

FRANCHISE DISCLOSURE DOCUMENT

CLOSETS UNLIMITED OF NEW JERSEY, INC.

A New Jersey Corporation
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West Berlin, NJ 08091
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The franchises offered are for the operation of a More Space Place “Space-Saving Home Furnishings” business, specializing in Closet Systems, Murphy Wall Beds, Garage Organizing Cabinetry, Home Offices and other home improvement products for every area of the home, many of which are proprietary.

The total investment necessary to begin operation of a More Space Place franchised business is \$164,200 to \$253,400. This includes \$83,400 to \$111,800 that must be paid to the franchisor or its affiliate(s).

This Disclosure Document summarizes certain provisions of your franchise agreement and other information in plain English. Read this Disclosure Document and all accompanying agreements carefully. You must receive this Disclosure Document at least 14 calendar-days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this document.**

You may wish to receive your Disclosure Document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact Robert Lewis, 436 Commerce Lane, Suite D, West Berlin, NJ 08091, (856) 627-5700.

The terms of your contract will govern your franchise relationship. Don’t rely on this Disclosure Document alone to understand your contract. Read all of your contract carefully. Show your contract and this Disclosure Document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as “A Consumer’s Guide to Buying a Franchise,” which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC’s home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

Date of Issuance: April 13, 2026

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information.

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit D.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit E includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchise outlets.
Will my business be the only More Space Place business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a More Space Place franchisee?	Item 20 or Exhibit D list current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

What You Need to Know About Franchising *Generally*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit A.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risks to Consider About *This* Franchise

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The franchise agreement requires you to resolve disputes with the franchisor by mediation, arbitration or litigation only in the then-current county and state where our corporate headquarters is located (currently, Camden County, New Jersey). Out-of-state mediation, arbitration or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to mediate, arbitrate and/or litigate with the franchisor in the then-current county and state where our corporate headquarters is located than in your own state.
2. **Mandatory Minimum Payments.** You must make minimum royalty, advertising, and other payments, regardless of your sales levels. Your inability to make the payments may result in termination of your franchise and loss of your investment.
3. **Supplier Control:** You must purchase all or nearly all of the inventory or supplies that are necessary to operate your business from the franchisor, its affiliates, or suppliers that the franchisor designates, at prices the franchisor or they set. These prices may be higher than prices you could obtain elsewhere for the same or similar goods. This may reduce the anticipated profit of your franchise business.

Certain states may require other risks to be highlighted. Check the “State Specific Addenda” (if any)

**THE FOLLOWING PROVISIONS APPLY ONLY TO TRANSACTIONS GOVERNED
BY THE MICHIGAN FRANCHISE INVESTMENT LAW**

THE STATE OF MICHIGAN PROHIBITS CERTAIN UNFAIR PROVISIONS THAT ARE SOMETIMES IN FRANCHISE DOCUMENTS. IF ANY OF THE FOLLOWING PROVISIONS ARE IN THESE FRANCHISE DOCUMENTS, THE PROVISIONS ARE VOID AND CANNOT BE ENFORCED AGAINST YOU:

- (a) A prohibition on the right of a franchisee to join an association of franchises.
- (b) A requirement that a franchisee assent to a release, assignment, novation, waiver or estoppel which deprives a franchisee of rights and protections provided in this act. This shall not preclude a franchisee, after entering into a franchise agreement, from settling any and all claims.
- (c) A provision that permits a franchisor to terminate a franchise prior to the expiration of its term except for good cause. Good cause shall include the failure of the franchisee to comply with any lawful provision of the franchise agreement and to cure such failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than thirty (30) days, to cure such failure.
- (d) A provision that permits a franchisor to refuse to renew a franchise without fairly compensating the franchisee by repurchase or other means for the fair market value at the time of expiration of the franchisee's inventory, supplies, equipment, fixtures and furnishings. Personalized materials which have no value to the franchisor and inventory, supplies, equipment, fixtures and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applies only if: (i) the term of the franchise is less than five (5) years, and (ii) the franchisee is prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising or other commercial symbol in the same area subsequent to the expiration of the franchise or the franchisee does not receive at least six (6) months' advance notice of franchisor's intent not to renew the franchise.
- (e) A provision that permits the franchisor to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.
- (f) A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude the franchisee from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.
- (g) A provision which permits a franchisor to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent a franchisor from exercising a right of first refusal to purchase the franchise. Good cause shall include, but is not limited to:
 - (i) The failure of the proposed transferee to meet the franchisor's then-current reasonable qualifications or standards.
 - (ii) The fact that the proposed transferee is a competitor of the franchisor or subfranchisor.

(iii) The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.

(iv) The failure of the franchisee or proposed transferee to pay any sums owing to the franchisor or to cure any default in the franchise agreement existing at the time of the proposed transfer.

(h) A provision that requires the franchisee to resell to the franchisor items that are not uniquely identified with the franchisor. This subdivision does not prohibit a provision that grants to a franchisor a right of first refusal to purchase the assets of a franchise on the same terms and conditions as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants the franchisor the right to acquire the assets of a franchise for the market or appraised value of such assets if the franchisee has breached the lawful provisions of the franchise agreement and has failed to cure the breach in the manner provided in subdivision (c).

(i) A provision which permits the franchisor to directly or indirectly convey, assign or otherwise transfer its obligations to fulfill contractual obligations to the franchisee unless provision has been made for providing the required contractual services.

If the franchisor's most recent financial statements are unaudited and show a net worth of less than \$100,000, the franchisor shall, at the request of the franchisee, arrange for the escrow of initial investment and other funds paid by the franchisee until the obligations to provide real estate, improvements, equipment, inventory, training or other items included in the franchise offering are fulfilled. At the option of the franchisor, a surety bond may be provided in place of escrow.

THE FACT THAT THERE IS A NOTICE OF THIS OFFERING ON FILE WITH THE ATTORNEY GENERAL DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE ATTORNEY GENERAL.

Any questions regarding this notice should be directed to:

Michigan Department of Attorney General
Corporate Oversight Division
Franchise Section
525 W. Ottawa Street,
G. Mennen Williams Building, 5th Floor
Lansing, Michigan 48913
(517) 373-7117

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EXHIBITS TO FRANCHISE DISCLOSURE DOCUMENT

- Exhibit A - List of State Administrators/Agents for Service of Process
- Exhibit B - More Space Place Franchise Agreement
- Exhibit C - Table of Contents – More Space Place Operations Manual
- Exhibit D - List of More Space Place Franchisees
- Exhibit E - Financial Statements
- Exhibit F - State Addendum

APPLICABLE STATE LAW MIGHT REQUIRE ADDITIONAL DISCLOSURES RELATED TO THE INFORMATION CONTAINED IN THIS DISCLOSURE DOCUMENT, AND MIGHT REQUIRE A RIDER TO THE FRANCHISE AGREEMENT. THESE ADDITIONAL DISCLOSURES AND RIDERS, IF ANY, APPEAR IN EXHIBIT F.

ITEM 1 - THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES

The Franchisor is Closets Unlimited of New Jersey, Inc., a New Jersey corporation. To simplify the language in this Disclosure Document, Closets Unlimited of New Jersey, Inc., will be referred to as “we” or “us”. “You” means the individual or individuals or corporation, partnership or limited liability company buying the franchise.

Franchisor, Parent and Affiliates

We have no parents. We conduct business under the trade name More Space Place®. We also conduct business and grant franchises under a separate mark, Closet & Storage Concepts®. We maintain our principal business address at 436 Commerce Lane, Suite D, West Berlin, NJ 08091. We are a New Jersey Corporation, incorporated in January, 1987. In 1989, we started our business, operating under the trade name Closet & Storage Concepts, by acquiring the assets of an unrelated closet and storage design and installation company. Closet & Storage Concepts specializes in the design, marketing, construction and installation of custom storage spaces including closets and garages. Closet & Storage Concepts franchisees may also operate a retail showroom in connection with the custom storage space business and will sell accessories related to custom storage including various types of doors, closet hangers, tie and belt racks, closet rods, shoe keepers, garment racks, baskets and other related accessories. We do not own or operate any More Space Place businesses but our affiliate owns and operates one such location. We own and operate five company owned locations similar to the Closet & Storage Concepts Business that we separately franchise. We have never offered franchises in other lines of business. Except as noted in this paragraph, we have never engaged in any other business.

Our affiliate, MSP Manufacturing, Inc., a Florida corporation, has a principal business address at 5040 140th Ave N, Clearwater, FL 33760. MSP Manufacturing manufactures and distributes to franchisees, cabinet components, Murphy bed frames, hardware and accessories, mattresses, decorative doors and drawer fronts. MSP Manufacturing previously operated one company owned location similar to the More Space Place business however that business is now operated by another one of our affiliates. It has never offered franchises in this or any other line of business.

Predecessor

On October 31, 2013, we acquired a substantial portion of the assets of More Space Place, Inc., a Michigan corporation and began offering More Space Place franchises. More Space Place, Inc. was formed in 2002 for the purpose of owning retail outlets and selling More Space Place franchises. It operated from its headquarters located at 5040 140th Avenue North, Clearwater, Florida, 33760.

More Space Place, Inc. operated two franchised businesses similar to the More Space Place business being franchised. It operated a location in Palm Harbor, FL from August 1999-July 2013 and a location in Pinellas Park, FL from September 1997-July 2013. It never engaged

in any other business activity nor offered franchises in any other lines of business.

We have no other predecessors.

Agent for Service of Process

Our Agents for Service of Process are located in Exhibit A of this Disclosure Document.

The Business We Offer

We grant franchises for the operation of More Space Place “Space-Saving Home Furnishings” businesses operating under our unique business system (the “System”). More Space Place businesses operate under the mark More Space Place® and other marks which we may implement. If you operate a More Space Place location, you will operate from a location at an agreed site. The More Space Place business consists of selling and servicing our products and other products that utilize the concepts of vertical storage and space-saving as well as use space systems and multi-functional use of existing space to create spacious rooms, for example, in home offices, dens, studies, hotels, dormitories, and fire stations (the “Franchised Business”). You will purchase your products from a supplier we designate.

Applicable Regulations

If required by state or local law, you must obtain your own contractor's license or any other license or registration necessary to conduct business including zoning and business operation permits and registration of salespeople selling to residential consumers. You must not begin to conduct the Franchised Business until all of these licenses have been obtained. There may be other specific laws in your state or municipality that apply to the Franchised Business relating to labor, health and safety, construction licensing, zoning, privacy or other matters. You and your advisors should examine these laws before entering into the Franchise Agreement. You must investigate, keep informed of and comply with these laws.

Competition

The market for the products and services is rapidly developing, includes all age groups, economic levels, geographic areas, and includes both retail and commercial sales potential. You will compete with other businesses selling similar products and services, including retail and non-retail operations, department stores, furniture stores, or specialty stores that sell our type of products, including custom and modular closet and storage space design and installation services and other products that utilize the concepts of vertical storage and space-saving systems. Our marketing efforts are guided towards certain economic demographics and some areas of the country can experience seasonal sales trends.

ITEM 2 - BUSINESS EXPERIENCE

President, Secretary and Sole Director: Robert Lewis

Mr. Lewis is our founder. Since we commenced the business of designing, marketing, constructing and installing residential and commercial storage space in 1989, through the present, Mr. Lewis has been our President, Secretary and sole Director.

Chief Financial Officer: Ed Gaubert

Mr. Gaubert has served as our Chief Financial Officer from January, 2015 through the present. Since 2009, Mr. Gaubert has also been a contract CFO with SMB Franchise Advisors, located in Doylestown PA.

Director of Operations: Dawn Smith

Ms. Smith joined us as a Corporate Store Manager in March 2001. Ms. Smith was promoted to National Field Support in August, 2003 and to National Sales Manager in July, 2004. From December, 2007 through the present, Ms. Smith has been our Director of Operations.

National Production Training Manager: Gary Berthel

In September 1995, Mr. Berthel joined us as Assistant Production Manager. He has served as our National Production Training Manager from August, 2000 through the present.

Director of Technology: Jason Friedley

Mr. Friedley joined us as a CAD designer in February, 2006 and was promoted to Director of Technology in June, 2011.

National Sales Training Manager: Tim Albert

Mr. Albert joined us in 2002 as a Designer. He was promoted to National Sales Training Manager in January, 2012.

ITEM 3 - LITIGATION

No other litigation is required to be disclosed in this Item.

ITEM 4 - BANKRUPTCY

No bankruptcies are required to be disclosed in this Item.

ITEM 5 - INITIAL FEES

The Initial Franchise Fee for a More Space Place franchise depends on the number of territories you are purchasing.

\$59,500 for One Franchise Territory/Franchise Agreement
\$99,500 for Two Franchise Territories/Franchise Agreements (\$49,750 each)
\$134,500 for Three Franchise Territories/Franchise Agreements (\$44,833.33 each)
\$164,500 for Four Franchise Territories/Franchise Agreements (\$41,125 each)
\$194,500 for Five Franchise Territories/Franchise Agreements (\$38,900 each)

To receive the multi-territory discounted initial franchise fee, the franchise agreements for all territories being purchased must be signed at the same time. All Initial Franchise Fees are payable in full and in a lump sum when you sign the applicable Franchise Agreement. All Initial Franchise Fees are deemed earned upon the signing and delivery of the Franchise Agreement by us. Initial Franchise Fees are not refundable to you in whole or in part under any circumstances.

Initial Franchise Fees are imposed uniformly on all franchisees and are not refundable under any circumstances, except that we may negotiate the Initial Franchise Fee as an inducement for existing operators to open additional locations, to induce someone to take over an operating Franchised Business or similar circumstances or considerations.

CAD Design Software Key

You are obligated to purchase a minimum of one (1) CAD Design Software Key from us for your More Space Place business, which will have our proprietary product library, to operate the Franchised Business. The current cost for one (1) CAD Design Software Key is \$3,400 and we anticipate that you may need up to two for a total cost of \$6,800. This fee is subject to change based on changes in operating requirements and changes in the software manufacturer's pricing.

BIZTRAX CMR Software Setup:

You are obligated to use our web-based software program for management of customer relations and related activities called BIZTRAX. The current cost for set up of this software is \$500 and is payable to us.

Opening Showroom Displays

You are obligated to purchase for your More Space Place business opening inventory for showroom displays and some warehouse inventory, which can be sold as regular/sellable inventory at the appropriate time. The amount of warehouse inventory may vary according to your distance from us and/or distribution points and the size of the warehouse facility available to you, and will range from \$20,000.00 to \$40,000.00.

Opening Inventory:

You must have an initial inventory of products, unless you are selling all products to order. You may purchase inventory from us or from third parties. Opening inventory purchased from us will range from \$0 to \$5,000.

Veteran's Discount

We provide special financial incentives to qualified veterans who have been honorably discharged from the US Armed Forces. This discount applies to the initial purchase of a More Space Place business. We offer qualified franchise candidates a 25% reduction off the Initial Franchise Fee for their first Franchised Business. The applicable veteran must own 51% or more of the assets of the Franchised Business or of the business entity that is the Franchisee. We reserve the right to cancel or modify this program at any time.

All fees and expenses described in this Item 5 are nonrefundable.

ITEM 6 - OTHER FEES

Type of Fee	Amount	Due Date	Remarks
Royalty	5% of Gross Revenues from the Franchised Business subject to a minimum of \$125.00 per week	Payable on each Monday via ACH for the week ending the immediately prior Saturday.	(See Note 1)
(NAP) National Advertising Program Contribution	Currently \$75 per week- per territory. Can be increased but any increased amount will not exceed 1% of weekly Gross Revenues provided that no increases will occur in the first year of the agreement.	Payable weekly on Monday via ACH for the previous week	(See Note 2)
Transfer of Franchise	\$22,500 or 5% of the sales price of the business, whichever is greater	Before transfer.	Either you or the transferee pays this fee to us.
Additional Initial Training; Refresher courses; Supplemental Training; Conferences	Our then-current fee (currently \$300 per person, per day) plus all reasonable travel, room, board and living expenses for you and your staff. If we must travel to your location, you must pay the travel related costs and expenses for our representatives.	At time of training.	If you require that we provide initial training to additional individuals; if we offer refresher courses; supplemental training programs, or conferences which may be optional or mandatory. We reserve the right to increase the per person fee by up to 5% per year (outside of the amount payable to third parties).

Type of Fee	Amount	Due Date	Remarks
Management Fee	Our then-current fee (currently \$500 per day per person plus expenses if we have to temporarily manage your business.)	At time of provision of such services.	If for any reason we deem it necessary to have to come in and manage your outlet. We reserve the right to increase the per person fee by up to 5% per year (outside of the amount payable to third parties).
Supplier Testing	Reimbursement of our cost of inspection and evaluation and costs of testing.	At time of testing and inspection.	This fee will be incurred only upon your request to use a supplier or item.
Renewal of Franchise Agreement	25% of the then current initial franchise fee, subject to a minimum of \$14,875.	Upon signing the then-current franchise agreement(s).	You must give us written notice, not less than six (6) months; nor more than twelve (12) months before the expiration of the franchise agreement(s), pay the renewal fee and meet all conditions to obtain the renewal.
Audit	Cost of inspection or audit.	10 days after billing.	(See Note 3)
Insurance	Cost of Insurance and our expenses. Cost of Review (up to \$500)	Upon invoice Upon invoice	We may obtain the insurance if you fail to. You will pay the cost of the insurance premiums and will cover our reasonable expenses. If we designate a preferred insurance agent and you choose to use your own agent, your policy is subject to the review and approval of our designated agent and you must pay for the cost of that review.
Indemnification	Will vary under circumstances	As incurred	(See Note 4)

Type of Fee	Amount	Due Date	Remarks
Collection Costs, Attorneys' Fees and Interest	Interest on overdue amounts from the due date until paid at the lesser of 18% interest per year or the highest lawful interest rate, costs of collection, attorneys' fees and court costs	As incurred	(See Note 5)
Bank Charges and Administrative Costs	Our then current fee (currently \$50 per occurrence)	Upon invoice	We may charge fees to cover bank charges and administration costs if an electronic funds transfer attempt is unsuccessful or you close your operating account, or any check or other payment is returned not paid. We reserve the right to increase the fee by up to 5% per year (outside of the amount payable to third parties).
BIZTRAX CRM Software	Then-current fee (currently \$1,200 per year).	Annually	We will collect this fee. This is for our CRM software https://biztrax.cscmsp.com . We reserve the right to increase the fee by up to 5% per year (outside of the amount payable to third party vendors as a pass through).
CAD Design Software Keys updates	The current cost (currently \$70 annual)	As incurred	Annual Service/Updates for the proprietary design software keys used in the Franchised Business.
De-Identify	Our costs	As incurred	If you don't de-identify your Franchised Business following expiration or termination of the Franchise Agreement, we may do so at your expense and charge you for our costs.
Cooperative Marketing	As determined by the members	As determined by the members	If a marketing cooperative is formed for your area you must join the cooperative. We will draft the amount you owe and pass it on to your respective cooperative.
Marketing Materials	Cost of production plus a 20% markup	As incurred	Payable if we decide to provide you with marketing materials.
Email Address/Mailbox	Our then-current fee (currently \$7-\$10 per month)	Annually	Paid for use of email address/mailbox. We reserve the right to increase the fee by up to 5% per year (outside of the amount payable to third party vendors as a pass through).

General Note: All fees are imposed by and are payable to us. The fees and costs in this Item 6 are uniformly imposed however we reserve the right to negotiate amounts in certain circumstances. All fees are nonrefundable.

Note 1: “Gross Revenues” are defined in the Franchise Agreement to include the total gross revenue derived from the operation of the Franchised Business whether from sales for cash or credit, including sales of both franchise products and services, and including installation charges, exclusive of all sales taxes, use taxes, gross receipts taxes and other similar taxes added to the sales price and collected from the customer, and less any bona fide refunds, rebates, and discounts.

If you fail to submit any weekly revenue report on a timely basis, we may estimate Gross Revenues and withdraw from your operating account the amounts estimated to be due which will be reconciled when the required reports are received.

Note 2: This contribution is paid to us for our National Advertising Program. (See Item 11). This fee may be changed but any such increased amount may not exceed 1% of weekly Gross Revenues.

Note 3: You must maintain accurate business records, reports, accounts, books and data relating to the operation of your Franchised Business. We have the right to inspect and/or audit your business records during normal business hours. If any audit reveals that you have understated Gross Revenues by 2% or more, or if you have failed to submit reports and/or remittances for any 2 reporting periods or you do not make them available when requested, you must pay the understated amount, plus reasonable cost of the audit, including the cost of auditors and attorneys, together with amounts due for royalty and other fees as a result of the understated Gross Revenues, including interest from the date when the Gross Revenues should have been reported.

Note 4: You must defend, indemnify and hold us and our related parties harmless from all fines, suits, proceedings, claims, demands, obligations or actions of any kind (including costs and reasonable attorneys' fees) arising from your ownership, operation or occupation of your Franchised Business and premises, performance or breach of your obligations, breach of any representation or acts or omissions of you or your employees.

Note 5: If we engage an attorney to collect any unpaid amounts (whether or not formal judicial proceedings are initiated), you must pay all reasonable attorneys' fees, court costs and collection expenses incurred by us. If you are in breach or default of any non-monetary material obligation and we engage an attorney to enforce our rights (whether or not formal judicial proceedings are initiated), you must pay all reasonable attorneys' fees, court costs and litigation expenses. If you institute any legal action to interpret or enforce the terms of the Franchise Agreement, and your claim in the action is denied or the action is dismissed, we may recover our reasonable attorneys' fees, and all other reasonable costs and expenses incurred in defending against the same.

ITEM 7 ESTIMATED INITIAL INVESTMENT

YOUR ESTIMATED INITIAL INVESTMENT

Type of Expenditures¹	Amount	Method of Payment	WHEN DUE	To Whom Payment is to be Made
Franchise Fee ²	\$59,500	Lump Sum	Upon Signing Franchise Agreement	Us
Travel and Living Expense While Training ³	\$3,000 to \$5,000	As Agreed	During Training	Third Parties
Real Estate Improvements ⁴	\$10,000 to \$30,000	As Agreed	Before Opening	Third Parties
Office Equipment and Supplies ⁵	\$1,000 to \$1,500	As Agreed	Before Opening	Third Parties
Computer Hardware and Software and setup fees ⁶	\$3,700 to \$4,100	As Agreed	Before Opening	Us/Third Parties
CAD Design Software Keys ⁷	\$3,400 to \$6,800	Lump Sum	Upon receipt of CAD Key(s) and Invoice.	Us
Pallet Lifter or Fork Lift ⁸	\$1,000 to \$5,000	As Agreed	Before Opening	Third Parties
Van ⁹	\$1,600 to \$3,700	As Incurred	As Agreed	Third Parties
Signage and Graphics ¹⁰	\$3,500 to \$9,000	As Agreed	Before Opening	Third Parties
Opening Showroom Displays ¹¹	\$20,000 to \$40,000	Lump Sum	Upon delivery to your showroom, and receipt of invoice.	Us
Showroom Display Accessories ¹²	\$1,200 to \$2,500	As Incurred	Before Opening	Third Parties
Grand Opening Advertising ¹³	\$24,000	As Incurred	During the period beginning 30 days before and ending 60 days after Opening	Third Parties
Architect's Fee and Engineering ¹⁴	\$0 to \$3,000	Lump Sum	Within 30 days of our approval of the Premises	Third Parties
Miscellaneous Opening	\$4,000 to \$6,000	As Incurred	Before Opening	Third Parties

Type of Expenditures¹	Amount	Method of Payment	WHEN DUE	To Whom Payment is to be Made
Costs ¹⁵				
Insurance ¹⁶	\$1,800 to \$2,800	Lump Sum	Before Opening	Third Parties
Installation and Warehouse Equipment ¹⁷	\$1,000 to \$2,000	As incurred	Before Opening	Approved Distributors
Opening Inventory ¹⁸	\$0 to \$5,000	Lump Sum	Before Opening	Us/Approved Distributor
Legal and Accounting ¹⁹	\$2,000 to \$5,000	As incurred	As Agreed	Third Parties
Rent – Showroom/ Warehouse ²⁰	\$12,000 to \$24,000	As incurred	As Agreed	Third Parties
Additional Funds (up to 3 months) ²¹	\$11,500 to \$14,500	As Incurred	As Agreed	Third Parties
<i>Total Estimated Initial Investment</i>	<i>\$164,200 to \$253,400</i>			

Notes

1. All fees payable to us are non-refundable. A third party, to whom payment is made, may provide a different refund policy.
2. We describe the Initial Franchise Fee and any discount programs in Item 5.
3. This is based upon three people attending a Pre-Opening Training Session held at our facilities, covering reasonable travel, food and hotel expense. Payments to employees, insurance, etc. are not included. The initial training itself is provided at no additional cost for up to three (3) people.
4. These estimates are for build-out and renovations necessary to comply with our standards for franchise layout and design. These build-out costs do not include maintenance, taxes or other expenses related to the franchised business premises. Building codes vary from jurisdiction to jurisdiction so you should consult with the governmental agency responsible for licensing and for applicable requirements regarding building requirements, architects plans and/or engineering to meet the codes of the jurisdiction you wish to build in.
5. These estimates are for office equipment, fax machine, phones, office supplies and cleaning supplies.
6. This is based on a low estimate for one computer system and software and a high estimate for two computers and two software licenses needed to operate two systems in your business. Items may be purchased or leased. Accounting software is included in this line item. CRM setup and BIZTRAX software is also included in this line item. Computer and Software Support are not included in this estimate.

7. This is based on the CAD Design Software Key(s) you must purchase from us. The low is for one Key and the high is for two keys. Payment is due upon your receipt of CAD Design Software Key(s).
8. You will need the equipment to move heavy pallets in your warehouse. Additionally, depending upon your warehouse, it may be necessary for you to have access to (rent, lease or purchase) either a floor mounted hydraulic lift or a forklift of some kind to aid you in removing pallets from an over-the-road truck. The funds stated should cover the lease or payment of a forklift for a minimum of 3 months.
9. These estimates are for securing a van (and optional trailer) for delivering products to customer's homes. We do not require you to purchase a trailer or multiple vans but you may choose to do so. The low range shown here covers the lease or payment expense for a base model van for a period of 3 months. The high range shows the cost for two vans, or for a van and a trailer. Any trailer or van used by you in the operation of your business must meet our quality and condition requirements, and meet our advertising requirements.
10. These figures include your investment for: storefront signage, in-store graphic grids and plastic panels, panel style graphic displays, a beginning inventory of sales brochures, & vehicle and trailer graphics. Signage costs vary dramatically from location to location depending upon the signage you are allowed to utilize by local jurisdiction, landlord requirements, available space, type of vehicles you choose, size of showroom and other factors outside of our control.
11. This is for showroom displays and some warehouse inventory, which can be sold as regular/sellable inventory at the appropriate time. The amount of warehouse inventory may vary according to your distance from us and/or distribution points and the size of the warehouse facility available to you. Payment is due upon receipt at your showroom/warehouse location.
12. For the purchase of accessories, additional hardware, knobs, soft goods, and decorative vignette items.
13. During the period beginning 30 days before and ending 60 days after you open your More Space Place location, you will place advertising intended to appeal to the general public. You are obligated to utilize our grand opening strategies and advertising materials to maximize the marketing message and correctly use our trademarks in your territory. This figure is separate from those expenses designated for local advertising fees or the National Advertising Program.
14. The interpretation and enforcement of building codes varies substantially from jurisdiction to jurisdiction and although it is not common, you may have an architect/engineering fee as it may be necessary for you to have locally drawn architectural plans and/or structural, mechanical, electrical or HVAC engineering services performed to meet the codes of the jurisdiction in which you build. You should consult with the applicable governmental agency responsible for enforcement of building permit requirements.
15. Includes miscellaneous security deposits, utility costs, and corporation or business entity

formation fees.

16. This includes insurance deposit and three months payment for required insurance.

17. This includes the equipment required for the installation of products sold by your Franchised Business.

18. This includes an initial inventory of products. The low end assumes that you are selling to order without any inventory. You may choose to either sell to order or to purchase an initial quantity of products.

19. These fees are representative of the costs for engagement of professionals such as attorneys and accountants for the initial review and advisories consistent with the start-up of a Franchised Business. We strongly recommend that you seek the assistance of professional advisors when evaluating this franchise opportunity, this disclosure document and the Franchise Agreement.

20. Unless you own adequate commercial property, showroom/retail rent for one thousand four hundred to two thousand five hundred (1,400 to 2,500) square feet is estimated to be between Three Thousand Dollars (\$3,000) and Six Thousand Dollars (\$6,000) per month. An additional one thousand to one thousand two hundred (1,000 to 1,200) square feet of either attached or off-premises space is necessary for receiving, warehousing and working with our products, this rent is estimated to be between One Thousand Dollars (\$1,000) and Three Thousand Dollars (\$3,000) per month.

21. This figure is only an estimate for your initial three months of operating funds for monthly advertising expenses, employment costs, ongoing real estate expenses and other ongoing expenses of operating the More Space Place business. This is an estimate based on information obtained from our franchisees and our experience with this business. This estimate does not include an owner's salary or draw or amounts owed to us for royalties. Maintenance, taxes, and other expenses related to the Franchised Business premises are not included in this estimate.

We do not offer financing for any part of the initial investment.

ITEM 8 - RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

Required Purchases

You must operate the Franchised Business according to the More Space Place System. The More Space Place System may regulate, among other things, the types, models and brands of required furnishings, equipment, signs, materials and supplies to be used in operating the Franchised Business, required or authorized products and product categories and designated or approved suppliers of the items (which may be limited to or include us or our affiliates). You are obligated to purchase all Murphy Bed and panel bed systems, cabinets, mechanisms, bed frames, mattresses, foundations, hardware, molding, additional wall units, book shelves, desk tops and drawers, closet materials, boards, hardware, drawers, baskets, BIZTRAX software, CAD Design Software Keys and other items that may be provided by us, from us, our affiliate or an approved

supplier that we designate for these items. We reserve the right to name ourselves or our affiliate as the sole supplier of certain items. You may not be a supplier to other franchisees without our written permission. We are currently the only supplier of CAD Design Software Keys, CRM Software and Opening Showroom Displays.

You must purchase all other products, goods, services, supplies, fixtures, equipment, inventory, computer hardware and software or real estate relating to the establishment or operation of your Franchised Business from a supplier we designate. We may also designate preferred suppliers for products and services. The cost of equipment, products, goods, services, supplies and fixtures purchased in accordance with our specifications, from approved suppliers, including us, represents substantially all of your total purchases in establishing and operating your Franchised Business.

Required and Approved Suppliers

You must purchase required equipment from approved suppliers or from us or our affiliate. Other than the manufacturing that we directly perform, we do not own any interest in any of our suppliers. Our affiliate, MSP Manufacturing is an approved supplier for the following items:

- Cabinet Components
- Murphy Bed Frames
- Hardware & Accessories
- Mattresses
- Closet Systems Components
- Decorative Doors and Drawer Fronts

We reserve the right to earn a profit from the sale of these items to our franchisees. Our officer, Robert Lewis, owns an interest in us and in our affiliate. None of our officers have an ownership interest in any other approved supplier.

Approval of Alternative Suppliers

If you desire to purchase any product or item for which approval is required from a supplier that is not on our approved supplier list, you must request approval of the item or supplier in writing and we will evaluate the supplier and/or item for approval. Although we are not contractually bound to evaluate any supplier or item within a definite time period, we will make a good faith effort to evaluate the supplier or item and to notify you of approval or disapproval within 30 days from the date we receive your written request.

Before approving any supplier, we may take into consideration: a) consistency of products and/or name brands, b) economies of scale achieved by larger volumes, and c) certain other benefits that a particular supplier may offer, such as new product development capability. When approving a supplier, we take into consideration the System as a whole, which means that certain franchisees may pay higher prices than they could receive from another supplier that is not approved. We reserve the right to withhold approval of a supplier for any reason. We do

not release our standards and specifications or criteria for supplier approval to System franchisees.

You may not purchase any item from any supplier for which approval is required until you have first received written notification of our approval. You must reimburse us for our costs of evaluating, inspecting and testing the proposed supplier or item, regardless of whether we approve the supplier or item.

We may withdraw our approval at any time if any supplier's performance does not meet our criteria, if we change our specifications, standards or requirements or for other reasons.

Revenue from Franchisee Purchases

We and our affiliates may derive income or revenue from franchisee purchases. We and/or our affiliates have the right to receive payments from any supplier or distributor to you or to other franchisees within our franchise system and to use these monies without restriction and as we deem appropriate. In the 2025 fiscal year, we earned \$15,284 for sales of items to our franchisees, which accounted for .03% of our total revenues of \$4,402,025. Our affiliate, MSP Manufacturing had revenues of \$4,899,922 from sales to our franchisees. This was 96.3% of its total revenues. We did not receive any rebates or payments from approved suppliers that you are required to make purchases from.

Approved Location

You must submit and we must approve the site for the location of your Franchised Business. The site must meet our criteria for demographic characteristics, traffic patterns, parking, character of neighborhood, competition from and proximity to other businesses and other More Space Place or Closet & Storage Concepts locations, the nature of other businesses in proximity to the site and other commercial characteristics and the size, appearance and other physical characteristics of the proposed site. Any site selection assistance provided by us, does not relieve you of the primary responsibility to locate an acceptable site, as required.

We also must approve the lease or sublease for the premises of your Franchised Business before it is signed. We will not unreasonably or untimely withhold approval but can do so if the general business terms do not meet our standards. You must deliver a copy of the signed lease to us within 15 days after its execution. Our approval of the lease indicates only that we believe that its terms fall within the acceptable criteria we have established as of the time of our approval.

You must collaterally assign the lease or sublease for the franchise to us as security for your timely performance of all obligations under the Franchise Agreement and obtain the Lessor's consent to the collateral assignment. A copy of the collateral assignment is attached as Exhibit "4" to the More Space Place Franchise Agreement.

Unit Development

The Franchised Business must be constructed or remodeled in accordance with our specifications. You must purchase or lease and use only the furniture, fixtures, equipment and

supplies as we may specify or approve. Our standards may regulate, among other things, the use of certain plans, specifications, decor, designs, type of required fixtures, furnishings, equipment, signs, materials, products, and supplies to be used. The designs we furnish you with are for mandatory specifications and layouts for a More Space Place® unit. Except for those design changes that are approved in writing by us, you must follow these designs. Required purchases and leases according to our specifications and standards represent approximately 100% of your overall purchases and leases in connection with the establishment and operation of your More Space Place franchise. Payment for all new unit furnishings is due upon delivery.

Standards and Specifications

You must operate the Franchised Business according to our standards. Our standards and specifications may regulate required or authorized products, product categories, designated or approved suppliers (which may be limited to or include us or our affiliates), brands of required fixtures, furnishings, equipment, signs, materials, products, and supplies to be used which may impose minimum requirements for quality, cost, delivery, performance, design and appearance. We will notify you in our Operations Manual, or other communications, of our standards, specifications, modifications, and/or names of approved suppliers.

Insurance

You must obtain and maintain, at your own expense, insurance coverage to adequately insure your Franchised Business that meets or exceeds any coverage which we require in the Operations Manual or otherwise, and which may periodically be adjusted. Currently, at a minimum, the requirements are: (i) public liability insurance with complete operations coverage and limits of liability for bodily injury of not less than \$1,000,000.00 for each injury and \$1,000,000.00 for property damage in each occurrence; (ii) “all risk coverage” insurance for fire, business interruptions, etc. up to the replacement value of your inventory; (iii) if required to do so by law, worker's compensation insurance for all of your employees. The cost of this coverage will vary depending on the insurance carrier's charges, terms of payment, and your history. You are responsible for providing and maintaining written documentation to us verifying all coverage. All insurance policies must contain a separate endorsement naming us and our affiliates as additional insureds using an endorsement at least as broad as ISO form CG 2033 and CG2029 or equivalent (no blanket additional insured language is acceptable) and must be written by an insurance carrier accepted by us in writing. No insurance policy may be subject to cancellation, termination, non-renewal or material modification, except upon at least 30 days' prior written notice from the insurance carrier to us. Defense costs cannot erode policy limits. We may designate a preferred insurance agent. If we do, you will not be required to utilize our preferred insurance agent to procure your insurance however, any insurance obtained from another source will be subject to review and approval by our preferred insurance agent, at your cost.

If the lease for the Franchised Business' premises requires you to purchase insurance with higher limits than those required by us, the lease insurance requirements will control.

If you will be engaging in any construction, renovation or build-out of the premises for the Franchised Business, either you or your third party contractor must have in force for the duration of said project, Commercial General Liability insurance and Worker's Compensation and Employer's Liability insurance in the amounts listed above as well as Builder's Risk insurance in

an amount approved by us.

We may obtain insurance coverage for your Franchised Business if you fail to do so, at your cost.

Advertising

All advertising and promotion of your Franchised Business must conform to our specifications and standards and must be approved by us in advance. You must submit to us for our approval copies of all advertising and promotional materials including business cards, signs, displays and mailouts. You must follow our guidance on the method of marketing and spend the required amount based on our standards as communicated via our corporate intranet site, which may change from time to time based on market conditions, including a required monthly local advertising expenditure.

Purchasing or Distribution Cooperatives

We do not have any purchasing or distribution cooperatives.

Negotiated Prices

We may negotiate purchase arrangements with some of our suppliers (including price terms and product allocations) for the benefit of System franchisees, but we are under no obligation to do so.

Material Benefits

We do not currently provide any material benefits to you if you buy from sources we approve, but we reserve the right to do so in the future.

ITEM 9 - FRANCHISEE'S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this Disclosure Document.

