and operate a Studio offering the services and goods we authorize using our business formats, business system, methods, procedures, signs, designs, layouts, standards, specifications, and the Marks, all of which we may improve, further develop, or otherwise modify from time to time (the “**Franchise System**”).

(4) As a franchise owner of a Studio, you will comply with this Agreement and all System Standards (as defined in Section 4D of the Franchise Agreement) in order to maintain the high and consistent quality that is critical to attracting and keeping members for Studios and preserving the goodwill of the Marks.

(5) You have applied and been approved for a franchise to own and operate a Studio and have provided us with certain information in support of your application.

1B. ACKNOWLEDGMENTS.

You acknowledge that:

(1) you have independently investigated this franchise opportunity and recognize that, like any other business, the nature of the business that a Studio conducts may, and probably will, evolve and change over time;

(2) we do not guarantee the success of a Studio, and being part of the Franchise System does not alter the fact that an investment in a Studio involves business risks that could result in the loss of a significant portion or all of your investment;

(3) among other things, your business abilities and efforts are vital to your Studio (as defined in Section 1D);

(4) attracting members for your Studio will require you to make consistent marketing efforts in your community through various methods, including media advertising, direct mail advertising and networking, online and social media marketing, and display and use of promotional materials;

(5) retaining members for your Studio will require you to have high standards of quality and service;

(6) you have not received from us, and are not relying upon, any representations or guarantees, express or implied, as to the potential volume, sales, income, or profits of a Studio;

(7) in all of their dealings with you, our officers, directors, employees, and agents act only in a representative, and not in an individual, capacity and that business dealings between you and them as a result of this Agreement are deemed to be only between you and us;

(8) you have represented to us, to induce our entry into this Agreement, that all statements you have made and all materials you have given us are accurate and complete and that you have made no misrepresentations or material omissions in obtaining the franchise;

(9) you have read this Agreement and our franchise disclosure document and understand and accept that this Agreement's terms and covenants are reasonably necessary for us to maintain our high standards of quality and service and to protect and preserve the goodwill of the Marks;

(10) we have the right to restrict your sources of goods and services, as provided in various sections of this Agreement, including Section 8D of the Franchise Agreement;

(11) we have not made any representation, warranty, or other claim regarding this franchise opportunity, other than those made in this Agreement and our franchise disclosure document, and that you have independently evaluated this opportunity, including by using your business professionals and advisors, and have relied solely upon those evaluations in deciding to enter into this Agreement;

(12) you have been afforded an opportunity, and have been encouraged by us, to ask any questions you have and to review any materials of interest to you concerning this franchise opportunity;

(13) you have been afforded an opportunity, and have been encouraged by us, to have this Agreement and all other agreements and materials we have given or made available to you reviewed by an attorney and have either done so or elected not to do so; and

(14) you have a net worth which is sufficient to make the investment in the franchise opportunity represented by this Agreement, and you will have sufficient funds to meet all of your obligations under this Agreement.

1C. CORPORATION, LIMITED LIABILITY COMPANY, OR PARTNERSHIP.

If you are a corporation, limited liability company, or general or limited partnership (collectively, an “**Entity**”), you agree and represent that:

(1) You have the authority to execute, deliver, and perform your obligations under this Agreement and all related agreements and are duly organized or formed and validly existing in good standing under the laws of the state of your incorporation or formation;

(2) Your organizational documents, operating agreement, or partnership agreement, as applicable, recite that this Agreement restricts the issuance and transfer of any ownership interests in you, and all certificates and other documents representing ownership interests in you will bear a legend referring to this Agreement’s restrictions;

(3) **Exhibit A** to this Agreement completely and accurately describes all of your owners and their interests in you as of the Effective Date;

(4) Each of your owners during this Agreement’s term will execute a guaranty in the form we prescribe undertaking personally to be bound, jointly and severally, by all provisions of this Agreement and any ancillary agreements between you and us. Our current form of guaranty is attached hereto as **Exhibit D**. Subject to our rights and your obligations under Section 9, you and your owners agree to sign and deliver to us revised **Exhibits A** to reflect any permitted changes in the information that **Exhibit A** now contains;

(5) You must identify on **Exhibit A**, one of your owners who is a natural person with at least a fifty-one percent (51%) ownership interest and voting power in you and who we have approved (the “**Operating Partner**”). We reserve the right to approve the Operating Partner. In the event that your Operating Partner ceases to own at least a fifty- one percent (51%) ownership interest and voting interest in you, you must recruit a new Operating Partner within thirty (30) days of the change in ownership and deliver to us a revised **Exhibit A** to accurately identify the Operating Partner for our review and approval;

(6) If you are an Entity, you agree that the Operating Partner is authorized to deal with us on your behalf in respect of all matters whatsoever which may arise in respect of this Agreement and any decision made by the Operating Partner will be final and binding upon you and we will be entitled to rely solely upon the decision of the Operating Partner in any such dealings without the necessity of any discussions with any other party, and we will not be held liable for any actions based on any decision or actions of the Operating Partner; and

(7) Your Studio will be the only business you operate unless otherwise approved by us (although your owners may have other, non-competitive business interests).

1D. GRANT AND TERM OF FRANCHISE.

Subject to this Agreement's terms, we grant you the right, and you undertake the obligation, to acquire Franchises to develop, own and operate a Barre Code Studio ("**Studios**" or "**Development Rights**") at the location identified on **Exhibit B** (the "**Territory Development**" or "**Premises**"), and to use the Franchise System in its operation. In exercising the Development Rights, you agree, at a minimum, to strictly comply with the specifications and timeline for opening your Studios reflected on **Exhibit B** (the "**Development Schedule**"). The Development Rights may only be exercised for the Studios to be developed and operated within the Territory Development area described on **Exhibit B**. The Development Rights may be exercised from the Effective Date and, unless sooner terminated as provided herein, continuing through the earlier of (i) the date on which the last Studio which is required to be opened in order to satisfy the Development Schedule opens for regular business, or (ii) the last day of the last Development Period (the "**Term**").

The Development Rights are limited to the rights to acquire Franchises in accordance with and as described in this Agreement. Rights to develop and operate Studios or to use the Marks are granted only pursuant to individual Franchise Agreements, and you agree that the Development Rights do not include any such rights. You also acknowledge that we grant rights only pursuant to the expressed provisions of written agreements and not in any other manner, including orally or by implication, innuendo, extension or extrapolation.

You agree at all times faithfully, honestly, and diligently to perform your obligations under this Agreement and to use your best efforts to promote your Studios. You may use the Premises only for your Studio. You agree not to conduct the business of your Studios at any site other than the Premises. In addition, you may not engage in any promotional or similar activities, whether directly or indirectly, through or on the Internet, the World Wide Web, or any other similar proprietary or common carrier electronic delivery system except as provided in Section 9B and Section 9G of the Franchise Agreement.

1E. TERRITORIAL RIGHTS WE RESERVE.

Except as provided for herein, and provided you are in full compliance with this Agreement and all Franchise Agreements and any other agreements with us (or any of our affiliates), we will not, during the Term, either own Barre Code Studios located in the Territory Development area or grant Franchises (or authorize the grant of Franchises) to any other person or entity to own Barre Code Studios located in the "Protected Area" defined in Exhibit B. We are not otherwise restricted in any manner from engaging in any business activity whatsoever that is not expressly prohibited by this Agreement, including owning, operating and authorizing others to own and operate Barre Code Studios outside the Territory Development area in our discretion. We may also do any of the following anywhere in the world, even within the Territory Development area:

(1) the right to establish and operate, and allow others to establish and operate, other Studios using the Marks and the Franchise System, at any location and on such terms and conditions

we deem appropriate;

(2) the right to establish and operate, additional concepts or businesses providing products or services similar to those provided at Studios anywhere, under other trade names, trademarks, service marks and commercial symbols different from the Marks;

(3) the right to establish, and allow others to establish, other businesses and distribution channels (including, but not limited to, the Internet or retail stores), wherever located or operating and regardless of the nature or location of the customers with whom such other businesses and distribution channels do business, that operate under the Marks or any other trade names, trademarks, service marks or commercial symbols that are the same as or different from Studios, and that sell products and/or services that are identical or similar to, and/or competitive with, those that Studios customarily sell under any terms and conditions we deem appropriate;

(4) the right to acquire, or be acquired by, (whether through acquisition of assets, ownership interests or otherwise, regardless of the form of transaction), a business providing products and services similar to those provided at Studios, even if such business operates, franchises and/or licenses Competitive Businesses (as defined in Section 7A); and

(5) engage in all other activities not expressly prohibited by this Agreement.

1F. MODIFICATION OF FRANCHISE SYSTEM.

Because complete and detailed uniformity under many varying conditions might not be possible or practical, you acknowledge that we specifically reserve the right and privilege, as we consider to be best, in our sole opinion, to vary System Standards for any franchise owner based upon the peculiarities of any condition that we consider important to that franchise owner's successful operation. We may choose not to authorize similar variations or accommodations to you or other franchise owners.

2. SITE SELECTION, LEASE OF PREMISES AND DEVELOPMENT AND OPENING OF THE STUDIO

2A. SITE SELECTION.

We must approve the Premises and you may operate your Studios only at the Premises. We may, but are not obligated to assist you with the site selection process. We may also require that you hire a service provider that we designate, which may be one of our affiliates, to assist you with the site selection process. If the location for the Premises is not specified on **Exhibit B** as of the Effective Date, then you will submit to us a complete report for a site you propose for your Studio and which you reasonably believe to conform to certain minimum site selection criteria we establish from time to time. Your site approval request package must contain the documents and information we require, including a description of the proposed site, and a letter of intent or other evidence confirming your favorable prospects for obtaining the proposed site. We have the right to accept or not accept all proposed sites, including sites selected using the services of any of our designees, in our sole discretion. We will use reasonable efforts to accept or not accept the proposed site within thirty (30) days after receiving your site report. Upon our approval of a site, and after you secure the site, we will insert its address on the cover page of this Agreement and into **Exhibit B**, and it will be the Premises.

In addition, we reserve the right to propose sites to you within the Territory Development area for the development of the Studios contemplated by this Agreement. You acknowledge and agree that, if we recommend or give you information regarding a site for the Premises, such recommendation or

information is not a representation or warranty of any kind, express or implied, of the site's suitability for a Studio or any other purpose. Our recommendation indicates only that we believe that the sites and locations meets our then acceptable criteria. Applying criteria that have appeared effective with other sites and locations might not accurately reflect the potential for all sites and locations, and demographic and/or other factors included in or excluded from our criteria could change, altering the potential of a site or location. The uncertainty and variability of these criteria are beyond our control, and we are not responsible if a site and location we recommend fails to meet your expectations. You acknowledge and agree that your acceptance of a site is based on your own independent investigation of the site's suitability for a Studio. If we propose a site and you elect not to accept such site for the development of a Studio at such site, then we have the right to operate or grant any third party the right to operate a Barre Code Studio at such site.

2B. EXECUTION OF FRANCHISE AGREEMENTS.

You agree, in conjunction with signing this Agreement, to execute and deliver to us a Franchise Agreement and related documents representing the first Franchise you are obligated to acquire under this Agreement. Thereafter, once we have approved a site, and prior to signing a lease or to otherwise secure possession of the site, you must sign our then-current form of Franchise Agreement and related documents, the terms of which (including with respect to applicable fees) may differ substantially from the terms contained in the Franchise Agreement in effect on the Effective Date. The Franchise Agreement, in conjunction with this Agreement, will govern the development and operation of the Barre Code Studio at the approved site identified therein.

2C. COMPLIANCE WITH DEVELOPMENT SCHEDULE.

Each period described in the Development Schedule is a “**Development Period.**” You must satisfy the obligations described on the Development Schedule (**Exhibit B**) during and as of the end of each Development Period. The Development Schedule is not our representation, express or implied, that the Territory Development area can support, or that there are or will be sufficient sites for, the number of Barre Code Studios specified in the Development Schedule or during any particular Development Period. We are relying on your representation that you have conducted your own independent investigation and have determined that you can satisfy the development obligations under each Development Period of the Development Schedule.

We will count a Barre Code Studio towards the Development Schedule only if it is fully operational and open for members and is substantially complying with the terms of the Franchise Agreement as of the end of the Development Period. However, a Studio which is, with our approval or because of fire or casualty, permanently closed during the last ninety (90) days of a Development Period, after having been open and operating, will be counted towards the development obligations for the Development Period in which it closed, but not thereafter.

2D. FAILURE TO COMPLY WITH DEVELOPMENT SCHEDULE.

You agree and acknowledge that time is of the essence. If you fail to comply with the Development Schedule as of the end of any Development Period, we have the right to terminate this Agreement as provided for herein. If this Agreement is terminated due to your failure to comply with the Development Schedule, the individual Franchise Agreement signed by you for each individual Studio will govern the operation of your Studio and you and our relationship as franchisee and franchisor. In terminating this Agreement, you acknowledge that we have the right to release the Territory Development area and allow other potential franchisees to inquire, execute, and operate a Barre Code Studio in such area(s).

3. FEES.

You agree to pay us, on your execution of this Agreement and in consideration of the grant of the Development Rights for two (2) Studios, a nonrecurring and nonrefundable development fee in the amount of Forty-Nine Five Hundred Dollars (\$49,500) or in consideration of the grant of the Development Rights for three (3) Studios, a nonrecurring and nonrefundable fee in the amount of Fifty-Nine Thousand and Five Hundred Dollars (\$59,500) (collectively, the “**Development Fee**”). The Development Fee is fully earned by us when you and we sign this Agreement and is nonrefundable.

4. TRAINING AND ASSISTANCE.

You must train all of your employees for the operation of the Studio in accordance with the applicable Franchise Agreement and Operations Manual. Each franchise agreement issued pursuant to this Agreement will specify the manner in which your employees must be trained. Unless you have a master trainer certified by us, you are required to attend additional training with the applicable then-current additional training fee, which is currently One Thousand Dollars (\$1,000) per day (8-hour day), or Three Hundred Dollars (\$300) per hour. All other initial and ongoing training is governed by your individual Franchise Agreement signed pursuant to this Agreement.

5. MARKS.

5A. OWNERSHIP AND GOODWILL OF MARKS.

Barre Code IP, LLC (the “**Trademark Owner**”) has licensed the Marks to us to use in connection with the franchising, development, and operation of Studios. Your right to use the Marks is derived from this Agreement and your Franchise Agreement and limited to your operating your Studios according to your Agreements and all System Standards we prescribe during its term. Your unauthorized use of the Marks is a breach of this Agreement and infringes the Trademark Owner and our rights in the Marks. You acknowledge and agree that any unauthorized use of the Marks will cause us and Trademark Owner irreparable harm for which there is no adequate remedy at law and will entitle us and Trademark Owner to injunctive relief. You acknowledge and agree that your use of the Marks and any goodwill established by that use are exclusively for our and Trademark Owner’s benefit and that this Agreement does not confer any goodwill or other interests in the Marks upon you (other than the right to operate your Studio under this Agreement). All provisions of this Agreement relating to the Marks apply to any additional proprietary trade and service marks we authorize you to use. You may not at any time during or after any Agreement’s term contest or assist any other person in contesting the validity, or our and Trademark Owner’s ownership, of the Marks.

5B. LIMITATIONS ON YOUR USE OF MARKS.

You agree to use the Marks to identify your Studios and to identify yourself as the independent owner of your Studio in the manner we prescribe. You have no right to sublicense or assign your right to use the Marks. You may not use any Mark (1) as part of any corporate or legal business name, (2) with any prefix, suffix, or other modifying words, terms, designs, or symbols (other than logos we have licensed to you), (3) in selling any unauthorized services or products, (4) as part of any domain name, homepage, electronic address, or otherwise in connection with a website; (5) in any user name, screen name or profile in connection with any social networking sites, such as, but not limited to LinkedIn[®], Twitter[®], Facebook[®], Instagram[®] or YouTube[®], except in accordance with our guidelines set forth in the Operations Manual or otherwise consented to in writing from time to time; and (6) in any other manner that we have not expressly authorized in writing. Except

in conjunction with the Franchise System Website (as defined in Section 9G of the Franchise Agreement) or with our prior written consent, you may not use any Mark as part of any domain name, homepage, electronic address, or otherwise in connection with a website and then only on the terms we specify.

You may not use any Mark in advertising the transfer, sale, or other disposition of your Studio(s) or an ownership interest in you without our prior written consent, which we will not unreasonably withhold. You agree to display the Marks prominently as we prescribe at your Studios and on forms, advertising, supplies, employee uniforms and other materials we designate. You agree to give the notices of trade and service mark registrations that we specify and to obtain any fictitious or assumed name registrations required under applicable law.

6. CONFIDENTIAL INFORMATION & INNOVATIONS.

6A. CONFIDENTIAL INFORMATION.

We possess (and will continue to develop and acquire) certain confidential information, some of which constitutes trade secrets under applicable law (the “**Confidential Information**”), relating to developing and operating Studios, including:

- (1) training and operations materials and manuals, including the Operations Manual;
- (2) the System Standards and other methods, formats, specifications, standards, systems, procedures, sales and marketing techniques, knowledge, and experience used in developing and operating Studios;
- (3) market research, promotional, marketing and advertising strategies and programs for Studios;
- (4) strategic plans, including expansion strategies and targeted demographics; (5) knowledge of, specifications for and suppliers of, and methods of ordering, Operating Assets and other products and supplies;
- (6) any computer software or similar technology which is proprietary to us or the Franchise System, including digital passwords and identifications and any source code of, and data, reports, and other printed materials generated by, the software or similar technology;
- (7) knowledge of the operating results and financial performance of Studios other than your Studio;
- (8) information generated by, or used or developed in, your Studio’s operation, including information relating to members such as member names, addresses, telephone numbers, e-mail addresses, buying habits, preferences, demographic information and related information (“**Membership Information**”), and any other information contained from time to time in the Computer System; and
- (9) any other information designated as confidential or proprietary by us.

You acknowledge and agree that you will not acquire any interest in Confidential Information, other than the right to use it as we specify in operating your Studio during this Agreement’s term, and

that Confidential Information is proprietary, includes our trade secrets, and is disclosed to you only on the condition that you agree, and you in fact do agree, that you and your owners:

- (a) will not use Confidential Information in any other business or capacity;
- (b) will keep each item deemed to be part of Confidential Information absolutely confidential, both during this Agreement's term and then thereafter;
- (c) will not make unauthorized copies of any Confidential Information disclosed via electronic medium or in written or other tangible form;
- (d) will adopt and implement reasonable procedures to prevent unauthorized use or disclosure of Confidential Information, including restricting its disclosure to Studio personnel and others and using non-disclosure and non-competition agreements with those having access to Confidential Information in the form attached as **Exhibit C**. We have the right to regulate the form of agreements that you use and to be a third party beneficiary of those agreements with independent enforcement rights; and
- (e) will not sell, trade or otherwise profit in any way from the Confidential Information, except using methods approved by us.

Confidential Information does not include information, knowledge, or know-how which you can demonstrate lawfully came to your attention before we provided it to you directly or indirectly; which, at the time that we disclosed it to you, already had lawfully become generally known through publication or communication by others (without violating an obligation to us or our affiliates); or which, after we disclose it to you, lawfully becomes generally known through publication or communication by others (without violating an obligation to us or our affiliates). However, if we include any matter in Confidential Information, anyone who claims that it is not Confidential Information must prove that one of the exclusions provided in this paragraph is fulfilled.

All Membership Information will be owned by us. You agree to (1) use Membership Information only for the promotion of your Studio during the term hereof and (2) refrain from selling Membership Information to third parties. You will comply with all applicable laws governing the use, protection, and disclosure of Membership Information. If there is a suspected or actual breach of security or unauthorized access involving Membership Information, you will notify us immediately after becoming aware of such actual or suspected occurrence and specify the extent to which Membership Information was compromised or disclosed.

All ideas, concepts, techniques, or materials relating to a Studio, whether or not protectable intellectual property and whether created by or for you or your owners or employees, must be promptly disclosed to us and will be deemed to be our sole and exclusive property, part of the Franchise System, and works made-for-hire for us. To the extent that any item does not qualify as a "work made-for-hire" for us, by this paragraph you assign ownership of that item, and all related rights to that item, to us and agree to take whatever action (including signing assignment or other documents) we request to evidence our ownership or to help us obtain intellectual property rights in the item.

6B. INNOVATIONS.

You agree that, as between us, we or our affiliates own the System and any Proprietary Information, and that your rights to use the System and Proprietary Information, derive solely from

this Agreement or from Franchise Agreements executed pursuant to this Agreement. All improvements, developments, derivative works, enhancements, or modifications to the System and any Proprietary Information (collectively, “**Innovations**”) made or created by you, your employees, contractors, or affiliates, whether developed separately or in conjunction with us, shall be owned solely by us or our affiliates. You represent, warrant, and covenant that your employees and contractors are bound by written agreements assigning all rights in and to any Innovations developed or created by them to you. To the extent that you, your employees, affiliates or contractors are deemed to have any interest in such Innovations, you hereby agree to assign, and do assign, all right, title and interest in and to such Innovations to us. To that end, you shall execute, verify, and deliver such documents (including assignments) and perform such other acts as we may reasonably request for use in applying for, obtaining, perfecting, evidencing, sustaining, and enforcing such ownership rights in and to the Innovations, and the assignment thereof. Your obligation to assist us with respect to use ownership rights shall continue beyond the expiration or termination of this Agreement, or the Franchise Agreement executed pursuant to this Agreement. In the event that we are unable, for any reason, after reasonable effort, to secure your signature on any document needed in connection with the actions specific in this Section, you hereby irrevocably designate and appoint us and our duly authorized officers and agents as your agent and attorney in fact, which appointment is coupled with an interest and is irrevocable, to act for and on your behalf to execute, verify, and file any such documents and to do all other lawfully permitted acts to further the purposes of this Section with the same legal force and effect as if executed by you.

6C. GENERAL.

If you breach any of the provisions of this Section 6, we will be entitled to equitable relief, including in the form of injunctions and orders for specific performance, in addition to all other remedies available at law or equity. The obligations under this Section shall survive any expiration or termination of this Agreement.

7. EXCLUSIVE RELATIONSHIP DURING TERM

7A. COVENANTS AGAINST COMPETITION.

You acknowledge that we have granted you Development Rights in consideration of and reliance upon your agreement to deal exclusively with us. You therefore agree that, during this Agreement’s term, neither you, any of your owners, nor any of your or your owners’ immediate family members will:

- (a) have any direct or indirect controlling or non-controlling interest as an owner – whether of record, beneficially, or otherwise – in a Competitive Business (as defined below), wherever located or operating (except that equity ownership of less than five percent (5%) of a Competitive Business whose stock or other forms of ownership interest are publicly traded on a recognized United States stock exchange will not be deemed to violate this subparagraph);
- (b) perform services as a director, officer, manager, employee, consultant, representative, or agent for a Competitive Business, wherever located or operating;

(c) divert or attempt to divert any actual or potential business or member of your Studio to a Competitive Business;

(d) employ or seek to employ any person who is employed by us, our affiliates or by any other Studio franchise owner nor induce nor attempt to induce any such person to leave said employment without the prior written consent of such person's employer; or

(e) engage in any other activity which might injure the goodwill of the Marks and Franchise System.

You agree to obtain similar covenants from the personnel we specify, including officers, directors, managers and other employees attending our training program or having access to Confidential Information. We have the right to regulate the form of agreement that you use and to be a third party beneficiary of that agreement with independent enforcement rights.

