



FRANCHISE DISCLOSURE DOCUMENT

PRO ONE JANITORIAL, INC.
A Wisconsin Corporation
1101 Ashwaubenon Street
Green Bay, WI 54304
(920) 339-1014
www.pro1janitorial.com
Jeffg@pro1janitorial.com

The franchise is offered for the operation of a business providing janitorial and maintenance services to industrial, institutional, retail, and other commercial facilities. The total investment necessary to begin operation of a Pro One Janitorial® business is between \$10,850 and \$78,000. This range includes between \$7,400 and \$11,150 that must be paid to us.

This Disclosure Document summarizes certain provisions of your Franchise Agreement and other information in plain English. Read this Disclosure Document and all accompanying agreements carefully. You must receive this Disclosure Document at least 14 calendar days before you sign a binding agreement with, or make any payment to, the Franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this Document.**

You may wish to receive your Disclosure Document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact Jeffrey Griffin at 1101 Ashwaubenon Street, Green Bay, WI 54304, (920) 339-1014.

The terms of your contract will govern your franchise relationship. Do not rely on the Disclosure Document alone to understand your contract. Read all of your contract carefully. Show your contract and this Disclosure Document to an advisor, like a lawyer or accountant.

Buying a franchise is a complex investment. The information in this Disclosure Document can help you make up your mind. More information on franchising, such as "[A Consumer's Guide to Buying a Franchise](#)," which can help you understand how to use this Disclosure Document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, DC 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may be laws on franchising in your state. Ask your state agencies about them.

Issuance Date: March 31, 2026.

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit E.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit F includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only Pro One Janitorial business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a Pro One Janitorial franchisee?	Item 20 or Exhibit E lists current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

What You Need To Know About Franchising *Generally*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit A.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risk(s) to Consider About *This* Franchise

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The Franchise Agreement requires you to resolve disputes with the franchisor by arbitration and litigation only in Wisconsin. Out-of-state arbitration or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to arbitrate or litigate with the franchisor in Wisconsin than in your own state.
2. **Spousal Liability.** Your spouse must sign a document, such as a guarantee, that makes your spouse liable for your financial obligations under the Franchise Agreement even if your spouse does not own any part of the franchise business. If you live in a community property state, your spouse may be liable for your financial obligations even if he or she hasn't signed anything. In either case, both you and your spouse's marital and personal assets, including your house, could be lost if your franchise fails.
3. **Loss of Customers.** If you lose a customer account for any reason, the franchisor is under no obligation to replace it.

Certain states may require other risks to be highlighted. Check the "State Specific Addenda" to see whether your state requires other risks to be highlighted.

TABLE OF CONTENTS

<u>ITEM</u>	<u>PAGE</u>
ITEM 1 THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES ..	1
ITEM 2 BUSINESS EXPERIENCE	2
ITEM 3 LITIGATION.....	3
ITEM 4 BANKRUPTCY.....	3
ITEM 5 INITIAL FEES.....	3
ITEM 6 OTHER FEES	4
ITEM 7 ESTIMATED INITIAL INVESTMENT	8
ITEM 8 RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES	10
ITEM 9 FRANCHISEE'S OBLIGATIONS	12
ITEM 10 FINANCING.....	13
ITEM 11 FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING	14
ITEM 12 TERRITORY	19
ITEM 13 TRADEMARKS	20
ITEM 14 PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION	22
ITEM 15 OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISED BUSINESS	23
ITEM 16 RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL	23
ITEM 17 RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION.....	24
ITEM 18 PUBLIC FIGURES.....	27
ITEM 19 FINANCIAL PERFORMANCE REPRESENTATIONS	27
ITEM 20 OUTLETS AND FRANCHISEE INFORMATION.....	27
ITEM 21 FINANCIAL STATEMENTS	30
ITEM 22 CONTRACTS	30
ITEM 23 RECEIPTS	30
Exhibit A. – List of State Agencies and Registered Agents	
Exhibit B. – Table of Contents to Manual	
Exhibit C. – Franchise Agreement	
Exhibit D. – Promissory Note	
Exhibit D1. – Personal Unlimited Guaranty	
Exhibit D2. – Inventory Checklist	
Exhibit D3. – Supply Requisition Agreement	
Exhibit D4. – Regional Customer Account Acceptance/Denial Form	
Exhibit E. – List of Franchisees	
Exhibit F. – Financial Statements	
Exhibit G. – Transfer, Consent and Release Agreement	

ITEM 1
THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES

The Franchisor

The Franchisor is Pro One Janitorial, Inc. (“Pro One Janitorial,” “Pro One,” “we,” “us,” or “our”), a Wisconsin corporation, incorporated on June 29, 1995. We conduct business under our corporate name and under the service mark “PRO ONE JANITORIAL®” and associated logos and designs. Our principal business address is 1101 Ashwaubenon Street, Green Bay, WI 54304. We grant franchises only to corporations, limited liability companies and partnerships. We refer to the entity that buys the franchise as “you” throughout this Disclosure Document. All provisions of the Franchise Agreement also apply to your owners and their spouses by virtue of the personal guarantee that each of your owners and their spouses must sign as a condition to the grant of a franchise.

Our agents for service of process are listed in Exhibit A.

Our Parent, Predecessors and Affiliates

We do not have any parents, predecessors, or affiliates.

The Franchise Offered

We grant to others the right to use our system to operate a business selling and performing janitorial services for industrial, institutional, retail, and other commercial facilities. Our founder began his commercial cleaning business under the name BK Cleaners in 1989. We began offering franchises in 1995. We do not offer other franchises or engage in any other line of business.

If we offer a franchise to you, you sign our Franchise Agreement granting you the right to own and operate a maintenance and commercial cleaning business under the Pro One Janitorial name in a non-exclusive territory as specified in the Franchise Agreement. Your owners and their spouses must sign a personal guaranty, guaranteeing all provisions of the Franchise Agreement. You use the methods and procedures developed by us. You need not purchase or lease a commercial location. You may, at your option, conduct your business from the residence of any of your owners, as long as local zoning laws allow you to operate your franchised business from the residence. You must solicit your own customers. To the extent we have customer accounts of our own, and you meet our requirements to service those accounts, we may offer you the opportunity to service them. We refer to these accounts as “Regional Customer Accounts”.

It is extremely important to us and the franchisees of our Franchise System that all goods and services provided to customers of the Franchise System are provided in compliance with all laws by individuals who are complying with all laws applicable to each individual. We, and each of our franchisees, have the obligation to ensure that this standard is maintained for the benefit of the entire Franchise System. That is why it is extremely important that, and you must ensure that, all persons performing services on behalf of your franchised business are duly and properly authorized to live and work in the United States and all such persons satisfy and any all applicable laws related to their ability to live and work in the United States. If you, any of your Principals or your business are alleged to violate, or in our judgment have violated, any of these laws or any

other laws, including any labor, employment, wage, residency, immigration or other law applicable to the hiring, retention or treatment of any person involved in your franchised business, or otherwise, we can immediately terminate your Franchise Agreement and keep all amounts you have paid to us, all without waiting for any court or other party to ultimately decide the merits of the matter.

Market

The market for your services is well established and continuing to grow. You will sell your services to commercial businesses that hear about your franchised business from advertising, direct marketing by you, referrals, etc. Your competitors include independent maintenance businesses and cleaning service businesses and other janitorial franchises. The business does not vary as to seasons.

Industry Specific Regulations

All businesses are subject to governmental regulations, and you should check with state and local authorities concerning regulations that affect your business in your state. In certain states you may need a business license and you may need to post a bond. You must comply with all applicable safety and environmental laws, including laws related to the disposal of chemicals that you use in your business. You should check with your attorney and local authorities to determine the laws that apply to your business.

ITEM 2 **BUSINESS EXPERIENCE**

Dean Race – Chief Executive Officer, Chairman, President

Mr. Race has served as the Chairman of our Board of Directors since May 1999 and as our President since May 2001.

Jeff Griffin – Chief Operations Officer, Vice President

Mr. Griffin has been our Chief Operations Officer since December 2001 and a Vice President since December 2002.

Marie Race – Chief Information Officer, Corporate Secretary, Corporate Treasurer

Ms. Race has been our Chief Information Officer and Corporate Treasurer since July 2003 and our Corporate Secretary since October 2003.

ITEM 3

LITIGATION

In the Matter of *Pro One Janitorial, Inc., Thomas Verboncouer and Jean Verboncouer*; File S-98246 (FX). On August 12, 1999 the Wisconsin Division of Securities petitioned the Administrator of the Division of Securities for the issuance of an order against us alleging violations of the Wisconsin Franchise Investment Law, which included the unauthorized sale of a franchise, making filings with the Wisconsin Division of Securities that were false or misleading and that omitted to state material facts that would have made them not misleading, and the making of unauthorized earnings claims. An Order of Prohibition and Revocation was entered on August 13, 1999 by the Administrator of the Division of Securities prohibiting us from violating the Wisconsin Franchise Investment Law and revoking our right to sell franchises in Wisconsin. We subsequently petitioned the Division of Securities for a hearing on the matter. A prehearing conference was held November 15, 1999 at which time we agreed that we would submit an amended Uniform Franchise Offering Circular, in form and substance acceptable to the Division of Securities, in resolution of the matter. We complied and our Uniform Franchise Offering Circular was approved by the Division of Securities in January 2000.

Other than this action, no litigation must be disclosed in this Item.

ITEM 4

BANKRUPTCY

No bankruptcies must be disclosed in this Item.

ITEM 5

INITIAL FEES

Initial Franchise Fee: You pay an Initial Franchise Fee of \$8,000. Payment is due in full when you sign the Franchise Agreement, unless we elect to finance for you \$3,000 of the Initial Franchise Fee. If we elect to finance a portion of the Initial Franchise Fee you will sign a Promissory Note and your owners and their spouses will sign a Personal Unlimited Guaranty, each in the forms attached as Exhibits D and D1 respectively. See Item 10 for more information on this financing option. The Initial Franchise Fee is not refundable. In 2025, we did not sell any new franchises that varied from the Initial Franchise Fee above.

Cleaning Supplies and Equipment: Unless you have the cleaning supplies and equipment, we require that meets our standards, you must purchase these items. You can purchase them from us or a third party with the exception of a computer which we do not sell. If you purchase them from us the cost for these items will range from \$2,250 to \$3,000 depending upon the items purchased. An Inventory Checklist listing the items is attached as Exhibit D2. If you want to purchase supplies from us, you must sign a Supply Requisition Agreement, an example of which is attached as Exhibit D3. You must pay us for these materials before we provide them to you.

Initial Training: You must pay us \$150 for each individual who attends the Initial Training program. This amount is due before the training occurs.

None of the amounts in this Item are refundable.

ITEM 6
OTHER FEES

<u>Type of Fee*</u>	<u>Amount</u>	<u>Due Date</u>	<u>Remarks</u>
Royalty Fee ^{6.1}	10% of Gross Revenues from general janitorial service performed for Regional Customer Accounts and 15% of Gross Revenues from Project Services. 5% of all other Gross Revenue	On the 28 th day of each month	Includes all amounts you or any affiliate of yours receives but does not include sales taxes.
Administrative Fee ^{6.2}	9% of Gross Revenues from Regional Customer Accounts	On the 28 th day of each month	The fee is due for the administrative services we provide to you. ^{6.2}
Late Fee ^{6.3}	Maximum amount permitted by law, not to exceed 1.5% per month on unpaid amounts	Immediately after notice from us	This fee is only due if you do not pay other fees to us on time.
Audit Expenses ^{6.4}	Cost of audit	Immediately upon receipt of an invoice from us	You only pay this fee if you understate your Gross Revenues by 2% or more or divert any business to a third party.
Advertising Contribution ^{6.5}	1% of Gross Revenues	On the 28 th day of each month	
Renewal Fee	\$1,500	At the time you sign your new franchise agreement	This fee is only due if you renew your franchise.

<u>Type of Fee*</u>	<u>Amount</u>	<u>Due Date</u>	<u>Remarks</u>
Transfer Fee	\$1,500	Before consummation of transfer	Payable when you sell, assign, transfer, or convey your business or one of your owners transfers an interest in the business. But the Fee decreases to \$250 if the owner's interest is assigned to an heir or personal representative of the owner upon the death or incapacity of the owner.
Indemnification	Vary under circumstances	Immediately after notice from us	You must reimburse us if we are sued or held liable for claims arising out of your business operations.
Attorneys' Fees and Legal Expenses	Vary under circumstances	Immediately after notice from us	If we are successful in any legal action, we bring against you or in defending a claim you bring against us or if we pursue payment from a customer that has not paid us for your services.
Liquidated Damages	\$50 per day	As incurred	May be charged if your services to a customer are discontinued for any reason, and you do not timely return all keys, security codes and access cards/badges per the Franchise Agreement.

<u>Type of Fee*</u>	<u>Amount</u>	<u>Due Date</u>	<u>Remarks</u>
Specialized Training ^{6.6}	\$150 per person	Before beginning training	If you would like to provide Project Services, you may need to complete training required by the Regional Customer Account. If so, we will provide you with that training.
Uniform Fee	\$25 per shirt	Immediately after notice from us	If we determine that your employees working on a Regional Customer Account are not wearing a Pro One Janitorial® shirt at the customer's facility.
Supplies and Equipment	\$2,250 to \$3,000 depending upon the items purchased	On receipt of an invoice	This fee is only due if you purchase these items from us.
Regional Customer Account Fee ^{6.7}	Amount equal to 2 times the monthly revenue to be generated by the Account	It is due in full at the time you accept the Account unless we agree to finance it	If you agree to perform services for one of our Regional Customer Accounts.
Background Check Fee	\$10.95 per check	Immediately upon notice from us	Only payable if a Regional Customer Account requires these checks to be performed on your personnel and you choose to have us facilitate the checks.
Rekeying Fee	Cost to rekey the customer's facility	Immediately upon notice from us	Payable if you lose or fail to return a key to a Regional Customer Account's facility and the facility needs to be rekeyed.

* All fees are paid to us and are non-refundable. None of these fees are imposed by a cooperative. We currently intend to impose these fees uniformly on our franchisees. We may change the stated

fees based upon changes in market conditions, our cost of providing services and future policy changes. From time to time we have negotiated these fees based on a need in a specific market.

6.1. Royalty Fee: “Gross Revenues” means all amounts that you or your affiliate(s) receive excluding sales taxes or discounts. Project Services mean restorative one-time only services requested by a customer, such as construction clean-up, window cleaning or floor care. You pay us a Royalty Fee on all Gross Revenue of your franchised business. The Royalty Fee is payable on or about the 28th day of each month for revenues you received in the prior month. We may deduct the Royalty Fee and any other fees or other amounts you owe us from any revenues we receive on your behalf. We send you a monthly Franchise Report showing how we computed the Royalty Fee and any other fees or other amounts you owe us. If a Regional Customer Account does not pay us as scheduled, you do not get paid for those services.

6.2. Administrative Fee: We will provide administrative services for all Regional Customer Accounts you service. If you request and we agree, we will provide administrative services for other accounts you are servicing. This amount is due at the same time as the Royalty Fee.

6.3. Late Fee: If you fail to pay us within the timeframe for payment, we charge you interest on the unpaid amount at the maximum rate permitted by law not to exceed 1.5% per month until paid in full.

6.4. Audit Expenses: If the error is an understatement of 2% or more of Gross Revenues, or we determine you diverted business to a third party or did not disclose to us other accounts you are servicing, you must pay the amount of the Royalty Fee on the understated, undisclosed or diverted Gross Revenues plus the cost of the audit, including travel, lodging and fees incurred, as well as late fees as specified in this Item 6.

6.5. Advertising Contribution: You must pay 1% of your monthly Gross Revenues to the Pro One Janitorial® advertising fund. This amount is due at the same time as the Royalty Fee.

6.6. Specialized Training: You are also responsible for all travel and lodging costs incurred to attend training. (See Item 11 for information on additional training.)

6.7. Regional Customer Account Fee: This fee is only payable if you accept our offer to service a Regional Customer Account. In that case, you will pay us an amount equal to 2 times the monthly revenue to be generated by the Account. For example, if the Regional Customer Account generates \$1,000 per month in revenue you would pay us a one-time fee of \$2,000. If you want to accept one of these Accounts, you must execute a Regional Customer Account Acceptance/Denial Form, a copy of which is attached as Exhibit D4. If a Regional Customer Account is cancelled for any reason we do not have to provide you with a replacement Account.

If we increase the price to be paid by a Regional Customer Account by more than \$99 per month during the time you are servicing that Account you must pay us an additional Regional Customer Account Fee on the increased amount determined by multiplying the increase by two. We may modify the way we calculate, and the amount of, the Regional Customer Account Fee. The Regional Customer Account Fee is due at the time we assign the Account to you unless we otherwise agree to finance it. See Item 10 for additional information.

ITEM 7
ESTIMATED INITIAL INVESTMENT

YOUR ESTIMATED INITIAL INVESTMENT

Type of expenditure*	Amount	Method of payment	When due	To whom payment is to be made
Initial Franchise Fee ^{7.1}	\$5,000-\$8,000	Lump sum or at least \$5,000 down, depending on your credit worthiness, with the remainder paid by promissory note	At signing of Franchise Agreement	Us
Initial Inventory of Equipment and Supplies ^{7.2}	\$100-\$5,000	Lump Sum	At delivery of materials	Us or third-party vendor
Printed Materials ^{7.2}	\$250-\$500	Lump sum	At delivery of materials	Us or third-party vendor
Real Estate and Fixtures ^{7.3}	\$0	Not applicable	Not applicable	Not applicable
Insurance ^{7.4}	\$2,500 - \$7,500 full year	As arranged	As incurred	Insurer
Training Fee and Travel and Living Expenses While Training ^{7.5}	\$200 - \$2,000	Lump sum	As incurred	Third parties and us
Miscellaneous Funds ^{7.6}	\$1,000 - \$5,000	As incurred	As incurred	Third parties
Additional Funds (3 months) ^{7.7}	\$1,800 - \$50,000	As incurred	As incurred	Third parties
TOTAL ESTIMATED INITIAL INVESTMENT ^{7.8}	\$10,850 - \$78,000			

* Except as indicated, these payments are not refundable.

7.1. Initial Franchise Fee: We may, at our option, offer financing for \$3,000 of the Initial Franchise Fee at 12% interest. See Item 10. The Initial Franchise Fee is non-refundable.

7.2. Initial Inventory of Equipment and Supplies/Marketing Materials: At the time you begin to operate your franchised business you must have equipment and supplies that meet our specifications. With the exception of a computer, these items are listed on Exhibit D2. These items can be purchased from us or a third-party vendor. The low estimate assumes that you have all of these items, including a computer, and do not have to purchase any of them other than shirts. The high estimate assumes you purchase all of the items from us and a computer from a third party. You will need to purchase equipment, supplies and other materials for your business on a going forward basis. You must also purchase from our approved supplier marketing materials to advertise your franchised business.

7.3. Real Estate: We have not included any amount for real estate as we do not require that you purchase or lease real estate. Most franchisees conduct their businesses from their homes located in their Designated Areas. If you choose to purchase or lease office space, you must maintain it in conformance with our standards. If you conduct your business from a residence, you will avoid expenses for such items as real property, leasehold improvements, fixtures, construction, remodeling, and security deposits. If you elect to purchase or lease office space, total expenditures will vary greatly depending on various factors including the size, condition, and location of the premises.

7.4. Insurance: You must purchase and maintain the insurance we specify, which currently is general commercial liability insurance, including public liability, personal injury, contractual liability, and property damage insurance covering the operation of the franchised business and the business location, in a minimum amount of \$1,000,000 per occurrence and a general aggregate limit of \$2,000,000 and real and personal property insurance including fire, personal injury, death, vandalism and extended coverage on an all-risk full-replacement cost basis with prime area and excess limits of not less than the full replacement value of the equipment, inventory and supplies of the franchised business. You must also obtain an Excess or Umbrella policy in a minimum amount of \$3,000,000 and employer's liability/worker's compensation and such other insurance as may be required by statute or rule of the state or locality in which your franchised business is located and operated. You must obtain janitorial bonding in a minimum amount of \$25,000. You must also obtain commercial auto liability insurance for any vehicle operated by, or on behalf of, your franchised business, including hired and non-owned vehicles, which includes collision and comprehensive coverage as well as liability insurance coverage in the minimum amount of \$1,000,000 per accident or the minimum required by state regulations, whichever is greater.

The cost of insurance coverage varies depending upon your prior history, terms of payment, geographical location, volume of business, value of business assets, payroll size, and various other factors.

The insurance we require may not be sufficient for your needs. You should consider whether to obtain additional insurance of your choice, or coverage with higher limits.

7.5. Training Fee/Travel and Living Expenses While Training You are responsible for all costs for transportation and living expenses for your personnel who attend Initial Training. You must pay to us \$150 for each individual who attends the Initial Training program. The estimates assume only one person attends the training. The low estimate assumes the individual lives nearby our corporate headquarters and drive to and from training each day.

7.6. Miscellaneous Funds: Includes security deposit, utility deposits, business licenses, attorneys' fees, and permits. Many of these you will only incur if you operate from a site other than an owner's home.

7.7. Additional Funds: This amount is an estimate of your expenses for the first 3 months of operation of your franchised business. These expenses include office equipment, payroll on the high range (for 3-5 people, but not a salary for your owners), uniforms, and other such miscellaneous items. You must maintain a cell phone and an active email address so that we, and the customers you service, may contact you at all times. You must have a computer that meets our requirements for use in your franchised business. We also recommend you have a printer but do not require it. The low estimate assumes you have a cell phone and computer meeting our requirements and do not need to purchase these items. The high estimate assumes you need to purchase these items and pay a monthly cell phone bill of \$200 per month. The low estimate assumes you financed the Initial Franchise Fee and includes 3 months of payments under the Promissory Note you would sign in connection with that financing.

We do not require that you obtain any special vehicle for conducting your business. The personal vehicles of your personnel will likely be adequate to transport equipment and supplies to customer facilities. If you elect to acquire a vehicle for business use, the cost for a lease or purchase varies greatly depending upon the type and age of the vehicle acquired, the financing or lease arrangements available, and other such factors.

7.8. Total Estimated Initial Investment: Item 7 represents an estimate of your expenses during the first 3 months of operation of your franchised business. We cannot guarantee that you will not have additional expenses in starting the business. The estimates vary depending upon the location of your business, your personal preferences and needs, and other factors over which we have no control. Your costs depend on factors such as: the management skill of your owners and other personnel, if any, experience and business acumen of your owners and other personnel; local economic conditions; the local market for services; the prevailing wage rate; and competition. You should investigate independently the expenses that you may incur that are not paid directly to us. We relied on our experience in connection with the opening of franchised businesses to compile these estimates. You should review these figures carefully with a business advisor before making any decision to purchase the franchise.

ITEM 8

RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

Other than shirts you will need for your personnel who are performing services for a Regional Customer Account, marketing materials to advertise your business, and administrative services you must obtain from us, we do not currently require you to purchase any supplies, equipment, chemicals or other goods or services from us. You must, however, obtain supplies, equipment, chemicals, uniforms, advertising, insurance and bonding that meet our specifications. (Insurance and bonding requirements and the estimated cost is disclosed in Item 7 above.) If a Regional Customer Account requests the use of certain products or equipment for maintenance or for cleaning their facility, you must obtain and utilize the items requested by the customer and

approved by us. All advertising materials that you develop for use in your franchised business must be approved by us.

We provide you with written specifications for many of the items discussed above. You must purchase these items in accordance with those specifications. They may be in the Franchise Agreement, the Operations Manual, or through written directives that we may issue. We may modify these specifications. We will provide you with any modifications. You must comply with these modifications within 30 days of the time we provide them to you. You must obtain our approval before you use any advertising using our trademarks, including a website, unless we have prepared or approved the advertising and have not revoked our approval. If you operate the franchised business from an office separate from the home of one of your owners, you must maintain the office and all fixtures, furnishings, signs and equipment in good order and condition, and in conformity with the standards we establish.

We do not designate any sources that you must purchase items from other than shirts which you must purchase from us, administrative services you must obtain from us for Regional Customer Accounts and approved suppliers for your initial start-up kit of marketing materials. We do not plan on approving another supplier for these items or services. As of the issuance date of this Disclosure Document, other than as discussed above, we do not require you to have suppliers approved by us from whom you purchase items for your franchised business. We may also only approve one source of supply for certain items. That sole source of supply may be a third party, us or an affiliate. We may at any time become an approved supplier of any items that you purchase for use or sale in your business. Suppliers we approve may pay us rebates. We will keep all amounts paid to us by any supplier.

If we require that a supplier be approved and you would like us to approve a different supplier, you must provide us with the information we request on the supplier and the items the supplier will be selling to you. Our review entails examination or testing of items to be purchased (based on samples you provide to us upon our request) and evaluation of information that you provide to us regarding the supplier's business reputation, delivery performance, financial and other pertinent information. We do not have written supplier approval criteria available to franchisees. We will notify you of approval or disapproval of a supplier or product within 30 days of the time we receive all information we request about the supplier and its products. We do not charge a fee for this service. We may revoke our approval of a supplier or product if we determine that it no longer meets our standards and specifications. If we revoke approval, you must stop using the supplier or product. Other than an ownership interest in us, no officer of ours owns an interest in any approved supplier of ours.

We may sell chemicals, supplies, equipment, uniforms and other items to you. We will earn a profit from the sale or lease of items to you in an amount equal to what we believe to be a reasonable wholesale mark-up. During our fiscal year ended December 31, 2025, we received \$76,909 in revenues from the sale of products and services to franchises or approximately .3% of our total revenues of \$24,111,357. These numbers have been rounded to the nearest dollar.

The purchase of items in accordance with our standards and specifications will represent approximately 90% of your purchases in opening your business and approximately 80% of your annual purchases in operating the business on an ongoing basis.

There are no purchasing or distribution cooperatives in existence in our franchise system. Typically, we do not negotiate purchase arrangements with suppliers for the benefit of franchisees. We do not provide material benefits to a franchisee based on a franchisee's purchase of particular products or services or use of particular suppliers.

ITEM 9 **FRANCHISEE'S OBLIGATIONS**

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this Disclosure Document.

Obligation	Section in Agreement	Disclosure Document Item
a. Site selection and acquisition/lease	Section 3	Items 7, 8, 11, 12
b. Pre-opening purchases/leases	Sections 3, 4, 7	Items 5, 7, 8
c. Site development and other pre-opening requirements	Section 3	Items 5, 6, 7, 11
d. Initial and ongoing training	Section 4	Items 5, 6, 11
e. Opening	Sections 3, 4	Items 7, 11
f. Fees	Sections 4, 5, 6	Items 5, 6
g. Compliance with standards and policies/Operating manual	Sections 4, 7, 10	Items 5, 8, 15, 16
h. Trademarks and proprietary information	Sections 4, 7, 10	Items 13, 14
i. Restrictions on products/services offered	Sections 3, 7, 10	Items 8, 16
j. Warranty and customer service requirements	Section 7	Item 15
k. Territorial development and sales quotas	None	None
l. Ongoing product/service purchases	Section 7	Items 6, 8
m. Maintenance, appearance, and remodeling requirements	Sections 3, 7	Items 7, 11
n. Insurance	Section 7	Items 7, 8
o. Advertising	Section 4	Items 6, 8, 11
p. Indemnification	Section 8	Item 6
q. Owner's participation/management/staffing	Section 7	Item 15
r. Records and reports	Sections 7, 10	Item 6
s. Inspections and audits	Sections 7, 10	Item 6
t. Transfer	Section 9	Items 6, 17
u. Renewal	Section 2	Items 6, 17

Obligation	Section in Agreement	Disclosure Document Item
v. Post-termination obligations	Section 11	Item 17
w. Non-competition covenants	Sections 11, 13	Item 17
x. Dispute resolution	Sections 16, 19	Item 17
y. Other: Guarantee of obligations*	Sections 5, 5.1, 20	Items 1, 15, 22

* All of your owners and their spouses must sign a personal guaranty personally guaranteeing all obligations under the Franchise Agreement and any other agreement between you and us and agreeing to be bound personally by all provisions of these agreements. The personal guaranty is attached to the Franchise Agreement.

ITEM 10 **FINANCING**

SUMMARY OF FINANCING OFFERED*:

ITEM FINANCED (SOURCE)	AMOUNT FINANCED	DOWN PAYMENT	TERM (MO)	ANNUAL INTEREST RATE	MONTHLY PAYMENT	PREPAY PENALTY	SECURITY REQUIRED
Initial Franchise Fee (Pro One Janitorial) ^{10.1}	\$3,000	\$5,000	12 mos.	12%	\$266.55	None	Guarantee
Regional Customer Account Fee ^{10.2}	Varies based on amount financed	Varies based on creditworthiness	12 mos.	12%	Varies based on amount financed.	None	Guarantee
Equipment ^{10.3}	Varies based on cost of equipment	None	6-12 months	12%	Varies based on cost of equipment	None	Guarantee

* We do not have any past or present practice to sell, assign, or discount to a third party, in whole or part, any financing arrangement above, but we may do so in the future. Other than as discussed in this Item 10, we do not offer any direct or indirect financing. We do not guaranty any note, lease or obligation you might incur.

10.1. Initial Franchise Fee: We may offer financing of the Initial Franchise Fee to franchisees who meet our credit qualifications. If we elect to finance a portion of your Initial Franchise Fee, you must make a down payment of \$5,000 when you sign the Franchise Agreement. The balance of the Initial Franchise Fee will be evidenced by a Promissory Note and is payable over a 12 month period in equal monthly installments at 12% interest per annum. The first installment of principal and interest is due on the 28th day of the fourth calendar month after you sign the Franchise Agreement and on the 28th day of each subsequent month. (For example, if you sign the Franchise

Agreement on April 5th, your first installment is due on August 28th.) A copy of our standard form Promissory Note is attached to this Disclosure Document as Exhibit D.