Obligation	More Space Place Agreement	Disclosure Document
a. Site selection and acquisition/lease	§§ 1.4	Items 6, 7, 8 & 11
b. Pre-Opening purchases/leases	§§ 5.2, 5.3 & 5.10	Items 7 & 8
c. Site development and other pre-Opening requirements	§§ 1.4, 3.3.4, 4.1	Items 6, 7, 8 & 11
d. Initial and ongoing training	§§4.1	Items 6, 7 & 11
e. Opening	§5.1	Items 7 & 11
f. Fees	§§ 2.2, 3.1-3.9, 4.1.2, 7	Items 5, 6 and 7

g.	Compliance with standards and policies/Operations Manual	§§ 5.2, 5.3	Items 8 and 11
h.	Trademarks and proprietary information	§§ 5.6, 5.7	Items 13 & 14
i.	Restrictions on products/services offered	§5.2, 5.3, 5.10, 5.11	Items 8 and 16
j.	Warranty and customer service requirements	§§ 5.2 & 5.3	Item 11
k.	Territorial development and sales quotas	Not Applicable	Item 12
l.	Ongoing product/service purchases	§§ 5.2, 5.3 & 5.10	Item 8
m.	Maintenance, appearance and remodeling requirements	§§ 5.4	Items 6, 7 & 11
n.	Insurance	§ 6.6	Items 6 7, & 8
o.	Advertising	§§ 3.3	Items 6, 7, 8, 11
p.	Indemnification	§6.2	Items 6 & 7
q.	Owner's participation, management and staffing	§§ 5.3.5	Items 11 & 15
r.	Records and reports	§§ 3.6 & 3.7	Item 6
s.	Inspections and audits	§§ 3.6 & 5.8	Items 6 & 11
t.	Transfer	Article 7	Item 17
u.	Renewal	§ 2.2	Item 17
v.	Post-termination obligations	§§ 6.4 & 9.1	Item 17
w.	Non-competition covenants	§§ 6.4	Item 17
x.	Dispute resolution	§§ 11.2 & 11.3	Item 17
y.	Guarantee of franchisee obligations	Exhibit 2	Item 1

ITEM 10 - FINANCING

We do not offer either direct or indirect financing. We do not guarantee your note, lease or other obligation.

ITEM 11 FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING

Except as listed below, we are not required to provide you with any assistance:

Pre-Opening Assistance

Before you open your More Space Place business, we will:

- 1) Provide guidelines with respect to leasing the Franchised Business premises, as we deem advisable. We do not anticipate owning the premises, although we reserve the right to do so. (Franchise Agreement §1.4.
- 2) Assistance with respect to preliminary plans and layouts for the Franchised Business

Premises (Franchise Agreement §4.3, 4.4)

- 3) Provide information on standards and specifications for fixtures, signs, improvements, equipment and other related facilities required in the operation of the Franchised Business and provide lists of approved vendors and products. We do not construct, remodel or decorate the Franchised Business premises for you. We reserve the right to set maximum and minimum prices for products and services. (Franchise Agreement §4.3, 5.11)
- 4) Review your leasehold improvement plans or site plans and final construction plans and specifications for conformity to the standards and specifications of the System. (Franchise Agreement §4.3; 4.4; 5.1.)
- 5) Provide training sessions before opening; you must pay all out-of-pocket costs incurred in training for yourself and all of your employees, including but not limited to items such as travel, room, board, wages, and living expenses. (Franchise Agreement §4.1.)
- 6) Provide you access to our operating system which consists of digitally stored written materials. These materials, containing mandatory and suggested formats, standards, methods, specifications and procedures prescribed by us and amended periodically, are currently housed and modified by us via our corporate intranet site. (Franchise Agreement §4.3.)

Post-Opening Assistance

During the operation of your More Space Place business, we will:

1. Occasionally conduct programs, seminars or conventions for the benefit of all franchisees. Upon notification by us of any program, seminar or convention, you must attend. These programs, seminars or conventions will be held at our New Jersey corporate headquarters or another location chosen by us. You must pay for all travel and lodging expenses for you and your employees to attend these programs, seminars or conventions plus our then-current fee (Franchise Agreement - §4.1).
2. From time to time purchase and place advertising promoting More Space Place franchisees and the franchise products and services sold by them at our sole discretion. We may also provide advertising and promotional or informational materials to be used by franchisees. You will pay us for the cost of the materials furnished by us plus a mark-up of twenty-percent (20%) to cover our shipping and handling costs. The mark-up may result in a profit to us. We shall make all decisions whether to use national, Internet or local advertising or a combination of national, Internet or local advertising and all decisions regarding the selection of a particular advertising medium and content. (Franchise Agreement - Section 3.3).
3. As we deem necessary, offer additional training to you and your management and supervisory personnel, including your designated manager (if you decide to employ a designated manager) which may be optional or mandatory. (Franchise Agreement - Section 4.1).

4. Merchandising, marketing, and other advice and assistance as we develop and deem helpful in the operation of the Franchised Business, rendered via personal visit, telephone, newsletters, bulletins, or otherwise (Franchise Agreement §4.2).
5. Bulletins, brochures, and reports regarding the System's plans, policies, research, developments, and activities as we may develop (Franchise Agreement §4.3).
6. The opportunity to participate in group purchasing or leasing programs for supplies, insurance, equipment, and signage which we may choose, in our discretion, to sponsor or provide and from which programs we, or our affiliate, may make a profit on (Franchise Agreement §5.2.).
7. Inspections of the More Space Place business and its products and services as we deem appropriate (Franchise Agreement §5.2; 5.8).
8. All other resources and assistance we develop and offer on a System-wide basis (Franchise Agreement §5.8).

Grand Opening Advertising:

During the period beginning 30 days before you open and ending 60 days after you open, you must spend at least \$24,000 on a grand opening advertising campaign in and/or for the market area. All advertising must be in accordance with our written requirements and specifications. (Franchise Agreement §3.3.4). You may need to expend additional funds if you must continue to promote your business through a continued, extra Grand Opening effort.

Advertising

You must spend the greater of: (i) 7% of your monthly Gross Revenues of the Franchised Business or (ii) \$8,000.00 (Eight Thousand Hundred Dollars), per month, on Local Advertising. Local Advertising payments are in addition to the NAP requirement. We may provide you, at your request, certain advertising promotional materials (Franchise Agreement §3.3). Subject to our approval of any advertisements, you may perform your own local advertising or hire an advertising agency to utilize the materials provided by us.

You can purchase listing pages or online advertising for your Franchise. The amount you spend on listing pages or online advertising is applied toward the Local Advertising requirement. Ads must be submitted to us for approval and include the information we specify. All advertising, promotion and marketing must be completely clear and factual, not misleading, and conform to the highest standards of ethical marketing as well as the promotional policies that we prescribe. Samples of all advertising, promotional and marketing materials that we have not prepared or previously approved must be submitted for approval before you use them and approved by us, in writing. You may not use any advertising or promotional materials that we have not approved (Franchise Agreement §3.3).

Websites

You acknowledge and agree that any Website (including, but not limited to the More Space Place Website) constitutes “advertising” under our Franchise Agreement. If we permit you to develop a Website, any Website you develop or utilize must meet all other terms and conditions for advertising described in our Agreement. For this purpose, a “Website” means interactive electronic documents, contained in a network of computers linked by communications software, that you operate or authorize others to operate that refers to your business, the Proprietary Marks, us, and the More Space Place system. The term Website also includes Internet, Intranet and World Wide Web home pages, or social networking sites (including, but not limited to, Facebook, Instagram, LinkedIn, Pinterest, Tiktok, X, Threads, Youtube, Snapchat) and any presence in virtual worlds. You must not establish any Website without our prior written approval of its form, content and information due to our substantial interest in protecting the Proprietary Marks, the System and the Confidential Information. We may require you to participate in a centralized Website operated by us, without any compensation to you. We may refuse to permit you to operate or establish any Website. We reserve the right to establish one or more Internet, Intranet or other forms of e-commerce Websites, networks or communities for the purposes of promoting the development, growth, sales and solicitation of franchises; our establishing or participating in, and requiring or authorizing your participation in, or in connection, with e-commerce; establishing purchasing, supply or referral programs, networks or communications in which you must participate; or monitoring your performance under our Agreement and other purposes we designate from time to time which we deem to promote the development and operation of the System. We will establish and notify you of our establishment of Website policies and other forms of e-commerce policies, which will become part of our System Standards and be provided in the Manual or other written communication to you. We own all right, title and interest in and to information compiled from, derived from or obtained by us via your or our use of Websites or our establishment of the Intranet, Internet or other forms of e-commerce networks or communities. Any Websites and/or email addresses created by us in conjunction with the More Space Place trademark, advertising, promotion of our product and/or showroom locations belong to us. If we supply an e-mail address to you for your use, you must use it for all electronic More Space Place business transactions. We have full access to all communications sent and received using a More Space Place e-mail address. All domain names registered by us or by you in conjunction with the More Space Place trademarks belong to us. You may not use the Proprietary Marks as part of a domain name, homepage, email address, or on a Website or with modifying words, designs or symbols except as approved by us, in writing.

Advertising Cooperatives

We have not established any advertising cooperatives. If we establish an advertising cooperative within a geographically defined local or regional marketing area in which your Franchised Business is located, you must participate and abide by any rules and procedures the cooperative adopts and we approve. You will contribute to your respective cooperative an amount determined by the cooperative. We will have the right to draft your bank account for the advertising cooperative contribution and to pass those funds on to your respective cooperative. Our affiliate owned locations will have no obligation to participate in any such advertising cooperatives.

The cooperative members will be responsible for the administration of their respective advertising cooperative, as stated in the by-laws that we approve. The by-laws and governing agreements will be made available for review by the cooperative's franchisee members. We may require a cooperative to prepare annual or periodic financial statements for our review. Each cooperative will maintain its own funds; however, we have the right to review the cooperative's finances, if we so choose. Your Franchised Business may not benefit directly or proportionately to its contribution to the Cooperative.

We reserve the right to approve all of a cooperative's marketing programs and advertising materials. On 30 days written notice to affected franchisees, we may terminate or suspend a cooperative's program or operations. We may form, change, dissolve or merge any advertising cooperative.

National Advertising Program

The National Advertising Program is administered for the common benefit of System franchisees. Under the Franchise Agreement, we have the right to require you to contribute (\$75) Seventy-Five Dollars per week per territory (which can be increased to up to 1% of your weekly Gross Revenues, provided there will be no increase during the first year of the franchise agreement) to the NAP. (Section 3.3.2.1 of the Franchise Agreement).

All Franchisees will be required to contribute on the same basis. Our suppliers may be asked to contribute to the NAP on terms we negotiate. Neither we nor our affiliates have a contractual obligation to contribute to the NAP. We have the sole right to determine contributions and expenditures from the NAP, or any other advertising program, and sole authority to determine the selection of the advertising materials and programs. We are not required, under the Franchise Agreement, to spend any amount of NAP contributions in your Territory and not all System franchisees will benefit directly or on a pro rata basis from these expenditures. (Section 3.3.2.2 of the Franchise Agreement). NAP contributions may be used at our discretion for the following: the development, production and distribution of national and/or local advertising; the creation of advertising materials and public relations which, in our sole judgment, promote the products and services offered by System businesses including development and production of advertising and marketing programs and materials; purchase of media, field marketing programs and activities; promotions, new product research and development, quality control, mystery shopper programs which may include call recording; market research; talent fees; working with public relations firms; website and social media development and maintenance; creating or maintaining a presence in virtual worlds, and for administrative, travel, debt service and operating costs and overhead. Our decisions in all aspects related to the NAP will be final and binding. We may charge the NAP for the costs and overhead, if any, we incur in activities reasonably related to the creation and implementation of the NAP and the advertising and marketing programs for franchisees. These costs and overhead include: (i) the cost of preparing advertising campaigns and other public relations activities, (ii) the cost of employing advertising agencies, including fees to have print or broadcast advertising placed by an agency and all other advertising agency fees, and (iii) the proportionate compensation of our employees who devote time and render services in the conduct,

formulation, development and production of advertising, marketing and promotion programs or who administer the NAP. (Section 3.3.2.3 of the Franchise Agreement).

We do not anticipate that any part of your contributions to the NAP will be used for advertising that is principally a solicitation for the sale of additional franchises, but we reserve the right to include a message or statement in any advertisement indicating that franchises are available for purchase and related information. (Section 3.3.2.1 of the Franchise Agreement). NAP payments are in addition to the Local Advertising requirement.

Although we anticipate that all NAP contributions will be spent in the fiscal year in which they accrue, any remaining amounts will be carried over for use during the next fiscal year. The NAP may spend more or less than the total NAP annual contributions in a given fiscal year and may borrow funds to cover deficits. If we terminate the NAP, we may choose to spend the funds in accordance with our then-current marketing policies or distribute funds to franchisees on a pro-rata basis. There is no requirement that the NAP be audited. Upon your written request, we will provide you with un-audited fiscal year-end accountings of NAP expenditures. (Section 3.3.2.3 of the Franchise Agreement). We do not owe you any fiduciary obligation for administering the NAP. We may incorporate the NAP or operate it through a separate entity if we deem appropriate. We may maintain contributions to the NAP in a separate bank account or hold them in our general account and account for them separately

During the fiscal year ending December 31, 2025, \$ 62,621 was collected by the NAP. Breakdowns by percent of the NAP expenditures are as follows:

	Percentage
Administrative expenses	8%
Production	31%
Placement	25.9%
Design	35.1%

We may also establish special promotional programs. You are required to participate in special promotional programs and you must pay your share of the cost of developing and implementing the program, including common development, design and advertising costs. You must participate in all rebate programs and must offer all discounts required by us. (Section 3.3.3 of the Franchise Agreement).

There is currently no advertising council in place for the System.

Computer Requirements

We do not presently, but reserve the right to, require the purchase or lease of specific computer hardware and support, following our then current standards and specifications. As part of our future requirement to link directly with the franchises, you must purchase and use a computer system which will electronically communicate with us and allow for the transmittal of information relating to sales, cost of goods and inventory management statistics and required

reporting. We will have the right to independently access all data information contained in the computer system we designate and there are no contractual limitations on our right to access this information. This information may be shared with the System or other third parties. We have developed a web-based software program for management of customer relations and/or related activities (hereinafter the “Computer Program”) and have implemented the Computer Program into the System. The Computer Program will process and display data related to tracking customer leads, average sales, closing percentages and related customer management information. You will be required to use the Computer Program.

Our current BIZTRAX CRM software is \$1,200 annually. We currently require the use of Computer Aided Design (“CAD”) Software Keys to be purchased from us. The cost of the software is subject to change based on changes in software requirements and the software producer, and we presently estimate the costs at \$3,400 per Key. Annual Service/Updates for the CAD Software Keys currently costs \$70. The estimate for computer hardware and software, including Quickbooks, ranges from \$2,000 to \$2,400 depending on the number of units you will be operating in your business.

We currently require that you upgrade and update your computer system on a regular basis. We will continuously attempt to keep any changeover or maintenance charges to a minimum but there is no contractual limitation on the frequency or cost of required updates or upgrades. We may, but are not contractually obligated to, perform maintenance, repairs, updates or upgrades to your computerized system. We reserve the right to adopt new technology at any time, which may result in additional fees to you that are not currently known.

Operations Manual

During the term of the franchise agreement, we will grant you access to our operating system which consists of digitally stored written materials (collectively the “Operations Manual”). These materials, containing mandatory and suggested formats, standards, methods, specifications and procedures prescribed by us and amended periodically, are housed and modified by us via our corporate intranet site. The table of contents of the Manual is disclosed as Exhibit C. Our Manual contains 68 pages.

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TRAINING PROGRAM

TRAINING PROGRAM

Session 1 - Initial Training - Corporate Office: Sales/Design & Store Operations

Subject	*Hours of Classroom Training	*Hours of On-the-Job Training	Location
Introduction & Product Overview • Industry History • Competition • Brand/System Distinction • Design & Product Categories	4	0	Corporate Office (New Jersey) Clearwater Manufacturing Facility or Corporate Retail Store (North Palm Beach FL)
Design & Sales • Overview of Design & Sales Process • Role of the Designer/Salesperson • Measuring & Assessing Customer Needs • Design Techniques & Standards • Pricing of Jobs • Sales Process “The Sales Call” • Service Standards “The Customer Experience” • Building & Maintaining Professional Partnerships	16	12	Corporate Office (New Jersey) Clearwater Manufacturing Facility or Corporate Retail Store (North Palm Beach FL)
CAD Design • Overview of CAD Program & Library • Role of CAD Operator • Software & Support	1	0	Corporate Office (New Jersey) Clearwater Manufacturing Facility or Corporate Retail Store (North Palm Beach FL)
Operations & Administration • Operations Roles & Responsibilities • Lead & Job Scheduling Management (BIZTRAX Customer Relations Management System) • Employee Staffing & Human Resources • Vendor Relations	3	0	Corporate Office (New Jersey) Clearwater Manufacturing Facility or Corporate Retail Store (North Palm Beach FL)/Remote calls or webinars

Subject	*Hours of Classroom Training	*Hours of On-the-Job Training	Location
Marketing & Advertising • Overview of Marketing Strategy • Role of the Marketing Department • Marketing & Advertising Sources • Company Websites & Social Media • Marketing Materials & Signage	4	0	Corporate Office (New Jersey) Clearwater Manufacturing Facility or Corporate Retail Store (North Palm Beach FL)/Remote call or Webinars

Session 2 - Initial Training – Corporate Office - Assembly & Installation

Subject	*Hours of Classroom Training	*Hours of On-the-Job Training	Location
Product Assembly & Installation • Overview of Assembly & Installation Process • Role of the Warehouse Manager & Installation Staff • Product Ordering & Receiving Goods • Installation & Delivery • Quality Control • Vendor Relations • Inventory Management	8	24	Corporate Office (New Jersey) Clearwater Manufacturing Facility or Corporate Retail Store (North Palm Beach FL)
Finance • Overview of Store Finance Structure • Quickbooks & Chart of Account • Expense Control & P/L Management • Benchmark Review • Royalty Reporting & Payments • Cost of Goods • Accounts Receivable Management	2	0	Corporate Office (New Jersey) Clearwater Manufacturing Facility or Corporate Retail Store (North Palm Beach FL)/Remote call or Webinars

Subject	*Hours of Classroom Training	*Hours of On-the-Job Training	Location
Operations & Administration • Business Management & Reporting	2	0	Corporate Office (New Jersey) Clearwater Manufacturing Facility or Corporate Retail Store (North Palm Beach FL)/Remote call or Webinars
Wrap Up • Showroom Design & Buildout • Warehouse Layout	4	0	Corporate Office (New Jersey) Clearwater Manufacturing Facility or Corporate Retail Store (North Palm Beach FL)

Session 3 - Initial Training - On Site - Showroom Installation

Subject	*Hours of Classroom Training	*Hours of On-the-Job Training	Location
• Assembly & Installation Training Review • Oversight of Warehouse Set Up & Inventory Organization • Support Installation of Showroom Displays	20	20	At Franchise Location

Session 4 - Initial Training - On Site - CAD Design, Store Operations & Sales/Design Field Training

Subject	*Hours of Classroom Training	*Hours of On-the-Job Training	Location
CAD Design, Sales & Order Processing • CAD Design Training • Job Ordering Processing Training • Showroom Sales Training • Store Operations	8	16	Corporate Office (New Jersey) Clearwater Manufacturing Facility or Corporate Retail Store (North Palm Beach FL)/Remote calls/webinars or More Space Place store location designated by Franchisor

Subject	*Hours of Classroom Training	*Hours of On-the-Job Training	Location
Design & Sales • Sales & Design Training Review • Field Training – Sales (leads) & Design	4	12	At Franchise Location

*“On-the-job” or in-person “classroom” training hours may be converted to virtual training hours if we determine that in person training is not advisable.

Initial training will be conducted by Dawn Smith, Gary Berthel, Tim Albert and Jason Friedley. Dawn has been our Director of Operations since 2007. Gary has been our National Production Training Manager since 2000. Tim has been our National Sales Training Manager since January, 2012. Jason has been the Director of Technology since 2011. Initial training is provided on an as-needed basis but typically begins within 60 days of signing the Franchise Agreement. Before you open your initial More Space Place franchise, we will provide you training at our corporate location in New Jersey, at our Clearwater, Florida manufacturing facility, at a Corporate Retail Store (North Palm Beach FL) and/or at a franchised location, your showroom or another location we designate. Except for the technical hands-on Installation Training that we designate, you must be present for each session in its entirety and according to the schedule mandated by us. We will schedule on-location sessions as the need and the availability of training staff, in our discretion, allows. We reserve our right to provide virtual training in lieu of in person training.

We do not charge for this training for up to the initial three (3) people. You must pay the travel and living expenses for you and your employees. You (or your Operating Principal if you are an entity) are obligated to successfully complete the first Two Initial Training Sessions before opening. If you intend to have a designated full-time person other than yourself manage daily operations, we must approve the designated manager and they must successfully complete those training sessions we mandate to compliment your level of participation in the operation of the business. You are responsible for all expenses of those attending training, including all travel, room and board, wages and living expenses. Other than those sessions previously mentioned, you may request in writing that additional training sessions be held during the Term, at your cost.

The entire training program is subject to change due to updates in materials, methods, manuals and personnel without notice to you. The subjects and time periods allocated to the subjects actually taught to a specific franchisee and its personnel may vary based on the individual needs and/or experience of those persons being trained.

Instructional materials include our product samples and literature. Instructional methods include classroom and on-the-job training. Initial Training will only occur after the Franchise Agreement is executed.

Trainees must complete the initial training to our satisfaction. For individuals opening

subsequent franchises, we, at our sole discretion, may shorten or lengthen the required training based on your progress, experience, and other factors. If we decide you are not ready to begin the management of your franchise, we may require you to complete refresher or supplemental training. We, at our sole discretion, may allow you to be excluded from certain portions of the training program based upon your ability which we may test by: a written or verbal testing of your knowledge about our systems, performing certain aspects of the operation of a unit, or based upon your experience in the management of a More Space Place unit.

We reserve the right to offer franchisee conventions, refresher courses and supplemental training programs, which may be optional or mandatory, from time to time. You shall be responsible for the personal expenses, including transportation to and from the training site and lodging, meals, and salaries during training, for individuals attending any convention, refresher course or supplemental training. You shall pay our then-current tuition for any individual attending refresher courses or supplemental training or any franchisee convention. If we need to travel to provide any such training to you, you will be responsible to pay the travel related expenses and costs for our representatives.

Site Selection Method

You must locate and we must approve (in our reasonable discretion) in writing, the site for the premises for the Franchised Business within 120 days of executing the Franchise Agreement. Your site must be at least 1,400-2,500 square feet in area in a retail shopping environment. An additional 1,000 to 1,200 square feet of either attached or off-premises space is necessary for receiving, warehousing and working with our products. A site will be approved or rejected within fifteen days after your written submission to us (this period may be extended as necessary for you to provide additional information we request). If we cannot agree on a site for the Franchised Business, we may extend the time period, or at our option terminate the Franchise Agreement. Our recommendation or approval of a site indicates only that we believe that it falls within the acceptable demographic and other criteria for sites that we have established as of the time of our recommendation for approval. The Premises must meet our criteria, which we will provide you, for demographic characteristics, traffic patterns, parking, character of neighborhood, competition from and proximity to other businesses and other More Space Place® and Closet & Storage Concepts locations, the nature of other businesses in proximity to the site and other commercial characteristics and the size, appearance and other physical characteristics of the Franchised Business premises. Application of criteria that have appeared effective with respect to other sites may not accurately reflect the potential for all sites. Demographic and/or other factors included in or excluded from our criteria could change to alter the potential of a site. (Franchise Agreement §1.4.1). If we have not yet designated an accepted location for the Franchised Business when the Franchise Agreement is signed then you are responsible for locating a site within a specified geographic site selection area (the “Search Area”). The Search Area is delineated for the sole purpose of site selection and does not provide any territorial exclusivity or protection.

Time to Opening

You must complete the development of and open the unit for business by the earlier to

occur of; (i) 120 days after the date of execution of the Business Location Agreement, or (ii) within 240 days after the date of the execution of the Franchise Agreement. In our sole discretion, we may grant you one extension of up to 120 days. We estimate that the length of time between signing the lease and the opening of the Franchised Business is about 90 to 120 days depending upon the amount of changes you request to be made to our designs and the amount of construction needed. The interval may vary based upon such factors as the supply of suitable space in your Territory, your financial requirements and creditworthiness, the time required to obtain government permits, approvals, and licenses, and the availability of construction, labor, materials, equipment and the like. You may not open the franchise for business until: (1) we approve the unit as developed according to our specifications and standards; (2) pre-opening training has been completed to our satisfaction; (3) the initial franchise fee and all other amounts then due to us have been paid; and (4) we have been furnished with copies of all required documents, including evidence of all applicable permits, insurance coverage and payment of premiums as we request; and (5) we issue written approval to open (Franchise Agreement §1.4.1; 5.1). If you will be signing 2 or 3 franchise agreements at one time, you will only be required to have 1 showroom if the territories are contiguous. If you will be signing 4 or 5 franchise agreements at one time, you will only be required to have 2 showrooms if the territories are contiguous, and in that case, you will have 24 months from the date of signing the franchise agreements to open the second showroom.

The time period for opening the business includes site selection and approval, site renovations and remodeling, permitting, training and set-up for operations.

ITEM 12 - TERRITORY

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control.

The Franchise Agreement is granted for a protected territory (the “Territory”), which is identified and approved by us, as an attachment to the Franchise Agreement (as part of Exhibit “B”). We will not ourselves, nor grant the right to any other party to, place a More Space Place® franchise location within the Territory, subject to our reserved rights.

Although no other Franchised Business will be physically located within your Territory, your Territory may overlap with those of other franchisees or affiliate-owned locations. The Territory will be an area determined by us containing an estimated minimum population of at least two hundred and fifty thousand (250,000) people and will be described by us in a way that we will determine, by geographical boundaries, political subdivisions, streets and highways, distances or postal zip codes. The requirement for a brick and mortar showroom will depend on the number of territories you have purchased and whether the territories are contiguous pursuant to the following schedule:

- a. If you have one territory, you must have one showroom in your territory.
- b. If you have two territories you can have one showroom that covers both, but only if the territories are contiguous, otherwise you will need one in each territory.

- c. If you have three territories, you can have one showroom that covers all three, but only if the territories are contiguous, otherwise you will need one in each territory.
- d. If you have four territories, you can have two showrooms that cover all 4 and will have 2 years from the date the franchise agreements are signed to open the second showroom, but only if the territories are contiguous, otherwise you will need one in each territory.
- e. If you have five territories, you can have two showrooms that cover all 5 and will have 2 years from the date the franchise agreements are signed to open the second showroom, but only if the territories are contiguous, otherwise you will need one in each territory.

Unless you fail to open within the time periods agreed to in the Franchise Agreement, we will not alter the Territory throughout the term of the Franchise Agreement. As part of the process of renewing this Agreement, we reserve the right to re-evaluate the then-existing Territory according to certain demographics and our then-current standards. A re-evaluation of the Territory may result in the renewal Territory being smaller or larger than the original Territory.

You are not limited to providing products and services to customers located only inside of your Territory. However, you may not advertise for or solicit orders outside of your Territory, (except through the NAP). If you are providing products or services within another franchisee's Territory, it is a violation of the Franchise Agreement if you do not notify us and the affected franchisee before the sale occurs. In our sole discretion, you may be required to cooperate with that franchisee, share in the installation, share any financial compensation, or give the job to the other franchisee.

You are not entitled to any automatic option, right of first refusal or any similar right to acquire additional franchises within the Territory or contiguous territories, but we reserve the right to offer franchisees such rights, in our discretion.

Relocation Rights

The Franchise Agreement grants you the right to operate one More Space Place business at the specific location identified in the Franchise Agreement or subsequently identified and mutually acceptable to both you and us. If the lease term is shorter than the term of the Franchise Agreement and the lease cannot be renewed or extended, or you cannot continue for any other reason to occupy the premises of the Franchised Business, you must relocate your Franchised Business to a site mutually acceptable to you and us in order to complete the balance of the term of the Franchise Agreement. You must give us notice of your intent to relocate, must procure a site acceptable to us within 60 days after closing the prior location, and must open the new location for business within 180 days of closing the previous one. We may or may not agree to such relocation based upon various criteria including but not limited to: area demographics, and estimated market demand and proximity to other Closet & Storage Concepts or More Space Place businesses. If you fail to comply with the relocation requirements, we may terminate the Franchise Agreement.

Rights We Retain

You have no right to distribute any products or services offered by your Franchised Business through any alternate channels of distribution such as Internet, catalogs, telemarketing or direct marketing.

We and/or our affiliates reserve all other rights with respect to your Territory, which include but are not limited to: (i) the right to own, operate, franchise or license (whether in connection with a merger or acquisition or otherwise), businesses of any type operating under names other than the Proprietary Marks, regardless of whether or not these other concepts offer products and services which are similar to or competitive with those offered by your Franchised Business and the right to convert those locations to Franchised Businesses; (ii) the right to distribute products and services in alternative channels of distribution both within and outside the Territory, (which alternative channels of distribution include but are not limited to: sales of products at or through club stores, specialty stores, in addition to sales of products by mail order, catalog, or via the internet, and any similar outlets or distribution methods); (iii) the right to be acquired by (or merge or become affiliated with) any other business operating under names other than the Proprietary Marks, including a competing business, with locations anywhere, which may result in the required conversion of Franchised Businesses. We and our affiliates are under no obligation to pay you any compensation for selling similar products or services through other channels of distribution under the same and/or different proprietary marks within the Territory.

We and/or our affiliates retain the right to use and to license others to use the System for the operation and licensing of other More Space Place businesses at any locations outside of the Territory.

We currently also grant franchises under the mark Closet & Storage Concepts® which is headquartered at our address. We currently operate five such locations. Closet & Storage Concepts specializes in the design, marketing, construction and installation of custom storage spaces including closets and garages. Closet & Storage Concepts franchisees may also operate a retail showroom in connection with the custom storage space business and will sell accessories related to custom storage including various types of doors, closet hangers, tie and belt racks, closet rods, shoe keepers, garment racks, baskets and other related accessories. Your Territory and the territory of a Closet & Storage Concepts franchisee may overlap. We have no current plans to grant franchises under any other marks, but reserve our right to do so.

ITEM 13 TRADEMARKS

If you purchase a More Space Place franchise, the following is a list of the principal trademarks that we currently license to you (the “Proprietary Marks”). Except where indicated, the following principal Marks have been registered with the U.S. Patent and Trademark Office (“USPTO”) on the Principal Register. You may not sublicense any Mark without our permission. This list may not be an exhaustive list of all Marks owned by us or our affiliates.

Mark	Registration	Registration Date
More Space Place	2873437	August 17, 2004

More Space Place (and Design)	2907818	December 7, 2004
INVISI-BORE	6266044	February 9, 2021
Make Room for Life	4660379	December 23, 2014
WE MAKE ROOM FOR LIVING	4490620	March 4, 2014
MORE SPACE PLACE (plus design)	4494104	March 11, 2014
MORE SPACE PLACE	4474498	January 28, 2014
AMERICA'S MURPHY BED STORE	4954467	May 10, 2016
MURPHY BED CENTER (and Design)	5194924	May 2, 2017
Design of Wall Mounted Bed	5185422	April 18, 2017
GOT SPACE?	5493988	June 12, 2018

We also own and claim common law trademark rights in the trade dress used in your Franchised Business. Our common law trademark rights and trade dress are also included as part of the Proprietary Marks. All required affidavits and renewals pertaining to the Proprietary Marks have been filed. There are no agreements currently in effect that significantly limit our right to use or license the use of the Proprietary Marks in any manner material to the franchise. We are not aware of any superior rights that could affect your use of the Proprietary Marks.

There are no currently effective determinations of the USPTO, the Trademark Trial and Appeal Board, the trademark administrator of any state, or any court involving the Proprietary Marks, nor any pending infringement, opposition, or cancellation proceedings or material litigation involving the Proprietary Marks.

In the event of any infringement of, or challenge to, your use of any of the Proprietary Marks, you must immediately notify us, and we will have sole discretion to take such action as deemed appropriate. You must not communicate with any person other than your legal counsel, us and our legal representative in connection with any infringement challenge or claim. We will indemnify and hold you harmless from any suits, proceedings, demands, obligations, actions or claims, including costs and reasonable attorneys' fees, for any alleged infringement under federal or state trademark law arising solely from your conforming use of the Proprietary Marks in accordance with the Franchise Agreement or as otherwise set forth by us in writing, if you have notified us promptly of the claim. We reserve the right, under the Franchise Agreement, to substitute, add or change the Proprietary Marks for use in identifying the System and the businesses operating under the System if the current Proprietary Marks no longer can be used, or if we, in our sole discretion, determine that a change in the Proprietary Marks will be beneficial to the System. If we change any of the Proprietary Marks, you must bear the cost and expense of all changes at your Approved Location (for example, changing signage, business cards, etc.).

ITEM 14 PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION

We do not own any registered copyrights or patents which are material to the franchise, but claim common law protection for many aspects of our business including, without limitation, our Operations Manual and other manuals, advertising and promotional material, and training materials and programs, proprietary computer software, architectural plans and designs, web

sites and web pages, and other written material we develop to assist you in development or operations.

There are no currently effective determinations of the United States Copyright Office, the USPTO or any court, nor any pending litigation or other proceedings, regarding any copyrighted materials. We do not know of any superior prior rights or infringing uses that could materially affect your use of our copyrighted materials. We are not required by any agreement to protect or defend copyrights or to defend you against claims arising from your use of patented or copyrighted items or to participate in your defense or indemnify you.

You do not acquire any interest in our confidential information, other than the right to utilize it in the operation of your Franchised Business during the term of the Franchise Agreement. You may never during the Term, including any renewal, of the Franchise Agreement, or after the Franchise Agreement expires or is terminated, reveal any of our confidential information to another person or entity, or use our confidential information for the benefit of any other person or entity. You may not copy, record or otherwise reproduce any of our confidential information except as we may authorize. All employees must execute a Confidentiality Agreement in the form we require. Our current form of Confidentiality Agreement is attached as Exhibit 3 to the Franchise Agreement. Additionally, spouses of owners must execute the version entitled Confidentiality, Non Disclosure and Non-Compete Agreement. All executed agreements must be forwarded to us to ensure compliance.

Any and all information, knowledge, know-how, techniques and data which we designate as confidential will be deemed confidential for purposes of your Franchise Agreement. Examples of confidential information include, without limitation: (1) design specifications; (2) methods, formats, specifications, standards, systems, procedures, sales and marketing techniques; (3) knowledge of specifications for and suppliers of, and methods of ordering, certain products, materials, equipment and supplies; (4) knowledge of the operating results and financial performance of us or our franchisees; (5) the Operations Manual; (6) training materials and programs; (7) customer data; (8) all password-protected portions of our website, intranets and extranets and the information they contain (including the email addresses of our franchisees); and (9) specifics regarding the inner workings of computer software, applications or other technology used by our System.

All data that you collect from customers of the Franchised Business or through marketing is deemed to be owned exclusively by us and/or our affiliates. You must install and maintain security measures and devices necessary to protect the customer data from unauthorized access or disclosure, and you may not sell or disclose to anyone else any personal or aggregated information concerning any customers. You have the right to use the customer data only in connection with your Franchised Business, while the Franchise Agreement is in effect. If you transfer the Franchised Business to a new owner, who will continue to operate it under an agreement with us, you may transfer the customer data to the new owner as part of the going concern value of the business.

All new products, items, services and other developments, whether they be of our original design or variations of existing services or techniques or your or your employee's original design

or variations of existing services or techniques, will be deemed works made for hire and we will own all rights in them. If they do not qualify as works made for hire, you will assign ownership to us under the Franchise Agreement. You will not receive any payment or adjustment in connection with any new products, items, services or developments.

We will own all business records with respect to customers of your Franchised Business, including any databases (whether in print, electronic or other form), including all names, addresses, telephone numbers, e-mail addresses, customer purchase records, and all other similar records that you create and maintain in connection with the operation of your Franchised Business. At all times during and after the termination or expiration of your franchise agreement, we may access such business records and may utilize, transfer or analyze such records as we determine, in our sole discretion, to be in the best interest of the System.

ITEM 15 OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISED BUSINESS

We strongly recommend that you personally participate in the operation of your Franchised Business. The Franchised Business must be operated by either yourself (if an individual), one of your principal owners (if you are an entity) or a designated manager. Both the franchisee (or the Operating Principal if the franchisee is an entity) and the designated manager must satisfactorily attend and complete our training program. Personal attention by you and/or the designated manager is critical to the success of your Franchised Business. Your designated manager need not have any equity interest in the franchise. Either you or your designated manager must furnish full-time attention and best efforts to the management of the Franchised Business and personally supervise the Franchised Business.

You may not change or otherwise replace the designated manager of your Franchised Business without our prior written approval. If your relationship with your designated manager terminates or materially changes, you will be required to promptly (in no event more than 60 days) designate a new designated manager. Any replacement designated manager is subject to our prior written approval, and he or she must successfully complete our initial training program before being responsible for the day to day management of your Franchised Business. You must pay the charges that we establish for training programs furnished to any individual who replaces a previously trained designated manager. You must provide suitable coverage in the interim while a manager is being replaced. You remain responsible for the Franchised Business regardless of whether a manager has been appointed.

You may disclose to your designated manager only the information needed to operate the Franchised Business and the designated manager will be advised that any confidential information is our trade secret.

In addition, your designated manager and all employees will be required to execute our Confidentiality Agreement. Our current form of Confidentiality Agreement is attached as Exhibit 3 to the Franchise Agreement. Spouses of owners must execute the version entitled Confidentiality, Non-Disclosure and Non-Compete Agreement. Executed copies must be forwarded to us to ensure compliance. If you are a business entity, each of the following

individuals must sign our Guaranty: (i) each of your shareholders if you are a corporation; (ii) each of your partners if you are a general partnership; or (iii) each of your members and managers if you are a limited liability company. All of the covenants of our Franchise Agreement will apply to you and to each individual who signs the Guaranty.

If you are an entity, you must be a single purpose entity and you cannot operate any other business using your entity name.

In the event we must operate the Franchised Business in order to prevent an interruption in operation due to your (or your Principal's) death or disability, or if we determine that you are otherwise unable to adequately operate the Franchised Business, we have the right to step in and manage your business for as long as we deem necessary and you must pay our then-current management fee. In addition, you will also be required to pay our expenses and other fees in managing the Franchised Business, plus regular fees owed, such as royalties. You must hold us and our representatives harmless for all actions occurring during the course of such temporary operation. You must pay all of our reasonable attorneys' fees and costs incurred.