The term "**Competitive Business**" means any business (excluding any Studios operated under a franchise agreement with us or our affiliate) operating, or granting, franchises or licenses to others to operate, any fitness or workout business offering group classes.

7B. NON-SOLICITATION AND NON-INTERFERENCE.

You further agree that, during the term of this Agreement, neither you, any of your owners, nor any of your or your owners' immediate family members will:

(1) recruit or hire any person who is then or was, within the immediately preceding twenty-four (24) months, employed by us, by any of our affiliates, or by a Studio franchise owner without our consent or that of the relevant employer; or

(2) solicit, interfere, or attempt to interfere with our or our affiliates' relationships with any members, vendors, or consultants.

7C. NON-DISPARAGEMENT.

You agree not to (and to use your best efforts to cause your current and former shareholders, members, officers, directors, principals, agents, partners, employees, representatives, attorneys, spouses, affiliates, successors and assigns not to) (i) disparage or otherwise speak or write negatively, directly or indirectly, of us, our affiliates, any of our or our affiliates' directors, officers, employees, representatives or affiliates, the "The Barre Code" brand, the Franchise System, any Studio, any business using the Marks, or (ii) take any other action which would, directly or indirectly, subject the "The Barre Code" brand to ridicule, scandal, reproach, scorn, or indignity, or which would negatively impact the goodwill of us or the "The Barre Code" brand.

8. RECORDS, REPORTS, AND FINANCIAL STATEMENTS.

You agree to establish and maintain at your own expense a bookkeeping, accounting, and recordkeeping system conforming to the requirements and formats we prescribe from time to time.

You must use a Computer System to maintain certain sales data, Membership Information and other information. You agree that we shall have access to the Computer System of your Studio at all times and that we shall have the right to collect and retain from the Computer System any and all data concerning your Studio. We may require that you hire a service-provider that we designate as your provider of accounting, payroll and/or bookkeeping services. If we designate a service- provider for accounting, payroll and/or bookkeeping services, you agree to cooperate with such service-provider and provide such service-provider with all information you would appropriately provide us under this Section 8.

Each month, you agree to generate, in the manner and format that we may prescribe from time to time, an income statement (including a standard chart of the accounts designated by us) for your Studio covering the most recently completed month. Upon our request, you agree to send us such statements. You also agree to give us in the manner and format that we prescribe from time to time:

- (a) on or before the Royalty payment, a report on your Studio's Gross Sales during the preceding calendar month;
- (b) within fifteen (15) days after the end of each calendar month, the operating statements, financial statements, statistical reports and other information we request regarding your Studio covering the preceding month;
- (c) within the time limits specified in the Operations Manual, such other periodic operating statements, financial statements, statistical reports and other information we request regarding you and your Studio;
- (d) by March 15th of each year, annual profit and loss and source and use of funds statements and a balance sheet for your Studio as of the end of the prior calendar year; and
- (e) within ten (10) days after our request, exact copies of federal and state income tax returns, sales tax returns, and any other forms, records, books, and other information we may periodically require relating to you and your Studio.

An officer must certify and sign each report and financial statement in the manner we prescribe. We may disclose data derived from these reports, although we will not without your consent (unless required by law) disclose your identity in any materials that we circulate publicly.

Subject to applicable law, you agree to preserve and maintain all records in a secure location at your Studio for at least three (3) years (including, but not limited to, sales checks, purchase orders, invoices, payroll records, customer lists, check stubs, sales tax records and returns, cash receipts journals, cash disbursement journals, and general ledgers). We may require you to have audited financial statements prepared annually during the term of this Agreement.

9. TRANSFER.

9A. BY US.

You acknowledge that we maintain a staff to manage and operate the Franchise System and that staff members can change as employees come and go. You acknowledge that you did not sign this Agreement in reliance on the continued participation by or employment of any of our shareholders, directors, officers, or employees. We may change our ownership or form and/or assign this Agreement and any other agreement to a third party without restriction. After our assignment of this Agreement to a third party who expressly assumes the obligations under this Agreement, we no longer will have any performance or the

other obligations under this Agreement. This Agreement and any other agreement will inure to the benefit of any transferee or other legal successor to our interest in it.

9B. BY YOU.

You understand and acknowledge that the rights and duties this Agreement creates are personal to you and your owners and that we have granted you the franchise in reliance upon our perceptions of your and your owners' individual or collective character, skill, aptitude, attitude, business ability, and financial capacity. Accordingly, none of the following may be transferred without our prior written approval: (i) this Agreement (or any interest in this Agreement); (ii) your Studio (or any right to receive all or a portion of your Studio's profits or losses or capital appreciation related to your Studio); (iii) substantially all of the assets of your Studio; (iv) any ownership interest in you (regardless of its size); or (v) any ownership interest in any of your owners (if such owners are legal entities). A transfer of your Studio's ownership, possession, or control, or substantially all of its assets, may be made only with a transfer of this Agreement. Any transfer without our approval is a breach of this Agreement and has no effect.

In this Agreement, the term “**transfer**” includes a voluntary, involuntary, direct, or indirect assignment, sale, gift, or other disposition. An assignment, sale, gift, or other disposition includes the following events:

- (a) transfer of ownership of capital stock, a partnership or membership interest, or another form of ownership interest;
- (b) merger or consolidation or issuance of additional securities or other forms of ownership interest;
- (c) any sale of a security convertible to an ownership interest;
- (d) transfer in your owners in a divorce, insolvency, or entity dissolution proceeding or otherwise by operation of law;
- (e) if one of your owners or an owner of one of your owners dies, a transfer of by will, declaration of or transfer in trust, or under the laws of intestate succession; or
- (f) foreclosure upon your Studio, or a transfer, surrender, or loss of your Studio's possession, control, or management.

Additionally, you may not pledge this Agreement (to someone other than us) or an ownership interest in you or your owners as security for any loan or other financing, unless (1) we grant our prior written consent and (2) the lender agrees that its claims will be subordinate to all amounts you owe at any time to us or our affiliates.

9C. CONDITIONS FOR APPROVAL OF TRANSFER.

If you and your owners are fully complying with this Agreement and have requested a transfer, then, subject to the other provisions of this Section 9, we will approve a transfer that meets all of the requirements in this Section 9C.

If the proposed transfer is of a non-controlling ownership interest in you or your owners (determined as of the date on which the proposed transfer will occur), then we will approve such transfer if the proposed transferee and its direct and indirect owners (if the transferee is an Entity) are of good character

and meet our then applicable standards for Studio franchise owners (including no ownership interest or performance of services for a Competitive Business). If the proposed transfer is of this Agreement, a “controlling ownership interest” (as defined in Section 12K) in you or one of your owners, or is one of a series of transfers (regardless of the time period over which these transfers take place), which in the aggregate transfers this Agreement or a controlling ownership interest in you or one of your owners, then all of the following conditions must be met before or concurrently with the effective date of the transfer:

(1) the transferee has sufficient business experience, aptitude, integrity and financial resources to operate your Studio;

(2) you have paid all Royalties, Marketing Fund Contributions, and other amounts owed to us, our affiliates, and third-party vendors; have submitted all required reports and statements; and have not violated any provision of this Agreement or any other agreement with us or our affiliates during both the sixty (60) day period before you requested our consent to the transfer and the period between your request and the effective date of the transfer;

(3) neither the transferee nor its owners (if the transferee is an Entity) or affiliates have an ownership interest (direct or indirect) in or perform services for a Competitive Business;

(4) the transferee’s representatives satisfactorily complete our then-current training program;

(5) your landlord allows you to transfer the Lease or to sublease the Premises to the transferee;

(6) the transferee shall (if the transfer is of this Agreement), or you shall (if the transfer is of a controlling ownership interest in you or one of your owners), sign our then-current form of franchise agreement and related documents, any and all of the provisions of which may differ materially from any and all of those contained in this Agreement, including the Royalty and the Marketing Fund Contribution; provided, however, that the term of the new franchise agreement signed will equal the remainder of the then-remaining term of this Agreement;

(7) you pay us a transfer fee equal to Ten Thousand Dollars (\$10,000);

(8) you (and your owners) sign a general release, in a form satisfactory to us, of any and all claims against us and our shareholders, officers, directors, employees, and agents;

(9) all individuals and entities who will be direct or indirect owners must execute or have executed a guaranty in the form we prescribe;

(10) we have determined that the purchase price and payment terms will not adversely affect the transferee’s operation of your Studio;

(11) if you or your owners finance any part of the purchase price, you and/or your owners agree that all of the transferee’s obligations under promissory notes, agreements, or security interests reserved in your Studio are subordinate to the transferee’s obligation to pay Royalties, Marketing Fund Contributions, and other amounts due to us, our affiliates, and third-party vendors related to the operation of the Studio and otherwise to comply with this Agreement;

(12) you have corrected any existing deficiencies of your Studio of which we have notified you on a punch list or in other communications, and/or the transferee agrees to upgrade, remodel,

and refurbish your Studio in accordance with our then-current requirements and specifications for Studios within the time period we specify following the effective date of the transfer (we will advise the transferee before the effective date of the transfer of the specific actions that it must take and the time period within which such actions must be taken). We may also require the transferee to escrow an amount we approve for payment of the required upgrade, remodel or refurbishment;

(13) you and your transferring owners will not directly or indirectly at any time or in any manner (except with respect to other Studios you own and operate) identify yourself or themselves or any business as a current or former Studio or as one of our franchise owners; use any Mark, any colorable imitation of a Mark, or other indicia of a Studio in any manner or for any purpose; or utilize for any purpose any trade name, trade or service mark, or other commercial symbol that suggests or indicates a connection or association with us; and

(14) you and your transferring owners agree to comply with the restrictive covenants found herein and are bound, as if this Agreement was terminated as of the date of transfer.

If you (or your Operating Partner) request a transfer, it is solely your responsibility to find such prospective transferee. We may review all information regarding your Studio that you give the transferee, correct any information that we believe is inaccurate, and give the transferee copies of any reports that you have given us or we have made regarding your Studio.

9D. EFFECT OF CONSENT TO TRANSFER.

Our consent to a transfer of this Agreement and your Studio or Studios, or any interest in you or your owners, is not a representation of the fairness of the terms of any contract between you and the transferee, a guarantee of your Studio's or transferee's prospects of success, or a waiver of any claims we have against you (or your owners) or of our right to demand the transferee's full compliance with this Agreement.

9E. TRANSFER TO A WHOLLY-OWNED ENTITY.

Notwithstanding Section 9C above, if you are in full compliance with this Agreement, you may transfer this Agreement to an Entity which conducts no business other than your Studio and other Studios, in which you maintain management control, and of which you own and control one hundred percent (100%) of the equity and voting power of all issued and outstanding ownership interests, provided that all of your Studio's assets are owned, and your Studio's business is conducted, only by that single corporation or limited liability company. The Entity must expressly assume all of your obligations under this Agreement. You agree to remain personally liable under this Agreement as if the transfer to the Entity did not occur and sign the form of consent to assignment and assignment to corporate entity satisfactory to us which may include a general release of any and all claims against us and our owners, officers, directors, employees and agents. You further agree to provide us with all organizational documents for the Entity that we require.

9F. OUR RIGHT OF FIRST REFUSAL.

If you (or any of your owners) at any time determine to sell or transfer for consideration an interest in this Agreement and your Studio, or an ownership interest in you (except to or among your current owners, which is not subject to this Section), in a transaction that otherwise would be allowed under Sections 9B and C above, you (or your owners) agree to obtain from a responsible and fully disclosed buyer, and send to us a true and complete copy of a bona fide, executed written offer (which may include a letter of intent) relating exclusively to an interest in you or in this Agreement and your Studio. The offer must include details of the payment terms of the proposed sale and the sources and terms of any financing for the proposed purchase price. To be a valid, bona fide offer, the proposed purchase price must be in a dollar amount, and the

proposed buyer must submit with its offer an earnest money deposit equal to five percent (5%) or more of the offering price.

The right of first refusal process will not be triggered by a proposed transfer that would not be allowed under Sections 9B and C above. We may require you (or your owners) to send us copies of any materials or information sent to the proposed buyer or transferee regarding the possible transaction.

We may elect to purchase the interest offered for the price and on the terms and conditions contained in the offer, provided that:

- (1) we notify you or your selling owner(s) that we intend to purchase the interest or within thirty (30) days after we receive a copy of the offer and all other information we request;
- (2) we may substitute cash for any form of payment proposed in the offer (such as ownership interests in a privately-held entity);
- (3) our credit will be deemed equal to the credit of any proposed buyer (meaning that, if the proposed consideration includes promissory notes, we or our designee may provide promissory notes with the same terms as those offered by the proposed buyer);
- (4) we will have an additional thirty (30) days to prepare for closing after notifying you of our election to purchase; and
- (5) we must receive, and you and your owners agree to make, all customary representations and warranties given by the seller of the assets of a business or the ownership interests in an Entity, as applicable, including representations and warranties regarding: (a) ownership and condition of and title to ownership interests and/or assets; (b) liens and encumbrances relating to ownership interests and/or assets; and (c) validity of contracts and the liabilities, contingent or otherwise, of the entity whose assets or ownership interests are being purchased.

We have the unrestricted right to assign this right of first refusal to a third party, who then will have the rights described in this Section 9F.

If we do not exercise our right of first refusal, you or your owners may complete the sale to the proposed buyer on the original offer's terms, but only if we otherwise approve the transfer in accordance with Sections 9B and C above, and if you (and your owners) and the transferee comply with the conditions in Sections 9B and C above.

If you do not complete the sale to the proposed buyer within sixty (60) days after we notify you that we do not intend to exercise our right of first refusal, or if there is a material change in the terms of the sale (which you agree to tell us promptly), we or our designee will have an additional right of first refusal during the thirty (30) day period following either the expiration of the sixty (60) day period or our receipt of notice of the material change(s) in the sale's terms, either on the terms originally offered or the modified terms, at our or our designee's option.

Notwithstanding the foregoing, if your Studio has been used as collateral for an SBA-guaranteed loan (which is subject to our consent as described in Section 9B), we will not, while such loan remains unpaid, exercise our right of first refusal under this Section 9F with respect to a transfer of part of the ownership interests in you unless, in connection with our exercise of the right of first refusal, we are paying off the SBA-guaranteed loan. However, we retain the right to assign our right of first refusal with respect to such transfers to an unaffiliated third-party.

10. TERMINATION OF AGREEMENT.

10A. TERMINATION BY YOU.

If you and your owners are fully complying with this Agreement and we materially fail to comply with this Agreement and do not correct the failure within thirty (30) days after you deliver written notice of the material failure to us or, if we cannot correct the failure within thirty (30) days, give you within thirty (30) days after your notice reasonable evidence of our effort to correct the failure within a reasonable time, you may terminate this Agreement effective an additional thirty (30) days after you deliver to us written notice of termination.

Your termination of this Agreement other than according to this Section 10A will be deemed a termination without cause and a breach of this Agreement.

10B. TERMINATION BY US.

In addition to any other rights we have under this Agreement, we will have the right to terminate this Agreement, at any time effective upon delivery of written notice of termination to you, if:

(1) you (or any of your owners) have made or make any material misrepresentation or omission in acquiring the franchise, Development Rights or operating your Studios;

(2) you do not open your Studio in accordance with the time period set forth in your Development Schedule;

(3) you abandon or threaten to abandon the Development Rights, or take or threaten to take action to liquidate your assets, or if you do not pay any debts or other amounts incurred by you in operating the Studios hereunder when such debts or amounts are due and payable;

(4) you fail to comply with the Development Schedule and such failure continues for a period of 30 days after written notice from us (subject to your cure right below if the failure is the direct result of a Casualty Event);

(5) you fail to furnish reports, financial statements, tax returns or any other documentation required by the provisions of this Agreement and do not correct such failure within 10 days following notice;

(6) you (or your owners) make or attempt to make any transfer in violation of Section 9;

(7) you (or any of your owners) are or have been convicted by a trial court of, or plead or have pleaded no contest to, a felony;

(8) you (or any of your owners) engage in any dishonest or unethical conduct which, in our opinion, adversely affects your Studio's reputation or the goodwill associated with the Marks;

(9) you or your affiliates fail to comply with any provision of any Franchise Agreement and do not cure such failures within the applicable cure period, if any;

(10) you lose the right to occupy the Premises whether or not through any fault of yours;

(11) you (or any of your owners) knowingly make any unauthorized use or disclosure of any part of the Operations Manual or any other Confidential Information;

(12) you violate any health, safety, or sanitation law, ordinance, or regulation, or operate your Studio in an unsafe manner, and do not begin to cure the violation immediately, and correct the violation within seventy-two (72) hours after you receive notice from us or any other party;

(13) you violate any other applicable law, regulation, ordinance or consent decree, or fail to maintain any bond, license or permit, and do not cure such violation or failure within ten (10) days after we or any applicable government agency deliver notice to you of that violation or failure;

(14) you fail to pay us (or our affiliates) any amounts due and do not correct the failure within ten (10) days after we deliver written notice of that failure to you;

(15) you fail to pay when due any federal or state income, service, sales, or other taxes due on your Studio's operation, unless you are in good faith contesting your liability for these taxes;

(16) you have rejected two or more proposed sites within the Territory Development area for development of a Barre Code Studio that we have provided pursuant this Agreement;

(17) you (or any of your owners) (a) fail on three (3) or more separate occasions within any twelve (12) consecutive month period to comply with this Agreement, whether or not we notify you of the failures, and, if we do notify you of the failures, whether or not you correct the failures after our delivery of notice to you; or (b) fail on two (2) or more separate occasions within any twelve (12) consecutive month period to comply with the same obligation under this Agreement, whether or not we notify you of the failures, and, if we do notify you of the failures, whether or not you correct the failures after our delivery of notice to you;

(18) you make an assignment for the benefit of creditors or admit in writing your insolvency or inability to pay your debts generally as they become due; you consent to the appointment of a receiver, trustee, or liquidator of all or the substantial part of your property; your Studio is attached, seized, subjected to a writ or distress warrant, or levied upon, unless the attachment, seizure, writ, warrant, or levy is vacated within thirty (30) days; or any order appointing a receiver, trustee, or liquidator of you or your Studio is not vacated within thirty (30) days following the order's entry;

(19) you or any of your owners' assets, property, or interests are blocked under any law, ordinance, or regulation relating to terrorist activities, or you or any of your owners otherwise violate any such law, ordinance, or regulation;

(20) you (or any of your owners) fail to comply with any other provision of this Agreement or any System Standard and do not correct the failure within thirty (30) days after we deliver written notice of the failure to you;

(21) there is a termination of any other franchise agreement between you or your affiliates and us (or any of our affiliates); or

(22) you fail to observe, perform or comply with any other of the terms or conditions of this Agreement not listed in items (1) through (21) above, and such failure continues for a period of 30 days after written notice thereof has been given by us to you; provided, however, that if your

failure is of your obligation to comply with the Development Schedule, such failure is the direct result of a Casualty Event, and you are using good faith efforts to cure the failure, we will not exercise our rights under this Section unless you have failed to cure such default within 180 days following written notice thereof. As used in this paragraph, a “**Casualty Event**” is a fire, tornado, hurricane, flood, earthquake or similar natural disaster which is not within your control.

10C. EFFECTS OF TERMINATION OR EXPIRATION.

(1) Effects. On the expiration or termination of this Agreement for any reason whatsoever, the following provisions will apply:

- a) all of your rights under this Agreement will cease, and you are no longer entitled to exercise the Development Rights or hold yourself out to the public as being a developer of Barre Code Studios, except as permitted under each individual Franchise Agreement signed pursuant to this Agreement;
- b) you must return all Proprietary Information in your possession or control (except that you may retain and continue to use any Proprietary Information that you are permitted to use under any Franchise Agreements); and
- c) without limiting any other rights or remedies to which we may be entitled, you must pay all amounts owing to us pursuant to this Agreement up to the date of termination.

10D. PAYMENT OF AMOUNTS OWED TO US.

You agree to pay us within fifteen (15) days after this Agreement expires or is terminated, or on any later date that we determine the amounts due to us (or our affiliates), the Royalties, Marketing Fund Contributions, interest, and all other amounts owed to us (and our affiliates) which then are unpaid. We have the right to set off any amount you or your owners owe us or our affiliates against any amounts we or our affiliates owe you or your owners. You acknowledge and agree that, upon the termination or expiration of this Agreement, we shall not become responsible for paying any other third party amounts you may owe to such member or third party.

In addition, if this Agreement is terminated by you or by us according to this Agreement’s terms and conditions, you and we agree that it would be difficult if not impossible to determine the amount of damages that we would suffer. You, therefore, agree to pay to us the net present value of the balance of your Royalties and Marketing Fund Contributions from the date of termination until the scheduled expiration date of this Agreement (such Royalties and Marketing Fund Contributions to be based on the average monthly Royalty and Marketing Fund Contribution during the preceding twelve (12) calendar months’ times the number of months remaining in the term of this Agreement). If, as of the termination date, you have been selling Memberships for less than twelve (12) calendar months, then such Royalties and Marketing Fund Contributions shall be based on your average monthly Royalty and Marketing Fund Contribution during the months in which you are open multiplied by number of months remaining in the term of this Agreement.

10E. MARKS.

(1) Removal of Signs and Marks. In the case of expiration or termination, you must remove all signs containing any Mark and return to us or destroy all items, forms and materials containing any Mark or otherwise identifying or relating to a Studio on or before the date on which

this Agreement expires. In the case of a termination, you must remove all signs containing any Mark and return to us or destroy all items, forms and materials containing any Mark or otherwise identifying or relating to a Studio within seven (7) days after the date this Agreement is terminated.

(2) Additional De-Identification Requirements. When this Agreement expires or is terminated:

(a) you (and your owners) may not directly or indirectly at any time or in any manner (except with other Studios you own and operate) identify yourself or any business as a current or former Studio or as one of our current or former franchise owners; use any Mark, any colorable imitation of a Mark, or other indicia of a Studio in any manner or for any purpose; or use for any purpose any trade name, trade or service mark, or other commercial symbol that indicates or suggests a connection or association with us;

(b) you agree to take the action required to cancel or assign all fictitious or assumed name or equivalent registrations relating to your use of any Mark;

(c) if you fail to do so in the required time period, you agree to allow us, without liability to you or third parties for trespass or any other claim, to enter the Premises and remove any signs or other materials containing any Marks from your Studio;

(d) you agree to notify the telephone company and all telephone directory and Internet directory publishers of the termination or expiration of your right to use any telephone, facsimile, or other numbers and telephone directory listings associated with any Mark; to authorize the transfer of these numbers and directory listings to us or at our direction; and/or to instruct the listing company to forward all calls made to your numbers to numbers we specify. If you fail to do so, we may take whatever action and sign whatever documents we deem appropriate on your behalf to effect these events. You agree that, as between you and us, upon termination or expiration, we have the sole right and interest in the telephone numbers and listings, and you appoint us as your attorney-in-fact to direct the telephone company to assign the same to us and to sign any required documents on your behalf;

(e) you agree to comply with all applicable laws in connection with the closure or de-identification of your Studio, including laws which require you to refund membership fees to members;

(f) immediately cease using any email address that is associated with a domain name we own, or the Marks;

(g) if applicable, immediately (i) cease using or operating any website or other online presences or electronic mediums, including, but not limited to, social networking websites (such as LinkedIn[®], Twitter[®], Facebook[®], or YouTube[®]), related to your Studio or the Marks, (ii) take any action as may be required to disable such websites or social networking website accounts, and (iii) cancel all rights in and to any accounts for such websites; and

(h) you agree that we may inspect your Premises or you will give us, within thirty (30) days after the expiration or termination of this Agreement, evidence satisfactory to us of your compliance with these obligations.