10.2. Regional Customer Account Fee: We may offer financing of a Regional Customer Account Fee to franchisees who meet our credit qualifications. The amount financed depends on the amount of the Fee and your creditworthiness but is generally between \$1,000 and \$10,000. We typically do not require a down payment but may depending upon the amount of the fee and your creditworthiness. The amount financed will be evidenced by a Promissory Note and is payable over a 12 month period in equal monthly installments at 12% interest per annum. The first installment of principal and interest is due on the 28th day of each month. A copy of our standard form Promissory Note is attached to this Disclosure Document as Exhibit D.

10.3. Equipment: We may offer to finance your equipment purchases if you meet our credit requirements. The amount financed depends on the amount of the equipment cost and your creditworthiness. We typically do not require a down payment. The amount financed will be evidenced by a Promissory Note and is payable over a 6-12 month period in equal monthly installments at 12% interest per annum.

Promissory Note Terms

If you default on repayment of the Promissory Note, breach another contract with us, suspend your business, fail to pay taxes, allow your assets to become attached, or if we deem ourselves insecure, we can call the loan and demand immediate payment of the full outstanding balance plus interest and obtain court costs and attorney's fees. (See Exhibit D – Promissory Note and Exhibit D1 – Personal Unlimited Guaranty.) We also can terminate your Franchise Agreement. (Franchise Agreement at Section 10.) All of your owners and their spouses must sign the Personal Unlimited Guaranty. The guarantors waive their rights to notice and demand. (See Personal Unlimited Guaranty.)

ITEM 11 **FRANCHISOR'S ASSISTANCE, ADVERTISING,** **COMPUTER SYSTEMS AND TRAINING**

Except as listed below, we are not required to provide you with any assistance.

Before you open your franchised business, we will provide the following services:

Designated Area: We will provide you with a non-exclusive geographic area, referred to as your “Designated Area” in which you will locate your business. (Franchise Agreement at Section 3.1.) You select your business site within this area subject to our approval. (See “Site Approval” below in this Item 11 for further details.)

Use of Our Marks: We will license you to use our service mark, PRO ONE JANITORIAL® and such other names, marks or logos as we may direct, for the length of the Franchise Agreement. (Franchise Agreement at Section 4.1.)

Equipment and Supplies: Upon your request, we will sell to you equipment, supplies and shirts as discussed in Item 5. (Franchise Agreement at Section 4.5.) You must arrange for delivery and installation, if required, of these items.

Suppliers: We will provide you with a list of approved suppliers and written specifications for certain items you require for ongoing operations. (Franchise Agreement at Sections 7.2, 7.3.)

Operations Manual: We will loan to you the confidential Pro One Janitorial® Operations Manual (“Operations Manual”) at or before the time you attend Initial Training. (Franchise Agreement at Section 4.2.) (See “Training” below in this Item 11 for further details.) As of the issuance date of this Disclosure Document, the Operations Manual contains 97 pages. A copy of the table of contents of this Manual is attached to this Disclosure Document as Exhibit B.

Initial Training: We will provide Initial Training to one of the owners of your franchised business within 60 days of our signing the Franchise Agreement. We may provide it for up to 3 additional people if we have room at the training. You must pay a training fee of \$150 per individual who attends the training. (Franchise Agreement at Section 4.3.) (See “Training” below in this Item 11 for further details.)

During the operation of your business, we will provide the following services:

Regional Customer Account Business: After you meet our opening requirements, we may offer you the opportunity to service locations in your Designated Area of our Regional Customer Accounts. (Franchise Agreement at Section 4.6.)

Activation Services: We may provide you with a form of contract to use with customers you obtain on your own, and approve or disapprove any changes to this form, the contract you ultimately seek to use if different from the form, and any amendments to any signed contracts. (Franchise Agreement at Section 4.7, 7.11.) You determine the price you charge for services to accounts you obtain without our assistance. You will also execute the contract with the customer.

Log Books: If we provide you with a Regional Customer Account we will provide that Account with your email address and we may issue one communications log book for each facility of the Account you service. If it is missing from the facility, we can provide a replacement log book (Franchise Agreement at Section 7.7).

Project Services: If a Regional Customer Account requests Project Services at a location in your Designated Area that you are servicing, we will offer you the first opportunity to perform the requested service so long as we think you have the necessary expertise to perform this service, that you can get it done within the time constraints set by the customer and you are not in default under your Franchise Agreement (Franchise Agreement at Section 4.8.) If you do not wish to perform the Project Services, we will offer the opportunity to perform the Project Services to another franchisee.

On-going Inventory: We may sell to you certain supplies and equipment. (Franchise Agreement at Section 4.5.) Availability of items that you may purchase from us is subject to change depending upon the cost effectiveness or practicality for us to maintain each item in our inventory or to order

items from other suppliers. You must arrange for delivery and installation, if required, of these items.

Continuing Assistance: We will be available by telephone to answer your questions and to provide you with ongoing consultation, advice, and guidance in connection with the operation of your franchised business. (Franchise Agreement at Section 4.10.) We may also periodically telephone and/or visit the Accounts you service for purposes of determining whether you are meeting our standards.

Administrative Services: We will provide you administrative services for the accounts you service. (Franchise Agreement at Section 4.9.) We send invoices to customers on or about the 20th day of each month for the cost of services and supplies that you will provide during the following month. Where Project Services are concerned, we must receive billing information from you by the 15th of any given month to bill by the 19th of that same month in order for invoices to be sent.

You are responsible for collecting payments from any accounts that you service that are not Regional Customer Accounts. Other than sending monthly invoices, we are not obligated to perform any other acts in order to secure payment from the customers you provide services to, including engaging attorneys or suing a customer. If you are successful in collecting partial or full payment on a delinquent account, you must remit Royalty Fees to us on the amounts collected.

Advertising: You must contribute 1% of your Gross Revenues to the Pro One Janitorial® advertising fund. (Franchise Agreement at Section 4.11.) We do not make payments to this fund. The purpose of the fund is to promote the brand. We alone determine how monies, if any, in the Pro One Janitorial® advertising fund are spent. This means we may use monies in the fund for any purpose that promotes the Pro One Janitorial name, including creating advertising materials or public relations campaigns, to implement advertising or to solicit, obtain and administer Regional Customer Accounts. We may, at our discretion, disseminate advertising by way of the Internet, or in print, radio or other local, regional or national media. These advertising materials may be created by us or by outside advertising agencies. We have no obligation to spend any amount on advertising in your Designated Area. Our only obligation to conduct advertising is in connection with this fund. Advertising monies we collect that are not used in one year are carried over to the next year. Any interest the fund earned is used for advertising before we use any principal. We may only receive payment from the fund for actual goods and services we provide to the fund. We may also allocate a portion of the fund to cover the cost of any of our employees who provide services to the fund. Although we may use funds to update our website that contains a franchise solicitation page, we will not use advertising funds principally to solicit new franchise sales. The fund is not audited, and we do not provide financial statements of the fund for review by franchisees.

We will not place, run or pay the costs of any advertising selected by you for your business. All advertising and promotional materials (including brochures, forms, business cards, and letterhead) that you develop for your franchised business must be reviewed and approved by us in advance and in writing. If you develop your own marketing materials, we may assist you to select media purchases and schedule your ongoing advertising. We may provide graphic designs, layouts and written copy for advertisements and brochures you may utilize. (Franchise Agreement at Section 4.11.)

We do not currently have an advertising council comprised of franchisees to advise on advertising policies. However, we retain the right to form, change, or dissolve any advertising council at any time. If formed, we have the sole right to select franchisees to serve on this council, and the council would serve in an advisory capacity only and have no operational or decision-making power.

During our fiscal year ended December 31, 2025, 100% of the expenditures from the fund were on placement of print media advertising.

We do not currently have any advertising cooperatives, but we may form, change, dissolve or merge any local or regional advertising cooperative. You do not have to participate in any local or regional advertising cooperative.

You must obtain our prior written approval before you establish a website, web page, or a social networking or social media website, business networking site, profile, or account relating to or making reference to us, your Pro One business, or our franchise system. You must also abide by our advertising policies and other policies, requirements and specifications we may establish.

You may not offer, promote, or sell any products or services or use of any of our trademarks, service marks or other commercial symbols on any social media site or as a part of any identifier you use on the Internet, without our prior written approval. You may not establish or maintain a mobile application using any of our trademarks, service marks or other commercial symbols. We can also impose prohibitions on your posting or blogging of comments about us, our franchise system and other franchisees. This includes personal blogs, personal email addresses, common social networks like Facebook, Instagram, TikTok, X (formerly known as Twitter), Snapchat, and Pinterest; professional networks, business profiles, or online review or opinion sites like LinkedIn, Google Business Profile, or Yelp; live-blogging tools like X (formerly known as Twitter) and Snapchat; virtual worlds, metaverse, file, audio and video-sharing sites, and other similar social networking or media sites or tools.

COMPUTER SYSTEMS:

You do not have to buy or use an electronic cash register. You must obtain a computer to use in your franchised business. The computer must meet our requirements. You will use the computer for communication and record keeping purposes. There is no computer software that we currently require you to use in your franchised business. The cost for a computer meeting our requirements ranges from \$1,000 to \$3,500.

Neither we, nor any affiliate nor any third party, have any obligation to provide ongoing maintenance, repairs, upgrades or updates to your computer system. You must upgrade or update your computer system and use certain software as we require at any time during the term of your franchise agreement. There is no limitation on the frequency or cost of these obligations. We will not have independent access to the information that will be generated or stored in your computer system.

SITE APPROVAL:

You operate your business from a site within your Designated Area that you select subject to our approval. We do not locate or select a site for you, negotiate the purchase or lease of a site, and we

do not own premises and lease them to you. The majority of our franchisees operate their businesses from the home of an owner of the franchise. If you wish to operate from a non-residential office, you must submit the proposed location to us for approval before you sign a lease or any other agreement for use of the proposed location. We consider various factors when assessing non-residential sites including the general location and neighborhood, traffic patterns, parking, size, physical characteristics of existing buildings, lease terms, whether other businesses operate out of the same premises, and whether the location could result in damage to our image or reputation. We do not, however, conform your premises to local ordinances and building codes or obtain any required permits for you and we do not construct, remodel or decorate your premises. We will approve or disapprove your proposed business location within 20 days after you provide us with all information we request. (Franchise Agreement at Section 3.4.) If we do not approve a site for your franchised business within 60 days of the date we sign the Franchise Agreement, we may terminate your Franchise Agreement and retain all amounts you paid to us. You must maintain any non-residential business site in accordance with our standards and image.

TIME FOR OPENING:

You must open your business no later than 90 days after we sign the Franchise Agreement. We consider your business open when you have successfully completed our initial training program; satisfied our requirements related to obtaining initial supplies and equipment, including a cell phone and computer; obtained the insurance we require; and provided us with your business checking account and with a functioning email address for your business. Franchisees typically open their businesses within 60 days after they sign the Franchise Agreement. The factors that can affect this time include your availability to complete Initial Training during scheduled training sessions, and how long it takes you to complete Initial Training and to obtain supplies, equipment and other items we require before you may open your franchised business. If you do not open your business within 90 days, we may terminate your Franchise Agreement. We may retain the Initial Franchise Fee and any other amounts you have paid to us if we terminate the Franchise Agreement.

TRAINING:

Initial Training: We will provide Initial Training to one of the owners of your franchised business within 60 days of our signing the Franchise Agreement. We may provide it for up to 3 additional people if we have room at the training. You must pay a training fee of \$150 per individual who attends the training. (Franchise Agreement at Section 4.3.) All trainees that you designate must attend the training course at the same time. Completion of the Initial Training to our satisfaction is mandatory for your designated owner. You are responsible for the travel and living expenses of your attendees while in attendance at the Initial Training program.

Initial Training sessions are scheduled on an as needed basis, but we do have limited flexibility to accommodate the availability of your trainees depending upon the schedules of our personnel and the number of new franchisees who enter our system in any given month. Initial Training information is presented through classroom lectures and discussions, demonstrations, the Operations Manual and miscellaneous printed materials, video presentations and hands-on training.

The Initial training program instructor is Jeff Griffin. Jeff's experience with the subjects taught come from his experience with us and in the cleaning industry generally. Jeff Griffin, who is also our officer in charge of the training, provides the four segments of the training. He has been with us for approximately 24 years and involved in the cleaning industry for approximately 32 years. The subjects of our Initial Training program as of December 31, 2025 are set forth below:

INITIAL TRAINING PROGRAM

Subject	Hours Of Classroom Training	Hours of On-The-Job Training	Location
Introduction To Pro One Janitorial® Franchise System	1.0	0.0	Corporate Office
Systems, Policies & Procedures / Customer Service	4.0	0.0	Corporate Office
Staffing & Human Resources	2.0	0.0	Corporate Office
Introduction to Account Sales	1.0	0.0	Corporate Office
Total Hours	8	0	

If we determine that your designated owner has failed to satisfactorily complete Initial Training within 60 days of the date we sign your Franchise Agreement, we may terminate your Franchise Agreement. If we terminate your franchise, we will retain the Initial Franchise Fee and any other amounts you have paid us.

Additional Training: If you would like to provide Project Services to a Regional Customer Account you may need to complete Specialized Training related to those services or if you are required by a Regional Customer Account to complete additional training. If you elect to provide Project Services, you must obtain certification from us to perform these services. If so, we will provide you with that training. The cost of this training is \$150 per person. (Franchise Agreement at Section 4.8.)

ITEM 12 **TERRITORY**

You have no rights in any Regional Customer Account we provide you with an opportunity to service. We will provide a Designated Area in your Franchise Agreement. Depending upon your location, your Designated Area is generally the county in which your business site is located.

The site for your franchised business must be located in your Designated Area and must be approved by us. There are no restrictions on us from soliciting customers, performing services or granting others the right to perform services in your Designated Area or to customers to whom you are providing services. For example, we may establish other franchisees within your Designated Area who will be licensed to use our marks who may compete with you. We may also establish a company owned outlet or "in-house operation" conducting business under the same trademark within your Designated Area that may compete with you. We do not promise or grant any

franchisee the right to operate their business on an exclusive or partially exclusive basis. Another franchisee may be located in your Designated Area. You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control.

We encourage franchisees to advertise their business and solicit and service customers wherever they may find them. Franchisees may solicit or service customers in your Designated Area. You may solicit and service customers outside of your Designated Area, so long as the customers are located in the State of Wisconsin. You have no right to use other channels of distribution, including the Internet, catalog sales, telemarketing, or other direct marketing, to make sales, unless we approve these channels before you use them, including approval of any website, web page, or social media or social networking site, profile or account relating to us, your business, or our franchise system.

We may solicit and obtain business from the accounts you service and any other prospective accounts located in, or that have locations in, your Designated Area. If we have a Regional Customer Account with locations in your Designated Area we will give you the opportunity to service them assuming you are in good standing with us, otherwise meet our requirements and you pay us the Regional Customer Account Fee for the business. If you do not want to service the Account, we may offer the business to another franchisee. If the business is from a Regional Customer Account that you service, but at a separate facility that you do not service that is not in your Designated Area, we will determine which franchisee to offer the business to and we are not obligated to offer it to you.

We may use other channels of distribution, such as the Internet, catalog sales, telemarketing, or other direct marketing sales, to make sales within your Designated Area using our marks, including any of our marks that are different from the ones that you will use under the Franchise Agreement. As of the issuance date of this Disclosure Document, neither we nor any affiliate operates, franchises, or has plans to operate a business under a trademark different than the Pro One Janitorial® mark, but we reserve the right to do so. We will not pay you any compensation for soliciting or accepting orders from accounts in your Designated Area.

You have no right to relocate your franchised business. Although we have no obligation to approve the relocation of your business, we may if we conduct business in the area that you wish to relocate to and we have determined that the area that you wish to relocate to is not already saturated with janitorial service providers. You have no right to establish any additional franchised outlets, nor do you have any options, rights of first refusal or similar rights to acquire additional franchises.

ITEM 13 **TRADEMARKS**

We grant you the right to use certain trademarks, service marks and other commercial symbols in the operation of your franchised business. You must follow our standards when using our marks.

We registered the service mark “Pro One Janitorial”, on the Principal Register of the United States Patent and Trademark Office on September 9, 2008, Registration No. 3498836.

We also registered the service mark “Pro One Janitorial plus design”, on the Principal Register of the United States Patent and Trademark Office on December 2, 2008, Registration No. 3539790.

There are no currently effective determinations of the United States Patent and Trademark Office, the Trademark Trial and Appeal Board, the trademark administrator of any state, or any court, or any pending infringement, opposition or cancellation proceedings, or any pending material litigation, involving the Pro One Janitorial® mark.

We have filed all affidavits required to preserve and renew these marks. There are no agreements that limit our rights to use or license use of these marks for the operation of a Pro One Janitorial business. We are not aware of any infringing uses that could materially affect your use of the Pro One Janitorial® mark. If you learn of an infringement of or challenge to your use of this mark, you must immediately notify us, and we will take the action we think is appropriate. We are not required to pay for your defense if a third party sues you and claims that it holds superior rights to the use of any of our marks. If we elect to take action in any matter, you must join us as a party to the action, or allow the action to be brought solely in your name, but only as we direct. Under no circumstances will we be liable to you for any damages or other losses you may suffer as a result of any limitation or diminishment in the rights that we granted to you to use our marks.

If we, at any time, believe it is advisable to modify or discontinue the use of any mark that we license to you, you must comply with the changes. You must implement all changes to the marks in the operation of your business at your sole cost and expense within 45 days after you receive notice from us. You must also make changes in your use of the marks as we determine may be necessary resulting from any legal claims made by third parties. You may not make any changes to the marks unless we direct you to do so.

You cannot use “Pro One Janitorial®” or our other marks as part of your corporate or other legal name or with modifying words, designs or symbols. You may not use all or part of “Pro One Janitorial®” or our other marks, or any variant, in a domain name, account name, profile or URL without our prior written consent. Otherwise, you may use the marks to identify and advertise your business. You cannot use our marks for the performance or sale of unauthorized services or products or in any manner we do not authorize in writing.

You must clearly identify your franchised business as being operated as an independent business on the basis of a license that we have provided to you. Identification must be clearly indicated on your business checks, stationary, purchase orders, business cards, receipts, telephone and directory listings, advertising (including with respect to all websites, web pages, social media and social networking sites, profiles and accounts that make reference to us, your business, or our franchise system), signs, displays identifying the business, promotional materials, and all other documents that bear the marks we own. You may not use any language or display the marks in a way that creates the impression that you own the marks.

You may not attempt to register with any state or other government agency the trademark or service mark “Pro One Janitorial®” or other trademarks, service marks, or logos that we develop for your use in your business. You may not contest our rights to the trademarks, trade secrets or business techniques that are part of our business.

In order to maintain the quality reputation and the rights in the marks, all goods and services and promotional packages or material relating to the goods and services containing the marks must receive our approval. We will grant or withhold this approval in our sole discretion.

If you are operating your franchised business from a location other than a residence, you must display signs that are clearly visible to the general public indicating that the business is independently owned and operated. We may remove any unapproved signs from the business premises or remove any unapproved advertising without incurring any costs for those items. You must conform to the common image and identity created by the services and products sold and associated with our marks.

ITEM 14

PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION

There are no patents or pending patent applications that are material to the purchase of a Pro One Janitorial® franchise.

We claim copyright protection for our manuals, advertising and promotional materials, forms, and related materials that are produced, but we have not registered these materials with the Copyright Office of the Library of Congress. These materials are proprietary and confidential and are our property. We will loan these materials to you. You may use them only as long as you are a franchisee, and only as provided in your Franchise Agreement.

There are no currently effective determinations of the Copyright Office of the Library of Congress or any court regarding any of our copyrighted materials. There are no agreements in effect that significantly limit our right to use or license the copyrighted materials. We are not aware of any infringing uses of these materials that could materially affect your use of these materials. We are not required by any agreement to protect or defend our copyrights.

We will be disclosing to you certain information we believe to be confidential or proprietary information and trade secrets. This will include information contained in our manuals, and in materials separately provided to you. You may use these materials, in the manner we approve, in the operation of your business during the term of your Franchise Agreement. However, you may not use these materials in any other way for your own benefit, or communicate or disclose them to, or use them for the benefit of, any other person or entity. These materials include any trade secrets, knowledge or know-how, confidential information, advertising, marketing, designs, plans, or methods of operation. This includes information about our sources of supply, and our recommendations on pricing. You may disclose this information to your personnel, but only to the extent necessary to operate the business, and then only while your Franchise Agreement is in effect.

You may not use our confidential or proprietary information, any part of the System, or any of our manuals, including the information in them, for machine learning, augmented human intelligence development, training any artificial intelligence (“AI”) model, algorithm improvement, or similar data aggregation activities, without our express written consent. Without our consent, you may not input any of our confidential or proprietary information, including any trade secrets, any part of

the System, or any of our manuals, including the information in them, into any generative AI platform, or disclose any of this information to any provider or source of generative AI services.

ITEM 15
OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE
FRANCHISED BUSINESS

If you have only one owner, that owner must participate personally in the direct operation of your business. If you have more than one owner, direct supervision of your business must be done by an individual who owns at least 25% of the voting control of the business.

You must arrange for all labor, equipment and supplies necessary to properly operate your franchised business. You must ensure all services are performed in a good and workmanlike manner, to the satisfaction of the customer, and in accordance with our standards.

All owners of the business that is the franchisee and each of their spouses must sign a Personal Unlimited Guaranty under the terms of which each owner and spouse agrees to personally and unconditionally guarantee the entity's obligations under the Franchise Agreement and to be personally bound by and personally liable for the breach of any provision of the Franchise Agreement.

ITEM 16
RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

You may not offer products or services that we have not approved. You must offer all goods and services that we designate. We may add additional products and services that you must offer or modify existing products and services that you are authorized to offer. If we add or modify existing products or services that you must offer, we may require you to obtain special training and certification. There is no limit on our right to do any of these things. If you operate your business from a non-residential location, you may not operate another business from that location, unless we otherwise approve it.

Who You May Sell To: You may only perform services at industrial, institutional, retail, and other commercial facilities through your franchised business. You may not knowingly solicit, interfere, or otherwise contact a current or prospective customer of another Pro One Janitorial® franchise.

Pricing: Prices to be charged to your customers for products and services are strictly up to you for any customers that you obtain through your own efforts. However, we will determine prices to be paid by Regional Customer Accounts that we establish although you are under no obligation to service these Accounts.

ITEM 17
RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

THE FRANCHISE RELATIONSHIP

This table lists certain important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this Disclosure Document.

Provision	Section in Franchise Agreement	Summary
a. Length of the franchise term	Section 2.1	5 years.
b. Renewal or extension of the term	Section 2.2	If you have complied with all the terms and conditions of your Franchise Agreement, you may renew for an additional 5-year term.
c. Requirements for franchisee to renew or extend	Section 2.2	You must tell us at least 270 days in advance, sign the current form of agreement (which may contain materially different terms and conditions than your original Franchise Agreement), pay renewal fee, sign release.
d. Termination by franchisee	Section 10.5	You may terminate the Franchise upon 120 days' notice to us.
e. Termination by franchisor without cause	None	Not applicable.
f. Termination by franchisor with cause	Section 10	We may terminate if you default.
g. "Cause" defined – curable defaults	Section 10.1	You have 15 days to cure non-payment of fees; you have 30 days to cure most other defaults.
h. "Cause" defined – non-curable defaults	Section 10.3	Repeated defaults even if cured, charged with work-related crime, conviction of felony, declaration of mental incompetence, abandonment, bankruptcy, violation of covenants of non-competition or confidentiality, material misrepresentation in franchise application, unauthorized discontinuation of services to a customer, misrepresentation of Gross Revenues, trademark misuse,

Provision	Section in Franchise Agreement	Summary
		unapproved transfer, diversion of business; failure of workers to be authorized to live and work in the United States, or if you, any of your Principals or your business is alleged to have violated or been found to have violated, any of these laws, or any other laws, including any labor, employment, wage, residency, immigration or other law applicable to the hiring, retention or treatment of workers involved in your business.
i. Franchisee's obligations on termination/non-renewal	Section 11	Obligations include complete de-identification, return of all confidential and proprietary materials, return of customer documentation and security devices, transfer to us of certain web sites, domain names, social media sites, and payment of amounts due (see also r below).
j. Assignment of contract by franchisor	Section 9.6	No restriction on our right to assign.
k. "Transfer" by franchisee - defined	Section 9.1	Includes transfer of contract, sale, lease of assets of your franchised business, transfer of interest in you or your franchised business.
l. Franchisor approval of transfer by franchisee	Section 9.1	We must approve all transfers.
m. Conditions for franchisor approval of transfer	Section 9.2	New franchisee must qualify, transfer fee paid, purchase agreement approved, training completed, release signed by you, and new franchise agreement signed by new franchisee (see also r below).
n. Franchisor's right of first refusal to acquire franchisee's business	Section 9.3	We can match any offer for your business.
o. Franchisor's option to purchase franchisee's business	Section 11.2	If you do not wish to continue servicing an account of yours, we can take an assignment of that

Provision	Section in Franchise Agreement	Summary
		account, without compensation to you.
p. Death or disability of franchisee	Section 9.4	If an owner of an interest in you dies or becomes incapacitated, the owner's interest in you can be assigned to the owner's heirs or other assignee so long as the heirs or assignee successfully complete the initial training program if the owner was operating the franchised business, pay us a reduced transfer fee and meet our other conditions to transfer.
q. Non-competition covenants during the term of the franchise	Sections 13.1 and 13.2	No diversion of business or customers from us or our franchisees.
r. Non-competition covenants after the franchise is terminated or expires	Sections 11.6 and 13.2	For 18 months after expiration, termination or transfer, no solicitation for maintenance or cleaning services of customers that you serviced, or were serviced by other franchisees during the one-year period before the expiration, termination or transfer of your Franchise Agreement.
s. Modification of the agreement	Section 21.2	No modifications without consent of all parties, but Operations Manual subject to change.
t. Integration/merger clause	Section 21.1	Only the terms of the Franchise Agreement are binding (subject to state law). Any other promises may not be enforceable.
u. Dispute resolution by arbitration or mediation	Section 16	Except for certain claims, all disputes must be arbitrated in Green Bay, Wisconsin
v. Choice of forum	Section 19	Litigation must be in Brown County, Wisconsin (<i>subject to applicable state law</i>).
w. Choice of law	Section 19	Wisconsin law applies (<i>subject to applicable state law</i>).

ITEM 18
PUBLIC FIGURES

We do not currently use any public figure to promote our franchise.

ITEM 19
FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about performance at a particular location or under particular circumstances.

We do not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to our management by contacting our Vice President, Jeff Griffin, 1101 Ashwaubenon Street, Green Bay, Wisconsin, 54304, (920) 339-1014, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20
OUTLETS AND FRANCHISEE INFORMATION

Table No. 1

Systemwide Outlet Summary for Years 2023-2025 ¹				
Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2023	115	116	+1
	2024	116	117	+1
	2025	117	120	+3
Company-Owned	2023	0	0	0
	2024	0	0	0
	2025	0	0	0
Total Outlets	2023	115	116	+1
	2024	116	117	+1
	2025	117	120	+3

1. All numbers are as of December 31.

Table No. 2

Transfers of Outlets from Franchisee to New Owner (other than Franchisor) For Years 2023-2025^{1, 2}		
State	Year	Number of Transfers
Wisconsin	2023	4
	2024	6
	2025	3
Total	2023	4
	2024	6
	2025	3

1. All numbers are as of December 31.
2. Does not include transfers or beneficial ownership if less than 50% of the franchise did not change or circumstances where an individual transferred the franchise to his or her corporation or other entity.

Table No. 3

Status of Franchised Outlets for Years Ended 2023-2025¹								
State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Re-acquired by Franchisor	Ceased Operations-Other Reasons	Outlets at End of the Year
Wisconsin	2023	115	9	1	7	0	0	116
	2024	116	3	0	2	0	0	117
	2025	117	4	1	0	0	0	120
Total	2023	115	9	1	7	0	0	116
	2024	116	3	0	2	0	0	117
	2025	117	4	1	0	0	0	120

1. All numbers are as of December 31.

Table No. 4

Status of Company-Owned Franchised Outlets for Years Ended 2023-2025¹							
State	Year	Outlets at Start of the Year	Outlets Opened During Year	Outlets Reacquired from Franchisee	Outlets Closed During Year	Outlets Sold to Franchisee	Outlets at Year End
All States	2023	0	0	0	0	0	0
	2024	0	0	0	0	0	0
	2025	0	0	0	0	0	0
Total	2023	0	0	0	0	0	0
	2024	0	0	0	0	0	0
	2025	0	0	0	0	0	0

1. All numbers are as of December 31.

Table No. 5

Projected Openings as of December 31, 2025			
State	Franchise Agreement Signed But Outlet Not Opened	Projected New Franchised Outlets In The Next Fiscal Year	Projected New Company-Owned Outlets In The New Fiscal Year
Wisconsin ¹	0	3-10	0
Total	0	3-10	0

1. We will be looking for franchisees in Wisconsin. However, since we have not signed Franchise Agreements, we cannot say that we will find any franchisees or that we will not open more outlets than we have projected. We continue to look for franchisees and will open additional franchises in this year if and when we find qualified franchisees. In total, we project we will open as few as 3 new franchise outlets in this fiscal year, and as many as 10.

The name of each of our franchisees and the address and telephone number of each of their outlets as of December 31, 2025, is attached as Exhibit E. The name, city and state, and current business telephone number or if unknown, the last known home telephone number, of each franchisee who had an outlet terminated, cancelled, not renewed, or otherwise voluntarily or involuntarily ceased to do business under the franchise agreement during the fiscal year ended December 31, 2025, or has not communicated with us within 10 weeks of the issuance date of this Disclosure Document is listed below:

<u>Franchisee</u>	<u>City and State</u>	<u>Telephone Number</u>
Fond Du Lac Area Cleaning LLC	Fond du Lac, Wisconsin	920-957-0338
Bastion Janitorial LLC	Green Bay, Wisconsin	920-445-4042
Renaissance Cleaning Service LLC	Green Bay, Wisconsin	920-510-4544
Rivas Maintenance Solutions LLC	Green Bay, Wisconsin	920-940-3061
Riveracotto LLC	Green Bay, Wisconsin	920-217-2740
Rodriguez Cleaning LLC	Green Bay, Wisconsin	920-784-1262
Yoleiva Cleaning Services LLC	Green Bay, Wisconsin	956-250-7263
Lightning Cleaning LLC	Oak Creek, Wisconsin	414-975-7722

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system. In some instances, current and former franchisees sign provisions restricting their ability to speak openly about their experience with us. You may wish to speak with current and former franchisees but be aware that not all such franchisees will be able to communicate with you.