ITEM 16 RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

Your franchise is limited to one location. We require you to limit your business to the operation of the Franchised Business at the location we approve (the "Approved Location"). You may not conduct any other business or activity at the Approved Location without our prior written permission. You may only sell products at retail and may not engage in the wholesale or distribution of any product. You are not permitted to sell or distribute any products at any location other than your Approved Location, nor through the use of the Internet or any other channel of distribution.

You may only offer or sell products and services that are approved by us and must offer for sale certain products and services as designated by us. You may not use any other marks, names, commercial symbols or logo type in connection with the sale of products or services in connection with the Franchised Business. We may add, delete or alter approved products and services that you are required or allowed to offer in our discretion. There are no limits on our right to do so. You must discontinue selling and offering any products, services or items that we, in our sole discretion, disapprove in writing at any time. On a case-by-case basis, we may allow you or other franchisees to offer additional services, products or programs that are not otherwise part of the franchise System. We will decide which franchisees can offer additional services and products based on test marketing, the franchisees' qualifications and operational history, differences in regional or local markets and other factors.

We have the right to set restrictions on the pricing of all products and services that are sold or distributed.

In offering products for sale, you may only use products, materials, supplies, uniforms, fixtures, furnishings, signs and equipment approved by us and must follow exact methods of product preparation and installation that meet our requirements. You may not deviate from our requirements, standards or specifications without our prior written consent. You cannot create unapproved rewards or loyalty programs.

ITEM 17 RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

This table lists important provisions of the Franchise and related agreements. You should read these provisions in the agreements attached to this Disclosure Document.

THE FRANCHISE RELATIONSHIP

	Provision	Section in Franchise Agreement	Summary
a.	Term of franchise	2.1	10 years
b.	Renewal or extension of the term	2.2	You have the right to renew the franchise for an additional 10-year term.
c.	Requirements for you to renew or extend	2.2.	You may renew if you: (i) have notified us of your election to renew not less than six (6) months; nor more than twelve (12) months before the expiration of the franchise agreement(s), (ii) have the right to lease the premises for an additional 10 years (or have secured substitute premises); (iii) have completed all maintenance and refurbishing required by us; (iv) are not in default of any agreement between you and us or our affiliates, have not been in material default during the Term and have substantially complied with all agreements during their term; (v) have satisfied all monetary obligations owed to us and/or our affiliates; (vi) have executed our then-current form of Franchise Agreement; (vii) have executed a release of any and all claims against us, our affiliates, and our shareholders, officers, directors, agents, employees, attorneys and accountants arising out of or related to the Franchise Agreement or any related agreement; and (viii) paid the renewal fee. If you seek to renew your franchise at the expiration of the initial term or any renewal term, you may be asked to sign a new franchise agreement that contains terms and conditions materially different from those in your previous franchise agreement, such as different fee requirements and territorial rights.
d.	Termination by you	8.1	You must give us 90 days written notice to cure any default within 60 days of the event or circumstances giving rise to the breach. You must be in material compliance. If we fail to cure any material breach within the 90 day cure period, you may terminate for that reason by written notice, except if the breach is not susceptible to cure within 90 days, but we take action within 90 days to begin curing the breach and acts diligently to complete the corrective action within a reasonable time, we will be deemed to have timely cured the breach.
e.	Termination by Franchisor without cause	No provision	Not applicable

	Provision	Section in Franchise Agreement	Summary
f.	Termination by Franchisor with cause	8.2	We have the right to terminate the Franchise Agreement with cause. Depending upon the reason for termination, we do not have to provide you an opportunity to cure. See this Item 17(g) and (h) for further description.
g.	Cause defined-default which can be cured	8.2.1	We have the right to terminate the Franchise Agreement, (i) after a 7 day cure period if your failure to comply with the Franchise Agreement relates to the Proprietary Marks; (ii) after a 15-day cure period upon your failure to pay any sums owed to us or our affiliate; or (iii) after a 30 day cure period upon your failure to pay any sums owed to a third party other than us or our affiliates or upon your failure to comply with any other provision not listed above or listed below as a non-curable default.
h.	Cause defined – default which cannot be cured	8.2.2	We have the right to terminate the Franchise Agreement without providing you an opportunity to cure if: (i) you or your owners commit any criminal acts involving moral turpitude or other criminal acts which may affect the reputation of the Franchised Business, or goodwill of the Proprietary Marks; (ii) you or your owners are convicted or plea of guilty or nolo contendere of a felony; (iii) you or your owners commit fraud in the operation of your Franchised Business; (iv) you or your owners misrepresent yourself in any way (including through omission of information) in connection with your franchise application; (v) you or your owners file for bankruptcy or are adjudicated a bankrupt; (vi) insolvency proceedings are commenced against you; (vii) you are the subject of a lien; (viii) you become insolvent; (ix) you or your owners materially breach any other agreements with us or our affiliates; (x) we send you 3 or more written notices to cure within one 12-month period; (xi) you intentionally underreport or misstate any information required to be reported to us; (xii) you voluntarily or otherwise abandon the Franchised Business; (xiii) you fail to open the Franchised Business or open without receiving our authorization; (xiv) you lose the right to occupy the premises of your Approved Location as a result of a breach of your lease agreement; (xv) you or your owners or any spouses use the Confidential Information in an un-authorized manner; (xvi) you fail to maintain insurance; (xvii) any unauthorized transfer; (xviii) you create or fail to correct a threat or danger to public health or safety (xix) violation of in-term covenants not to compete by you, your owners or any spouses.

i.	Your obligations on termination/non-renewal	9.1	You must cease operation of the Franchised Business, pay all unpaid fees, discontinue using the Proprietary Marks, return the Operations Manual and all other confidential information, transfer your business telephone numbers to us or our designee, surrender all stationery, printed matter, signs, advertising materials and other items containing the Proprietary Marks and all items which are part of the System trade dress, sell to us any furnishings, equipment, signs or fixtures which we elect to purchase, and, at our option, assign to us any interest you have in the lease or sublease for the Franchised Business's premises or, in the event we do not elect to exercise our option to acquire the lease, modify or alter the Franchised Business's premises as may be necessary to distinguish it from a More Space Place outlet under the System; assign us all customer contracts and deposit monies; cease to hold yourself out as a franchisee; cancel any assumed names containing the Proprietary Marks; permit final inspection of books and records; comply with post termination restrictive covenants.
j.	Assignment of contract by Franchisor	7.6	We have the unrestricted right to sell, transfer, assign and/or encumber all or any part of our interest in the Franchise Agreement or ourselves.
k.	"Transfer" by you – definition	7.3	Includes sale, assignment, conveyance, pledge, mortgage or other encumbrance of any interest in the Franchise Agreement, the Franchised Business or you, including any ownership restructuring of You or of any owners of You.
l.	Franchisor's approval of transfer by franchisee	7.1	You must obtain our written consent before transferring any interest.
m.	Condition for Franchisor's approval of transfer	7.3.2	Approval to sell or transfer your franchise may be conditioned upon the following: (i) satisfaction of all monetary obligations to us, our affiliates, or suppliers; (ii) the timely cure of all existing defaults under the Franchise Agreement; (iii) execution of a general release; (iv) execution of Consent to Transfer; and (v) providing us with a copy of the executed purchase agreement relating to the proposed transfer. The proposed transferee must have demonstrated to us that he or she meets our standards, possesses good moral character, business reputation and credit rating, has the aptitude to operate the Franchised Business and has adequate financial resources to conduct the business. The transferee must have executed our then-current Franchise Agreement, you or the transferee have paid to us the transfer fee, the transferee and its designated manager must have completed our initial training program and the transferee must have the right to assume the lease. Your post-termination covenants will remain.

n.	Franchisor's right of first refusal to acquire your business	7.3.1	If you propose to transfer or assign any of your interest in the Franchise Agreement or the Franchised Business to a third party, you must first offer us the option to purchase your franchise upon the same terms as those offered by the third party.
o.	Franchisor's option to purchase your business	9.1.7	If the Franchise Agreement is terminated, we have the limited right to purchase usable inventory and any items containing the Proprietary Marks at the lesser of cost or its then-current value.
p.	Your death or disability	7.2	If you die or become disabled or incapacitated, your executor, heir or legal representative must obtain approval to continue as the franchisee within 180 days from the date of your death, disability or incapacity.
q.	Non-competition covenants during the term of the franchise	6.4.1	Neither you nor your partners, shareholders, members or managers, may own, maintain, engage in, be employed by, or have any interest in any other business which offers or sells products or services competitive with those sold or offered under the Closet & Storage Concepts or More Space Place Systems (a "Competing Business") or any company which grants franchises or licenses for any business competing in whole or in part with Franchisor.
r.	Non-competition covenants after the franchise is terminated or expires	6.4.2	The Franchise Agreement limits your right and the rights of your partners, shareholders, members, and managers, for 2 years following the date of the expiration and non-renewal, transfer or termination of the Franchise Agreement: (i) to own, engage in, be employed or have any interest in any Competing Business inside the Territory; within 20 miles of the Territory; or within 20 miles of any other More Space Place and Closet & Storage Concepts territories; (ii) to solicit business from former customers of your Franchised Business for any competitive business purpose or to solicit employees of us, our affiliates or other System franchisees; or (iii) to own, maintain, engage in, be employed by, or have any interest in any company which grants franchises or licenses for any business competing with us.

s.	Modification of this agreement	11.1	The Franchise Agreement may only be modified by written amendment signed by both parties.
t.	Integration/merger clauses	11.1	The Franchise Agreement is the entire agreement between the parties. Notwithstanding the foregoing, nothing in any agreement is intended to disclaim the express representations made in the Franchise Disclosure Document, any other exhibits or amendments.
u.	Dispute resolution by arbitration or mediation	11.2	All disputes must be mediated, and then, if needed, litigated.
v.	Choice of forum	11.3	All actions must be commenced in the Courts of then-current State and County where our corporate headquarters is located (currently Camden County, New Jersey, or the United States District Court, District of New Jersey) (subject to applicable state law)
w.	Choice of law	11.3	New Jersey law applies (subject to applicable state law).

ITEM 18 PUBLIC FIGURES

We do not use any public figure to promote Franchises.

ITEM 19 FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in this Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

Section 1. Background

As of December 31, 2025, there were twenty-seven More Space Place locations operating in the United States. Of these twenty-seven locations, one was company owned and twenty-six were franchisee owned. Of the twenty-six franchisee owned locations, sixteen met the following criteria to be considered representative of the franchise offered:

- a. Open for at least 1 year as of December 31, 2025;
- b. Operating for the full 12 months of 2025; and
- c. Operating from a dedicated retail showroom location staffed full time.
- d. Operating in a protected territory of at least 250,000 population

Ten of the franchisee owned locations are not representative because:

- a. Six of the locations manufactured the products sold rather than purchase them from our

affiliate's manufacturing facility. This manufacturing model is no longer offered by this Disclosure Document;

- b. Two of the locations did not have dedicated showrooms as they were co-located and operated by our franchisees in conjunction with other non-competing businesses. This co-branded model is no longer offered by this Disclosure Document; and
- c. One of the locations operated without a full-time showroom for a portion of 2025.
- d. One of the locations operated in a protected territory of 156,000 population which is less than the minimum territory being offered.

The data provided in this Item 19 was provided by representative franchisees in response to a questionnaire which requested that they provide information regarding sales and certain key performance measurements for the year 2025. Eleven of the sixteen representative locations (68.8%) provided complete responses to the questionnaire. Those responses form the basis of the tables contained in this Item 19.

Section 1. Gross Revenue (2025)

Franchised Locations

This section represents the revenue results of eleven representative franchised More Space Place locations operating as of December 31, 2025. The characteristics that make them representative are described above.

The data presented in Table 1 below represents the Gross Revenue performance of those eleven franchised locations based on their response to the survey described above. The survey requested Gross Revenue on completed jobs and installation charges. Gross Revenue does not include work in progress or any deposits received on orders.

Table 1 Gross Revenues 2025 Franchised Locations Open More Than 1 Year	2025
Number of Franchised Locations	11
Average Gross Revenue	\$1,379,192
Highest Gross Revenue	\$1,610,235
Lowest Gross Revenue	\$937,186
Median Gross Revenue	\$1,414,933

During the year ended December 31, 2025 seven of the eleven franchised locations (63.6%) exceeded the average Gross Revenue of \$1,379,192.

Section 2. Key Performance Indicators

Franchised Locations

Each of our representative franchised locations was asked to provide information regarding certain key performance indicators for the 2025 calendar year. Tables 2 through 9 below represent the performance of the eleven franchised locations who responded to the survey described above.

Of the eleven responding representative locations, all eleven (100%) are owned by multi-territory franchise owners. Multi-territory franchise owners have an opportunity to benefit from shared resources such as advertising, rent, and personnel.

Tables 2 and 3 shows the figures for 9 locations as opposed to 11. One franchise owner who owns two territories, reported cost of goods sold which included inventory adjustments resulting from atypical events and were therefore excluded from these 2 tables. The tables represents the reported cost of goods sold for the remaining 9 representative locations.

Table 2 Cost of Goods Sold 2025 Franchised Locations	Multi Territory Franchises	Total Responding Franchises
Number of Locations	9	4
Average Cost of Goods Sold	\$519,968	
Highest Cost of Goods Sold	\$631,227	
Lowest Cost of Goods Sold	\$351,909	
Median Cost of Goods Sold	\$434,701	

Table 3 Cost of Goods Sold as a Percentage of Gross Revenue 2025 Franchised Locations	Multi Territory Franchises	Total Responding Franchises
Number of Locations	9	4
Average Cost of Goods Sold Percentage	37.7%	
Highest Cost of Goods Sold Percentage	39.2%	
Lowest Cost of Goods Sold Percentage	32.8%	
Median Cost of Goods Sold Percentage	37.3%	

Table 4 Rent Expense 2025 Franchised Locations	Multi Territory Franchises	Total Responding Franchises
Number of Locations	11	5
Average Rent	\$90,101	
Highest Rent	\$124,183	
Lowest Rent	\$57,983	

Table 5 shows the figures for 9 locations as opposed to 11. One franchise owner who owns two territories, reported payroll expense which included atypical amounts not relevant to the franchise being offered and were therefore excluded from this tables. The tables represent the reported payroll expenses for the remaining 9 representative locations.

Table 5 Payroll Expense 2025 Franchised Locations	Multi Territory Franchises	Total Responding Franchises
Number of Locations	9	4
Average Payroll Expense	\$401,963	
Highest Payroll Expense	\$474,195	
Lowest Payroll Expense	\$258,358	
Median Payroll Expense	\$428,520	

Table 6 Staffing Levels 2025 Franchised Locations	Multi Territory Franchises	Total Responding Franchises
Number of Locations	11	5
Average Staffing (number of employees)		
Installers	4.1	
Sales/Designers	2.1	
Administrative	1.4	
Warehouse	0.1	
Total Staff Count	7.7	
Highest Total Staff Count	11.5	
Lowest Total Staff Count	5.0	
Median Total Staff Count	7.5	

Table 7 Payroll Expense as a Percentage of Gross Revenue 2025 Franchised Locations	Multi Territory Franchises	Total Responding Franchises
Number of Locations	11	5
Average Payroll Expense Percentage	29.1%	
Highest Payroll Expense Percentage	33.5%	
Lowest Payroll Expense Percentage	26.6%	
Median Payroll Expense Percentage	27.6%	

Table 8 Gross Revenue per Installer 2025 Franchised Locations	Multi Territory Franchises	Total Responding Franchises
Number of Locations	11	5
Average Gross Revenue per Installer	\$337,185	
Highest Gross Revenue per Installer	\$471,644	
Lowest Gross Revenue per Installer	\$247,724	
Median Gross Revenue per Installer	\$354,227	

Table 9 Gross Revenue per Sales/Designer 2025 Franchised Locations	Multi Territory Franchises	Total Responding Franchises
Number of Locations	11	5
Average Gross Revenue per Sales Designer	\$645,673	
Highest Gross Revenue per Sales Designer	\$1,414,933	
Lowest Gross Revenue per Sales Designer	\$312,395	
Median Gross Revenue per Sales Designer	\$688,775	

Notes to Tables 1 through 9

1. “Gross Revenue” includes the total gross revenue derived by a franchisee from the operation of the Franchised Business whether from sales for cash or credit, including sales of both franchise products and services, and including installation charges, exclusive of all sales taxes, use taxes, gross receipts taxes and other similar taxes added to the sales price and collected from the customer, and less any bona fide refunds, rebates, and discounts.
2. Cost of Goods Sold represents the cost of components and completed products, including applicable inbound freight costs and taxes, used in the production and installation of the products sold and represented by Gross Revenues.
3. Cost of Goods Sold as a Percentage of Gross Sales is the mathematical result of dividing Cost of Goods Sold by Gross Revenue.
4. Rent Expense represents the amount paid for showroom, shop, and storage space including taxes and common area maintenance charges paid to landlords.
5. Payroll Expense represents salary and wage amounts paid to all employees. Owner compensation is not included.
6. Payroll Expense as a Percentage of Gross Revenue is the mathematical result of dividing Payroll Expense by Gross Revenue. Not all Payroll Expense is directly variable with Gross Revenue.
7. Staffing Levels represent the full-time equivalent headcount for each of the listed functions. Owners are included in Staffing Levels.
 - a. Installers are defined as the individuals who assemble, deliver and install the product in the customer’s home. Installers are generally paid hourly.
 - b. Sales Designers are the individuals who initially interact with the customer, determine their needs and tastes, design and sell the product to the customer. Sales Designers are generally paid on a salary plus commission basis
 - c. Administrative Employees include office staff, bookkeepers, and office managers. and management if applicable. Administrative Employees are generally paid on either an hourly or a salary basis, depending on their responsibilities.
8. Gross Revenue per Installer is a measure of installer productivity and effective staffing levels. Gross Revenue per Installer is the mathematical result of dividing Gross Revenue by the number of Installers.
9. Gross Revenue per Sales Designer is a measure of Sales Designer effectiveness and staffing levels. Gross Revenue per Sales Designer is the mathematical result of dividing Gross Revenue by the number of Sales Designers.

Section 3. Gross Revenues By Location

Table 10 below represents 2025 Gross Revenues for the eleven representative franchisees as of December 31st of 2025.

Table 10a Gross Revenues Multi-Territory Franchisees (Three Territories)	2025
Number of Locations	3
Number of Franchisees	1
Franchisee 1 (3 Territories)	\$4,830,705

Table 10b Gross Revenues Multi-Territory Franchisees (Two Territories)	2025
Number of Locations	8
Number of Franchisees	4
Franchisee 1 (2 Territories)	\$3,158,776
Franchisee 2 (2 Territories)	\$2,829,865
Franchisee 3 (2 Territories)	\$2,479,591
Franchisee 4 (2 Territories)	\$1,874,372
Average Gross Revenue per multi-territory franchisee	\$2,585.651
Highest Gross Revenue per multi-territory franchisee	\$3,158,776
Lowest Gross Revenue per multi-territory franchisee	\$1,874,372
Median Gross Revenue per multi-territory franchisee	\$2,654,728
Number Exceeding Average	2
Percent Exceeding Average	50.0%

Some outlets have earned this amount. Your individual results may differ. There is no assurance that you'll earn as much.

The information presented in this Item 19 is unaudited.

Written substantiation for the representations in this Item 19 will be made available to a prospective franchisee upon reasonable request.

Other than the preceding financial performance representation, Closets Unlimited of New Jersey, Inc. does not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Robert Lewis, 436 Commerce Lane, Suite D, West Berlin, NJ 08091, (856) 627-5700, the Federal Trade Commission and the appropriate state regulatory agencies.

ITEM 20 OUTLETS AND FRANCHISEE INFORMATION

TABLE 1

System wide Outlet Summary for Fiscal Years Ended December 31, 2023, December 31, 2024 & December 31, 2025

MORE SPACE PLACE				
Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
FRANCHISED	2023	26	26	0
	2024	26	27	+1
	2025	27	26	-1
COMPANY-OWNED	2023	1	1	0
	2024	1	1	0
	2025	1	1	0
TOTAL OUTLETS	2023	27	27	0
	2024	27	28	+1
	2025	28	27	-1

TABLE 2

Transfers of Outlets from Franchisees to New Owners (other than the Franchisor) for Fiscal Years Ended December 31, 2023, December 31, 2024 & December 31, 2025

MORE SPACE PLACE		
State	Fiscal Year	Number of Transfers
FLORIDA	2023	0
	2024	2
	2025	1
NEW HAMPSHIRE	2023	0
	2024	0
	2025	1
TEXAS	2023	0
	2024	0
	2025	1
TOTAL	2023	0
	2024	2
	2025	3

TABLE 3
Status of Franchised Outlets (other than the Franchisor) for Fiscal Years
Ended December 31, 2023, December 31, 2024 & December 31, 2025

MORE SPACE PLACE								
State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations -Other Reasons	Outlets At End Of the Year
ALABAMA	2023	0	0	0	0	0	0	0
	2024	0	1	0	0	0	0	1
	2025	1	0	0	0	0	0	1
FLORIDA	2023	11	0	0	0	0	0	11
	2024	11	0	0	0	0	0	11
	2025	11	0	0	0	0	0	11
GEORGIA	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
NEW HAMPSHIRE	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
NORTH CAROLINA	2023	2	0	0	0	0	0	2
	2024	2	0	0	0	0	0	2
	2025	2	0	0	0	0	0	2
SOUTH CAROLINA	2023	5	0	0	0	0	0	5
	2024	5	0	0	0	0	0	5
	2025	5	0	0	0	0	0	5
TENNESSEE	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	1	0	0	0
TEXAS	2023	4	0	0	0	0	0	4
	2024	4	0	0	0	0	0	4
	2025	4	0	0	0	0	0	4
VIRGINIA	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
TOTALS	2023	26	0	0	0	0	0	26
	2024	26	1	0	0	0	0	27
	2025	27	0	0	1	0	0	26

TABLE 4
Status of Company-Owned Outlets for Fiscal Years Ended December 31, 2023, December 31, 2024 & December 31, 2025

MORE SPACE PLACE								
State	Year	Outlets at Start of Fiscal Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations -Other Reasons	Outlets At End Of the Year
FLORIDA	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
TOTALS	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1

TABLE 5
Projected New Franchised Outlets as of December 31, 2025

MORE SPACE PLACE			
Column 1	Column 2	Column 3	Column 4
State	Franchise Agreements Signed But Outlet Not Open	Projected New Franchised Outlet In The Next Fiscal Year	Projected New Company Owned Outlet In The Next Fiscal Year
FLORIDA	0	1	0
ILLINOIS	0	1	0
MICHIGAN	0	1	0
INDIANA	0	1	0
TOTALS	0	4	0

A listing of More Space Place franchises held as of December 31, 2025 can be found in Exhibit D “List of Franchises.” Exhibit D also lists the name, city and state, and business telephone number (or, if unknown, the last known telephone number) of every franchisee who had their franchise terminated, cancelled, not renewed, or otherwise voluntarily or involuntarily ceased to do business under a Franchise Agreement during the most recently completed fiscal year, or who has not communicated with us within 10 weeks of the issuance date of this disclosure document. If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Some franchisees have signed confidentiality provisions with us. In some instances, current and former franchisees sign provisions restricting their ability to speak openly about their experience with us. You may wish to speak with current and former franchisees, but be aware that not all such franchisees will be able to communicate with you. There are no trademark specific organizations associated with the franchise system being offered.

ITEM 21 FINANCIAL STATEMENTS

Attached as Exhibit “E” are the audited financial statements for the Fiscal Years ending December 31, 2025, December 31, 2024 and December 31, 2023.

Our fiscal year end is December 31st.

ITEM 22 CONTRACTS

The following agreements are included in this Disclosure Document:

More Space Place Franchise Agreement and the following Exhibits: (Exhibit B)

- | | | |
|------------|---|--|
| Exhibit 1 | - | Territory |
| Exhibit 2 | - | Form of Guaranty |
| Exhibit 3 | - | Form of Confidentiality Agreement |
| Exhibit 4 | - | Collateral Assignment of Lease |
| Exhibit 5 | - | Form of Release |
| Exhibit 6 | - | Disclosure Questionnaire |
| Exhibit 7 | - | Business Location Agreement |
| Exhibit 8 | - | Statement of Ownership Interest |
| Exhibit 9 | - | Consent to Transfer |
| Exhibit 10 | - | Assignment and Assumption Agreement |
| Exhibit 11 | - | Telephone, Internet Websites and Listing Agreement |
| Exhibit 12 | - | Electronic Transfer Authorization |

State Addenda (Exhibit F)

ITEM 23 RECEIPTS

Two copies of an acknowledgment of your receipt for this disclosure document appear as the last pages of the disclosure document. Please date, sign, and return one copy to us and keep the other with this disclosure document for your records.

Exhibit A

STATE ADMINISTRATORS/AGENTS FOR SERVICE OF PROCESS

**Closets Unlimited of New
Jersey, Inc.**

**STATE ADMINISTRATORS/
DESIGNATION OF AGENT FOR SERVICE OF PROCESS**

Listed here are the names, addresses and telephone numbers of the state agencies having responsibility for the franchising disclosure/registration laws. Where we are registered to sell franchises, we have appointed the state agency, or as noted below, a state officer, as our agent for service of process in the state. We may not yet be registered to sell franchises in any or all of the states listed. There may be states in addition to those listed below in which we have appointed an agent for service of process. There may also be additional agents appointed in some of the states listed.

<u>CALIFORNIA</u> Department of Financial Protection and Innovation (866) 275-2677 <u>Los Angeles:</u> 320 West Fourth Street, Suite 750 Los Angeles, California 90013-2344 <u>Sacramento:</u> 651 Bannon St. Suite 300 Sacramento, CA 95811 <u>San Diego:</u> 1455 Frazee Rd., Suite 315 San Diego, CA 92108 <u>San Francisco:</u> One Sansome St., Suite 600 San Francisco, CA 94104 Agent: California Commissioner of Financial Protection and Innovation	<u>NORTH DAKOTA</u> North Dakota Insurance & Securities Department 600 East Boulevard Avenue State Capitol Fifth Floor Dept. 414 Bismarck, North Dakota 58505-0510 (701) 328-2910 Agent: North Dakota Insurance Commissioner
<u>HAWAII</u> Commissioner of Securities Department of Commerce and Consumer Affairs 335 Merchant Street, Room 203 Honolulu, Hawaii 96813 (808) 586-2722 Agent: Commissioner of Securities of the State of Hawaii	<u>OREGON</u> Department of Finance and Corporate Securities Labor and Industries Building 350 Winter Street NE, Room 410 Salem, Oregon 97301-3881 (503) 378-4387 Agent: Director of Oregon Department of Insurance and Finance
<u>ILLINOIS</u> Franchise Division Office of Attorney General 500 South Second Street Springfield, Illinois 62706 (217) 782-4465 Agent: Illinois Attorney General	<u>RHODE ISLAND</u> Department of Business Regulation Division of Securities 1511 Pontiac Ave. John O. Pastore Complex Building 69-1 Cranston, RI 02920 (401) 462-9500 Agent: Director of Business Regulation

<u>INDIANA</u> Franchise Section Indiana Securities Division Room E-111 302 West Washington Street Indianapolis, Indiana 46204 (317) 232-6681 Agent: Indiana Secretary of State Indiana Securities Division 201 State House Indianapolis, IN 46204	<u>SOUTH DAKOTA</u> Department of Labor and Regulation Division of Insurance Securities Regulation 124 South Euclid, Suite 104 Pierre, South Dakota 57501 (605) 773-3563 Agent: Director, Division of Insurance-Securities Regulation
<u>MARYLAND</u> Office of the Attorney General Securities Division 200 St. Paul Place Baltimore, Maryland 21202-2020 (410) 576-6360 Agent: Maryland Securities Commissioner 200 St. Paul Place Baltimore, Maryland 21202-2020	<u>VIRGINIA</u> State Corporation Commission Division of Securities and Retail Franchising 1300 East Main Street, 9 th Floor Richmond, Virginia 23219 (804) 371-9051 Agent: Clerk of the State Corporation Commission 1300 E Main St., 1 st Fl. Richmond, VA 23219 Tel: (804) 371-9733
<u>MICHIGAN</u> Michigan Attorney General's Office Consumer Protection Division Attn: Franchise Section 525 W. Ottawa Street G. Mennen Williams Building, 5th Floor Lansing, MI 48913 (517) 335-7567 Agent: Michigan Department of Commerce Corporations and Securities Bureau 6546 Mercantile Way Lansing, MI 48910	<u>WASHINGTON</u> <u>Address for Service of Process:</u> Director Washington Department of Financial Institutions Securities Division 150 Israel Road SW Tumwater, Washington 98501 (360) 902-8760 Agent: Securities Administrator, Director of Department <u>Washington Securities Administrator:</u> Department of Financial Institutions Securities Division PO Box 41200 Olympia, WA 98504-1200.
<u>MINNESOTA</u> Minnesota Department of Commerce 85 7 th Place East, Suite 280 St. Paul, Minnesota 55101-2198 (651) 539-1500 Agent: Minnesota Commissioner of Commerce	<u>WISCONSIN</u> Securities Division of the Wisconsin Department of Financial Institutions 345 W. Washington Ave., 4 th Floor Madison, Wisconsin 53703 (608) 266-8559 Agent: Wisconsin Commissioner of Securities

<u>NEW YORK</u> NYS Department of Law Investor Protection Bureau 28 Liberty Street, 21st Floor New York, NY 10005 (212) 416-8222 Phone Agent for service: New York Department of State One Commerce Plaza, 99 Washington Avenue, 6th Floor Albany, NY 12231-0001 (518) 473-2492	
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Exhibit B

MORE SPACE PLACE FRANCHISE AGREEMENT

**Closets Unlimited of New
Jersey, Inc.**

MORE SPACE PLACE FRANCHISE AGREEMENT

MORE SPACE PLACE FRANCHISE AGREEMENT



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**MORE SPACE PLACE
FRANCHISE AGREEMENT**

THIS AGREEMENT is entered into and made by and between CLOSETS UNLIMITED OF NEW JERSEY, INC., a New Jersey corporation with its principal business address at 436 Commerce Lane, Suite D, West Berlin, NJ 08091 ("Franchisor") and _____ with a principal address at _____ ("Franchisee") on the date this Agreement is executed by Franchisor below (the "Effective Date").

BACKGROUND

A. Franchisor and/or its parents, predecessor, equity owners or affiliates, through the expenditure of considerable money, time and effort, has developed a business system (the "More Space Place System" or the "System") for the operation of a "Space-Saving Home Furnishings" business which offers a distinctive style of space-saving products through a uniform system, which includes: high standards of services, products, know-how and trade secrets; uniform specifications of products and services, equipment and fixtures; sales techniques, and merchandising, marketing, advertising, and management systems; quality and inventory control procedures; and procedures for operation and management of More Space Place businesses pursuant to the Operations Manual provided by Franchisor and modified from time to time and other standards and specifications Franchisor otherwise provides.

B. The System is identified by various trade names, trademarks and service marks used by Franchisor and its franchisees including, without limitation, the service mark "More Space Place®" and other identifying marks and symbols that Franchisor uses now or may later use as part of the System (the "Proprietary Marks"). The rights to all the Proprietary Marks shall be owned exclusively by Franchisor or its parents or affiliates.

C. Franchisor is engaged in the business of granting franchises to qualified individuals and business entities to use the System to operate More Space Place franchises.

D. Franchisee has applied to Franchisor for a franchise to operate a More Space Place business using the System and Proprietary Marks and to receive the training, confidential information and other assistance Franchisor provides. Franchisor has approved Franchisee's application in reliance upon all of the representations made in the application.

E. By executing this Agreement, Franchisee acknowledges the importance of Franchisor's quality and service standards and agrees to operate Franchisee's business in accordance with those standards and as described in the Operations Manual. Franchisee also acknowledges that adhering to the terms of this Agreement and implementing the System as Franchisor directs are essential to the operation of Franchisee's business, to the System and to all Franchisor's franchisees.

In consideration of the mutual promises and commitments contained in this Agreement, together with other valuable consideration, the receipt and sufficiency of which is acknowledged, Franchisor and Franchisee agree as follows:

1. GRANT OF FRANCHISE AND LOCATION

1.1 **Grant and Acceptance.** Franchisor grants to Franchisee, and Franchisee accepts, all subject to the terms of this Agreement, a franchise to establish and operate one More Space Place business using the More Space Place System and the Proprietary Marks pursuant to this Agreement (the “Franchised Business”). Franchisee shall use the Proprietary Marks, participate in the promotional, advertising and marketing programs that are made available to Franchisee, and have access to certain proprietary trade secrets, marketing and business expertise of Franchisor, as they may be modified from time to time, in connection with the Franchised Business.

1.2 **Territory.** Franchisee shall establish and operate the Franchised Business at the location identified in Exhibit 1 and Exhibit 7 to this Agreement (the “Approved Location”). The Territory will be an area determined by Franchisor generally containing an estimated population of at least two hundred and fifty thousand (250,000) people. Provided Franchisee complies with the terms of this Agreement, and subject to Franchisor’s reserved rights, Franchisor shall not own, operate, franchise or license any other More Space Place business location within the Territory identified in Exhibit 1 to this Agreement (the “Territory”). Although no other franchised business will be physically located in Franchisee’s Territory, the Territory may overlap with that of other franchisees or affiliated owned locations. Franchisor and/or Franchisor’s affiliates, retain all other rights, including without limitation, (i) the right to own, operate, franchise or license (whether in connection with a merger or acquisition or otherwise), businesses of any type operating under names other than the Proprietary Marks, regardless of whether or not these other concepts offer products and services which are similar to or competitive with those offered by the Franchised Business and regardless of location and the right to convert those locations to Franchised Businesses, (ii) the right to be acquired by (or merge or become affiliated with) any other business operating under names other than the Proprietary Marks, including a competing business, with locations anywhere, which may result in the required conversion of franchised businesses; and (iii) the right to use and to license others to use, the System for the operation and licensing of other More Space Place businesses at any location outside of the Territory.

1.3 **Other Channels of Distribution.** Franchisor and Franchisor’s affiliates, reserve the unrestricted right to offer products and services, whether now existing or developed in the future, identified by the Proprietary Marks or other marks Franchisor and/or Franchisor’s affiliates own or license, through any distribution method Franchisor or its affiliates may establish, and may franchise or license others to do so, both within and outside the Territory, regardless of whether the offering of products or services in the other channels of distribution compete with Franchisee’s More Space Place business. These other channels of distribution may include locations and venues other than a More Space Place location, other retail establishments, mail order, catalogs, the Internet, and any similar outlets or distribution methods as Franchisor and/or its affiliates determine, in Franchisor’s or its affiliate’s sole discretion. This Agreement does not grant Franchisee any rights to distribute products through other channels of distribution as described in this Section 1.3, and Franchisee has no right to share, nor does Franchisee expect to share, in any of the proceeds Franchisor and/or Franchisor’s affiliates or franchisees or licensees or any other party receives in connection with the alternate channels of distribution.

1.4. Location. If the Approved Location is not identified on Exhibit 1 when this Agreement is executed, then Franchisee is responsible for locating a site within the geographic site selection area described on Exhibit 1 (the "Search Area"). The Search Area is delineated for the sole purpose of site selection and does not provide any territorial exclusivity or protection. Franchisee must find a location in the Search Area and submit it to Franchisor for approval as required in this Agreement. Franchisee is granted a nonexclusive franchise, which permits the operation of a single More Space Place business within the Territory at the Approved Location. If the Approved Location is not identified in Exhibit 1 and Exhibit 7 when the parties execute this Agreement, Franchisee shall find a location and submit it to Franchisor for approval as required in Section 1.4.1. If Franchisee signs 2 or 3 franchise agreements at one time, Franchisee will only be required to have 1 showroom (and therefore 1 Approved Location) if the territories are contiguous, otherwise a showroom will be required in each territory. If Franchisee signs 4 or 5 franchise agreements at one time, Franchisee will only be required to have 2 showrooms (and therefore 2 Approved Locations) if the territories are contiguous, otherwise a showroom will be required in each territory.

1.4.1 Site Search; Purchase or Lease of Premises. Franchisee is responsible for finding a site for the Franchised Business. Franchisee shall use its best efforts to find a suitable location subject to Franchisor's procedures and guidelines. Franchisor must grant written authorization before Franchisee may proceed with any proposed location. Franchisee shall provide Franchisor with any information Franchisor requests and a copy of the proposed lease or purchase agreement in connection with Franchisor's review. In order for Franchisor to approve any designation of the Approved Location at the time of execution of this Agreement, Franchisee must have supplied Franchisor with all required information and copies of proposed agreements prior to the execution of this Agreement. Franchisee shall not sign any lease or purchase agreement for the Approved Location until this Agreement is fully executed by both parties and Franchisor has granted approval of the agreement in writing. If the Approved Location is not designated in Exhibit 1 and Exhibit 7 at the time of execution of this Agreement, Franchisee must complete all steps to acquire a suitable location within 120 days after the date of execution of this Agreement. Franchisee shall execute a Business Location Agreement in the form attached hereto as Exhibit 7. Within the 120 day period, Franchisee must find a suitable site meeting Franchisor's specifications, submit a request for approval, deliver all information and copies of proposed agreements, receive Franchisor's approval, and then either enter into a lease or sublease for the site meeting Franchisor's requirements, including the requirements listed in Section 1.4.2, or enter into an agreement to purchase the site. The parties may extend the 120 day period for an additional 120 days provided Franchisee diligently complied, in Franchisor's sole discretion, with the obligations of this Section 1.4. If Franchisee or its equity owner or affiliate purchases or owns the Approved Location, Franchisee (or its equity owner or affiliate) shall grant Franchisor an option to purchase or lease the site upon termination or expiration of this Agreement at the fair market value or fair market rent. Franchisee must complete the development of and open the Franchised Business for business by the earlier to occur of: (i) 120 days after the date of execution of the Business Location Agreement, or (ii) within 240 days after the date of the execution of this Agreement. If Franchisee signs 4 or 5 franchise agreements at one time for contiguous territories, Franchisee will only be required to open 2 showrooms in the territories and will have 24 months from the date of signing the franchise agreements to open the second showroom.