10F. CONFIDENTIAL INFORMATION.

You agree that, when this Agreement expires or is terminated, you will immediately cease using any of our Confidential Information (including computer software or similar technology, digital passwords and identifications that we have licensed to you or that otherwise are proprietary to us or the Franchise System, and Membership Information) in any business or otherwise and return to us all copies of the Operations Manual and any other Confidential Information that we have loaned you.

10G. MEMBERSHIPS.

Upon termination or expiration, you must notify all members of your Studio immediately that your Studio will cease to operate under the Marks.

If this Agreement is being terminated or expiring without renewal, we may contact members of your Studio and offer such members continued rights to use one or more other Studios on such terms and conditions we deem appropriate, which in no event will include assumption of any then existing liability arising out of or relating to any Membership Agreement or act or failure to act by you or your Studio.

In the event that, upon expiration or termination of this Agreement, members of your Studio are legally entitled to full or partial refund of any monies paid to you, you will refund such monies promptly and in full and will cooperate with us to preserve goodwill with such members. If you fail to refund your members as required pursuant to this Section 10G, we reserve the right to refund such members in order to preserve good will and prevent damage to the Marks. You must reimburse us for all amounts we refund to members of your Studio.

10H. COVENANT NOT TO COMPETE.

Upon termination or expiration of this Agreement, you and your owners agree that, for two (2) years beginning on the effective date of termination or expiration or the date on which all persons restricted by this Section 10I begin to comply with this Section 10I, whichever is later, neither you nor any of your owners (or their immediate family members) will have any direct or indirect interest as an owner (whether of record, beneficially, or otherwise), investor, partner, director, officer, employee, consultant, representative, or agent in any Competitive Business located or operating:

- (1) at the Premises;
- (2) within a ten (10) mile radius of the Premises.

These restrictions also apply after transfers, as provided in Section 9C(14) above. If any person restricted by this Section 10I refuses voluntarily to comply with these obligations, the two (2) year period for that person will commence with the entry of a court order enforcing this provision. You and your owners expressly acknowledge that you possess skills and abilities of a general nature and have other opportunities for exploiting these skills. Consequently, our enforcing the covenants made in this Section 10I will not deprive you of your personal goodwill or ability to earn a living.

10I. NON-SOLICITATION AND NON-INTERFERENCE.

Upon termination or expiration of this Agreement, you and your owners agree that, for two (2) years beginning on the effective date of termination or expiration or the date on which all persons restricted by this Section 10J begin to comply with this Section 10J, whichever is later, neither you nor any of your owners (or their immediate family members) will:

- (a) recruit or hire any person who is then or was, within the immediately preceding

twenty-four (24) months, employed by us, any of our affiliates, or one of our franchise owners without our consent or that of the relevant employer;

(b) solicit, interfere, or attempt to interfere with our or our affiliates' relationships with any members, vendors, or consultants; or

(c) engage in any other activity that might injure the goodwill of the Marks and/or the Franchise System.

10J. CONTINUING OBLIGATIONS.

All of our and your (and your owners') obligations which expressly or by their nature survive this Agreement's expiration or termination will continue in full force and effect subsequent to and notwithstanding its expiration or termination and until they are satisfied in full or by their nature expire.

11. RELATIONSHIP OF THE PARTIES/INDEMNIFICATION.

11A. INDEPENDENT CONTRACTORS.

You and we understand and agree that this Agreement does not create a fiduciary relationship between you and us, that you and we are and will be independent contractors, and that nothing in this Agreement is intended to make either you or us a general or special agent, joint venturer, partner, or employee of the other for any purpose. You agree to identify yourself conspicuously in all dealings with members, suppliers, public officials, Studio personnel, and others as your Studio's owner under a franchise we have granted and to place notices of independent ownership on the forms, business cards, stationery, advertising, and other materials we require from time to time.

11B. NO LIABILITY FOR ACTS OF OTHER PARTY.

We and you may not make any express or implied agreements, warranties, guarantees, or representations, or incur any debt, in the name or on behalf of the other or represent that our respective relationship is other than franchisor and franchise owner. We will not be obligated for any damages to any person or property directly or indirectly arising out of your Studio's operation or the business you conduct under this Agreement.

11C. TAXES.

We will have no liability for any sales, use, service, occupation, excise, gross revenue, income, property, or other taxes, whether levied upon you or your Studio, due to the business you conduct (except for our income taxes). You are responsible for paying these taxes and must reimburse us for any taxes that we must pay to any state taxing authority on account of either your operation or payments that you make to us.

11D. INDEMNIFICATION.

You agree to indemnify, defend, and hold harmless us, our affiliates, and our and their respective shareholders, directors, officers, employees, agents, successors, and assignees (the "**Indemnified Parties**") against, and to reimburse any one or more of the Indemnified Parties for, all claims, obligations, and damages directly or indirectly arising out of your Studio's operation,

the business you conduct under this Agreement, or your breach of this Agreement, including those alleged to be or found to have been caused by the Indemnified Party's gross negligence or willful misconduct, unless (and then only to the extent that) the claims, obligations, or damages are determined to be caused solely by our gross negligence or willful misconduct in a final, unappealable ruling issued by a court or arbitrator with competent jurisdiction.

For purposes of this indemnification, "**claims**" include all obligations, damages (actual, consequential, or otherwise), and costs that any Indemnified Party reasonably incurs in defending any claim against it, including reasonable accountants', arbitrators', attorneys', and expert witness fees, costs of investigation and proof of facts, court costs, travel and living expenses, and other expenses of litigation, arbitration, or alternative dispute resolution, regardless of whether litigation, arbitration, or alternative dispute resolution is commenced. Each Indemnified Party may defend any claim against it at your expense and agree to settlements or take any other remedial, corrective, or other actions.

This indemnity will continue in full force and effect subsequent to and notwithstanding this Agreement's expiration or termination. An Indemnified Party need not seek recovery from any insurer or other third party, or otherwise mitigate its losses and expenses, in order to maintain and recover fully a claim for indemnity under this Section. You agree that a failure to pursue a recovery or mitigate a loss will not reduce or alter the amounts that an Indemnified Party may recover under this Section.

12. ENFORCEMENT.

12A. SEVERABILITY AND SUBSTITUTION OF VALID PROVISIONS.

Except as expressly provided to the contrary in this Agreement, each section, paragraph, term, and provision of this Agreement is severable, and if, for any reason, any part is held to be invalid or contrary to or in conflict with any applicable present or future law or regulation in a final, unappealable ruling issued by any court, agency, or tribunal with competent jurisdiction, that ruling will not impair the operation of, or otherwise affect, any other portions of this Agreement, which will continue to have full force and effect and bind the parties.

If any covenant which restricts competitive activity is deemed unenforceable by virtue of its scope in terms of area, business activity prohibited, and/or length of time, but would be enforceable if modified, you and we agree that the covenant will be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction whose law determines the covenant's validity.

If any applicable and binding law or rule of any jurisdiction requires more notice than this Agreement requires of this Agreement's termination or of our refusal to enter into a successor franchise agreement, or some other action that this Agreement does not require, or if, under any applicable and binding law or rule of any jurisdiction, any provision of this Agreement or any System Standard is invalid, unenforceable, or unlawful, the notice and/or other action required by the law or rule will be substituted for the comparable provisions of this Agreement, and we may modify the invalid or unenforceable provision or System Standard to the extent required to be valid and enforceable or delete the unlawful provision in its entirety. You agree to be bound by any

promise or covenant imposing the maximum duty the law permits which is subsumed within any provision of this Agreement, as though it were separately articulated in and made a part of this Agreement.

12B. WAIVER OF OBLIGATIONS.

We and you may by written instrument unilaterally waive or reduce any obligation of or restriction upon the other under this Agreement, effective upon delivery of written notice to the other or another effective date stated in the notice of waiver. Any waiver granted will be without prejudice to any other rights we or you have, will be subject to continuing review, and may be revoked at any time and for any reason effective upon delivery of ten (10) days' prior written notice.

We and you will not waive or impair any right, power, or option this Agreement reserves (including our right to demand exact compliance with every term, condition, and covenant or to declare any breach to be a default and to terminate this Agreement before its term expires) because of any custom or practice at variance with this Agreement's terms; our or your failure, refusal, or neglect to exercise any right under this Agreement or to insist upon the other's compliance with this Agreement, including any System Standard; our waiver of or failure to exercise any right, power, or option, whether of the same, similar, or different nature, with other Studios; the existence of franchise agreements for other Studios which contain provisions different from those contained in this Agreement; or our acceptance of any payments due from you after any breach of this Agreement. No special or restrictive legend or endorsement on any check or similar item given to us will be a waiver, compromise, settlement, or accord and satisfaction. We are authorized to remove any legend or endorsement, which then will have no effect.

Neither we nor you will be liable for loss or damage or be in breach of this Agreement if our or your failure to perform our or your obligations results from: (1) compliance with the orders, requests, regulations, or recommendations of any federal, state, or municipal government; (2) acts of God; (3) fires, strikes, embargoes, war, acts of terrorism or similar events, or riot; or (4) any other similar event or cause. Any delay resulting from any of these causes will extend performance accordingly or excuse performance, in whole or in part, as may be reasonable, except that these causes will not excuse payments of amounts owed at the time of the occurrence or payment of Royalties or Marketing Fund Contributions due afterward.

12C. COSTS AND ATTORNEYS' FEES.

The prevailing party in any arbitration or litigation arising out of or relating to this Agreement shall be entitled to recover from the other party all damages, costs and expenses, including court costs and reasonable attorney's fees, incurred by the prevailing party in successfully enforcing any provision of this Agreement.

12D. RIGHTS OF PARTIES ARE CUMULATIVE.

Our and your rights under this Agreement are cumulative, and our or your exercise or enforcement of any right or remedy under this Agreement will not preclude our or your exercise or enforcement of any other right or remedy which we or you are entitled by law to enforce.

12E. ARBITRATION.

WE AND YOU AGREE THAT ALL CONTROVERSIES, DISPUTES, OR CLAIMS BETWEEN US AND OUR AFFILIATES, AND OUR AND THEIR RESPECTIVE SHAREHOLDERS, OFFICERS, DIRECTORS, AGENTS, AND/OR EMPLOYEES, AND YOU (AND/OR YOUR OWNERS, GUARANTORS, AFFILIATES, AND/OR EMPLOYEES) ARISING OUT OF OR RELATED TO:

(1) THIS AGREEMENT OR ANY OTHER AGREEMENT BETWEEN YOU (OR YOUR OWNERS) AND US (OR OUR AFFILIATES);

(2) OUR RELATIONSHIP WITH YOU;

(3) THE SCOPE OR VALIDITY OF THIS AGREEMENT OR ANY OTHER AGREEMENT BETWEEN YOU (OR YOUR OWNERS) AND US (OR OUR AFFILIATES) OR ANY PROVISION OF ANY OF SUCH AGREEMENTS (INCLUDING THE VALIDITY AND SCOPE OF THE ARBITRATION OBLIGATION UNDER THIS SECTION 12E, WHICH WE AND YOU ACKNOWLEDGE IS TO BE DETERMINED BY AN ARBITRATOR, NOT A COURT); OR

(4) ANY SYSTEM STANDARD;

MUST BE SUBMITTED FOR BINDING ARBITRATION, ON DEMAND OF EITHER PARTY, TO THE AMERICAN ARBITRATION ASSOCIATION. THE ARBITRATION PROCEEDINGS WILL BE CONDUCTED BY ONE ARBITRATOR AND, EXCEPT AS THIS SECTION OTHERWISE PROVIDES, ACCORDING TO THE THEN-CURRENT COMMERCIAL ARBITRATION RULES OF THE AMERICAN ARBITRATION ASSOCIATION. ALL PROCEEDINGS WILL BE CONDUCTED AT A SUITABLE LOCATION CHOSEN BY THE ARBITRATOR IN OR WITHIN FIFTY (50) MILES OF OUR THEN-CURRENT PRINCIPAL PLACE OF BUSINESS (CURRENTLY, CHICAGO, ILLINOIS). ALL MATTERS RELATING TO ARBITRATION WILL BE GOVERNED BY THE FEDERAL ARBITRATION ACT (9 U.S.C. §§ 1 ET SEQ.). JUDGMENT UPON THE ARBITRATOR'S AWARD MAY BE ENTERED IN ANY COURT OF COMPETENT JURISDICTION.

THE ARBITRATOR HAS THE RIGHT TO AWARD OR INCLUDE IN HIS OR HER AWARD ANY RELIEF WHICH HE OR SHE DEEMS PROPER, INCLUDING MONEY DAMAGES (WITH INTEREST ON UNPAID AMOUNTS FROM THE DATE DUE), SPECIFIC PERFORMANCE, INJUNCTIVE RELIEF, AND ATTORNEYS' FEES AND COSTS, PROVIDED THAT THE ARBITRATOR MAY NOT DECLARE ANY MARK GENERIC OR OTHERWISE INVALID OR, EXCEPT AS EXPRESSLY PROVIDED IN SECTION 12H BELOW, AWARD ANY PUNITIVE, EXEMPLARY, OR MULTIPLE DAMAGES AGAINST EITHER PARTY (WE AND YOU HEREBY WAIVING TO THE FULLEST EXTENT PERMITTED BY LAW, EXCEPT AS EXPRESSLY PROVIDED IN SECTION 17H BELOW, ANY RIGHT TO OR CLAIM FOR ANY PUNITIVE, EXEMPLARY, OR MULTIPLE DAMAGES AGAINST THE OTHER).

WE AND YOU AGREE TO BE BOUND BY THE PROVISIONS OF ANY LIMITATION ON THE PERIOD OF TIME IN WHICH CLAIMS MUST BE BROUGHT UNDER APPLICABLE LAW OR THIS AGREEMENT, WHICHEVER EXPIRES EARLIER. WE AND YOU FURTHER AGREE THAT, IN ANY ARBITRATION PROCEEDING, EACH MUST SUBMIT OR FILE ANY CLAIM WHICH WOULD CONSTITUTE A COMPULSORY COUNTERCLAIM (AS DEFINED BY RULE 13 OF THE FEDERAL RULES OF CIVIL PROCEDURE) WITHIN THE SAME PROCEEDING AS THE CLAIM TO WHICH IT RELATES. ANY CLAIM WHICH IS NOT SUBMITTED OR FILED AS REQUIRED IS FOREVER BARRED. THE ARBITRATOR MAY NOT CONSIDER ANY SETTLEMENT DISCUSSIONS OR OFFERS THAT MIGHT HAVE BEEN MADE BY EITHER YOU OR US. WE RESERVE THE RIGHT, BUT HAVE NO OBLIGATION, TO ADVANCE YOUR SHARE OF THE COSTS OF ANY ARBITRATION PROCEEDING IN ORDER FOR SUCH ARBITRATION PROCEEDING TO TAKE PLACE AND BY DOING SO SHALL NOT BE DEEMED TO HAVE WAIVED OR RELINQUISHED OUR RIGHT TO SEEK THE RECOVERY OF THOSE COSTS IN ACCORDANCE WITH SECTION 12C ABOVE.

WE AND YOU AGREE THAT ARBITRATION WILL BE CONDUCTED ON AN INDIVIDUAL, NOT A CLASS-WIDE, BASIS AND THAT AN ARBITRATION PROCEEDING BETWEEN US AND OUR AFFILIATES, AND OUR AND THEIR RESPECTIVE SHAREHOLDERS, OFFICERS, DIRECTORS, AGENTS, AND/OR EMPLOYEES, AND YOU (AND/OR YOUR OWNERS, GUARANTORS, AFFILIATES, AND/OR EMPLOYEES) MAY NOT BE COMMENCED, CONDUCTED OR CONSOLIDATED WITH ANY OTHER ARBITRATION PROCEEDING BETWEEN US AND ANY OTHER PERSON. NOTWITHSTANDING THE FOREGOING OR ANYTHING TO THE CONTRARY IN THIS SECTION 17E OR SECTION 17A, IF ANY ARBITRATOR DETERMINES THAT ALL OR ANY PART OF THE PRECEDING SENTENCE IS UNENFORCEABLE WITH RESPECT TO A DISPUTE THAT OTHERWISE WOULD BE SUBJECT TO ARBITRATION UNDER THIS SECTION 17E, THEN ALL PARTIES AGREE THAT THIS ARBITRATION CLAUSE SHALL NOT APPLY TO THAT DISPUTE AND THAT SUCH DISPUTE SHALL BE RESOLVED IN A JUDICIAL PROCEEDING IN ACCORDANCE WITH THIS SECTION 12 (EXCLUDING THIS SECTION 12E).

DESPITE OUR AND YOUR AGREEMENT TO ARBITRATE, WE AND YOU EACH HAVE THE RIGHT IN A PROPER CASE TO SEEK TEMPORARY RESTRAINING ORDERS AND TEMPORARY OR PRELIMINARY INJUNCTIVE RELIEF FROM A COURT OF COMPETENT JURISDICTION; PROVIDED, HOWEVER, THAT WE AND YOU MUST CONTEMPORANEOUSLY SUBMIT OUR DISPUTE FOR ARBITRATION ON THE MERITS AS PROVIDED IN THIS SECTION.

YOU AND WE AGREE THAT, IN ANY ARBITRATION ARISING AS DESCRIBED IN THIS SECTION, REQUESTS FOR DOCUMENTS SHALL BE LIMITED TO DOCUMENTS THAT ARE DIRECTLY RELEVANT TO SIGNIFICANT ISSUES IN THE CASE OR TO THE CASE'S OUTCOME; SHALL BE RESTRICTED IN TERMS OF TIME FRAME, SUBJECT MATTER AND PERSONS OR ENTITIES TO WHICH THE REQUESTS PERTAIN; AND SHALL NOT INCLUDE BROAD PHRASEOLOGY SUCH AS "ALL DOCUMENTS DIRECTLY OR INDIRECTLY RELATED TO." YOU AND WE FURTHER

AGREE THAT THERE SHALL BE NO INTERROGATORIES OR REQUESTS TO ADMIT. WITH RESPECT TO ANY ELECTRONIC DISCOVERY, YOU AND WE AGREE THAT:

A. PRODUCTION OF ELECTRONIC DOCUMENTS NEED ONLY BE FROM SOURCES USED IN THE ORDINARY COURSE OF BUSINESS. NO SUCH DOCUMENTS SHALL BE REQUIRED TO BE PRODUCED FROM BACK-UP SERVERS, TAPES OR OTHER MEDIA;

B. THE PRODUCTION OF ELECTRONIC DOCUMENTS SHALL NORMALLY BE MADE ON THE BASIS OF GENERALLY AVAILABLE TECHNOLOGY IN A SEARCHABLE FORMAT WHICH IS USABLE BY THE PARTY RECEIVING THE DOCUMENTS AND CONVENIENT AND ECONOMICAL FOR THE PRODUCING PARTY. ABSENT A SHOWING OF COMPELLING NEED, THE PARTIES NEED NOT PRODUCE METADATA, WITH THE EXCEPTION OF HEADER FIELDS FOR EMAIL CORRESPONDENCE;

C. THE DESCRIPTION OF CUSTODIANS FROM WHOM ELECTRONIC DOCUMENTS MAY BE COLLECTED SHALL BE NARROWLY TAILORED TO INCLUDE ONLY THOSE INDIVIDUALS WHOSE ELECTRONIC DOCUMENTS MAY REASONABLY BE EXPECTED TO CONTAIN EVIDENCE THAT IS MATERIAL TO THE DISPUTE; AND

D. WHERE THE COSTS AND BURDENS OF ELECTRONIC DISCOVERY ARE DISPROPORTIONATE TO THE NATURE OF THE DISPUTE OR TO THE AMOUNT IN CONTROVERSY, OR TO THE RELEVANCE OF THE MATERIALS REQUESTED, THE ARBITRATOR SHALL EITHER DENY SUCH REQUESTS OR ORDER DISCLOSURE ON CONDITION THAT THE REQUESTING PARTY ADVANCE THE REASONABLE COST OF PRODUCTION TO THE OTHER SIDE, SUBJECT TO ALLOCATION OF COSTS IN THE FINAL AWARD AS PROVIDED HEREIN.

IN ANY ARBITRATION ARISING OUT OF OR RELATED TO THIS AGREEMENT, EACH SIDE MAY TAKE THREE DISCOVERY DEPOSITIONS. EACH SIDE'S DEPOSITIONS ARE TO CONSUME NO MORE THAN A TOTAL OF 15 HOURS. THERE ARE TO BE NO SPEAKING OBJECTIONS AT THE DEPOSITIONS, EXCEPT TO PRESERVE PRIVILEGE. THE TOTAL PERIOD FOR THE TAKING OF DEPOSITIONS SHALL NOT EXCEED SIX WEEKS.

THE PROVISIONS OF THIS SECTION ARE INTENDED TO BENEFIT AND BIND CERTAIN THIRD PARTY NON-SIGNATORIES AND WILL CONTINUE IN FULL FORCE AND EFFECT SUBSEQUENT TO AND NOTWITHSTANDING THIS AGREEMENT'S EXPIRATION OR TERMINATION.

12F. GOVERNING LAW.

ALL MATTERS RELATING TO ARBITRATION WILL BE GOVERNED BY THE FEDERAL ARBITRATION ACT (9 U.S.C. §§ 1 ET SEQ.). EXCEPT TO THE EXTENT

GOVERNED BY THE FEDERAL ARBITRATION ACT, THE UNITED STATES TRADEMARK ACT OF 1946 (LANHAM ACT, 15 U.S.C. SECTIONS 1051 ET SEQ.), OR OTHER FEDERAL LAW, THIS AGREEMENT, THE FRANCHISE, AND ALL CLAIMS ARISING FROM THE RELATIONSHIP BETWEEN US AND YOU WILL BE GOVERNED BY THE LAWS OF THE STATE OF ILLINOIS, WITHOUT REGARD TO ITS CONFLICT OF LAWS RULES, EXCEPT THAT ANY STATE LAW REGULATING THE SALE OF FRANCHISES OR GOVERNING THE RELATIONSHIP OF A FRANCHISOR AND ITS FRANCHISEE WILL NOT APPLY UNLESS ITS JURISDICTIONAL REQUIREMENTS ARE MET INDEPENDENTLY WITHOUT REFERENCE TO THIS SECTION.

12G. CONSENT TO JURISDICTION.

SUBJECT TO SECTION 12E ABOVE AND THE PROVISIONS BELOW, WE AND YOU (AND YOUR OWNERS) AGREE THAT ALL ACTIONS ARISING UNDER THIS AGREEMENT OR OTHERWISE AS A RESULT OF THE RELATIONSHIP BETWEEN YOU AND US MUST BE COMMENCED IN THE STATE OR FEDERAL COURT OF GENERAL JURISDICTION CLOSEST TO OUR THEN-CURRENT PRINCIPAL PLACE OF BUSINESS (CURRENTLY, CHICAGO, ILLINOIS), AND WE AND YOU (AND EACH OWNER) IRREVOCABLY CONSENT TO THE EXCLUSIVE JURISDICTION OF THOSE COURTS AND WAIVE ANY OBJECTION TO EITHER THE JURISDICTION OF OR VENUE IN THOSE COURTS. NONETHELESS, WE AND YOU (AND YOUR OWNERS) AGREE THAT ANY OF US MAY ENFORCE ANY ARBITRATION ORDERS AND AWARDS IN THE COURTS OF THE STATE OR STATES IN WHICH YOU ARE DOMICILED OR YOUR STUDIO IS LOCATED.