ITEM 21
FINANCIAL STATEMENTS

Our audited financial statements for our fiscal years ending December 31, 2025, 2024, and 2023 are attached as Exhibit F.

ITEM 22
CONTRACTS

Our Franchise Agreement is attached as Exhibit C; Promissory Note as D; Personal Unlimited Guaranty as D1; Inventory Checklist as D2; Supply Requisition Agreement as D3; Regional Customer Account Acceptance/Denial Form as D4; Transfer, Consent and Release Agreement as G.

ITEM 23
RECEIPTS

The last 2 pages of this Disclosure Document are detachable documents acknowledging receipt of this Disclosure Document.

EXHIBIT A

LIST OF STATE ADMINISTRATIVE AGENCIES AND AGENT FOR SERVICE OF PROCESS

CALIFORNIA

Agent: California Commissioner of Financial
Protection and Innovation
Department of Financial Protection and Innovation
651 Bannan Street, Suite 300
Sacramento, CA 95811
(866) 275-2677 (toll free)
Ask.DFPI@dfpi.ca.gov (email)

CONNECTICUT

The Banking Commissioner
The Department of Banking, Securities and
Business Investment Division
260 Constitution Plaza
Hartford, CT 06103-1800
(860) 240-8299

FLORIDA

Department of Agriculture and
Consumer Services
Division of Consumer Services
407 South Calhoun Street
Tallahassee, Florida 32399
(800) 435-7352

HAWAII

Agent: Hawaii Commissioner of Securities (808)
586-2722
Department of Commerce and Consumer Affairs -
Business Registration Division
King Kalakaua Building
335 Merchant Street, Rm. 205
Honolulu, Hawaii 96813(808) 586-2744

ILLINOIS

Office of Attorney General
Franchise Division
500 South Second Street
Springfield, Illinois 62701
(217) 782-4465

MARYLAND

Agent: Maryland Securities Commissioner
Office of the Attorney General
Maryland Division of Securities
200 Saint Paul Place
Baltimore, Maryland 21202
(410) 576-6360

MICHIGAN

Michigan Dept. of Attorney General
Corporate Oversight Division Franchise Section
G. Mennen Williams Building, 5th Floor
525 West Ottawa Street
Lansing, Michigan 48913
(517) 335-7567

MINNESOTA

Agent: Minnesota Commissioner of Commerce
(651) 539-1600
Minnesota Department of Commerce
85 7th Place East, Suite 280
St. Paul, Minnesota 55101-2198
(651) 539-1638

NEBRASKA

Department of Banking and Finance
1526 K Street, Suite 300
Lincoln, Nebraska 68508
(402) 471-2171

NEW YORK

Agent:
Attention: New York Secretary of State
New York Department of State
One Commerce Plaza
99 Washington Avenue, 6th Floor
Albany, New York 12231
(518) 473-2492
Administrator:
NYS Department of Law
Investor Protection Bureau
28 Liberty Street, 21st Floor
New York, New York 10005
(212) 416-8222

INDIANA

Agent:

Indiana Secretary of State
201 State House
200 West Washington St.
Indianapolis, Indiana 46204
(317) 232-6531

Administrator:

Indiana Secretary of State
Securities Division
Room E-111
302 West Washington Street
Indianapolis, Indiana 46204
(317) 232-6681

NORTH DAKOTA

Agent: Insurance Commissioner

North Dakota Insurance & Securities Department
600 East Boulevard Avenue, Dept. 401
Bismarck, North Dakota 58505
(701) 328-2910

OREGON

Department of Consumer and Business
Services - Division of Finance and Corporate
Securities
State of Oregon
350 Winter St. NE, Rm. 410
Salem, OR 97301
(503) 378-4140

RHODE ISLAND

Director, Dept. of Business Regulation
Securities Division
Building 68-2
1511 Pontiac Avenue
Cranston, Rhode Island 02920
(401) 462-9527

SOUTH DAKOTA

Director of South Dakota Division of Insurance
Securities Regulation
124 S Euclid Ave., Suite 104
Pierre, South Dakota 57501
(605) 773-3563

TEXAS

Secretary of State
Business Opportunities Section
P.O. Box 13563
Austin, Texas 78711
(512) 463-5705

UTAH

Department of Commerce
Division of Consumer Protection
160 East 300 South
P.O. Box 45804
Salt Lake City, Utah 84145-0804
(801) 530-6601

VIRGINIA

Agent:

Clerk, Virginia State Corporation Commission
1300 East Main Street
Richmond, Virginia 23219
(804) 371-9733

Administrator:

State Corporation Commission, Division of
Securities and Retail Franchising
1300 East Main Street, 9th Floor
Richmond, Virginia 23219
(804) 371-9051

WASHINGTON

Agent:

Department of Financial Institutions
Securities Division
150 Israel Road SW
Tumwater, WA 98501
(360) 902-8700

Administrator:

Washington Dept. of Financial Institutions
Securities Division
PO Box 41200
Olympia, WA 98504
(360) 902-8760

WISCONSIN

Agent: Administrator

Division of Securities
Dept. of Financial Institutions
4822 Madison Yards Way, North Tower
Madison, Wisconsin 53705
(608) 266-9555

EXHIBIT B

TABLE OF CONTENTS OF MANUAL

TABLE OF CONTENTS

3 PAGES

INTRODUCTION

10 PAGES

VALUES

4 PAGES

SYSTEMS, POLICIES AND PROCEDURES

49 PAGES

INTRODUCTION TO ACCOUNT SALES

21 PAGES

STRATEGIC PLANNING

8 PAGES

RECEIPT

2 PAGES

Pro One Janitorial® Operations Manual

TABLE OF CONTENTS

1 - Introduction

- A. Welcome
- B. History of Pro One Janitorial
- C. Pro One Janitorial Mission Statement
- D. Pro One Janitorial Vision for The Future
- E. Support Personnel
- F. The Janitorial Service Industry
- G. Objectives of the Franchisee
- H. How to Use This Manual

2 - Values

- A. Do The Right Thing
- B. Do What You Commit to Do
- C. You Have 100% Control of & Responsibility for Your Choices
- D. Time Is Your Most Valuable Resource

3 - Systems, Policies & Procedures

- A. Objectives & Goals of the Operations Manual
- B. Communications
 - Logbooks
 - Cell Phones
 - Voice Mail, E-Mail
- C. Managing Your Customers
 - Quality Control
 - Customer Communications Log
 - Customer Telephone Communication
 - Regular Inspections
 - Personal Visits to Account
 - Follow-Up
 - Be Proactive Versus Reactive
 - Customer Files
 - Customer Suggestion Form
 - How to Handle a Dissatisfied Customer
 - Find a Solution

- D. Starting Your Customer Base & Growth
 - Regional Customer Accounts
 - Franchisee's Solicitation of Accounts
 - Additional Service Sales at Existing Accounts
 - Minor requests for services
 - Changes to specifications which result in a change order
 - Project Work
 - Maintaining Your Customer Base
 - Handling New Account Growth
- DI. Safety & Security
 - Management Safety Policy
 - Safety Rules
 - Account Security
 - Account Keys
 - Account Pass cards
 - Alarms
 - Employee Acknowledgement
- DII. Time & Labor Management
- DIII. Exhibits

5 - Introduction to Account Sales

- A. The Sales Process
 - Introduction
 - Goals
 - Attitude
 - The Question Process
 - Next Exact Logical Step
- B. Targeting Customers
 - Objective
 - Types of Accounts
 - Size Classifications
- C. Prospecting
 - Objective
 - Potential Customer List
 - Prospect Leads
 - Referrals
 - Cold Calls
 - Telemarketing

- D. Appointment Presentation
 - Objective
 - Qualifying the Prospect
 - Getting the Appointment
- E. The Sales Appointment & Needs Analysis
 - Objective
 - Meeting the Prospect
 - Walk-Through of the Facility
 - Question Process & Needs Analysis
 - Fact Finder Sheet
 - Presentation
 - Conclusion
- F. Calculating The Bid
 - Time Survey Method
 - Square Footage Method
- G. The Proposal
 - Objective
 - Proper Formatting of the Proposal
 - Cover Letter
 - Services & Benefits
 - Training
 - Customer Feedback
 - Service Program
 - Cost Sheet
 - Reference Sheet
- H. Proposal Presentation & Closing
 - Objective
 - Proposal Presentation
 - Closing the Sale
 - Overcoming Objections
- I. Exhibits

6- Strategic Planning

- A. Values
- B. Sales
- C. Operations
- D. Customer Service
- E. Management
- F. Implementation
- G. Conclusion

EXHIBIT C

FRANCHISE AGREEMENT

TABLE OF CONTENTS

1.	GRANT OF FRANCHISE	2
2.	TERM AND RENEWAL	3
2.1	Term.....	3
2.2	Exercise of Renewal Option.	3
3.	DESIGNATED AREA; OPENING.....	3
3.1	Designated Area Description.	3
3.2	Non-Exclusive Territory.	3
3.3	Opening Requirements.....	3
3.4	Location Approval.	4
3.5	Relocation.	4
4.	OBLIGATIONS OF FRANCHISOR	4
4.1	Use of Our Marks & Proprietary Information.	4
4.2	Operations Manual.....	5
4.3	Initial Training.	5
4.4	Specialized Training.	5
4.5	Initial Inventory of Equipment & Supplies/Marketing Materials.....	5
4.6	Regional Customer Account Fee.	6
4.7	Activation Services.	6
4.8	Project Services.....	6
4.9	Administrative Services.	6
4.10	Telephone & Customer Relations Assistance.....	7
4.11	Advertising & Marketing Assistance.....	7
4.12	Social Media Presence and Online Identifiers.	8
4.13	Use of Advertising Fund.....	8

4.14	No Other Obligations.....	9
5.	INITIAL FRANCHISE FEE.....	9
5.1	Payment of Initial Franchise Fee.	9
6.	ROYALTY FEES	9
6.1	Royalty Fee.	9
6.2	Late Payment Charges.	10
6.3	Other Fees.	10
7.	FRANCHISEE'S OPERATIONS	10
7.1	Standard Product & Service Line.	10
7.2	Standard Equipment, Supplies & Other Purchases.....	10
7.3	Approved Suppliers.	11
7.4	Standard Systems.....	11
7.5	Service to Customers.	11
7.6	Pre-Termination Options.	12
7.7	Additional Standards.....	13
7.8	Payment of Obligations.....	14
7.9	Insurance.	15
7.10	Limitations on Use of Marks.	16
7.11	Franchisee Marketing.....	17
7.12	Our Contact With Accounts.....	18
7.13	Proprietary Information.	18
7.14	Ownership of Information.....	19
7.15	Modifications to the Franchise System.....	20
7.16	Feedback.	20
7.17	Photos, Videos and Electronic Records.....	20

8.	INDEMNITY	20
8.1	Payment of Expenses.	21
8.2	Disclaimer.	21
9.	CHANGE OF OWNERSHIP	21
9.1	General Prohibition on Franchisee Assignment.	21
9.2	Conditions to Franchisee Assignment.	21
9.3	Right of First Refusal.....	22
9.4	Assignment To Heirs.	23
9.5	Legend.....	23
9.6	Our Right To Assign.....	23
9.7	No Assignment of Accounts; No Partial Assignment.....	23
9.8	Disclosure.	23
10.	EVENTS OF DEFAULT AND GROUNDS FOR TERMINATION	23
10.1	Events of Default.	23
10.2	Opportunity to Cure.	24
10.3	Grounds for Immediate Termination.	25
10.4	Continuation of Obligations.....	26
10.5	Your Right to Terminate Your Franchise.	26
10.6	Superseding Law.....	26
11.	POST-TERM OBLIGATIONS OF FRANCHISEE.....	26
11.1	Non-Disclosure & Return of Proprietary & Confidential Information.....	26
11.2	Transfer of Accounts; Surrender of Customer Information & Security Devices.....	27
11.3	Discontinue Use of the Marks.....	27
11.4	Termination of Association.....	27
11.5	Final Payment.	27

11.6	Covenant of Non-Solicitation.	27
11.7	Injunctive Relief.....	28
12.	RELATIONSHIP OF THE PARTIES.....	28
13.	IN-TERM COVENANT NOT TO COMPETE; SCOPE; ENFORCEMENT	29
13.1	In-Term Non-Competition Agreement.	29
13.2	Competitive Activities by Others.....	29
13.3	Enforcement of Covenants.....	29
14.	WAIVER.....	30
15.	INJUNCTIVE RELIEF.....	30
16.	ARBITRATION	30
17.	NOTICE	31
18.	SEVERABILITY	32
19.	JURISDICTION, VENUE AND CONTROLLING LAW.....	32
20.	PERSONAL PERFORMANCE GUARANTEE.....	32
21.	MISCELLANEOUS	33
21.1	Entire Agreement.	33
21.2	Amendments.	33
21.3	Waiver of Punitive Damages; Limitation of Liability.	33
21.4	WAIVER OF JURY TRIAL.....	33
21.5	Waiver of Collateral Estoppel.....	33
21.6	Binding Effect.	34
21.7	Construction.....	34
21.8	Remedies Cumulative.	34
21.9	Restricted Persons.	34
21.10	Variances.....	34

21.11	Waiver.....	35
21.12	Counterparts.....	35
22.	FRANCHISEE ACKNOWLEDGMENTS.....	35
22.1	Independent Investigation.....	35
22.2	No Guarantee of Earnings.....	35
22.3	No Personal Liability.....	35
22.4	No Employment.....	36

PRO ONE JANITORIAL, INC.

FRANCHISE AGREEMENT

This Franchise Agreement (the "Agreement") is made and entered into by and between Pro One Janitorial, Inc., a Wisconsin corporation (hereinafter "Franchisor" or "Pro One Janitorial" or "we", "us" or "our"), and _____ (hereinafter, "Franchisee" or "you" or "your"). (Franchisor and Franchisee are referred to together in this Agreement as the "Parties.") Franchisee is doing business as a:

___ Corporation, incorporated under the laws of _____;
___ Partnership; or
___ Limited liability company, organized under the laws of _____.

Franchisee represents that the names, addresses, phone numbers, social security numbers, and ownership percentages are set forth immediately below for each and every owner of Franchisee, whether such be a partner, shareholder, member, or other principal owner (together with the individuals listed on the "Schedule of Principals", called the "Principals"):

<u>Principal</u>	<u>Address</u>	<u>Phone #</u>	<u>S.S.#</u>	<u>% Interest</u>

* This indicates the percentage ownership of the outstanding stock of the corporation and/or capital and/or profits and/or membership interest of the entity. Franchisee shall immediately notify Franchisor of any changes in this information.

FEDERAL I.D. # OF FRANCHISEE: _____ DESIGNATED AREA: _____

EFFECTIVE DATE: _____

DOWN PAYMENT: \$ _____ AMOUNT FINANCED @ 12% PER ANNUM: \$ _____

FINANCING TERMS: 12 MONTHS AMOUNT OF MONTHLY INSTALLMENT: \$ _____

The first installment of principal and interest is due and payable on _____

Address for mailing notices to Franchisee:

Franchisee:

By: _____

Its: _____

RECITALS

A. We own the service marks “Pro One Janitorial®” and “Pro One Janitorial Plus Design®”. We grant franchises to use our system to sell and perform janitorial and maintenance services to commercial facilities under our Marks (as defined below) (the “Franchise System”). We have developed products, formats, formulae, standards, methods, procedures, information, knowledge and practices used in the operation of those franchised maintenance and janitorial businesses. You acknowledge that neither you nor any of your Principals possessed knowledge of our products, formats, formulae, procedures, business methods, and information or knowledge pertaining to our business before the date you signed this Agreement, other than as disclosed in the Franchise Disclosure Document.

B. You intend to join our Franchise System and you desire access to our products, formats, formulae, procedures, business methods, business forms, business policies and knowledge pertaining to the operation of franchised businesses operated under the Marks. In addition, you wish to receive the benefit of our training, reputation, and operational assistance including access to information pertaining to new developments and techniques in our business.

C. You are granted the right to use the Marks in accordance with the terms and conditions of this Agreement.

D. All trademarks, trade names, service marks, logotypes and other commercial symbols that we provide you for use from time-to-time (collectively, the “Marks”), as well as all processes, trade secrets, trade practices, copyrights, manuals, goodwill, and all other items, tangible or intangible, used presently or in the future in connection with the Franchise System are referred to in this Agreement as “the Assets” and remain exclusively our property throughout the entire term of this Agreement and after the term, with the exception of specific items of equipment, inventory and/or supplies that you may purchase from us or third parties.

E. You are responsible for obtaining your own customer accounts to service. We may obtain customer accounts, the servicing of which we assign to our franchisees in accordance with the terms and provisions of each franchisee’s franchise agreement. All of these customer accounts remain our sole property. Any accounts we assign to you we will refer to in this Agreement as “Regional Customer Accounts”. We refer to any accounts or customers you service under this Agreement, whether Regional Customer Accounts or otherwise, as the “Customer Accounts”.

For and in consideration of the mutual promises and covenants contained herein, the preceding Recitals are incorporated into this Agreement and the Parties agree as follows:

1. GRANT OF FRANCHISE

Upon execution of this Agreement by the Parties and payment by you of the “Initial Franchise Fee”, as well as the other fees described in this Agreement, we grant you a license (the “Franchise”) and the right, subject to the terms and conditions of this Agreement, to operate a maintenance and commercial cleaning business under the Pro One Janitorial® name (the “Franchised Business”).

2. TERM AND RENEWAL

- 2.1 *Term.* This Agreement is for an initial term of 5 years, unless sooner terminated in accordance with this Agreement. The commencement date of this initial term is the date that we sign this Agreement. Upon expiration of the initial term of this Agreement, you have no further rights in the Franchise or the Agreement or the right to service the Regional Customer Accounts, unless your Franchise has been properly renewed as provided below.
- 2.2 *Exercise of Renewal Option.* If you have not defaulted under this Agreement before the end of the 5-year term, you may renew your Franchise for an additional consecutive 5-year term. You must give us notice of renewal at least 270 days before expiration of the term. You must sign a new franchise agreement and Renewal Form attached as Attachment One which will be that franchise agreement in use in our Franchise System at that time, and which will contain new terms and conditions which differ substantially from this Agreement, and which will be modified to reflect that it is a renewal franchise. You must also sign all other agreements and legal instruments we are using in the grant of new franchises at that time. At the time of renewal, you are not required to pay any additional Initial Franchise Fee but you must pay us a renewal fee of \$1,500.00 (the “Renewal Fee”). At the time of renewal, you and your Principals must sign a general release, in a form prescribed by us, of any and all claims, known or unknown, against us and our officers, directors, agents and employees. If, prior to the expiration of the term, you have not signed the new franchise agreement which we made available for you to sign, paid the Renewal Fee to us, or executed the general release of claims, the Franchise will automatically terminate upon expiration of the term without the need for any further action.

3. DESIGNATED AREA; OPENING

- 3.1 *Designated Area Description.* Your Franchised Business must be operated from a site that we approve within the non-exclusive geographic marketing area on the cover page of this Agreement (the “Designated Area”), and no other.
- 3.2 *Non-Exclusive Territory.* You are not granted a protected or exclusive territory. We make no guarantees, warranties, or representations that another franchisee will not be located within the Designated Area or within a specific geographic proximity of your Franchise. We assign franchises at our own discretion and reserve the right to assign as many franchises as we deem necessary to fulfill the business potential of any geographic area. We or our affiliates may also conduct business under the Marks or different trademarks within or outside your Designated Area and may compete with you. We may use other channels of distribution, such as the Internet, catalog sales, telemarketing or other direct marketing sales, to make sales within and outside of your Designated Area using any of the Marks or marks that are different from the Marks. You may solicit and service customers outside of your Designated Area as long as the customers are not located outside of Wisconsin.
- 3.3 *Opening Requirements.* You must open your Franchised Business no later than 90 days after the date we sign this Agreement. “Open” means that you have successfully completed the Initial Training program, submitted proof of the required insurance,

established a business checking account, obtained a cell phone and an active email address, have met our requirements as they relate to your initial inventory and equipment, including retaining a computer, and are authorized by us to begin servicing Customer Accounts. If your Franchised Business is not open by the end of this 90-day period, we may, in our sole discretion, terminate this Agreement. If in this situation we decide to terminate your Agreement, we may retain your Initial Franchise Fee and any other amounts you have paid to us.

- 3.4 *Location Approval.* You must operate the Franchised Business from an office located at the home of one of your Principals or a non-residential location. You may not operate it from a post office box. The site of your Franchised Business must be approved by us. If you wish to operate an office outside of the home of one of your Principals, you must submit the proposed location to us for approval before you sign a lease or any other agreement for use of the proposed location. We will approve or disapprove your proposed business location within 20 days of the date you provide us with all information we request related to the location, if you choose to operate from a non-residential location. If we do not approve a site for your Franchised Business within 60 days after the date we sign this Agreement, we can terminate this Agreement and retain all amounts you paid to us. If you choose to operate your Franchised Business from a non-residential location, you must maintain the location and all fixtures, furnishings, signs and equipment in good order and condition, and in conformity with our standards. Further, you may not operate another business out of the same premises without our prior written consent.
- 3.5 *Relocation.* If you would like to relocate your Franchised Business you must obtain our approval before relocating. We may approve a relocation of your Franchised Business if we conduct business in the area that you wish to relocate to and we have not determined that the area that you wish to relocate to is already saturated with janitorial service providers.

4. OBLIGATIONS OF FRANCHISOR

During the term of this Agreement we will provide to you, at times and in methods and manners as we in our sole discretion determine, the following services:

- 4.1 *Use of Our Marks & Proprietary Information.* We grant you the non-exclusive right to use our Marks, and such other proprietary information we may provide to you from time to time in the promotion and operation of your Franchised Business so long as you comply with this Agreement and our standards when utilizing the same. The Marks and any other proprietary information we allow you to use is our property. All improvements to the Marks and any other proprietary information also become our property. Trademarks, trade names, service marks, logotypes, designs, patents, copyrights, and/or other commercial property or symbols may be registered by us in our name and licensed to you to the extent that we may specify in the future. Upon the expiration without renewal, termination or assignment of this Agreement, you must file a Notice of Abandonment of the use of any Marks included in your trade name with the appropriate governmental agency.

- 4.2 *Operations Manual.* At or before the time your personnel attend Initial Training, we will loan to you one or more Operations Manual, which includes our trade and operating procedures as well as trade secrets that you and your personnel must maintain confidential. The Operations Manual always remains our property and must be returned to us immediately if this Agreement expires and is not renewed, is terminated, or is assigned. We may amend the Operations Manual from time to time and you must update your materials as revisions are provided to you and abide by all amendments. If there is any dispute as to the content of the Operations Manual, the terms of the master copy maintained at our corporate office control. We may provide a copy of the Operations Manual and any revisions and updates by electronic mail, Internet, Intranet or other electronic means. The Operations Manual may not be copied in whole or in part. You acknowledge that the Operations Manual is designed to protect our standards and systems, and the Marks, and not to control the day-to-day operation of the Franchised Business. You must comply with this Agreement, as well as all mandatory standards contained in the Operations Manual, as amended from time to time, as well as all laws affecting the Franchised Business. We can modify or change our standards. **You are an independent business owner and are responsible for the operation of your Franchised Business.**
- 4.3 *Initial Training.* We provide our Initial Training program for one of the owners of your Franchised Business within 60 days of our execution of this Agreement. We may provide it for up to 3 additional people if we have room at the training. You must pay a training fee of \$150 per individual who attends the training, including your owner. Completion of Initial Training to our satisfaction, within 60 days after we sign this Agreement, is mandatory for your designated owner of the Franchised Business. If we determine that your designated owner has failed to satisfactorily complete Initial Training within 60 days of the date we sign this Agreement, we may terminate this Agreement. If we terminate this Agreement we will retain the Initial Franchise Fee and any other amounts you have paid us. You are responsible for the travel and living expenses of your enrollees while in attendance at the Initial Training program.
- 4.4 *Specialized Training.* In addition to the Initial Training program outlined above, specialized training sessions may also be mandated for Regional Customer Account specific requirements. If you elect to provide Project Services to a Regional Customer Account, you must obtain certification from us to perform these services. You must pay our then-current fee for this training. We may also, in our sole discretion, offer non-mandatory training courses. In our sole discretion, we may utilize specialized training sessions, franchise conferences, the Pro One Press™ newsletter, written notices, Operations Manual updates, e-mail, telephone conferences and/or personal consultations to apprise you of relevant improvements and developments in the Franchise System and in the maintenance and commercial cleaning industries. There may be fees that you must pay to attend specialized training. You are also responsible for the cost of any housing, transportation and living expenses for your enrollees when attending any training program.
- 4.5 *Initial Inventory of Equipment & Supplies/Marketing Materials.* At the time you begin to operate your Franchised Business you must have equipment and supplies that meet

our standards. You must also purchase from our approved supplier a startup kit of printed marketing materials to advertise your Franchised Business. If you elect to purchase supplies, you must sign a Supply Requisition Agreement upon delivery of the supplies to you. The cost of supplies purchased may be paid in full upon delivery or deducted from your monthly Franchise Report. Availability and cost of items that you may purchase from us is subject to change.

- 4.6 *Regional Customer Account Fee.* After you meet our opening requirements, we may offer you the opportunity to service Regional Customer Accounts. We are not required to offer you the opportunity to service any accounts, including a Regional Customer Account. If you accept our offer to service a Regional Customer Account, you will pay us an amount equal to two (2) times the monthly revenue to be generated by the Account. If you want to accept one of these Accounts, you must execute a Regional Customer Account Acceptance/Denial Form. If we increase the price to be paid by an Account by more than Ninety-Nine Dollars (\$99.00) per month during the time you are servicing that Account you must pay us an additional Regional Customer Account Fee of the increased amount determined by multiplying the increase by two. We may modify the way we calculate the amount of the Regional Customer Account Fee.
- 4.7 *Activation Services.* We may provide you with a form of contract to use with customers you obtain on your own, and approve or disapprove any changes to this form, the contract you ultimately seek to use if different from the form, and any amendments to any signed contracts. You determine the price you charge for services to accounts you obtain without our assistance.
- 4.8 *Project Services.* Project Services are restorative one-time only services requested by a Regional Customer Account, such as window cleaning or floor care (“Project Services”). In order to be eligible to perform Project Services, you must be trained and certified by us to perform a particular requested service. This may require you to attend advanced project training sessions related to those services or if you are required by an account to complete additional training. You must pay our then-current training fee for this training before attending the training. As of the Effective Date, the fee for this training is \$150 per person. The Gross Revenues from all Project Services performed by you for a Regional Customer Account, are subject to a 15% Royalty Fee based on the Gross Revenue from these services. You must obtain all equipment and supplies necessary to complete the request for Project Services.
- 4.9 *Administrative Services.* We will provide you administrative services for the Regional Customer Accounts you service. We pre-bill and send invoices to accounts on the 20th day of each month for the cost of services and supplies that you will provide during the following month. We must receive billing information from you by the 15th of any given month to bill by the 19th of that same month. Deducted from your monthly Franchise Report payment are all sums owed to us by you. All payments remitted to us by the Customer Accounts and all credits due you will be applied to your then due or past due obligations under this Agreement and all other agreements that we may enter into with you, on whatever basis we deem acceptable.

You are responsible for collecting payments from any Customer Accounts that you service, other than Regional Customer Accounts. Other than sending monthly invoices, we are not obligated to engage attorneys, commence litigation, or perform any other acts in order to secure payment from the Customer Accounts. If we elect to pursue payment from a Customer Account, then you must reimburse us for all attorney's fees, court costs, and other expenses incurred in pursuing payment from the Account. If you are successful in collecting partial or full payment on a delinquent Customer Account, you must remit Royalty Fees to us on the amounts collected. You must keep us apprised of any action you take to pursue payment from a delinquent Account, including the outcome of any such action. We retain the right to grant a security interest in the accounts receivable related to Regional Customer Accounts, as they are our exclusive property.

For the services we perform in this Section, you must pay us a monthly administrative fee equal to 9% of Gross Revenues during each corresponding month (the "Administrative Fee"). Payment of the Administrative Fee begins on the 28th day of the month in which you begin receiving revenues for services rendered. We send you a monthly report showing how we computed the Administrative Fee.

- 4.10 *Telephone & Customer Relations Assistance.* We will be available by telephone to answer your questions and to provide you with ongoing consultation, advice, and guidance during normal business hours with respect to the Franchised Business. We may also, at our discretion, periodically discuss with Regional Customer Accounts you service to ensure compliance by you with the requirements of the Regional Customer Account. You must abide by all directives and requests communicated by a Regional Customer Account, subject to our approval, concerning the servicing of the Regional Customer Account.
- 4.11 *Advertising & Marketing Assistance.* On or before the 28th day of each month for the prior month, you must pay us a monthly "Advertising Contribution" of 1% of Gross Revenues for the prior month. We deposit Advertising Contributions into an Advertising Fund. Your obligation to make this payment commences at the same time as the Royalty Fee payment. We are not required to conduct advertising in your Designated Area. We will not place, run, or pay the costs of any advertising selected by you for your Franchised Business. If you elect to develop your own advertising and promotional materials (including brochures, forms, business cards, and letterhead) that contain the Marks, all materials must be approved by us in advance and in writing. If you elect to develop your own marketing materials that contain the Marks, we will assist you to select media purchases and schedule your ongoing advertising. We may provide graphic designs, layouts and written copy for advertisements and brochures that you may utilize. You must pay production costs for items such as camera-ready ad slicks and typesetting of specific ads for your Franchised Business. You acknowledge that you are solely responsible for all content of advertising that you provide to us and our approval of any of this advertising is not a guarantee of the success of the advertising or that the content or any part thereof does not infringe on the rights of any third party. We can revoke this approval at any time. If we revoke this approval, you must stop using the advertising materials for which we have revoked our approval.