1.4.2 Franchisor may not approve any lease for the proposed location unless it contains certain provisions, including (i) a limitation that the premises shall be used only for a More Space Place business; (ii) a prohibition against assignment or subletting by Franchisee without Franchisor's prior written approval; (iii) permission for Franchisor to enter the premises and make changes to protect the Proprietary Marks; (iv) Franchisor will be given prior written notice of and have the option to cure any default of Franchisee under the lease; (v) the layout, sign usage and hours of operation of the Franchised Business as proposed in the Agreement and Operations Manual are permitted under the terms of the lease; and (vi) the lessor will agree not to lease premises in the immediate vicinity of the Approved Location to competing retail establishments without Franchisor's prior written consent. The lease shall be for a term at least equal to the term of this Agreement or, in the alternative, for a shorter term provided the lease is renewable at the option of Franchisee for an additional term or terms which, together with the initial term, equal or exceed the term of this Agreement. The lease must also contain general business terms acceptable to Franchisor. In addition, prior to execution of the lease, Franchisor and Franchisee shall execute the Collateral Assignment of Lease which grants Franchisor the right but not the obligation to assume the lease upon Franchisee's default under the lease or this Agreement. Upon execution of the lease, Franchisor and lessor shall execute the Consent and Agreement of Lessor. The Collateral Assignment of Lease and Consent and Agreement of Lessor shall be in the form approved by Franchisor. Franchisor's current form is attached as Exhibit 4 to this Agreement. Franchisee shall deliver an executed copy of the lease to Franchisor within 15 days after the execution of the lease.

1.4.3. Franchisor's review of the lease for the premises and its acceptance of the site selected by Franchisee does not constitute Franchisor's representation or guarantee that Franchisee shall succeed at the selected location, nor an expression of Franchisor's opinion regarding the terms of the lease or the viability of the location.

1.4.4. In the event the lease term is shorter than the term of this Agreement and the lease cannot be renewed or extended, or Franchisee cannot continue for any other reason to occupy the Approved Location, Franchisee shall relocate the Franchised Business to a site mutually acceptable to Franchisee and Franchisor in accordance with Franchisor's specifications and subject to the provisions of Section 1.4.5 through 1.4.7 below, in order to complete the balance of the term of this Agreement. Franchisee shall give Franchisor notice of Franchisee's intent to relocate and must complete all steps to either enter into a lease or sublease or an agreement to purchase the site within 60 days after closing the Franchised Business at the original location. Franchisee must open the Franchised Business for business at the new location within 180 days of closing the original location. If Franchisee fails to comply with the terms of this Section 1.4.4, Franchisor may terminate this Agreement.

1.4.5. The location to be proposed pursuant to Section 1.4.4 above shall be within the Territory. The selection of a particular location within the Territory, or the determination that an appropriate location is not available within the Territory shall all be within the sole and absolute discretion of Franchisor and its decisions thereon shall be final.

1.4.6 If such location is to be leased, subleased, or sold by Franchisor or any affiliated corporation to Franchisee, such proposal shall be accompanied by a statement of such requirements as may be prescribed by Franchisor relating to the construction or alteration of improvements on the premises. Franchisor shall not submit to Franchisee any lease or sublease with Franchisor or any affiliated entity the term of which extends beyond the term of this Agreement. Franchisor's proposal of a location does not constitute Franchisor's representation or guarantee that Franchisee shall succeed at the selected location, nor an expression of Franchisor's opinion regarding the viability of the location.

1.4.7. If, within thirty (30) days after receipt of Franchisor's proposal of such new location, Franchisee gives to Franchisor written notice of acceptance of such proposal, and either enters into such tendered lease, sublease, or sale contract, or if none is tendered, agrees in writing to comply with any and all requirements prescribed by Franchisor relating to the lease of the Franchised Business' premises and construction or alteration of improvements on the premises, then notwithstanding the termination right at Section 8.2.2 (r) of this Agreement, this Agreement shall continue for the remainder of the term specified in Section 2.1 of this Agreement and shall be deemed amended to refer to such new location. If Franchisee fails to comply with the provisions of this Section 1.4.7 within said thirty (30) day period, then Franchisor shall have the right to terminate this Agreement pursuant to Section 8.2.2 (r), and Franchisee shall have no further rights under or by virtue of Sections 1.4.5 through 1.4.7 of this Article.

2. TERM AND RENEWAL

2.1 **Term.** This Agreement grants rights to Franchisee for a period of 10 years and is effective when signed by Franchisor.

2.2 **Renewal.** Franchisee shall have the right to renew this Agreement one additional period of 10 years if the following conditions have been met:

2.2.1 Franchisee has given Franchisor written notice of its election to renew the franchise not less than 6 months nor more than 12 months prior to the expiration of the current term;

2.2.2 Franchisee owns or has the right under a lease to occupy the premises of the Franchised Business for an additional 10 years and has presented evidence to Franchisor that Franchisee has the right to remain in possession of the premises of the Franchised Business for the duration of the renewal term; or, in the event Franchisee is unable to maintain possession of the premises of the Franchised Business, Franchisee has secured substitute premises approved by Franchisor and has furnished, stocked and equipped those premises to bring the Franchised Business at its substituted premises into full compliance with Franchisor's then-current specifications and standards by the expiration date of this Agreement;

2.2.3 Franchisee shall repair or replace, at Franchisee's cost and expense, equipment (including electronic cash register or computer hardware or software systems), signs, interior and exterior decor items, fixtures, or furnishings, supplies and other products and materials required for the operation of the More Space Place business as Franchisor may reasonably require and shall obtain, at Franchisee's cost and expense, any new or additional equipment, fixtures, supplies and other products and materials which may be reasonably required by Franchisor for Franchisee to offer and sell products and services from the Franchised Business and shall otherwise modernize the business' premises, equipment (including electronic cash register or computer hardware and software systems), signs, interior and exterior decor items, fixtures,

furnishings and supplies and other products and materials required for the operation of the Franchised Business as reasonably required by Franchisor to reflect the then current standards and image of the System as contained in the Operations Manual or otherwise provided in writing by Franchisor;

2.2.4 All amounts to be paid by Franchisee to Franchisor and/or its affiliates are currently paid, and no default under this Agreement exists uncured five (5) days after the Franchisee has received written notice of any overdue amounts. Even if no such default exists, Franchisor may revoke said option and refuse to allow said renewal if, during the initial term of this Agreement, Franchisee has been in material default of this Agreement. Franchisor and Franchisee agree that, for the purposes of this Section, such material default includes, but is not limited to, failure to make one hundred percent (100%) of all payments and reports within fifteen (15) days of the date they are actually due. It is further agreed that such default also includes Franchisee's consistently demonstrated unwillingness to take remedial actions as recommended by Franchisor to improve Franchisee's sales and marketing methods, in accordance with Franchisee's obligations under this Agreement.

2.2.5 Franchisee has satisfied all monetary obligations owed by Franchisee to Franchisor and/or its affiliates or otherwise pursuant to the Franchise Agreement;

2.2.6 Franchisee has executed, at the time of such renewal, Franchisor's then-current form of franchise agreement, the terms of which may vary materially from the terms of this Agreement and may include, without limitation, higher royalty and advertising fees. The renewal franchise agreement, when executed, shall supersede this Agreement in all respects;

2.2.7 Franchisee has executed a release of any and all claims against Franchisor and its parents, affiliates, and their equity owners, officers, directors, agents, employees, attorneys and accountants arising out of or related to this Agreement or any related agreement. The release shall contain language and be of the form chosen by Franchisor, except the release shall not release any liability specifically provided for by any applicable state statute regulating franchising. Our current form of release is attached to this Agreement as Exhibit "5".

2.2.8 Franchisee has paid Franchisor a renewal fee equal to 25% of Franchisor's then current initial franchise fee, subject to a minimum of \$14,875.

2.2.9 If a Franchisee is in a jurisdiction that now or in the future requires that Franchisee be a licensed contractor, Franchisee must obtain such contractor's license as a material condition of renewal.

2.2.10 As part of the process of renewing this Agreement, Franchisor reserves the right to re-evaluate the then-existing Territory according to certain demographics and Franchisor's then-current standards. A re-evaluation of the Territory may result in the renewal Territory being smaller or larger than the original Territory.

2.3 In the event Franchisor determines that Franchisee will not have the right to exercise the renewal option referred to in Section 2.2 above and Franchisor is unwilling to renew the franchise granted by this Agreement, Franchisor shall forward to Franchisee, not less than nine (9) months prior to expiration, a Notice of Probable Intention Not to Renew ("Notice"). Such Notice shall set forth the acts and/or omissions of Franchisee which constitute the reasons under this Agreement that Franchisor is unwilling to renew. In the event Franchisor is convinced that Franchisee is incapable of fulfilling its obligations under this Agreement, Franchisor shall then send to Franchisee a Notice of Refusal to Renew at least six (6) months prior to the expiration of this Agreement. The notice shall state the reasons for the refusal to renew and the effective date of the expiration of this Agreement. Such Notice of Refusal to Renew shall be deemed to supersede, revoke, and otherwise withdraw the option of Franchisee to renew. In the event Franchisor is satisfied that Franchisee is able to and will correct any uncured deficiencies claimed in its Notice of Probable Intention Not to Renew, Franchisee will be so advised and will be allowed to exercise its option to renew referred to in Section 2.2 above.

Franchisor shall not refuse to renew this Agreement without fairly compensating the Franchisee for the fair market value, at the time of expiration of the Agreement, of the Franchisee's inventory, supplies, equipment, and furnishings purchased from the Franchisor, exclusive of personalized materials which have no value to the Franchisor and inventory, supplies, equipment and furnishings not reasonably required in the conduct of the More Space Place business; and provided, further, that Franchisor may offset against amounts owed to a Franchisee under this subsection any amounts owed by the Franchisee to the Franchisor.

3. FEES AND COSTS

3.1 **Initial Franchise Fee.** Franchisee shall pay Franchisor in cash or by certified check, at the time of execution of this Agreement, an initial franchise fee, the amount of which depends on the number of territories purchased/franchise agreements signed as follows:

\$59,500 for One Franchise Territory/Franchise Agreement
\$99,500 for Two Franchise Territories/Franchise Agreements (\$49,750 each)
\$134,500 for Three Franchise Territories/Franchise Agreements (\$44,833.33 each)
\$164,500 for Four Franchise Territories/Franchise Agreements (\$41,125 each)
\$194,500 for Five Franchise Territories/Franchise Agreements (\$38,900 each)

To receive the multi-territory discounted initial franchise fee, the franchise agreements for all territories being purchased must be signed at the same time. The initial franchise fee is deemed fully earned by Franchisor upon execution of this Agreement and is nonrefundable under any circumstances.

3.2 Royalty Fee.

3.2.1 **Royalty.** Franchisee shall pay to Franchisor a royalty fee equal to 5% of all weekly Gross Revenues of the Franchised Business subject to a minimum of \$125.00 per week. If the term of this Agreement commences or ends on the day other than the first or last day of a week, respectively, the royalty for such week shall be based on Gross Revenues for the portion of the week commencing or ending with the date of commencement or termination of the term of this Agreement, as the case may be. "Gross Revenues" means the total gross revenue derived by Franchisee from the operation of the Franchised Business whether from sales for cash or credit, including sales of both franchise products and services, and including installation charges, exclusive of all sales taxes, use taxes, gross receipts taxes and other similar taxes added

to the sales price and collected from the customer, and less any bona fide refunds, rebates, and discounts. Royalties received by Franchisor pursuant to this Section shall not be deemed trust funds nor shall Franchisor be required to segregate such funds in any way, but they shall be deemed general funds of Franchisor for all purposes.

3.2.2 Payment; Reporting. Franchisee shall participate in Franchisor's electronic funds transfer program under which Franchisor automatically deducts the weekly royalty and other payments owed to Franchisor under this Agreement from Franchisee's bank account. Before opening for business, Franchisee shall sign and give to Franchisor and its bank all documents necessary to effectuate this program. Franchisee shall immediately notify Franchisor of any change in Franchisee's banking relationship, including changes in account numbers. A copy of a form acceptable to Franchisor is attached hereto as Exhibit 12. Franchisor reserves the right to require Franchisee to submit all payments due to Franchisor or its affiliate arising out of or related to the Franchised Business in any form or manner Franchisor prescribes. All weekly payments required under this section shall be due and deducted from Franchisee's bank account on Monday of each week on the receipts for the preceding week or such other day as Franchisor shall mandate. The royalty calculations shall be based on the weekly reports and/or statements signed by Franchisee in the form specified by Franchisor indicating all Gross Revenues of Franchisee during the applicable week, which must be submitted to Franchisor on or before the close of business on Monday of each week. Franchisee agrees to provide Franchisor with (i) weekly Gross Revenues reports and (ii) monthly royalty and advertising reports on forms provided from time to time by Franchisor according to this Agreement, the Operation Manuals and/or Franchisor's current policy and procedures. Such reports shall include all sales generated by Franchisee (including any sales from the Approved Location or otherwise) during the previous week, shall be complete, shall be filed timely and shall be signed by Franchisee or its designated manager. If Franchisee fails to submit any weekly revenue report on a timely basis, Franchisor may estimate Gross Revenues and withdraw from Franchisee's operating account the amounts estimated to be due which will be reconciled when the required reports are received.

3.3 Advertising Generally. With regard to advertising generally for the Franchised Business, Franchisee shall use only such signs, emblems, lettering, logos and display and advertising materials as Franchisor approves in writing from time to time. All advertising, marketing and promotion by Franchisee of any type shall be conducted in a dignified manner, shall coordinate and be consistent with Franchisor's marketing plans and strategies and shall conform to the standards and requirements Franchisor prescribes. Franchisee shall submit to Franchisor or its designee, at least 30 days prior to their use, samples of all sales promotional materials and advertising desired to be used by Franchisee including, without limitation, newspaper, radio and television advertising, specialty and novelty items, signs, boxes, bags and other packaging which have not been previously approved by Franchisor or which were approved by Franchisor more than 12 months before the proposed use. Franchisor has the right to condition its approval of any proposed advertising upon Franchisee's agreement to provide other System franchisees, whose franchised businesses are located within the circulation area of the proposed advertising, the opportunity to contribute to and to participate in such advertising. Franchisee shall not use any advertising or promotional materials which Franchisor has not approved in writing and Franchisee shall promptly discontinue use of any advertising or promotional materials previously approved, upon notice from Franchisor. In the event that Franchisor from time to time furnishes to Franchisee any advertising, promotional, or informational materials to be used, displayed, or distributed in or about Franchisee's More Space Place business premises, Franchisee agrees to follow the instructions of Franchisor in connection therewith. Furthermore, Franchisee agrees at all times to cooperate and follow all instructions, recommendations and programs instituted on behalf of

Franchisor with regard to advertising programs, media selection, cooperative advertising programs and local and national advertising programs. Franchisee will participate, cooperate and pay its fair share of all advertising designed for and benefitting Franchisee and the System plus a mark-up of twenty-percent (20%) to cover any shipping and handling costs. Franchisee's failure to cooperate, participate or pay its applicable advertising obligations as set forth in this Section 3.3 shall be a material breach of this Agreement.

3.3.1 Local Advertising. Franchisee agrees to actively promote the Franchised Business and to abide by all of Franchisor's advertising requirements. Franchisee is required to spend the greater of (i) 7% of its monthly Gross Revenues and commissions from the Franchised Business or (ii) \$8,000 per month on local advertising within the Territory (the "Minimum Local Advertising Requirement"). Franchisee shall comply with each of its advertising obligations provided in this Agreement notwithstanding the payment by other More Space Place System franchisees of greater or lesser advertising obligations or default of these obligations by any other franchisees. Franchisee must provide Franchisor, when requested to do so, with actual tear sheets and copies of invoices of advertising expenses actually incurred and paid. Franchisor does not require Franchisee to join any advertising cooperative it may organize or develop, provided that it reserves the right to institute such requirement in the future. If a cooperative is formed, Franchisor will have the right to draft Franchisee's bank account for the advertising cooperative contribution and to pass those funds on to the respective cooperative. The cooperative members will be responsible for the administration of their respective advertising cooperative, as stated in the by-laws Franchisor approves. The by-laws and governing agreements will be made available for review by the cooperative's franchisee members. Franchisor may require a cooperative to prepare annual or periodic financial statements for review. Each cooperative will maintain its own funds; however, Franchisor has the right to review the cooperative's finances. Individual franchised businesses may not benefit directly or proportionately to their contribution to the Cooperative. Franchisor reserves the right to approve all of a cooperative's marketing programs and advertising materials. On 30 days written notice to affected franchisees, Franchisor may terminate or suspend a cooperative's program or operations. Franchisor may form, change, dissolve or merge any advertising cooperative. Affiliate owned locations will have no obligation to participate in any such advertising cooperatives.

3.3.2 National Advertising Program

3.3.2.1 The Minimum Local Advertising Requirement is in addition to amounts paid by Franchisee in National Advertising Program ("NAP") Contributions. The NAP fee is currently Seventy-Five Dollars (\$75) per week per territory (which can be increased to up to 1% of the weekly Gross Revenues, provided there will be no increase during the first year of the franchise agreement) ("NAP Contribution").

3.3.2.2 Franchisee agrees to expend and/or contribute all advertising fees required under this Agreement notwithstanding the actual amount of contribution by other franchisees of Franchisor, or of default of this obligation by any other franchisees. Franchisor may maintain contributions to the NAP in a separate bank account or hold them in Franchisor's general account and account for them separately, and Franchisor may establish separate entities to administer the NAP and the NAP contributions. Although once established, Franchisor would intend the NAP to be of perpetual duration, Franchisor maintains the right to terminate the NAP or to create new NAP accounts or merge accounts. Franchisor shall not terminate the NAP until all money in the NAP has been expended for advertising and/or marketing purposes or returned to contributors on the basis of their respective contributions. The money contributed to the NAP shall not be considered to be trust funds. Franchisor and any designee shall not have to maintain the money in the NAP in interest bearing accounts or obtain any level of interest on the money. Franchisor does not owe any fiduciary obligation for administering the NAP. Although it is anticipated that all NAP contributions will be spent in the fiscal year in which they accrue, any remaining amounts will be carried over for use during the next fiscal year. The NAP may spend more or less than the total NAP annual contributions in a given fiscal year and may borrow funds to cover deficits.

3.3.2.3 Franchisor has the right to use NAP contributions, at its discretion, to meet any and all costs of maintaining, administering, directing, conducting, and preparing advertising, marketing, public relations, and/or promotional programs and materials, and any other activities which Franchisor believes will enhance the image of the System, including the costs of preparing and conducting radio, television, electronic and print advertising campaigns in any local, regional or national medium; utilizing networking media sites, such as Facebook, X, Instagram, Snapchat, Threads, Youtube, TikTok, LinkedIn, Pinterest and on-line blogs and forums; developing, maintaining, and updating a World Wide Web or Internet site for System franchises or a presence in virtual worlds; direct mail advertising; deploying social networking promotional initiatives through online media channels; marketing surveys; employing advertising and/or public relations agencies to provide assistance; purchasing promotional items; conducting and administering in-store promotions and "mystery shopper" program(s) which may include call recording; implementation and use of Client Relationship Management software and solutions; and providing promotional and other marketing materials and services to the businesses operating under the System. Franchisor is not required to spend any amount of NAP contributions in the area in which Franchisee's Franchised Business is located. Franchisor's decisions in all aspects related to the NAP shall be final and binding. Franchisor may charge the NAP for the costs and overhead, if any, Franchisor incurs in activities reasonably related to the creation and implementation of the NAP and the advertising and marketing programs for franchisees. These costs and overhead include the proportionate compensation of Franchisor's employees who devote time and render services in the conduct, formulation, development and production of advertising, marketing and promotion programs or who administer the NAP. At Franchisee's written request, Franchisor shall provide un-audited fiscal year-end accounting of the applicable NAP expenditures when available. Franchisee may have to purchase advertising materials produced by the NAP, by Franchisor or by its affiliate, and Franchisor, or its affiliate, may make a profit on the sale.

3.3.2.4 The advertising and promotion Franchisor conducts is intended to maximize general public recognition and patronage of System franchises and the brand generally in the manner that Franchisor determines to be most effective. Franchisor is not obligated to ensure that the expenditures from the NAP are proportionate or equivalent to Franchisee's contributions or that the Franchised Business or any franchisee shall benefit directly or pro rata or in any amount from the placement of advertising.

3.3.3 Special Promotional Programs. From time to time, Franchisor may, in its sole

discretion, establish special promotional campaigns applicable to the More Space Place System as a whole or to specific advertising market areas. If Franchisee participates in any special promotional programs, Franchisee shall be required to pay for the development, purchase, lease, installation and/or erection of all materials necessary to such promotional campaigns, including but not limited to counter cards, posters, banners, signs, photography or give-away items. Franchisee cannot create unapproved loyalty or rewards programs.

3.3.4 Pre Launch Advertising. During the period beginning 30 days before through 60 days after the opening of the Franchised Business, Franchisee shall expend at least \$24,000 on grand opening advertising and promotion in and/or for Franchisee's market area. Franchisee shall make such expenditure in accordance with Franchisor's written requirements and specifications. Franchisee has the right, but is not required, to spend additional sums with respect to grand opening advertising. Franchisee shall keep detailed records of all expenditures and provide these records to Franchisor within 15 days if Franchisor requests them.

3.3.5 Website Requirements. Franchisee acknowledges and agrees that any Website (including, but not limited to the More Space Place Website) constitutes "advertising" under this Agreement. Any Website Franchisee develops or utilizes must meet all other terms and conditions for advertising described in this Agreement. For this purpose, a "Website" means interactive electronic documents, contained in a network of computers linked by communications software that Franchisee operates or authorizes others to operate that refers to Franchisee's Franchised Business, the MSP Proprietary Marks, Franchisor, and the More Space Place System. The term Website also includes Internet, Intranet and World Wide Web home pages, or social networking sites (including, but not limited to, Facebook, LinkedIn, Instagram, TikTok, Pinterest, or X, Snapchat, Threads, Youtube) and virtual worlds. Franchisee must not establish any Website without Franchisor's prior written approval of its form, content and information due to Franchisor's substantial interest in protecting the MSP Proprietary Marks, the System and the Confidential Information. Franchisor may require Franchisee to participate in a centralized Website operated by Franchisor, without any compensation to Franchisee. Franchisor may refuse to permit Franchisee to operate or establish any Website. Franchisor reserves the right to establish one or more Internet, Intranet or other forms of e-commerce Websites, networks or communities for the purposes of promoting the development, growth, sales and solicitation of franchises; establishing or participating in, and requiring or authorizing Franchisee's participation in, or in connection with e-commerce; establishing purchasing, supply or referral programs, networks or communications in which Franchisee must participate; or monitoring Franchisee's performance under this Agreement and other purposes Franchisor designates from time to time which Franchisor deems to promote the development and operation of the System. Franchisor will establish and notify Franchisee of the establishment of Website policies and other forms of e-commerce policies, which will become part of the System Standards and be provided in the Manual or other written communication to Franchisee. Franchisor owns all right, title and interest in and to information compiled from, derived from or obtained by Franchisor via Franchisee's or Franchisor's use of Websites or Franchisor's establishment of the Intranet, Internet or other forms of e-commerce networks or communities. Any Websites and/or email addresses created by Franchisor in conjunction with the MSP trademark, advertising, promotion of MSP products and/or locations belong to Franchisor. All domain names registered by Franchisor or by Franchisee in conjunction with the MSP trademarks belong to Franchisor.

3.4 Software Fee. In the event Franchisor develops proprietary software for the System, Franchisee may be required to enter into Franchisor's form of software license agreement. Franchisor reserves the right to charge Franchisee its then-current license support fees in connection with any proprietary

software developed for the System, provided the fee will not increase by more than 5% per year (outside of the amount payable to third party vendors as a pass through).

3.5 Collection Costs, Attorneys' Fees, Interest. Any late payment or underpayment of the royalty fee, NAP contributions and any other charges or fees due Franchisor or its affiliates from Franchisee, shall bear interest from the due date until paid at the lesser of 18% interest per year or the highest lawful interest rate which may be charged for commercial transactions in the state in which the Franchised Business is located. If Franchisor engages an attorney to collect any unpaid amounts under this Agreement or any related agreement (whether or not formal judicial proceedings are initiated), Franchisee shall pay all reasonable attorneys' fees, court costs and collection expenses incurred by Franchisor. If Franchisee is in breach or default of any non-monetary material obligation under this Agreement or any related agreement, and Franchisor engages an attorney to enforce its rights (whether or not formal judicial proceedings are initiated), Franchisee shall pay all reasonable attorneys' fees, court costs and litigation expenses incurred by Franchisor. If Franchisee institutes any legal action to interpret or enforce the terms of this Agreement, and the claim of Franchisee in such action resolved in favor of Franchisor or the action is dismissed, Franchisor shall be entitled to recover its reasonable attorneys' fees, and all other reasonable costs and expenses incurred in defending the action, and may have the amount awarded as part of the judgment in the proceeding.

3.6 Audit. Franchisee shall maintain accurate business records, reports, correspondence, accounts, books and data relating to Franchisee's operation of the Franchised Business. At any time during normal business hours, Franchisor or its designee may enter the premises where these materials are maintained and inspect and/or audit Franchisee's business records and make copies to determine if Franchisee is accurately maintaining same. Alternatively, Franchisee shall deliver these materials to Franchisor or its designee if Franchisor requests. If any audit reveals that Franchisee has understated its revenues by 2% or more during any applicable reporting period, or if Franchisee has failed to submit complete reports and/or remittances to Franchisor for any 2 reporting periods, or Franchisee does not make these materials available, Franchisee shall pay the understated amount plus reasonable cost of the audit and/or inspection, including the cost of auditors and attorneys, incurred by Franchisor, together with amounts due for royalty and other fees as a result of such understated revenues, including interest from the date when the revenues should have been reported.

3.7 Financial Records and Reports. Franchisee shall maintain for at least 5 fiscal years from their production, or any longer period required by law, complete financial and accounting records for the operation of the Franchised Business in accordance with generally accepted accounting principles and shall provide Franchisor with: (i) sales information in the form specified by Franchisor for sales and services rendered during the preceding month, indicating all monies received or accrued, sales or other services performed during the relevant period, and such other additional information as may be required by any such report forms furnished by Franchisor which Franchisor deems necessary to properly evaluate the progress of Franchisee, which Franchisor may access on a regular basis; (ii) unaudited annual financial reports and operating statements in the form specified by Franchisor, prepared by a certified public accountant or state licensed public accountant, within 60 days after the close of each fiscal year of Franchisee; (iii) state and local sales tax returns or reports within 15 days after their timely completion; (iv) federal, state and local income tax returns for each year in which the Franchised Business is operated within 60 days after their timely completion; and (v) such other reports as Franchisor may from time to time require, in the form and at the time prescribed by Franchisor. To assist Franchisee in recording and keeping accurate and detailed financial records for reports and tax returns, Franchisor, at its discretion, may specify the form in which the business records are to be maintained, provide a uniform set of business records to be used by Franchisee, and specify

the type of equipment and software to be used in connection with the recording of revenues. Franchisor may obtain revenues and other information from Franchisee by modem or other similar means, from a remote location, without the need for consent, at the times and in the manner as Franchisor specifies, in Franchisor's sole discretion.

3.8 Taxes on Payments to Franchisor. If Franchisor is required to collect Sales Taxes from Franchisee, Franchisee must pay Franchisor an amount equal to any sales, use, gross receipts, or similar tax payable by Franchisor and calculated on any payments Franchisee must make under this Agreement, unless the tax is an income tax or an optional alternative to an income tax otherwise payable by Franchisor.

3.9 Management Fee. If Franchisor determines in its sole judgment that the operation of the Franchised Business is in jeopardy due to Franchisee or its Principal's death, disability or for any other reason, including occurrence of a default, then in order to prevent an interruption of the Franchised Business which would cause harm to the System and thereby lessen its value, Franchisee authorizes Franchisor to operate the Franchised Business for as long as Franchisor deems necessary and practical, and without waiver of any other rights or remedies which Franchisor may have under this Agreement. In Franchisor's sole judgment, it may deem Franchisee incapable of operating the Franchised Business if, without limitation, Franchisee fails to make payments when due or fails to remove any and all liens or encumbrances of every kind placed upon or against the business; or if Franchisor determines that operational problems require that it operate the Franchised Business for a period of time that it determines, in its sole discretion, to be necessary to maintain the operation of the business as a going concern. Franchisor shall keep in a separate account all monies generated by the operation of the Franchised Business, less the expenses of the business, including reasonable compensation and expenses for its representatives and its then-current management fee, provided Franchisor shall not increase its management fee by more than 5% per year. In the event Franchisor exercises these rights, Franchisee agrees to hold Franchisor and its representatives harmless for all actions occurring during the course of such temporary operation. Franchisee agrees to pay all of Franchisor's reasonable attorneys' fees and costs incurred as a consequence of the exercise of these rights. Nothing contained herein shall prevent Franchisor from exercising any other right which it may have under this Agreement, including, without limitation, termination.

3.10 Insufficient Funds. If the funds in Franchisee's bank account are insufficient to cover any amounts due under this Agreement on the date such funds are due, in addition to the overdue amount, Franchisor shall immediately be entitled to debit from Franchisee's bank account interest and charge its then-current fee to cover bank charges and administrative costs, provided said fee shall not increase by more than 5% per year (outside of the amount payable to third parties).

3.11 Monthly Gross Revenue Report. Franchisee shall submit to Franchisor within ten (10) days after the close of each calendar month a true, correct, and complete statement of gross revenue for such month on forms provided by Franchisor, containing all information called for by such forms and certified to by Franchisee as provided in Section 5.14 of this Agreement. Such reports will reconcile the monthly Gross Revenue of Franchisee with Franchisee's weekly Gross Revenue and royalty payments.

3.12 Annual Revenue Report. Within sixty (60) days after the close of Franchisee's fiscal year, Franchisee shall furnish a statement, on forms provided by Franchisor, containing all of the information requested on such forms, certified to by Franchisee and signed by Franchisee's accountant, showing the total net revenue for said preceding fiscal year, as finally adjusted and reconciled after the closing and review of

Franchisee's books and records for such fiscal year. If such statement discloses any underpayment of royalties for such fiscal year, Franchisee shall pay to Franchisor, at the time of submitting such statement, the amount of any such underpayment. Any overpayment shall be credited to Franchisee's account.

4. FRANCHISOR SERVICES

4.1 Training.

4.1.1 Initial Training. Franchisor shall provide, either itself or through its designee, an initial training program to be held at Franchisor's corporate training facility in New Jersey, its affiliate's Clearwater, Florida manufacturing facility or another place, at the times and places Franchisor shall designate. Virtual training may be utilized in lieu of in person training, at Franchisor's discretion. Franchisor shall schedule an initial training program, at Franchisor's convenience, between the time Franchisee signs this Agreement and the time Franchisee is scheduled to open the Franchised Business. Franchisee, or if Franchisee is a business entity, designated equity owners of Franchisee owning a minimum of the equity interests in Franchisee specified by Franchisor, and Franchisee's designated manager, shall attend and complete the initial training program to Franchisor's satisfaction prior to the opening of the Franchised Business. Franchisee shall be responsible for the personal expenses, including transportation to and from the training site and lodging, meals, and salaries during training, for individuals attending training. Franchisor shall provide tuition-free training initially for 3 persons including Franchisee (or its equity owners) and its designated manager before the Franchised Business opens for business. If initial training is otherwise required for Franchisee or any equity owner, manager or other employee, Franchisee shall pay Franchisor's then-current tuition for each person to attend the additional initial training program (provided, Franchisor shall not increase the per person fee by more than 5% per year) plus expenses. Each of Franchisee's additional and/or replacement managers shall attend and complete to Franchisor's satisfaction Franchisor's initial training program prior to assuming management responsibility.

4.1.2 Refresher Courses; Supplemental Training. Franchisor reserves the right to offer refresher courses and supplemental training programs, which may be optional or mandatory, from time to time, to Franchisee, its equity owners if Franchisee is a business entity, its manager and/or its employees. Franchisee shall be responsible for the personal expenses, including transportation to and from the training site and lodging, meals, and salaries during training, for individuals attending any refresher or supplemental training. Franchisee shall pay Franchisor's then-current tuition for any individual attending refresher courses or supplemental training (provided, Franchisor shall not increase the per person fee by more than 5% per year). If Franchisor's representatives must travel to provide the training, Franchisee shall pay their personal expenses, including transportation to and from the training site and lodging, and meals during the training.

4.1.3 Conferences. Franchisor may, but is not obligated to, hold conferences to discuss sales techniques, personnel training, bookkeeping, accounting, inventory control, performance standards, advertising programs and merchandising procedures. Franchisor reserves the right to charge a fee for such conference (provided, Franchisor shall not increase the per person fee by more than 5% per year). Franchisee must pay all its travel and living expenses related to Franchisee's attendance at the conference. These conferences are held at a location chosen by Franchisor. Attendance is mandatory for at least one of Franchisee's previous trainees.

4.2 Continuing Consultation and Advice. In addition to the assistance rendered Franchisee prior to opening, Franchisor shall provide Franchisee continuing consultation and advice as Franchisor deems

advisable during the term of this Agreement regarding the provision of services, marketing, sales techniques, personnel development and other business, operational and advertising matters that directly relate to the franchise operation. Such assistance may be provided by telephone, facsimile, email, postings to Franchisor's intranet, periodically through on-site assistance by appropriate personnel of Franchisor, and/or other methods.

4.3 Operations Manual; Proprietary Software. Franchisor shall loan or otherwise provide Franchisee access to one copy of a specifications, operations and procedures manual, and one copy of other books, binders, videos or other electronic media, intranet postings and other materials, and appropriate revisions as may be made from time to time, referred to collectively as the "Operations Manual". Franchisee shall operate the Franchised Business in strict compliance with the Operations Manual. From time to time Franchisor may, through changes in the Operations Manual or by other notice to Franchisee, change any standard or specification or any of the Proprietary Marks applicable to the operation of the Franchised Business or change all or any part of the System, and Franchisee shall take all actions, at Franchisee's expense, to implement these changes. Franchisor may vary the standards and specifications to take into account unique features of specific locations or types of locations, special requirements and other factors Franchisor considers relevant in its sole discretion. The Operations Manual shall be confidential and at all times remain the property of Franchisor. Franchisee shall not make any disclosure, duplication or other unauthorized use of any portion of the Operations Manual. The provisions of the Operations Manual constitute provisions of this Agreement as if fully set forth in this Agreement. Franchisee shall ensure that its copy of the Operations Manual is current and up-to-date. If there is a dispute relating to the contents of the Operations Manual, the master copy maintained by Franchisor at its principal office shall be controlling. Franchisor may elect to provide the Operations Manual solely through Franchisor's website(s) and/or intranets or other electronic means without any need to provide Franchisee with a paper copy or other physical format.

4.4 Approved Location. If so requested by Franchisee, Franchisor shall provide such site selection guidance and assistance to Franchisee as Franchisor shall deem necessary and appropriate, in its sole discretion. Franchisor may assist Franchisee in identifying and evaluating a site and negotiating a lease for the premises at such site in accordance with Section 1.4 of this Agreement, subject to the availability of Franchisor's personnel and Franchisor's familiarity with the real estate market in the Territory. Franchisee shall not make any binding commitment to a prospective vendor or lessor of real estate with respect to a site for the Franchised Business unless the site is approved by Franchisor. Franchisor, upon approval of the Approved Location, shall provide Franchisee with its advice regarding Approved Location improvements. Franchisor shall provide Franchisee with general layout, but not construction plans, for the Approved Location. Franchisee is solely responsible for the cost of all Approved Location improvements, which must conform to the specifications set forth by Franchisor in the Operations Manual or otherwise in writing. Site selection assistance of Franchisor shall not relieve Franchisee of primary responsibility to locate an acceptable site in the required time period.

5. FRANCHISE SYSTEM STANDARDS

5.1 **Opening for Business.** Franchisee shall not open the Franchised Business for business until (i) Franchisor approves the location as developed according to its specifications and standards; (ii) pre-opening training has been completed to Franchisor's satisfaction; (iii) the initial franchise fee and all other amounts then due to Franchisor have been paid; (iv) Franchisor has been furnished with copies of all required documents, including evidence of all applicable permits, insurance coverage and payment of premiums as it requests; and (v) Franchisor issues written approval to open.

5.2 **Compliance with Standards.** Franchisee acknowledges that its obligations under this Agreement are reasonable, necessary and desirable for the operation of the Franchised Business and the More Space Place System. Franchisee shall adhere to Franchisor's standards and specifications as set forth in this Agreement and the Operations Manual, including, but not limited to, standards, specifications of product and service quality and uniformity, and equipment and software compatibility among individual More Space Place System franchises, and any revisions or amendments. Franchisee shall purchase and use only products and services, including equipment, vehicles, fixtures, software, signs, branded products or services, inventory, supplies, and logo-imprinted products, software and hardware, which Franchisor approves, including purchasing from approved suppliers or a designated sole supplier for any items. Franchisor may charge a software setup fee. Franchisor and its affiliates may be an approved supplier or designated sole supplier for any purchases of products or services. Franchisee may purchase or obtain these products and services through Franchisor or a supplier approved by Franchisor. Franchisee cannot be a supplier to other franchisees and cannot purchase items from another franchisee without Franchisor's express written approval. If Franchisor has not designated an approved supplier for a particular product or service, Franchisee shall purchase these products or services only from suppliers that meet Franchisor's standards and specifications. Franchisee may request approval of a supplier, which may, at Franchisor's option, include inspection of the proposed supplier's facilities and testing of product samples. The independent testing facility Franchisor designates may charge a fee for the testing. Franchisee or the proposed supplier shall pay the test fees. Franchisee must also pay for Franchisor's costs in making a determination on the proposed supplier, including the costs of inspection of the supplier's facilities, evaluation of the test results, and a background check of the supplier. Franchisor reserves the right, at its option, to re-inspect the facilities and products of any approved supplier, and to revoke approval if the supplier fails to continue to meet any of Franchisor's criteria. Franchisor may receive fees and other payments from suppliers and others in connection with Franchisee's purchases and may use the fees for Franchisor's own purposes. Franchisor shall provide Franchisee a standard price list for items which it sells to franchisees, including a description of each item and applicable price or lease terms, prepayment discounts (if any) and shipping charges. Franchisor reserves the right to withhold approval of any supplier for any reason.