12H. WAIVER OF PUNITIVE DAMAGES AND JURY TRIAL.

EXCEPT FOR YOUR OBLIGATION TO INDEMNIFY US FOR THIRD PARTY CLAIMS UNDER SECTION 11D, AND EXCEPT FOR PUNITIVE DAMAGES AVAILABLE TO EITHER PARTY UNDER FEDERAL LAW, WE AND YOU (AND YOUR OWNERS) WAIVE TO THE FULLEST EXTENT PERMITTED BY LAW ANY RIGHT TO OR CLAIM FOR ANY PUNITIVE, EXEMPLARY, OR MULTIPLE DAMAGES AGAINST THE OTHER AND AGREE THAT, IN THE EVENT OF A DISPUTE BETWEEN US AND YOU, THE PARTY MAKING A CLAIM WILL BE LIMITED TO EQUITABLE RELIEF AND TO RECOVERY OF ANY ACTUAL DAMAGES IT SUSTAINS.

WE AND YOU IRREVOCABLY WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING, OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, BROUGHT BY EITHER OF US.

12I. BINDING EFFECT.

This Agreement is binding upon us and you and our and your respective executors, administrators, heirs, beneficiaries, permitted assigns, and successors in interest. Subject to our right to modify the Operations Manual and System Standards, this Agreement may not be modified except by a written agreement signed by both our and your duly-authorized officers.

12J. LIMITATIONS OF CLAIMS AND CLASS ACTION BAR.

EXCEPT FOR CLAIMS ARISING FROM YOUR NON-PAYMENT OR UNDERPAYMENT OF AMOUNTS YOU OWE US, ANY AND ALL CLAIMS ARISING OUT OF OR RELATING TO THIS AGREEMENT OR OUR RELATIONSHIP WITH YOU WILL BE BARRED UNLESS A JUDICIAL OR ARBITRATION PROCEEDING IS COMMENCED WITHIN ONE (1) YEAR FROM THE DATE ON WHICH THE PARTY ASSERTING THE CLAIM KNEW OR SHOULD HAVE KNOWN OF THE FACTS GIVING RISE TO THE CLAIMS. HOWEVER, THE PARTIES AGREE THAT, IN ORDER TO COMPLY WITH THIS PROVISION, EITHER PARTY MAY COMMENCE A JUDICIAL OR ARBITRATION PROCEEDING BEFORE A RELATED MEDIATION PROCEEDING IS DECLARED COMPLETED.

ANY PROCEEDING WILL BE CONDUCTED ON AN INDIVIDUAL, NOT A CLASS- WIDE, BASIS, AND A PROCEEDING BETWEEN US AND YOU OR YOUR OWNERS MAY NOT BE CONSOLIDATED WITH ANOTHER PROCEEDING BETWEEN US AND ANY OTHER PERSON OR ENTITY, NOR MAY ANY CLAIMS OF ANOTHER PARTY OR PARTIES BE JOINED WITH ANY CLAIMS ASSERTED IN ANY ACTION OR PROCEEDING BETWEEN US AND YOU. NO PREVIOUS COURSE OF DEALING SHALL BE ADMISSIBLE TO EXPLAIN, MODIFY, OR CONTRADICT THE TERMS OF THIS AGREEMENT. NO IMPLIED COVENANT OF GOOD FAITH AND FAIR DEALING SHALL BE USED TO ALTER THE EXPRESS TERMS OF THIS AGREEMENT.

12K. CONSTRUCTION.

The preambles and exhibits are a part of this Agreement which, together with the System Standards contained in the Operations Manual (which may be periodically modified, as provided in this Agreement) and the related documents, constitutes our and your entire agreement, and there are no other oral or written understandings or agreements between us and you, or oral or written representations by us, relating to the subject matter of this Agreement, the franchise relationship, or your Studio. Any understandings or agreements reached, or any representations made, before this Agreement are superseded by this Agreement. Nothing in this or in any related agreement, however, is intended to disclaim the representations we made in the franchise disclosure document that we furnished to you.

Any policies that we adopt and implement from time to time to guide us in our decision- making are subject to change, are not a part of this Agreement, and are not binding on us.

Except as expressly provided in this Agreement, nothing in this Agreement is intended or deemed to confer any rights or remedies upon any person or legal entity not a party to this Agreement.

Except where this Agreement expressly obligates us reasonably to approve or not unreasonably to withhold our approval of any of your actions or requests, we have the absolute right to refuse any request you make or to withhold our approval of any of your proposed, initiated, or completed actions that require our approval. The headings of the sections and paragraphs are for convenience only and do not define, limit, or construe the contents of these sections or paragraphs.

References in this Agreement to “we,” “us,” and “our,” with respect to all of our rights and all of your obligations to us under this Agreement, include any of our affiliates with whom you deal. The term “**affiliate**” means any person or entity directly or indirectly owned or controlled by, under common control with, or owning or controlling you or us. The term “**control**” means the power to direct or cause the direction of management and policies. The use of the term “**including**” in this Agreement, means in each case “including, without limitation”.

If two or more persons are at any time the owners of your Studio, whether as partners or joint venturers, their obligations and liabilities to us will be joint and several. References to “**owner**” mean any person holding a direct or indirect ownership interest (whether of record, beneficially, or otherwise) or voting rights in you (or a transferee of this Agreement and your Studio or an ownership interest in you), including any person who has a direct or indirect interest in you (or a transferee), this Agreement or your Studio and any person who has any other legal or equitable interest, or the power to vest in himself or herself any legal or equitable interest, in their revenue, profits, rights, or assets.

References to a “**controlling ownership interest**” in you or one of your owners (if an Entity) mean the percent of the voting shares or other voting rights that results from dividing one hundred percent (100%) of the ownership interests by the number of owners. In the case of a proposed transfer of an ownership interest in you or one of your owners, the determination of whether a “controlling ownership interest” is involved must be made as of both immediately before and immediately after the proposed transfer to see if a “controlling ownership interest” will be transferred (because of the number of owners before the proposed transfer) or will be deemed to have been transferred (because of the number of owners after the proposed transfer).

The term “**person**” means any natural person, corporation, limited liability company, general or limited partnership, unincorporated association, cooperative, or other legal or functional entity.

Unless otherwise specified, all references to a number of days shall mean calendar days and not business days.

The term “**your Studio**” includes all of the assets of the Studio you operate under this Agreement, including its revenue and the Lease.

The term “**member**” or “**members**” includes all customers of the Studio, whether monthly members, one time customers, customers who purchase packages of classes, or any other customers or persons having access to your Studio.

This Agreement may be executed in multiple copies, each of which will be deemed an original.

13. NOTICES AND PAYMENTS.

All written notices, reports, and payments permitted or required to be delivered by this Agreement or the Operations Manual will be deemed to be delivered: (a) at

the time delivered by hand;

(b) at the time delivered via computer transmission and, in the case of the Royalty, Marketing Fund Contributions, and other amounts due, at the time we actually receive payment via the EFT Authorization;

(c) one (1) business day after transmission by facsimile or other electronic system if the sender has confirmation of successful transmission;

(d) one (1) business day after being placed in the hands of a nationally recognized commercial courier service for next business day delivery; or

(e) three (3) business days after placement in the United States Mail by Registered or Certified Mail, Return Receipt Requested, postage prepaid.

Any notice must be sent to the party to be notified at its most current principal business address of which the notifying party has notice.

Any required payment or report which we do not actually receive during regular business hours on the date due (or postmarked by postal authorities at least two (2) days before then) will be deemed delinquent.

14. ELECTRONIC MAIL.

You acknowledge and agree that exchanging information with us by e-mail is efficient and desirable for day-to-day communications and that we and you may utilize e-mail for such communications. You authorize the transmission of e-mail by us and our employees, vendors, and affiliates (“**Official Senders**”) to you during the term of this Agreement.

You further agree that: (a) Official Senders are authorized to send e-mails to those of your employees as you may occasionally authorize for the purpose of communicating with us; (b) you will cause your officers, directors, and employees to give their consent to Official Senders’ transmission of e-mails to them; (c) you will require such persons not to opt out or otherwise ask to no longer receive e-mails from Official Senders during the time that such person works for or is affiliated with you; and (d) you will not opt out or otherwise ask to no longer receive e-mails from Official Senders during the term of this Agreement.

The consent given in this Section 14 shall not apply to the provision of notices by either party under this Agreement pursuant to Section 13 using e-mail unless the parties otherwise agree in a written document manually signed by both parties.

15. BUSINESS JUDGMENT.

We retain the right to operate, develop and change the Franchise System and the products and services offered by Studios in any manner that is not specifically prohibited in this Agreement. Whenever we have reserved the right in this Agreement to take or refrain from taking any action, or to prohibit you from taking or refraining from any action, we may, except as otherwise specifically provided in this Agreement, make our decision or exercise our rights based on the information then readily available to us and on our judgment of what is in our best interests, the best interests of our affiliates and/or the best interests of Studios as a whole at the time the decision is made, regardless of whether we could have made other reasonable, or even arguably preferable, alternative decisions and regardless of whether our decision or action promotes our interests, those of our affiliates or any other person or entity.

16. HEADINGS.

You acknowledge that any and all headings that precede the text, sections and subsections herein have been inserted solely for convenience of reference and will not be construed to affect the meaning, construction or effect of this Agreement.

17. EXECUTION.

This Agreement may be executed in counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same Agreement. This Agreement and all other documents related to this Agreement may be executed by manual or electronic signature. Either party may rely on the receipt of a document executed or delivered electronically, as if an original had been received.

[Signature page to follow]

IN WITNESS WHEREOF, the parties have executed and delivered this Agreement on the dates noted below, to be effective as of the Effective Date.

BARRE CODE FRANCHISOR, L.L.C., an Illinois limited liability company

By: _____ Name:
Title: _____

DATED*: _____
(*Effective Date of this Agreement)

MULTI-UNIT DEVELOPER

**(IF YOU ARE A CORPORATION,
LIMITED LIABILITY COMPANY, OR
PARTNERSHIP):**

Entity Name

Signature

Name: _____

Title: _____

DATED: _____

MULTI-UNIT DEVELOPER

**(IF YOU ARE AN INDIVIDUAL AND
NOT A LEGAL ENTITY):**

Signature

Print Name

DATED: _____

EXHIBIT A

**TO THE MULTI-UNIT TERRITORY
DEVELOPMENT AGREEMENT**

**Effective Date: This Exhibit A is current and complete as of
_____, 20_____**

You and Your Owners

1. Form of Owner.

(a) **Individual Proprietorship.** Your owner(s) (is) (are) as follows:

(b) **Corporation, Limited Liability Company, or Partnership.** (CIRCLE ONE) You were incorporated or formed on _____, under the laws of the State of _____.
You have not conducted business under any name other than your corporate, limited liability company, or partnership name and _____ (INSERT ANY ASSUMED NAME OR DBA THAT YOU HAVE USED). The following is a list of your directors, if applicable, and officers as of the effective date shown above:

<u>Name of Each Director/Officer</u>	<u>Position(s) Held</u>
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____

2. **Owners.** The following list includes the full name of each individual who is one of your owners, or an owner of one of your owners, and fully describes the nature of each owner's interest (attach additional pages if necessary).

	<u>Owner's Name</u>	<u>Percentage/Description of Interest</u>
(a)	_____	_____
(b)	_____	_____
(c)	_____	_____
(d)	_____	_____

3. **Name and Address of Operating Partner.**

(a) Name: _____

(b) Postal Address: _____

(c) E-mail Address: _____

(d) Telephone Number: _____

(e) Fax Number: _____

4. **Name and Address of Master Trainer.**

(a) Name: _____

(b) Postal Address: _____

(c) E-mail Address: _____

(d) Telephone Number: _____

(e) Fax Number: _____

[Signature Page Follows]

B ARRE CODE FRANCHISOR, L.L.C., an Illinois limited liability company

By: _____ Name:
Title: _____

DATED: _____

MULTI-UNIT DEVELOPER

**(IF YOU ARE A CORPORATION,
LIMITED LIABILITY COMPANY, OR
PARTNERSHIP):**

Entity Name

Signature

Name: _____

Title: _____

DATED: _____

MULTI-UNIT DEVELOPER

**(IF YOU ARE AN INDIVIDUAL AND
NOT A LEGAL ENTITY):**

Signature

Print Name

DATED: _____

EXHIBIT B

TO THE MULTI-UNIT TERRITORY DEVELOPMENT AGREEMENT

TERRITORY DEVELOPMENT & SCHEDULE

1. The **Development Area** is comprised of: _____, as depicted on the map attached hereto. If the Development Area is identified by counties or other political subdivisions, political boundaries will be considered fixed as of the date of this Agreement and will not change, notwithstanding a political reorganization or change to the boundaries or regions.

2. The **Development Schedule** is as follows:

DEVELOPMENT PERIOD	NUMBER OF NEW LEASES SIGNED DURING DEVELOPMENT PERIOD	NUMBER OF NEW STUDIOS OPENED DURING DEVELOPMENT PERIOD	MINIMUM (CUMULATIVE) NUMBER OF STUDIOS OPEN AND OPERATING AT END OF DEVELOPMENT PERIOD

[Signature page follows]

BARRE CODE FRANCHISOR, L.L.C., an Illinois limited liability company

By: _____ Name:
Title: _____

DATED: _____

MULTI-UNIT DEVELOPER

**(IF YOU ARE A CORPORATION,
LIMITED LIABILITY COMPANY, OR
PARTNERSHIP):**

Entity Name

Signature

Name: _____

Title: _____

DATED: _____

MULTI-UNIT DEVELOPER

**(IF YOU ARE AN INDIVIDUAL AND
NOT A LEGAL ENTITY):**

Signature

Print Name

DATED: _____

EXHIBIT C

TO THE MULTI-UNIT TERRITORY DEVELOPMENT AGREEMENT

CONFIDENTIALITY, NON-COMPETITION, AND INVENTION ASSIGNMENT AGREEMENT

As a condition of my engagement as an _____ (*insert title/role*) of _____ (*insert LLC name*), doing business as “The Barre Code _____” and its subsidiaries, affiliates, successors or assigns (together, the “**Company**”), and in consideration of my further engagement with the Company and my receipt of the compensation now and hereafter paid to me by the Company and the Company’s agreement in Section 1(a)(i), I hereby agree to the following terms and conditions of this Confidentiality, Non-Competition, and Invention Assignment Agreement (the “**Agreement**”):

1. Confidential Information.

(a) **Company Information.** The Company agrees that upon the commencement of my engagement that I will have access to certain confidential information, directly or indirectly, in writing, orally, or by drawings or observation, of the Company and of Barre Code Franchisor, L.L.C. (“**Franchisor**”). I hereby agree to use such Confidential Information solely for the Company’s and Franchisor’s benefit. I also hereby agree that upon the termination of my engagement with the Company, that the Company and Franchisor shall have no obligation to provide or otherwise make available to me any Confidential Information. I understand that “**Confidential Information**” includes, but is not limited, to the following: research, plans, products, services, customer lists, information about customers that I have become acquainted with during the term of my engagement, training materials, marketing techniques and promotional programs, market research, software, development, inventions, processes, formulas, technology, designs, drawings, engineering, hardware configuration information, financial information, knowledge of the operations, customers or financial performance of other Barre Code Studios, employee information, and any other business information designated as confidential by the Company or by Franchisor or any of their respective affiliates. I further understand that Confidential Information does not include any of the foregoing items which have become publicly known and made generally available through no wrongful act or omission of mine or of others who were under confidentiality obligations as to the item or items involved or improvements or new versions thereof. I agree at all times that during the term of my engagement and thereafter to hold in the strictest confidence, and to not use, except for the exclusive benefit of the Company or Franchisor, or disclose to any person, firm, or company any Confidential Information of the Company without the written consent of the Board of Directors of the Company and Franchisor, or if none exists, all of the members of the Company and Franchisor.

(b) **Third Party Information.** I recognize that the Company has received, and in the future, will receive, from third parties their confidential or proprietary information subject to a duty on the Company’s part to maintain the confidentiality of such information and to use it only for certain limited purposes. I agree to hold all such confidential or proprietary information in the strictest confidence and not to disclose it to any person, firm, or corporation or to use it except as necessary in carrying out my work for the Company consistent with the Company’s agreement with such third party.

2. **Conflicting Employment.** I agree that during the term of my engagement with the Company, I will devote my full efforts to the Company, and I will not engage in any other employment, occupation, or activities for a Competitive Business or that conflict with my obligations to the Company. The term “**Competitive Business**” as used in this Agreement means any business operating, or granting, franchises or licenses to others to operate, any fitness or workout business offering group classes.

3. **Returning Company Documents.** I agree that at the time of leaving the Company for any reason, that I will deliver to the Company (and will not keep in my possession, recreate, or deliver to anyone else) any and all devices, records, data, notes, reports, proposals, lists, correspondence, specifications, drawings, blue prints, sketches, materials, equipment, other documents or property, and any other material containing Confidential Information, or reproductions of any aforementioned items developed by me pursuant to my engagement with the Company or otherwise belonging to the Company, its successors, or its assigns. In the event of the termination of my engagement with the Company, I hereby agree to sign and deliver the “Termination Certification” attached hereto as Exhibit A.

4. **Notification of New Employer.** I hereby grant consent to notification by the Company to any future employer about my rights and obligations under this Agreement.

5. **Solicitation of Team Members.** I agree that during the course of my engagement and for a period of eighteen (18) months immediately following the termination of my relationship with the Company, for any reason, whether with or without good cause or for any or no cause, at the option either of the Company or myself, with or without notice, I will not hire any team members of the Company or any other Barre Code Studio and I will not, either directly or indirectly, solicit, induce, recruit, or encourage any of the Company’s or Franchisor’s team members to leave their employment, or take away such team members, or attempt to solicit, induce, recruit, encourage, or take away team members of the Company or Franchisor, either for myself or for any other person or entity.

6. **Interference.** I agree that during the course of my engagement and for a period of eighteen (18) months immediately following the termination of my relationship with the Company for any reason, whether with or without good cause or for any or no cause, at the option either of the Company or myself, with or without notice, I will not, either directly or indirectly, interfere with the Company’s, Franchisor’s or any other Barre Code Studio’s contracts or relationships, or prospective contracts and relationships, including but not limited to customer or client lists.

7. **Non-Competition Covenant.**

(a) **Non-Competition.** I agree that during the course of my engagement and for a period of eighteen (18) months immediately following the termination of my relationship with the Company for any reason, whether with or without good cause or for any or no cause, at the option either of the Company or myself, with or without notice, I will not, without the prior written consent of the Company: (i) serve as a partner, employee, consultant, officer, director, manager, agent, associate, investor, or otherwise for a Competitive Business, (ii) directly or indirectly own, purchase, organize, or take preparatory steps for the organization of a Competitive Business, or (iii) build, design, finance, acquire, lease, operate, manage, invest in, work, or consult for or otherwise affiliate myself with a Competitive Business. The foregoing covenant shall cover my activities in the part of the Territory in which the Company or I conduct business during the term covenant as set forth above. “**Territory**” shall mean the area that is within a ten (10) mile radius of any facility operated by the Company, or any facility using any of the Company’s Confidential Information.

(b) **Acknowledgment.** I acknowledge that I will derive significant value from the Confidential Information to enable me to optimize the performance of my duties to the Company. I further acknowledge that my fulfillment of the obligations contained in this Agreement, including, but not limited to, my obligation neither to disclose nor use the Confidential Information other than for the Company's or Franchisor's exclusive benefit and my obligation not to compete contained in subsection (a) above, is necessary to protect the Confidential Information, and consequently, to preserve the value and goodwill of the Company and Franchisor. I further acknowledge that the time, geographic and scope limitations of my obligations under subsection (a) above are reasonable, especially in light of the goal of protecting the Confidential Information, and that I will not be precluded from gainful employment if I am obligation not to compete with the Company during the period and within the Territory as described above.

(c) **Scope.** The covenants contained in subsection (a) above shall be construed as a series of separate covenants, one for each city, county, and state of any geographic area in the Territory. Except for geographic coverage, each such separate covenant shall be deemed identical in terms to the covenant contained in subsection (a) above. If, in any judicial proceeding, a court refuses to enforce any of such separate covenants (or any part thereof), then such unenforceable covenant (or such part) shall be eliminated from this Agreement to the extent necessary to permit the remaining separate covenants (or portions thereof) to be enforced. In the event the provisions of subsection (a) above are deemed to exceed the time, geographic or scope limitations permitted by applicable law, then such provisions shall be reformed to the maximum time, geographic or scope limitations as the case may be, then permitted by such law.

8. **Inventions.**

(a) **Assignment of Inventions.** I agree that I will promptly make full written disclosure to Franchisor, will hold in trust for the sole right and benefit of Franchisor, and hereby assign to Franchisor, or its designee, all my right, title, and interest in and to any and all inventions, original works of authorship, developments, concepts, improvements, designs, discoveries, ideas, trademarks or trade secrets, whether or not patentable or registrable under copyright or similar laws, which I may solely or jointly conceive or develop or reduce to practice, or cause to be conceived or developed or reduced to practice, during the period of time I am with the Company (collectively referred to as "**Inventions**"). I further acknowledge that all original works of authorship which are made by me (solely or jointly with others) within the scope of and during the period of my engagement with the Company and which are protectable by copyright are "works made for hire," as that term is defined in the United States Copyright Act. I understand and agree that the decision whether or not to commercialize or market any Invention developed by me solely or jointly with others is within Franchisor's sole discretion and for Franchisor's sole benefit and that no royalty will be due to me as a result of Franchisor's efforts to commercialize or market any such Invention.

(b) **Patent, Trademark, and Copyright Registrations.** I agree to assist Franchisor, or its designee, at Franchisor's expense, in every proper way to secure Franchisor's rights in the Inventions and any copyrights, patents, or other intellectual property rights relating thereto in any and all countries, including, but not limited to, the disclosure to Franchisor of all pertinent information and data with respect thereto, the execution of all applications, specifications, oaths, assignments and all other instruments which Franchisor shall deem necessary in order to apply for and obtain such rights and in order to assign and convey to Franchisor, its successors, assigns, and nominees the sole and exclusive rights, title and interest in and to such Inventions, and any copyrights, patents, mask work rights or other intellectual property rights relating thereto. I further agree that my obligation to execute or cause to be executed, when it is in my power to do so, any such instrument or papers shall continue after the termination of this Agreement. If Franchisor is

unable because of my mental or physical incapacity or for any other reason to secure my signature to apply for or to pursue any application for any United States or foreign patents or copyright registrations covering Inventions or original works of authorship assigned to Franchisor as above, then I hereby irrevocably designate and appoint Franchisor and its duly authorized officers and agents as my agent and attorney in fact, to act for and in my behalf and stead to execute and file any such applications and to do all other lawfully permitted acts to further the prosecution and issuance of letters patent or copyright registrations thereon with the same legal force and effect as if executed by me.