- 4.12 *Social Media Presence and Online Identifiers.* You may not establish or maintain, or have established or maintained on your behalf, either alone or in concert with others, any digital or electronic medium or method of communication, including a website, home page, HTML document, Internet site, web page, online directory, online business profile, review or opinion web page or site, social networking or social media website, business networking website, profile, avatar, domain name, username, email address, or account relating to or making reference to us, the Marks (including Pro One Janitorial or any similar name, word or symbol), your business, or our Franchise System in any manner (a “Social Media Site”), without our prior written consent. You may not use all or part of any of the Marks, or any similar name, word, symbol, or variant thereof, in a domain name, email address, account name, username, profile, or URL (each, an “Online Identifier”). We reserve the right at any time, in our sole discretion, to require you to remove, delete, or modify any Online Identifier or Social Media Site, or any information, content, or post thereon or created therewith. Any Social Media Site approved by us must be operated and maintained by you in compliance with all provisions of this Agreement, including those regarding the use of confidential and proprietary information, as well as any and all standards we may establish from time to time and in compliance with all applicable laws. We may, at any time, require you to remove, delete or modify any Social Media Site, or any information, content or post thereon. We will retain sole ownership of any Social Media Site or Online Identifier, as well as any domain name related thereto and all content thereon or created therewith, that includes all or a portion of the Pro One Janitorial name or any of the Marks, or a word, phrase or symbol confusingly similar thereto or a variant thereof, as part of the domain name, username, account name, website, web page, social media or social networking site, account profile or page reference (a “Pro One Social Media Site”), as well as any domain name related thereto and all content thereon, and all such information reverts to us at the time this Agreement expires without renewal or is terminated.

You shall not establish or maintain, or have established or maintained on your behalf, a mobile application using any of the Marks. You acknowledge that we may also impose prohibitions on your posting or blogging of comments about us, the Franchise System or other Pro One Janitorial franchisees. The foregoing prohibition includes personal blogs, personal email addresses, common social networks like Facebook, Instagram, TikTok, X (formerly known as Twitter), Snapchat, and Pinterest; professional networks, business profiles, or online review or opinion sites like LinkedIn, Google Business Profile, or Yelp; live-blogging tools like X (formerly known as Twitter) and Snapchat; virtual worlds, metaverse, file, audio and video-sharing sites, and other similar social networking or media sites or tools.

- 4.13 *Use of Advertising Fund.* Reasonable disbursements from the Advertising Fund will be made solely for the payment of expenses incurred in connection with the general promotion of the Marks and the Franchise System, including: (i) locating, marketing and obtaining Regional Customer Accounts; (ii) development and production of advertising and promotional materials; (iii) formulating, developing and implementing advertising campaigns, promotional and public relations programs; (iv) market research; (v) updates and redesigns of our website, or any other websites, web pages,

social media or social networking sites that we establish; (vi) at our option, reimbursement of all or part of each franchisee's cost of purchasing promotional materials used in connection with promotional programs we authorize; and (vii) the cost of managing or administering the Advertising Fund, or the cost of provision of services to the Fund by our employees or other personnel, including accounting expenses, cost of salaries and fringe benefits paid to any such individuals, and overhead allocated to these employees and other personnel and these activities. All interest, if any, earned by the Advertising Fund will be used for the payment of the foregoing expenses before application of any principal to those expenses. Notwithstanding the foregoing, we have no obligation to conduct marketing and we have the sole discretion to determine how, monies, if any, in the System Brand Fund will be spent. We are not required to use monies in the System Brand Fund to benefit you, any individual market or any other franchisee. Methods, media employed, content of advertising, and terms and conditions of advertising campaigns and promotional programs are within our sole discretion. We may engage the professional services of an advertising agency which is owned by us, or is an affiliate of ours or any of our principals, to assist in developing and/or placing advertising, and compensate that agency based on standard industry fees and charges. Disbursements from the Advertising Fund will not be made for the production or placement of advertising that is principally for the purpose of marketing franchise licenses.

- 4.14 *No Other Obligations.* With the exception of the obligations in Sections 4.1 to 4.13 concerning our initial and continuing obligations and commitments to provide assistance to you in the establishment and operation of your Franchised Business, we have no other obligations for supervision, assistance or services to you or your Franchised Business.

5. INITIAL FRANCHISE FEE

- 5.1 *Payment of Initial Franchise Fee.* You must pay to us an Initial Franchise Fee of \$8,000. This Fee is fully earned by us upon execution of this Agreement. If you finance your payment of the Initial Franchise Fee you must pay us at least \$5,000 upon execution of this Agreement. The balance of the Initial Franchise Fee, plus interest on the unpaid principal amount at the rate of 12% per annum, must be paid pursuant to a Promissory Note, repayment of which is secured by a Personal Unlimited Guarantee executed by each of your Principals and each Principal's spouse of the Franchised Business.

6. ROYALTY FEES

- 6.1 *Royalty Fee.* Throughout the term of this Agreement, you pay to us a monthly royalty fee (the "Royalty Fee"). The amount of the Royalty Fee varies based upon whether the services are being performed for a Regional Customer Account or if they are Project Services or for a customer you obtained on your own while using our Marks. The Royalty Fee is 10% of the Gross Revenues from janitorial services you perform for Regional Customer Accounts, 15% of Gross Revenues from Project Services, and 5% of all other Gross Revenues, which would include services you perform for accounts that are not Regional Customer Accounts. "Gross Revenues" means all sums, property, or other value that you or a Franchisee Affiliate receive or is paid to us for your or a

Franchisee Affiliate's services. Gross Revenues do not include sales taxes or discounts. You pay us the Royalty Fee each month on the 28th day of the month. We deduct the Royalty Fee and all other amounts you owe to us from the revenues paid to us by the Customer Accounts you service and transfer the balance to you by the 28th day of each month following the month that the Customer Account remits payment. Payment of the Royalty Fee begins on the 28th day of the month following the month in which Gross Revenues are generated for services rendered by you or a Franchisee Affiliate. We send you a monthly report showing how we computed the Royalty Fee and all other amounts you owe us. For purposes of this Agreement, "Franchisee Affiliate" is any business or person controlling, controlled by or under common control with you, including any business controlled by any of your Principals or their family members.

- 6.2 *Late Payment Charges.* All amounts payable to us by you, including, but not limited to, Royalty Fees, Advertising Contributions, Administrative Fees, Promissory Note installments, and Regional Customer Account Fees, are due on or before the 28th day of each month. If you fail to remit any amounts on time, we can charge you interest on the unpaid amounts at a rate equal to the maximum rate permitted by law, not to exceed 1.5% per month.
- 6.3 *Other Fees.* You may incur other fees in conjunction with the operation of your Franchised Business. You are solely responsible for all fees that you incur to third parties. Unless stated otherwise in this Agreement, we reserve the right to alter fees charged based upon changes in market conditions, our cost of providing services and future policy changes.

7. **FRANCHISEE'S OPERATIONS**

You must operate your Franchised Business in accordance with the following standards, terms and conditions:

- 7.1 *Standard Product & Service Line.* You may sell only those items, products and/or services that we specify and for which we have not revoked our approval. You must purchase all equipment, initial inventory, and all other items for the operation of your Franchised Business. If we wish to expand or modify the services and/or products offered for sale within our Franchise System, you must expand or modify the services and/or products you offer for sale to include the additional products or service and acquire the training, inventory and equipment necessary for such change or modification within 60 days after you receive written notice from us.
- 7.2 *Standard Equipment, Supplies & Other Purchases.* All of your equipment, supplies, insurance, bonding, and other purchases must meet our standards and specifications as they may be provided to you from time-to-time. We may modify our specifications for items that you will purchase or services you will provide and we may add additional specifications from time-to-time. We will submit modifications and additions to you in writing, and you have 60 days from our submission of the modification or addition to comply.

- 7.3 *Approved Suppliers.* From time-to-time, we may provide you a list of approved suppliers of equipment, supplies, insurance, bonding or other items or services necessary to operate your Franchised Business. The approved source of supply for any individual item may be us, an affiliate of ours, or an independent third party. We may also have only a single source of supply for any of these items. This source may be us, an affiliate of ours, or a third party. Unless we have specified a sole approved supplier, you are not restricted from using sources of supply other than those we have previously approved, if the other sources supply items or services of substantially the same quality and specifications as those supplied by the approved supplier. However, we may require you to obtain our written approval before you use any supplier not previously approved by us and, as a precondition to the granting of such approval, may require the proposed supplier to submit to us samples of products that the supplier proposes to sell to you for use in your Franchised Business. We grant approval of suppliers based upon their reputation, reliability, quality controls, capacity to respond to our needs promptly, price management, product knowledge, and support services. If you would like to purchase products from a third-party supplier that we have not approved, you must submit all information that we request to us regarding the supplier and we will either approve or disapprove the supplier within 30 days from the date you provide us with all information we request related to the supplier. There is no fee charged for this service. We can revoke our approval of a supplier or product if we determine that it no longer meets our standards and specifications. Upon written notice of revocation, you must cease using the disapproved supplier or product. We also may require you to only use certain suppliers for certain goods or services based on Customer Account needs.
- 7.4 *Standard Systems.* To ensure the reputation and goodwill associated with our Marks, you must follow all of our operations systems and mandatory standards (as written and updated, from time to time, in our Operations Manual or otherwise). You must conform to the common image and identity created by the services and products sold and associated with our Marks as portrayed by our Operations Manual.
- 7.5 *Service to Customers.* You are responsible for choosing the times at which you perform services and the means and methods you use to perform services in your Franchised Business, including appropriately staffing of your Franchised Business. It is of the utmost importance that the services provided by you be consistent and in conformance with those standards of quality associated with the Franchise System. You acknowledge that conformance to such standards serves to enhance the reputation and goodwill associated with our Marks only, and not to control the day-to-day operation of your Franchised Business. Accordingly, you agree as follows:
- a) To maintain the quality of service of your Franchised Business in accordance with the standards set forth in the Operations Manual, and to comply with all applicable federal, state and local laws, ordinances and regulations.
 - b) To maintain sufficient inventory, supplies, equipment, and staff to keep your Franchised Business in normal operation and to satisfy local customer demand.

c) To comply with all reasonable requests from customers pertaining to services requested, services performed, products used, security measures, and hours of service. If a Customer Account requests the use of certain products or equipment for the performance of maintenance or cleaning services, you must inform us of the request and obtain and utilize such items in accordance with the Customer Account's request, subject to compliance with applicable law.

d) To immediately train and instruct your personnel in accordance with the confidential Operations Manual, and to continue such training and instruction as long as the personnel are in your organization.

e) To perform all services in a good and workmanlike manner, satisfactory to the Customer Account and in accordance with our standards.

f) You must provide us with at least 30 days written notice before you discontinue servicing a Customer Account. In this event or if you fail to service a Regional Customer Account for a period of 2 days, we may allow another franchisee to begin servicing the Account, in which event you are no longer entitled to any amounts arising out of your services to this Account (regardless of when services were rendered), and you are not entitled to any refund or rebate of any fees paid, and you must take all action we request.

g) You waive any and all claims, demands, or rights to payment for services rendered after the date that your services to a Regional Customer Account are discontinued. You are not entitled to any refund, rebate, or reduction of any fees previously paid or promised to us in connection with your relationship or services to any Regional Customer Account that has been discontinued.

7.6 *Pre-Termination Options.* You must abide by all directives and requests communicated by us concerning servicing of the Regional Customer Accounts. In addition to our other remedies hereunder, we may immediately terminate your service to a Regional Customer Account, with or without notice to you, or assign the services to another franchisee, all without compensation to you, under the following circumstances:

a) If we determine that your services at a Regional Customer Account are not in conformance with our standards or our agreement for the Account, and you fail to cure the deficiency within 5 days from the issuance of the notice to you.

b) If a Customer Account lodges an oral or written complaint with us regarding your services, and you fail to cure the deficiency within 3 days of notice to you of the deficiency, unless the complaint warrants urgent action as determined in our sole discretion in which case you must correct the deficiency within 24 hours of our notice.

c) If a Customer Account lodges 3 or more oral or written complaints with us regarding your services within a 90-day period based on your performance or failure to meet our standards.

d) If we receive a request from a Regional Customer Account that their contract for services be terminated or that the Regional Customer Account desires to be serviced by a different franchise.

e) If you fail to service the Customer Account on any 2 occasions within a 60 day period.

f) If you are servicing the Customer Account in a capacity other than as a bona fide Pro One Janitorial® franchisee.

g) If you bring any person(s) under the age of 18 into any Customer Account you service or any other item that fails to meet our standards.

h) If a Customer Account accuses you or one of your staff of theft.

i) If you engage in a conduct with a Customer Account or on an Account's premises that reflects materially and adversely upon our reputation, the Franchise System, our Marks or your Franchised Business.

j) If you fail to comply with Section 7.9 below. You acknowledge that the taking of any actions permitted in this Section do not take away from you a material portion of the significant benefits provided to you under this Agreement and do not constitute a constructive termination of this Agreement. The taking of any of the actions permitted in this Section will not suspend or release you from any obligation that would otherwise be owed to us under the terms of this Agreement or otherwise.

7.7 Additional Standards.

a) Standards for Franchised Business Location: You must maintain a clean and safe place of business in compliance with all laws and conduct your business in a manner that brings public approval to yourself and us. You must at all times maintain your location and its equipment, furnishings and signs in good order and in compliance with our image and standards.

b) Standards for Attire: All individuals performing services on your behalf must dress, during working hours, in accordance with specifications as set forth in our Operations Manual. They must wear apparel displaying our Mark that meets our standards at all times while servicing Regional Customer Accounts.

c) Management: Direct supervision of your Franchised Business must be performed by an individual who owns at least 25% of your voting control and this individual must use his or her best efforts in directing the day-to-day operation and development of the Franchised Business. You must obtain, from any individuals you employ in a managerial capacity, execution of a written agreement restricting the disclosure of proprietary information and competition with you and us, to the same extent as you are restricted under this Agreement. If there is a violation of that Agreement, you must take all action necessary to enforce that Agreement. If you fail to enforce that Agreement, you will be liable to us for any damages, costs and losses suffered by us, including any attorneys' fees we may incur if we attempt to enforce that Agreement.

d) **Keys and Security:** You are responsible for all keys to a Regional Customer Account's premises and your staff must observe all security systems and precautions necessary or required at the Regional Customer Account's premises. If the action or inaction of your staff causes a Regional Customer Account to change locks or otherwise modify their security system, you must reimburse the Account for the costs of such changes. If services to a Regional Customer Account are discontinued for any reason, or this Agreement is terminated for any reason, you must return all badges, keys and security codes and access cards before noon of the day following discontinuance or termination, whatever the case may be, or sooner if the Regional Customer Account requires, to either us or the Regional Customer Account as directed by us or the Account. The Parties agree that our damages for your failure to comply with this Section 7.7(d) are not susceptible to reasonably precise quantification and therefore agree that you must pay us, as liquidated damages and not as a penalty, \$50 per day for each day of this non-compliance. We will provide to each Regional Customer Account you service your email address and we will issue a log book to each Regional Customer Account you service. If it is missing from the facility you service we may replace it.

e) **Books and Accounts; Audit:** You must establish and maintain the books, accounts, and records we require and keep and maintain accurate financial statements in the manner we designate. We can audit or cause to be audited your financial and customer books, accounts, records and financial statements and your sales and income tax returns, and the tax returns of your Principals and any Franchisee Affiliates. If any audit discloses an understatement of Gross Revenue for any period or periods, or the diversion of business hereunder to a third party, you must, within 10 days of receipt of the audit report, pay to us the amounts due on the previously underreported Gross Revenues, or diverted business, plus interest from the due date as set forth herein. In addition, if an understatement for any period equals 2% or more of the Gross Revenue for the period, or we conclude that there has been a diversion of business or you failed to disclose accounts to us that you are working on, you must reimburse us for the cost of the audit, including, without limitation, the charges of any independent accountant and the travel expenses, room and board, and compensation to persons retained or employed by us to make the audit.

f) **Records Inspections:** For our inspection, you must provide access to us to the federal and state tax returns and related schedules, forms and reports filed for you, your Principals and any Franchisee Affiliate. Upon our request, you, each of your Principals and any Franchisee Affiliate, must furnish to us their federal income tax returns. We can require you to furnish us with a balance sheet and statement of income for the Franchised Business, prepared in accordance with generally accepted accounting principles, at such times and covering such periods as we may specify. You must permit us to make copies of any and all items that we have inspected that are relevant to the operation of your Franchised Business. We retain the right to inspect your customer and financial records and the records of any of your Principals or a Franchisee Affiliate, to determine whether you are properly reporting all revenue regardless of source.

7.8 ***Payment of Obligations.*** You must pay for all items purchased from us when due. You must pay all obligations and liabilities to creditors on a timely basis. You must pay all taxes arising from the operation of your Franchised Business on a timely basis.

7.9 Insurance.

a) You must purchase and maintain General Commercial Liability Insurance, including public liability, personal injury, contractual liability and property damage insurance covering the operation and location of your Franchised Business, in a minimum amount of \$1,000,000 limit per occurrence with a general aggregate limit of \$2,000,000, and real and personal property insurance including fire, personal injury, death, vandalism and extended coverage on an all-risk full replacement cost basis with prime area and excess limits of not less than the full replacement value of the equipment, inventory and supplies of the Franchised Business. You must obtain an Umbrella policy in the minimum amount of \$3,000,000. You must obtain Employer's Liability\Worker's Compensation Insurance and such other insurance as may be required by statute or rule of the state or locality in which your Franchised Business is located and operated. You must purchase Commercial Automobile Liability Insurance for any vehicle operated in your Franchised Business, including hired and non-owned vehicles, which will include collision and comprehensive coverage as well as liability insurance coverage in the minimum amount of \$1,000,000 per accident or the minimum required by state regulations, whichever is greater. You must obtain janitorial bonding in an amount not less than \$25,000. All insurance policies must be issued by insurance companies with performance ratings of at least "A" Excellent as rated in the most recent edition of AM Best's Insurance Reports or a comparable publication.

b) Submission of Proof of Insurance: You must add us to the insurance contracts as an "Additional Insured Franchisor" at your cost and expense. If a Customer Account you service requests that you name them as an additional insured, you must comply with such request and pay for the costs thereof. All coverage must include a Waiver of Subrogation in favor of us and coverage must be written on a primary and non-contributory basis. You must provide us with, as proof of insurance, a certificate of insurance naming us as an additional insured franchisor. The policy of insurance must be primary and non-contributory and must include a 30 day written notice of cancellation. You must provide us with copies of all notices of cancellation, changes, amendments to coverage and other modifications as soon as you receive such notices.

c) Additional Coverage: Upon 30 days prior notice to you, we may require you to increase the minimum amounts of any policy, and require different or additional kinds of insurance at any time. You must obtain such additional coverage as may be required of you by any Customer Account. If you fail to obtain additional coverage as required by a Customer Account, in addition to our other rights, we can require you to stop servicing that Customer Account.

d) Failure to Obtain Insurance: If you at any time fail or refuse to obtain or maintain any required insurance, we may (but are not obligated to), at our option and in addition to any other rights we have under this Agreement, obtain the insurance coverage for you. You must fully cooperate with us in our efforts to obtain these insurance policies. You must promptly sign all documents required to obtain insurance and allow any inspections of the premises that may be required to obtain insurance. You must reimburse us within 30 days of the date of our invoice for any premiums and administrative expenses we incur in procuring the insurance. Such reimbursement may be deducted directly from your monthly Franchise Report payments.

7.10 *Limitations on Use of Marks.*

a) **Our Rights:** As part of our business assets, we have valuable rights in our Marks. All rights in the Marks are owned by us. Your right to use the Marks is derived solely from this Agreement, and all usage and any goodwill established by your usage inures to our exclusive benefit. We may change all or any of the Marks at any time.

b) **Your Rights:** The rights that we grant to you are limited to your right to use the Marks to identify and advertise your Franchised Business in connection with your operation of your Franchised Business. Notwithstanding any other provision contained in this Agreement, you may not, without our prior written consent, manufacture, produce, distribute, sell, or otherwise use any unauthorized services, products, goods, or items bearing the Marks. You cannot use “Pro One Janitorial”® or our other Marks as part of your corporate or other legal name or with modifying words, designs or symbols except as a fictitious business name for the operation of a franchised Pro One Janitorial® business. You cannot use any language or display the Marks in such a way as to create the impression that the Marks belong to you. You waive all claims to any rights in the Marks in advertisements or display of the Marks beyond the limited permission to use the Marks we grant to you pursuant to this Agreement. You agree, within 45 days after we sign this Agreement, to furnish us with certified copies of your Articles of Incorporation or Organization, Certificate of Limited Partnership, or Statement of Partnership, as the case may be, as well as any Fictitious Business Name Statement filed with any government entity. You must also furnish us with certified copies of any subsequent amendment to these documents within 14 days of an amendment. You must not attempt to register with any state or other government agency the trademark or service mark “Pro One Janitorial” or other Marks that we develop for your use in the Franchised Business. You must not directly or indirectly contest our rights to the Marks, trade secrets or business techniques that are part of our business.

c) **Displaying The Marks:** You cannot use any other janitorial, maintenance or cleaning service designation as part of your corporate or other legal name. Your other business, whether janitorial, maintenance or otherwise, may not be operated under our Marks or any mark substantially similar to our Marks. You must clearly identify the Franchised Business as being operated as an independent franchised business on the basis of a license that we have granted to you. Identification must be clearly indicated on your business checks, stationary, purchase orders, business cards, receipts, telephone and directory listings, advertising (including with respect to all Social Media Sites), displays identifying the Franchised Business, promotional materials, and all other documents that bear the Marks. If you are operating your Franchised Business from a non-residential location, you must display signs that are clearly visible to the general public indicating that the business is independently owned and operated as a franchised business. We may remove any unapproved signs from the Franchised Business premises or remove any unapproved advertising without incurring any costs for those items and without being deemed guilty of trespass or any other tort. Acceptable identification shall be the statement, “A Franchisee of Pro One Janitorial”. We must approve all other wording denoting identification of your Franchised Business in writing in advance of your use of the wording. You must pay all costs associated with this identification. You may not modify the Marks through the addition, deletion or alteration of any words, designs or symbols. Your use of any of the Marks must display in every instance the appropriate trademark notice. The notice must be as we specify.

d) **Changes in Marks:** You must also make changes in your use of the Marks as we direct as these become necessary in our discretion. You must implement all changes to the Marks in the operation of your Franchised Business at your sole cost and expense within 45 days after we give you notice. You may not make any changes to the Marks unless we direct you to do so.

e) **Discovery of Infringements:** If you discover any third-party use of the Marks or a claim of infringement resulting from your use of the Marks or challenge to your use of the Marks, you must immediately notify us of the facts concerning the third-party use, claim or challenge. We have sole discretion as to what action to take, if any, regarding these matters. If we elect to take legal or administrative action in any matter, you must join as a party to the action, or allow the action to be brought solely in your name, but only as and if we direct you to do so. You must actively assist and participate in any litigation including testifying when we request you to do so and supplying materials and other information that may be requested to assist in the action. In any such event, we will bear the legal fees and court costs of prosecuting or defending any action provided that you notified us immediately after you learned of the infringement or challenge.

f) **No Liability For Losses:** We are not liable to you for any losses, including any damages suffered by you, as a result of any limitation or diminishment in the rights to use the Marks.

7.11 *Franchisee Marketing.* You acknowledge that you are responsible for soliciting and obtaining customers for your Franchised Business and your success or failure is directly attributable to your efforts in this regard. You may not rely on us to provide you Regional Customer Accounts. You may solicit to perform and perform cleaning or maintenance services only in industrial, institutional, retail, and other commercial facilities. You may not knowingly solicit, interfere, or otherwise contact a current or prospective Regional Customer Account or a customer of another Pro One Janitorial franchisee. If you solicit a prospective customer and discover that the customer will be receiving, or has received, a bid proposal from us or another Pro One Janitorial franchisee, you must withdraw your bid proposal and refrain from any further solicitation of the customer until a decision has been made on the original bid proposal. We may provide you with a form of contract for performing maintenance or cleaning services for accounts you obtain. Any changes to this form must be approved by us. In all cases, the contract must provide that it may be assigned to us if you do not wish to continue servicing the account. You must submit a copy of the contract to us immediately upon signing by the account. Any amendments must be approved by us prior to signing and must be provided to us immediately after execution. We have the exclusive right to handle all billing functions for these accounts, unless otherwise agreed in writing by us, and you must pay us Royalty Fees and the fees pursuant to Sections 4.9 and 4.11 on your Gross Revenues in connection with these accounts. Prices to be charged to a customer for goods and services are strictly up to you for any of these accounts. However, we will establish prices to be paid by Regional Customer Accounts but you may decline the Account.

7.12 *Our Contact With Accounts.* To ensure that the standards set forth in our Operations Manual are followed and to ascertain compliance with the terms of this Agreement we may visit the facilities you perform services at and contact the Customer Accounts you service concerning your services. You must make every effort to satisfy any Customer Account complaints or problems as we request.

7.13 *Proprietary Information.*

a) **Non-Disclosure:** In the course of your association with us, you will obtain from us knowledge of valuable information, trade secrets, marketing methods, business affairs, and methods of doing business. You agree that any and all of this information and any other information that we designate as confidential is deemed confidential for purposes of this Agreement. We claim proprietary rights to all information concerning the Franchise System, including the policies, systems and procedures pertaining to sales and marketing techniques, methods of operation, billing procedures and customer service processes. We claim proprietary trade secret rights in information such as franchise lists, employee lists, Regional Customer Account lists, documents and files pertaining to the foregoing, security and/or access codes, forms, records, training materials, brochures and marketing materials, and all other written materials and proprietary information. With respect to all such confidential or proprietary information, you agree as follows:

i) This information is strictly confidential and you must not, directly or indirectly, both during the term of this Agreement and after for any reason, engage in or abet the misappropriation, or the disclosure, divulgence, or distribution, of the information as described in this Section 7.14 without our specific written consent.

ii) You must maintain the confidentiality of this information, including taking necessary precautions to ensure that your personnel retain the confidentiality of all such information. You must also promptly tell us if you learn of any unauthorized use of any of this information.

iii) You may not duplicate, copy, record or otherwise reproduce this information without our prior written approval.

iv) You may not contest our interest in or rights to this information.

v) If this Agreement expires without renewal or is terminated or assigned, you must immediately return all information to us, including the Operations Manual and all forms, records, Customer Account lists and files, and franchise lists, training materials, brochures and marketing materials, and other written materials in your possession or control.

vi) At our request, whether during or after the term of this Agreement, you must provide us with copies of all documents you maintain with respect to the Regional Customer Accounts you service or serviced during the term of this Agreement.

vii) You may not use any of Franchisor's confidential or proprietary information, any part of the Franchise System or Franchisor's Operations Manual, including any information in it, for machine learning, augmented human intelligence development, training any

artificial intelligence (“AI”) model, algorithm improvement, or similar data aggregation activities, without the express written consent of Franchisor. Such uses shall not be deemed related to the performance of this Agreement and are expressly prohibited. You may not, without prior written consent by Franchisor, input any confidential or proprietary information, any part of the Franchise System or our Operations Manual, including any information in it, into any generative AI platform, or disclose such information to any provider or source of generative AI services. Franchisee shall opt out of allowing any provider or source of generative AI to utilize any of this information for training of any AI model or for other purposes.

b) Copyright Protection: We own valuable copyright rights and other rights in all written materials we provide to you during the term of this Agreement (“Materials”) used in connection with the operations, sales, marketing and promotion of our Franchise System. We desire to protect the integrity of our copyrights and to preserve our rights in these Materials. To protect our copyrights and other rights in these Materials, we may assert from time to time various restrictions on your use of the Materials. These are necessary to insure that the rights to our copyrights are preserved. With respect to all such Materials, you agree as follows:

i) To provide us with all advertising and promotional material relating to your Franchised Business and/or services for our approval as provided in this Agreement. Approval may be granted or withheld in our sole discretion.

ii) Not to make any unlicensed use of the Materials and at no time do anything that in any way impairs our rights in the copyright works. You understand that you do not acquire, and cannot claim, any title to the copyright works by virtue of any license granted in this Agreement or through your use of the Materials. We retain sole ownership of all Materials.

iii) Your use of any Materials must display in every instance the appropriate copyright notice. The following notice must appear at least once on each item of artwork or design used with the Marks on promotional or packaged materials: “Copyright, Pro One Janitorial (Year of First Publication)”. If you fail to comply with these provisions for copyright protection we can immediately terminate this Agreement as set forth in Section 10.

7.14 *Ownership of Information.* All information we obtain from you or about your Franchised Business, or otherwise related to the Franchised Business, including all information related to Customer Accounts (collectively, the “Information”) and all revenues we derive from this Information, is our property. You may use information that you acquire from third parties in operating the Franchised Business, at any time during the term of this Agreement to the extent lawful and at your sole risk and responsibility, but only in connection with operating the Franchised Business for the purposes under this Agreement. The Information (except for information that you provide to us with respect to you and any Franchisee Affiliate) is proprietary information of ours that we may use for any reason we deem necessary or appropriate. You must comply with all applicable laws pertaining to the privacy and security of personal information, including, without limitation, local, regional and national requirements applicable to the Franchised Business (“Privacy Laws”). You must also comply with our standards and any policies pertaining to the privacy and security of personal information, customer relationships and Privacy Laws.