5.3 Operations.

5.3.1 Franchisee shall operate the Franchised Business for at least those hours and days specified by Franchisor in the Operations Manual and will at all times operate the Franchised Business diligently so as to maximize the revenues and profits therefrom.

5.3.2 Franchisee is not limited to providing services and products (“Installations”) to only customers inside of the Territory. However, Franchisee may not market, advertise for and/or solicit for orders outside of the Territory, (except for through the NAP). If an installation is to take place within another Franchisee’s Territory, it is a violation of this Agreement if Franchisee does not notify Franchisor and the affected franchisee before the installation occurs. In the Franchisor’s sole discretion, Franchisee may be required to cooperate with that franchisee, share in the installation, share any financial compensation, or give the job to the other franchisee.

5.3.3 Franchisee shall at all times maintain and employ working capital as Franchisor may reasonably deem necessary to enable Franchisee to properly and fully carry out and perform all of its duties, obligations and responsibilities under this Agreement and to operate the business in a businesslike, proper and efficient manner.

5.3.4 Franchisee shall operate the Franchised Business in conformity with the highest ethical standards and sound business practices and in a manner which shall enhance the More Space Place Proprietary Marks and the More Space Place System. Franchisee shall be solely responsible for all employment decisions and functions, including hiring, firing, discipline, supervision, setting terms of employment and compensation and implementing a training program for employees of the Franchised Business in accordance with training standards and procedures Franchisor specifies in order for Franchisee to conduct the business of the Franchised Business at all times in compliance with Franchisor’s requirements. Franchisee shall never represent or imply to prospective employees and employees that they shall be or are employed by Franchisor.

5.3.5 The Franchised Business must be properly maintained at all times, including periodic repainting of the exterior and interior and all maintenance and repairs to all fixtures, furnishings, uniforms, signs and equipment to keep and run the Franchised Business as directed by the Operations Manual and otherwise as Franchisor reasonably directs.

5.3.6 Franchisee must comply with requirements for servicing customers and warranties established by Franchisor from time to time.

5.3.7 Franchisee will at all times give prompt, courteous, and efficient service to the public; will perform work competently and in a workmanlike manner; and in all business dealings with members of the public, will be governed by the highest standards of honesty, integrity, fair dealing, and ethical conduct. Franchisee will do nothing that would tend to discredit, dishonor, reflect adversely upon, or in any manner injure the reputation of Franchisor or any franchisee of the System.

5.3.8 Franchisee acknowledges that a public demand has been created and exists for genuine products carrying certain of the Proprietary Marks and that the public has come and will come to expect that they will be able to obtain those products at a More Space Place Business. Accordingly, Franchisee agrees that Franchisee will at all times during the term of this Agreement maintain an inventory of

the products and of such other items which Franchisor may from time to time designate, which is adequate, both in terms of range of the products and other items covered and in terms of the quantities of the products and other items, to fulfill the public demand in Franchisee's market for the products and other items and to promptly satisfy customers seeking the products and other items at the Franchised Business.

5.3.9 Subject to the provisions of Sections 5.3.9.1 of this Section 5.3.9, it is agreed that at all times during the term of this Agreement, Franchisee (if Franchisee is an individual, or if Franchisee is an entity, its shareholders, partners, members or principals, as the case may be) or Franchisee's duly authorized designated manager (who may or may not be a partner or principal of Franchisee) designated in writing to Franchisor shall: (i) devote his or their full time and effort to the active management and operation of the Franchised Business; (ii) irrespective of any delegation of authority not inconsistent with clause (i), reserve and exercise ultimate authority and responsibility with respect to the management and operation of the Franchised Business; (iii) not engage in or be connected with any other business or activity that interferes with the business under this Agreement; and (iv) represent and act on behalf of Franchisee in all dealings with Franchisor. If two or more individuals are named herein, each of them shall fulfill the requirements of clause (i), and both or all of them shall jointly fulfill the requirements of clauses (ii), (iii) and (iv). Regardless of if a manager is appointed, Franchisee is still responsible for the operations of the Franchised Business and its obligations under the Franchise Agreement. Franchisee may not change the manager of the Franchised Business without Franchisor's prior approval. Franchisor must be given notice if a manager resigns or is otherwise terminated within seventy-two hours and Franchisee must engage a suitable replacement as soon as possible, but in no event more than 60 days from the date of termination and Franchisee must provide suitable coverage in the interim. Franchisee will disclose to the manager only the information needed to operate the Franchised Business and the manager will be advised that any confidential information is Franchisor's trade secret.

5.3.9.1 In the event of the resignation, disability, or death of the individual or individuals referenced under this Section 5.3.9, the provisions of Article 7 hereof shall govern; provided however, that if two or more individuals are named herein then upon the resignation, disability, or death of one or more but less than all of such individuals, the provisions of Article 7 shall not govern and the provisions of this Section shall apply to the remaining or surviving individual or individuals.

5.3.9.3 If required by Franchisor, Franchisee shall cause a designated manager to execute an agreement to be bound by the restrictions set forth in Section 5.6 of this Agreement.

5.4 **Updating Premises.** Franchisee agrees that, in order to maintain a modern, progressive, sanitary and uniform image, Franchisor has the right to require Franchisee to perform remodeling, repairs, replacements and redecoration in and upon the premises of the Approved Location, fixtures, equipment and furnishings Franchisee uses as Franchisor reasonably deems necessary and practical to bring the premises, fixtures, equipment and furnishings up to the then current standards of newly developed System locations ("Remodeling Requirements"); provided, however, Franchisee shall not be required to make such modifications or improvements more than once every five (5) years or during the initial five (5) years of the term of this Agreement. In addition, in order to introduce new products or services, Franchisee may be required to expend additional amounts on new, different or modified equipment or fixtures necessary to offer such new services or products ("Replacement Requirements").

5.5 **Applicable Laws.** Franchisee shall investigate, keep informed of and comply with all applicable federal, state and local laws, ordinances and regulations regarding the operation of the Franchised

Business, including employment, licensing, zoning, and bond requirements. If these legal requirements impose a greater standard or duty than Franchisor requires in the Operations Manual or elsewhere, Franchisee must comply with the greater standard or duty and notify Franchisor in writing promptly after Franchisee becomes aware of the discrepancy. Franchisee has been advised and is aware that certain state and local laws, rules and ordinances require or may require the registration of “Home Improvement Salespersons.” If required by state or local law, Franchisee agrees to register such salespersons, pay any and all required fees, submit all necessary documentation and otherwise comply with such state or local requirements and hold Franchisor harmless therefrom. Franchisee shall abide by all applicable laws pertaining to privacy of information collected or maintained regarding customers or other individuals (“Privacy”), and shall comply with Franchisor’s standards and policies pertaining to Privacy. If there is a conflict between Franchisor’s standards and policies pertaining to Privacy and applicable law, Franchisee shall: (i) comply with the requirements of applicable law; (ii) immediately give Franchisor written notice of said conflict; and (iii) promptly and fully cooperate with Franchisor and its counsel as it may request to assist in a determination regarding the most effective way, if any, to meet the standards and policies pertaining to Privacy within the bounds of applicable law.

5.6 Trade Secrets and Confidential Information. The System is unique and Franchisee may receive confidential information which may include, without limitation: (i) design specifications; (ii) methods, formats, specifications, standards, systems, procedures, sales and marketing techniques; (iii) knowledge of specifications for and suppliers of, and methods of ordering, certain products, materials, equipment and supplies; (iv) knowledge of the operating results and financial performance of other More Space Place businesses; (v) the Operations Manual; (vi) training materials and programs; (vii) customer data; (viii) all password-protected portions of Franchisor’s website, intranets and extranets and the information they contain (including the email addresses of franchisees); and (ix) specifics regarding the inner workings of computer software, applications or other technology used by the System (“Confidential Information”). Franchisee shall use the Confidential Information only for the purposes and in the manner authorized in writing by Franchisor, and its use shall inure to the benefit of Franchisor. Franchisee shall inform all employees before communicating or divulging any Confidential Information to them of their obligation of confidence. Franchisee shall be liable to Franchisor for the actions of any such individuals with respect to the Confidential Information. In addition, subject to applicable law, Franchisee shall obtain a written agreement in the form attached as Exhibit “3(a)”, from Franchisee’s employees and any other person having access to the Operations Manual or to whom Franchisee wishes to disclose any Confidential Information that they shall maintain the confidentiality of the Confidential Information and they shall recognize Franchisor as a third-party beneficiary with the independent right to enforce the covenants either directly in Franchisor’s own name as beneficiary or acting as agent. Spouses of Franchisees (or of Franchisee’s owners) must sign the Confidentiality, Non-Disclosure and Non-Competition Agreement in the form attached as Exhibit “3(b)”. All executed agreements must be forwarded to Franchisor to ensure compliance. Franchisee hereby appoints Franchisor as its agent with respect to the enforcement of these covenants. Franchisee shall retain all written Confidentiality Agreements with Franchisee’s business records for the time period specified in the Operations Manual. Franchisee shall enforce all covenants and shall give Franchisor notice of any breach or suspected breach of which Franchisee has knowledge.

All data pertaining to the Franchised Business, and all data created or collected by Franchisee in connection with the System, or in connection with operation of the Franchised Business (including without limitation data pertaining to or otherwise concerning customers) is and will be owned exclusively by Franchisor, and Franchisor will have the right to use such data in any manner that it deems appropriate

without compensation to Franchisee, including to communicate directly to the customers of the Franchised Business, and to provide updates, information, newsletters, and special offers to customers. Upon termination of this Agreement, Franchisee shall have no further right to access or use any such information.

Franchisee shall not contest, directly or indirectly, Franchisor's ownership of or right, title or interest in Franchisor's trade secrets, proprietary computer software, copyrighted materials, methods or procedures or contest Franchisor's right to register, use or license others to use any of such trade secrets, proprietary computer software, copyrighted materials, methods and procedures. Franchisee, including its officers, directors, equity owners, and employees, and any of their immediate family, heirs, successors and assigns, is prohibited from using and/or disclosing any Confidential Information in any manner other than as permitted by Franchisor in writing. Any development used by or in connection with the More Space Place System is part of the System and Franchisor's Confidential Information, whether the development is developed by Franchisor, its affiliates, Franchisee, or any other present, former or future More Space Place System franchisee.

5.7 Proprietary Marks.

5.7.1 Ownership. Nothing in this Agreement assigns or grants to Franchisee any right, title or interest in or to the Proprietary Marks, it being understood that all rights relating to the Proprietary Marks are reserved by Franchisor and the owner of the Proprietary Marks who has licensed the Proprietary Marks to Franchisor ("Licensor"), except for Franchisee's license to use the Proprietary Marks only as specifically and expressly provided in this Agreement. Franchisee's use of the Proprietary Marks shall inure to the benefit of Franchisor and its affiliates and Licensor, and Franchisee shall not at any time acquire any rights in the Proprietary Marks. Franchisee shall not challenge the title or rights of Franchisor or its affiliates or Licensor in and to the Proprietary Marks, or do any act to jeopardize or diminish the value of the Proprietary Marks. All goodwill associated with the Proprietary Marks and Franchisor's, its affiliates' and Licensor's copyrighted material, including any goodwill that might be deemed to have arisen through Franchisee's activities, inures directly and exclusively to the benefit of Franchisor, its affiliates and Licensor. Franchisee shall execute from time to time any and all other or further necessary papers, documents, and assurances to effectuate the intent of this Section and shall fully cooperate with Franchisor, its affiliates and Licensor or any other franchisee of Franchisor in securing all necessary and required consents of any government agency or legal authority to the use of any of the Proprietary Marks. Franchisor reserves the right to substitute, add or change the Proprietary Marks for use in identifying the System and the businesses operating under its System if the current Proprietary Marks no longer can be used, or if Franchisor, in its sole discretion, determines that a change of the Proprietary Marks shall be beneficial to the System. Franchisee shall bear the cost and expense of all changes.

5.7.2 Protection. Franchisee shall promptly notify Franchisor of any infringement of, or challenge to, the Proprietary Marks, and Franchisor or Licensor, shall in its discretion take the action it deems appropriate. Franchisee must not communicate with any person other than legal counsel, Franchisor and Franchisor's legal representative in connection with any infringement challenge or claim. Franchisor shall indemnify and hold Franchisee harmless from any suits, proceedings, demands, obligations, actions or claims, including costs and reasonable attorneys' fees, for any alleged infringement under federal or state trademark law arising solely from Franchisee's use of the Proprietary Marks in accordance with this Agreement or as otherwise set forth by Franchisor in writing if Franchisee has promptly notified Franchisor of such claim and cooperated in the defense of any claim. If Franchisor or Licensor undertakes the defense or prosecution of any litigation pertaining to any of the Proprietary Marks, Franchisee agrees to execute any and all documents

and do such acts and things as may, in the opinion of counsel for Franchisor or Licensor, be necessary to carry out such defense or prosecution.

5.7.3 Advertising. With regard to advertising generally for the Franchised Business, Franchisee shall use only such signs, emblems, lettering, logos and display and advertising materials as Franchisor approves in writing from time to time. All advertising, marketing and promotion by Franchisee of any type shall be conducted in a dignified manner, shall coordinate and be consistent with Franchisor's marketing plans and strategies and shall conform to the standards and requirements Franchisor prescribes. Franchisee shall submit to Franchisor or its designee, at least 30 days prior to their use, samples of all sales promotional materials and advertising desired to be used by Franchisee including, without limitation, newspaper, radio and television advertising, specialty and novelty items, signs, boxes, bags and other packaging which have not been previously approved by Franchisor or which were approved by Franchisor more than 12 months before the proposed use. Franchisor has the right to condition its approval of any proposed advertising upon Franchisee's agreement to provide other System franchisees, whose franchised businesses are located within the circulation area of the proposed advertising, the opportunity to contribute to and to participate in such advertising. Franchisee shall not use any advertising or promotional materials which Franchisor has not approved in writing and Franchisee shall promptly discontinue use of any advertising or promotional materials previously approved, upon notice from Franchisor.

5.7.4 Franchisee's Name. Franchisee agrees not to use the Proprietary Marks or any part of a Proprietary Mark in its corporate name. The corporate and all fictitious names under which Franchisee proposes to do business must be approved in writing by Franchisor before use. Franchisee shall use its corporate name either alone or followed by the initials "D/B/A" and the business name of More Space Place. Franchisee shall register at the office of the county in which the Franchised Business is located or such other public office as provided for by the laws of the state in which the Franchised Business is located as doing business under such assumed business name.

5.7.5 Independent Status. All stationery, business cards and contractual agreements into which Franchisee enters shall contain Franchisee's corporate or fictitious name and a conspicuously displayed notice that Franchisee operates the Franchised Business as an independently owned and operated franchise of Franchisor.

5.7.6 Authorized and Unauthorized Use. At Franchisor's direction, Franchisee shall use the Proprietary Marks in conjunction with the symbol "SM," "TM" or "®", as applicable, in order to indicate the registered or unregistered status of the Proprietary Marks. Franchisee shall not use any of the Proprietary Marks in connection with the offer or sale of any unauthorized products or services or in any other manner not explicitly authorized in writing by Franchisor. Franchisee may not use any other marks, names, commercial symbols or logo type in connection with the operation of the Franchised Business.

5.7.7 Franchisor's Use of Marks. Franchisor, its affiliates and Licensor may use and register the Proprietary Marks as they deem advisable in their discretion including without limitation, developing and establishing other systems using the same or similar Proprietary Marks alone or in conjunction with other marks and granting licenses and/or franchises in connection with the same or similar Proprietary Marks without providing any rights to Franchisee.

5.7.8 Electronic Mail and Domain Names. Except as authorized by Franchisor in

writing, Franchisee shall not use the Proprietary Marks, or any abbreviation, variation or other name associated with the More Space Place System as part of any e-mail address, domain name, and/or other identification in any electronic medium. If Franchisor provides Franchisee with an e-mail address, Franchisee must use the supplied e-mail address in all business communications with customers, vendors or suppliers. Franchisor owns all MSP e-mail addresses and has full access to all communications sent and received using those addresses. Franchisor may charge its then-current fee for use of e-mail addresses/mailboxes, provided the fee will not increase by more than 5% per year (outside of the amount payable to third party vendors as a pass through).

5.8 Inspection. During normal business hours and without prior notice, Franchisor or its representatives or agents shall have the right to inspect Franchisee's records, interview Franchisee's customers and observe the manner in which Franchisee operates the Franchised Business.

5.9 Changes to the System. Franchisor may, from time to time, change the standards and specifications applicable to operation of the Franchise, including standards and specifications for products, services, computer software, inventory, supplies, signs, fixtures, furnishings, technology and equipment, by written notice to Franchisee or through changes in the Operations Manual. Franchisor also may from time to time eliminate and introduce products or services or change the products or services. Franchisee shall cease offering products and services discontinued by Franchisor immediately, and immediately revise any changed products or services. Franchisee shall commence offering and selling any new products and services within 15 days of notification from Franchisor. Franchisee may incur an increased cost to comply with such changes, and Franchisee shall accept and implement such changes at its own expense as if they were part of the More Space Place System when this Agreement was executed, including discontinuing or modifying the use of or substituting any of the Proprietary Marks or computer software.

5.10 Authorized Services, Products, Supplies and Equipment.

5.10.1 Franchisee shall offer and sell all services, merchandise and products that Franchisor prescribes and only those services, merchandise and products that Franchisor prescribes. Franchisee shall comply with all rules and regulations prescribed by federal, state and local agencies. Franchisee shall order products from any manufacturer, supplier or other More Space Place franchisee recommended by or approved by Franchisor in writing. Subject to the requirements of Section 5.2, Franchisee shall have the right to suggest new products, services or other developments to Franchisor for use in Franchisee's and other More Space Place System businesses. Franchisee shall have no right to offer new products or services to the Franchised Business customers or use any new developments until Franchisor has had the opportunity to test the new services or developments and provide Franchisee written approval for their use and standards and specifications with respect to their use. All new services and developments, whether they be of Franchisee's original design or variations of existing services or techniques, shall be deemed works made for hire and Franchisor shall own all rights in them. If these products, services and developments do not qualify as works made for hire, by signing this Agreement Franchisee assigns to Franchisor ownership of any and all rights in these services and developments and the goodwill associated with them. Franchisee shall receive no payment or adjustment from Franchisor in connection with any new products, services or developments.

5.10.2 Franchisee shall use in the operation of the Franchised Business and in the performance of services only the methods, procedures, services, supplies, equipment, vehicles and computer software as are specified by Franchisor in the Operations Manual or otherwise in writing. Franchisee acknowledges and agrees that these may be changed periodically by Franchisor and that Franchisee is

obligated to conform to the requirements as so changed.

5.10.3 Franchisor shall have the exclusive right in its sole discretion to vary from the authorized products, services or merchandise in establishing the products, services and merchandise to be offered by the Franchised Business. Complete and detailed uniformity under many varying conditions may not always be possible or practical and Franchisor reserves the right and privilege, at its sole discretion, to vary not only the products, services and merchandise but other standards for any More Space Place System franchisee based upon the customs or circumstances of a particular site or location, density of population, business potential, population of trade area, existing business practices, or any condition which Franchisor deems to be of importance to the operation of that franchisee's business.

5.10.4 Franchisee shall obtain and at all times use the equipment, vehicles, software, fixtures and supplies as Franchisor specifies. Prior to opening the Franchised Business, Franchisee shall obtain the equipment, vehicles, software, décor, fixtures and supplies as Franchisor specifies. As any equipment, vehicle, software, fixture or any supplies become obsolete or inoperable, Franchisee shall replace the item with the types and kinds of equipment, vehicles, software, décor, fixtures and supplies then being used by new More Space Place System franchises at the time of replacement. If Franchisor determines that additional or substitute equipment, vehicles, software, décor, fixtures and supplies are needed because of a change in services or merchandise offered or method of providing products or services, Franchisee shall procure the new equipment, vehicles, software, décor, fixtures and supplies within a reasonable time.

5.10.5 Franchisee acknowledges that Franchisor reserves the right to develop proprietary software and/or a backroom computer system for use in connection with the More Space Place System. Franchisee shall acquire computer hardware equipment, computer software, telecommunications infrastructure products and credit card processing equipment and support services as Franchisor reasonably requires in connection with the operation of the Franchised Business and all additions, substitutions and upgrades Franchisor shall specify. Franchisee's computer system must be able to send and receive email and attachments on the Internet and provide access to the World Wide Web and otherwise support Franchisor's then-current information technology system. To the extent that a specific credit card processing services vendor is not designated for use, Franchisee must use a vendor that is compliant with the Payment Card Industry Data Security Standard (PCI DSS).

5.10.6 All services must be provided and all products and merchandise offered in accordance with the standards and specifications contained in the Operations Manual or otherwise.

5.10.7 Franchisor may at any time and from time to time, in its sole discretion, require all of the franchisees in the System, including Franchisee, to discontinue the use of any products, if, in the opinion of Franchisor, the continued use of such product or products becomes unfeasible, unprofitable or otherwise undesirable; upon such discontinuance, the license herein granted with respect to such product or products shall terminate. Such discontinuance or termination of a product or product line by Franchisor is not "cause" for the termination of this Agreement by Franchisor or Franchisee.

5.10.8 Franchisor shall in no event be liable to Franchisee for unavailability of or delay in shipment or receipt of any of products due to temporary product shortages or unavailabilities, order backlogs, production difficulties, delays in or unavailability of transportation, fire, strikes, work stoppages, or other causes beyond the reasonable control of Franchisor.

5.11 Pricing. Franchisor may exercise rights with respect to the pricing of products and services to the fullest extent permitted by then-applicable law. These rights may include (without limitation) prescribing the maximum and/or minimum retail prices which Franchisee may charge customers for the products and/or services offered and sold at the Franchised Business; recommending retail prices; advertising specific retail prices for some or all products or services sold by the Franchised Business, which prices Franchisee will be compelled to observe; engaging in marketing, promotional and related campaigns which Franchisee must participate in and which may directly or indirectly impact Franchisee's retail prices; and, otherwise mandating, directly or indirectly, the maximum and/or minimum retail prices which the Franchised Business may charge the public for the products and services it offers.

Franchisor may engage in any such activity either periodically or throughout the term of this Agreement. Further, Franchisor may engage in such activity only in certain geographic areas (cities, states, regions) and not others, or with regard to certain subsets of franchisees and not others. Franchisor acknowledges and agrees that any maximum, minimum or other prices Franchisor prescribes or suggests may or may not optimize the revenues or profitability of the Franchised Business and Franchisee irrevocably waives any and all claims arising from or related to our prescription or suggestion of the Franchised Business's retail prices.

Upon the giving by Franchisor of notice of termination of this Agreement under Article 8 of this Agreement, Franchisor shall not be obligated to fill or ship any orders for products theretofore or at any time thereafter received from Franchisee, unless otherwise required by law.

5.12 Pending Actions. Franchisee shall notify Franchisor, in writing, within 5 days of the commencement of any action, suit or proceeding and of the issuance of any order, suit or proceeding of any court, agency or other governmental instrumentality which may adversely affect the operation or financial condition of Franchisee or the Franchised Business.

5.13 Proprietary Computer Software.

5.13.1 Franchisor currently maintains a website www.morespaceplace.com for use in connection with the System and for the benefit of its franchisees. Franchisor has developed a web-based software program for management of customer relations and/or related activities (hereinafter the "Computer Program") and has implemented the Computer Program into the System. The Computer Program will process and display data related to tracking customer leads, average sales, closing percentages and related customer management information. Franchisee agrees to (i) implement the Computer Program into the Franchised Business and comply with all specifications and standards prescribed by Franchisor regarding the Computer Program as provided from time to time in the Operations Manual; (ii) utilize the Computer Program; and (iii) input the required data. Prior to the commencement of the Franchised Business, Franchisee shall be required to purchase or lease acceptable computer hardware and software with Internet access and e-mail capability to access Franchisor's website and utilize the Computer Program. Franchisor does not require Franchisee to purchase or lease any specific brand or type of hardware or software. Franchisor shall have full access to the data supplied by Franchisee to the Computer Program and such data may be shared with the System franchisees or other third parties. Franchisor reserves the right to require Franchisee to pay Franchisor or a third party a fee ("Computer System Fee") relating to the computer system which Franchisee may be required to purchase or lease. Franchisee must purchase CAD Design Software Keys from Franchisor prior to opening the Franchised Business and must pay annual service/updates.

5.13.2 During the Term of this Agreement, Franchisee is authorized to access and use any proprietary computer software Franchisor designates for Franchisee's use in the Operations Manual or otherwise, solely at the Franchised Business, and in accordance with the Operations Manual. Franchisee shall not sublicense or distribute the proprietary computer software, whether for profit or otherwise, or authorize any other individual or entity to use the proprietary computer software without Franchisor's express written consent. Franchisee shall not use the proprietary computer software or allow it to be used, directly or indirectly, to: (i) engage in unlawful conduct, (ii) infringe any proprietary rights, whether protected by copyright, trademark, trade secret, or otherwise, (iii) defame, threaten, or otherwise violate the rights of others, (iv) publish any inappropriate, profane, obscene, indecent, or unlawful material or information, (v) engage in commercial conduct other than with regard to the Franchised Business, (vi) attempt to decipher, decompile, disassemble or reverse engineer any of the proprietary computer software, or (vii) violate any guidelines relating to the use of the proprietary computer software. The preceding is a non-exhaustive listing of prohibited uses of the proprietary computer software. Franchisee shall sign a license agreement for the proprietary computer software if Franchisor requests.

5.13.3 FRANCHISEE'S USE OF ANY PROPRIETARY COMPUTER SOFTWARE PROVIDED BY FRANCHISOR OR FRANCHISOR'S DESIGNATED SUPPLIERS, INCLUDING ANY INSTALLATION SERVICES, IS AT FRANCHISEE'S OWN RISK. FRANCHISOR MAKES NO REPRESENTATIONS ABOUT THE SUITABILITY, RELIABILITY, USABILITY, AVAILABILITY, TIMELINESS, AND ACCURACY OF THE PROPRIETARY COMPUTER SOFTWARE FOR ANY PURPOSE. FRANCHISOR DOES NOT WARRANT THAT ACCESS TO OR USE OF THE PROPRIETARY COMPUTER SOFTWARE WILL BE UNINTERRUPTED OR ERROR-FREE, THAT USERS WILL BE ABLE TO ACCESS THE PROPRIETARY COMPUTER SOFTWARE AT ANY TIME, OR THAT THE PROPRIETARY COMPUTER SOFTWARE OR RELATED EQUIPMENT WILL MEET ANY PARTICULAR CRITERIA OF PERFORMANCE OR QUALITY. FRANCHISOR DISCLAIMS ALL WARRANTIES AND CONDITIONS WITH REGARD TO THE PROPRIETARY COMPUTER SOFTWARE AND ALL RELATED EQUIPMENT, INCLUDING WITHOUT LIMITATION, WARRANTIES OF MERCHANTABILITY, OF FITNESS FOR A PARTICULAR PURPOSE, OF ACCURACY OR COMPLETENESS OF RESPONSES, OF RESULTS, OF WORKMANLIKE EFFORT, OF LACK OF VIRUSES, AND OF NEGLIGENCE AND THE PROVISION OF OR FAILURE TO PROVIDE SUPPORT SERVICES, TITLE, AND NON-INFRINGEMENT.

5.14 **Reports.** Franchisee agrees to provide Franchisor with (i) weekly Gross Revenue reports (See Section 3.2.2), (ii) monthly gross sales report (See Section 3.11), (iii) annual revenue report and advertising reports on forms provided from time to time by Franchisor according to this Agreement, the Operations Manual and/or Franchisor's current policy and procedures. Such reports shall include all sales generated by Franchisee (including any sales from the Approved Location or otherwise) during the applicable period, shall be complete, shall be filed timely and shall be signed by Franchisee or its designated manager.

6. ACKNOWLEDGMENTS OF FRANCHISEE

6.1 **Independent Contractor Status.** Franchisee is an independent contractor, responsible for full control over the management and daily operation of the Franchised Business, and neither Franchisor nor Franchisee is the agent, principal, partner, employee, employer or joint venturer of the other. Franchisee shall not act or represent itself, directly or by implication, as an agent, partner, employee or joint venturer of

Franchisor, nor shall Franchisee incur any obligation on behalf of or in the name of Franchisor.

6.2 Indemnification. Franchisee shall defend, indemnify and hold Franchisor and its parents, predecessors, affiliates, and their respective officers, directors, managers, equity owners, independent contractors and employees (the “Indemnified Parties”) harmless from all fines, suits, proceedings, claims, demands, liabilities, injuries, damages, expenses, obligations or actions of any kind (including costs and reasonable attorneys' fees) arising in whole or in part from Franchisee's ownership, operation or occupation of the Franchised Business, performance or breach of its obligations under this Agreement, breach of any warranty or representation in this Agreement or from the acts or omissions of Franchisee, its employees or agents, including its advertising, of the Franchised Business, except as otherwise provided in this Agreement. Franchisor and any Indemnified Party shall promptly give Franchisee written notice of any claim for indemnification under this Section 6.2. Any failure to give the notice shall not relieve Franchisee of any liability under this Agreement except to the extent the failure or delay causes actual material prejudice. Franchisor shall have the right to control all litigation, and defend and/or settle any claim against Franchisor or other Indemnified Parties affecting Franchisor's interests, in any manner Franchisor deems appropriate. Franchisor may also retain its own counsel to represent Franchisor or other Indemnified Parties and Franchisee shall either advance or reimburse Franchisor's costs, at Franchisor's discretion. Franchisor's exercise of this control over the litigation shall not affect its rights to indemnification under this Section 6.2. Franchisee may not consent to the entry of judgment with respect to, or otherwise settle, an indemnified claim without the prior written consent of the applicable Indemnified Parties. Franchisor and the other Indemnified Parties do not have to seek recovery from third parties or otherwise attempt to mitigate losses to maintain a claim to indemnification under this Section 6.2. The provisions of this Section 6.2 shall survive the termination or expiration of this Agreement.

6.3 Payment of Debts. Franchisee understands and agrees that it alone, and not Franchisor, is responsible for selecting, retaining and paying its employees; the payment of all invoices for the purchase of inventory and goods and services for use in the Franchised Business; and determining whether, and on what terms, to obtain any financing or credit which Franchisee deems advisable or necessary for the conduct of the Franchised Business.

6.4 Noncompetition.

6.4.1 During the Term of This Agreement. During the term of this Agreement, neither Franchisee, nor its equity owners shall, directly or indirectly, for itself or through, on behalf of, or in conjunction with any other person, partnership or corporation own, maintain, engage in, be employed by, or have any interest in any other business which offers or sells products or services competitive with those sold or offered under the Closet & Storage Concepts or More Space Place Systems (a “Competing Business”).

During the term of this Agreement, regardless of the cause, neither Franchisee, nor its equity owners shall, directly or indirectly, for itself or through, on behalf of, or in conjunction with any other person, partnership or corporation own, maintain, engage in, be employed by, or have any interest in any company which grants franchises or licenses for any business competing in whole or in part with Franchisor.

6.4.2 After the Term of This Agreement. For a period of 2 years after the expiration, nonrenewal, transfer or termination of this Agreement, regardless of the cause, neither Franchisee, nor its equity owners shall, directly or indirectly, for itself or through, on behalf of, or in conjunction with any other person, partnership or corporation own, maintain, engage in, be employed by, or have any interest in any

other Competing Business within the Territory or a radius of 20 miles from the Territory or any other More Space Place or Closet & Storage Concepts company owned or franchised business in operation or for which a franchise agreement has been signed, as of the date of expiration and nonrenewal, transfer or termination of this Agreement; provided, however, Franchisee may continue to operate any other More Space Place or Closet & Storage Concepts franchises for which Franchisee and Franchisor have a current franchise agreement.

For a period of 2 years after the expiration, nonrenewal, transfer or termination of this Agreement, regardless of the cause, neither Franchisee, nor its equity owners shall, directly or indirectly, for itself or through, on behalf of, or in conjunction with any other person, partnership or corporation solicit business from customers of Franchisee's former Franchised Business for any competitive business purpose nor solicit any employee of Franchisor or any other More Space Place or Closet & Storage Concepts System franchisee to discontinue his or her employment.

For a period of 2 years after the expiration and nonrenewal, transfer or termination of this Agreement, regardless of the cause, neither Franchisee, nor its equity owners shall, directly or indirectly, for itself or through, on behalf of, or in conjunction with any other person, partnership or corporation own, maintain, engage in, be employed by, or have any interest in any company which grants franchises or licenses for any Competing Business.

6.4.3 Intent and Enforcement. It is the intent of the parties that the provisions of this Section 6.4 shall, to the fullest extent permissible under applicable law, be judicially enforced; accordingly, any reduction in scope or modification of any part of the noncompetition provisions contained in this Agreement shall not render any other part unenforceable. In the event of the actual or threatened breach of this Section 6.4 by Franchisee, or any of its equity owners, Franchisor shall be entitled to an injunction restraining such person from any such actual or threatened breach. In the event of the actual or threatened breach of this Section 6.4, Franchisor's harm shall be irreparable and Franchisor shall have no adequate remedy at law to prevent the harm. Franchisee acknowledges and agrees on its own behalf and on behalf of the persons who are liable under Section 6.4.2 that each has previously worked or been gainfully employed in other fields and that the provisions of Section 6.4.2 in no way prevent any of these persons from earning a living. Spouses of Franchisees must sign the Confidentiality, Non-Disclosure and Non-Competition Agreement in the form attached as Exhibit "3(b)".

6.4.4 Employees. Franchisee shall require its officers, directors, equity owners, employees (to the extent the employee has received Franchisor's initial training) and members of the immediate family of Franchisee, its officers, directors and equity owners to execute a confidentiality agreement containing provisions similar to those set forth in this Agreement. Our current form of confidentiality agreement is attached to this Agreement as Exhibit "3(a)".

6.4.5 Publicly-Owned Entity. This Section 6.4 shall not apply to any ownership by Franchisee or any other person subject to Section 6.4 of a beneficial interest of less than 5% in the outstanding securities or partnership interests in any publicly-held entity.

6.5 Telephone. Franchisee shall obtain at its own expense a new telephone number and listing, to be listed under the More Space Place name and not under Franchisee's corporate, partnership, or individual name, to be used exclusively in connection with Franchisee's operation of the Franchised Business. Upon the expiration and nonrenewal, transfer or termination of this Agreement for any reason, Franchisee shall

terminate its use of such telephone number and listing and assign same to Franchisor or its designee. The Franchised Business shall be serviced by a suitable telephone system approved by Franchisor. Franchisee shall answer the telephone in the manner set forth by Franchisor in the Operations Manual. Franchisee must sign the Telephone, Internet Websites and Listing Agreement a sample of which is attached as Exhibit 11.

6.6 Insurance. At all times during the term of this Agreement and at its own expense, Franchisee shall obtain and keep in force at a minimum the insurance required by Franchisor in the Operations Manual or otherwise. Currently, at a minimum, the requirements are: (i) public liability insurance with complete operations coverage and limits of liability for bodily injury of not less than \$1,000,000.00 for each injury and \$1,000,000.00 for property damage in each occurrence; (ii) “all risk coverage” insurance for fire, business interruptions, etc. up to the replacement value of Franchisee's inventory; (iii) if required to do so by law, worker's compensation insurance for all of Franchisee's employees. Defense costs cannot erode policy limits. All insurance policies shall contain a separate endorsement naming Franchisor and its affiliates as additional insureds using an endorsement at least as broad as ISO form CG2033 and CG2029 or equivalent (no blanket additional insured language is acceptable). The policies shall expressly provide that any interest of an additional insured shall not be affected by Franchisee's breach of any policy provisions or any negligence on the part of an additional insured. All policies shall also include a waiver of subrogation in favor of the additional insureds. All policies shall be written by an insurance carrier accepted in writing by Franchisor. Franchisor's acceptance of an insurance carrier does not constitute Franchisor's representation or guarantee that the insurance carrier shall remain a going concern or capable of meeting claim demands during the term of the insurance policy. No insurance policy shall be subject to cancellation, termination, nonrenewal or material modification, except upon at least 30 days' prior written notice from the insurance carrier to Franchisor. Upon Franchisor's request, Franchisee shall provide Franchisor with a currently issued certificate of insurance evidencing coverage in conformity with the provisions of this Section. If Franchisee fails to comply with at least the minimum insurance requirements set forth by Franchisor, Franchisor may either terminate this Agreement, or obtain the insurance and keep the insurance in force and effect and Franchisee shall pay Franchisor, on demand, the cost of the premium cost and the administrative costs to Franchisor in connection with obtaining the insurance. Franchisor may increase or otherwise modify the minimum insurance requirements upon 30 days' prior written notice to Franchisee, and Franchisee shall comply with any such modification. Policies may be subject to review and approval by an insurance agent designated by Franchisor, at Franchisee's expense. Franchisee's obligation to obtain the required policies in the amounts specified is not limited in any way by any insurance Franchisor maintains. Franchisee's obligation to maintain the insurance does not relieve Franchisee of any liability under the indemnity provisions of Section 6.2. If the lease for the Franchised Business' premises requires Franchisee to purchase insurance with higher limits than those set forth in this paragraph, the lease insurance requirements will control. If Franchisee will be engaging in any construction, renovation or build-out of the premises for the Franchised Business, either Franchisee or Franchisee's third party contractor must have in force for the duration of said project, Commercial General Liability insurance and Worker's Compensation and Employer's Liability insurance in the amounts listed above as well as Builder's Risk insurance in an amount approved by Franchisor.