9. **Initial Deposit for Instructor Training Course.** I agree to the Company's charge of an initial instructor training deposit of \$200 (two hundred dollars and no/100), which will be provided to the Company at the time specified by the Company, and I agree that the Company will be allowed to keep said deposit should I not be able to successfully complete the initial instructor training course.

10. **Representations.** I represent that my performance of all the terms of this Agreement will not breach any agreement to keep in confidence proprietary information acquired by me in confidence or in trust prior to my engagement by the Company. I have not entered into, and I agree that I will not enter into, any verbal or written agreement in conflict herewith. I represent that this Agreement controls over any subsequent or prior agreement, verbal or written, entered into between me and the Company.

11. **Enforcement.** I agree that it would be impossible or inadequate to measure and calculate the Company's or Franchisor's damages from any breach of the covenants set forth herein. Accordingly, I agree that if I breach any of such sections, the Company will have available, in addition to any other right or remedy available, the right to obtain an injunction from a court of competent jurisdiction restraining such breach or threatened breach and to specific performance of any such provision of this Agreement. I further agree that no bond or other security shall be required in obtaining such equitable relief and I hereby consent to the issuance of such injunction and to the ordering of specific performance.

12. **General Provisions.**

(a) **Governing Law; Consent to Personal Jurisdiction.** THIS AGREEMENT WILL BE GOVERNED BY THE LAWS OF THE STATE OF ILLINOIS WITHOUT REGARD FOR CONFLICTS OF LAWS PRINCIPLES. I HEREBY EXPRESSLY CONSENT TO THE PERSONAL JURISDICTION OF THE STATE AND FEDERAL COURTS LOCATED IN THE STATE OF ILLINOIS FOR ANY LAWSUIT FILED THERE AGAINST ME BY THE COMPANY CONCERNING MY ENGAGEMENT OR THE TERMINATION OF MY ENGAGEMENT OR ARISING FROM OR RELATING TO THIS AGREEMENT.

(b) **Entire Agreement.** This Agreement sets forth the entire agreement and understanding between the Company and me relating to the subject matter herein and supersedes all prior discussions between us. No modification of or amendment to this Agreement, nor any waiver of any rights under this Agreement, will be effective unless in writing signed by the party to be charged. Any subsequent change or changes in my duties, salary or compensation will not affect the validity or scope of this Agreement.

(c) **Severability.** If one or more of the provisions in this Agreement are deemed void by law, then the remaining provisions will continue in full force and effect.

(d) **Successors and Assigns.** This Agreement will be binding upon my heirs, executors, administrators and other legal representatives and will be for the benefit of the Company, its successors, and its assigns.

(e) **Construction.** The language used in this Agreement will be deemed the language chosen by the parties to express their mutual intent, and no rules of strict construction will be applied against either party.

(f) **Benefit.** This Agreement shall inure to the benefit of and be binding upon the parties hereto and their respective successors and assigns. Franchisor shall be deemed a third party beneficiary of this Agreement and shall have the right to enforce this Agreement directly.

(g) **Counterparts.** This Agreement may be executed in any number of counterparts, each of which shall be enforceable, and all of which together shall constitute one agreement.

13. **Acknowledgments.** I acknowledge and agree to each of the following items:

(a) I am executing this Agreement voluntarily and without any duress or undue influence by the Company or anyone else; and

(b) I have carefully reviewed and read this Agreement. I have asked any questions needed for me to understand the terms, consequences and binding effect of this Agreement and fully understand them; and

(c) I agree that I will give the Company two (2) weeks prior notice (“**Proper Notice**”) if I resign from my position in order to account for staffing changes. If I am an instructor and I do not give Proper Notice, I acknowledge that I forfeit the paycheck covering my last pay period. Additionally, if I am an instructor, I agree to reimburse the Company an amount of one thousand dollars (\$1,000) for the cost, time, and materials of instructor training if I am terminated for two “no-shows” within the first six (6) months of hire to a class I am scheduled to teach.

(d) I sought the advice of an attorney of my choice if I so desired prior to signing this Agreement.

[Signature page to follow]

IN WITNESS WHEREOF, the parties have executed this Agreement on the day, month, and year first set forth below.

INDIVIDUAL:

(signature)

Name: _____, an individual
(please print your name in the blank provided above)

Date: _____

COMPANY:

(d/b/a Barre Code _____)

Sign: _____

Name: _____

Title: _____

Date: _____

**Exhibit A Termination
Certification**

I, _____, certify that I do not have in my possession, nor have I failed to return, any devices, records, data, notes, reports, proposals, lists, correspondence, specifications, drawings, blueprints, sketches, materials, equipment, other documents or property, or reproductions of any aforementioned items belonging to _____ (*insert LLC name*) its subsidiaries, affiliates, successors, or assigns (together, the “Company”).

I further certify that I have complied with all the terms of the Company’s CONFIDENTIALITY, NON-COMPETITION, AND INVENTION ASSIGNMENT AGREEMENT (the “Agreement”) signed by me at the inception of my engagement with the Company, including, but not limited to, the reporting of any inventions and original works of authorship (as defined therein), conceived or made by me (solely or jointly with others) covered by that Agreement.

I further confirm my agreements contained in each section of the Agreement.

INDIVIDUAL:

(signature)

Name: _____, an individual
(please print your name in the space provided above)

Date: _____

EXHIBIT D

TO THE MULTI-UNIT DEVELOPMENT AGREEMENT

GUARANTY AND ASSUMPTION OF OBLIGATIONS

THIS GUARANTY AND ASSUMPTION OF OBLIGATIONS (“GUARANTY”) is given by the persons indicated below who have executed this Guaranty (each a “Guarantor”) to be effective as of the Effective Date of the Agreement (defined below).

In consideration of, and as an inducement to, the execution of that certain Multi-Unit Territory Development Agreement (the “Agreement”) by Barre Code Franchisor, L.L.C. (the “Franchisor”), and (“Developer”), each of the undersigned hereby personally and unconditionally (a) guarantees to Franchisor, and its successor and assigns, for the term of the Agreement and as provided in the Agreement, that Developer shall punctually pay and perform each and every undertaking, agreement and covenant set forth in the Agreement and (b) agrees to be personally bound by, and personally liable for the breach of, each and every provision in the Agreement, both monetary obligations and obligations to take or refrain from taking specific actions or to engage or refrain from engaging in specific activities.

Each of the undersigned waives: (1) acceptance and notice of acceptance by Franchisor of the foregoing undertakings; (2) notice of demand for payment of any indebtedness or nonperformance of any obligations guaranteed; (3) protest and notice of default to any party with respect to the indebtedness or nonperformance of any obligations guaranteed; (4) any right he or she may have to require that an action be brought against Developer or any other person as a condition of liability. Each of the undersigned consents and agrees that: (1) his or her direct and immediate liability under this Guaranty shall be joint and several; (2) he or she shall render any payment or performance required under the Agreement upon demand if Developer fails or refuses punctually to do so; (3) liability shall not be contingent or conditioned upon pursuit by Franchisor of any remedies against Developer or any other person; (4) liability shall not be diminished, relieved or otherwise affected by any extension of time, credit or other indulgence which Franchisor may grant to Developer or to any other person, including the acceptance of any partial payment or performance, or the compromise or release of any claims, none of which shall in any way modify or amend this Guaranty, which shall be continuing and irrevocable during the term of the Agreement; (5) Guarantor is bound by the restrictive covenants, confidentiality provisions, and indemnification provisions contained in the Agreement; and (5) at our request, Guarantor provides the updated financial information to us as may be reasonably necessary to demonstrate his or her ability to satisfy the obligations of the franchise owners under the Agreement.

Each of the undersigned Guarantor represents and warrants that, if no signature appears below for such Guarantor’s spouse, such Guarantor is either not married or, if married, is a resident of a state which does not require the consent of both spouses to encumber the assets of a marital estate.

Guarantor hereby consents and agrees that:

(a) Guarantor’s liability under this undertaking shall be direct, immediate, and independent of the liability of, and shall be joint and several with, Developer and the other owners of Developer;

(b) Guarantor shall render any payment or performance required under the Agreement upon demand if Developer fails or refuses punctually to do so;

(c) This undertaking will continue unchanged by the occurrence of any bankruptcy with respect to Developer or any assignee or successor of Developer or by any abandonment of the Agreement

by a trustee of Developer. Neither the Guarantor's obligations to make payment or render performance in accordance with the terms of this undertaking nor any remedy for enforcement shall be impaired, modified, changed, released or limited in any manner whatsoever by any impairment, modification, change, release or limitation of the liability of Developer or its estate in bankruptcy or of any remedy for enforcement, resulting from the operation of any present or future provision of the U.S. Bankruptcy Act or other statute, or from the decision of any court or agency;

(d) Franchisor may proceed against Guarantor and Developer jointly and severally, or Franchisor may, at its option, proceed against Guarantor, without having commenced any action, or having obtained any judgment against Developer. Guarantor hereby waives the defense of the statute of limitations in any action hereunder or for the collection of any indebtedness or the performance of any obligation hereby guaranteed; and

(e) Guarantor agrees to pay all reasonable attorneys' fees and all costs and other expenses incurred in any collection or attempt to collect amounts due pursuant to this undertaking or any negotiations relative to the obligations hereby guaranteed or in enforcing this undertaking against Guarantor.

Guarantor agrees to be personally bound by the arbitration obligations under Section 12E of the Agreement, including, without limitation, the obligation to submit to binding arbitration the claims described in Section 12E of the Agreement in accordance with its terms.

Capitalized terms that are used but not defined in this Guaranty will have the meanings ascribed to them in the Agreement.

*[Signature page
follows]*

IN WITNESS WHEREOF, each of the undersigned has affixed his signature to be effective as of the Effective Date.

GUARANTOR(S):

Signature:_____
Print Name:_____
Percentage Ownership in Developer:_____

Signature

Print Name:_____
Percentage Ownership in Developer:_____

Signature:_____
Print Name:_____
Percentage Ownership in Developer:_____

Signature:_____
Print Name:_____
Percentage Ownership in Developer:_____

Signature:_____
Print Name:_____
Percentage Ownership in Developer: _____

Signature:_____
Print Name:_____
Percentage Ownership in Developer:_____

The undersigned, as the spouse of the Guarantor indicated below, acknowledges and consents to the guaranty given herein by his/her spouse. Such consent also serves to bind the assets of the marital estate to Guarantor's performance of this Guaranty.

_____ Name of Guarantor
_____ Name of Guarantor's Spouse
_____ Signature of Guarantor's Spouse

_____ Name of Guarantor
_____ Name of Guarantor's Spouse
_____ Signature of Guarantor's Spouse

_____ Name of Guarantor
_____ Name of Guarantor's Spouse

_____ Name of Guarantor
_____ Name of Guarantor's Spouse

Signature of Guarantor's Spouse

Signature of Guarantor's Spouse

EXHIBIT D

AMENDMENT TO FRANCHISE AGREEMENT

(FOR AREA OF PROTECTION)

**AMENDMENT TO
FRANCHISE AGREEMENT**

(FOR AREA OF PROTECTION)

THIS AMENDMENT TO FRANCHISE AGREEMENT (the “**Amendment**”) is made and entered into between **BARRE CODE FRANCHISOR, L.L.C.**, a limited liability company formed under the laws of the State of Illinois, with its principal business address at 435 N. LaSalle Blvd, LL2, Chicago, Illinois 60654 (“**we**,” “**us**,” or “**our**”), and _____

_____, a _____ whose principal business address is _____ (“**you**” or “**your**”) as of _____, 20____ (the

“**Effective Date**”). This Amendment amends the franchise agreement between you and us dated _____, 20____ (the “**Franchise Agreement**”), which governs your ownership

and operation of a Barre Code Studio located _____ (the “**Studio**”).

AGREEMENT

For and in consideration of the undertakings and commitments in this Amendment, the receipt and sufficiency we and you acknowledge, we and you agree as follows:

1. **Area of Protection.** The following language is added as a new Section 1.F of the Franchise Agreement:

1F. AREA OF PROTECTION.

Provided that you are in full compliance with the terms and conditions of this Agreement and all other agreements with us and our affiliates and subject to our rights under Section 1E, we and our affiliates will not operate or grant a franchise for the operation of another Studio, the physical premises of which are located within the geographical area specified on Exhibit B (the “**Area of Protection**”).

You may not relocate your Studio to a location other than the Premises or open additional Studios within the Area of Protection without our approval. You acknowledge and agree that nothing contained herein restricts us, our affiliates or our franchise owners from advertising or soliciting members within the Area of Protection.

In the event that the Premises has not be determined as of the Effective Date, you acknowledge that we have the sole right to determine the geographical area specified as the Area of Protection on Exhibit B, in connection with our approval of the Premises.

2. **Territorial Rights We Reserve.** The first sentence of Section 1E of the Franchise Agreement is deleted in its entirety and replaced with the following language:

Except as expressly limited by Section 1F, you acknowledge and agree that we (and our affiliates) retain all rights with respect to the placement of Studios and other businesses using the Marks, the sale of similar or dissimilar products and services, and any other activities.

3. **Covenant Not to Compete.** The first sentence of Section 15F of the Franchise Agreement is deleted in its entirety and replaced with the following language:

Upon termination or expiration of this Agreement, you and your owners agree that, for two (2) years beginning on the effective date of termination or expiration or the date on which all persons restricted by this Section 15F begin to comply with this Section 15F, whichever is later, neither you nor any of your owners (or their immediate family members) will have any direct or indirect interest as an owner (whether of record, beneficially, or otherwise), investor, partner, director, officer, employee, consultant, representative, or agent in any Competitive Business located or operating:

- (1) at the Premises;
- (2) within the Area of Protection; or
- (3) within a ten (10) mile radius of the Area of Protection.

4. **Exhibit B.** Exhibit B to the Franchise Agreement is deleted in its entirety and replaced with Exhibit B to this Amendment.

5. **Miscellaneous.**

a. The terms of this Amendment, including exhibits and attachments hereto, form an integral part, and are incorporated into and made a part, of the Franchise Agreement. In the event of a conflict between the terms contained in the Franchise Agreement and this Amendment, the terms and conditions of this Amendment shall govern, control, and supersede any inconsistent or conflicting terms of the Franchise Agreement.

b. Except as amended by this Amendment, the terms and conditions of the Franchise Agreement are hereby confirmed, ratified and approved in their entirety, and shall continue in full force and effect, as amended and modified by this Amendment.

c. This Amendment may be signed in counterparts, each of which shall be deemed an original but all of which taken together shall constitute one and the same instrument. Signature by facsimile is hereby authorized and shall have the same force and effect as an original. References to the Franchise Agreement shall mean the Franchise Agreement as amended and modified by this Amendment.

IN WITNESS WHEREOF, the parties have executed and delivered this Amendment as of the Effective Date.

BARRE CODE FRANCHISOR, L.L.C.

By: _____ Name:
Title:

DATED: _____

FRANCHISE OWNER

**(IF YOU ARE A CORPORATION,
LIMITED LIABILITY COMPANY, OR
PARTNERSHIP):**

Entity Name

Signature

Name: _____

Title: _____

DATED: _____

FRANCHISE OWNER

**(IF YOU ARE AN INDIVIDUAL AND
NOT A LEGAL ENTITY):**

Signature

Print Name

DATED: _____

EXHIBIT B
TO THE FRANCHISE AGREEMENT
PREMISES/AREA OF PROTECTION

1. The Premises of your Studio will be located:

2. The Area of Protection consists of:

EXHIBIT E
TABLE OF CONTENTS TO OPERATIONS MANUAL

Table of Contents

Section	Subsection	Number of Pages
Franchise Agreement Through Lease Signing	Compleitive Analysis Benchmark Template	2
	Build-Out Budget Tracker	2
Site Selection Process	Site Evaluation Form	2
	Sample LOI	6
	Tenant Profile	11
	Common Lease Terminology	3
	Performance Specs	3
	Signage Lookbook	13
	Sample Schematics	13
Space Planning	Test Fits	1
	AES Fees and Pricing	2
	Architect Bid Template Email	1
General Contractor Negotiations	GC Bid Template Email	1
	Customized Bid Form	2
	Build-Out Packet	39
Operations	Operations Manual	19
	MindBody Training	15
	Front Desk Manual	57
	Business Operations Checklist	1
	Opening & Preview Schedule Template	4
	Creating Your Schedule	3
Marketing	Street Marketing Initiatives	3
	Pop-up Event Guidelines	3
	Eventbrite Tutorial	5
	Email/MBO Tutorial	4
	Text Messaging Strategy	7
	Emma Marketing Tutorial	4
	Preview Weeks	3
Sales	Sales Glossary 101	7
	Daily Sales Tracker	2
	Local Partnership Tracker	2
	Pre-Sales Worksheet	1
	Pre-Opening Social Medial Sales Manual	19
	Pre-Opening Sales Training	3
	In-Studio Sales Process	10
Format Training	Barre Code New Instructor Training	100
	Barre Code – Level 1	15
	Barre Code – Level 2	80
	Brawl 1	10
	Brawl 2	35
	Brawl 3	30
	Brawl Strength	15
	HIITRestore	50
	Restore	30
	TBC & HIIT	50
	Special Events	50
Total		738

EXHIBIT F

STATE ADDENDA AND AGREEMENT RIDERS

**ADDITIONAL DISCLOSURES FOR THE
FRANCHISE DISCLOSURE DOCUMENT OF
BARRE CODE FRANCHISOR, L.L.C.**

The following are additional disclosures for the franchise disclosure document of Barre Code Franchisor, L.L.C. required by various state franchise laws. Each provision of these additional disclosures will only apply to you if the applicable state franchise registration and disclosure law applies to you.

CALIFORNIA

1. THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED TOGETHER WITH THE FRANCHISE DISCLOSURE DOCUMENT.

2. SECTION 31125 OF THE FRANCHISE INVESTMENT LAW REQUIRES US TO GIVE YOU A FRANCHISE DISCLOSURE DOCUMENT APPROVED BY THE COMMISSIONER OF BUSINESS OVERSIGHT BEFORE WE ASK YOU TO CONSIDER A MATERIAL MODIFICATION OF YOUR FRANCHISE AGREEMENT.

3. OUR WEBSITE, www.thebarrecode.com, HAS NOT BEEN REVIEWED OR APPROVED BY THE CALIFORNIA DEPARTMENT OF BUSINESS OVERSIGHT. ANY COMPLAINTS CONCERNING THE CONTENT OF THE WEBSITE MAY BE DIRECTED TO THE CALIFORNIA DEPARTMENT OF BUSINESS OVERSIGHT AT www.dbo.ca.gov.

4. The second paragraph and the cover page of the Franchise Disclosure Document is amended to add the following sentence at the end of the paragraph:

All initial fees and payments payable to Barre Code Franchisor, L.L.C. or its affiliates shall be deferred until such time as the franchisor's initial obligations are complete and your Studio is open for business.

5. The following is added at the end of Item 3:

Neither we, our parent, predecessor or affiliate nor any person in Item 2 of the Franchise Disclosure Document is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities Exchange Act of 1934, 15 U.S.C.A. Sections 78a et seq., suspending or expelling such persons from membership in that association or exchange.

6. The following paragraphs are added at the end of Item 17:

California Business and Professions Code Sections 20000 through 20043 provide rights to the franchisee concerning termination, transfer, or nonrenewal of a franchise. If the Franchise Agreement contains a provision that is inconsistent with the law, and the law applies, the law will control.

The Franchise Agreement contains a covenant not to compete that extends beyond termination of the franchise. This provision might not be enforceable under California law.

The Franchise Agreement requires binding arbitration. The arbitration will be conducted at a suitable location chosen by the arbitrator in or within fifty (50) miles of our then-current principal place of business (currently in Chicago, Illinois) with the costs being borne as provided in the Franchise Agreement. Prospective franchisees are encouraged to consult private legal counsel to determine the applicability of California and federal laws (such as Business and Professions Code Section 20040.5, Code of Civil Procedure Section 1281, and the Federal Arbitration Act) to any provisions of the Franchise Agreement restricting venue to a forum outside the State of California.

The Franchise Agreement provides for termination upon bankruptcy. This provision may not be enforceable under federal bankruptcy law (11 U.S.C.A. Sections 101 et seq.).

The Franchise Agreement requires application of the laws of the State of Illinois. This provision might not be enforceable under California law.

The Franchise Agreement contains a liquidated damages clause. Under California Civil Code, Section 1671, certain liquidated damages clauses are unenforceable.

The Franchise Agreement requires you to sign a general release of claims upon renewal or transfer of the Franchise Agreement. California Corporations Code Section 31512 provides that any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with any provision of that law or any rule or order thereunder is void. Section 31512 might void a waiver of your rights under the Franchise Investment Law (California Corporations Code Section 31000 – 31516). Business and Professions Code Section 20010 might void a waiver of your rights under the Franchise Relations Act (Business and Professions Code Sections 20000 – 20043).

7. The following paragraph is added at the end of Item 19:

The earnings claims figures do not reflect the cost of sales, operating expenses, or other costs or expenses that must be deducted from the gross revenue or gross sales figures to obtain your net income or profit. You should conduct an independent investigation of the costs and expenses you will incur in operating your Barre Code Studio. Franchisees or former franchisees, listed in the offering circular, may be one source of this information.

MARYLAND

1. The following is added to the end of Item 5, entitled **Initial Fees**:

We will deposit all fees paid to us by each franchisee who either is a resident of the State of Maryland or contracts to operate the a Studio in the State of Maryland in an escrow account pending satisfaction of all of our pre-opening obligations to that franchisee. A copy of the Escrow Agreement between us and the bank controlling our escrow account is on file with the Maryland Securities Division.

2. The following is added to the end of the “Summary” sections of Item 17(c), entitled Requirements for franchisee to renew or extend, and Item 17(m), entitled Conditions for franchisor approval of transfer:

However, any release required as a condition of renewal, sale and/or assignment/transfer will not apply to claims or liability arising under the Maryland Franchise Registration and Disclosure Law.

3. The following is added to the end of the “Summary” section of Item 17(h), entitled “Cause” defined – non-curable defaults:

The Franchise Agreement provides for termination upon bankruptcy. This provision might not be enforceable under federal bankruptcy law (11 U.S.C. Sections 101 et seq.), but we will enforce it to the extent enforceable.

4. The following sentence is added to the end of the “Summary” section of Item 17(v), entitled Choice of forum:

You may bring suit in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law.

5. The following language is added to the end of the chart in Item 17:

You must bring any claims arising under the Maryland Franchise Registration and Disclosure Law within 3 years after the grant of the franchise.

MINNESOTA

1. **Renewal, Termination, Transfer and Dispute Resolution.** The following is added at the end of the chart in Item 17:

With respect to franchises governed by Minnesota law, we will comply with Minn. Stat. Sec. 80C.14, Subds. 3, 4 and 5 which require, except in certain specified cases, that you be given 90 days’ notice of termination (with 60 days to cure) of the Franchise Agreement and 180 days’ notice for non-renewal of the Franchise Agreement.

Minn. Stat. Sec. 80C.21 and Minn. Rule 2860.4400J might prohibit us from requiring litigation to be conducted outside Minnesota. In addition, nothing in the Franchise Disclosure Document or Franchise Agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes 1984, Chapter 80C, or your rights to any procedure, forum or remedies provided for by the laws of the jurisdiction.

Any release as a condition of renewal and/or transfer/assignment will not apply to the extent prohibited by applicable law with respect to claims arising under Minn. Rule 2860.4400D.