- 7.15 *Modifications to the Franchise System.* The Franchise System is subject to modification by us from time to time in our sole discretion. We may modify any component of the Franchise System. Upon your receipt of our notice of modification to the Franchise System, you must promptly and at your own expense abide by all such modifications and incorporate them into your Franchised Business. Franchise recognizes that modifications that Franchisor may make to the Franchise System may necessitate that Franchisee make capital expenditures during the term of this Agreement in amounts that Franchisor cannot forecast. Nothing in this Agreement limits the frequency or cost of future changes to the Franchise System that Franchisor may require. Franchisee understands and agrees that Franchisor has no ability to identify with specificity the nature of these future general improvements or their expected costs and accepts the risk that future general improvements may be imposed that will require significant capital expenditures in an amount that is unknown on the Effective Date and that cannot be fully amortized over the period of time then remaining in the term of this Agreement.
- 7.16 *Feedback.* You may provide suggestions, comments or other feedback (collectively, “Feedback”) to Franchisor with respect to the Franchisor System. Feedback is voluntary. Franchisee agrees that Franchisor may use Feedback for any purpose without liability or compensation to Franchisee or obligation of any kind, and hereby grants Franchisor an irrevocable, non-exclusive, perpetual, fully-paid-up, royalty free, world-wide license to use the Feedback in connection with any business activities conducted by Franchisor or its affiliates.
- 7.17 *Photos, Videos and Electronic Records.* We have the right to take photographs, videos and electronic records of the Franchised Business, including the Location, and associated vehicles and signage and to use such photographs, videos and electronic records in any advertising or promotional material, in any form or medium now existing or later developed. We may use the foregoing without providing notice to you or receiving your consent, and we are not obligated to make attribution to you or to compensate you for use of the foregoing. Upon our request, you must cooperate with us in taking and arranging for these photographs, videos and electronic records and for obtaining the necessary consents of or assignments from individuals depicted in or involved in such photographs, videos and electronic records. You irrevocably assign to us all of your right, title, and interest, if any, in and to all such photographs, videos and electronic records, together with all related intellectual property rights.

8. INDEMNITY

You are solely responsible for the services and results of services performed by you and your staff and for any liability arising directly or indirectly out of your Franchised Business. You must indemnify, defend, and hold us, our affiliates, directors, officers and employees harmless from any and all losses, damages, fines, suits, proceedings, claims, demands, judgments, or other liabilities or costs or expenses of any kind, which arise directly or indirectly as a result of your breach of this Agreement, the operation of your Franchised Business or are incurred in defending any claim connected with the operation of your Franchised Business, or arise out of any act or omission by you, including with respect to any Customer Account, or as a result of any activities occurring at, by or through your Franchised Business. These indemnification obligations survive the expiration, termination or assignment of this Agreement. You must immediately notify us of

any claim by or against you directly or indirectly related to your operation of your Franchised Business and, on request, must furnish us with copies of any filings in any proceeding involving the claim. You must cooperate with us in the defense of any claim and not settle, compromise or otherwise dispose of any claim or proceeding to which we are a party or that may affect our interests without our prior written consent.

8.1 *Payment of Expenses.* You must pay upon demand all reasonable expenses that we incur, including attorney's fees and court costs, in enforcing any term or condition of this Agreement. As used in this Section 8, the word "expenses" includes all fines, taxes, suits, actions, proceedings, claims, damages, charges, costs, expenses, liabilities, losses, judgments, actual, compensatory, consequential, exemplary or punitive damages, lost profits, cost of investigation and proof of facts, reasonable attorneys', accountants' and expert witness fees (whether or not a suit has been filed), other litigation expenses, travel and living expenses, settlement amounts, compensation for damages to reputation or goodwill.

8.2 *Disclaimer.* We are not liable to you or any other person with respect to the operation of your Franchised Business, including, but not limited to, use or performance, as applicable, of services, products, equipment or vehicles used or employed in connection with the Marks. We make no warranties, expressed or implied, with respect to the use of the Marks, the use of your equipment or inventory, the use or characteristics of any products, goods, or items sold to you, or the performance, results, or effects of any of them. Notwithstanding any other provision in this Agreement, we disclaim any liability for incidental or consequential damages or losses of any sort arising from the execution of this Agreement, the furnishing of any services to you, the distribution or sale of items to you, or otherwise, or as a consequence of any goods or services that you provide to Customer Accounts, whether or not arising from defects, malfunctions or failure to conform to specifications.

9. CHANGE OF OWNERSHIP

9.1 *General Prohibition on Franchisee Assignment.* Neither Franchisee, nor any Principal, without our prior written consent, by operation of law or otherwise, may sell, assign, transfer, convey, give away, lease, or encumber to any person, firm, corporation, or company, any interest in this Agreement, the Franchise, the Franchised Business, in Franchisee or in any entity that owns any interest in Franchisee. Any purported assignment not having the necessary consent is null and void and constitutes a default hereunder.

9.2 *Conditions to Franchisee Assignment.* We will not unreasonably withhold our consent to any assignment provided the conditions and requirements set forth in this Section 9 are first satisfied.

a) You must pay us all monies you owe us;

b) The purchaser must be financially qualified to purchase and operate the Franchised Business;

c) The purchaser and its owners must be of good moral character and reputation, must have good credit ratings, competent business qualifications reasonably acceptable to us and must meet our then-current standards, including passing background checks;

d) The purchaser and its owners must provide us with all information we request so that we can determine if the purchaser and its owners meet our standards, including those set forth in Section 9.2(c) above;

e) The purchaser's personnel that we require must successfully complete our Initial Training program and you must pay us a transfer fee of \$1,500;

f) You must not be in default of this Agreement or must otherwise cure all defaults;

g) The purchaser must sign whatever franchise agreement and related agreements then being used by us for new franchisees;

h) All the owners of the purchaser must enter into a written agreement in a form satisfactory to us, jointly and severally guaranteeing the full payment and performance of the purchaser's obligations to us and agreeing to be personally bound by all covenants and restrictions imposed upon the purchaser under the franchise agreement at the time that you sell the Franchised Business;

i) You must provide us with all legal documentation we may deem necessary to properly and legally document the transfer. The legal documentation must state that if the purchaser fails to complete Initial Training to our satisfaction within 30 days of the assignment, then we can terminate the right of the purchaser to perform services for all Customer Accounts until such time as the purchaser satisfactorily completes Initial Training; and

j) You must execute an agreement in a form satisfactory to us in which you agree to: (i) release any claims you have against us; (ii) subordinate any claims you may have against the purchaser to any amounts owed by the purchaser to us; (iii) indemnify us against all claims brought against you by the purchaser, except for claims arising out of the franchise relationship between us and the purchaser, for a period of 3 years following the transfer; and (iv) comply with the covenants of confidentiality and non-competition set forth in Section 11 of this Agreement.

Selling your Franchise does not release you from performance of restrictive covenants after the Franchised Business is sold (Section 11.6) and non-disclosure of proprietary information (Section 11.1), other obligations of the Franchisee upon termination (Section 11) in this Agreement, and such other obligations which would by their nature survive the termination of this Agreement.

9.3 *Right of First Refusal.* You agree to provide us with a right of first refusal if you desire to enter into a transaction contemplated by Section 9.1 or any similar transaction. The right of first refusal is effective at any time that you receive an offer to enter into such a transaction. At that time, you must give us written notice of the offer that provides specific details regarding the offer. We will notify you in writing within 30 days of our

intent to exercise our right of first refusal. If you do not receive such notification from us within 30 days of the time you communicate the offer to us, you or your Principal, if it is an offer to a Principal, may then complete the transaction, subject to the provisions relating to assignment above. If the terms of any offer should change in any way, this will be regarded as a new offer, which must then be communicated to us so that we will have the opportunity to match the offer. If the transaction does not occur within 60 days of the termination of the 30 day period during which we may give you written notice to exercise our right of first refusal, an additional notice must be given to us and an additional option period must expire before any transfer. If we elect to exercise our right of first refusal, we can substitute equivalent cash for any non-cash consideration included in the bona fide offer and the parties will use their best efforts to complete the transaction within 60 days from the date of our notice of election to exercise our right of first refusal.

- 9.4 *Assignment To Heirs.* If a Principal should die during the term of this Agreement or become incapacitated, the Principal's ownership interest in you may be assigned to the Principal's heirs or other assignee(s) without first offering it to us so long as the assignment is completed and, if the Principal was operating the Franchised Business, the heirs or assignees successfully complete the Initial Training program, meet the other requirements for assignment and pay us a reduced transfer fee of \$250, all within 60 days after the Principal's death or incapacity.
- 9.5 *Legend.* All certificated equity of Franchisee must bear a legend which informs a potential assignee of the restrictions on assignment under this Agreement.
- 9.6 *Our Right To Assign.* We may sell or assign, in whole or in part, our interests and/or obligations to you under this Agreement and any other agreement or instrument that we may enter into with you, including any Regional Customer Accounts.
- 9.7 *No Assignment of Accounts; No Partial Assignment.* All Regional Customer Accounts are our property. You may not assign the right to perform services at any Regional Customer Account. You may not assign or transfer a portion of your rights or obligations under this Agreement or a portion of the Franchised Business, or its assets, independently of the Franchise or if such assignment or transfer would result in the division of the Franchised Business.
- 9.8 *Disclosure.* You consent to our release to any proposed transferee of any information concerning the Franchised Business or its customers.

10. EVENTS OF DEFAULT AND GROUNDS FOR TERMINATION

- 10.1 *Events of Default.* You must abide by the terms and conditions of this Agreement and operate your Franchised Business in complete conformance with the provisions hereof. Certain violations by you as set forth below constitute events of default justifying immediate termination of your Franchise as set forth below in Section 10.3. Other violations will not justify termination unless you fail to remedy the violation within the timeframe for cure specified in this Section 10.1.

If the event of default is failure to pay any amount owed to us (including, but not limited to, Royalty Fees, Advertising Contributions, Administrative Fees, Promissory Note installments, and Regional Customer Account Fees), you have 15 days from the date of issuance of written notice to you, to remit all sums owed to us. If you fail to remit all sums owed to us in full within 15 days from the date we issue written notice to you, this Agreement and all of your rights under it automatically terminate.

If you fail to cure the following events of default within 30 days from the date we issue written notice of default to you, this Agreement and all of your rights under it automatically terminate:

- a) If you fail to maintain a cell phone, active email address, a computer or other equipment or supplies that meet our requirements, or a business checking account;
- b) If you fail to submit reports or financial data we require or make any false statements in connection therewith;
- c) If you fail to use authorized equipment, inventory, supplies and/or promotional materials;
- d) If you fail to maintain proper insurance coverage, as required pursuant to this Agreement;
- e) If you violate any of our advertising policies, fail to submit advertising copy prior to its use, fail to obtain our approval prior to establishing a Social Media Site, or fail to comply with any of our policies relating to the establishment or use of a Social Media Site;
- f) If you fail to fulfill or comply with any federal, state or local law or regulation applicable to your Franchised Business;
- g) If you sell products or services not approved by us;
- h) If your trainees fail to complete our Initial Training program to our satisfaction;
- i) If you or any of the Principals of the Franchised Business act or behave in a manner that subjects our Marks to disrepute or otherwise adversely affects our operations or reputation or the operation or reputation of our Franchise System, or other franchisees;
- j) If you refuse to execute a Regional Customer Account Acceptance/Denial Form upon your acceptance or denial of a Regional Customer Account; or
- k) If you violate any other provision of this Agreement or any specification, standard, or operating procedure we require you to follow, including, but not limited to, those in the Operations Manual.

10.2 *Opportunity to Cure.* We can terminate this Agreement based on the events of default described in Section 10.1 if you do not cure such events of default within the prescribed

timeframe set forth in the written notice of default. A breach of this Agreement or an event of default will be regarded as “cured” when we agree in writing that it has been corrected.

10.3 *Grounds for Immediate Termination.* In addition to our other termination rights in this Agreement, we can immediately terminate this Agreement, effective upon notice of termination to you, in any of the following events:

a) If you or any of the Principals of the Franchised Business are charged with a work-related crime or any other crime that is reasonably likely, in our sole opinion, to impair the goodwill associated with our Marks and the Franchise System or you or any of the Principals of the Franchised Business are convicted of a felony;

b) If, after commencement of business, you fail to operate your Franchised Business in your Designated Area continuously during the term of the Franchise;

c) If you declare bankruptcy, voluntary or involuntary, or become insolvent, or have a receiver appointed for any portion of your property, or make an assignment for the benefit of creditors, or make an admission of an inability to pay your obligations as they become due or fail to comply with Section 7.9 above;

d) If you service any Customer Account in a capacity other than as a bona fide Pro One Janitorial® franchisee;

e) If you violate any of the restrictive covenants contained in this Agreement including covenant(s) not to compete and covenant(s) of non-disclosure, including a wrongful disclosure of the contents of the confidential Operations Manual or any other trade secret(s) or confidential information provided by us to you;

f) If you abandon the Franchised Business or otherwise forfeit the right to do or transact business in the Designated Area where the Franchised Business is located;

g) If you make or attempt to make an unauthorized assignment or transfer of the Franchise, the Franchised Business, this Agreement, any Regional Customer Account or any right or obligation hereunder;

h) If you bring anyone under the age of 18 into any facility you service;

i) If you fail to ensure that all persons performing services on behalf of the Franchised Business are duly and properly authorized to live and work in the United States or if you, any of your Principals or your Franchised Business is alleged to violate, or in our sole discretion has violated, any of these laws, or any other laws, including any labor, employment, wage, residency, immigration or other law applicable to the hiring, retention or treatment of any person involved in your Franchised Business, or otherwise, regardless of whether a final determination of the claim or allegation has been determined by a court or other dispute resolution tribunal;

j) If you have more than one franchise and any one of the corresponding franchise agreements is terminated by us for any reason;

k) If you or any of the Principals of the Franchised Business make any material misrepresentation on the application to become a franchisee;

l) If the amounts you have reported to us as Gross Revenue are deficient;

m) If you conduct your Franchise in such a manner as to pose a threat or danger to the health or safety of the public, yourself, your employees, or the customers you service;

n) If you discontinue servicing any Regional Customer Account without providing us with at least 30 days written notice of your intent to do so;

o) If you misuse or make any unauthorized use of our Marks or proprietary information; or

p) If you repeatedly fail to comply with any requirement of this Agreement, whether or not your noncompliance is corrected after notice.

10.4 *Continuation of Obligations.* Termination of this Agreement does not relieve you of any of your obligations under this Agreement. You may not withhold any payments that are required to be paid to us pursuant to this Agreement. Termination of this Agreement is without prejudice to any right, remedy or cause of action we may have against you.

10.5 *Your Right to Terminate Your Franchise.* You may terminate this Agreement upon 120 days advance written notice to us and without our written consent. However, you still must comply with all of your obligations under this Agreement which by their nature survive the termination of this Agreement, including, but not limited to, those contained in Section 11 of this Agreement.

10.6 *Superseding Law.* If the terms of this Agreement provide for periods of notice less than those required by applicable state law, or are in conflict with applicable state law with respect to termination or non-renewal, then the notice requirements and provisions of the applicable state law supersede any such conflicting provisions contained in this Agreement. We can modify any invalid or unenforceable provision to the extent required to be valid and enforceable under applicable state law and you agree to be bound by the same.

11. POST-TERM OBLIGATIONS OF FRANCHISEE

In the event of the termination, expiration without renewal, or assignment of this Agreement, you cease to be a Pro One Janitorial® franchisee and you must immediately, upon the effective date of the termination, expiration or assignment, comply with all provisions of this Agreement that by their nature survive, including, but not limited to, the following provisions:

11.1 *Non-Disclosure & Return of Proprietary & Confidential Information.* You must discontinue using any and all of our proprietary information including, but not limited

to, trade secrets, operations, methods, and marketing techniques. You must return to us all manuals, advertising materials and printed materials pertaining to your Franchised Business or the Franchise System, including the confidential Operations Manual, stationery, letterhead forms, and any other materials containing any of our Marks or copyrights. If requested by us, you must take all actions as may be necessary to assign and transfer to us access to all registrations and/or listings for any Pro One Social Media Site, including, but not limited to, any domain name associated therewith and contents thereon. All proprietary information we provide to you in the course of your association with us is considered strictly confidential and you will not, directly or indirectly, both during the term of this Agreement and after for any reason, make available to any person, firm, corporation or association such confidential information without our specific written consent.

- 11.2 *Transfer of Accounts; Surrender of Customer Information & Security Devices.* You must immediately provide to us all Customer Account lists, all security devices for Regional Customer Accounts you have serviced through your Franchised Business and all information in your possession pertaining to these Accounts, whether documented in hard copy, written notes, computer disks or other format, and all copies thereof. You will not be permitted further use of any such information, in any fashion, and all this information remains our exclusive property. You must assign to us all of your rights under any accounts you service if you decide to no longer service these accounts and take all actions we require for the orderly transfer of such accounts to us.
- 11.3 *Discontinue Use of the Marks.* You must immediately and permanently discontinue the use of the Marks and any imitations of these items. This includes the immediate cessation of use of all advertising materials, signs and other materials bearing the Marks or materials that otherwise indicate that Franchisee is or ever was an authorized Pro One Janitorial® franchisee. All telephone numbers used by you must, at our discretion, be assigned to us if we elect to take the telephone numbers.
- 11.4 *Termination of Association.* You must stop representing to the public and trade contacts that you are a member of the Pro One Janitorial® Franchise System. You may not promote or advertise the fact that you were formerly a Pro One Janitorial® franchisee or member of the Pro One Janitorial® Franchise System.
- 11.5 *Final Payment.* You must pay us in full any amounts you owe us within 15 days after we provide you with an invoice specifying the amounts. We may offset any amounts you owe us against any amounts we owe you.
- 11.6 *Covenant of Non-Solicitation.* In consideration for the services, expertise and confidential information provided to you by us and for the protection of the Marks and Franchise System, you agree that for 18 months after your Franchise is terminated, expires without renewal or is assigned, you may not, directly or indirectly, solicit any Customer Account being serviced by you, or our franchisees during the 12 month period preceding the date that you left the Pro One Janitorial® Franchise System to provide any type of maintenance, cleaning or related services or to decrease the amount of business they do with us or other franchisees or to terminate their relationship with

us or with another franchisee of ours. You agree to pay all costs and expenses, including reasonable attorney's fees, incurred by us in connection with the enforcement of the covenants of this Section 11.6. You agree that the provisions set forth in this Section 11.6 may be modified by a court of law to the extent necessary to make said provisions valid and enforceable against you. If you violate this Section 11.6, the period of time you must abide by this obligation will be extended for a period of 18 months after you are no longer in default of this obligation.

- 11.7 *Injunctive Relief.* You acknowledge that damage caused to us, our Franchise System and our franchisees for failure to comply with the provisions of this Section 11 and 13.1 is irreparable. You agree that we are entitled to injunctive relief in addition to any other relief that may be available to us.

12. RELATIONSHIP OF THE PARTIES

The Parties to this Agreement are strictly franchisor and franchisee. You are and at all times remain an independent contractor in business for yourself. You are not a partner, agent, servant, fiduciary, representative, employee or joint venture partner with us. You do not have, nor may you hold yourself out as having, any right, power or authority to create any contract or obligation, either expressed or implied, on our behalf, in our name, or which is binding upon us. You do not have any right to, interest in, or authority over any of our property or business. Any act or omission by either Party does not obligate the other. You must always hold yourself out as an independent contractor in your dealings and communications with a Customer Account and the public.

You are free to conduct your Franchised Business as you deem best provided that you abide by all terms of this Agreement, our mandatory standards, procedures and directives, including those in the Operations Manual, and all federal, state and local laws. You are responsible for all property and income taxes imposed by government agencies. You are responsible for the withholding and payment of all social security and other taxes required to be withheld for your employees. You are responsible for the payment and/or withholding of taxes and premiums for unemployment and worker's compensation insurance as required by law for yourself and your employees. You must provide us with proof of payment of all taxes and compliance with all laws upon our request. You are responsible for the functioning of your Franchised Business and the supervision and management of your staff and all employment decisions including those pertaining to hiring, firing, training, wages, hours, sequence of work, record keeping, and discipline. You must provide each of your employees with a notice indicating that they are your employees and not our employees. You must ensure that all persons performing services on behalf of your Franchised Business are duly and properly authorized to live and work in the United States and all such persons satisfy and any all applicable laws related to their ability to live and work in the United States. Neither you, nor any of your Principals, may violate any labor, employment, wage, residency, immigration or other law applicable to the hiring and treatment of any person involved in your Franchised Business.

You acknowledge and agree that you are not an employee of ours. As an independent business owner, you may not participate in any benefits we provide to our employees and you are not covered by our workers' compensation insurance or unemployment compensation. If any governmental agency or court determines that you are an employee of

ours under any law, we do not intend to provide you retroactively or at any point in time after such determination, any benefits we may provide to those whom we classify as employees, unless required by law.

13. IN-TERM COVENANT NOT TO COMPETE; SCOPE; ENFORCEMENT

13.1 *In-Term Non-Competition Agreement.* You acknowledge that as a participant in our Franchise System, you and your personnel will receive valuable specialized training, trade secrets and other confidential information, including, but not limited to, information regarding the operational, sales, promotional and marketing methods and techniques of the Franchise System over and above the ordinary skills and experience possessed by Franchisee, its Principals, investors and personnel prior to execution of this Agreement. In consideration for such training, trade secrets and other confidential information, you agree that during the term of this Agreement, except as otherwise approved in writing by us, you may not, directly or indirectly, for yourself, or through, on behalf of, or in conjunction with any other party:

a) Entice away, solicit, divert or attempt to divert to another party any Customer Account, or any Pro One Janitorial® franchisee, by direct or indirect inducement or otherwise, interfere in any way with Franchisor's right to bill and collect from all Customer Accounts, by collecting from these Accounts, instructing the Accounts to pay you, a third party or not to pay us, or otherwise, or do or perform, directly or indirectly, any other act injurious or prejudicial to the goodwill associated with the Marks or the Franchise System.

As long as you comply with the restrictions in this Agreement, you are free to operate a commercial cleaning business or another business under a name that is not identical or similar to any of our Marks.

13.2 *Competitive Activities by Others.* All non-solicitation covenants in this Agreement apply also to any Principal and any member of their family, household, estate, personal representatives and/or heirs. Any actions this Agreement prohibits by you are also prohibited for those persons mentioned in the previous sentence. In this regard, you must obtain and maintain written documentation from all such individuals signifying each one's agreement to abide by said provisions, said documentation to specifically identify us as a third-party beneficiary of such agreement; and you must provide a complete copy of such written agreements to us immediately upon our request.

13.3 *Enforcement of Covenants.* Failure on your part to comply with the terms of this Agreement could cause irreparable damage to our Franchise System. It is our intent to have the provisions of this Agreement enforced to the fullest extent permissible under the law of each jurisdiction where enforcement is sought. Each of the covenants are independent of any other covenant or provision of this Agreement. If all or any portion of a non-competition or non-solicitation covenant is held unreasonable or unenforceable by a court having valid jurisdiction in any unappealed final decision to which we are a party, you expressly agree to be bound by any lesser covenant subsumed within the terms of such covenant that imposes the maximum duty permitted by law, as if the resultant covenant were separately stated in and made a part of this Agreement. You agree that the existence of any claim you may have against us, whether or not

arising from this Agreement, does not constitute a defense to the enforcement by us of the covenants in this Agreement. You agree to pay all costs and expenses, including reasonable attorneys' fees incurred by us in connection with the enforcement of these covenants. You acknowledge that a violation of the non-competition, non-solicitation, or confidentiality covenant(s) would result in irreparable injury to us for which no adequate remedy at law may be available, and you consent to the issuance of an injunction to us prohibiting any conduct by you in violation of such covenant(s).

14. WAIVER

A waiver by us of any violation of this Agreement does not constitute a waiver of any subsequent violation; and no delay or omission on our part to exercise any right arising from any violation of this Agreement impairs our rights with respect to any further violations.

15. INJUNCTIVE RELIEF

Notwithstanding Section 16 below, each of us has the right to seek injunctive relief to: (i) prevent or remedy a breach of this Agreement if such breach could materially impair the goodwill associated with the Party's business including, but not limited to, the enforcement of post-term obligations under this Agreement such as the enforcement of the non-compete and non-solicitation and confidentiality provisions of this Agreement; and (ii) to terminate this Agreement for the causes enumerated in Section 10. The Parties may seek the entry of temporary restraining orders, and temporary and permanent injunctions enforcing the aforementioned provisions. If we secure any such injunction, or any other relief by arbitration or otherwise against you, or are successful in defending a claim brought against us by you in an arbitration or otherwise, you must pay us an amount equal to the aggregate of our expenses of obtaining such relief and defending such claim.

16. ARBITRATION

Except for those matters set forth in Section 15 above, all disputes and claims relating to any provision hereof, to any specification, standard or operating procedure or other obligation of Franchisor or to the breach thereof (including, without limitation, any claim that this Agreement, any provision thereof, any specification, standard or operating procedure or any other obligation of Franchisee or Franchisor is illegal, unenforceable or voidable under any law, ordinance or ruling) must be settled by arbitration in Green Bay, Wisconsin in accordance with the United States Arbitration Act (9 U.S.C. § 1 et seq.), if applicable, and the rules of the American Arbitration Association (relating to the arbitration of disputes arising under franchise license agreements, if any, otherwise, the general rules of commercial arbitration).

a) Any arbitrator appointed to arbitrate a dispute under this Agreement must have at least 10 years' experience in franchise matters and has the right to award or include in any award the specific performance of this Agreement. The arbitrator will be instructed that he or she must follow the substantive law and the other requirements, waivers and limitations of this Agreement. The arbitrator will have no authority to add, delete or modify in any manner, the terms and provisions of this Agreement. All findings, judgments, decisions and awards of the arbitrator will be limited to the dispute or controversy in the written demand for arbitration and response to that demand. The arbitrator must file a reasoned brief with his or her award.

b) Judgment upon the award of the arbitrator may be entered in any court having jurisdiction thereof. The award will be binding, final, and nonappealable except as permitted under the United States Arbitration Act or for failure of the arbitrator to meet the requirements of this Section 16. Unless this Agreement is terminated in accordance with the provisions of Section 10, during the pendency of the arbitration proceeding Franchisee and Franchisor will fully perform their obligations under this Agreement.

c) If, after one party institutes an arbitration proceeding, one or the other asserts a claim, counterclaim or defense, the subject matter of which, under statute or current judicial decision is nonarbitrable for public policy reasons, the party against whom the claim, counterclaim or defense is asserted may elect to proceed with the arbitration of all arbitrable claims, counterclaims or defenses or to proceed to litigate all claims, counterclaims or defenses in a court having competent jurisdiction.

d) If there is any dispute as to whether a particular claim or matter is subject to arbitration, and the matter relates to an issue for which either party seeks an injunction in accordance with the provisions of this Section 16, the arbitrability of such claim will be determined by the court that would otherwise hear the motion to issue the injunction. In the case of a dispute as to the arbitrability of any other claim, the decision as to whether the claim is subject to arbitration will be made by the arbitrator appointed in accordance with this Agreement.

e) All arbitration proceedings will be individual proceedings between you and us, and will not be conducted on a "class" basis, or include any of our franchisees as named parties unless you and us each agree. **WE EACH WAIVE TO THE FULLEST EXTENT POSSIBLE UNDER THE LAW OUR RESPECTIVE RIGHTS TO BRING AGAINST THE OTHER OR ANY AFFILIATE OR THE OTHER ANY CLAIMS DENOMINATED AS A CLASS ACTION, CONSOLIDATED ACTION, OR JOINT ACTION, WHETHER OR NOT PERMITTED UNDER APPLICABLE COURT RULES. EACH PARTY ACKNOWLEDGES THAT IT HAS HAD A FULL OPPORTUNITY TO CONSULT WITH COUNSEL CONCERNING THIS WAIVER, AND THAT THIS WAIVER IS INFORMED, VOLUNTARY, INTENTIONAL, AND NOT THE RESULT OF UNEQUAL BARGAINING POWER.**

17. NOTICE

Except as described in other provisions of this Agreement, all notices permitted or required to be delivered by the provisions of this Agreement are deemed so delivered upon the earlier of: (i) receipt of the notice; (ii) three (3) days after being placed in the United States mail by registered or certified mail, return receipt requested, postage prepaid; (iii) one (1) business day after being placed in the hands of an overnight courier, for next day delivery, and in the case of delivery under clauses (ii) or (iii), addressed to the party to be notified at its most current principal address of which the notifying party has been notified.

Either party may change the address given for service of notice at any time by providing the other party with written notice thereof.

18. SEVERABILITY

It is the desire and intent of the Parties that the provisions of this Agreement be enforced to the fullest extent possible under the laws and public policies applied in each jurisdiction in which enforcement is sought. Accordingly, if any provision of this Agreement is adjudicated to be invalid or unenforceable, such adjudication applies only to the operation of the provision in the particular jurisdiction in which such adjudication is made. All provisions of this Agreement are severable and this Agreement will be interpreted and enforced as if all completely invalid and unenforceable provisions were not contained herein, and partially valid and enforceable provisions will be enforced to the extent valid and enforceable. The Parties will substitute a valid and enforceable provision for any specification, standard, operating procedure, rule or other obligation of a party that is determined to be invalid or unenforceable and is not waived by the other party.

19. JURISDICTION, VENUE AND CONTROLLING LAW

Franchisor and Franchisee (and Franchisee's Principals) each agree that if litigation is permitted to be commenced under this Agreement, the action must be exclusively venued in the Brown County Circuit Court 8th Judicial District, or the United States District Court, Eastern District of Wisconsin, Green Bay Division, and the Parties waive any objections they may have to either the jurisdiction or the venue in such courts and hereby consent to personal jurisdiction and venue in such courts. The only exception to the foregoing is: (1) if the courts of Wisconsin would have no jurisdiction over any party in the litigation, and such party's involvement in the litigation is integral to the underlying claims and not principally for the purpose of circumventing the intent of the Parties to name Wisconsin as the exclusive venue for any actions, then the actions may be venued in any court having jurisdiction over all the Parties and a significant nexus to the Parties; and (2) to the extent either party believes it is necessary to seek injunctive relief against the other, the party seeking relief may initiate that action in the county in which the other party has its principal office (which in the case of an action against Franchisee, is the county in which the Franchised Business is operated).