6.7 Distribution. Franchisor or its affiliates may distribute products identified by the Proprietary Marks or other marks owned or licensed by Franchisor or its affiliates through any distribution method which periodically may be established or licensed by Franchisor or its affiliates and may franchise or license others to do so, except as otherwise set forth in this Agreement.

6.8 **Image.** The More Space Place System has been developed to deliver products and services which establish the Franchised Business as a service provider of distinction. Therefore, Franchisor requires Franchisee to offer products and services and conduct the Franchised Business in such a manner which shall serve to emulate and enhance the image intended by Franchisor for the More Space Place System. Each aspect of the More Space Place System is important not only to Franchisee but also Franchisor, its affiliates, licensor and other franchisees of Franchisor in order to maintain the highest operating standards, achieve system wide uniformity and increase the demand for the products sold and services rendered by More Space Place System franchisees, Franchisor and its affiliates. Franchisee shall comply with the standards, specifications and requirements set forth by Franchisor in order to uniformly convey the distinctive image of a Franchised Business.

7. SALE OR TRANSFER

7.1 **Consent to Transfer.** Franchisee's rights under this Agreement are personal, and if Franchisee is an individual, Franchisee shall not change, sell, transfer, assign or encumber his/her/their percentage of ownership interest in this Agreement or the Franchised Business, without the prior written consent of Franchisor. Any unauthorized transfer by Franchisee shall constitute a material breach of the Agreement and shall be voidable by Franchisor. If Franchisee is an entity, Section 7.3 shall govern.

7.2 **Death or Disability.** In the event of the death, disability or incapacity of any individual Franchisee or officer or director or member of an incorporated Franchisee or limited liability company or partner of a partnership Franchisee, should the decedent's or disabled or incapacitated person's executor, heir or legal representative, or the business entity, as the case may be, wish to continue as Franchisee under this Agreement, such person shall apply for Franchisor's consent, execute the then-current franchise agreement, and complete the training program to Franchisor's satisfaction, as applicable, as in any other case of a proposed transfer of Franchisee's interest in this Agreement. Such assignment by operation of law shall not be deemed in violation of this Agreement, provided the heirs or legatees or business entity meet the conditions imposed by this Agreement and are acceptable to Franchisor.

If Franchisee is a business entity, this Agreement shall continue in effect upon the death of the largest equity owner, provided that the active management of the business entity shall remain stable and reasonably satisfactory to Franchisor in its sole discretion.

Franchisee's executor, heir or legal representative shall have 180 days from the date of death, disability or incapacity to execute Franchisor's then-current franchise agreement or transfer the franchise rights and business upon the terms and conditions set forth in this Agreement (except that the term shall be the balance of Franchisee's term). At the conclusion of the balance of the term, the new franchisee may exercise any or all of the then applicable renewal rights.

Franchisor reserves the right to operate or oversee the operation of the Franchised Business if Franchisor believes, in Franchisor's sole judgment, that the Franchised Business is not being operated in a manner consistent with Franchisor's System or specifications.

7.3 **Entity Ownership Changes.** A transfer requiring the prior written consent of Franchisor shall be deemed to occur upon any sale, transfer, assignment or encumbrance of any of Franchisee's interest in this Agreement or the Franchised Business. Additionally, a transfer requiring consent shall also be deemed to occur: (i) if Franchisee is a corporation or limited liability company, upon any change, assignment, sale,

pledge or transfer of any of the voting stock or membership interests of Franchisee including any ownership restructuring of Franchisee or of any owners of Franchisee; or (ii) if Franchisee is a partnership, upon the change, assignment, sale, pledge or transfer of any partnership ownership, including an ownership restructuring of Franchisee or of any owners of Franchisee. Franchisee shall notify Franchisor of any change in stock ownership, membership interests or partnership ownership interests in Franchisee while this Agreement is in effect which shall result in a change, sale, transfer or assignment within the meaning of this Section 7.3. A transfer as a result of the death, disability or incapacity of a partner, shareholder or member in accordance with Section 7.2, or a transfer to an inter vivos trust where the transferring Franchisee, partner, shareholder or member is the only grantor beneficiary other than a spouse, shall not be a violation of this Agreement or a ground for termination; any such ownership change shall not be subject to Franchisor's right of first refusal under Section 7.3.1. Any unauthorized transfer by Franchisee shall constitute a material breach of the Agreement and shall be voidable by Franchisor.

7.3.1 Right of First Refusal. If Franchisee or its equity owners propose to transfer or assign any of Franchisee's interest in this Agreement or in the business conducted under this Agreement or in Franchisee to any third party (other than as specifically excluded herein) in connection with a bona fide offer from such third party, Franchisee or its equity owners shall first offer to sell to Franchisor, Franchisee's or its equity owners' offered interest. Franchisee or its equity owner shall obtain from the third party offeror an earnest money deposit (of at least 15% of the offering price) and deliver to Franchisor a statement in writing, signed by the offeror and by Franchisee, of the terms of the offer. In the event of Franchisee's insolvency or the filing of any petition by or against Franchisee under any provisions of any bankruptcy or insolvency law, an amount and terms of purchase shall be established by an appraiser chosen by the bankruptcy court or by the chief judge of the federal district court of Franchisee's district and Franchisee or Franchisee's legal representative shall deliver to Franchisor a statement in writing incorporating the appraiser's report. Franchisor shall then have 45 days from its receipt of either statement to accept the offer by delivering written notice of acceptance by Franchisor or its nominee to Franchisee or its equity owner. The acceptance shall be on the same terms as stated in the statement delivered to Franchisor; provided, however, Franchisor or its nominee shall have the right to substitute equivalent cash for any noncash consideration included in the offer. If the parties cannot agree within a reasonable time on the equivalent cash for any noncash consideration, Franchisor shall designate an independent appraiser and the appraiser's determination shall be binding. If Franchisor or its nominee elects not to accept the offer within the 45 day period, Franchisee or its equity owner shall be free for 90 days after such period to complete the transfer described in the statement delivered to Franchisor, but only with the prior written consent of Franchisor and subject to the conditions for approval set forth in Section 7.3.2. Franchisee and its equity owners shall affect no other sale or transfer of this Agreement or Franchisee's interest in this Agreement or the business conducted under this Agreement or the interest in Franchisee, without first offering or reoffering the same to Franchisor in accordance with this Section 8. If in Franchisor's opinion there is a material change in the terms of the offer, the offer shall be deemed a new proposal and Franchisee or its equity owner shall be required to grant Franchisor or its nominee a right of first refusal with respect to such offer.

7.3.2 Conditions for Approval. Franchisor may condition its approval of any proposed sale or transfer of the franchise business or of Franchisee's interest in this Agreement or of the interest in Franchisee upon satisfaction of the following requirements:

7.3.2.1 All of Franchisee's accrued monetary obligations to Franchisor, its affiliates and any supplier for the Franchised Business have been satisfied;

7.3.2.2 All existing defaults under the Franchise Agreement have been cured within the period permitted for cure;

7.3.2.3 Franchisee and its equity owners (if Franchisee is a business entity), have executed a general release under seal, in a form satisfactory to Franchisor of any and all claims against Franchisor and its affiliates and their officers, directors, equity owners, agents, employees, attorneys and accountants in their corporate and individual capacities; provided, however, the release shall not release any liability specifically provided for by any applicable state statute regulating franchising. Our current form or release is attached to this Agreement as Exhibit "5";

7.3.2.4 Franchisee has provided Franchisor a copy of the executed purchase agreement relating to the proposed transfer with all supporting documents and schedules, including transferee's assumption of and agreement to discharge all of Franchisee's obligations under this Agreement;

7.3.2.5 The transferee has demonstrated to Franchisor's satisfaction that transferee or its designated manager meets Franchisor's managerial and business standards; possesses a good moral character, business reputation and credit rating; has the aptitude and ability to conduct the business to be transferred; and has adequate financial resources and capital to meet the performance obligations of this Agreement; however, transferee shall not be in the same business as Franchisor either as licensor, franchisor, independent operator or licensee of any other business, chain or network which is similar in nature or in competition with Franchisor or More Space Place System franchisees, except that the transferee may be an existing franchisee of Franchisor;

7.3.2.6 The transferee has executed Franchisor's then-current Franchise Agreement, at Franchisor's option;

7.3.2.7 Franchisee or transferee has paid Franchisor a transfer fee equal to \$22,500 or 5% of the sales price of the business, whichever is greater;

7.3.2.8 The transferee and its manager shall complete Franchisor's training program to Franchisor's satisfaction at the transferee's own expense within the time frame set forth by Franchisor; and

7.3.2.9 Franchisee acknowledges and agrees that the post-termination provisions of this Agreement including, without limitation, the noncompetition provisions, shall survive the transfer of the Franchise and Franchisor, Franchisee and the transferee enter into a transfer agreement in the form approved by Franchisor. A copy of Franchisor's current form is attached as Exhibit 9 hereto.

7.3.2.10 The Transferee demonstrates it has received approval from the landlord to take over possession of the Franchised Business' lease.

7.4 Transfer to a Corporation or Limited Liability Company. If Franchisee is one or more individuals or a partnership, Franchisee may do a one-time assignment of its rights under this Agreement to a corporation or limited liability company for convenience of ownership, provided:

7.4.1 The corporation or limited liability corporation is newly organized and its activities are confined to operating the franchise business;

7.4.2 Franchisee owns 100% of the outstanding shares of the corporation or interests in the limited liability company, and if Franchisee is more than one individual each individual shall have the same proportionate ownership interest in the new entity that he or she had in this Agreement and the Franchised Business prior to the transfer, otherwise the transfer may be considered a regular transfer subject to payment of a transfer fee;

7.4.3 The corporation or limited liability company agrees in writing to assume all of Franchisee's obligations under this Agreement and executes and assignment in a form approved by Franchisor. Franchisor's current form is attached hereto as Exhibit 10;

7.4.4 All stockholders of the corporation, or members and managers of the limited liability company, personally guarantee prompt payment and performance by the corporation or limited liability company, as applicable, of all its obligations to Franchisor under the Agreement and execute a noncompetition agreement in the form reasonably acceptable to Franchisor.

7.4.5 Each stock certificate of the corporate franchisee shall have conspicuously endorsed upon its face a statement, in a form satisfactory to Franchisor, that it is held subject to, and that further assignment or transfer thereof is subject to, all restrictions imposed upon assignments by this Agreement; the operating agreement of any limited liability company and any membership certificates shall contain a similar limitation; and

7.4.6 Franchisee shall promptly provide Franchisor a copy of, as applicable: (i) the transferee corporation's Articles of Incorporation, Bylaws, resolutions including, without limitation, the resolutions of the Board of Directors authorizing entry into this Agreement; or (ii) the limited liability company's certificate of organization; and all other governing documents.

Franchisee is not required to pay Franchisor a transfer fee with respect to a transfer in accordance with this Section 7.4. However, Franchisor may seek reimbursement of its expenses in connection with a transfer under this Section 7.4.

7.5 Secured Interests and Securities.

7.5.1 Franchisee shall not grant, and shall not permit a transfer in the nature of a grant of, a security interest in this Agreement.

7.5.2 If Franchisee is a corporation, it shall maintain stop transfer instructions against the transfer on its records of any securities with voting rights subject to the restrictions of this Section 7 and shall issue no such securities upon the face of which the following printed legend does not legibly and conspicuously appear:

The transfer of this stock is subject to the terms and conditions of a Franchise Agreement between Closets Unlimited of New Jersey, Inc. and the corporation dated _____, 20____. Reference is made to the Franchise Agreement and to the Articles of Incorporation and Bylaws of this corporation.

7.6 Transfer by Franchisor. Franchisor may sell, transfer, assign and/or encumber all or any

part of its interest in itself or the Franchise Agreement.

8. BREACH AND TERMINATION

8.1 Termination by Franchisee. Franchisee may terminate this Agreement for cause if Franchisor is in breach of any material provision of this Agreement, by giving Franchisor written notice within 60 days of the event or circumstances giving rise to the breach. Franchisee must be in material compliance with this Agreement. The notice shall state specifically the nature of the breach and allow Franchisor 90 days after receipt of the notice to correct the breach. Franchisee's failure to give timely written notice of any breach shall be deemed to be a waiver of Franchisee's right to complain of that breach. If Franchisor fails to cure any material breach within the 90 day cure period, Franchisee may terminate this Agreement for that reason by providing written notice to Franchisor, except if the breach is not susceptible to cure within 90 days, but Franchisor takes action within 90 days to begin curing the breach and acts diligently to complete the corrective action within a reasonable time, Franchisor shall be deemed to have timely cured the breach. Franchisee's termination will be effective only if Franchisee signs all documentation that Franchisor requires, including a release. Notice shall be either hand delivered or sent U.S. Mail, postage prepaid, certified mail, return receipt requested or sent by prepaid overnight courier.

8.2 Termination by Franchisor. Franchisor may terminate this Agreement under the following circumstances:

8.2.1 With Cause and With Opportunity to Cure. If Franchisee is in breach of any material provision of this Agreement not listed in Section 8.2.2, by giving Franchisee written notice of the event or circumstances giving rise to the breach. The notice will state specifically the nature of the breach and allow Franchisee the following amount of time to correct the breach after receipt of notice:

- (a) 7 days if the failure to comply relates to the Proprietary Marks;
- (b) 15 days if the failure relates to Franchisee's failure to make any payment of money to Franchisor or its affiliates; and
- (c) 30 days if the failure relates to any other breach not listed in this Section 8.2.1 or in Section 8.2.2.

If Franchisee fails to cure any material breach within the applicable cure period, Franchisor may terminate this Agreement for that reason by providing written notice to Franchisee. For purposes of this Agreement, Franchisee's alleged breach of this Agreement shall be deemed cured if both Franchisor and Franchisee agree in writing that the alleged breach has been corrected. Notice shall be either hand delivered or sent U.S. Mail, postage prepaid, certified mail, return receipt requested or sent by prepaid overnight courier.

If Franchisee receives more than one default notice within a twelve month period, then Franchisee shall be required to meet with Franchisor at its corporate headquarters, or in Franchisor's sole discretion, via telephone conference. Such meeting shall occur within thirty days of Franchisee's receipt of written notice of the second (or any subsequent) default notice. If Franchisee fails to meet with Franchisor within such thirty day period, Franchisor may terminate this Agreement (even if such defaults have been cured), by providing written notice to Franchisee.

8.2.2 **With Cause and Without Opportunity to Cure.** Franchisor may terminate this Agreement upon written notice without giving Franchisee opportunity to cure for any of the following breaches or defaults:

(a) **Criminal Acts.** If Franchisee or any owner of Franchisee is convicted of or pleads guilty or no contest to a felony or takes part in any criminal misconduct related to the operation of the Franchised Business or which affect the goodwill of the Proprietary Marks.

(b) **Voluntary Bankruptcy.** If Franchisee or any owner of Franchisee makes an assignment for the benefit of creditors, files a voluntary petition in bankruptcy, is adjudicated a bankrupt or insolvent, files or acquiesces in the filing of a petition seeking reorganization or arrangement under any federal or state bankruptcy or insolvency law, or consents to or acquiesces in the appointment of a trustee or receiver for Franchisee or the franchise business.

(c) **Involuntary Bankruptcy.** If proceedings are commenced to have Franchisee or any owner of Franchisee adjudicated as bankrupt or to seek a reorganization of Franchisee under any state or federal bankruptcy or insolvency law, and such proceedings are not dismissed within 60 days, or a trustee or receiver is appointed for Franchisee or the franchise business without Franchisee's consent, and the appointment is not vacated within 60 days.

(d) **Liens.** If a levy or writ of attachment or execution or any other lien is placed against Franchisee, any partner of Franchisee if Franchisee is a partnership, or any guarantor of Franchisee under Section 15 or any of their assets which is not released or bonded against within 60 days.

(e) **Insolvency.** If Franchisee, any partner of Franchisee, or the majority equity owner of Franchisee is insolvent.

(f) **Repeated Breaches.** If Franchisor sends Franchisee 3 or more written notices to cure pursuant to Section 8.2.1 in any 12 month period.

(g) **Misrepresentation.** If Franchisee or any owner of Franchisee makes any misrepresentation or omission in connection with Franchisee's franchise application.

(h) **Breach of Other Agreements.** If Franchisee or any partner, director, officer, shareholder or member of Franchisee materially breaches any other agreement with Franchisor or any of its affiliates, or any lease for the premises of the Franchised Business, and does not cure the breach within any permitted period for cure;

(i) **Fraud.** If Franchisee or any owner of Franchisee commits fraud in the operation of the Franchised Business.

(j) **Intentional Underreporting or Misstatement.** If Franchisee or any owner of Franchisee intentionally underreports or misstates any information required to be reported to Franchisor under this Agreement, including but not limited to Gross Revenues required to be reported under this Agreement, or failure, in whole or in part, to provide Franchisor with information required to be reported.

(k) **Insurance.** If Franchisee fails to maintain any insurance required by this Agreement.

(l) **Confidential Information.** If Franchisee or any owner or spouse of Franchisee engages in the unauthorized use or disclosure of the Confidential Information.

(m) **Invalid Transfers.** Any attempted or purported assignment or transfer of this Agreement not in compliance with this Agreement; provided that if Franchisor does not elect to exercise its right to terminate this Agreement pursuant to this subsection, such inaction shall not be deemed to constitute a consent to such assignment or transfer nor to confer any rights or interest whatever upon the purported assignee or transferee, but this Agreement shall remain binding and in full force and effect as between Franchisor and Franchisee herein unless and until Franchisor elects to terminate the same.

(q) **Purchase or Lease of Approved Location.** Franchisee's failure to purchase or acquire a lease for the Approved Location;

(r) **Loss of Right to Occupy Approved Location.** The lease or ownership of the Approved Location is terminated or expires and Franchisee does not relocate the Approved Location in accordance with the terms of this Agreement;

(s) **Abandonment.** Voluntary cessation of the Franchised Business, abandonment of the Franchised Business and/or the Approved Location by Franchisee, or the forfeiture by Franchisee of the right to do or transact business in the Territory or in the jurisdiction where the Approved Location is located; provided, however, that this provision shall not apply in cases of Force Majeure (acts of God, strikes, lockouts or other industrial disturbances, war, riot, epidemic, fire or other catastrophe or other forces beyond Franchisee's control) if, through no fault of Franchisee, the premises of the Franchised Business is damaged or destroyed by an event as described above; provided, that Franchisee applies within thirty (30) days after such event, for Franchisor's approval to relocate or reconstruct the premises (which approval shall not be unreasonably withheld) and Franchisee diligently pursues and completes such reconstruction or relocation within one hundred eighty (180) days from the date of such event. This approval may be conditioned upon the payment of an agreed minimum fee to Franchisor during the period in which the Franchised Business is not in operation.

(t) **Unauthorized Opening.** If Franchisee opens the Franchised Business without obtaining authorization to open.

(u) **Failure to Open.** If Franchisee fails to open the Franchised Business during the time periods set forth in this Agreement or to secure an Approved Location in the time period required.

(v) **Public Health and Safety.** If a threat or danger to public health or safety results from the maintenance or operation of the Franchised Business or any violation of health or safety law occurs at the Franchised Business.

(w) **Restrictive Covenants.** Upon any violation of any covenants set forth in Section 6.4

of this Agreement.

Notice shall be either hand delivered or sent U.S. Mail, postage prepaid, certified mail, return receipt requested or sent by prepaid overnight courier.

8.3 **Nonwaiver.** Franchisor's delay in exercising or failure to exercise any right or remedy under this Agreement or Franchisor's acceptance of any late or partial payment due under this Agreement or any other agreement between Franchisor and Franchisee or Franchisor's consent to a transfer of any interest in Franchisee shall not constitute a waiver of any of Franchisor's rights or remedies against Franchisee.

9. RIGHTS AND DUTIES UPON TERMINATION OR EXPIRATION

9.1 **Franchisee's Obligations.** Upon termination of this Agreement by either Franchisor or Franchisee, regardless of the cause, and upon expiration, nonrenewal or transfer of this Agreement, Franchisee shall:

9.1.1 Cease immediately all operations under this Agreement;

9.1.2 Pay immediately to Franchisor all unpaid fees and pay Franchisor, its affiliates and any supplier for the Franchised Business all other monies owed them;

9.1.3 Discontinue immediately the use of the Proprietary Marks and any proprietary computer software;

9.1.4 Immediately return the Operations Manual to Franchisor and all other manuals and Confidential Information loaned to Franchisee by Franchisor and immediately cease to use the Confidential Information;

9.1.5 Immediately cease using all telephone numbers and listings used in connection with the operation of the Franchised Business and direct the telephone company to transfer all such numbers and listings to Franchisor or its designee or, if Franchisor so directs, to disconnect the numbers;

9.1.6 Promptly surrender all stationery, printed matter, signs, advertising materials and other items containing the Proprietary Marks as directed by Franchisor and all items which are a part of the trade dress of the More Space Place System;

9.1.7 Sell to Franchisor or its designee, at Franchisor's option, all inventory in useable form bearing the Proprietary Marks at the original purchase price thereof or at its then-current value if less than the original purchase price, in Franchisor's judgment, within 15 days following the date of termination or expiration;

9.1.8 Assign to Franchisor or its designee, at Franchisor's option, all customer contracts and deposit monies related to the Franchised Business.

9.1.9 Cease to hold itself out as a franchisee of Franchisor;

9.1.10 Take action necessary to amend or cancel any assumed name, business name or

equivalent registration which contains any trade name or other Proprietary Mark licensed by Franchisor and furnish Franchisor evidence satisfactory to Franchisor of compliance with this obligation within 30 calendar days after the termination, expiration or transfer of this Agreement;

9.1.11 Permit Franchisor to make final inspection of Franchisee's financial records, books, and other accounting records within 6 months of the effective date of termination, expiration, or transfer; and

9.1.12 Comply with the post-termination covenants set forth in Section 6.4.2, all of which shall survive the transfer, termination or expiration of this Agreement.

9.1.13 Immediately remove all signage bearing any of the Proprietary Marks from the Franchised Business premises and any vehicles. If Franchisee fails to properly de-identify the premises or any vehicle, Franchisor will do so and charge Franchisee for its reasonable costs.

9.2 **Power of Attorney.** Franchisor is hereby irrevocably appointed as Franchisee's attorney-in-fact to execute in Franchisee's name and on Franchisee's behalf all documents necessary to discontinue Franchisee's use of the Proprietary Marks and the Confidential Information.

10. NOTICES

Any and all notices required or permitted under this Agreement shall be in writing and shall be either personally delivered; sent by nationally recognized overnight courier (Ex: FedEx); sent by certified or registered mail, return receipt requested; or sent by email (provided that the sender also sends a copy by certified or registered mail or recognized overnight courier contemporaneously) to the respective parties at the following addresses unless and until a different address has been designated by written notice to the other party. Notwithstanding the foregoing, Franchisee's knowledge of a change in Franchisor's principal place of business shall be deemed adequate designation of a change and notice shall be sent to Franchisor's new address.

Franchisee: _____

Franchisor: The address of its then current principal place of business.

Any notice shall be deemed to have been given at the time of personal delivery or, in the case of email, upon confirmation of receipt (or confirmation of delivery via contemporaneous methods required above, whichever occurs first) or, in the case of overnight courier, on the next business day after mailing, or in the case of registered or certified mail, three (3) business days after the date and time of mailing.

11. INTERPRETATION

11.1 Amendments. THIS AGREEMENT, INCLUDING ANY EXHIBITS AND ADDENDA, CONSTITUTES THE ENTIRE AGREEMENT BETWEEN THE PARTIES REGARDING THE SUBJECT MATTER OF THIS AGREEMENT AND SUPERSEDES ALL PRIOR UNDERSTANDINGS OR AGREEMENTS, WHETHER ORAL, OR WRITTEN, PERTAINING TO ANY RIGHTS OR OBLIGATIONS IN THIS AGREEMENT. THIS AGREEMENT MAY NOT BE CHANGED, EXCEPT BY A WRITTEN DOCUMENT SIGNED BY BOTH PARTIES. HOWEVER, FRANCHISEE ACKNOWLEDGES THAT FRANCHISOR MAY MODIFY ITS STANDARDS, SPECIFICATIONS AND CONFIDENTIAL OPERATIONS MANUAL AS FRANCHISOR, IN ITS SOLE DISCRETION, DEEMS NECESSARY. FRANCHISOR WILL ALSO HAVE THE RIGHT TO UNILATERALLY REDUCE THE SCOPE OF ANY COVENANTS OF FRANCHISEE CONTAINED IN THIS AGREEMENT UPON NOTICE TO FRANCHISEE, WHEREUPON FRANCHISEE WILL COMPLY WITH THE REDUCED COVENANTS, AS MODIFIED. NOTHING IN THIS AGREEMENT IS INTENDED TO DISCLAIM ANY INFORMATION CONTAINED IN THE FRANCHISOR'S FRANCHISE DISCLOSURE DOCUMENT.

11.2 Mediation. Except for actions which the Franchisor may bring in any court of competent jurisdiction (a) for monies owed, (b) for injunctive or other extraordinary relief, or involving the possession or disposition of, or other relief relating to, real property, the Marks or the Confidential Information, the parties agree to submit any claim, controversy or dispute between Franchisor or any of its affiliates (and their respective shareholders, officers, directors, agents, representatives and/or employees) and Franchisee (and Franchisee's agents, representatives and/or employees, as applicable) arising out of or related to (i) this Agreement or any other agreement between Franchisor and Franchisee or their respective affiliates, (ii) Franchisor's relationship with Franchisee, (iii) the validity of this Agreement or any other agreement between Franchisor and Franchisee or their respective affiliates, or (iv) any System standard, to mediation prior to bringing such claim, controversy or dispute in a court or before any other tribunal. The mediation shall be conducted by either an individual mediator or a mediator appointed by a mediation services organization or body experienced in the mediation of disputes between franchisors and franchisees, as agreed upon by the parties and, failing such agreement, within a reasonable period of time (not to exceed fifteen (15) days) after either party has notified the other of its desire to seek mediation, by the American Arbitration Association in accordance with its rules governing mediation. Mediation shall be held within twenty (20) miles of Franchisor's then-current headquarters. The costs and expense of mediation, including the compensation and expenses of the mediator (but excluding attorneys' fees and costs incurred by either party), shall be borne by the parties equally. Failure to timely pay the costs and expenses of mediation, including the compensation and expenses of the mediator, by either party shall constitute a material breach of this Agreement. If the parties are unable to resolve the claim, controversy or dispute within ninety (90) days after the mediator has been chosen, then, unless such time is extended by written agreement of the parties, either party may institute litigation. Nothing herein shall require the need for legal process prior to Franchisor taking any enforcement actions permitted under this Agreement, including termination.

11.3 Choice of Law and Selection of Venue. This Agreement shall be governed by the laws of the State of New Jersey. Except as set forth in Section 11.4, any action at law or equity instituted against either party to this Agreement shall be commenced in the state and county courts of Franchisor's principal place of business, currently the courts of Camden County, New Jersey or the United States District Court, District of New Jersey. Franchisee acknowledges that this Agreement has been entered into in the State of New Jersey, and that Franchisee is to receive valuable and continuing services emanating from Franchisor's headquarters

in New Jersey including but not limited to assistance, support and the development of the More Space Place System. In recognition of these services and their origin, Franchisee hereby irrevocably consents to the personal jurisdiction of the state and federal courts of New Jersey as set forth above.

11.4 Injunctive Relief. Nothing in this Agreement shall prevent Franchisor from obtaining injunctive relief against actual or threatened conduct that shall cause it loss or damages, in any appropriate forum under the usual equity rules, including the applicable rules for obtaining restraining orders and preliminary and permanent injunctions.

11.5 Construction of Language. The language of this Agreement shall be construed according to its fair meaning, and not strictly for or against either party. All words in this Agreement refer to whatever number or gender the context requires. If more than one (1) party or person is referred to as Franchisee, their obligations and liabilities shall be joint and several. Headings are for reference purposes and do not control interpretation. Reference to Franchisee's "immediate family" means the spouse, parent, children and siblings of Franchisee and the parents, children and siblings of Franchisee's spouse. The BACKGROUND Section at the beginning of this Agreement contains contractual terms that are not mere recitals.

11.6 Successors. References to Franchisor or Franchisee include their successors, assigns or transferees, subject to the limitations of this Agreement.

11.7 Severability. If any provision of this Agreement is deemed invalid or inoperative for any reason, that provision shall be deemed modified to the extent necessary to make it valid and operative or, if it cannot be so modified, it shall then be severed, and the remainder of that provision shall continue in full force and effect as if this Agreement had been signed with the invalid portion so modified or eliminated; provided, however, that if any part of this Agreement relating to payments to Franchisor or any of its affiliates or protection of the Proprietary Marks, or the Confidential Information, including the Operations Manual and Franchisor's other trade secrets, is declared invalid or unenforceable, then Franchisor at its option may terminate this Agreement immediately upon written notice to Franchisee.

11.8 No Right to Offset. Franchisee shall not withhold all or any part of any payment to Franchisor or any of its affiliates on the grounds of the alleged nonperformance of Franchisor or any of its affiliates or as an offset against any amount Franchisor or any of its affiliates may owe or allegedly owe Franchisee under this Agreement or any related agreements.

11.9 Force Majeure. Neither Franchisor, its parent, predecessor or affiliate nor Franchisee shall be liable for loss or damage or deemed to be in breach of this Agreement or any related agreement if its failure to perform its obligations is not the fault nor within the reasonable control of the person due to perform but results from, without limitation, fire, flood, natural disasters, acts of God, governmental acts or orders, or civil disorders. Any delay resulting from any such cause shall extend the time of performance for the period of such delay or for such other reasonable period of time as the parties agree in writing or shall excuse performance, in whole or in part, as Franchisor deems reasonable, provided however, in the event that any such delay (i) extends any deadline to open or (ii) prevents the operation of the Franchised Business, in excess of ninety (90) days, Franchisor may, at its option, terminate this Agreement. Nothing herein shall extend the timing for the payment of fees owed by Franchisee to Franchisor nor excuse payment.

11.10 Rights Cumulative. No right or remedy under this Agreement shall be deemed to be exclusive of any other right or remedy under this Agreement or of any right or remedy otherwise provided by

law or and equity. Each right and remedy will be cumulative.

11.11 Parties. The sole entity against which Franchisee may seek damages or any remedy under law or equity for any claim is Franchisor or its successors or assigns. The equity owners, directors, officers, employees, agents and representatives of Franchisor and of its affiliates shall not be named as a party in any litigation, arbitration or other proceedings commenced by Franchisee if the claim arises out of or relates to this Agreement.

11.12 LIMITATION OF LIABILITY. TO THE EXTENT PERMITTED BY LAW, IN NO EVENT SHALL FRANCHISOR BE LIABLE FOR ANY INDIRECT, SPECIAL, CONSEQUENTIAL, PUNITIVE OR ANY OTHER DAMAGES THAT ARE NOT DIRECT DAMAGES, REGARDLESS OF THE NATURE OF THE CLAIM FOR DAMAGES.

11.13 JURY TRIAL WAIVER. FRANCHISOR AND FRANCHISEE, RESPECTIVELY, WAIVE ANY RIGHT EITHER MIGHT HAVE TO TRIAL BY JURY ON ANY AND ALL CLAIMS ASSERTED AGAINST THE OTHER. FRANCHISOR AND FRANCHISEE, RESPECTIVELY, EACH ACKNOWLEDGE THAT THEY HAVE HAD A FULL OPPORTUNITY TO CONSULT WITH LEGAL COUNSEL CONCERNING THIS WAIVER, AND THAT THIS WAIVER IS INFORMED, VOLUNTARY, INTENTIONAL AND NOT THE RESULT OF UNEQUAL BARGAINING POWER.

11.14 FRANCHISOR AND FRANCHISEE AGREE THAT LITIGATION WILL BE CONDUCTED ON AN INDIVIDUAL, NOT A CLASS-WIDE OR MULTIPLE PLAINTIFF, BASIS UNLESS PROHIBITED BY LAW.

11.15 FRANCHISOR APPROVAL AND DISCRETION. TO THE EXTENT THAT FRANCHISOR'S CONSENT OR APPROVAL IS REQUIRED OR ANY DECISION IS SUBJECT TO THE DISCRETION OF THE FRANCHISOR, AND WHENEVER FRANCHISOR EXERCISES A RIGHT, PRESCRIBES AN ACT OR THING, OR OTHERWISE MAKES A CHOICE OR USES DISCRETION, THE PARTIES AGREE THAT FRANCHISOR HAS THE WHOLLY UNRESTRICTED RIGHT TO MAKE DECISIONS AND/OR TAKE (OR REFRAIN FROM TAKING) ACTIONS, EXCEPT THAT FRANCHISOR WILL NOT ACT ARBITRARILY OR UNREASONABLY. HOWEVER, FRANCHISOR WILL NOT BE REQUIRED TO CONSIDER FRANCHISEE'S INDIVIDUAL INTERESTS OR THE INTERESTS OF ANY OTHER PARTICULAR FRANCHISEE(S), EVEN IF A PARTICULAR DECISION/ACTION MAY HAVE NEGATIVE CONSEQUENCES FOR FRANCHISEE, A PARTICULAR FRANCHISEE OR GROUP OF FRANCHISEES.

FRANCHISEE ACKNOWLEDGES AND AGREES THAT THE ULTIMATE DECISION-MAKING RESPONSIBILITY WITH RESPECT TO THE SYSTEM (AMONG OTHER THINGS) MUST BE, AS A PRACTICAL BUSINESS MATTER, VESTED SOLELY IN FRANCHISOR, SINCE FRANCHISEE, FRANCHISOR AND ALL OTHER FRANCHISEES HAVE A COLLECTIVE INTEREST IN WORKING WITHIN A FRANCHISE SYSTEM WITH THE UNRESTRICTED FLEXIBILITY TO QUICKLY ADJUST TO CHANGING BUSINESS CONDITIONS, INCLUDING COMPETITIVE CHALLENGES, NEW REGULATORY DEVELOPMENTS AND EMERGING BUSINESS OPPORTUNITIES. FRANCHISEE UNDERSTANDS AND AGREES THAT FRANCHISOR HAVING SUCH RIGHTS ARE CRITICAL TO ITS ROLE AS FRANCHISOR AND

TO OBTAIN THE PARTIES GOALS FOR CONTINUING IMPROVEMENT OF THE SYSTEM.

12. REPRESENTATIONS

12.1 **Receipt.** THE UNDERSIGNED ACKNOWLEDGES RECEIPT OF THIS AGREEMENT, WITH ALL BLANKS COMPLETED AND WITH ANY AMENDMENTS AND EXHIBITS, AT LEAST 7 CALENDAR DAYS PRIOR TO EXECUTION OF THIS AGREEMENT. IN ADDITION, THE UNDERSIGNED ACKNOWLEDGES RECEIPT OF FRANCHISOR'S FRANCHISE DISCLOSURE DOCUMENT AT LEAST 14 CALENDAR DAYS PRIOR TO THE EXECUTION OF THIS AGREEMENT OR FRANCHISEE'S PAYMENT OF ANY MONIES TO FRANCHISOR, REFUNDABLE OR OTHERWISE.

12.2 **Execution of Agreement.** EACH OF THE UNDERSIGNED PARTIES WARRANTS THAT IT HAS THE FULL AUTHORITY TO SIGN AND EXECUTE THIS AGREEMENT. IF FRANCHISEE IS A PARTNERSHIP, CORPORATION OR LIMITED LIABILITY COMPANY, THE PERSON EXECUTING THIS AGREEMENT ON BEHALF OF THE BUSINESS ENTITY WARRANTS TO FRANCHISOR, BOTH INDIVIDUALLY AND IN HIS CAPACITY AS PARTNER, OFFICER, MEMBER OR MANAGER, THAT ALL OF THE EQUITY OWNERS OF FRANCHISEE, AS APPLICABLE, HAVE READ AND APPROVED THIS AGREEMENT, INCLUDING ANY RESTRICTIONS WHICH THIS AGREEMENT PLACES UPON RIGHTS TO TRANSFER THEIR INTEREST IN THE BUSINESS ENTITY. This Agreement becomes valid when signed and accepted by Franchisor. This Agreement may be signed in counterparts, each of which when taken together shall form one valid and effective agreement which may be electronically signed, and any digital or electronic signatures (including pdf or electronically imaged signatures provided by DocuSign or any other digital signature provider) will be treated the same as handwritten signatures for the purposes of validity, enforceability and admissibility, and delivery of any such electronic signature, or a signed copy of this Agreement, may be made by email or other electronic transmission.

12.3 **Anti-Terrorism Law Compliance.** Neither Franchisee, any equity owner of Franchisee, nor any of its officers, directors, managers, members or employees, is, or at any time shall be named, either directly or by an alias or nickname, on the list of Specially Designated Nationals or Blocked Persons, which includes the names of suspected terrorists, as designated by the United States Department of the Treasury's Office of Foreign Assets Control, currently available at <http://www.ustreas.gov/offices/eotffc/ofac/sdn/index.html>. Franchisee acknowledges that Franchisor intends to comply, and Franchisee must comply, with all prohibitions against corrupt business practices, money laundering and support of terrorist activities, including those contained in the United States Patriot Act (currently available at <http://www.epic.org/privacy/terrorism/hr3162.html>), Executive Order 13224 (currently available at <http://www.ustreas.gov/terrorism.html>), and related United States Treasury regulations and any similar law ("**Anti-Terrorism Law**"). Franchisee shall immediately notify Franchisor of any misrepresentation or breach of this Section 12.3. Franchisor may terminate this Agreement without any opportunity for Franchisee to cure under Section 8.2.2 upon any misrepresentation or breach by Franchisee of this Section 12.3.

13. PERSONAL GUARANTEES

If Franchisee is a corporation, general partnership or limited liability company, or subsequent to execution of this Agreement, Franchisee assigns this Agreement to a corporation, general partnership or

limited liability company, all shareholders, all general partners or all members and managers respectively, hereby personally and unconditionally guarantee without notice, demand or presentment the payment of all of Franchisee's monetary and non-monetary obligations under this Agreement as if each were an original party to this Agreement in his or her individual capacity. In addition, all personal guarantors further agree to be bound by the restrictions upon Franchisee's activities upon transfer, termination or expiration and nonrenewal of this Agreement as if each were an original party to this Agreement in his or her individual capacity. All personal guarantors shall execute a continuing personal guarantee in the form attached as Exhibit 2.