Minn. Rule Part 2860.4400J might prohibit a franchisee from waiving rights to a jury trial; waiving rights to any procedure, forum or remedies provided by the laws of the jurisdiction; or consenting to liquidated damages, termination penalties, or judgment notes. However, we and you will enforce these provisions in our Franchise Agreement to the extent the law allows.

NEW YORK

1. The following information is added to the cover page of the Franchise Disclosure Document:

INFORMATION COMPARING FRANCHISORS IS AVAILABLE. CALL THE STATE ADMINISTRATORS LISTED IN EXHIBIT A OR YOUR PUBLIC LIBRARY FOR SOURCES OF INFORMATION. REGISTRATION OF THIS FRANCHISE BY NEW YORK STATE DOES NOT MEAN THAT NEW YORK STATE RECOMMENDS IT OR HAS VERIFIED THE INFORMATION IN THIS FRANCHISE DISCLOSURE DOCUMENT. IF YOU LEARN THAT ANYTHING IN THE FRANCHISE DISCLOSURE DOCUMENT IS UNTRUE, CONTACT THE FEDERAL TRADE COMMISSION AND NEW YORK STATE DEPARTMENT OF LAW, BUREAU OF INVESTOR PROTECTION AND SECURITIES, 120 BROADWAY, 23RD FLOOR, NEW YORK, NEW YORK 10271.

THE FRANCHISOR MAY, IF IT CHOOSES, NEGOTIATE WITH YOU ABOUT ITEMS COVERED IN THE FRANCHISE DISCLOSURE DOCUMENT. HOWEVER, THE FRANCHISOR CANNOT USE THE NEGOTIATING PROCESS TO PREVAIL UPON A PROSPECTIVE FRANCHISEE TO ACCEPT TERMS WHICH ARE LESS FAVORABLE THAN THOSE SET FORTH IN THIS FRANCHISE DISCLOSURE DOCUMENT.

2. The following is added at the end of Item 3:

Except as provided above, with regard to the franchisor, its predecessors, a person identified in Item 2, or an affiliate offering franchises under the franchisor's principal trademark:

- A. No such party has an administrative, criminal, or civil action pending against that person alleging: a felony; violation of a franchise, antitrust, or securities law, fraud, embezzlement, fraudulent conversion, misappropriation of property, unfair or deceptive practices, or comparable civil or misdemeanor allegations.
- B. No such party has pending actions, other than routine litigation incidental to the business, which are significant in the context of the number of franchises and the size, nature or financial condition of the franchise system or its business operations.
- C. No such party has been convicted of a felony or pleaded nolo contendere to a felony charge or, within the 10-year period immediately preceding the application for registration, has been convicted of or pleaded nolo contendere to a misdemeanor charge or has been the subject of a civil action alleging: violation of a franchise, antitrust, or securities law; fraud; embezzlement; fraudulent conversion or misappropriation of property; or unfair or deceptive practices; or comparable allegations.
- D. No such party is subject to a currently effective injunctive or restrictive order or decree relating to the franchise, or under any federal, state, or Canadian franchise, securities, antitrust, trade regulation, or trade practice law, resulting from a concluded or pending action or proceeding brought by a public agency; or is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities and Exchange Act of 1934, suspending or expelling such person from

membership in such association or exchange; or is subject to a currently effective injunctive or restrictive order relating to any other business activity as a result of an action brought by a public agency or department, including, without limitation, actions affecting a license as a real estate broker or sales agent.

3. The following is added to the end of Item 4:

Neither the franchisor, its affiliates, its predecessors, officers, or general partners during the 10-year period immediately before the date of the offering circular: (a) filed as debtor (or had filed against it) a petition to start an action under the U.S. Bankruptcy Code; (b) obtained a discharge of its debts under the bankruptcy code; or (c) was a principal officer of a company or a general partner in a partnership that either filed as a debtor (or had filed against it) a petition to start an action under the U.S. Bankruptcy Code or that obtained a discharge of its debts under the U.S. Bankruptcy Code during or within 1 year after that officer or general partner of the franchisor held this position in the company or partnership.

4. The following is added to the end of Item 5:

The initial franchise fee constitutes part of our general operating funds and will be used as such in our discretion.

5. The following is added to the end of the “Summary” sections of Item 17(c), entitled **Requirements for franchisee to renew or extend**, and Item 17(m), entitled **Conditions for franchisor approval of transfer**:

However, to the extent required by applicable law, all rights you enjoy and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; it being the intent of this proviso that the non-waiver provisions of General Business Law Sections 687.4 and 687.5 be satisfied.

6. The following language replaces the “Summary” section of Item 17(d), titled **Termination by Franchisee**:

You may terminate the agreement on any grounds available by law.

7. The following is added to the end of the “Summary” section of Item 17(j), entitled **Assignment of contract by franchisor**:

However, no assignment will be made except to an assignee who, in the good faith judgment of the franchisor, is willing and financially able to assume the franchisor’s obligations under the Franchise Agreement.

8. The following is added to the end of the “Summary” sections of Item 17(v), entitled **Choice of forum**, and Item 17(w), entitled **Choice of law**:

The foregoing choice of law should not be considered a waiver of any right conferred upon the franchisor or upon the franchisee by Article 33 of the General Business Law of the State of New York.

NORTH DAKOTA

1. The following language has been amended from Item 17(c) of the Disclosure Document and Section 13 of the Franchise Agreement:

Pursuant to Section 51-19-09 of the North Dakota Franchise Investment Law, any franchisee, who contracts to operate a Studio in the State of North Dakota, may not be required to sign a general release upon renewal of the franchise agreement.

2. The following language is added to Item 17(r), Section 15(f) of the Franchise Agreement and Section 10(h) of the Multi-Unit Territory Development Agreement:

Covenants not to compete such as those mentioned in the Sections listed above may be generally considered unenforceable in the State of North Dakota.

3. The following language has been amended from Item 17(u) of the Disclosure Document, Section 17(e) of the Franchise Agreement and Section 12(e) of the Multi- Unit Territory Development Agreement:

Pursuant to 51-19-09 of the North Dakota Franchise Investment Law, for franchisees who contract to operate a Studio in the State of North Dakota, the site of arbitration or mediation may be at a location that is mutually agreeable to the parties and may not be remote from the franchisee's place of business.

4. The following language has been added to Item 17(h), 17(i), 17(v) and 17(w) of the Disclosure Document, Section 15(a), 17(f), and 17(g) of the Franchise Agreement and Section 12(e), 17(f), and 17(h) of the Multi Unit Territory Development Agreement:

Section 51-19-12 of the N.D.C.C in conjunction with the intent of Section 51-19-09 of the North Dakota Investment Law might prohibit a franchisee from waiving rights to a jury trial; waiving rights to any procedure, forum or remedies provided by the laws of the jurisdiction, including exemplary and punitive damages; or consenting to liquidated damages, termination penalties, or judgment notes. However, we and you will enforce these provisions in our Franchise Agreement to the extent the law allows.

SOUTH DAKOTA

1. The following is added to the end of Item 5, entitled **Initial Franchise Fee**:

Pursuant to SDCL 37-5B-5, we will deposit all fees paid to us by each franchisee who either is a resident of the State of South Dakota or contracts to operate a Studio in the State of South Dakota in an escrow account pending satisfaction of all of our pre-opening obligations to that franchisee. A copy of the Escrow Agreement between us and the bank controlling our escrow account is on file with the South Dakota Securities Regulation Office.

VIRGINIA

1. The following language is added to the end of the “Summary” section of Item 17(e), entitled **Termination by franchisor without cause**:

Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any grounds for default or termination stated in the Franchise Agreement do not constitute “reasonable cause,” as that term may be defined in the Virginia Retail Franchising Act or the laws of Virginia, that provision may not be enforceable.

2. The following Risk Factor is added to the “Special Risks to Consider About *This Franchise*” Section of the State Cover Page:

Estimated Initial Investment. The franchisee will be required to make an estimated initial investment ranging from \$190,500 to \$411,800. This amount exceeds the franchisor’s stockholders’ negative equity as of December 31, 2019, which is \$-249,907.

3. The Virginia State Corporation Commission’s Division of Securities and Retail Franchising requires us to defer payment of the initial franchise fee and other initial payments owed to the franchisor until the franchisor has completed its pre-opening obligations under the franchise agreement.

4. The following language is added to the Multi-Unit Development Agreement: The Virginia State Corporation Commission’s Division of Securities and Retail Franchising requires us to defer payment of the development fee owed by franchisees to the franchisor until the franchise has completed its pre-opening obligations under the development agreement.

WASHINGTON FRANCHISE AGREEMENT ADDENDUM

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

RCW 19.100.180 may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise. There may also be court decisions which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise.

In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

A release or waiver of rights executed by a franchisee may not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably

restrict or limit the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable.

Transfer fees are collectable to the extent that they reflect the franchisor's reasonable estimated or actual costs in effecting a transfer.

Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

The undersigned does hereby acknowledge receipt of this addendum.

Dated this _____ day of _____, 20____.

FRANCHISOR

FRANCHISEE

This addendum may also be used as a rider to the Franchise Disclosure Document.

**THE FOLLOWING PAGES IN THIS EXHIBIT ARE
STATE-SPECIFIC RIDERS TO THE
FRANCHISE AGREEMENT**

**RIDER TO THE BARRE CODE FRANCHISOR, L.L.C.
FRANCHISE AGREEMENT
FOR USE IN CALIFORNIA**

THIS RIDER is made and entered into by and between **BARRE CODE FRANCHISOR, L.L.C.**, a limited liability company formed under the laws of the State of Illinois, with its principal business address at 435 N. LaSalle Blvd. LL2, Chicago, IL 60654 (“we,” “us,” or “our”), and _____, whose principal business address is _____ (“you” or “your”).

1. Section 3A of the Franchise Agreement is amended and restated in its entirety as follows:

3A. INITIAL FRANCHISE FEE. You agree to pay us a nonrecurring, nonrefundable initial franchise fee in the amount of Thirty-Nine Thousand Five Hundred Dollars (\$39,500) (the “Initial Franchise Fee”). This fee is due, and fully earned by us, at the time the Franchisee has received all pre-opening and initial training obligations due under this Agreement and the Franchisee’s Studio is open for business. You must pay us the Initial Franchise Fee by wire transfer of immediately available funds to an account we designate, or by any other method we specify.

2. Section 4A of the Franchise Agreement is amended and restated in its entirety as follows:

4A. INITIAL AND ONGOING TRAINING. You agree to pay us a nonrecurring, nonrefundable initial training fee in the amount of Five Thousand Dollars (\$5,000.00) (the “Initial Training Fee”). This fee is due and fully earned by us at the time the Franchisee has received all pre-opening and initial training obligations due under this Agreement and the Franchisee’s Studio is open for business. You must pay us the Initial Franchise Fee by wire transfer of immediately available funds to an account we designate, or by any other method we specify.

[Signature Page Follows]

IN WITNESS WHEREOF, the parties have executed and delivered this Rider on the dates noted below, to be effective as of the effective date of the Franchise Agreement.

BARRE CODE FRANCHISOR, L.L.C.,
an Illinois limited liability company

By: _____

Title: _____

DATED: _____

FRANCHISE OWNER

**(IF YOU ARE A CORPORATION,
LIMITED LIABILITY COMPANY, OR
PARTNERSHIP):**

Name

By: _____

Title: _____

DATED: _____

**(IF YOU ARE AN INDIVIDUAL AND
NOT A LEGAL ENTITY):**

Signature

Print Name

Signature

Print Name

**RIDER TO THE BARRE CODE FRANCHISOR, L.L.C.
FRANCHISE AGREEMENT
FOR USE IN MARYLAND**

THIS RIDER is made and entered into by and between **BARRE CODE FRANCHISOR, L.L.C.**, a limited liability company formed under the laws of the State of Illinois, with its principal business address at 435 N. LaSalle Blvd. LL2, Chicago, IL 60654 (“we,” “us,” or “our”), and _____, whose principal business address is _____ (“you” or “your”).

1. **BACKGROUND.** We and you are parties to that certain Franchise Agreement dated _____, (the “Franchise Agreement”). This Rider is being signed because (a) you are domiciled in Maryland, and/or (b) the Barre Code Studio that you will operate under the Franchise Agreement will be located in Maryland.

2. **FEES.** The following is added to the end of Section 3A (“Initial Franchise Fee”) of the Franchise Agreement:

If you are either a resident of the State of Maryland or your Studio will be located in the State of Maryland, we will deposit all fees you pay us into an escrow account pending satisfaction of all of our pre-opening obligations to you. A copy of the Escrow Agreement between us and the bank controlling our escrow account is on file with the Maryland Securities Division.

3. **RELEASES.** The following is added to the end of Sections 12C(8) (“Conditions for Approval of Transfer”), 12E (“Transfer to a Wholly-Owned Corporation or Limited Liability Company”), 13A(5) (“Your Right to Acquire a Successor Franchise”), and 15E(5) (“Our Right to Purchase Your Studio”) of the Franchise Agreement:

However, any release required as a condition of renewal, sale and/or assignment/transfer will not apply to any claims or liability arising under the Maryland Franchise Registration and Disclosure Law.

4. **INSOLVENCY.** The following sentence is added to the end of Section 14B(19) (“Termination By Us”) of the Franchise Agreement:

Section 14B(19) may not be enforceable under federal bankruptcy law (11 U.S.C. Sections 101 et seq.).

5. **GOVERNING LAW.** Section 17F of the Franchise Agreement is deleted and replaced with the following:

EXCEPT WITH RESPECT TO CLAIMS ARISING UNDER THE MARYLAND FRANCHISE REGISTRATION AND DISCLOSURE LAW, AND EXCEPT TO THE EXTENT GOVERNED BY THE UNITED STATES TRADEMARK ACT OF 1946 (LANHAM ACT, 15 U.S.C. SECTIONS 1051 ET SEQ.), OR OTHER UNITED STATES FEDERAL LAW, THIS AGREEMENT, THE FRANCHISE, AND ALL MATTERS RELATING TO ARBITRATION WILL BE GOVERNED BY THE FEDERAL ARBITRATION ACT (9 U.S.C. §§ 1 ET SEQ.). EXCEPT TO THE EXTENT GOVERNED BY THE FEDERAL ARBITRATION ACT, THE UNITED STATES TRADEMARK ACT OF 1946 (LANHAM ACT, 15 U.S.C. SECTIONS 1051 ET SEQ.), OR OTHER FEDERAL LAW, THIS AGREEMENT, THE FRANCHISE, AND ALL CLAIMS ARISING FROM

THE RELATIONSHIP BETWEEN US AND YOU WILL BE GOVERNED BY THE LAWS OF THE STATE OF ILLINOIS, WITHOUT REGARD TO ITS CONFLICT OF LAWS RULES, EXCEPT THAT ANY STATE LAW REGULATING THE SALE OF FRANCHISES OR GOVERNING THE RELATIONSHIP OF A FRANCHISOR AND ITS FRANCHISEE WILL NOT APPLY UNLESS ITS JURISDICTIONAL REQUIREMENTS ARE MET INDEPENDENTLY WITHOUT REFERENCE TO THIS SECTION. ALL CLAIMS ARISING UNDER THE MARYLAND FRANCHISE REGISTRATION AND DISCLOSURE LAW WILL BE GOVERNED BY MARYLAND LAW.

6. **CONSENT TO JURISDICTION.** Section 17G (“Consent to Jurisdiction”) of the Franchise Agreement is deleted and replaced with the following:

EXCEPT WITH RESPECT TO CLAIMS ARISING UNDER THE MARYLAND FRANCHISE REGISTRATION AND DISCLOSURE LAW, AND SUBJECT TO THE OBLIGATION TO ARBITRATE UNDER SECTION 17E ABOVE AND THE PROVISIONS BELOW, WE AND YOU (AND YOUR OWNERS) AGREE THAT ALL ACTIONS ARISING UNDER THIS AGREEMENT OR OTHERWISE AS A RESULT OF THE RELATIONSHIP BETWEEN YOU AND US MUST BE COMMENCED IN THE STATE OR FEDERAL COURT OF GENERAL JURISDICTION CLOSEST TO OUR THEN-CURRENT PRINCIPAL PLACE OF BUSINESS (CURRENTLY, CHICAGO, ILLINOIS), AND WE AND YOU (AND EACH OWNER) IRREVOCABLY CONSENT TO THE EXCLUSIVE JURISDICTION OF THOSE COURTS AND WAIVE ANY OBJECTION TO EITHER THE JURISDICTION OF OR VENUE IN THOSE COURTS. NOTWITHSTANDING THE FOREGOING, YOU MAY BRING AN ACTION IN MARYLAND FOR CLAIMS ARISING UNDER THE MARYLAND FRANCHISE REGISTRATION AND DISCLOSURE LAW.

7. **LIMITATIONS OF CLAIMS.** The following sentence is added to the end of Section 17J (“Limitations of Claims and Class Action Bar”) of the Franchise Agreement:

You must bring any claims arising under the Maryland Franchise Registration and Disclosure Law within 3 years after we grant you the franchise.

8. **ACKNOWLEDGMENTS.** The following is added as a new Section 21 to the end of the Franchise Agreement:

9. **ACKNOWLEDGEMENTS.**

All representations requiring you to assent to a release, estoppel or waiver of liability are not intended to nor shall they act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

[Signature page to follow]

IN WITNESS WHEREOF, the parties have executed and delivered this Rider on the dates noted below, to be effective as of the effective date of the Franchise Agreement.

BARRE CODE FRANCHISOR, L.L.C.,
an Illinois limited liability company

By: _____

Title: _____

DATED: _____

FRANCHISE OWNER

**(IF YOU ARE A CORPORATION,
LIMITED LIABILITY COMPANY, OR
PARTNERSHIP):**

Name

By: _____

Title: _____

DATED: _____

**(IF YOU ARE AN INDIVIDUAL AND
NOT A LEGAL ENTITY):**

Signature

Print Name

Signature

Print Name

**RIDER TO THE BARRE CODE FRANCHISOR, L.L.C.
FRANCHISE AGREEMENT
FOR USE IN MINNESOTA**

THIS RIDER is made and entered into by and between **BARRE CODE FRANCHISOR, L.L.C.**, a limited liability company formed under the laws of the State of Illinois, with its principal business address at 435 N. LaSalle Blvd. LL2, Chicago, IL 60654 (“we,” “us,” or “our”), and _____, whose principal business address is _____ (“you” or “your”).

1. **BACKGROUND.** We and you are parties to that certain Franchise Agreement dated _____, 20__ (the “Franchise Agreement”). This Rider is annexed to and forms part of the Franchise Agreement. This Rider is being signed because (a) the Barre Code Studio that you will operate under the Franchise Agreement will be located in Minnesota; and/or (b) any of the offering or sales activity relating to the Franchise Agreement occurred in Minnesota.

2. **RELEASES.** The following is added to the end of Sections 12C(8), 12E, 13A(5), and 15E(5) of the Franchise Agreement:

Any release required as a condition of renewal and/or assignment/transfer will not apply to the extent prohibited by the Minnesota Franchises Law.

3. **RENEWAL AND TERMINATION.** The following is added to the end of Sections 13 and 14B of the Franchise Agreement:

However, with respect to franchises governed by Minnesota law, we will comply with Minn. Stat. Sec. 80C.14, Subds. 3, 4 and 5 which require, except in certain specified cases, that you be given 90 days’ notice of termination (with 60 days to cure) and 180 days’ notice of non-renewal of this Agreement.

4. **GOVERNING LAW.** The following shall be added to the end of Section 17F of the Franchise Agreement:

NOTHING IN THIS AGREEMENT WILL ABROGATE OR REDUCE ANY OF YOUR RIGHTS UNDER MINNESOTA STATUTES CHAPTER 80C OR YOUR RIGHT TO ANY PROCEDURE, FORUM OR REMEDIES THAT THE LAWS OF THE JURISDICTION PROVIDE.

5. **CONSENT TO JURISDICTION.** Section 17G of the Franchise Agreement is deleted and replaced with the following:

17G. CONSENT TO JURISDICTION. SUBJECT TO SECTION 17E ABOVE AND THE PROVISIONS BELOW, WE AND YOU (AND YOUR OWNERS) AGREE THAT ALL ACTIONS ARISING UNDER THIS AGREEMENT OR OTHERWISE AS A RESULT OF THE RELATIONSHIP BETWEEN YOU AND US MUST BE COMMENCED IN THE STATE OR FEDERAL COURT OF GENERAL JURISDICTION CLOSEST TO OUR THEN-CURRENT PRINCIPAL PLACE OF BUSINESS (CURRENTLY, CHICAGO, ILLINOIS), AND WE AND YOU (AND EACH OWNER) IRREVOCABLY CONSENT TO THE EXCLUSIVE JURISDICTION OF THOSE COURTS AND WAIVE ANY OBJECTION TO EITHER THE JURISDICTION OF OR

VENUE IN THOSE COURTS. NOTWITHSTANDING THE FOREGOING, MINN. STAT. SEC. 80C.21 AND MINN. RULE 2860.4400J PROHIBIT US, EXCEPT IN CERTAIN SPECIFIED CASES, FROM REQUIRING LITIGATION TO BE CONDUCTED OUTSIDE MINNESOTA. NOTHING IN THIS AGREEMENT SHALL ABROGATE OR REDUCE ANY OF YOUR RIGHTS UNDER MINNESOTA STATUTES CHAPTER 80C OR YOUR RIGHT TO ANY PROCEDURE, FORUM OR REMEDIES THAT THE LAWS OF THE JURISDICTION PROVIDE.

6. **WAIVER OF PUNITIVE DAMAGES AND JURY TRIAL.** If and then only to the extent required by the Minnesota Franchises Law, Section 17H of the Franchise Agreement is deleted.

7. **LIMITATIONS OF CLAIMS AND CLASS ACTION BAR.** The following is added to the end of Section 17J of the Franchise Agreement:

; PROVIDED, HOWEVER, THAT MINNESOTA LAW PROVIDES THAT NO ACTION MAY BE COMMENCED UNDER MINN. STAT. SEC. 80C.17 MORE THAN 3 YEARS AFTER THE CAUSE OF ACTION ACCRUES.

[The remainder of this page is intentionally left blank.]

IN WITNESS WHEREOF, the parties have executed and delivered this Rider on the dates noted below, to be effective as of the effective date of the Franchise Agreement.

BARRE CODE FRANCHISOR, L.L.C., an Illinois limited liability company

By: _____

Name: _____

Title: _____

DATED*: _____

(*Effective Date of this Agreement)

FRANCHISE OWNER

**(IF YOU ARE A CORPORATION,
LIABILITY COMPANY, OR**

FRANCHISE OWNER

**(IF YOU ARE AN INDIVIDUAL AND LIMITED
NOT A LEGAL ENTITY): PARTNERSHIP);**

Entity Name

Signature

Signature

Print Name

Name: _____

DATED: _____

Title: _____

DATED: _____

**RIDER TO THE BARRE CODE FRANCHISOR, L.L.C.
FRANCHISE AGREEMENT
FOR USE IN NEW YORK**

THIS RIDER is made and entered into by and between **BARRE CODE FRANCHISOR, L.L.C.**, a limited liability company formed under the laws of the State of Illinois, with its principal business address at 435 N. LaSalle Blvd. LL2, Chicago, IL 60654 (“**we**,” “**us**,” or “**our**”), and _____ a _____ whose principal business address is _____ (“**you**” or “**your**”).