Except to the extent governed by the United States Trademark Act of 1946 (Lanham Act; 15 U.S.C. § 1050 et seq.), as amended, or the United States Arbitration Act (9 U.S.C. § 1 et seq.), this Agreement is governed by the laws of the State of Wisconsin. The Parties agree, however, that if Franchisee's Franchised Business is not located in Wisconsin, then they hereby waive the provisions of the Wisconsin Fair Dealership Law and the Wisconsin Franchise Investment Law and the regulations promulgated thereunder. If these laws would not otherwise apply to the franchise relationship created hereby, but there is a statute in the state in which the Franchised Business is located that specifically governs relationships between franchisees and franchisors, then that particular law would instead apply.

20. PERSONAL PERFORMANCE GUARANTEE

The natural person who signs this Agreement on your behalf, represents, warrants, and covenants, in his or her official and individual capacities, that all parties with an ownership interest (which includes, but is not limited to, any person receiving or with a right to receive part or all of the dividends and/or profits of your Franchised Business) in your Franchised Business and their spouses at the time of the execution of this Agreement, have also executed the Personal Unlimited Guaranty. All such parties acknowledge and agree that the Personal Unlimited Guaranty represents a personal guarantee of performance, and that each such party individually, jointly and severally agrees that the Guarantee is a guarantee of all obligations, duties and responsibilities of

you under this Agreement, including payment of all amounts owed us and that the guarantors will be bound individually by the provisions hereof as if each of the guarantors had executed this Agreement as Franchisee hereunder.

You hereby represent, warrant and covenant that any party who, subsequent to the execution of this Agreement, obtains an ownership interest in you, and that party's spouse, will execute a Personal Unlimited Guaranty contemporaneous with obtaining such ownership interest. You agree to provide us with written notice at least 30 days in advance of any event constituting the addition of any party with an ownership interest in you.

21. MISCELLANEOUS

- 21.1 *Entire Agreement.* This Agreement contains the entire agreement between the Parties and supersedes any and all agreements, including any other franchise agreement, previously made between the Parties with respect to the matters covered by this Agreement and in the Franchise Disclosure Document. There are no representations either oral or written, except those contained in this Agreement and any in the Franchise Disclosure Document that Franchisee acknowledges receiving fourteen (14) calendar days prior to the execution of this Agreement.
- 21.2 *Amendments.* Any amendments, alterations or modifications to this Agreement must be in writing and signed by both Parties; provided, however, we may unilaterally modify any manuals we provide to you, including the Operations Manual.
- 21.3 *Waiver of Punitive Damages; Limitation of Liability.* The Parties (and your Principals) hereby waive, to the fullest extent permitted by law, any right to, or claim for, any punitive or exemplary damages against one another or any affiliates, including any Franchisee Affiliates, and any owners, employees or agents of the other and agree that if there is a dispute between or among any of them, each is limited to the recovery of any actual damages sustained by it and any equitable relief to which it might be entitled.
- 21.4 **WAIVER OF JURY TRIAL. TO THE EXTENT EITHER PARTY MAY PROCEED BY JUDICIAL PROCESS, EACH OF THE PARTIES WAIVES ITS RIGHT TO A JURY TRIAL WITH RESPECT TO THE ENFORCEMENT OR INTERPRETATION OF THIS AGREEMENT, AND ALLEGATIONS OF STATE OR FEDERAL STATUTORY VIOLATIONS, FRAUD, MISREPRESENTATION, OR OTHER CAUSES OF ACTION, IN CONNECTION WITH ANY LEGAL ACTION.**
- 21.5 *Waiver of Collateral Estoppel.* The Parties agree they should each be able to settle, mediate, litigate, or compromise disputes in which they are involved with third parties, without having the disposition of such disputes directly affect the contract or relationship between them. The Parties each agree that a decision of an arbitrator or court of law in a dispute to which one of them is not a party does not in any manner prevent the person that was a party to such action from making similar arguments, or taking similar positions, in any subsequent action between them. The Parties therefore waive the right to assert that principals of collateral estoppel prevent either of them

from raising any claim or defense in an action between them as a result of such party having lost a similar claim or defense in another action.

- 21.6 *Binding Effect.* This Agreement is binding upon the Parties hereto, their respective heirs, permitted assigns and successors in interest.
- 21.7 *Construction.* The Parties agree that if any provision of this Agreement is capable of two constructions, one of which would render the provision illegal or otherwise voidable or unenforceable and the other of which would render the provision valid and enforceable, the provision has the meaning that renders it valid and enforceable. The language of all provisions of this Agreement will be construed simply according to their fair meaning and not strictly against Franchisor or Franchisee.
- 21.8 *Remedies Cumulative.* All remedies provided to us under this Agreement are cumulative. No exercise or enforcement by a party of any right or remedy hereunder precludes the exercise or enforcement by the party of any other right or remedy hereunder or which the party is entitled by law to enforce.
- 21.9 *Restricted Persons.* Franchisee represents and warrants that to its actual and constructive knowledge neither it (including its Principals), nor any Franchisee Affiliates, nor any funding source for the Franchised Business, are owned or controlled by, or acting on behalf of: (i) the government of any country that is subject to an embargo imposed by the United States government; (ii) individuals ordinarily resident in, or entities located in or organized under the laws of, any country that is subject to an embargo imposed by the U.S. Government; (iii) anyone identified from time-to-time by any government or legal authority under applicable laws as someone with whom dealings and transactions by Franchisor are prohibited or restricted, including anyone designated on the U.S. Department of the Treasury's Office of Foreign Assets Control (OFAC) List of Specially Designated Nationals and Other Blocked Persons (including terrorists and narcotics traffickers); and (iv) similar restricted party listings, including those maintained by other governments pursuant to applicable United Nations, regional or national trade or financial sanctions. You agree to notify us in writing immediately upon the occurrence of any act or event that would render any of these representations incorrect. Further, during the term of this Agreement, neither you nor any of your Principals or Franchisee Affiliates will sell products, goods or services to, or otherwise enter into a business arrangement with, any party that would violate any of clauses (i) – (iv) above.
- 21.10 *Variances.* Because complete and detailed uniformity under many varying conditions may not be possible or practical, we reserve the right and privilege, at our sole discretion and as we may deem in the best interests of all concerned in any specific instance, to vary standards for any franchise owner based upon the peculiarities of a particular site or circumstance, density of population, business potential, population of trade area, existing business practices or any other condition we deem to be of importance to the successful operation of such franchise owner's business. You may not complain on account of any variation from standard specifications and practices granted to any other

franchise owner and you are not entitled to require us to grant to you a like or similar variation thereof.

- 21.11 *Waiver.* Neither you nor we will be considered to have waived any obligation of or restrictions on the other unless the waiver is in writing and signed by each of us. Our acceptance of any payment by you, or our failure, refusal or neglect to exercise any right under this Agreement or to insist on full compliance by you of your obligations under this Agreement, including any mandatory specification, standard or operating procedure, will not be considered a waiver by us of any provision of this Agreement. However, if either of us fails to notify the other in writing of any alleged misrepresentation, violation of law, deficiency, or breach of this Agreement, within one year from the date that the party has knowledge of, believes, determines or is of the opinion that there has been a misrepresentation, violation of law, deficiency or breach by the other party, then the alleged misrepresentation, violation of law, deficiency or breach will be considered waived; provided, however, that this provision will not apply to your underreporting of Gross Revenues, or underpayment of any fees you owe us.
- 21.12 *Counterparts.* This Agreement may be executed in any number of counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument. This Agreement may be executed and delivered via facsimile, email, or electronic signature, record, process, confirmation, or transmission attached to or logically associated with this Agreement and executed and adopted with the intent to sign.

22. FRANCHISEE ACKNOWLEDGMENTS

- 22.1 *Independent Investigation.* You acknowledge that your representatives have carefully read this Agreement and that they have conducted an independent investigation of our operations and the franchised business contemplated by this Agreement and recognize that it involves business risks that make the success of the venture largely dependent upon your business abilities and efforts. You acknowledge that you have been given the opportunity to clarify any provision of this Agreement that you may not have initially understood and that we have advised you to have this Agreement and all disclosure documentation reviewed by an independent legal or financial advisor of your choice.
- 22.2 *No Guarantee of Earnings.* You acknowledge that neither we nor any of our representatives and/or agents with whom you have met or with whom you have spoken or corresponded in either case prior to the Effective Date, have made any guarantees with respect to the expected success of your Franchised Business, and have not and are not in any way representing or promising any specific amounts of earnings or profits in association with your Franchised Business.
- 22.3 *No Personal Liability.* You agree that fulfillment of our obligations in this Agreement is our sole responsibility and that no agent, representative, employee, officer, director or other individual associated with us will be held responsible. **DO NOT SIGN THIS AGREEMENT IF THERE IS ANY QUESTION CONCERNING ITS CONTENTS OR ANY REPRESENTATIONS MADE.**

- 22.4 *No Employment.* You acknowledge and agree that neither you nor your employees are employees of ours. As an independent business owner, neither you nor your employees may participate in any benefits we provide to our employees and are not covered by our workers' compensation insurance or unemployment compensation. If any governmental agency or court determines that you or your employees are employees of ours under any law, we do not intend to provide you retroactively or at any point in time after such determination, any benefits we may provide to those whom we classify as employees, unless required by law.

[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]

IN WITNESS WHEREOF, the Franchisee has executed this Agreement this ____ day of _____, 20__.

FRANCHISEE:

By: _____

Its: _____

ACCEPTED by Franchisor on this ____ day of _____, 20__.

FRANCHISOR:

Pro One Janitorial, Inc.

By: _____

Its: _____

SCHEDULE OF PRINCIPALS

ANY PERSON WHO IS A PARTNER, OFFICER, DIRECTOR, SHAREHOLDER OR
MEMBER OF FRANCHISEE AND ANY OF THEIR SPOUSES:

Name:

Address:

Telephone:

Relationship:

Name:

Address:

Telephone:

Relationship:

Name:

Address:

Telephone:

Relationship:

Name:

Address:

Telephone:

Relationship:

ATTACHMENT ONE

PRO ONE JANITORIAL, INC. RENEWAL FORM

This Renewal Franchise Agreement (the "Agreement") is made and entered into by and between Pro One Janitorial, Inc., a Wisconsin corporation, (hereinafter "Franchisor" or "Pro One Janitorial" "we", "us", or "our") and _____, hereinafter, "Franchisee" or "you" or "your") for the purposes of allowing Franchisee to continue operating a business as a Franchisee of Pro One Janitorial. Franchisee is doing business as a:

_____ Corporation, incorporated under the laws of _____;
_____ Partnership; or
_____ Limited liability company, organized under the laws of _____.

Franchisee represents that the names, addresses, phone numbers, social security numbers, and ownership percentages are set forth immediately below for each and every owner of Franchisee, whether such be a partner, shareholder, member, or other principal owner (together with the individuals listed on the "Schedule of Principals", called the "Principals"):

<u>Principal</u>	<u>Address</u>	<u>Phone #</u>	<u>S.S.#</u>	<u>% Interest*</u>

*This indicates the percentage ownership of the outstanding stock of the corporation and/or capital and/or profits and/or membership interest of the entity. Franchisee shall immediately notify Franchisor of any changes in this information.

FEDERAL I.D. # OF FRANCHISEE: _____ DESIGNATED AREA: _____

EFFECTIVE DATE: _____

TERM OF FRANCHISE ("Renewal Term"): 5 years

RENEWAL FEE: \$ 1,500.00

FINANCING: Franchisee's outstanding promissory note balance(s) \$ _____ (with interest at the rate of 12% per annum).

Remaining Financing Period: _____ months

Amount of Monthly Installment: \$ _____

The next installment of principal and interest shall be paid on the 28th day of _____, 202__. Franchisee hereby reaffirms Franchisee's obligation under the above promissory note.

Address for mailing notices to Franchisee: _____

As this is a renewal of a franchise, the provisions of Paragraph 3.3 hereof ("Opening Requirements") will not apply.

Franchisee is not required to complete initial training as provided in Paragraph 4.3 hereof ("Initial Training"). Franchisor reserves the right to require ("Specialized Training") as provided in Paragraph 4.4 hereof.

As this is a renewal of a franchise, the then-current Initial Franchise Fee of Paragraph 5.1 ("Initial Franchise Fee") will not apply.

In consideration of the grant by Franchisor to Franchisee of a renewal franchise, Franchisee, its members, directors, officers, owners, and Principals, hereby release and forever discharge Franchisor, its directors, officers, employees and agents, in their corporate and individual capacities, and their respective heirs, personal representatives, successors and assigns, from any and all claims any of the foregoing may have against such parties, from the beginning of time to the date hereof, whether in law or in equity, including, but not limited to, any claims arising out of the offer or sale of any franchise to Franchisee, and any matters arising under the prior Franchise Agreement between Franchisor and Franchisee.

NOTWITHSTANDING THE FOREGOING, THIS RELEASE DOES NOT RELEASE ANY CLAIMS THE UNDERSIGNED MAY HAVE THAT MAY NOT BE RELEASED PURSUANT TO THE FRANCHISE LAWS WHERE THE UNDERSIGNED IS A RESIDENT OR WHERE THE OUTLET IS LOCATED, TO THE EXTENT REQUIRED BY APPLICABLE LAW.

Franchisee acknowledges receipt from Franchisor of the Franchise Disclosure Document which describes the franchise to be operated pursuant to the terms of this Agreement. Franchisee acknowledges receipt of a completed copy of this Agreement at least 7 days prior to its execution.

Franchisee:

By: _____

Its: _____

4934-8175-8092, v. 1

EXHIBIT D

PROMISSORY NOTE

PROMISSORY NOTE

\$ _____

City of Green Bay
State of Wisconsin

FOR VALUE RECEIVED, the undersigned _____ (“Maker”) promises to pay to PRO ONE JANITORIAL, INC. (“Payee”) at its offices at 1101 Ashwaubenon Street, Green Bay, Wisconsin 54304, or at such other place or to such other party or parties as Payee may from time to time designate, in lawful money of the United States of America, the principal sum of _____ Dollars (\$ _____) with interest from the date hereof at the rate of twelve percent (12%) per annum on the unpaid balance of said principal sum until paid.

The undersigned Maker further promises to pay that principal sum and interest in installments as follows: _____ Dollars (\$ _____) on the 28th day of each month commencing _____ and _____ (____) successive monthly installments of equal amount each on the same day of each succeeding calendar month until all such payments have been made, on which date the entire balance of principal and interest unpaid shall be due and payable.

It is agreed that each installment, when paid, shall be credited first to any fees or costs incurred in collecting this Note, then to interest then due and the remainder to principal. Should the interest not be so paid, it shall, at the sole option of Payee, become a part of the principal and thereafter bear like interest as the principal.

This Note may be prepaid without penalty or premium.

The acceptance by Payee of any payment or partial payment shall not operate to extend the time of payment of any amount and shall not be considered a waiver of any of the rights of Payee.

Furthermore, this Note and all other obligations, direct or contingent, of Maker or any endorser hereof to Payee, shall become due and payable immediately at the option of Payee, without demand or notice upon the occurrence of any of the following events:

1. The failure to pay when due any installment of the principal or interest of this Note.
2. Maker’s breach of any agreement between Maker and Payee.
3. The levy of any attachment, execution or any other process against all or any part of the assets of Maker.
4. The failure to pay, withhold, collect, or remit any tax or tax deficiency when assessed or due.
5. The suspension of the business of Maker; or the making of a general assignment for the benefit of creditors; or the commencement of proceedings for dissolution or liquidation; or the commencement of proceedings under any bankruptcy, insolvency, readjustment of debt or liquidation law or statute of the federal or state governments; or the adjudication as a bankrupt or

insolvent; or the involuntary appointment of a receiver, or applications therefore; or the making of a bulk sale or the giving of notice of intention to do so.

6. At any time if Payee, in good faith, deems itself insecure.

Maker shall pay and be responsible for the reasonable costs and attorneys' fees incurred by Payee in connection with the enforcement of this Note, and such amount shall be secured hereby.

The liability of the undersigned hereunder is joint and several in each and every respect.

This Note is to be construed in accordance with the laws of the State of Wisconsin. Venue and jurisdiction is expressly declared to be in Brown County, Wisconsin.

Dated this _____ day of _____, 20____.

MAKER:

OWNERS OF MAKER:

By: _____

Title: _____

Name: _____

S.S.# _____

Name: _____

S.S.# _____

Name: _____

S.S.# _____

EXHIBIT D1

PERSONAL UNLIMITED GUARANTY

PERSONAL UNLIMITED GUARANTY

In consideration of, and as an inducement to Pro One Janitorial, Inc. (hereinafter "Franchisor") to enter into a Franchise Agreement (hereinafter the "Franchise Agreement"), dated _____, 20____, with _____ (hereinafter "Franchisee"), and which the parties agree was made in reliance on this Guaranty, the undersigned jointly, severally and unconditionally guarantee to Franchisor, its successors and assigns, the complete and timely performance by Franchisee of all terms and conditions of the Franchise Agreement and other written obligations which the Franchisor may enter into with the Franchisee, including, but not limited to, prompt payment of Royalty Fees, Advertising Contributions, Administrative Fees, Promissory Note installments, interest, late fees, fees for equipment and supplies, and any and all other sums of any kind or nature which shall come due, whether said documents be executed by the Franchisee contemporaneously with this Guaranty or at any time subsequent hereto.

This Guaranty shall be non-revocable and binding upon the undersigned.

The undersigned also agrees to comply with all terms of the Franchise Agreement including, but not limited to, those related to confidentiality of information and all non-competition provisions and other restrictive covenants, and all post-termination covenants of the Franchise Agreement, and any other agreement between Franchisor and Franchisee, as if the undersigned had executed the same individually as Franchisee.

The undersigned waive notice of acceptance of the Guaranty, waive diligence and presentment. The undersigned waive notice of Franchisee's default under the Franchise Agreement or any other written document between Franchisee and Franchisor, and any notice required to be presented to Franchisee pursuant to any agreement with Franchisor.

This Guaranty shall remain effective as to any renewals, modifications or amendments to the Franchise Agreement, Promissory Note and all other documents executed by Franchisee, without notice or approval of same by the undersigned.

This Guaranty shall remain valid until released in writing by Franchisor. No action or inaction by Franchisor shall serve to release this Guaranty or the undersigned from any obligation undertaken by Franchisee or the undersigned.

Franchisor reserves the right to join the undersigned in any action or proceeding commenced against Franchisee. Franchisor may file suit and recover judgment directly from the undersigned without prior suit or exhaustion of any remedy against Franchisee.

If Franchisee becomes the subject of a bankruptcy, reorganization or other insolvency proceeding, no laws, regulations, administrative or judicial determinations pertaining to such action shall limit this Guaranty in any way.

This Guaranty shall be binding upon the undersigned's heirs, personal representatives, successors and assigns. This Guaranty shall not be revoked or impaired as to the undersigned by the death of the Franchisee or any other guarantor.

The undersigned agree to pay all costs of collection the Franchisor may incur, including reasonable attorneys' fees and court costs.

Dated this ____ day of _____, 20 ____.

GUARANTORS:

Signature

Address

Signature

Address

Signature

Address

Signature

Address

EXHIBIT D2

INVENTORY CHECKLIST

INVENTORY CHECKLIST

Name of Franchise: _____ Received/Confirmed: _____

Suggested Equipment		
1 Back Pack Vacuum		
4 - 44 Gallon Brute Barrels		
4 Brute Wheels		
2 Cleaning Caddy		
2 Wet Mop Complete		
2 Lambs Wool Duster		
6 Packs Microfiber Cleaning Towels		
4 Sanitary Bowl Brushes		
1 Grout Brush		
2 Box Latex Gloves		
2 Pair Safety Glasses		
1 Window Kit		
2 4-pk Mr. Clean Erasers		
2-Wet Floor Signs		
6 Spray Bottles		
6 Spray Triggers		
Chemicals		
1 Hose		
2 Cs. Mr. Clean Floor Cleaner		
2 Cs. Spic & Span 3-in1 Clnr.		
2 Cs. Comet Disinfect Clnr.		
4 Quarts Carpet Spotter		
2 Quart Crème Cleanser		
2 Quart Citra Gloss		
2 Gallons Degreaser		
1 Red Pail		
Other/Misc.		
8 Pro One Shirts		

Notes:

FRANCHISEE:

FRANCHISOR:
Pro One Janitorial, Inc.

By: _____
Its: _____

By: _____
Its: _____

Prices subject to change

FDD

EXHIBIT D3

SUPPLY REQUISITION AGREEMENT

E-way Order Number

(office use only)

SUPPLY REQUISITION AGREEMENT

SELLER:

Pro One Janitorial, Inc.
1101 Ashwaubenon Street
Green Bay, WI 54304
(920) 339-1014

BILL TO:

[illegible]

Buyer acknowledges delivery and receipt of the above supplies. Buyer authorizes Seller to deduct payment for the above supplies from Buyer's monthly statement. If monies due Buyer via the monthly statement are insufficient to cover amounts owed Seller hereunder, then Buyer shall pay the difference on or before the 28th day of the month in which the supplies are delivered.

SELLER:

Pro One Janitorial, Inc.

BUYER:

By: _____
Its: _____
Date: _____

By: _____
Its: _____
Date: _____

EXHIBIT D4

REGIONAL CUSTOMER ACCOUNT ACCEPTANCE/DENIAL FORM

**PRO ONE JANITORIAL, INC.
REGIONAL CUSTOMER ACCOUNT
ACCEPTANCE/DENIAL**

Beginning Service Date: _____ Account #: _____ Monthly Revenue \$ _____
Hours of Service: _____ Frequency of Service: _____
Account Name: _____
Address: _____
City/State/Zip: _____
Phone #: _____

DENIAL. FRANCHISEE ACKNOWLEDGES THAT IT HAS BEEN OFFERED THE ABOVE-NAMED PRO ONE JANITORIAL, INC. REGIONAL CUSTOMER ACCOUNT AND THAT IT HAS DENIED ACCEPTANCE OF THE SAME. **Initials:** _____ **Witness:** _____
Reason for Denial: _____

OR:

ACCEPTANCE. FRANCHISEE ACKNOWLEDGES RECEIPT OF AND ACCEPTS RESPONSIBILITY FOR ALL DUTIES, SERVICES AND KEYS FOR THE ABOVE-NAMED PRO ONE JANITORIAL, INC. REGIONAL CUSTOMER ACCOUNT IN ACCORDANCE WITH THE FRANCHISE AGREEMENT ENTERED INTO BY FRANCHISEE AND IN ACCORDANCE WITH THE SERVICE AGREEMENT ENTERED INTO WITH THE ABOVE-NAMED ACCOUNT. FRANCHISEE AGREES AND ACKNOWLEDGES THAT IF A REGIONAL CUSTOMER ACCOUNT REQUESTS THE USE OF CERTAIN APPAREL, PRODUCTS OR EQUIPMENT FOR MAINTENANCE OR FOR CLEANING THEIR FACILITY, FRANCHISEE MUST OBTAIN AND UTILIZE THE ITEMS REQUESTED BY THE CUSTOMER AND APPROVED BY FRANCHISOR.

The safekeeping of keys is the responsibility of Franchisee as part of the required security for the Account. Should any keys be lost or not returned, Franchisee shall be responsible for all re-keying charges.

Franchisee agrees to pay Franchisor a Regional Customer Account Fee of:

\$ _____ (Regional Customer Account Fee)

The Regional Customer Account Fee shall be paid to Franchisor by Franchisee as follows:

To be deducted in full from Franchisee's next monthly statement.

The Balance of \$ _____ to be deducted from Franchisee's monthly statements commencing on _____ in _____ equal monthly installments of \$ _____ each, (installments include 12% interest).

*Franchisee personally guarantees payment of the Regional Customer Account Fee and agrees that any Regional Customer Account Fee payments not made in accordance with this Form may be deducted directly from Franchisee's monthly statements by Franchisor.

Initial _____ Date _____

FRANCHISEE:

FRANCHISOR:
Pro One Janitorial, Inc.

By: _____
Its: _____
Date: _____

By: _____
Its: _____
Date: _____

EXHIBIT E

LIST OF FRANCHISEES

Franchise Name	Address	City	State	Zip Code	Phone Number
Cruzing Cleaning LLC	4421 N McCarthy Rd.	Appleton	WI	54913-	(920) 416-2385
Kame Solutions LLC	918 W. Browning St.	Appleton	WI	54914-	(920) 475-9506
M&L Cleaning Services LLC	1677 W. Roselawn Dr.	Appleton	WI	54914-	(920) 540-3867
Montoya Jaimes Cleaning	754 S Olson Ave	Appleton	WI	54914-	(920) 570-0757
Silva Cleaning Service LLC	1677 W. Roselawn Dr.	Appleton	WI	54914-	(920) 442-0791
Steves Janitorial LLC	1847 S Kernan Ave.	Appleton	WI	54915-	(920) 595-0853
SweepPro Service LLC	1100 W North Ave	Appleton	WI	54911-	(920) 815-6843
M&L Cleaning Solutions LLC	543 S Parkway Dr.	Brillion	WI	54110-	(608) 658-2305
Krystal Clean LLC	4780 N. Calhoun Rd.	Brookfield	WI	53005-	(414) 242-2765
Garcias Cleaning LLC	1309 S. Diane St.	Chilton	WI	53014-	(920) 891-6261
Floor Maintenance Professionals, LLC	504 Ravine Rd.	De Pere	WI	54115-	(920) 371-1028
Naty's Janitorial LLC	408 Cherokee Ct.	DeForest	WI	53532-	(608) 709-6745
A&G Janitorial LLC	N526 Drumm Rd.	Denmark	WI	54208-	(920) 471-3751
K&M Janitorial LLC	6350 Glenmore Rd.	Denmark	WI	54208-	(920) 217-4276
Dubon Janitorial Services, LLC	715 Red Cedar Ct.	DePere	WI	54115-	(920) 940-3308
General Clean Services LLC	1214 George St., Apt. C	DePere	WI	54115-	(920) 634-1993
GutierrezMenjivar Cleaning LLC	818 Spruce St.	DePere	WI	54115-	(920) 518-1698
Lealiou Cleaning Service LLC	710 S. Sixth St.	DePere	WI	54115-	(920) 264-3325
New Era Janitorial LLC	2550 E Crais Ct.	DePere	WI	54115-	(920) 217-3396
SOS Cleaning Service LLC	3690 County Rd. PP	DePere	WI	54115-	(920) 327-9538
E & N Janitorial Services LLC	247 Cottage Ave.	Fond du Lac	WI	54935-	(920) 602-0422
Prime Clean Solutions LLC	939 New Haven Ave	Fond Du Lac	WI	54935-	(920) 957-0338
SC Janitorial Services	115 Maria Ln.	Fond du Lac	WI	54935-	(920) 266-3550
A&A Rivas Janitorial LLC	1981 Spring Creek Circle	Green Bay	WI	54311-	(920) 737-6714
Affordable Business Cleaning LLC	2912 Brookview Dr.	Green Bay	WI	54313-	(920) 401-2186
Aguayo Cleaning LLC	1512 Lynwood Ln.	Green Bay	WI	54311-	(920) 471-7104

Aguillen Assoc. LLC	2622 Nicholas Dr.	Green Bay	WI	54311-	(920) 327-9551
Arjon Cleaning Services LLC	852 Irvington St.	Green Bay	WI	54304-	(920) 241-5736
ARM Janitorial LLC	2601 Willow Grove Ln.	Green Bay	WI	54311-	(920) 784-7240
Avila Professional Cleaning LLC	3256 Windland Dr.	Green Bay	WI	54311-	(920) 815-5982
Avila's Cleaning LLC	2261 Finger Rd.	Green Bay	WI	54302-	(920) 268-3079
Bastion Janitorial LLC	1743 Farlin Ave.	Green Bay	WI	54302-	(920) 445-4042
Bellevue Janitorial Services	2777 Blue Spruce Dr.	Green Bay	WI	54311-	(920) 784-8250
Berumen Brothers LLC	915 Bader St	Green Bay	WI	54302-	(920) 471-6011
Castaneda's Cleaning Service LLC	3500 Spyglass Hill Dr.	Green Bay	WI	54311-	(920) 634-4608
Castros Cleaning LLC	3356 Paula St.	Green Bay	WI	54311-	(920) 370-2811
CG Valdes Janitorial LLC	2046 Fern Ln.	Green Bay	WI	54302-	(920) 530-0977
Correas Professional Cleaning LLC	505 Welland Ave.	Green Bay	WI	54311-	(920) 327-3176
Delossantos Professional Cleaning	2400 Scray Hill Rd.	Green Bay	WI	54311-	(920) 471-3576
Dylthi Janitorial Services LLC	3117 Trenton Ln	Green Bay	WI	54313-	(920) 265-9174
E D & A LLC	147 Rose Lane	Green Bay	WI	54302-	(920) 360-5770
First Choice Cleaning LLC	417 Cricket Court	Green Bay	WI	54302-	(920) 217-2966
Flawless Janitorial LLC	480 Robert Lane	Green Bay	WI	54311-	(920) 328-8040
Garino Cleaning Services LLC	1429 Day St	Green Bay	WI	54302-	(920) 712-0403
GEO Cleaning LLC	3063 Devroy Ln.	Green Bay	WI	54313-	(786) 523-3874
H&L Cleaning	2801 E. Edward	Green Bay	WI	54302-	(920) 265-7879
HDZ Cleaning	1265 Porlier St.	Green Bay	WI	54301-	(920) 412-6225
Ignacia Janitorial LLC	2790 Newberry Ave.	Green Bay	WI	54302-	(920) 632-3690
IVY Janitorial LLC	1677 W. Mason St.	Green Bay	WI	54303-	(920) 940-4145
J&L Cleaning Service LLC	726 Elmore St.	Green Bay	WI	54303-	(920) 791-7252
Jaime&Kristy Cleaning LLC	345 S. Roosevelt St.	Green Bay	WI	54301-	(920) 288-1857
JMY Service LLC	1158 Pine St.	Green Bay	WI	54304-	(920) 362-2943
K&Jen Janitorial LLC	837 Nicolet Ave	Green Bay	WI	54304-	(920) 634-4859
Kat & Joe Janitorial Service LLC	2646 Wildflower Rd.	Green Bay	WI	54311-	(920) 360-4682
L&L Janitorial Services LLC	1420 Elm St.	Green Bay	WI	54302-	(920) 246-8823