14. OWNERSHIP OF FRANCHISE

If Franchisee is a corporation, general partnership or limited liability company, or subsequent to execution of this Agreement, Franchisee assigns this Agreement to a corporation, general partnership or limited liability company, the Statement of Ownership Interest attached to this Agreement as Exhibit 8 completely and accurately describes all of the equity owners and their interests in Franchisee. Subject to Franchisor's rights and Franchisee's obligations herein, Franchisee agrees to sign and deliver to Franchisor a revised Statement of Ownership Interest to reflect any permitted changes in the information that it now contains. Franchisee shall promptly provide Franchisor a copy of, as applicable: (i) the transferee corporation's Articles of Incorporation, Bylaws, resolutions including, without limitation, the resolutions of the Board of Directors authorizing entry into this Agreement; or (ii) the limited liability company's certificate of organization or formation, the Operating Agreement; and all other governing documents. If Franchisee is an entity, it must be a single purpose entity and cannot operate any other business using the entity name.

The next page is the signature page.

INTENDING TO BE LEGALLY BOUND HEREBY, THE PARTIES HAVE CAUSED THIS AGREEMENT TO BE EXECUTED EFFECTIVE THE DATE FIRST SET FORTH ABOVE.

FRANCHISEE:

(Individual, Partnership, Corporation or LLC Name)

By: _____

Title: _____

Dated: _____

FRANCHISOR:

**CLOSETS UNLIMITED OF NEW JERSEY,
INC.**

By: _____

Title: _____

Dated: _____

EXHIBIT 1

INDIVIDUAL FRANCHISE LOCATION/TERRITORY

The Franchise Agreement (the “Agreement”) between Closets Unlimited of New Jersey, Inc. (“Franchisor”) and _____ (“Franchisee”) authorizes and obliges Franchisee to search for a site in the following Search Area and to open a Franchised Business in the following Approved Location and Territory:

SEARCH AREA, APPROVED LOCATION AND TERRITORY

1. SEARCH AREA

Pursuant to Section 1.4 of the Franchise Agreement, the non-exclusive search area for locating a site for the Franchised Business shall be as follows:

2. APPROVED LOCATION

Pursuant to Section 1.4 of the Franchise Agreement, the Franchised Business shall be located at the following Approved Location:

3. TERRITORY

Pursuant to Section 1.2 of the Franchise Agreement, the Territory shall be:

FRANCHISEE:

By: _____

Title: _____

FRANCHISOR:

CLOSETS UNLIMITED OF
NEW JERSEY, INC.

By: _____

Title: _____

EXHIBIT 2

PERSONAL GUARANTEE

The undersigned persons designated as “Principals” hereby represent to Closets Unlimited of New Jersey, Inc. (“Franchisor”) that they are all of the shareholders of, or all of the general partners of, all of the members and managers of, _____ (“Franchisee”), as the case may be. In consideration of the grant by Franchisor to Franchisee, as provided under the franchise agreement dated _____, (the “Franchise Agreement”), each of the undersigned agrees, in consideration of benefits received and to be received by each of them, jointly and severally, and for themselves, their heirs, legal representatives and assigns that they, and each of them, shall be firmly bound by all of the terms, provisions and conditions of the foregoing Franchise Agreement, that they and each of them do unconditionally guarantee the full and timely performance by Franchisee of each and every obligation of Franchisee under the Franchise Agreement, including, without limitation, any indebtedness of Franchisee arising under or by virtue of the Franchise Agreement to Franchisor and/or its affiliate, and that they and each of them shall not permit or cause any change in the percentage of Franchisee owned, directly or indirectly, by any person, without first notifying Franchisor of said proposed transfer and obtaining the prior written consent of Franchisor, following Franchisor’s transfer procedures and without first paying or causing to be paid to Franchisor any required transfer fee. The undersigned further agree to be bound by the in-term and post-termination covenants of the Franchise Agreement including, without limitation, those relating to confidentiality and non-competition. The undersigned also agree that the governing law and methods for resolution of disputes which govern this Guarantee shall be the same as those outlined in the Franchise Agreement.

EACH GUARANTOR ACKNOWLEDGES THAT HE OR SHE HAS READ THIS PERSONAL GUARANTEE, UNDERSTANDS ITS TERMS, AND GUARANTOR WOULD NOT SIGN THIS PERSONAL GUARANTEE IF GUARANTOR DID NOT UNDERSTAND AND AGREE TO BE BOUND BY ITS TERMS.

Principals:

By: _____
Print Name

By: _____
Print Name

Home Address

Home Address

Home Telephone

Home Telephone

Business Telephone

Business Telephone

Date

Date

EXHIBIT 3(a)

CONFIDENTIALITY AGREEMENT **(For employees of the Franchisee)**

1. Pursuant to a Franchise Agreement dated _____, 20____ (the “Franchise Agreement”), _____ (the “Franchisee”) has acquired the right and franchise from Closets Unlimited of New Jersey, Inc. (the “Franchisor”) to establish and operate a More Space Place business (the “Franchised Business”) and the right to use in the operation of the Franchised Business the Franchisor’s trade names, service marks, trademarks, logos, emblems, and indicia of origin (the “Proprietary Marks”), as they may be changed, improved and further developed from time to time in the Franchisor’s sole discretion.

2. The Franchisor, as the result of the expenditure of time, skill, effort and resources, has developed and owns a distinctive format and system (the “System”) relating to the establishment and operation of More Space Place businesses. The Franchisor possesses certain proprietary and confidential information relating to the operation of the System, which includes proprietary trade secrets, specifications, security protocols, computer hardware and systems, technology and equipment used, methods of business practices and management, research and development, training processes, operational manuals, presentation materials, vendor agreements, supplier lists, vendor lists, marketing and merchandising strategies, plans for new product or service offerings, and knowledge of, and experience in, the operation of the Franchised Business (the “Confidential Information”). Confidential Information shall also expressly include all customer and franchisee personal and business information that I obtain or have access to during my employment, as well as the confidential information of any other third parties to whom the Franchisor owes a duty of confidentiality. Further, any and all information, knowledge, know-how, and techniques which the Franchisor specifically designates as confidential shall be deemed to be Confidential Information for purposes of this Agreement.

3. In consideration for my access to the Confidential Information as part of my employment with Franchisee, and other good and valuable consideration, the receipt and sufficiency of which is acknowledged, I hereby acknowledge and agree to the terms of this Confidentiality Agreement (the “Agreement”).

4. As an employee of Franchisee, the Company and/or Franchisee may disclose the Confidential Information to me via training programs, the Franchisor’s Confidential Operations Manuals (the “Manuals”), or the development process during the term of my employment with the Franchisee.

5. I will not acquire any interest in the Confidential Information, other than the right to utilize it in performing my duties for Franchisee during the term of my employment and the use or duplication of the Confidential Information for any use outside the System would constitute an unfair method of competition. I covenant that I will not forward or provide the Confidential Information to any third party, nor store it on any personal or third-party electronic device, disk, drive, or otherwise, unless expressly authorized to do so by the Franchisor.

6. Any work performed by me during my employment with Franchisee in relation to More Space Place or the Franchise Agreement and any derivative works created by me using the Confidential Information or any proprietary information of the Franchisor are considered “works made for hire” and I will

have no ownership interest in the items created.

7. The Confidential Information is proprietary, involves trade secrets of the Franchisor, and is disclosed to me solely on the condition that I agree, and I do hereby agree, that I shall hold in strict confidence all Confidential Information. Unless the Franchisor otherwise agrees in writing, I will disclose and/or use the Confidential Information only in connection with my duties as an employee of Franchisee, and will continue not to disclose or use any such information even after I cease to be employed by Franchisee, unless I can demonstrate that such information has become generally known to the public or easily accessible other than by the breach of an obligation of Franchisee under the Franchise Agreement, a breach of the employees or associates of Franchisee, or a breach of my own duties or the duties hereunder.

8. I agree that each of the foregoing covenants shall be construed as independent of any other covenant or provision of this Agreement. In the event any provision of this Agreement is ever deemed to exceed the limits permitted by any applicable law, the provisions set forth herein will be reformed to the extent necessary to make them reasonable and enforceable. The invalidity or unenforceability of any provision of this Agreement will not affect the validity or enforceability of the remaining provisions, all of which are severable and will be given full force and effect.

9. I understand and acknowledge that the Franchisor shall have the right, in its sole discretion, to reduce the scope of any covenant set forth in this Agreement, or any portion thereof, without my consent, effective immediately upon receipt by me of written notice thereof; and I agree to comply forthwith with any covenant as so modified.

10. The Franchisor is a third-party beneficiary of this Agreement and may enforce it, solely and/or jointly with Franchisee. I am aware that my violation of this Agreement may cause the Franchisor and Franchisee irreparable harm; therefore, I acknowledge and agree that Franchisee and/or the Franchisor may apply for the issuance of an injunction preventing me from violating this Agreement, without the necessity of proving actual damages or posting a bond, in addition to any other remedies available to them, and I agree to pay Franchisee and the Franchisor all the costs it/they incur(s), including, without limitation, legal fees and expenses, if this Agreement is enforced against me. Due to the importance of this Agreement to Franchisee and the Franchisor, any claim I have against Franchisee or the Franchisor is a separate matter and does not entitle me to violate, or justify any violation of this Agreement.

11. This is not a contract for employment and does not guaranty my employment for any set period of time. I agree and understand that Franchisee is my employer and I have no employment relationship with the Franchisor.

12. Except for an action seeking injunctive or other equitable relief all claims, disputes or controversies that may arise concerning this Agreement, or the construction, performance, or breach of this Agreement, whether based on contract, tort, statute or any other theory, will be submitted to and adjudicated, determined and resolved through compulsory, binding arbitration, unless prohibited by law. Matters shall be decided on an individual basis, and not on a class-wide or multiple plaintiff basis or in an action where any party hereto acts in a representative capacity, unless prohibited by law. The parties hereby irrevocably and unconditionally submit to the exclusive jurisdiction of the American Arbitration Association (“AAA”) for any action or proceeding arising out of or relating to this Agreement, which will be governed in accordance with its Employment Arbitration Rules, to the extent such rules are not inconsistent with the provisions of this

arbitration provision and unless otherwise mutually agreed by the parties or prohibited by law. **The parties agree that any such arbitration will be final and binding and in agreeing to arbitration, the parties understand that they are waiving their respective rights to seek remedies in court, including the right to a jury trial.** In any arbitration, each party is solely responsible for payment of the fees and expenses of his, her or its counsel fees, and each party shall pay their required share of arbitration costs. Notwithstanding any choice of law or other provision herein, the parties agree and acknowledge that the Federal Arbitration Act shall govern the interpretation and enforcement of this provision and the proceedings hereunder. To the extent state law is applicable under the Federal Arbitration Act, the laws of the state of New Jersey shall apply. The statute of limitations of the state of New Jersey shall be strictly enforced. The arbitration shall be conducted in Camden County, New Jersey by one (1) arbitrator.

13. In the event any action for equitable relief, injunctive relief or specific performance is filed, or should any action be filed to confirm, modify or vacate any award rendered through compulsory binding arbitration, or otherwise, I hereby irrevocably agree that the forum for any such suit will lie with a court of competent jurisdiction in Camden County or the applicable federal district court and hereby agree to the personal jurisdiction and venue of such courts.

14. This Agreement will be binding upon me, my heirs, and personal representatives, and shall inure to the benefit of Franchisor and Franchisee and any of their affiliates, parents, subsidiaries, successors and assigns. I understand that this Agreement may and will be assigned or transferred to any successor of the Franchisor, and any successor will be deemed substituted, for all purposes, as the "Franchisor" under the terms of this Agreement. As used in this Agreement the term "successor" will mean any person, firm, corporation, or business entity which at any time, whether by merger, purchase or otherwise, acquires all or substantially all of the assets of the business of the Franchisor. I acknowledge that the services to be rendered by me in my employment are unique and personal. Accordingly, I may not assign any of my rights nor delegate any of my duties or obligations under this Agreement.

15. This Agreement may not be modified except by a written agreement executed by the Parties, which has been approved by the Franchisor.

16. This Agreement may be signed in counterparts, each of which when taken together shall form one valid and effective agreement which may be electronically signed, and any digital or electronic signatures (including pdf or electronically imaged signatures provided by DocuSign or any other digital signature provider) will be treated the same as handwritten signatures for the purposes of validity, enforceability and admissibility, and delivery of any such electronic signature, or a signed copy of this Agreement, may be made by email or other electronic transmission.

Name:
Dated: _____

FRANCHISEE

By: _____
Name:
Title:
Dated: _____

EXHIBIT 3(b)

CONFIDENTIALITY, NON-DISCLOSURE AND NON-COMPETITION AGREEMENT **(for non-affiliated spouses of Franchisee/Franchisee's owners)**

1. Pursuant to a Franchise Agreement dated _____, 20__ (the "Franchise Agreement"), _____ (the "Franchisee") has acquired the right and franchise from Closets Unlimited of New Jersey, Inc. (the "Franchisor") to establish and operate a More Space Place business (the "Franchised Business") and the right to use in the operation of the Franchised Business the Franchisor's trade names, service marks, trademarks, logos, emblems, and indicia of origin (the "Proprietary Marks"), as they may be changed, improved and further developed from time to time in the Franchisor's sole discretion.

2. The Franchisor, as the result of the expenditure of time, skill, effort and resources, has developed and owns a distinctive format and system (the "System") relating to the establishment and operation of More Space Place businesses. The Franchisor possesses certain proprietary and confidential information relating to the operation of the System, which includes proprietary trade secrets, specifications, security protocols, computer hardware and systems, technology and equipment used, methods of business practices and management, research and development, training processes, operational manuals, presentation materials, vendor agreements, supplier lists, vendor lists, marketing and merchandising strategies, plans for new product or service offerings, and knowledge of, and experience in, the operation of the Franchised Business (the "Confidential Information"). Confidential Information shall also expressly include all customer and franchisee personal and business information that I obtain or have access to during my employment, as well as the confidential information of any other third parties to whom the Franchisor owes a duty of confidentiality. Further, any and all information, knowledge, know-how, and techniques which the Franchisor specifically designates as confidential shall be deemed to be Confidential Information for purposes of this Agreement.

3. In consideration for my access to the Confidential Information and other good and valuable consideration, the receipt and sufficiency of which is acknowledged, I hereby acknowledge and agree to the terms of this Confidentiality and Non-Disclosure and Non-Competition Agreement (the "Agreement").

4. I will not acquire any interest in the Confidential Information, other than the right to utilize it in providing assistance for Franchisee during the term of the Franchise Agreement and the use or duplication of the Confidential Information for any use outside the System would constitute an unfair method of competition. I covenant that I will not forward or provide the Confidential Information to any third party, nor store it on any personal or third-party electronic device, disk, drive, or otherwise, unless expressly authorized to do so by the Franchisor.

5. Any work performed by me during my spouse's affiliation with Franchisee in relation to More Space Place or the Franchise Agreement and any derivative works created by me using the Confidential Information or any proprietary information of the Franchisor are considered "works made for hire" and I will have no ownership interest in the items created.

6. The Confidential Information is proprietary, involves trade secrets of the Franchisor, and is disclosed to me solely on the condition that I agree, and I do hereby agree, that I shall hold in strict confidence all Confidential Information. Unless the Franchisor otherwise agrees in writing, I will disclose and/or use the Confidential Information only in connection with assistance provided by me to the Franchisee, and will continue not to disclose or use any such information even after my spouse ceases to be affiliated with Franchisee, unless I can demonstrate that such information has become generally known to the public or easily accessible other than by the breach of an obligation of Franchisee under the Franchise Agreement, a breach of the employees or associates of Franchisee, or a breach of my own duties or the duties hereunder.

7. Except as otherwise approved in writing by the Franchisor, I shall not, during my spouse's association with the Franchisee, either directly or indirectly for myself, or through, on behalf of, or in conjunction with any person, persons, partnership, or corporation (i) own, maintain, engage in, be employed by, or have any interest in any other business which offers services competitive with those sold or offered under the Closet & Storage Concepts or More Space Place System (a "Competing Business"); or (ii) own, maintain, engage in, be employed by or have any interest in any company that grants licenses or franchises for a Competing Business. Further, for a continuous uninterrupted period commencing upon the expiration or termination of the Franchise Agreement or my spouse's affiliation with the Franchisee (whichever occurs first), regardless of the cause for termination, and continuing for two (2) years, I shall not either directly or indirectly, for myself or through, on behalf of, or in conjunction with any person, persons, partnership, or corporation, (i) own, maintain, engage in, be employed by or have any interest in a Competing Business within the Territory or a radius of 20 miles from the Territory or any Closet & Storage Concepts or More Space Place company owned or franchised business in operation or for which a franchise agreement has been signed; (ii) own, maintain, engage in, be employed by or have any interest in any company that grants licenses or franchises for a Competing Business; (iii) solicit business from customers of Franchisee's former Franchised Business for any competitive business purpose nor (iv) solicit any employee of Franchisor or any other Closet & Storage Concepts or More Space Place System franchisee to discontinue his or her employment.

The prohibitions in this Paragraph 7 do not apply to my spouse's continuing interests in or activities performed in connection with a Franchised Business that is still in operation.

8. I agree that each of the foregoing covenants shall be construed as independent of any other covenant or provision of this Agreement. In the event any provision of this Agreement is ever deemed to exceed the limits permitted by any applicable law, the provisions set forth herein will be reformed to the extent necessary to make them reasonable and enforceable. The invalidity or unenforceability of any provision of this Agreement will not affect the validity or enforceability of the remaining provisions, all of which are severable and will be given full force and effect.

9. I understand and acknowledge that the Franchisor shall have the right, in its sole discretion, to reduce the scope of any covenant set forth in this Agreement, or any portion thereof, without my consent, effective immediately upon receipt by me of written notice thereof; and I agree to comply forthwith with any covenant as so modified.

10. The Franchisor is a third-party beneficiary of this Agreement and may enforce it, solely and/or jointly with Franchisee. I am aware that my violation of this Agreement may cause the Franchisor and Franchisee irreparable harm; therefore, I acknowledge and agree that Franchisee and/or the Franchisor may apply for the issuance of an injunction preventing me from violating this Agreement, without the necessity of

proving actual damages or posting a bond, in addition to any other remedies available to them, and I agree to pay Franchisee and the Franchisor all the costs it/they incur(s), including, without limitation, legal fees and expenses, if this Agreement is enforced against me. Due to the importance of this Agreement to Franchisee and the Franchisor, any claim I have against Franchisee or the Franchisor is a separate matter and does not entitle me to violate, or justify any violation of this Agreement.

11. This is not a contract for employment and does not guaranty my employment for any set period of time.

12. Except for an action seeking injunctive or other equitable relief all claims, disputes or controversies that may arise concerning this Agreement, or the construction, performance, or breach of this Agreement, whether based on contract, tort, statute or any other theory, will be submitted to and adjudicated, determined and resolved through compulsory, binding arbitration, unless prohibited by law. Matters shall be decided on an individual basis, and not on a class-wide or multiple plaintiff basis or in an action where any party hereto acts in a representative capacity, unless prohibited by law. The parties hereby irrevocably and unconditionally submit to the exclusive jurisdiction of the American Arbitration Association (“AAA”) for any action or proceeding arising out of or relating to this Agreement, which will be governed in accordance with its Commercial Arbitration Rules, to the extent such rules are not inconsistent with the provisions of this arbitration provision and unless otherwise mutually agreed by the parties or prohibited by law. **The parties agree that any such arbitration will be final and binding and in agreeing to arbitration, the parties understand that they are waiving their respective rights to seek remedies in court, including the right to a jury trial.** In any arbitration, each party is solely responsible for payment of the fees and expenses of his, her or its counsel fees, and each party shall pay their required share of arbitration costs. Notwithstanding any choice of law or other provision herein, the parties agree and acknowledge that the Federal Arbitration Act shall govern the interpretation and enforcement of this provision and the proceedings hereunder. To the extent state law is applicable under the Federal Arbitration Act, the laws of the state of New Jersey shall apply. The statute of limitations of the state of New Jersey shall be strictly enforced. The arbitration shall be conducted in Camden County, New Jersey by one (1) arbitrator.

13. In the event any action for equitable relief, injunctive relief or specific performance is filed, or should any action be filed to confirm, modify or vacate any award rendered through compulsory binding arbitration, or otherwise, I hereby irrevocably agree that the forum for any such suit will lie with a court of competent jurisdiction in Camden County or the applicable federal district court and hereby agree to the personal jurisdiction and venue of such courts.

14. This Agreement will be binding upon me, my heirs, and personal representatives, and shall inure to the benefit of Franchisor and Franchisee and any of their affiliates, parents, subsidiaries, successors and assigns. I understand that this Agreement may and will be assigned or transferred to any successor of the Franchisor, and any successor will be deemed substituted, for all purposes, as the “Franchisor” under the terms of this Agreement. As used in this Agreement the term “successor” will mean any person, firm, corporation, or business entity which at any time, whether by merger, purchase or otherwise, acquires all or substantially all of the assets of the business of the Franchisor. I acknowledge I may not assign any of my rights nor delegate any of my duties or obligations under this Agreement.

15. This Agreement may not be modified except by a written agreement executed by the Parties, which has been approved by the Franchisor.

16. This Agreement may be signed in counterparts, each of which when taken together shall form one valid and effective agreement which may be electronically signed, and any digital or electronic signatures (including pdf or electronically imaged signatures provided by DocuSign or any other digital signature provider) will be treated the same as handwritten signatures for the purposes of validity, enforceability and admissibility, and delivery of any such electronic signature, or a signed copy of this Agreement, may be made by email or other electronic transmission.

Name:
Dated: _____

FRANCHISEE

By: _____
Name:
Title:
Dated: _____

EXHIBIT 4

COLLATERAL ASSIGNMENT OF LEASE

FOR VALUE RECEIVED, the undersigned ("Assignor") assigns and transfers to CLOSETS UNLIMITED OF NEW JERSEY, INC., a New Jersey corporation ("Assignee"), all of Assignor's right, title and interest as tenant in, to and under that certain lease, a copy of which is attached hereto as Exhibit "A" (the "Lease") respecting premises commonly known as _____ (the "Premises"). This Assignment is for collateral purposes only and except as specified in this Agreement, Assignee shall have no liability or obligation of any kind whatsoever arising from or in connection with this Assignment or the Lease unless Assignee takes possession of the Premises demised by the Lease pursuant to the terms hereof and assumes the obligations of Assignor thereunder.

Assignor represents and warrants to Assignee that it has full power and authority to so assign the Lease and its interest therein and that Assignor has not previously assigned or transferred, and is not obligated to assign or transfer, any of its interest in the Lease or the Premises demised thereby.

Upon a default by Assignor under the Lease or under the franchise agreement between Assignee and Assignor for the operation of a More Space Place business (the "Franchise Agreement"), or in the event of a default by Assignor under any document or instrument securing the Franchise Agreement, Assignee shall have the right and is hereby empowered to take possession of the Premises demised by the Lease, expel Assignor there from, and, in such event, Assignor shall have no further right, title or interest in the Lease.

Assignor agrees that it shall not suffer or permit any surrender, termination, amendment or modification of the Lease without the prior written consent of Assignee. Throughout the term of the Franchise Agreement and any renewals thereto, Assignor agrees that it shall elect and exercise all options to extend the term of or renew the Lease not less than thirty (30) days prior to the last day that the option must be exercised, unless Assignee otherwise agrees in writing. If Assignee does not otherwise agree in writing, and upon failure of Assignor to so elect to extend or renew the Lease as aforesaid, Assignor hereby appoints Assignee as its true and lawful attorney-in-fact to exercise such extension or renewal options in the name, place and stead of Assignor for the purpose of effecting such extension or renewal.

ASSIGNOR:

Witness

(Individual, Partnership, Corporation or LLC Name)

By: _____

Title: _____

ASSIGNEE:

CLOSETS UNLIMITED OF NEW JERSEY, INC.

By: _____

Title: _____

CONSENT AND AGREEMENT OF LESSOR

The undersigned Lessor under the aforescribed Lease hereby:

- (a) Agrees to notify Assignee in writing of and upon the failure of Assignor to cure any default by Assignor under the Lease;
- (b) Agrees that Assignee shall have the right, but shall not be obligated, to cure any default by Assignor under the Lease within 30 days after delivery by Lessor of notice thereof in accordance with Section (a) above;
- (c) Consents to the foregoing Collateral Assignment and agrees that if Assignee takes possession of the Premises demised by the Lease and confirms to Lessor the assumption of the Lease by Assignee as tenant there under, Lessor shall recognize Assignee as tenant under the Lease, provided that Assignee cures within the 30-day period the defaults, if any, of Assignor under the Lease;
- (d) Agrees that Assignee may further assign the Lease to a person, firm or corporation who shall agree to assume the tenant's obligations under the Lease and who is reasonably acceptable to Lessor and upon such assignment Assignee shall have no further liability or obligation under the Lease as assignee, tenant or otherwise.
- (e) On termination or expiration of the Franchise Agreement or the Lease, Assignee shall have the right to re-enter the Premises and make all necessary modifications or alterations to the Premises including the removal of all articles which display Assignee's Proprietary Marks. Assignee's re-entry shall not be deemed as trespassing.

DATED:

LESSOR:

ASSIGNEE:

CLOSETS UNLIMITED OF NEW JERSEY, INC.

By: _____

Title: _____

EXHIBIT 5
FORM OF GENERAL RELEASE
(Subject to Change)

This Termination Agreement and General Release (“Agreement”) is made and entered into as of the date executed by the Franchisor (“Effective Date”) by and between CLOSETS UNLIMITED OF NEW JERSEY, INC., a New Jersey corporation having its principal place of business located at 436 Commerce Lane, Suite D, West Berlin, NJ 08091 (the “Franchisor”), and _____, with an address of _____ (“Franchisee”) (Franchisor together with Franchisee, the “Parties”).

WHEREAS, Franchisor and Franchisee entered into a franchise agreement dated _____ (the “Franchise Agreement”) which provides Franchisee with the right to own and operate a franchised business with a Territory as outlined on Exhibit 1 to the Franchise Agreement (the “Franchised Business”);

WHEREAS, Franchisee and Franchisor agree to terminate the Franchise Agreement.

NOW, THEREFORE, wherein the parties hereto, in exchange for good and valuable consideration, the sufficiency and receipt of which is hereby acknowledged, and in reliance upon the representations, warranties, and comments herein set forth, do agree as follows:

1. Franchisee acknowledges and agrees that by entering into this Agreement, all of Franchisee’s rights under the Franchise Agreement are terminated as of the Effective Date, however, Franchisee shall continue to be bound by the post-termination restrictions and covenants contained in the Franchise Agreement and any schedules attached thereto, which include, but are not limited to, covenants relating to Franchisor’s confidential information and intellectual property, a covenant not to compete, and a covenant of indemnification. Further, Franchisee shall honor all obligations required upon termination, including those listed in Section 10 of the Franchise Agreement.
2. Franchisee on his/her/its own behalf and on behalf of his/her/its servants, employees, heirs, successors and assigns does hereby release Franchisor, its officers, directors, shareholders, agents, parents, affiliates, subsidiaries, servants, employees, franchisees, partners, members, heirs, successors, principals and assigns (“Franchisor Released Parties”), from any and all claims, demands, causes of action, suits, debts, dues, duties, sums of money, accounts, reckonings, judgments, liabilities and obligations, both fixed and contingent, known and unknown, in law or in equity, under local law, state or federal law or regulation, from the beginning of time to the Effective Date, arising under or in connection with the Franchise Agreement or the business operated pursuant to the Franchise Agreement. Without limiting the generality of the foregoing, but by way of example only, the release shall apply to any and all state and federal antitrust, securities, breach of contract, fiduciary duty, or fraud claims and causes of action arising under or in connection with the Franchise Agreement to the extent permitted by law.
3. Franchisee has either been advised by independent counsel before signing this or, acknowledging the need for independent counsel, knowingly waives any such review and advice.
4. The governing law, methods of dispute resolution and any right to recovery of attorney’s fees outlined in the Franchise Agreement shall apply to this Agreement as well.

5. This Agreement and the other documents referred to herein contain the entire agreement between the parties hereto pertaining to the subject matter hereof and supersede all prior agreements, except those contemplated hereunder. Any waiver, alteration or modification of any of the provisions of this Agreement or cancellation or replacement of this Agreement shall not be valid unless in writing and signed by the parties.

6. This Agreement shall be binding upon Franchisee and Franchisee's heirs and personal representatives and shall inure to the benefit of Franchisor and its respective successors and assigns. Franchisee may not assign this Agreement or any of the rights or obligations hereunder, without the express written consent of Franchisor.

7. Any waiver of any term of this Agreement by Franchisor will not operate as a waiver of any other term of this Agreement nor will any failure to enforce any provision of this Agreement operate as a waiver of Franchisor's right to enforce any other provision of this Agreement.

8. In the event any provision of this Agreement is ever deemed to exceed the limits permitted by any applicable law, the provisions set forth herein will be reformed to the extent necessary to make them reasonable and enforceable. The invalidity or unenforceability of any provision of this Agreement will not affect the validity or enforceability of the remaining provisions, all of which are severable and will be given full force and effect.

9. This Agreement may be signed in counterparts, each of which when taken together shall form one valid and effective agreement which may be electronically signed, and any digital or electronic signatures (including pdf or electronically imaged signatures provided by DocuSign or any other nationally recognized digital signature provider) will be treated the same as handwritten signatures for the purposes of validity, enforceability and admissibility, and delivery of any such electronic signature, or a signed copy of this Agreement, may be made by email or other electronic transmission.

10. Franchisee must maintain the confidentiality of this Agreement and shall not disclose the terms of this Agreement to any person or persons, except (a) professional advisors for legitimate business purposes or as required by law, or (b) as otherwise permitted in writing by Franchisor, or (c) as reasonably necessary for enforcement of any rights and remedies pursuant to this Agreement. Nothing in this Agreement will prohibit Franchisee, when required pursuant to a lawfully issued subpoena or discovery request or demand from government or police agency, from complying with the requirements of law with such subpoena, discovery, demand or request; provided, however, that Franchisee will, unless restricted from doing so by the terms of the subpoena or other circumstances or requested not to do so by the government or police agency (for example a gag order or law or rule that prohibits Franchisee from acting) provide Franchisor written notice, with time to seek relief if it wishes from disclosure pursuant to the subpoena, within one week of receipt of the subpoena.

11. Non-disparagement. Franchisee expressly covenants and agrees not to make any false representation of facts, or to defame, disparage, discredit, or deprecate any of the Franchisor Released Parties or otherwise communicate with any person or entity in a manner intending to damage any of the Franchisor Released Parties, their business, or their reputation.

IN WITNESS WHEREOF, the Parties have executed this Agreement as of the date first written above. This Agreement shall not be deemed effective until signed by both Parties.

FRANCHISOR

By:
Name:
Title:
Dated: _____

FRANCHISEE

By: _____
Name:
Title:
Dated: _____

EXHIBIT 6
DISCLOSURE QUESTIONNAIRE

This Questionnaire should not be completed by residents of, or anyone seeking to locate a franchise in, the following states: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, or Wisconsin.

As you know, you and CLOSETS UNLIMITED OF NEW JERSEY, INC., a New Jersey corporation (“Franchisor”) are entering into a Franchise Agreement (the “Franchise Agreement”) for the operation of a Closet & Storage Concepts business (the “Franchised Business”). The purpose of this Questionnaire is to determine whether any statements or promises were made to you by employees or authorized representatives of the Franchisor, or by employees or authorized representatives of a broker acting on behalf of the Franchisor that have not been authorized, or that were not disclosed in the Disclosure Document or that may be untrue, inaccurate or misleading. The Franchisor, through the use of this document, desires to ascertain (a) that the undersigned, individually, and as a representative of any legal entity established to acquire the franchise rights, fully understands and comprehends that the purchase of a franchise is a business decision, complete with its associated risks, and (b) that you are not relying upon any oral statement, representations, promises or assurances during the negotiations for the purchase of the franchise which have not been authorized by Franchisor.

In the event that you are intending to purchase an existing Franchised Business from an existing Franchisee, you may have received information from the transferring Franchisee, who is not an employee or representative of the Franchisor. The questions below do not apply to any communications that you had with the transferring Franchisee. Please review each of the following questions and statements carefully and provide honest and complete responses to each.

Acknowledgments and Representations

1. Did you receive a copy of Franchisor’s Franchise Disclosure Document (and all exhibits and attachments at least 14 calendar days prior to signing the Franchise Agreement or paying any consideration to the Franchisor (10 business days for Michigan; the earlier of 10 business days or the first personal meeting for New York; and the earlier of 14 calendar days or the first personal meeting for Iowa)? Check one: ____ Yes ____ No. If no, please comment:

2. Have you studied and reviewed carefully Franchisor’s Franchise Disclosure Document and Franchise Agreement? Check one: ____ Yes ____ No. If no, please comment:

3. Did you receive a copy of the Franchise Agreement with any unilateral material changes made by Franchisor at least seven calendar days prior to the date on which the Franchise Agreement was executed? Check one: ____ Yes. ____ No If no, please comment:

4. Do you understand all the information contained in both the Franchise Disclosure Document and Franchise Agreement? Check one ☐ Yes ☐ No. If no, please comment:

5. Was any oral, written or visual claim or representation made to you which contradicted the disclosures in the Franchise Disclosure Document, including statements, promises or agreements concerning advertising, marketing, training, support services or assistance to be furnished to you? Check one: ☐ No ☐ Yes. If yes, please state in detail the oral, written or visual claim or representation:

6. Did any employee, broker, or other person speaking on behalf of Franchisor make any oral, written or visual claim, statement, promise or representation to you that stated, suggested, predicted, or projected sales, revenues, expenses, earnings, income or profit levels at any Franchised Business, or the likelihood of success at your Franchised Business? Check one: ☐ No ☐ Yes. If yes, please state in detail the oral, written or visual claim or representation:

7. Do you understand that the Franchise granted is for the right to develop one Franchised Business and that Franchisor has the right, subject only to the limited rights granted to you under the Franchise Agreement, to issue Franchises or licenses or operate competing businesses for or at locations, as Franchisor determines, near your Franchised Business? Check one: ☐ Yes ☐ No. If no, please comment:

8. Do you understand that the Franchise Agreement contains the entire agreement between you and Franchisor concerning your Franchised Business, meaning that any prior oral or written statements not set out in the Franchise Agreement or Franchise Disclosure Document will not be binding? Check one: ☐ Yes ☐ No. If no, please comment:

9. Do you understand that the success or failure of your Franchised Business will depend in large part upon your skills and experience, your business acumen, your location, the local market for Franchised Business products and services, interest rates, the economy, inflation, the number of employees you hire and their compensation, competition and other economic and business factors? Further, do you understand that the economic and business factors that exist at the time you open your Franchised Business may change? Check one ☐ Yes ☐ No. If no, please comment:

10. You further acknowledge that Executive Order 13224 (the "Executive Order") prohibits transactions with terrorists and terrorist organizations and that the United States government has

adopted, and in the future may adopt, other anti-terrorism measures (the “Anti-Terrorism Measures”). The Franchisor therefore requires certain certifications that the parties with whom it deals are not directly involved in terrorism. For that reason, you hereby certify that neither you nor any of your employees, agents or representatives, nor any other person or entity associated with you, is:

- (i) a person or entity listed in the Annex to the Executive Order;
- (ii) a person or entity otherwise determined by the Executive Order to have committed acts of terrorism or to pose a significant risk of committing acts of terrorism;
- (iii) a person or entity who assists, sponsors, or supports terrorists or acts of terrorism; or
- (iv) owned or controlled by terrorists or sponsors of terrorism.

You further covenant that neither you nor any of your employees, agents or representatives, nor any other person or entity associated with you, will during the term of the Franchise Agreement become a person or entity described above or otherwise become a target of any Anti-Terrorism Measure.

11. Please list all states in which the undersigned are residents: _____.

YOU UNDERSTAND THAT YOUR ANSWERS ARE IMPORTANT TO FRANCHISOR AND THAT FRANCHISOR WILL RELY ON THEM. BY SIGNING THIS DOCUMENT, YOU ARE REPRESENTING THAT YOU HAVE CONSIDERED EACH QUESTION CAREFULLY AND RESPONDED TRUTHFULLY. IF MORE SPACE IS NEEDED FOR ANY ANSWER, CONTINUE ON A SEPARATE SHEET AND ATTACH.

NOTE: IF THE FRANCHISEE IS A CORPORATION, PARTNERSHIP, LIMITED LIABILITY COMPANY OR OTHER ENTITY, EACH OF ITS OWNERS MUST EXECUTE THIS ACKNOWLEDGMENT.

Signed: _____
Date: _____

Signed: _____
Date: _____

EXHIBIT 7
BUSINESS LOCATION AGREEMENT

The Location of the Business shall be at: _____.

FRANCHISEE HAS MADE THE FINAL DECISION TO ESTABLISH THE FRANCHISED BUSINESS AT THE ABOVE LOCATION BASED UPON FRANCHISEE'S INDEPENDENT INVESTIGATION AND EVALUATION OF THE LOCATION.

FRANCHISOR'S AUTHORIZED SIGNATURE BELOW SHALL SIGNIFY APPROVAL OF THE LOCATION. FRANCHISOR'S APPROVAL IS BASED, IN LARGE PART, ON INFORMATION RECEIVED FROM FRANCHISEE FOLLOWING FRANCHISEE'S INVESTIGATION OF THE LOCATION.

FURTHER, ASSISTANCE BY FRANCHISOR MUST NOT BE INTERPRETED AS A REPLACEMENT FOR LEGAL COUNSEL. FRANCHISOR STRONGLY RECOMMENDS THAT FRANCHISEE CONSULT WITH AN ATTORNEY WHO IS EXPERIENCED IN REVIEWING COMMERCIAL LEASES.