1. **BACKGROUND.** We and you are parties to that certain Franchise Agreement dated _____, (the “Franchise Agreement”). This Rider is being signed because (a) you are domiciled in the State of New York and the Barre Code studio that you will operate under the Franchise Agreement will be located in New York, and/or (b) any of the offering or sales activity relating to the Franchise Agreement occurred in New York.

2. **TRANSFER – BY US.** The following language is added to the end of Section 12A of the Franchise Agreement:

However, to the extent required by applicable law, no transfer will be made except to an assignee who, in our good faith judgment, is willing and able to assume our obligations under this Agreement.

3. **RELEASES.** The following is added to the end of Section 12C(8), 12E, 13A(5), and 15E(5) of the Franchise Agreement:

Notwithstanding the foregoing all rights enjoyed by you and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force to the extent required by the non-waiver provisions of GBL Sections 687.4 and 687.5, as amended.

4. **TERMINATION BY YOU.** The following language is added to the end of Section 14A of the Franchise Agreement:

You also may terminate this Agreement on any grounds available by law under the provisions of Article 33 of the General Business Law of the State of New York.

5. **GOVERNING LAW.** The following language is added to the end of Section 17F of the Franchise Agreement:

THIS SECTION SHALL NOT BE CONSIDERED A WAIVER OF ANY RIGHT CONFERRED UPON YOU BY THE PROVISIONS OF ARTICLE 33 OF THE NEW YORK STATE GENERAL BUSINESS LAW, AS AMENDED, AND THE REGULATIONS ISSUED THEREUNDER.

6. **CONSENT TO JURISDICTION.** The following language is added to the end of Section 17G of the Franchise Agreement:

THIS SECTION SHALL NOT BE CONSIDERED A WAIVER OF ANY RIGHT CONFERRED UPON YOU BY THE PROVISIONS OF ARTICLE 33 OF THE NEW

YORK STATE GENERAL BUSINESS LAW, AS AMENDED, AND THE
REGULATIONS ISSUED THEREUNDER.

[The remainder of this page is intentionally left blank.]

IN WITNESS WHEREOF, the parties have executed and delivered this Rider on the dates noted below, to be effective as of the effective date of the Franchise Agreement.

BARRE CODE FRANCHISOR, L.L.C.,
an Illinois limited liability company

By: _____

Title: _____

DATED: _____

FRANCHISE OWNER

**(IF YOU ARE A CORPORATION,
LIMITED LIABILITY COMPANY, OR
PARTNERSHIP):**

Name

By: _____

Title: _____

DATED: _____

**(IF YOU ARE AN INDIVIDUAL AND
NOT A LEGAL ENTITY):**

Signature

Print Name

Signature

Print Name

**BARRE CODE FRANCHISOR, LLC
ESCROW AGREEMENT
FOR USE IN SOUTH DAKOTA**

This Escrow Agreement (the “Escrow Agreement”), dated as of the ____ day of _____ 20__, by _____ (the _____ “Franchisor”), organized under the laws of the State of Illinois, and _____ (the “Bank”).

WHEREAS, the Franchisor desires to offer and sell franchises in the State of South Dakota, and

WHEREAS, it is the discretion of South Dakota Department of Labor and Regulation, pursuant to SDCL 37-5B-5, to require an escrow of franchise fees and other fees paid by the franchisee to the Franchisor, and

WHEREAS, in order to conform to the procedures for arranging an escrow account, the Franchisor desires to enter into an Escrow Agreement with the Bank, pursuant to which franchise fees and other fees are to be held in escrow for the purpose of complying with South Dakota law SDCL 37-5B-5.

NOW, THEREFORE, with the foregoing recitals hereinafter incorporated by reference and made a part hereof, it is agreed as follows:

1. The Franchisor shall, until release of escrowed funds as provided herein, deposit with the Bank, all monies obtained from each franchisee that contracts to operate the franchised business within the State of South Dakota.
2. All funds delivered by Franchisor to the Bank will be placed in a separate account designated for any initial monies received as a fee to operate the franchised business (“Initial Franchise Fee”).
3. The Bank shall pay out funds from the Escrow Account only upon the completion and discharge of Franchisor’s pre-opening obligations to franchisee in accordance with the applicable Franchise Disclosure Document on file with the State of South Dakota.
4. The Franchisor will supply the Bank with the name and address of each franchisee, when applicable, together with the amount of the deposit that represents each franchisee’s Initial Franchise Fee, and the Bank will retain records containing the same information.
5. Any funds deposited in the Escrow Account pursuant to this Escrow Agreement shall be invested and kept invested by the Bank in obligations of the United States, or a savings account of the Bank. All interest received and any increment shall be added to the funds so deposited in the Escrow Account and shall be distributed in accordance with Paragraph 3 herein.
6. The South Dakota Department of Labor and Regulation may inspect the records of the Bank, insofar as they relate to this Escrow Agreement, for the purpose of determining compliance with and conformance to the provisions of this Agreement. At the Department’s discretion, statements indicating the status of escrow shall be furnished between the Bank and Franchisor.
7. The Franchisor shall pay to the Bank reasonable compensation for expenses incurred and services rendered by the Bank under this Agreement, if any.

8. The Bank shall have no duty to determine the proprietary of any deposit or disbursement of funds. Additionally, the Bank shall have no duty to the Franchisor, Department, any franchisee or any other party except as expressly stated in this Agreement. The Franchisor hereby indemnifies and holds harmless the Bank from any and all third party costs, claims and expenses, which may be incurred by or which may accrue to the Bank relating to the opening or maintenance of any account established pursuant to this Agreement.
9. All funds deposited pursuant to this Agreement shall not be subject to any liens or charges by the Bank, or judgments or creditor's claims against the Franchisor.
10. The Franchisor shall give each franchisee contracted to operate the franchised business within the State of South Dakota a copy of this Agreement prior to collecting any funds from such franchisee.
11. The Bank's duties under this Agreement shall terminate upon final distribution of all funds deposited as provided herein.
12. This Escrow Agreement is governed by the laws of the State of South Dakota.
13. Any invalidity, in whole or in part, of any provision of this Escrow Agreement shall not affect the validity or enforceability of any other provisions of this Escrow Agreement.
14. This Escrow Agreement may be executed in one or more counterparts with the same effect if signatures and all counterparts are upon the same instrument.

IN WITNESS WHEREOF, the parties have executed and delivered this Rider on the dates noted below, to be effective as of the effective date of the Franchise Agreement.

BARRE CODE FRANCHISOR, L.L.C.,
an Illinois limited liability company

By:_____

Title:_____

DATED:_____

FRANCHISE OWNER

**(IF YOU ARE A CORPORATION, LIMITED
LIABILITY COMPANY, OR PARTNERSHIP):**

Name

By:_____

Title:_____

DATED:_____

**(IF YOU ARE AN INDIVIDUAL AND
NOT A LEGAL ENTITY):**

Signature

Print Name

Signature

Print Name

**RIDER TO THE BARRE CODE FRANCHISOR, L.L.C.
FRANCHISE AGREEMENT
FOR USE IN WASHINGTON**

THIS RIDER is made and entered into by and between **BARRE CODE FRANCHISOR, L.L.C.**, a limited liability company formed under the laws of the State of Illinois, with its principal business address at 435 N. LaSalle Blvd. LL2, Chicago, IL 60654 (“we,” “us,” or “our”), and _____, whose principal business address is _____ (“you” or “your”).

3. Section 3A of the Franchise Agreement is amended and restated in its entirety as follows:

3A. INITIAL FRANCHISE FEE. You agree to pay us a nonrecurring, nonrefundable initial franchise fee in the amount of Thirty-Nine Thousand Five Hundred Dollars (\$39,500) (the “Initial Franchise Fee”). This fee is due, and fully earned by us, at the time the Franchisee has received all pre-opening and initial training obligations due under this Agreement and the Franchisee’s Studio is open for business. You must pay us the Initial Franchise Fee by wire transfer of immediately available funds to an account we designate, or by any other method we specify.

4. Section 4A of the Franchise Agreement is amended and restated in its entirety as follows:

4A. INITIAL AND ONGOING TRAINING. You agree to pay us a nonrecurring, nonrefundable initial training fee in the amount of Five Thousand Dollars (\$5,000.00) (the “Initial Training Fee”). This fee is due and fully earned by us at the time the Franchisee has received all pre-opening and initial training obligations due under this Agreement and the Franchisee’s Studio is open for business. You must pay us the Initial Franchise Fee by wire transfer of immediately available funds to an account we designate, or by any other method we specify.

[Signature Page Follows]

IN WITNESS WHEREOF, the parties have executed and delivered this Rider on the dates noted below, to be effective as of the effective date of the Franchise Agreement.

BARRE CODE FRANCHISOR, L.L.C.,
an Illinois limited liability company

By: _____

Title: _____

DATED: _____

FRANCHISE OWNER

**(IF YOU ARE A CORPORATION,
LIMITED LIABILITY COMPANY, OR
PARTNERSHIP):**

Name

By: _____

Title: _____

DATED: _____

**(IF YOU ARE AN INDIVIDUAL AND
NOT A LEGAL ENTITY):**

Signature

Print Name

Signature

Print Name

EXHIBIT G

LIST OF FRANCHISEES

LIST OF FRANCHISEES
FRANCHISED STUDIOS AS OF DECEMBER 31, 2020

Owner ID(s)	Street Address	City	State	Phone Number
Jacquilin Gonzalez	2547 2700 University Blvd, Ste B	Tuscaloosa	AL	205-523-5096
Marla Malkin*	2547 Eastbluff Dr.	Newport Beach	CA	949-719-7722
Maureen Pearman	7600 Park Meadows Dr.	Lone Tree	CO	720-667-4992
Candice Fletcher*	2252 Larimer St.	Denver	CO	303-704-4901
Kimberly Burla	2544 E. Lincoln Highway	New Lenox	IL	779-803-3310
Melissa Ohlson	228A Yorktown Center	Lombard	IL	630-785-3299
Cassie Rippberger	850 N. Milwaukee Ave., Ste 200	Vernon Hills	IL	224-424-4398
Larissa Laufenberg	218 West Campbell St.	Arlington Heights	IL	847-749-1158
Jennifer Chow*	2169 Glebe St., #300	Carmel	IN	317-296-3431
Jennifer Chow*	231 S. College Ave., Ste 300	Indianapolis	IN	317-296-3431
Emily Denton	10080 E. 121st St., Ste 121	Fishers	IN	317-915-6010
Heather Thomas	12442 Shelbyville Rd.	Louisville	KY	502-749-2951
Brandy Bellina	787 Harrison Ave.	New Orleans	LA	504-900-1770
Michelle Gimbutis	1024 Trowbridge Rd.	East Lansing	MI	517-679-0073
Stacie Thomas	547 Cherry St., SE	Grand Rapids	MI	616-980-0842
Janelle Fox*	20530 Haggerty Rd.	Northville	MI	248-220-4062
Janelle Fox*	855 S. Main St.	Royal Oak	MI	248-220-4062
Janelle Fox*	1260 Walton Blvd	Rochester Hills	MI	248-220-4062
Janelle Fox*	2010 Cole Street	Birmingham	MI	248-220-4062
Adrienne Madias*	2793 Plymouth Rd.	Ann Arbor	MI	734-436-4948
Bonnie Eisenhart	16811 Burke St.	West Omaha	NE	402-289-2200
Kacie Baum	5002 Dodge Street	Omaha	NE	402-216-5192
Melissa Balser*	26480 Detroit Rd.	Westlake	OH	
Michelle Ziegler	615 Main St.	Cincinnati	OH	513-5345-7163
Meredith Ward*	741 Providence Blvd	Pittsburgh	PA	412-802-8585
Meredith Ward*	804 South Aiken Ave.	Pittsburgh	PA	412-802-8585
Courtney Volachek	1440 Ben Sawyer Blvd., Ste 1500	Charleston	SC	843-732-1805
Julie Godfrey	4757 W. Park Blvd, Ste 112	Plano	TX	469-298-0482
Chelsey Dickinson*	1430 Dragon St., Ste 25	Dallas	TX	214-353-9900
Chelsey Dickinson*	5757 W. Lovers Lane, Ste 350	Highland Park	TX	214-353-9900
Amy Cathey	11921 N. Division St., Ste A	Spokane	WA	509-316-0493
Kellian Kiron*	5102 Silvertree Run	Madison	WI	608-467-9708
Kellian Kiron*	316 W. Washington Ave., Ste 125	Madison	WI	608-467-9708
Betsy Williamson*	18000 W. Bluemound Rd., Ste L	Brookfield	WI	414-763-1314
Betsy Williamson*	225 N. Water Street	Milwaukee	WI	414-763-1314

* Multi-Unit Franchisees

**LIST OF FRANCHISEES WHO HAVE LEFT THE SYSTEM
FOR THE PERIOD FROM JANUARY 1, 2020 – DECEMBER 31, 2020**

Franchisee	Address	City	State	Zip	Phone
Rachel Humm	3480 Granada Ave, #206	Santa Clara	CA	95051	616-836-7563
Justina Orlando	33 ½ S. Prospect	Park Ridge	IL	60068	847-456-2149
Julie Long	604 Davis St.	Evanston	IL	60201	224-714-2157
Puju Patel	604 Davis St.	Evanston	IL	60201	224-714-2157
Cami Kirschner	400 Nueces St	Austin	TX	78701	513-345-7163
Lauren Travis	424 E. 36 th Street, Unit D	Charlotte	NC	28205	980-218-9572
Ginger Ellington	2500 Old Milton Pkwy, #125	Alpharetta	GA	30009	678-984-0722
Catherine Spina	5719 North 26 th St., Ste. A	Tacoma	WA	98407	253-292-9933

EXHIBIT H

FINANCIAL STATEMENTS

To the Board of Directors and Members
of **Barre Code Franchisor, LLC**

We have audited the financial statements of Barre Code Franchisor, LLC (the Company) as of December 31, 2020, and have issued our report thereon dated May 10, 2021. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated March 15, 2021. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Matters

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Barre Code Franchisor, LLC are described in Note 1 to the financial statements. We noted no transactions entered into by the Company during the year for which there is a lack of authoritative guidance or consensus.

As disclosed in Note 6 of the financial statements, a prior period adjustment was recorded back to 2019 and 2018 related to franchise development costs that were not adjusted according to ASC 606 when the Company implemented the new guidance in 2019. After the prior period adjustment, all significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. Such management estimates include recognition of deferred franchise fees and costs associated with the sale of franchise agreements.

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. To our knowledge, there were no sensitive disclosures affecting the financial statements.

The financial statement disclosures are neutral, consistent and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Significant Audit Matters (Continued)

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. The effects of the uncorrected misstatements are immaterial, both individually and in the aggregate, to the financial statements as a whole.

Disagreements With Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management's Representations

We have requested certain representations from management that are included in the management representation letter dated May 10, 2021.

Management's Consultations With Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Company's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Company's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

This information is intended solely for the use of management of Barre Code Franchisor, LLC and is not intended to be and should not be used by anyone other than these specified parties.

A handwritten signature in blue ink, appearing to read "Joanne Mayhew".

Troy, Michigan
May 10, 2021

BARRE CODE FRANCHISOR, LLC

FINANCIAL STATEMENTS

DECEMBER 31, 2020

(With Independent Auditor's Report Thereon)

BARRE CODE FRANCHISOR, LLC

TABLE OF CONTENTS

	<u>Page</u>
INDEPENDENT AUDITOR'S REPORT	1
FINANCIAL STATEMENTS	
Balance Sheets	3
Statements of Operations.....	4
Statements of Members' Equity	5
Statements of Cash Flows	6
Notes to Financial Statements	7

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors and Members
of **Barre Code Franchisor, LLC**

Report on the Financial Statements

We have audited the accompanying financial statements of Barre Code Franchisor, LLC, which comprise the balance sheet as of December 31, 2020, and the related statements of operations, members' equity and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Barre Code Franchisor, LLC as of December 31, 2020, and the results of its operations and its cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Adjustment to Prior Period Financial Statements

The financial statements of Barre Code Franchisor, LLC as of December 31, 2019 and 2018, were audited by other auditors whose report dated April 28, 2020, expressed an unmodified opinion on those statements. As discussed in Note 6 the Company has restated its 2019 and 2018 financial statements during the current year to properly record certain franchise development costs in the appropriate period, in accordance with accounting principles generally accepted in the United States of America. The other auditors reported on the 2019 and 2018 financial statements before the restatement.

As part of our audit of the 2020 financial statements, we also audited the adjustments described in Note 6 that were applied to restate the 2019 and 2018 financial statements. In our opinion, such adjustments are appropriate and have been properly applied. We were not engaged to audit, review, or apply any procedures to the 2019 and 2018 financial statements of the Company other than with respect to the adjustments and, accordingly, we do not express an opinion or any other form of assurance on the 2019 and 2018 financial statements as a whole.



Troy, Michigan
May 10, 2021

BARRE CODE FRANCHISOR, LLC

BALANCE SHEETS DECEMBER 31, 2020, 2019 AND 2018

<u>Assets</u>	<u>2020</u>	<u>2019</u> Restated	<u>2018</u> Restated
Current assets:			
Cash	\$ 265,831	\$ 189,266	\$ 116,750
Accounts receivable	18,520	66,666	20,088
Due from related parties (note 5)	-	215,060	243,164
Deferred franchise development costs (notes 3 and 6)	15,000	57,917	18,750
Prepaid expenses and other current assets	5,778	52,603	18,966
Total current assets	305,129	581,512	417,718
Deferred franchise development costs (notes 3 and 6)	102,083	117,083	175,000
Equipment and software - net (note 4)	8,194	13,862	6,134
Total assets	<u>\$ 415,406</u>	<u>\$ 712,457</u>	<u>\$ 598,852</u>
<u>Liabilities and Members' Equity</u>			
Current liabilities:			
Accounts payable	\$ 46,640	\$ 48,780	\$ 114,368
Other accrued liabilities	59,620	195,686	24,373
Deferred revenue - franchise fees (note 3)	69,190	98,633	181,823
Total current liabilities	175,450	343,099	320,564
Deferred revenue - franchise fees (note 3)	224,289	444,265	427,310
Total liabilities	399,739	787,364	747,874
Members' equity (deficit)	15,667	(74,907)	(149,022)
Total liabilities and members' equity	<u>\$ 415,406</u>	<u>\$ 712,457</u>	<u>\$ 598,852</u>

See accompanying notes to financial statements

BARRE CODE FRANCHISOR, LLC

STATEMENTS OF OPERATIONS YEARS ENDED DECEMBER 31, 2020, 2019 AND 2018

	<u>2020</u>	<u>2019</u> Restated	<u>2018</u> Restated
Revenues	\$ 787,144	\$ 910,185	\$ 709,868
Operating expenses	<u>826,507</u>	<u>825,070</u>	<u>967,935</u>
Earnings (loss) from operations	(39,363)	85,115	(258,067)
Debt forgiveness (note 5)	<u>129,937</u>	<u>-</u>	<u>-</u>
Net earnings (loss)	<u><u>\$ 90,574</u></u>	<u><u>\$ 85,115</u></u>	<u><u>\$ (258,067)</u></u>

See accompanying notes to financial statements

BARRE CODE FRANCHISOR, LLC

STATEMENTS OF MEMBERS' EQUITY YEARS ENDED DECEMBER 31, 2020, 2019 AND 2018

Members' equity - January 1, 2018	\$ 125,045
Distributions	(16,000)
Net loss, as previously reported	(451,817)
Prior period adjustment (note 6)	<u>193,750</u>
Net loss, as restated	<u>(258,067)</u>
Members' deficit - December 31, 2018, as restated	(149,022)
Distributions	(11,000)
Net earnings, as previously reported	103,865
Prior period adjustment (note 6)	<u>(18,750)</u>
Net earnings, as restated	<u>85,115</u>
Members' deficit - December 31, 2019, as restated	(74,907)
Net earnings	<u>90,574</u>
Members' equity - December 31, 2020	<u><u>\$ 15,667</u></u>

See accompanying notes to financial statements

BARRE CODE FRANCHISOR, LLC

STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2020, 2019 AND 2018

	2020	2019	2018
		Restated	Restated
Cash flows from operating activities:			
Net earnings (loss)	\$ 90,574	\$ 85,115	\$ (258,067)
Adjustments:			
Depreciation	5,668	3,753	1,840
Debt forgiveness	(129,937)	-	-
Changes in assets and liabilities:			
Decrease (increase) in:			
Accounts receivable	48,146	(46,578)	25,312
Deferred franchise development costs	57,917	18,750	(193,750)
Prepaid expenses and other			
current assets	46,825	(33,637)	(17,288)
(Decrease) increase in:			
Accounts payable	(2,140)	(65,588)	104,348
Other accrued liabilities	(6,129)	171,313	5,562
Deferred revenue - franchise fees	(249,419)	(66,235)	150,025
Total adjustments	(229,069)	(18,222)	76,049
Net cash (used in) provided from operating activities	(138,495)	66,893	(182,018)
Cash flows from investing activities:			
Related party loan repayments - net	215,060	28,104	291,352
Purchases of equipment and software	-	(11,481)	-
Net cash provided from investing activities	215,060	16,623	291,352
Cash flows from financing activities:			
Distributions	-	(11,000)	(16,000)
Net increase in cash	76,565	72,516	93,334
Cash - beginning	189,266	116,750	23,416
Cash - ending	<u>\$ 265,831</u>	<u>\$ 189,266</u>	<u>\$ 116,750</u>

See accompanying notes to financial statements

BARRE CODE FRANCHISOR, LLC

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2020, 2019 AND 2018

Note 1 - Nature of Business and Significant Accounting Policies

Nature of Business

Barre Code Franchisor, LLC (the “Company”) was formed as an Illinois Limited Liability Company in 2012. The Company’s operations are principally related to the sale, support, and marketing of the rights to operate Barre Code franchises. Barre Code franchises are fitness facilities offering barre classes. The Company is a multiple member LLC and was formed with a perpetual existence. The liability of any member of the Company is limited to the member’s total capital contributions.

The Company also entered into franchise agreements for single franchise units that totaled 4 units, 7 units and 4 units as of December 31, 2020, 2019 and 2018, respectively. Franchise units in operation amounted to 35, 44 and 38 as of December 31, 2020, 2019 and 2018, respectively.

Revenue Recognition

The Company earns revenue through franchise fees and ongoing royalty and advertisement fees under the Company’s franchise agreements.

Initial franchise fee revenue is recognized over the life of the franchise agreements, as the fee is for the right to use the Company’s intellectual property over the term of the agreement. Initial franchise fee payments received by the Company that have not yet been recognized are recorded as deferred revenue - franchise fees. Expenses incurred related to the franchise agreements, consisting mainly of broker fees, are deferred and recognized over the life of the associated franchise agreement. See Note 3 for further disclosures related to deferred revenue - franchise fees.

Royalty, technology and advertisement fees are based on a percentage of franchisee sales and are recorded as revenue as the fees are earned and become receivable from the franchisees. The Company recognized royalty, technology and advertisement fees of \$388,552, \$599,816 and \$506,470 for the years ended December 31, 2020, 2019 and 2018, respectively.

The Company has other revenues from franchisees mainly related to the sale of merchandise and apparel as well as other services provided by the Company to franchisees. These revenues are recorded as earned and totaled \$136,173, \$130,636 and \$71,923 for the years ended December 31, 2020, 2019 and 2018.