Liams Cleaning Services, LLC	2513 Westline Rd	Green Bay	WI	54313-	(920) 634-6519
Mariclean LLC	1215 Berner St.	Green Bay	WI	54302-	(920) 264-2803
Martinez Exquisite Cleaning LLC	1512 Lynwood Ln.	Green Bay	WI	54311-	(920) 461-0238
Mendez Family Cleaning LLC	913 S Roosevelt St.	Green Bay	WI	54301-	(920) 713-3814
Meza Cleaning Service LLC	2135 Allouez Ave.	Green Bay	WI	54311-	(920) 737-3640
Micky Cleaning LLC	1042 Newtols St.	Green Bay	WI	54302-	(920) 450-7653
Moso Cleaning LLC	526 Hartung St	Green Bay	WI	54302-	(920) 288-9505
MP Cleaning LLC	1429 11th Av	Green Bay	WI	54304-	(920) 309-9571
Navarro Cleaning LLC	2554 Bel Meadow Dr	Green Bay	WI	54311-	(920) 815-9601
Navarro Cleaning Services LLC	1331 Bellevue St. Lot 542	Green Bay	WI	54302-	(920) 360-9243
Octavios Janitorial Service LLC	3155 Warm Springs Dr	Green Bay	WI	54311-5039	(920) 265-6249
Plancarte Excellence Janitorial LLC	3621 Folkstone Dr.	Green Bay	WI	54313-	(920) 242-4808
RCR Cleaning LLC	1217 Berner St	Green Bay	WI	54302-	(920) 544-7089
Renaissance Cleaning Service LLC	215 S. Irwin Ave.	Green Bay	WI	54301-	(920) 510-4544
Rene H Cleaning LLC	200 Camilla Ln.	Green Bay	WI	54311-	(920) 288-9676
Reyes Cleaning LLC	1109 Nier Ct.	Green Bay	WI	54303-	(920) 265-9181
Riveracotto LLC	1626 Lilac Ln.	Green Bay	WI	54302-	(920) 217-2740
Rodriguez Cleaning LLC	679 Morris Ave.	Green Bay	WI	54304-	(920) 784-1262
RSJJ Andrade LLC	1785 Guns Rd.	Green Bay	WI	54311-	(920) 737-7278
Salazar Janitorial LLC	823 Gross Ct.	Green Bay	WI	54304-	(920) 544-7077
Tafolla-Ruiz Janitorial LLC-1	3404 Wiggins Way	Green Bay	WI	54311-	(920) 371-5274
Torres Maintenance Solutions LLC	1622 Crooks St.	Green Bay	WI	54302-	(920) 480-8955
Trust-Clean LLC	3138 Eastbreeze Ln.	Green Bay	WI	54311-	(920) 940-3061
Vicente's Cleaning LLC	2440 Hampton Ave.	Green Bay	WI	54311-	(920) 205-9556
Zaragoza Janitorial Services LLC	736 Green Valley Ave.	Green Bay	WI	54301-	(920) 384-8699
Zayleth Cleaning Services LLC	247 Reimer St.	Green Bay	WI	54302-	(920) 401-1797
Silvarios Cleaning Services LLC	W6397 Birmingham St	Greenville	WI	54942-	(920) 903-6225
Pedro Cleaning LLC	913 E. Memorial Dr.	Janesville	WI	53545-	(608) 359-3510
Morales Cleaning LLC	5100 38th Ave.	Kenosha	WI	53144-	(262) 914-2851

Arroyo Cleaning LLC	310 S Joseph St	Kimberly	WI	54136-	(920) 915-3545
Joya Janitorial LLC	304 S. Roger St	Kimberly	WI	54134-	(920) 977-1038
Oasis Pro Cleaning, LLC	219 S Patrick St	Kimberly	WI	54136-	(920) 284-8280
Rodriguez Professional Cleaning LLC*	2296 Windmill Lane	Kronenwetter	WI	54455-	(715) 870-1012
JASA Cleaners LLC	2 Hollywood Dr.	Madison	WI	53713-	(608) 443-8918
Josues Supreme Clean	2104 McKenna Blvd.	Madison	WI	53711-	(608) 658-0960
Samado Cleaning LLC	2 Hollywood Dr.	Madison	WI	53713-	(608) 609-0864
Snachez Cleaning LLC	616 Christianson Ave.	Madison	WI	53714-	(608) 843-1763
Wisconsin Cleaning Services LLC	26 Geronimo Cir	Madison	WI	53713-	(608) 217-8427
Y&E Cleaning Services LLC	2102 McKenna Blvd.	Madison	WI	53711-	(608) 395-4773
Ramiro & Maria Janitorial LLC	1113 Harold Dr.	Menasha	WI	54952-	(920) 450-7653
Angels Cleaning Services LLC	910 S. 24th St.	Milwaukee	WI	53204-	(414) 803-0490
Family United Cleaning LLC	3187 S 43rd St.	Milwaukee	WI	53219-	(414) 526-4146
Oscars Janitorial Services LLC	2522 S 12th St.	Milwaukee	WI	53215-	(414) 940-2466
Second To None Commercial Cleaning LLC	1580 Farwell Ave Apt 109	Milwaukee	WI	53202-	(815) 236-6522
Essential Cleaning Services LLC	1733 Creek Vu Dr	N Fond du Lac	WI	54937-	(920) 579-6165
Floralva Cleaning Service LLC	207 Whitlow St.	Neenah	WI	54956-	(920) 360-4078
VP Diamond Shine	3022 Lennon Ln.	Neenah	WI	54956-	(920) 264-3422
A&J Janitorial Service LLC	4401 E Oakwood Rd	Oak Creek	WI	53154-	(414) 975-7722
Alvarez Cleanning LLC	553 E. River Dr.	Omro	WI	54963-	(920) 573-9942
Lopez Family Cleaning LLC	233 Washington Ave.	Omro	WI	54963-	(920) 573-7190
Villalobos Janitorial LLC	1030 S. Webster Ave.	Omro	WI	54963-	(920) 203-9262
Silvio Janitorial LLC	475 S. Westhaven Dr., Apt. E104	Oshkosh	WI	54904-	(920) 376-6360
Sky Cleaning LLC	742 Grove St.	Oshkosh	WI	54901-	(920) 203-3649
Cleaning Specialties LLC	2501 Forest Dr., Lot 222	Plover	WI	54467-	(715) 347-1191
Quality First Janitorial Services LLC	3445 Wilson Ave. Apt. 49	Plover	WI	55467-	(715) 571-6490
ICE Janitorial LLC	N5212 Whitetail Rd.	Seymour	WI	54165-	(920) 376-3565

Pro One HL LLC	125 Clark St.	St. Cloud	WI	53079-	(262) 689-2498
Master Clean Vargas LLC	1617 Burgundy Ln.	Stevens Point	WI	54482-	(715) 252-1917
SV Magic Clean, LLC	1617 Burgundy Ln	Stevens Point	WI	54482-	(715) 252-6571
Mora Cleaning LLC	1005 Vandenburg St.	Sun Prairie	WI	53590-	(608) 347-8238
R&CS Cleaning LLC	6729 Hillcrest Rd.	Two Rivers	WI	54241-	(920) 794-9519
Ramos Extreme Enterprises LLC	932 Newton Ave.	Waupun	WI	53963-	(920) 583-0675
Costilla Cleaning LLC	924 S. 6th Ave.	Wausau	WI	54401-	(715) 864-8586
Vazquez Cleaning LLC	501 N 3rd Ave	Wausau	WI	54401-	(920) 461-1783
E&V Cleaning LLC	6652 North Towne Rd. Apt. 310	Windsor	WI	53598-	(608) 320-1326

*Transferred after December 31, 2025, but before the issuance date of this Disclosure Document.

EXHIBIT F

FINANCIAL STATEMENTS

Pro One Janitorial, Inc.

Financial Statements

Years Ended December 31, 2025 and 2024



Independent Auditor's Report

Board of Directors and Stockholder
Pro One Janitorial, Inc.
Green Bay, Wisconsin

Opinion

We have audited the accompanying financial statements of Pro One Janitorial, Inc., which comprise the balance sheets as of December 31, 2025 and 2024, and the related statements of income and retained earnings, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of Pro One Janitorial, Inc. as of December 31, 2025 and 2024, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America ("GAAP").

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Pro One Janitorial, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with GAAP, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Pro One Janitorial, Inc.'s ability to continue as a going concern for one year after the date the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Pro One Janitorial, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Pro One Janitorial, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.



Wipfli LLP

March 6, 2026
Green Bay, Wisconsin

Pro One Janitorial, Inc.

Balance Sheets

<i>December 31,</i>	2025	2024
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 3,975,391	\$ 3,699,692
Accounts receivable - Trade	1,806,081	1,715,913
Accounts receivable - Franchisees	366,805	329,870
Notes receivable - Franchisees	154,590	108,563
Inventories - Materials and supplies	28,166	23,487
Prepaid state taxes	132,000	130,800
Total current assets	6,463,033	6,008,325
Net property and equipment	275,440	269,721
Other asset - Goodwill	501,395	501,395
TOTAL ASSETS	\$ 7,239,868	\$ 6,779,441
LIABILITIES AND STOCKHOLDER'S EQUITY		
Current liabilities:		
Current maturities of long-term notes payable	\$ 32,311	\$ 42,497
Accounts payable - Trade	72,392	69,006
Accrued expenses and other liabilities	3,540,118	3,397,087
Total current liabilities	3,644,821	3,508,590
Long-term liabilities:		
Line of credit	111,000	0
Notes payable	13,454	45,717
Total long-term liabilities	124,454	45,717
Stockholder's equity:		
Common stock - No par value:		
Authorized - 9,000 shares		
Issued - 100 shares	100,000	100,000
Additional paid-in capital	420,732	420,732
Retained earnings	3,360,866	3,115,407
Less - 59 shares of treasury common stock, at cost	(411,005)	(411,005)
Total stockholder's equity	3,470,593	3,225,134
TOTAL LIABILITIES AND STOCKHOLDER'S EQUITY	\$ 7,239,868	\$ 6,779,441

See accompanying notes to financial statements.

Pro One Janitorial, Inc.

Statements of Income and Retained Earnings

<i>Years Ended December 31,</i>	2025		2024	
	Amount	Percent	Amount	Percent
Revenue:				
Initial franchise fees	\$ 351,923	1.5 %	\$ 304,664	1.3 %
Janitorial service	19,930,603	82.6	19,137,764	82.8
Service fees	3,828,831	15.9	3,673,119	15.9
Total revenue	24,111,357	100.0	23,115,547	100.0
Cost of sales:				
In-house	138,097	0.6	117,399	0.5
Janitorial service	19,809,522	82.1	19,057,743	82.4
Total cost of sales	19,947,619	82.7	19,175,142	82.9
Gross profit on sales	4,163,738	17.3	3,940,405	17.1
Operating expenses	2,464,223	10.2	2,490,112	10.8
Income from operations	1,699,515	7.0	1,450,293	6.3
Other income (expense):				
Interest expense	(3,068)	0.0	(5,139)	0.0
Interest income	114,780	0.5	133,195	0.6
Gain (loss) on sale of property and equipment	12,700	0.1	(14,833)	(0.1)
Other	3,405	0.0	229	0.0
Net income before income taxes	1,827,332	7.6	1,563,745	6.8
Income taxes	130,837	0.6	130,618	0.6
Net income after income taxes	1,696,495	7.0 %	1,433,127	6.2 %
Retained earnings at beginning	3,115,407		2,979,170	
Distributions to stockholder	(1,451,036)		(1,296,890)	
Retained earnings at end	\$ 3,360,866		\$ 3,115,407	

See accompanying notes to financial statements.

Pro One Janitorial, Inc.

Statements of Cash Flows

<i>Years Ended December 31,</i>	2025	2024
Change in cash and cash equivalents:		
Cash flows from operating activities:		
Net income	\$ 1,696,495	\$ 1,433,127
Adjustments to reconcile net income to net cash flows from operating activities:		
Provision for depreciation	124,419	118,362
Provision for bad debts	3,178	5,405
(Gain) loss on sale of property and equipment	(12,700)	14,833
Changes in operating assets and liabilities:		
Accounts receivable and notes receivable - Franchisees	(176,308)	(142,129)
Inventories - Materials and supplies	(4,679)	2,195
Prepaid state taxes	(1,200)	(13,228)
Accounts payable	3,386	7,161
Accrued expenses and other liabilities	143,031	232,563
Total adjustments	79,127	225,162
Net cash flows from operating activities	1,775,622	1,658,289
Cash flows from investing activities:		
Payments received on note receivable from stockholder	0	9,352
Capital expenditures	(117,438)	(88,255)
Net cash flows from investing activities	(117,438)	(78,903)
Cash flows from financing activities:		
Net borrowings on line of credit	111,000	0
Principal payments on long-term notes payable	(42,449)	(42,089)
Distributions to stockholder	(1,451,036)	(1,124,424)
Net cash flows from financing activities	(1,382,485)	(1,166,513)
Net change in cash and cash equivalents	275,699	412,873
Cash and cash equivalents at beginning	3,699,692	3,286,819
Cash and cash equivalents at end	\$ 3,975,391	\$ 3,699,692

See accompanying notes to financial statements.

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 1: Summary of Significant Accounting Policies

Principal Business Activity

Pro One Janitorial, Inc. is a franchisor of janitorial service operations. It provides the framework for franchisees to offer janitorial services to the general public. Franchisees are generally located in eastern and central Wisconsin.

Use of Estimates in Preparation of Financial Statements

The preparation of the accompanying financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make certain estimates and assumptions that directly affect the results of reported assets, liabilities, revenue, and expenses. Actual results may differ from these estimates.

Cash and Cash Equivalents

The Company considers all highly liquid investments with maturity of three months or less to be cash equivalents.

Accounts Receivable

Accounts receivable are uncollateralized customer obligations due on normal trade terms requiring payment within 30 to 45 days from the invoice date. Collections of accounts receivable are allocated to the specific invoices identified on the customer's remittance advice or, if unspecified, are applied to the earliest unpaid invoices.

Allowance for Credit Losses and Credit Loss Expense

The carrying amount of trade accounts receivable, franchisee accounts receivable, and franchisee notes receivable is reduced by an allowance (if material) that reflects management's best estimate of the current expected credit losses. The estimate of the allowance for credit losses is based on an analysis of historical loss experience, current receivables aging, and management's assessment of current conditions and expected changes during a reasonable and supportable forecast period. The Company uses an aging method to estimate allowances for credit losses. Management assesses collectability by pooling receivables with similar risk characteristics and evaluates receivables individually when specific customer balances no longer share those risk characteristics. The estimated allowance for credit losses process is applied to trade accounts receivables, franchise accounts receivables, and franchise notes receivable. An allowance for credit losses was not considered necessary at December 31, 2025 and 2024.

The Company generally evaluates notes receivable based on whether or not a note receivable is performing according to the contractual terms of the note as of the balance sheet date. As of December 31, 2025 and 2024, all of the notes receivable were performing.

The Company had total net credit losses of \$3,178 in 2025 and \$5,405 in 2024.

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 1: Summary of Significant Accounting Policies (Continued)

Allowance for Credit Losses and Credit Loss Expense (Continued)

Receivables are written off only after all collection attempts have failed and are based on the individual credit evaluation and specific circumstances of the customer. Recoveries previously written-off are recorded when received.

Inventories

Inventories are stated at the lower of cost or net realizable value. Cost is determined using the first-in, first-out ("FIFO") method. Net realizable value is the estimated selling price in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation.

Property, Equipment, and Depreciation

Property and equipment are valued at cost. Maintenance and repair costs are charged to expense as incurred. Gains or losses on disposition of property and equipment are reflected in income. Depreciation is computed on the straight-line method for financial reporting purposes based on the estimated useful lives of the assets, ranging from 5 to 10 years.

Lease Accounting

For all underlying classes of assets, the Company has elected to not recognize right-of-use ("ROU") assets and lease liabilities for short-term leases that have a lease term of 12 months or less at lease commencement and do not include an option to purchase the underlying asset that the Company is reasonably certain to exercise. Leases containing termination clauses in which either party may terminate the lease without cause or significant penalty and the notice period is less than 12 months are deemed short-term leases with lease costs included in short-term lease expense. The Company recognizes short-term lease cost on a straight-line basis over the lease term.

For leases with a party where there is common control amongst ownership, the Company uses the written terms and conditions in determining whether a lease exists, and the subsequent accounting for the leases (including lease classification). The Company's office lease is with an entity under common control and is written for a month-to-month basis. Accordingly, the Company presents its office lease within short-term leases.

The Company made an accounting policy election for all asset classes to not separate the lease components of a contract and its associated non-lease components.

Goodwill

The Company assesses goodwill for impairment at least annually. No impairment adjustment was deemed necessary for the years ended December 31, 2025 and 2024.

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 1: Summary of Significant Accounting Policies (Continued)

Income Taxes

The Company has elected to be taxed under the provisions of Subchapter S of the Internal Revenue Code. Under these provisions, the Company does not pay federal income taxes on its taxable income. Instead, the stockholder reports on his personal income tax returns his proportionate share of the Company's taxable income or loss and tax credits. The Company is committed to distribute funds sufficient to reimburse the stockholder for income taxes resulting from reporting the Company's taxable income on his personal tax return.

For state tax purposes, the Company is also an S corporation. During 2025 and 2024, the Company elected to be taxed as a C corporation for Wisconsin income tax purposes for 2024 and 2023 and anticipates making this same election for 2025 when filing the corporate tax return. This election must be made each year the Company files its Wisconsin income tax form; therefore, no accrued or deferred income tax asset or liability has been recognized for Wisconsin income taxes. As a result, the Company recognized income tax expense for the amount of Wisconsin tax owed and paid for 2024 during 2025 and for 2023 during 2024. The federal and state income tax returns remain open to examination by taxing authorities through their statutory periods.

Revenue Recognition

The Company's contract revenues are generated from janitorial service contracts and franchise contracts. The most significant economic factors that impact the nature, amount, timing, and uncertainties of the Company's revenue and cash flows are the various types of janitorial service customers and the overall economic conditions.

At contract inception, the Company assesses the goods and services promised in the contracts and identifies a performance obligation for each promise to transfer to the customer a good or service that is distinct. To identify the performance obligation, management considers all the goods and services promised in the contract regardless of whether they are explicitly stated or are implied by customary business practice. Revenue is recognized when obligations under the terms of the contract are satisfied.

The Company obtains customers under janitorial service contracts and assigns janitorial customers to franchisees. The Company also provides the franchisees with monthly billing and collection services on the assigned janitorial customers. The Company remits the collections to the franchisees (franchise reimbursement) after deducting fees of 15% to 25% and any other payments due. Unremitted balances due to franchisees are recorded as franchise reimbursement liability.

The Company accounts for gross billings to janitorial service customers as janitorial service revenue and corresponding payments to franchisees as janitorial service costs. Revenue from janitorial services is recognized at the agreed-upon contractual amounts over time as services are completed based on contractual arrangements to provide services at the customer's locations. Service is generally billed mid-month for the following month's service. This results in a liability for unearned revenue. Amounts are recognized as revenue upon completion of the janitorial service. The Company receives payment directly from the customer. A receivable is recorded related to this revenue as the Company has an unconditional right to invoice and receive payment. Payments are typically received within the terms of 30 to 45 days.

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 1: Summary of Significant Accounting Policies (Continued)

Revenue Recognition (Continued)

The royalty fees collected from franchisees are accounted for as service fee revenue, which is a sales-based royalty received as part of the consideration for the franchise right. Revenue is recognized at the agreed-upon contractual rates over time as the customer level revenue is generated by the franchisees. A receivable is recognized for uncollected royalty fees.

A customer account fee is collected from franchisees when the Company obtains customer work for a franchisee. Revenue is recognized at the point in time in which the customer has been secured for the franchise. Customer account fees are either received when new customer work is secured or financed by the Company through a note receivable. The notes receivable have an interest rate of 12% and are generally due within 7 months of issuance.

The Company also recognizes revenue from a one-time initial franchise fee charged to franchisees along with franchise renewal and transfer fees. The franchise fee is either received upon signing the franchise agreement, or it is financed by the Company through a note receivable. The notes receivable have an interest rate of 12% and are generally due within 18 months of issuance. The franchise license is considered symbolic intellectual property, and revenue related to the sale is recognized at the agreed-upon contractual amount over the term of the initial franchise agreement. Franchise renewal fees are recognized over the term of the renewal period, and transfer fees are recognized over the remaining term of the franchise agreement. Amounts are recognized as revenue over the term of the franchise agreement.

In addition, the Company sells various supplies to franchises. Revenues from product sales are recognized at a point in time, once control of the products transfers to the franchisee. Product sales of \$169,440 in 2025 and \$142,190 in 2024 are included in janitorial service on the accompanying statements of income and retained earnings.

Sales tax collected for governmental agencies is presented on a net basis within the accompanying financial statements.

When the Company enters into contracts with its customers, it generally expects there to be no significant timing difference between the date the goods have been shipped or service has been performed (satisfaction of the performance obligation) and the date cash consideration is received. Accordingly, there is no financing component to the Company's arrangements with its customers.

Unearned Revenue

Unearned revenue is a contract liability and consists of billings to janitorial service customers for service in a future period and for deferred initial franchise fees, renewal fees, and transfer fees.

Advertising Costs

Advertising costs, which are included in operating expenses, are expensed as incurred. Total advertising costs charged to expense in 2025 and 2024 were approximately \$63,000 and \$57,000, respectively.

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 1: Summary of Significant Accounting Policies (Continued)

Subsequent Events

Subsequent events have been evaluated through March 6, 2026, which is the date the financial statements were available to be issued.

Note 2: Receivables and Contract Balances

Opening and closing balances for accounts receivable, notes receivable, and contract liabilities arising from contracts with customers and franchisees include:

	December 31, 2025	December 31, 2024	January 1, 2024
Accounts receivable:			
Trade	\$ 1,806,081	\$ 1,715,913	\$ 1,579,807
Franchisees	366,805	329,870	313,417
Notes receivable - Franchisees	154,590	108,563	124,398
Contract liabilities:			
Unearned revenue - Janitorial services	1,576,598	1,538,974	1,457,838
Unearned revenue - Franchise fees	132,000	126,500	113,400

Note 3: Property and Equipment

Property and equipment consisted of the following at December 31:

	2025	2024
Equipment	\$ 63,585	\$ 63,585
Office equipment	80,655	77,606
Vehicles	1,050,209	1,009,468
Totals	1,194,449	1,150,659
Less - Accumulated depreciation	919,009	880,938
Net property and equipment	\$ 275,440	\$ 269,721

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 4: Accrued Expenses and Other Liabilities

Accrued expenses and other liabilities consisted of the following at December 31:

	2025	2024
Payroll	\$ 65,020	\$ 61,197
Franchise reimbursement	1,761,623	1,669,091
Unearned revenue	1,710,747	1,665,474
Interest	558	956
Other	2,170	369
Totals	\$ 3,540,118	\$ 3,397,087

Note 5: Line of Credit

The Company has a line of credit with a bank of \$750,000 at December 31, 2025 and 2024. Outstanding was \$111,000 borrowings at December 31, 2025. No amounts were outstanding at December 31, 2024. Interest on outstanding borrowings is payable monthly at prime, with a floor of 5.05% at December 31, 2025 and 7.00% at December 31, 2024. The line of credit expires December 11, 2028, and is secured by substantially all assets of the Company, as well as a real estate mortgage on the stockholder's property and a life insurance policy on the stockholder.

Note 6: Long-Term Notes Payable

Long-term notes payable consisted of the following at December 31:

	2025	2024
Note payable to bank, payable monthly at \$686, including interest at 3.09%, paid in 2025	\$ 0	\$ 6,780
Notes payable to bank, secured by specific equipment, payable monthly at \$1,543, including interest ranging from 3.25% to 3.33%, due on or before May 3, 2027	18,562	36,129
Note payable to bank, secured by specific equipment, payable monthly at \$1,660, including interest at 4.85%, due May 2027	27,203	45,305
Totals	45,765	88,214
Less - Current maturities	32,311	42,497
Long-term portion	\$ 13,454	\$ 45,717

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 6: Long-Term Notes Payable (Continued)

The bank notes payable are secured by substantially all assets of the Company, as well as a real estate mortgage on the stockholder's property, a life insurance policy on the stockholder, and a personal guarantee of the stockholder and his spouse.

Required payments of principal on long-term notes payable at December 31, 2025, including current maturities, are summarized as follows:

2026	\$	32,311
2027		13,454
Total	\$	45,765

The line of credit and bank notes are supported by loan agreements that provide, among other matters, certain restrictive covenants, including maintenance of certain ratios.

Note 7: Retirement Plan

The Company sponsors a defined contribution 401(k) retirement plan that covers substantially all employees. The Company makes safe harbor matching contributions equal to 100% of each employee's contribution up to 4% of their compensation. In addition, the Company may make discretionary contributions for the employee's benefit. The defined contribution 401(k) retirement plan expense totaled \$47,168 in 2025 and \$45,580 in 2024.

Note 8: Leases

The Company leases office and warehouse space under a lease that qualifies as short-term from a related party under common control owned by the stockholder and his spouse. Rent expense was \$75,600 in 2025 and 2024.

Note 9: Related-Party Transactions

During 2025 and 2024, the Company had transactions with a franchisee that is owned by a member of management. The total expense paid to this franchisee was \$38,417 in 2025 and \$31,063 in 2024.

Note 10: Major Customer

In 2025, the Company had one customer accounting for 30% of janitorial service revenue aggregating \$6,066,093. Accounts receivable from this customer was \$473,528 at December 31, 2025.

In 2024, the same customer accounted for 30% of janitorial service revenue aggregating \$5,739,237. Accounts receivable from this customer was \$465,532 at December 31, 2024.

Note 11: Concentration of Credit Risk

The Company maintains its cash at one financial institution. The balance, at times, may exceed federally insured limits.

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 12: Contingencies

The Company received full forgiveness from the Small Business Administration ("SBA") on its Paycheck Protection Program loan in the amount of \$229,600 in January 2021. The SBA has the right to review funding eligibility and usage of funds for compliance with program requirements for up to six years from the date the forgiveness was granted. The amount of liability, if any, from potential noncompliance cannot be determined with certainty; however, management believes that any review will not have a material adverse impact on the Company's financial position.

Note 13: Cash Flow Disclosures

	2025	2024
Supplemental cash flow information:		
Cash paid during the year for:		
Interest	\$ 3,466	\$ 5,259
Income taxes	132,037	143,825

Noncash investing and financing activities:

The Company recognized proceeds from equipment disposed in like-kind exchange transactions of \$12,700 in 2025 and \$31,437 in 2024. The trade-in allowances were capitalized in the cost of the new equipment in the year of the like-kind exchange.

The Company settled a note receivable - stockholder and related interest receivable - stockholder totaling \$172,466 through distributions in 2024.

Pro One Janitorial, Inc.

Financial Statements

Years Ended December 31, 2024 and 2023



WIPFLI

Independent Auditor's Report

Board of Directors and Stockholder
Pro One Janitorial, Inc.
Green Bay, Wisconsin

Opinion

We have audited the accompanying financial statements of Pro One Janitorial, Inc., which comprise the balance sheets as of December 31, 2024 and 2023, and the related statements of income and retained earnings, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of Pro One Janitorial, Inc. as of December 31, 2024 and 2023, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America ("GAAP").

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Pro One Janitorial, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with GAAP, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Pro One Janitorial, Inc.'s ability to continue as a going concern for one year after the date the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Pro One Janitorial, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Pro One Janitorial, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

A handwritten signature in black ink that reads "Wipfli LLP". The signature is written in a cursive, flowing style.

Wipfli LLP

March 5, 2025
Green Bay, Wisconsin

Pro One Janitorial, Inc.

Balance Sheets

<i>December 31,</i>	2024	2023
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 3,699,692	\$ 3,286,819
Accounts receivable - Trade	1,715,913	1,579,807
Accounts receivable - Franchisees	329,870	313,417
Notes receivable - Franchisees	108,563	124,398
Current maturities of note receivable - Stockholder	0	9,352
Inventories - Materials and supplies	23,487	25,682
Prepaid and other	130,800	117,593
Total current assets	6,008,325	5,457,068
Net property and equipment	269,721	314,661
Other assets:		
Note receivable - Stockholder	0	166,310
Goodwill	501,395	501,395
Interest receivable - Stockholder	0	6,135
Total other assets	501,395	673,840
TOTAL ASSETS	\$ 6,779,441	\$ 6,445,569
LIABILITIES AND STOCKHOLDER'S EQUITY		
Current liabilities:		
Current maturities of long-term notes payable	\$ 42,497	\$ 42,148
Accounts payable - Trade	69,006	61,845
Accrued expenses and other liabilities	3,397,087	3,164,524
Total current liabilities	3,508,590	3,268,517
Long-term liabilities - Notes payable	45,717	88,155
Stockholder's equity:		
Common stock - No par value:		
Authorized - 9,000 shares		
Issued - 100 shares	100,000	100,000
Additional paid-in capital	420,732	420,732
Retained earnings	3,115,407	2,979,170
Less - 59 shares of treasury common stock, at cost	(411,005)	(411,005)
Total stockholder's equity	3,225,134	3,088,897
TOTAL LIABILITIES AND STOCKHOLDER'S EQUITY	\$ 6,779,441	\$ 6,445,569

See accompanying notes to financial statements.

Pro One Janitorial, Inc.