BARRE CODE FRANCHISOR, LLC

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2020, 2019 AND 2018

Note 1 - Nature of Business and Significant Accounting Policies (Continued)

Revenue Recognition (Continued)

Costs relating to selling, general, and administrative functions and those incidental to the provision of services are charged to expense as incurred. These costs primarily consist of payroll, marketing, and IT related expenses.

Revenue recognized at a point in time and over time are as follows:

	<u>2020</u>	<u>2019</u>	<u>2018</u>
Products and services transferred at a point in time	\$ 524,725	\$ 730,901	\$ 587,358
Services transferred over time	<u>262,419</u>	<u>179,284</u>	<u>122,510</u>
Total revenues earned	<u>\$ 787,144</u>	<u>\$ 910,185</u>	<u>\$ 709,868</u>

Cash

The Company places its temporary cash investments with high credit quality financial institutions. At times, such investments may be in excess of the Federal Deposit Insurance Corporation (FDIC) insurance limit.

Accounts Receivable

Accounts receivable consists of billings due from franchisees for royalty and advertising fees that have not yet been received. Management deems these fully collectible and has determined no allowance to be necessary at December 31, 2020, 2019 and 2018, respectively.

Property and Equipment

Equipment and software additions, including significant betterments, are recorded at cost. Upon sale or retirement, the cost and related accumulated depreciation are eliminated from the respective accounts, and the resulting gain or loss is included in operations.

The cost of equipment and software is depreciated using the straight-line method over the estimated useful lives of the related assets (3 to 5 years).

BARRE CODE FRANCHISOR, LLC

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2020, 2019 AND 2018

Note 1 - Nature of Business and Significant Accounting Policies (Continued)

Income Taxes

The Company is organized as a limited liability company in accordance with Illinois law. In accordance with the provisions of the Internal Revenue Code, a limited liability company is not subject to Federal income taxes and its income is included in its member's income tax returns. Therefore, no provision has been made in the accompanying financial statements for Federal income taxes or deferred income taxes.

The Company's income tax filings are subject to audit by various taxing authorities. The open audit period will be 2018 - 2020.

Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Subsequent Events

The financial statements and related disclosures include evaluation of events up through and including May 10, 2021, which is the date the financial statements were available to be issued.

BARRE CODE FRANCHISOR, LLC

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2020, 2019 AND 2018

Note 2 - Operating Agreement

The Company's operating agreement includes two types of membership units, Class A and Class B Units. Class A units have full voting rights and Class B units are nonvoting.

As of December 31, 2020, the Company had issued 100 of Class A units and no Class B units.

Note 3 - Franchise Development Costs and Deferred Revenue - Franchise Fees

Franchise development costs related to deferred franchise fee revenues as of December 31, 2020, 2019 and 2018 and activity for the years then ended can be summarized as follows:

	<u>2020</u>	<u>2019</u>	<u>2018</u>
Beginning	\$ 175,000	\$ 193,750	\$ -
Franchise development costs	-	452	200,000
Less: expense recognized	<u>57,917</u>	<u>19,202</u>	<u>6,250</u>
Ending	<u>\$ 117,083</u>	<u>\$ 175,000</u>	<u>\$ 193,750</u>

Deferred revenue related to franchise fees as of December 31, 2020, 2019 and 2018 and activity for the years then ended can be summarized as follows:

	<u>2020</u>	<u>2019</u>	<u>2018</u>
Beginning	\$ 542,898	\$ 609,133	\$ 459,108
Franchise fees	13,000	113,500	281,500
Less: franchise fee revenue recognized	<u>262,419</u>	<u>179,735</u>	<u>131,475</u>
Ending	<u>\$ 293,479</u>	<u>\$ 542,898</u>	<u>\$ 609,133</u>

BARRE CODE FRANCHISOR, LLC

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2020, 2019 AND 2018

Note 4 - Equipment and Software

The principal categories of property and equipment may be summarized as follows:

	<u>2020</u>	<u>2019</u>	<u>2018</u>
Equipment	\$ 1,899	\$ 1,899	\$ 1,899
Software	<u>20,681</u>	<u>20,681</u>	<u>9,200</u>
Total cost	22,580	22,580	11,099
Less accumulated depreciation	<u>14,386</u>	<u>8,718</u>	<u>4,965</u>
Undepreciated cost	<u>\$ 8,194</u>	<u>\$ 13,862</u>	<u>\$ 6,134</u>

Note 5 - Related Party Transactions

A prior member of the Company operated various studios. At December 31, 2019 and 2018, the Company had amounts due from these studios occurring from payment of payroll and other shared expenses in the amount of \$215,060 and \$243,164, respectively. All balances were repaid in 2020 and no receivable related to this arrangement was due at December 31, 2020.

The Company had an arrangement with Express Services, Inc., a related party through common ownership, to provide certain administrative and marketing services to the Company. As a result of this arrangement, the Company had accounts payable and accrued expenses due to Express Services, Inc. totaling \$179,702 and \$108,750 as of December 31, 2019 and 2018, respectively. The arrangement with Express Services, Inc. was terminated in 2020 in association with the change in ownership of the Company. A formal release agreement was executed between the Company and Express Services, Inc. that resulted in \$129,937 of the balance due to Express Services, Inc. at the time of termination being forgiven and realized in other income in the statement of operations for the year ended December 31, 2020.

The Company had accounts payable due to Liberty Distribution, LLC, a related party through common ownership, totaling \$2,389 at December 31, 2020. Amounts relate to purchase of merchandise inventory.

The Company had accounts payable due to Franworth, LLC, a related party through common ownership, totaling \$4,001 at December 31, 2020. The Company and Franworth, LLC entered into a service agreement during the year ended December 31, 2020 related to certain shared and allocated costs to the Company.

BARRE CODE FRANCHISOR, LLC

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2020, 2019 AND 2018

Note 6 - Prior Period Adjustment

During the year ended December 31, 2020, the Company discovered that it had not properly recorded certain franchise development costs related to deferred revenue - franchise fees during the years ended December 31, 2019 and 2018.

The following table provides a reconciliation of amounts previously reported and the resulting impacts from the prior period adjustments to correct the error:

	<u>As Previously Reported</u>	<u>Prior Period Adjustment</u>	<u>As Adjusted</u>
<u>December 31, 2019</u>			
Operating expenses	\$ <u>806,320</u>	\$ <u>18,750</u>	\$ <u>825,070</u>
Net earnings	\$ <u>103,865</u>	\$ <u>(18,750)</u>	\$ <u>85,115</u>
Members' deficit	\$ <u>(249,907)</u>	\$ <u>175,000</u>	\$ <u>(74,907)</u>
Deferred franchise development costs	\$ <u>-</u>	\$ <u>175,000</u>	\$ <u>175,000</u>
<u>December 31, 2018</u>			
Operating expenses	\$ <u>1,161,685</u>	\$ <u>(193,750)</u>	\$ <u>967,935</u>
Net loss	\$ <u>(451,817)</u>	\$ <u>193,750</u>	\$ <u>(258,067)</u>
Members' deficit	\$ <u>(342,772)</u>	\$ <u>193,750</u>	\$ <u>(149,022)</u>
Deferred franchise development costs	\$ <u>-</u>	\$ <u>193,750</u>	\$ <u>193,750</u>

*** * * End of Notes * * ***

EXHIBIT I

REPRESENTATIONS AND ACKNOWLEDGEMENTS

EXHIBIT I

REPRESENTATIONS AND ACKNOWLEDGEMENT STATEMENT

The purpose of this Statement is to demonstrate to Barre Code Franchisor, L.L.C. (“Franchisor”) that the person(s) signing below (“I,” “me” or “my”), whether acting individually or on behalf of any legal entity established to acquire the franchise rights, (a) fully understands that the purchase of a Barre Code Studio franchise is a significant long-term commitment, complete with its associated risks, and (b) is not relying on any statements, representations, promises or assurances that are not specifically set forth in Franchisor’s Franchise Disclosure Document and Exhibits (collectively, the “FDD”) in deciding to purchase the franchise.

In that regard, I represent to Franchisor and acknowledge that:

I understand that buying a franchise is not a guarantee of success. Purchasing or establishing any business is risky, and the success or failure of the franchise is subject to many variables such as my skills and abilities (and those of my partners, officers, employees), the time my associates and I devote to the business, competition, interest rates, the economy, inflation, operation costs, location, lease terms, the market place generally and other economic and business factors. I am aware of and am willing to undertake these business risks. I understand that the success or failure of my business will depend primarily upon my efforts and not those of Franchisor.	INITIAL:
I received a copy of the FDD, including the Franchise Agreement, at least 14 calendar days (10 business days in Michigan and New York) before I executed the Franchise Agreement. I understand that all of my rights and responsibilities and those of Franchisor in connection with the franchise are set forth in these documents and only in these documents. I acknowledge that I have had the opportunity to personally and carefully review these documents and have, in fact, done so. I have been advised to have professionals (such as lawyers and accountants) review the documents for me and to have them help me understand these documents. I have also been advised to consult with other franchisees regarding the risks associated with the purchase of the franchise.	INITIAL:
Neither the Franchisor nor any of its officers, employees or agents (including any franchise broker) has made a statement, promise or assurance to me concerning any matter related to the franchise (including those regarding advertising, marketing, training, support service or assistance provided by Franchisor) that is contrary to, or different from, the information contained in the FDD.	INITIAL:
My decision to purchase the franchise has not been influenced by any oral representations, assurances, warranties, guarantees or promises whatsoever made by the Franchisor or any of its officers, employees or agents (including any franchise broker), including as to the likelihood of success of the franchise.	INITIAL:

I have made my own independent determination as to whether I have the capital necessary to fund the business and my living expenses, particularly during the start-up phase.	INITIAL:
I have not received any information from the Franchisor or any of its officers, employees or agents (including any franchise broker) concerning actual, average, projected or forecasted sales, revenues, income, profits or earnings of the franchise business (including any statement, promise or assurance concerning the likelihood of my success) except as indicated below: 	INITIAL:

Prohibited Parties Clause. I acknowledge that Franchisor, its employees and its agents are subject to U.S. laws that prohibit or restrict (a) transactions with certain parties, and (b) the conduct of transactions involving certain foreign parties. These laws include, without limitation, U.S. Executive Order 13224, the U.S. Foreign Corrupt Practices Act, the Bank Secrecy Act, the International Money Laundering Abatement and Anti-Terrorism Financing Act, the Export Administration Act, the Arms Export Control Act, the U.S. Patriot Act, and the International Economic Emergency Powers Act, and the regulations issued pursuant to these and other U.S. laws. As part of the express consideration for the purchase of the franchise, I represent that neither I nor any of my employees, agents, or representatives, nor any other person or entity associated with me, is now, or has been listed on:

1. the U.S. Treasury Department's List of Specially Designated Nationals;
2. the U.S. Commerce Department's Denied Persons List, Unverified List, Entity List, or General Orders;
3. the U.S. State Department's Debarred List or Nonproliferation Sanctions; or
4. the Annex to U.S. Executive Order 13224.

I warrant that neither I nor any of my employees, agents, or representatives, nor any other person or entity associated with me, is now, or has been: (i) a person or entity who assists, sponsors, or supports terrorists or acts of terrorism; or (ii) is owned or controlled by **terrorists** or sponsors of terrorism. I warrant that I am now, and have been, in compliance with U.S. anti-money laundering and counter-terrorism financing laws and regulations, and that any funds provided by me to Franchisor were legally obtained in compliance with these laws.

I further **covenant** that neither I nor any of my employees, agents, or representatives, nor any other person or entity associated with me, will, during the term of the Franchise Agreement, become a person or entity described above or otherwise become a target of any anti-terrorism law.

If the Barre Code Studio franchise that you will purchase is located in Maryland or if you are a resident of Maryland, the following will apply:

The representations made in this Representations and Acknowledgment **Statement** are not intended to, nor shall they act as a release, estoppels, or waiver of any liability under the Maryland Franchise Registration and Disclosure Law.

FRANCHISEE:

Sign here if you are taking the franchise as an
INDIVIDUAL(S)
(Note: use these blocks if you are an
individual or a partnership but the
partnership is not a separate legal entity)

Signature

Print Name: _____
Date: _____

Signature

Print Name: _____
Date: _____

Signature

Print Name: _____
Date: _____

Signature

Print Name: _____
Date: _____

Sign here if you are taking the franchise as a
**CORPORATION, LIMITED LIABILITY
COMPANY OR PARTNERSHIP**

Print Name of Legal Entity

Signature

Print Name: _____
Date: _____

EXHIBIT J

SAMPLE GENERAL RELEASE

GRANT OF FRANCHISOR CONSENT AND FRANCHISEE RELEASE

Barre Code Franchisor, L.L.C. (“we,” “us,” or “our”) and the undersigned franchisee,

____ (“you” or “your”), currently are parties to a certain franchise agreement (the “Franchise Agreement”) dated _____, 20____. You have asked us to take the following action or to agree to the following request: [insert as appropriate for renewal or transfer situation]

_____. We have the right under the Franchise Agreement to obtain a general release from you (and, if applicable, your owners) as a condition of taking this action or agreeing to this request. Therefore, we are willing to take the action or agree to the request specified above if you (and, if applicable, your owners) give us the release and covenant not to sue provided below in this document. You (and, if applicable, your owners) are willing to give us the release and covenant not to sue provided below as partial consideration for our willingness to take the action or agree to the request described above.

Consistent with the previous introduction, you, on your own behalf and on behalf of your successors, heirs, executors, administrators, personal representatives, agents, assigns, partners, shareholders, members, directors, officers, principals, employees, and affiliated entities (collectively, the “Releasing Parties”), hereby forever release and discharge us and our current and former officers, directors, members, shareholders, principals, employees, agents, representatives, affiliated entities, successors, and assigns (collectively, the “Franchisor Parties”) from any and all claims, damages (known and unknown), demands, causes of action, suits, duties, liabilities, and agreements of any nature and kind (collectively, “Claims”) that you and any of the other Releasing Parties now has, ever had, or, but for this document, hereafter would or could have against any of the Franchisor Parties, including without limitation, Claims (1) arising out of or related to the Franchisor Parties' obligations under the Franchise Agreement or (2) otherwise arising from or related to your and the other Releasing Parties' relationship, from the beginning of time to the date of your signature below, with any of the Franchisor Parties. You, on your own behalf and on behalf of the other Releasing Parties, further covenant not to sue any of the Releasing Parties on any of the Claims released by this paragraph and represent that you have not assigned any of the Claims released by this paragraph to any individual or entity who is not bound by this paragraph.

We also are entitled to a release and covenant not to sue from your owners. By his, her, or their separate signatures below, your owners likewise grant to us the release and covenant not to sue provided above.

IF THE STUDIO YOU OPERATE UNDER THE FRANCHISE AGREEMENT IS LOCATED IN CALIFORNIA OR IF YOU ARE A RESIDENT OF CALIFORNIA, THE FOLLOWING SHALL APPLY:

SECTION 1542 ACKNOWLEDGMENT. IT IS YOUR INTENTION, ON YOUR OWN BEHALF AND ON BEHALF OF THE RELEASING PARTIES, IN EXECUTING THIS RELEASE THAT THIS INSTRUMENT BE AND IS A GENERAL RELEASE WHICH SHALL BE EFFECTIVE AS A BAR TO EACH AND EVERY CLAIM, DEMAND, OR CAUSE OF ACTION RELEASED BY

YOU OR THE RELEASING PARTIES. YOU RECOGNIZE THAT YOU OR THE RELEASING PARTIES MAY HAVE SOME CLAIM, DEMAND, OR CAUSE OF ACTION AGAINST THE FRANCHISOR PARTIES OF WHICH YOU, HE, SHE, OR IT IS TOTALLY

UNAWARE AND UNSUSPECTING, WHICH YOU, HE, SHE, OR IT IS GIVING UP BY EXECUTING THIS RELEASE. IT IS YOUR INTENTION, ON YOUR OWN BEHALF AND ON BEHALF OF THE RELEASING PARTIES, IN EXECUTING THIS INSTRUMENT THAT IT WILL DEPRIVE YOU, HIM, HER, OR IT OF EACH SUCH CLAIM, DEMAND, OR CAUSE OF ACTION AND PREVENT YOU, HIM, HER, OR IT FROM ASSERTING IT AGAINST THE FRANCHISOR PARTIES. IN FURTHERANCE OF THIS INTENTION, YOU, ON YOUR OWN BEHALF AND ON BEHALF OF THE RELEASING PARTIES, EXPRESSLY WAIVE ANY RIGHTS OR BENEFITS CONFERRED BY THE PROVISIONS OF SECTION 1542 OF THE CALIFORNIA CIVIL CODE, WHICH PROVIDES AS FOLLOWS:

“A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS WHICH THE CREDITOR DOES NOT KNOW OR SUSPECT TO EXIST IN HIS/HER FAVOR AT THE TIME OF EXECUTING THE RELEASE, WHICH IF KNOWN BY HIM/HER MUST HAVE MATERIALLY AFFECTED HIS/HER SETTLEMENT WITH THE DEBTOR.”

YOU ACKNOWLEDGE AND REPRESENT THAT YOU HAVE CONSULTED WITH LEGAL COUNSEL BEFORE EXECUTING THIS RELEASE AND THAT YOU UNDERSTAND ITS MEANING, INCLUDING THE EFFECT OF SECTION 1542 OF THE CALIFORNIA CIVIL CODE, AND EXPRESSLY CONSENT THAT THIS RELEASE SHALL BE GIVEN FULL FORCE AND EFFECT ACCORDING TO EACH AND ALL OF ITS EXPRESS TERMS AND PROVISIONS, INCLUDING, WITHOUT LIMITATION, THOSE RELATING TO THE RELEASE OF UNKNOWN AND UNSUSPECTED CLAIMS, DEMANDS, AND CAUSES OF ACTION.

[Signature Page Follows]

IN WITNESS WHEREOF, the parties have executed and delivered this Agreement on the date stated below.

BARRE CODE FRANCHISOR, L.L.C., an Illinois limited liability company

By: _____ Name:
Title:

DATED: _____

FRANCHISE OWNER

**(IF YOU ARE A CORPORATION,
LIMITED LIABILITY COMPANY, OR
PARTNERSHIP):**

[Entity Name]

Signature

Name: _____

Title: _____

DATED: _____

FRANCHISE OWNER

**(IF YOU ARE AN INDIVIDUAL AND
NOT A LEGAL ENTITY):**

Signature

[Print Name]

DATED: _____

NEW YORK REPRESENTATIONS PAGE

FRANCHISOR REPRESENTS THAT THIS FRANCHISE DISCLOSURE DOCUMENT DOES NOT KNOWINGLY OMIT ANY MATERIAL FACT OR CONTAIN ANY UNTRUE STATEMENT OF A MATERIAL FACT.

EXHIBIT K

RECEIPTS

**RECEIPT
(OUR COPY)**

This Disclosure Document summarizes certain provisions of the franchise agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If Barre Code Franchisor, L.L.C. offers you a franchise, it must provide this disclosure document to you 14 calendar days before you sign a binding agreement with, or make a payment to, Barre Code Franchisor, L.L.C. or an affiliate in connection with the proposed franchise sale, or sooner if required by applicable state law. Under Iowa law, we must give you this disclosure document at the earlier of our 1st personal meeting or 14 calendar days before you sign an agreement with, or make a payment to, us or an affiliate in connection with the proposed franchise sale. Under Michigan law, we must give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first. Under New York law, we must provide this disclosure document at the earlier of the 1st personal meeting or 10 business days before you sign a binding agreement with, or make a payment to, us or an affiliate in connection with the proposed franchise sale.

If Barre Code Franchisor, L.L.C. does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the appropriate state agency identified on Exhibit A.

The franchisor offering the franchise: Barre Code Franchisor, L.L.C., 435 N. LaSalle Blvd., LL2, Chicago, IL 60654, (405) 922-8282. The individual franchise seller who offered you a Barre Code Studio is:

- | | | |
|---|--|--|
| ☐ Josh Titler
Franworth
106 E. Liberty, Suite 310
Ann Arbor, MI 48104 | ☐ Sarah Petersen
Franchise Accelerators
1010 N. Florida Ave.
Tampa, FL 33602 | ☐ Shelby MastroNardo
Franchise Accelerators
1010 N. Florida Ave.
Tampa, FL 33602 |
|---|--|--|

Issuance Date: April 30, 2021; State Effective Dates located on Page 64 of the Disclosure Document

See Exhibit A for our registered agents authorized to receive service of process.

[Signature Page Follows]

I have received a Disclosure Document dated April 30, 2021, that included the following Exhibits:

Exhibit A	State Administrators / Agents for Service of Process	Exhibit G	List of Franchisees
Exhibit B	Franchise Agreement	Exhibit H	Financial Statements
Exhibit C	Amendment to Franchise Agreement for Territory	Exhibit I	Representations and Acknowledgement
Exhibit D	Amendment to Franchise Agreement for Area of Protections	Exhibit J	Sample General Release
Exhibit E	Table of Contents / Operations Manual	Exhibit K	Receipts
Exhibit F	State Addenda and Agreement Riders		

PROSPECTIVE FRANCHISEE:

If a business entity: _____
(Name of Business Entity)

If an individual: _____
(Print Name)

By: _____
(Sign)

(Sign)

Its: _____

Date: _____
(Do not leave blank)

Date: _____
(Do not leave blank)

Please sign this copy of the receipt, print the date on which you received this Disclosure Document, and return it, by mail or e-mail, to Sarah Petersen at Franchise Accelerators, 1010 N. Florida Ave., Tampa, Florida 33602; email: sarah@franchiseaccelerators.com.

**RECEIPT
(YOUR COPY)**

This Disclosure Document summarizes certain provisions of the franchise agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If Barre Code Franchisor, L.L.C. offers you a franchise, it must provide this disclosure document to you 14 calendar days before you sign a binding agreement with, or make a payment to, Barre Code Franchisor, L.L.C. or an affiliate in connection with the proposed franchise sale, or sooner if required by applicable state law. Under Iowa law, we must give you this disclosure document at the earlier of our 1st personal meeting or 14 calendar days before you sign an agreement with, or make a payment to, us or an affiliate in connection with the proposed franchise sale. Under Michigan law, we must give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first. Under New York law, we must provide this disclosure document at the earlier of the 1st personal meeting or 10 business days before you sign a binding agreement with, or make a payment to, us or an affiliate in connection with the proposed franchise sale.

If Barre Code Franchisor, L.L.C. does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the appropriate state agency identified on Exhibit A.

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- | | | |
|---|--|--|
| ☐ Josh Titler
Franworth
106 E. Liberty, Suite 310
Ann Arbor, MI 48104 | ☐ Sarah Petersen
Franchise Accelerators
-1010 N. Florida Ave.
-Tampa, FL 33602 | ☐ Shelby MastroNardo
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PROSPECTIVE FRANCHISEE:

If a business entity: _____
(Name of Business Entity)

If an individual: _____
(Print Name)

By: _____
(Sign)

(Sign)

Its: _____

Date: _____
(Do not leave blank)

Date: _____
(Do not leave blank)

Please sign this copy of the receipt, print the date on which you received this Disclosure Document, and return it, by mail or e-mail, to Sarah Petersen at Franchise Accelerators, 1010 N. Florida Ave., Tampa, Florida 33602; email: sarah@franchiseaccelerators.com.