Statements of Income and Retained Earnings

<i>Years Ended December 31,</i>	2024		2023	
	Amount	Percent	Amount	Percent
Revenue:				
In-house	\$ 0	0.0 %	\$ 2,672	0.0 %
Initial franchise fees	304,664	1.3	286,435	1.3
Janitorial service	19,137,764	82.8	18,302,964	82.8
Service fees	3,673,119	15.9	3,513,729	15.9
Total revenue	23,115,547	100.0	22,105,800	100.0
Cost of sales:				
In-house	117,399	0.5	128,648	0.6
Janitorial service	19,057,743	82.4	18,144,382	82.1
Total cost of sales	19,175,142	82.9	18,273,030	82.7
Gross profit on sales	3,940,405	17.0	3,832,770	17.3
Operating expenses	2,490,112	10.8	2,434,121	11.0
Income from operations	1,450,293	6.3	1,398,649	6.3
Other income (expense):				
Interest expense	(5,139)	0.0	(6,748)	0.0
Interest income	133,195	0.6	109,011	0.5
Loss on sale of property and equipment	(14,833)	(0.1)	(4,258)	0.0
Other	229	0.0	151	0.0
Net income before income taxes	1,563,745	6.8	1,496,805	6.8
Income taxes	130,618	0.6	117,489	0.6
Net income after income taxes	1,433,127	<u>6.2 %</u>	1,379,316	<u>6.2 %</u>
Retained earnings at beginning	2,979,170		2,657,511	
Distributions to stockholder	(1,296,890)		(1,057,657)	
Retained earnings at end	\$ 3,115,407		\$ 2,979,170	

See accompanying notes to financial statements.

Pro One Janitorial, Inc.

Statements of Cash Flows

<i>Years Ended December 31,</i>	2024	2023
Change in cash and cash equivalents:		
Cash flows from operating activities:		
Net income	\$ 1,433,127	\$ 1,379,316
Adjustments to reconcile net income to net cash flows from operating activities:		
Provision for depreciation	118,362	126,422
Provision for bad debts	5,405	11,039
Loss on sale of property and equipment	14,833	4,258
Changes in operating assets and liabilities:		
Accounts receivable and notes receivable - Franchisees	(142,129)	(22,383)
Inventories	2,195	(1,564)
Prepaid and other	(13,228)	(17,193)
Accounts payable	7,161	18,415
Accrued expenses and other liabilities	232,563	80,545
Total adjustments	225,162	199,539
Net cash flows from operating activities	1,658,289	1,578,855
Cash flows from investing activities:		
Payments received on note receivable from stockholder	9,352	9,162
Capital expenditures	(88,255)	(79,192)
Net cash flows from investing activities	(78,903)	(70,030)
Cash flows from financing activities:		
Principal payments on long-term debt	(42,089)	(63,658)
Distributions to stockholder	(1,124,424)	(1,057,657)
Net cash flows from financing activities	(1,166,513)	(1,121,315)
Net change in cash and cash equivalents	412,873	387,510
Cash and cash equivalents at beginning	3,286,819	2,899,309
Cash and cash equivalents at end	\$ 3,699,692	\$ 3,286,819

See accompanying notes to financial statements.

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 1: Summary of Significant Accounting Policies

Principal Business Activity

Pro One Janitorial, Inc. is a franchisor of janitorial service operations. It provides the framework for franchisees to offer janitorial services to the general public. Franchisees are generally located in eastern and central Wisconsin.

Use of Estimates in Preparation of Financial Statements

The preparation of the accompanying financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make certain estimates and assumptions that directly affect the results of reported assets, liabilities, revenue, and expenses. Actual results may differ from these estimates.

Cash and Cash Equivalents

The Company considers all highly liquid investments with maturity of three months or less to be cash equivalents.

Accounts Receivable

Accounts receivable are collateralized customer obligations due on normal trade terms requiring payment within 30 to 45 days from the invoice date. Collections of accounts receivable are allocated to the specific invoices identified on the customer's remittance advice or, if unspecified, are applied to the earliest unpaid invoices.

Allowance for Credit Losses and Credit Loss Expense

The carrying amount of trade accounts receivable, franchisee accounts receivable, and franchisee notes receivable is reduced by an allowance (if material) that reflects management's best estimate of the current expected credit losses. The estimate of the allowance for credit losses is based on an analysis of historical loss experience, current receivables aging, and management's assessment of current conditions and expected changes during a reasonable and supportable forecast period. The Company uses an aging method to estimate allowances for credit losses. Management assesses collectability by pooling receivables with similar risk characteristics and evaluates receivables individually when specific customer balances no longer share those risk characteristics. The estimated allowance for credit losses process is applied to trade accounts receivables, franchise accounts receivables, and franchise notes receivable. An allowance for credit losses was not considered necessary at December 31, 2024 and 2023.

The Company generally evaluates notes receivable based on whether or not a note receivable is performing according to the contractual terms of the note as of the balance sheet date. As of December 31, 2024 and 2023, all of the notes receivable were performing.

The Company had total net credit losses of \$5,405 in 2024 and \$11,039 in 2023.

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 1: Summary of Significant Accounting Policies (Continued)

Allowance for Credit Losses and Credit Loss Expense (Continued)

Receivables are written off only after all collection attempts have failed and are based on the individual credit evaluation and specific circumstances of the customer. Recoveries previously written-off are recorded when received.

Inventories

Inventories are stated at the lower of cost or net realizable value. Cost is determined using the first-in, first-out ("FIFO") method. Net realizable value is the estimated selling price in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation.

Property, Equipment, and Depreciation

Property and equipment are valued at cost. Maintenance and repair costs are charged to expense as incurred. Gains or losses on disposition of property and equipment are reflected in income. Depreciation is computed on the straight-line method for financial reporting purposes based on the estimated useful lives of the assets, ranging from 5 to 10 years.

Lease Accounting

For all underlying classes of assets, the Company has elected to not recognize right-of-use ("ROU") assets and lease liabilities for short-term leases that have a lease term of 12 months or less at lease commencement and do not include an option to purchase the underlying asset that the Company is reasonably certain to exercise. Leases containing termination clauses in which either party may terminate the lease without cause or significant penalty and the notice period is less than 12 months are deemed short-term leases with lease costs included in short-term lease expense. The Company recognizes short-term lease cost on a straight-line basis over the lease term.

For leases with a party where there is common control amongst ownership, the Company uses the written terms and conditions in determining whether a lease exists, and the subsequent accounting for the leases (including lease classification). The Company's office lease is with an entity under common control and is written for a month-to-month basis. Accordingly, the Company presents its office lease within short-term leases.

The Company made an accounting policy election for all asset classes to not separate the lease components of a contract and its associated non-lease components.

Goodwill

The Company assesses goodwill for impairment at least annually. No impairment adjustment was deemed necessary for the years ended December 31, 2024 and 2023.

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 1: Summary of Significant Accounting Policies (Continued)

Income Taxes

The Company has elected to be taxed under the provisions of Subchapter S of the Internal Revenue Code. Under these provisions, the Company does not pay federal income taxes on its taxable income (nor is it allowed a net operating loss carryback or carryover as a deduction). Instead, the stockholder reports on his personal income tax returns his proportionate share of the Company's taxable income or loss and tax credits. The Company is committed to distribute funds sufficient to reimburse the stockholder for income taxes resulting from reporting the Company's taxable income on his personal tax returns.

For state tax purposes, the Company is also an S corporation. During 2024 and 2023, the Company elected to be taxed as a C corporation for Wisconsin income tax purposes for 2023 and 2022 and anticipates making this same election for 2024 when filing the corporate tax return. This election must be made each year the Company files its Wisconsin income tax form; therefore, no accrued or deferred income tax asset or liability has been recognized for Wisconsin income taxes. As a result, the Company recognized income tax expense for the amount of Wisconsin tax owed and paid for 2023 during 2024 and for 2022 during 2023. Prepaid and other on the accompanying balance sheets include prepaid state taxes of \$130,800 at December 31, 2024, and \$117,593 at December 31, 2023. The federal and state income tax returns remain open to examination by taxing authorities through their statutory periods.

Revenue Recognition

The Company's contract revenues are generated from janitorial service contracts and franchise contracts. The most significant economic factors that impact the nature, amount, timing, and uncertainties of the Company's revenue and cash flows are the various types of janitorial service customers and the overall economic conditions.

At contract inception, the Company assesses the goods and services promised in the contracts and identifies a performance obligation for each promise to transfer to the customer a good or service that is distinct. To identify the performance obligation, management considers all the goods and services promised in the contract regardless of whether they are explicitly stated or are implied by customary business practice. Revenue is recognized when obligations under the terms of the contract are satisfied.

The Company obtains customers under janitorial service contracts and assigns janitorial customers to franchisees. The Company also provides the franchisees with monthly billing and collection services on the assigned janitorial customers. The Company remits the collections to the franchisees (franchise reimbursement) after deducting fees of 15% to 25% and any other payments due. Unremitted balances due to franchisees are recorded as franchise reimbursement liability.

The Company accounts for gross billings to janitorial service customers as janitorial service revenue and corresponding payments to franchisees as janitorial service costs. Revenue from janitorial services is recognized at the agreed-upon contractual amounts over time as services are completed based on contractual arrangements to provide services at the customer's locations. Service is generally billed mid-month for the following month's service. This results in a liability for unearned revenue. Amounts are recognized as revenue upon completion of the janitorial service. The Company receives payment directly from the customer. A receivable is recorded related to this revenue as the Company has an unconditional right to invoice and receive payment. Payments are typically received within the terms of 30 to 45 days.

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 1: Summary of Significant Accounting Policies (Continued)

Revenue Recognition (Continued)

The royalty fees collected from franchisees are accounted for as service fee revenue, which is a sales-based royalty received as part of the consideration for the franchise right. Revenue is recognized at the agreed-upon contractual rates over time as the customer level revenue is generated by the franchisees. A receivable is recognized for uncollected royalty fees.

A customer account fee is collected from franchisees when the Company obtains customer work for a franchisee. Revenue is recognized at the point in time in which the customer has been secured for the franchise. Customer account fees are either received when new customer work is secured or financed by the Company through a note receivable. The notes receivable have an interest rate of 12% and are generally due within 7 months of issuance.

The Company also recognizes revenue from a one-time initial franchise fee charged to franchisees along with franchise renewal and transfer fees. The franchise fee is either received upon signing the franchise agreement, or it is financed by the Company through a note receivable. The notes receivable have an interest rate of 12% and are generally due within 18 months of issuance. The franchise license is considered symbolic intellectual property, and revenue related to the sale is recognized at the agreed-upon contractual amount over the term of the initial franchise agreement. Franchise renewal fees are recognized over the term of the renewal period, and transfer fees are recognized over the remaining term of the franchise agreement. Amounts are recognized as revenue over the term of the franchise agreement.

In addition, the Company sells various supplies to franchises. Revenues from product sales are recognized at a point in time, once control of the products transfers to the franchisee. Product sales of \$142,190 in 2024 and \$156,012 in 2023 are included in janitorial service on the accompanying statements of income and retained earnings.

Sales tax collected for governmental agencies is presented on a net basis within the accompanying financial statements.

When the Company enters into contracts with its customers, it generally expects there to be no significant timing difference between the date the goods have been shipped or service has been performed (satisfaction of the performance obligation) and the date cash consideration is received. Accordingly, there is no financing component to the Company's arrangements with its customers.

Unearned Revenue

Unearned revenue is a contract liability and consists of billings to janitorial service customers for service in a future period and for deferred initial franchise fees, renewal fees, and transfer fees.

Advertising Costs

Advertising costs, which are included in operating expenses, are expensed as incurred. Total advertising costs charged to expense in 2024 and 2023 were approximately \$57,000 and \$88,000, respectively.

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 1: Summary of Significant Accounting Policies (Continued)

Subsequent Events

Subsequent events have been evaluated through March 5, 2025, which is the date the financial statements were available to be issued.

Note 2: Receivables and Contract Balances

Opening and closing balances for accounts receivable, notes receivable, and contract liabilities arising from contracts with customers and franchisees include:

	December 31, 2024	December 31, 2023	January 1, 2023
Accounts receivable:			
Trade	\$ 1,715,913	\$ 1,579,807	\$ 1,604,355
Franchisees	329,870	313,417	315,637
Notes receivable - Franchisees	108,563	124,398	86,160
Contract liabilities:			
Unearned revenue - Janitorial services	1,538,974	1,457,838	1,419,059
Unearned revenue - Franchise fees	126,500	113,400	61,718

Note 3: Property and Equipment

Property and equipment consisted of the following at December 31:

	2024	2023
Equipment	\$ 63,585	\$ 63,585
Office equipment	77,606	75,538
Vehicles	1,009,468	971,970
Totals	1,150,659	1,111,093
Less - Accumulated depreciation	880,938	796,432
Net property and equipment	\$ 269,721	\$ 314,661

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 4: Note Receivable - Stockholder

The Company had an unsecured note receivable from the stockholder of \$175,662 at December 31, 2023, of which \$9,352 was classified as current. The note required annual payments of \$12,980, including interest at 2.07%, which was the applicable federal rate as of the date of the note. During 2024 the note was paid in full, with \$166,310 being settled through distributions. Interest income on the note was \$3,628 in 2024 and \$3,818 in 2023. The Company had interest receivable for this note of \$6,135 at December 31, 2023. Interest receivable of \$6,165 was settled through distributions in 2024.

Note 5: Note Payable - Line of Credit

The Company has a line of credit with a bank of \$750,000 at December 31, 2024 and 2023. No amounts were outstanding at December 31, 2024 and 2023. Interest on outstanding borrowings is payable monthly at prime, with a floor of 7.00% . The line of credit expires December 11, 2025, and is secured by substantially all assets of the Company, as well as a real estate mortgage on the stockholder's property and a life insurance policy on the stockholder.

Note 6: Accrued Expenses and Other Liabilities

Accrued expenses and other liabilities consisted of the following at December 31:

	2024	2023
Payroll	\$ 61,197	\$ 53,360
Franchise reimbursement	1,669,091	1,533,188
Unearned revenue	1,665,474	1,571,238
Interest	956	1,076
Other	369	5,662
Totals	\$ 3,397,087	\$ 3,164,524

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 7: Long-Term Notes Payable

Long-term notes payable consisted of the following at December 31:

	2024	2023
Note payable to bank, payable monthly at \$686, including interest at 3.09%, due October 5, 2025	\$ 6,780	\$ 14,659
Notes payable to bank, secured by specific equipment, payable monthly at \$1,543, including interest ranging from 3.25% to 3.33%, due on or before May 3, 2027	36,129	53,113
Note payable to bank, secured by specific equipment, payable monthly at \$1,660, including interest a 4.85%, due May 2027	45,305	62,531
Totals	88,214	130,303
Less - Current maturities	42,497	42,148
Long-term portion	\$ 45,717	\$ 88,155

The bank notes payable are secured by substantially all assets of the Company, as well as a real estate mortgage on the stockholder's property, a life insurance policy on the stockholder, and a personal guarantee of the stockholder and his spouse.

Required payments of principal on long-term notes payable at December 31, 2024, including current maturities, are summarized as follows:

2025	\$ 42,497
2026	32,308
2027	13,409
Total	\$ 88,214

The line of credit and bank notes are supported by loan agreements that provide, among other matters, certain restrictive covenants, including maintenance of certain ratios.

Note 8: Retirement Plan

The Company sponsors a defined contribution 401(k) retirement plan that covers substantially all employees. The Company makes safe harbor matching contributions equal to 100% of each employee's contribution up to 4% of their compensation. In addition, the Company may make discretionary contributions for the employee's benefit. The defined contribution 401(k) retirement plan expense totaled \$45,580 in 2024 and \$42,933 in 2023.

Pro One Janitorial, Inc.

Notes to Financial Statements

Note 9: Leases

The Company leases office and warehouse space under a lease that qualifies as short-term from a related party under common control owned by the stockholder and his spouse. Rent expense was \$75,600 in 2024 and 2023.

Note 10: Related-Party Transactions

During 2024 and 2023, the Company had transactions with a franchisee that is owned by a member of management. The total expense paid to this franchisee was \$31,063 in 2024 and \$30,214 in 2023.

Note 11: Major Customer

In 2024, the Company had one customer accounting for 30% of janitorial service revenue aggregating \$5,739,237. Accounts receivable from this customer was \$465,532 at December 31, 2024.

In 2023, the same customer accounted for 28% of janitorial service revenue aggregating \$5,092,687. Accounts receivable from this customer was \$473,982 at December 31, 2023.

Note 12: Concentration of Credit Risk

The Company maintains its cash at one financial institution. The balance, at times, may exceed federally insured limits.

Note 13: Contingencies

The Company received full forgiveness from the SBA on its PPP loan in the amount of \$229,600 in January 2021. The SBA has the right to review funding eligibility and usage of funds for compliance with program requirements for up to six years from the date the forgiveness was granted. The amount of liability, if any, from potential noncompliance cannot be determined with certainty; however, management believes that any review will not have a material adverse impact on the Company's financial position.

Note 14: Cash Flow Disclosures

	2024	2023
Supplemental cash flow information:		
Cash paid during the year for:		
Interest	\$ 5,259	\$ 6,906
Income taxes	143,825	100,296

Noncash investing and financing activities:

The Company recognized proceeds from equipment disposed in like-kind exchange transactions of \$31,437 in 2024 and \$6,500 in 2023. The trade-in allowances were capitalized in the cost of the new equipment in the year of the like-kind exchange.

The Company settled the note receivable - stockholder and related interest receivable - stockholder totaling \$172,466 through distributions in 2024.

EXHIBIT G

TRANSFER, CONSENT AND RELEASE AGREEMENT

TRANSFER, CONSENT AND RELEASE AGREEMENT

This TRANSFER, CONSENT AND RELEASE AGREEMENT (hereinafter referred to as the "Agreement") is made and entered into on this ____ day of _____, 20____, by and among Pro One Janitorial, Inc., a Wisconsin corporation (hereinafter referred to as "Pro One") and _____, a _____ (hereinafter referred to as "Franchisee"); and _____ a _____ (hereinafter referred to as "Transferee").

WHEREAS, Pro One and Franchisee are parties to that certain Franchise Agreement dated _____, _____ (hereinafter referred to as the "Franchise Agreement") pursuant to which Pro One granted Franchisee the right to operate a Pro One Janitorial® franchise;

WHEREAS, Pro One has been notified of Franchisee's desire to transfer to Transferee all right, title and interest held by Franchisee, in and to the Franchise Agreement and, therefore, has requested that Pro One consent to the transfer thereof to Transferee pursuant to the terms of the Franchise Agreement; and

WHEREAS, Pro One is willing to grant its consent to the proposed transfer of the Franchise Agreement, subject to the terms and conditions set forth herein.

NOW THEREFORE, in consideration of the mutual covenants and conditions contained herein, and other good and valuable consideration, receipt of which is hereby acknowledged by each of the parties hereto, the parties hereby agree as follows:

1. Franchisee hereby transfers, assigns and conveys to Transferee all of Franchisee's rights, title and interest in, to and arising from the Franchise Agreement.

2. Pro One hereby consents to and waives its right of first refusal in connection with the transfer by Franchisee to Transferee of all of Franchisee's right, title and interest in and to the Franchise Agreement. The foregoing consent and waiver are subject to and made in reliance upon the following terms, conditions, representations and warranties:

A. Transferee has provided Pro One with all financial and other information as required by Pro One in order to assess Transferee's moral character, financial capabilities, competent business qualifications and ability to meet Pro One's current standards for franchisees, and Transferee represents and warrants that all such information provided to Pro One by Transferee is complete, accurate and not misleading.

B. Franchisee and Transferee represent, warrant and agree that, subject to Pro One's consent, Franchisee has transferred to Transferee all of Franchisee's rights, title and interest in, to and arising from the Franchise Agreement, and that all legal actions necessary to affect such transfer have been accomplished.

C. Transferee must execute Pro One's current form of franchise agreement and any related agreements currently being used by Pro One for new franchisees; provided, however, that the first page of the current form of franchise agreement shall be replaced with the Transfer Franchise Agreement page in the form attached to this Agreement as Exhibit A.

D. All the owners of Transferee must execute a written agreement in a form satisfactory to Pro One, jointly and severally guaranteeing the full payment and performance of Transferee's obligations to Pro One and agreeing to be personally bound by all covenants and restrictions imposed upon Transferee as franchisee under the franchise agreement.

E. Franchisee must pay to Pro One, in a manner satisfactory to Pro One, all monetary obligations, including, but not limited to, all obligations pursuant to the Franchise Agreement and any Account Acceptance agreements, as well as any transfer fee and any amounts for equipment and supplies.

F. Franchisee must not be in default of the Franchise Agreement, and Franchisee and Transferee acknowledge and agree that all obligations owed by either of them to Pro One must be resolved to Pro One's satisfaction as a condition of Pro One's execution of this Agreement.

G. Franchisee acknowledges and agrees that, notwithstanding the terms of this Agreement, Franchisee will comply with all of the requirements of the Franchise Agreement, which, by their nature, are intended to survive the termination or expiration of the Franchise Agreement, including, but not limited to, the covenants against competition and against disclosure of proprietary information as specified therein.

H. Transferee shall be and shall remain liable for all obligations under the Franchise Agreement and shall perform all unperformed or partially performed terms and conditions of said Franchise Agreement as though Transferee were the original franchisee thereunder as of the effective date of this Agreement.

I. Transferee or such personnel of Transferee as required by Pro One must complete Initial Training as referenced in Pro One's current form Franchise Agreement to Pro One's satisfaction as set forth herein.

3. Pro One agrees that, upon execution of all appropriate documentation, Pro One shall transfer to Transferee the right to service those Regional Customer Accounts serviced by Franchisee under the Franchise Agreement prior to transfer and assignment of the Franchise Agreement, specifically identified on Exhibit B to this Agreement; provided, however, that if Transferee fails to complete Initial Training to Pro One's satisfaction within 30 days of the assignment of rights hereunder, then Pro One can terminate the right of Transferee to perform services for all Regional Accounts until such time as Transferee satisfactorily completes Initial Training.

4. As further consideration for the consent by Pro One to the foregoing transfer and assignment by Franchisee to Transferee and the execution of this Agreement, Franchisee, its directors, officers, owners, and guarantors, hereby release and forever discharge Pro One, its directors, officers, employees and agents, in their corporate and individual capacities, and their respective heirs, personal representatives, successors and assigns, from any and all claims Franchisee may have against such parties, from the beginning of time to the date hereof, whether in law or in equity, including, but not limited to, any claims arising out of the offer or sale of any franchise to Franchisee, and any matters arising under the Franchise Agreement. In addition, Franchisee hereby agrees to (i) subordinate any claims Franchisee may have against Transferee to

any amounts owed by Transferee to Pro One and (ii) indemnify Pro One against all claims brought against Franchisee by Transferee, except for claims arising out of the franchise relationship between Pro One and Transferee, for a period of three (3) years following the transfer.

5. Franchisee and Transferee acknowledge and agree that, except for the preparation and execution of this Agreement, Pro One has not participated in the transaction between them and, therefore, has no knowledge of, and does not attest to, the accuracy of any representations or warranties made by and between Franchisee and Transferee in connection with this transfer. Pro One assumes no obligations in that regard.

6. Franchisee and Transferee acknowledge and agree that Pro One's execution of this Agreement is not intended to provide, and shall not be construed as providing, Pro One's consent with regard to a transfer of any right or interest under any other agreement not specifically identified herein. Such consent must be separately obtained.

7. If any material provision or restriction contained herein shall be declared void or unenforceable under applicable law, the parties agree that such provision or restriction will be stricken, and this Agreement will continue in full force and effect. Notwithstanding this provision, however, the parties agree that, to the extent Pro One suffers harm as a consequence of the striking of such provision or restriction, the other parties to this Agreement shall make Pro One whole.

8. This Agreement shall take effect upon its execution by Pro One. The parties hereto agree that this Agreement constitutes, as of the date of execution by Pro One, the complete understanding between the parties regarding the subject matter hereof, and no representation, agreement, warranty, or statement, oral or in writing, not contained herein, shall be of any force and effect against Pro One and this Agreement shall not be modified, altered or amended except in writing signed by all parties. Capitalized words not otherwise defined in this Agreement shall have the meanings ascribed to them in the Franchise Agreement. The parties intend for this Agreement to be construed and interpreted under the laws of the State of Wisconsin.

[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]

IN WITNESS WHEREOF, the parties hereto have duly executed and delivered this Agreement on the day and year first above written.

FRANCHISOR:
Pro One Janitorial, Inc.

By: _____
Its: _____

FRANCHISEE:

By: _____
Its: _____

TRANSFeree:

By: _____
Its: _____

EXHIBIT A

PRO ONE JANITORIAL, INC. TRANSFER FRANCHISE AGREEMENT

This Transfer Franchise Agreement is made and entered into by and between PRO ONE JANITORIAL, INC., a Wisconsin corporation, hereinafter referred to as "Pro One Janitorial or "Franchisor", and _____, hereinafter referred to, singularly or collectively, as "Franchisee" for the purposes of allowing Franchisee to operate a business as a Franchisee of Pro One Janitorial. Franchisee is doing business as a: ☐ Limited Liability Company, ☐ Partnership, ☐ Corporation, formed under the laws of the State of _____.

Effective Date of Agreement: **The effective date of this Transfer Franchise Agreement will be the date it is signed by a corporate officer of Pro One Janitorial and Franchisee.**

TERM OF FRANCHISE ("Initial Term"): 5 years DESIGNATED AREA: _____

TRANSFER FEE: \$_____ Paid by: Franchisee

FINANCING: Franchisee's Promissory Note balance is \$_____ and Franchisee/Transferee will sign a new note in this amount (with interest at the rate of 12% per annum).

Remaining Financing Period: _____ months Amount of Monthly Installment: \$_____ The first installment of principal and interest shall be due and payable on 28th day of _____, 20____.

REPRESENTATIONS: Set forth below is the name, address and other information for each partner or each shareholder or member, as the case may be (attach additional sheets if necessary):

<u>Principal</u>	<u>Address</u>	<u>Phone</u>	<u>S.S. #</u>	<u>% Interest **</u>

**As to a corporation or limited liability company, this shall indicate the percentage ownership of the outstanding equity of the entity. As to a partnership, this shall indicate the percentage ownership of the capital and/or profits of the partnership.

Federal I.D. # of Franchisee: _____

Address for mailing notices to Franchisee: _____

If Franchisee has not completed Pro One Janitorial's initial training as provided in Paragraph 4.3 hereof ("Initial Training"), Franchisee will be required to do so.

Franchisee acknowledges receipt from Pro One Janitorial of the Franchise Disclosure Document which describes the franchise to be operated pursuant to the terms of this Agreement and which Franchisee has held for at least 14 days before signing any agreement or paying Pro One Janitorial any money. Franchisee acknowledges receipt of a completed copy of this Transfer Franchise Agreement at least 7 days prior to its execution.

FRANCHISEE:

By: _____
Its: _____

EXHIBIT B

REGIONAL CUSTOMER ACCOUNTS

State Effective Dates

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the state, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered or exempt from registration, as of the Effective Date stated below:

State	Effective Date
Wisconsin	March 31, 2026

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

RECEIPT

This Disclosure Document summarizes certain provisions of the franchise agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If Pro One Janitorial, Inc. offers you a franchise, it must provide this Disclosure Document to you fourteen calendar days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale (**or sooner if required by applicable state law**).

If Pro One Janitorial, Inc. does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the state agency referred to in Exhibit A.

The name, principal business address, and telephone number of the franchise seller offering this franchise is Jeff Griffin, 1101 Ashwaubenon Street, Green Bay, Wisconsin 54304, (920) 339- 1014.

Issuance Date: March 31, 2026

Our authorized agents to receive service of process on our behalf in the different states are indicated in Exhibit A.

I have received a Franchise Disclosure Document with an issuance date of March 31, 2026. See page entitled "State Effective Dates" for state specific effective dates. This Disclosure Document included the following Exhibits:

- A. List of State Agencies and Registered Agents
- B. Table of Contents of Manual
- C. Franchise Agreement
- D. Promissory Note
- D1. Personal Unlimited Guaranty
- D2. Inventory Checklist
- D3. Supply Requisition Agreement
- D4. Regional Customer Account Acceptance/Denial Form
- E. List of Franchisees
- F. Financial Statements
- G. Transfer, Consent and Release Agreement

Please indicate the date on which you received this Disclosure Document, then sign and print your name below, indicate the date you sign this Receipt, and promptly return one completed copy of the Receipt to Jeff Griffin, at 1101 Ashwaubenon Street, Green Bay, Wisconsin 54304. The second copy of the Receipt is for your records.

Date Disclosure Document Received:

Date Receipt Signed:

Prospective Franchisee's Signature

Print Name

RECEIPT

This Disclosure Document summarizes certain provisions of the franchise agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If Pro One Janitorial, Inc. offers you a franchise, it must provide this Disclosure Document to you fourteen calendar days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale (**or sooner if required by applicable state law**).

If Pro One Janitorial, Inc. does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the state agency referred to in Exhibit A.

The name, principal business address, and telephone number of the franchise seller offering this franchise is Jeff Griffin, 1101 Ashwaubenon Street, Green Bay, Wisconsin 54304, (920) 339- 1014.

Issuance Date: March 31, 2026

Our authorized agents to receive service of process on our behalf in the different states are indicated in Exhibit A.

I have received a Franchise Disclosure Document with an issuance date of March 31, 2026. See page entitled "State Effective Dates" for state specific effective dates. This Disclosure Document included the following Exhibits:

- A. List of State Agencies and Registered Agents
- B. Table of Contents of Manual
- C. Franchise Agreement
- D. Promissory Note
- D1. Personal Unlimited Guaranty
- D2. Inventory Checklist
- D3. Supply Requisition Agreement
- D4. Regional Customer Account Acceptance/Denial Form
- E. List of Franchisees
- F. Financial Statements
- G. Transfer, Consent and Release Agreement

Please indicate the date on which you received this Disclosure Document, then sign and print your name below, indicate the date you sign this Receipt, and promptly return one completed copy of the Receipt to Jeff Griffin, at 1101 Ashwaubenon Street, Green Bay, Wisconsin 54304. The second copy of the Receipt is for your records.

Date Disclosure Document Received:

Date Receipt Signed:

Prospective Franchisee's Signature

Print Name