FRANCHISOR MAKES NO REPRESENTATION OF ANY KIND THAT ANY PLANS IT PROVIDES AND ANY GUIDANCE IT OFFERS ARE IN CONFORMANCE WITH LOCAL BUILDING CODES, ORDINANCES, PERMIT REQUIREMENTS, LEASE, SUBLEASE OR ANY DEED RESTRICTIONS OR REQUIREMENTS (the "LOCAL REQUIREMENTS"). FRANCHISEE'S AUTHORIZED SIGNATURE BELOW SHALL SIGNIFY ACCEPTANCE OF ANY PLANS OR GUIDANCE PROVIDED BY FRANCHISOR TO WHICH FRANCHISEE SHALL ADHERE TO IN THE CONSTRUCTION OR RENOVATION OF THE BUSINESS LOCATION AT FRANCHISEE'S EXPENSE, MODIFIED ONLY SO AS TO COMPLY WITH SUCH LOCAL REQUIREMENTS. COMPLIANCE WITH SUCH LOCAL REQUIREMENTS SHALL AT ALL TIMES TO BE SOLE OBLIGATION AND RESPONSIBILITY OF FRANCHISEE.

FRANCHISEE SHALL BEAR THE EXPENSE OF DEVELOPING ITS LOCATION ACCORDING TO THE PLANS OR GUIDANCE WHICH FRANCHISOR MAY PROVIDE.

Dated: _____, 20____

FRANCHISEE:

(Individual, Partnership, Corporation or LLC Name)

By: _____

Title: _____

FRANCHISOR:

CLOSETS UNLIMITED OF
NEW JERSEY, INC.

By: _____

Title: _____

EXHIBIT 8

STATEMENT OF OWNERSHIP INTEREST

Franchisee Owners

1. **Form of Owner.** (Choose (a) or (b))

(a) **Individual Proprietorship.** List individual(s):

(b) **Corporation, Limited Liability Company, or Partnership:**

Name: _____

Date of incorporation or formation: _____

State of incorporation or formation: _____

The following is a list of your directors/managers/officers, as applicable, and officers as of the date of execution:

Name of Each Director/Manager/Officer

Position(s) Held

_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____

2. **Principals.** The following list includes the full name of each person or entity who is one of your owners and fully describes the nature of each owner's interest (attach additional pages if necessary).

	<u>Principal's Name</u>	<u>Percentage/Description of Interest</u>
(a)	_____	_____
(b)	_____	_____

3. **Identification of Operating Principal.** Your Operating Principal is _____
 _____ (must be one of the individuals listed in paragraph 2
 above. You may not change the Operating Principal without prior written approval. The
 Operating Principal is the person authorized to receive communications regarding this
 Agreement).

Address: _____

E-mail Address: _____

FRANCHISEE

By: _____
 Name:
 Title:
 Dated: _____

**CLOSETS UNLIMITED OF
 NEW JERSEY, INC.**

By: _____
 Name:
 Dated: _____

EXHIBIT 9

CONSENT TO TRANSFER

FORM OF TRANSFER AGREEMENT

This Transfer Agreement (this “Agreement”) is made and entered into as of the date executed by Franchisor (the “Effective Date”) by and among CLOSETS UNLIMITED OF NEW JERSEY, INC, a New Jersey corporation having its principal place of business located at 436 Commerce Lane, Suite D, West Berlin, NJ 08091 (“Franchisor”), _____ (“Transferor”), _____ (collectively “Transferor Guarantors”), _____ (“Transferee”) and _____ (“Transferee Guarantors”).

WITNESSETH:

WHEREAS, a Franchise Agreement dated as of _____ (the “Franchise Agreement”) was executed by and between Franchisor on the one hand, and Transferor on the other, for the operation of a franchised business with a Territory as outlined on Exhibit 1 to the Franchise Agreement, as amended (the “Franchised Business”).

WHEREAS, Transferor desires to transfer to Transferee substantially all of the assets of the Transferor’s business (the “Transferred Business”) which business is responsible for operating the Franchised Business, and Transferor has requested that Franchisor consent to the transfer thereof to Transferee. This Agreement is executed and delivered simultaneously with, and as a condition of the closing of the sale of the aforementioned assets.

NOW, THEREFORE, in consideration of the mutual covenants and conditions herein contained, and other good and valuable consideration, receipt of which is hereby acknowledged by each of the parties hereto, the parties agree as follows:

AGREEMENT:

1. Recitals Included in Agreement. The parties incorporate into this Agreement the recitals set forth above as if set forth in full.

2. Consent. Franchisor hereby consents to and waives any right of first refusal in connection with the sale and the transfer by Transferor to Transferee (the “Transaction”), subject to the terms of this Agreement. Franchisor’s consent to the Transaction is subject to and made in reliance upon the following terms, conditions, representations and warranties. Transferor’s and/or Transferee’s failure to comply with the terms of this Agreement will result in a default and render the Transaction void:

A. Transferor represents, warrants, covenants and agrees that each of the following are true and correct as of its date of execution, and shall remain true through the Closing (as defined herein):

(1) Transferor is the sole owner of, and possesses good and marketable right, title and interest in and to, the Transferred Business; and no other person or entity owns or has any right, title or interest in and to the Franchise Agreement, Franchised Business and the Transferred Business.

(2) Transferor Guarantor is the sole owners of Transferor, and no other person or entity has an equity or beneficial ownership interest in Transferor.

(3) The execution and delivery of this Agreement and the consummation of the Transaction do not conflict with or result in a breach of the terms and conditions of, accelerate any provision of, or constitute a default under, the certificate of formation or operating agreement of Transferor, or any lease, contract, promissory note or agreement to which Transferor is a party or is bound.

(4) Transferor and Transferor Guarantor acknowledge and agree that by entering into this Agreement, all of Transferor's rights under the Franchise Agreement will be terminated as of the Closing however, Transferor and Transferor Guarantor shall continue to be bound by the post-termination restrictions and covenants contained in the Franchise Agreement and any schedules attached thereto. Transferor and Transferor Guarantor must sign a Termination Agreement and Release as a condition to Franchisor's consent hereunder.

B. Transferee represents, warrants, covenants and agrees that each of the following are true and correct as of its respective date of execution, and shall remain true through the Closing:

(1) Transferee will be the sole owner of and possess good and marketable right, title and interest in, and no other person or entity will own or have any right, title or interest in and to the Franchise Agreement, Franchised Business and the assets of the Transferred Business. Transferee will be executing a new Franchise Agreement. Transferee Guarantor is the sole owner of Transferee. Transferee's Guarantor will execute the Statement of Ownership Interest and Guaranty attached to the new Franchise Agreement.

(2) The execution and delivery of this Agreement and the consummation of the Transaction do not conflict with or result in a breach of the terms and conditions of, accelerate any provision of, or constitute a default under, the certificate of formation or operating agreement of Transferee, or any lease, contract, promissory note or agreement to which Transferee or Transferee Guarantor are a party or are bound.

(3) Transferee relied solely and exclusively on Transferee's own independent investigation of the franchise system and of the Franchised Business and the historical financial records of the Franchised Business provided to Transferee by Transferor; and based on the receipt of the actual historical performance of the Franchised Business it would not be reasonable to rely on the financial performance representation contained in Franchisor's Franchise Disclosure Document, or any other financial performance representation, pro forma or projection that differed or diverged, in whole or in part, from the Franchised Business' actual historical financial performance.

C. To the extent not already completed, Transferee (or Transferee Guarantor, if an entity) and any required employees shall attend and complete, to the satisfaction of Franchisor, Franchisor's training program required of new franchisees, at the time directed by Franchisor.

D. Transferee represents, warrants, covenants and agrees that all information furnished or to be furnished to Franchisor by Transferee in connection with Transferee's request to receive a transfer is and will be, as of the date such information is furnished, and through the date of the Closing, true and correct in all material respects and will include all material facts necessary to make the information not misleading in light of the circumstances.

E. Transferor and Transferee represent, warrant and agree that, subject to Franchisor's consent, Transferor will sell and transfer, and Transferee will acquire, the assets of the Transferred Business and that all legal actions necessary to effect the sale and transfer have been or will be accomplished prior to or at Closing.

F. Effective as of the day and time Transferee takes title of the assets of the Transferred Business ("Closing"), Transferee expressly agrees to be bound by and observe and faithfully perform all of the obligations, agreements, commitments and duties under the new Franchise Agreement. Only Transferor will have the right to operate the Franchised Business until Closing, unless otherwise expressly agreed in writing.

3. Transferee will be required to pay _____ (the "fee").

4. No Security Interests in the Assets of Transferee. The parties acknowledge and agree that Transferor is not permitted to retain a security interest in the assets of the Transferred Business or the franchise without Franchisor's prior consent.

5. Non-Participation. Transferor, Transferor's Guarantor, Transferee's Guarantor and Transferee jointly and severally, acknowledge and agree that, except for the preparation and execution of this Agreement, Franchisor has not participated in the Transaction between them and, therefore, has no knowledge of, and does not attest to, the accuracy of any representations or warranties made by or between Transferor and Transferee in connection with this transfer. Franchisor assumes no obligations in that regard. Transferor acknowledges and agrees that the sale of the assets of the Transferred Business is for Transferor's own account.

6. Insurance. Prior to Closing, Transferee must provide Franchisor with a Certificate of Insurance for the insurance coverages specified in the franchise agreement, which policy(ies) must name Franchisor and all related parties as an additional insured.

7. Changed Circumstances. All parties understand and acknowledge that Franchisor may, in the future, approve offerings and transfers under different terms, conditions and policies. Franchisor's consent and waiver in this instance shall not be relied upon in future transactions as indicative of Franchisor's position or the conditions that might be attached to future consents or waivers of its right of first refusal.

8. Singular Consent. Transferor and Transferee acknowledge and agree that Franchisor's execution of this Agreement is not intended to provide, and shall not be construed as providing, Franchisor's consent with regard to a transfer of any right or interest under any other agreement not specifically identified in this Agreement. Such consent must be separately obtained.

9. Validity. If any material provision or restriction contained herein shall be declared void or unenforceable under applicable law, the parties agree that such provision or restriction will be reformed to the extent necessary to make it valid and enforceable. To the extent a provision cannot be reformed, it shall be stricken, and the remainder of this Agreement will continue in full force and effect. Notwithstanding this Paragraph, however, the parties agree that, to the extent Franchisor suffers harm as a consequence of the striking of such provision or restriction, the other parties to this Agreement shall exercise best efforts to make Franchisor whole.

10. Indemnification. Transferor and Transferor Guarantor, jointly and severally, agree to indemnify, defend and hold harmless Franchisor and its predecessors, parents, successors and affiliates and any of their principals, owners, shareholders, employees or agents from and against any claims, losses, liabilities, costs or damages incurred by them as a result of or in connection with the transfer to Transferee or any dispute between Transferor and Transferee.

11. Counterparts. This Agreement may be signed in counterparts, each of which when taken together shall form one valid and effective agreement which may be electronically signed, and any digital or electronic signatures (including pdf or electronically imaged signatures provided by DocuSign or any other nationally recognized digital signature provider) will be treated the same as handwritten signatures for the purposes of validity, enforceability and admissibility, and delivery of any such electronic signature, or a signed copy of this Agreement, may be made by email or other electronic transmission.

12. Miscellaneous. The parties hereto agree that this Agreement constitutes, upon the execution of this Agreement by all of the parties and after it has been accepted and executed by Franchisor, the complete understanding between the parties regarding the subject matter hereof, and no representation, agreement, warranties, or statement, oral or in writing, not contained herein, shall be of any force and effect against any party, except any Termination Agreement and Release and any new Franchise Agreement executed in connection with the transfer shall be valid and read in conjunction with this Agreement. The waiver by any party of any breach or violation of any provision of this Agreement will not operate or be construed as a waiver of any other or subsequent breach or violation hereof. This Agreement will be binding upon and inure to the benefit of the parties, and their respective heirs, executors, successors and assigns. The governing law and methods of dispute resolution in the Franchise Agreement shall govern this Agreement as well.

13. Agreement Survives Closing. All representations, warranties, terms and conditions set forth in this Agreement shall survive the execution and delivery of this Agreement, the Closing, and the consummation of the Transaction provided for herein.

14. Review of Agreement and Representation. Transferor, Transferor Guarantor, Transferee Guarantor and Transferee each represent and acknowledge that he/she/it has received, read and understands this Agreement and that Franchisor has fully and adequately explained the provisions to each to their satisfaction; and that Franchisor has afforded each of them ample time and opportunity to consult with advisors of their own choosing about the potential benefits and risks of entering into this Agreement.

I HAVE READ THE ABOVE AGREEMENT. I WOULD NOT SIGN THIS AGREEMENT, IF I DID NOT UNDERSTAND IT AND AGREE TO BE BOUND BY ITS TERMS.

FRANCHISOR:

CLOSETS UNLIMITED OF NEW JERSEY, INC.

By: _____

Name:

Dated: _____

Closets Unlimited Franchise Agreement 2026
(More Space Place)
Exhibit B to the FDD

TRANSFEROR:

By: _____

Name:

Title:

Dated: _____

TRANSFEROR'S GUARANTORS:

Name:

Dated: _____

TRANSFeree:

By: _____

Name:

Title:

Dated: _____

TRANSFeree'S GUARANTORS:

Name:

Dated: _____

EXHIBIT 10

ASSIGNMENT AND ASSUMPTION AGREEMENT

(PARTNERSHIP, CORPORATION or LIMITED LIABILITY COMPANY)

THIS ASSUMPTION AND ASSIGNMENT AGREEMENT (the “**Agreement**”) is made and entered into as of the date this Agreement is executed by Franchisor (the “**Effective Date**”) by and among CLOSETS UNLIMITED OF NEW JERSEY, INC, a New Jersey corporation having its principal place of business located at 436 Commerce Lane, Suite D, West Berlin, NJ 08091 (“**Franchisor**”), _____ an individual with an address at _____ (“**Assignor**”), and _____ (“**Assignee**”).

BACKGROUND

A. Assignor and Franchisor entered into a certain Franchise Agreement dated _____ (the “**Franchise Agreement**”) whereby Assignor was given the right and undertook the obligation to operate a More Space Place Franchised Business (the “**Franchised Business**”) in the Territory listed on Exhibit 1 to the Franchise Agreement.

B. Assignor has organized and incorporated Assignee for the convenience and sole purpose of owning and operating the Franchised Business.

C. Assignor desires to assign the rights and obligations under the Franchise Agreement to Assignee pursuant to and in accordance with the provisions of the Franchise Agreement.

D. Franchisor is willing to consent to the assignment of the Franchise Agreement to Assignee, subject to the terms and conditions of this Agreement, including the agreement by Assignor to guarantee the performance by Assignee of its obligations under the Franchise Agreement.

AGREEMENT

In consideration of the mutual covenants contained in this Agreement, and for other good and valuable consideration, the receipt and sufficiency of which is acknowledged, and intending to be legally bound, the parties agree as follows:

1. Assignor hereby assigns and transfers over to Assignee all right, title and interest in and to the Franchise Agreement, effective as of the Effective Date.

2. Assignee hereby assumes all of Assignor’s obligations, agreements, commitments, duties and liabilities under the Franchise Agreement, and agrees to be bound by and observe and faithfully perform all of the obligations, agreements, commitments and duties of the Franchisee thereunder with the same force and effect as if the Franchise Agreement were originally written with Assignee as Franchisee.

3. Exhibit A to this Agreement lists all of Assignee’s owners and their interests in Assignee as of the Effective Date. Assignee agrees that it and its owners will sign and deliver to Franchisor a revised Exhibit A to reflect any permitted changes in the information that Exhibit A now contains.

4. The Assignor as an owner of Assignee and in consideration of benefits received and to be received, shall sign and deliver to Franchisor a personal guaranty in the form attached as Exhibit B to this Agreement.

5. Assignor, for himself/herself and his/her agents, servants, employees, partners, members, heirs, predecessors, successors and assigns does hereby release Franchisor, its officers, directors, shareholders, agents, affiliates, subsidiaries, servants, employees, partners, members, heirs, successors and assigns, from any and all claims, demands, causes of action, suits, debts, dues, duties, sums of money, accounts, reckonings, judgments, liabilities and obligations, both fixed and contingent, known and unknown, in law or in equity, under local law, state or federal law or regulation which he/she had, from the beginning of time to this date, arising under or in connection with the Franchise Agreement.

6. Assignee agrees that the Franchised Business which Assignee will operate will be the only business Assignee operates (although Assignor may have other, non-competitive business interests).

7. This Agreement shall be binding upon and inure to the benefit of the parties and their heirs, successors and assigns.

8. The governing law and methods of dispute resolution in the Franchise Agreement shall govern this Agreement as well.

9. This Agreement, and the documents referenced herein, shall constitute the entire integrated agreement between the parties with respect to the subject matter contained herein and shall supersede any prior agreements, verbal or written. This Agreement shall not be subject to change, modification, amendment or addition without the express written consent of all the parties.

10. If Franchisor retains the services of legal counsel to enforce the terms of this Agreement, Franchisor shall be entitled to recover all costs and expenses, including travel, reasonable attorney, expert and investigative fees, incurred in enforcing the terms of this Agreement.

11. Each party declares that the terms of this Agreement have been completely read and are fully understood and voluntarily accepted by each party, after having a reasonable opportunity to retain and confer with counsel.

12. The obligations of Assignor and Assignee under this Agreement shall be joint and several.

I HAVE READ THE ABOVE AGREEMENT AND UNDERSTAND ITS TERMS. I WOULD NOT SIGN THIS AGREEMENT IF I DID NOT UNDERSTAND AND AGREE TO BE BOUND BY ITS TERMS.

ASSIGNOR:

Dated: _____

ASSIGNEE:

By: _____
Name:
Title:

Dated: _____

FRANCHISOR:

CLOSETS UNLIMITED OF NEW JERSEY,
INC.

By: _____
Name:
Title:

Dated: _____

**EXHIBIT A TO CLOSETS UNLIMITED OF NEW JERSEY, INC.
ASSUMPTION AND ASSIGNMENT AGREEMENT**

Franchisee Owners

1. **Form of Owner.** (Choose (a) or (b))

(a) **Individual Proprietorship.** List individual(s):

(b) **Corporation, Limited Liability Company, or Partnership:**

Name: _____

Date of incorporation or formation: _____

State of incorporation of formation: _____

The following is a list of your directors/managers/officers, as applicable, and officers as of the date of execution:

Name of Each Director/Manager/Officer

Position(s) Held

_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____

2. **Principals.** The following list includes the full name of each person or entity who is one of your owners and fully describes the nature of each owner's interest (attach additional pages if necessary).

Principal's Name

Percentage/Description of Interest

(a) _____

(b) _____

(c) _____

(d) _____

3. **Identification of Operating Principal.** Your Operating Principal is _____
_____(must be one of the individuals listed in paragraph 2 above. You may not change
the Operating Principal without prior written approval. The Operating Principal is the person authorized
to receive communications regarding this Agreement).

Address: _____

E-mail Address: _____

FRANCHISEE

By: _____
Name:
Title:

Dated: _____

**CLOSETS UNLIMITED OF NEW JERSEY,
INC.**

By: _____
Name:
Title:

Dated: _____

**EXHIBIT B TO CLOSETS UNLIMITED OF NEW JERSEY, INC.
ASSUMPTION AND ASSIGNMENT AGREEMENT**

GUARANTY

The undersigned persons designated as “Principals” hereby represent to Closets Unlimited of New Jersey, Inc. (“Franchisor”) that they are all of the shareholders of, or all of the general partners of, all of the members and managers of, _____ (“Franchisee”), as the case may be. In consideration of the grant by Franchisor to _____, as provided under the franchise agreement dated _____, [and later transferred to Franchisee] (the “Franchise Agreement”), each of the undersigned agrees, in consideration of benefits received and to be received by each of them, jointly and severally, and for themselves, their heirs, legal representatives and assigns that they, and each of them, shall be firmly bound by all of the terms, provisions and conditions of the foregoing Franchise Agreement, that they and each of them do unconditionally guarantee the full and timely performance by Franchisee of each and every obligation of Franchisee under the Franchise Agreement, including, without limitation, any indebtedness of Franchisee arising under or by virtue of the Franchise Agreement to Franchisor and/or its affiliate, and that they and each of them shall not permit or cause any change in the percentage of Franchisee owned, directly or indirectly, by any person, without first notifying Franchisor of said proposed transfer and obtaining the prior written consent of Franchisor, following Franchisor’s transfer procedures and without first paying or causing to be paid to Franchisor any required transfer fee. The undersigned further agree to be bound by the in-term and post-termination covenants of the Franchise Agreement including, without limitation, those relating to confidentiality and non-competition. The undersigned also agree that the governing law and methods for resolution of disputes which govern this Guaranty shall be the same as those outlined in the Franchise Agreement.

EACH GUARANTOR ACKNOWLEDGES THAT HE OR SHE HAS READ THIS PERSONAL GUARANTY, UNDERSTANDS ITS TERMS, AND GUARANTOR WOULD NOT SIGN THIS PERSONAL GUARANTY IF GUARANTOR DID NOT UNDERSTAND AND AGREE TO BE BOUND BY ITS TERMS.

Principals:

By: _____
Print Name

Home Address

Home Telephone

Business Telephone

Date

By: _____
Print Name

Home Address

Home Telephone

Business Telephone

Date

Closets Unlimited Franchise Agreement 2026
(More Space Place)
Exhibit B to the FDD

EXHIBIT 11

TELEPHONE, INTERNET WEB SITES AND LISTINGS AGREEMENT

THIS TELEPHONE, INTERNET WEB SITES AND LISTINGS AGREEMENT (the “Agreement”) is made and entered into as of the date it is executed by Franchisor (the “Effective Date”), by and between CLOSETS UNLIMITED OF NEW JERSEY, INC, a New Jersey corporation (the “Franchisor”), and _____ (the “Franchisee”).

WITNESSETH:

WHEREAS, Franchisee desires to enter into a Franchise Agreement with Franchisor for the right to own and operate a More Space Place business (the “Franchise Agreement”); and

WHEREAS, Franchisor would not enter into the Franchise Agreement without Franchisee’s agreement to enter into, comply with, and be bound by all the terms and provisions of this Agreement;

NOW, THEREFORE, for and in consideration of the foregoing and the mutual promises and covenants contained herein, and in further consideration of the Franchise Agreement and the mutual promises and covenants contained therein, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto agree as follows:

1. DEFINITIONS

All terms used but not otherwise defined in this Agreement shall have the meanings set forth in the Franchise Agreement. “Termination” of the Franchise Agreement shall include, but shall not be limited to, the voluntary termination, involuntary termination, or natural expiration thereof.

2. TRANSFER; APPOINTMENT

2.1 Interest in Telephone Numbers, Internet Web Sites and Listings. Franchisee may acquire (whether in accordance with or in violation of the Franchise Agreement) during the term of the Franchise Agreement, certain right, title, and interest in and to certain telephone numbers and telephone directory listings (collectively, the “Telephone Numbers and Listings”); social media accounts, domain names, hypertext markup language, uniform resource locator addresses, and access to corresponding Internet web sites, blogs, vlogs, email addresses and the right to hyperlink to certain web sites and listings on various Internet search engines (collectively, the “Internet Web Sites and Listings”) related to the Franchised Business or the Proprietary Marks (all of which right, title, and interest is referred to herein as “Franchisee’s Interest”).

2.2 Transfer. On Termination of the Franchise Agreement, or on periodic request of Franchisor, Franchisee will immediately direct all Telephone companies or listing companies, Internet Service Providers, social media platforms, domain name registries, Internet search engines,

and other listing agencies (collectively, the “Companies”) with which Franchisee has Telephone Numbers and Listings or Internet Web Sites and Listings: (i) to transfer all of Franchisee’s Interest in such Telephone Numbers and Listings or Internet Web Sites and Listings to Franchisor; and (ii) to execute such documents and take such actions as may be necessary to effectuate such transfer. In the event Franchisor does not desire to accept any or all such Telephone Numbers and Listings or Internet Web Sites and Listings, Franchisee will immediately terminate Telephone Numbers and Listings or Internet Web Sites and Listings, or if such termination requires the involvement of the Companies, immediately direct the Companies to terminate such Telephone Numbers and Listings or Internet Web Sites and Listings and Franchisee will take such other actions as Franchisor directs.

2.3 Appointment; Power of Attorney. Franchisee hereby constitutes and appoints Franchisor and any officer or agent of Franchisor, for Franchisor’s benefit under the Franchise Agreement and this Agreement or otherwise, with full power of substitution, as Franchisee’s true and lawful attorney-in-fact with full power and authority in Franchisee’s place and stead, and in Franchisee’s name or the name of any affiliated person or affiliated company of Franchisee, to take any and all appropriate action and to execute and deliver any and all documents that may be necessary or desirable to accomplish the purposes of this Agreement. Franchisee further agrees that this appointment constitutes a power coupled with an interest and is irrevocable until Franchisee has satisfied all of its obligations under the Franchise Agreement and any and all other agreements to which Franchisee and any of its affiliates on the one hand, and Franchisor and any of its affiliates on the other, are parties, including without limitation this Agreement. Without limiting the generality of the foregoing, Franchisee hereby grants to Franchisor the power and right to do the following:

2.3.1 Direct the Companies to transfer all Franchisee’s Interest to Franchisor;

2.3.2 Direct the Companies to terminate any or all of the Telephone Numbers and Listings or Internet Web Sites and Listings; and

2.3.3 Execute the Companies’ standard assignment forms or other documents in order to affect such transfer or termination of Franchisee’s Interest.

2.4 Certification of Termination. Franchisee hereby directs the Companies to accept, as conclusive proof of Termination of the Franchise Agreement, Franchisor’s written statement, signed by an officer or agent of Franchisor, that the Franchise Agreement has terminated.

2.5 Cessation of Obligations. After the Companies have duly transferred all Franchisee’s Interest to Franchisor, as between Franchisee and Franchisor, Franchisee will have no further interest in, or continuing obligations under, such Telephone Numbers and Listings or Internet Web Sites and Listings. Notwithstanding the foregoing, Franchisee will remain liable to each and all of the Companies for the sums Franchisee is obligated to pay such Companies for obligations Franchisee incurred before the date Franchisor duly accepted the transfer of such Interest and shall remain liable for any actions occurring prior to the date of transfer.

3. MISCELLANEOUS

3.1 Release. Franchisee hereby releases, remises, acquits, and forever discharges each and all of the Companies and each and all of their parent corporations, subsidiaries, affiliates,

Closets Unlimited Franchise Agreement 2026
(More Space Place)
Exhibit B to the FDD

directors, officers, stockholders, employees, and agents, and the successors and assigns of any of them, from any and all rights, demands, claims, damage, losses, costs, expenses, actions, and causes of action whatsoever, whether in tort or in contract, at law or in equity, known or unknown, contingent or fixed, suspected or unsuspected, arising out of, asserted in, assertable in, or in any way related to this Agreement.

3.2 Indemnification. Franchisee is solely responsible for all costs and expenses related to its performance, its nonperformance, and Franchisor's enforcement of this Agreement, which costs and expenses Franchisee will pay Franchisor in full, without defense or setoff, on demand. Franchisee agrees that it will indemnify, defend, and hold harmless Franchisor and its affiliates, and its and their directors, officers, shareholders, partners, members, employees, agents, and attorneys, and the successors and assigns of any and all of them, from and against, and will reimburse Franchisor and any and all of them for, any and all loss, losses, damage, damages, claims, debts, claims, demands, or obligations that are related to or are based on this Agreement.

3.3 No Duty. The powers conferred on Franchisor hereunder are solely to protect Franchisor's interests and shall not impose any duty on Franchisor to exercise any such powers. Franchisee expressly agrees that in no event shall Franchisor be obligated to accept the transfer of any or all of Franchisee's Interest in any or all such Telephone Numbers and Listings or Internet Web Sites and Listings.

3.4 Further Assurances. Franchisee agrees that at any time after the date of this Agreement, Franchisee will perform such acts and execute and deliver such documents as may be necessary to assist in or accomplish the purposes of this Agreement.

3.5 Successors, Assigns, and Affiliates. All Franchisor's rights and powers, shall inure to Franchisor and its successors and assigns and all Franchisee's obligations, under this Agreement shall be binding on Franchisee's heirs, representatives, successors, assigns, and affiliated persons or entities as if they had duly executed this Agreement.

3.6 Effect on Other Agreements. This is agreement and the documents referenced herein constitute the entire agreement between the parties related to the subject matter herein.

3.7 Survival. This Agreement shall survive the Termination of the Franchise Agreement.

3.8 Joint and Several Obligations. All Franchisee's obligations under this Agreement shall be joint and several.

3.9 Governing Law. This Agreement shall be governed by and construed under the laws of the State of New Jersey, without regard to the application of New Jersey conflict of law rules.

IN WITNESS WHEREOF, the undersigned have executed or caused their duly authorized representatives to execute this Agreement.

CLOESTS UNLIMITED OF NEW JERSEY, INC.

FRANCHISEE:

By: _____
Name: _____
Dated: _____

By: _____
Name: _____
Title: _____
Dated: _____

**EXHIBIT 12
ELECTRONIC TRANSFER AUTHORIZATION**

**AUTHORIZATION TO HONOR CHARGES DRAWN BY AND
PAYABLE TO CLOSETS UNLIMITED OF NEW JERSEY, INC. ("COMPANY")**

Depositor hereby authorizes and requests _____ (the "Depository") to initiate debit and credit entries to Depositor's ☐ checking or ☐ savings account (select one) indicated below drawn by and payable to the order of Closets Unlimited of New Jersey, Inc. by Electronic Funds Transfer, provided there are sufficient funds in said account to pay the amount upon presentation.

Depositor agrees that the Depository's rights with respect to each such charge shall be the same as if it were a check drawn by the Depository and signed by Depositor. Depositor further agrees that if any such charge is dishonored, whether with or without cause and whether intentionally or inadvertently, the Depository shall be under no liability whatsoever.

Depository Name: _____

City: _____ State: _____ Zip Code: _____

Transit/ABA Number: _____ Account Number: _____

This authority is to remain in full force and effect until Depository has received written notification from Closets Unlimited and Depositor of its termination.

Depositor: (Please Print)

Date Signed

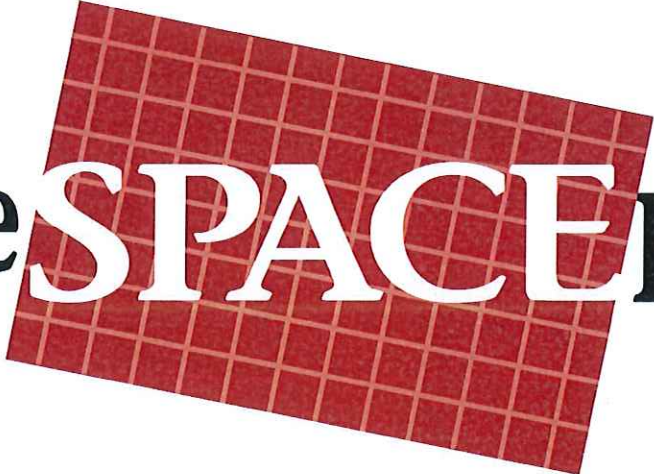
Signature(s) of Depositor, as Printed Above

Please attach a voided blank check, for purposes of setting up Bank and Transit Numbers.

Exhibit C

MORE SPACE PLACE TABLE OF CONTENTS- OPERATIONS MANUAL

**Closets Unlimited of New
Jersey, Inc.**



moreSPACEplace®

America's Murphy Bed Store®

a Closet & Storage Concepts company

OPERATIONS MANUAL

**Store Administration &
Daily Operations**

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MORE SPACE PLACE LIST OF FRANCHISEES

**Closets Unlimited of New
Jersey, Inc.**

More Space Place - List of Franchisees
As of December 31, 2025

AL - Florence

Kati and Grant Wadsworth
2121 Mall Road
Florence AL 35630
Ph: 256-367-4191

FL - Altamonte Springs

Richi Dhingra
1200 E. Altamonte Dr., #1020
Altamonte Springs, FL 32701
Ph: 407-339-5077
FAX: 407-339-0550

FL - Bradenton

Tracy Young
1847 Lakewood Ranch Blvd.
Bradenton, FL 34211
Ph: 941-538-6574
FAX: 941-538-6575

FL - Daytona/Ormond Beach

Paul Smith (Andrew Smith, son)
752 S. Yonge St.
Ormond Beach, FL 32174
Ph: 386-672-1863
FAX: 386-672-7303

FL - Ft. Myers

Alisha Conner and McDermott Conner
14680 Tamiami Trail South
Fort Myers, FL 33912
Ph: 239-489-2828
FAX: 239-489-2869

FL – Jacksonville/Jacksonville Beach

Evan Thompson
11744 Beach Blvd. Suite 102
Jacksonville Beach, FL 32246
Ph: 904-645-5222

FL - Naples

Alisha Conner and McDermott Conner
1720 Airport Rd. South
Naples, FL 34112
Ph: 239-732-6366
FAX: 239-732-1775

FL - Palm Harbor

Clark Williams & Bob Schmidt
33136 U.S. Hwy. 19 No.
Palm Harbor, FL 34684
Ph: 727-773-9888
FAX: 727-773-9886

FL - Port Charlotte

Tracy Young
1808 Tamiami Trail, D-1
Port Charlotte, FL 33948
Ph: 941-613-2797
FAX: 941-613-2795

FL - Sarasota

Tracy Young
3906 Tamiami Trail So.
Sarasota, FL 34231
Ph: 941-927-0807
FAX: 941-927-0912

FL - St. Petersburg

Clark Williams & Bob Schmidt
10722 Gandy Boulevard North
St. Petersburg, FL 33702
Ph: 727-507-9799
FAX: 727-498-8906

FL – Tampa-Lutz

Clark Williams & Bob Schmidt
23114 State Rd. 54
Lutz, FL 333549
Ph: 813-935-8432

GA - Buckhead/Atlanta

Jim Collins
3145 Peachtree Rd., NE Suite 109
Atlanta, GA 30305
Ph: 404-467-9099
FAX: 404-467-9022

NC - Asheville

Jim Foley
1025 Brevard Rd., #7
Asheville, NC 28806
Ph: 828-665-9665
FAX: 828-665-2766

NC - Wilmington

Jennifer Croker
4107-D Oleander Drive
Wilmington, NC 28403
Ph: 910-399-6091
FAX: 910-399-6253

NH - Salem

Robert Valeri and Athanasios Nikolopopoulos
450 So. Broadway
Salem, NH 03079
Ph: 603-893-1199
FAX: 603-893-6499

SC - Charleston

Bryan Mudrak
1907 HWY 17N Suite 102
Mt. Pleasant, SC 29464
Ph: 843-714-9182

SC-Greenville

Jim Foley
630 Mills Avenue
Greenville, SC 29605
Ph: 828-665-9665

SC - Hilton Head

Bryan Mudrak
1304-G Fording Island Rd.
Bluffton, SC 29910
Ph: 843-836-1304
FAX: 843-836-1066

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Exhibit D

SC - Myrtle Beach

Sean Gamsby, Marianne Gamsby & Patty Gamsby
584 Hwy 17 North
North Myrtle Beach, SC 29582
Ph: 843-249-4200
FAX: 843-281-1467

SC – Surfside Beach

Sean Gamsby, Marianne Gamsby & Patty Gamsby
8703-L Hywy. 17 Bypass South
Surfside Beach, SC 29575
Ph: 843-748-9191

TX - Austin

Joanna McDonald
2438 W. Anderson Lane, Suite C-7
Austin, TX 78757
Ph: 512-419-7911
FAX: 512-532-0304

TX – San Antonio

Joanna McDonald
930 Proton Road Suite 306
San Antonio, TX 78258
Ph: 512-419-7911
FAX: 512-532-0304

TX - Houston

Andy & Lori Armstrong
25403 I-45 No., Suite C
Spring, TX 77380
Ph: 832-585-0700
FAX: 832-585-0639

TX – Dallas

Tonya and Brian Middleton
2514 Tarpley Road, Suite 106
Carrollton, TX 75006
Ph: 214-436-5433
FAX: 214-872-3139

VA – Chantilly

Robert Meyers
14502 Lee Road. Unit F
Chantilly, VA 20151
Ph: 202-683-8114

FRANCHISEES WHO HAVE LEFT THE SYSTEM IN 2025:

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Transfers:

FL – Jacksonville/Jacksonville Beach

Jerry Harvey & Evan Thompson, Jacksonville Beach, FL
Ph: 775-750-0595

NH - Salem

Keith Belair, Salem, NH
Ph: 603-231-2307

TX – Dallas

John & Hailey Hobbs, Carrollton, TX
Ph: 972-215-8287

Non-Renewal:

TN - Nashville

Cynthia & John Crego, Brentwood, TN
Ph: 615-517-6108

Exhibit E

FINANCIAL STATEMENTS

**Closets Unlimited of New
Jersey, Inc.**

CLOSETS UNLIMITED OF NEW JERSEY, INC.

FINANCIAL STATEMENTS

DECEMBER 31, 2025

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CANTOR
NOVAK
BEAVER
& PIKE, PC

INDEPENDENT AUDITORS' REPORT

To the Shareholder
Closets Unlimited of New Jersey, Inc.
West Berlin, New Jersey

Opinion

We have audited the accompanying financial statements of Closets Unlimited of New Jersey, Inc. (a NJ corporation), which comprise the balance sheet as of December 31, 2025, and the related statements of operations, retained earnings (deficit), and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Closets Unlimited of New Jersey, Inc. as of December 31, 2025, and the results of its operations and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Closets Unlimited of New Jersey, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Closets Unlimited of New Jersey, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Closets Unlimited of New Jersey, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Closets Unlimited of New Jersey, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information on pages 18, 19 and 20 is presented for the purpose of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, such information is fairly stated in all material respects in relation to the financial statements as a whole.

A handwritten signature in blue ink that reads "Cantor Novak Berman & Pihl, PC". The signature is written in a cursive, flowing style.

Certified Public Accountants

Newtown, Pennsylvania
April 13, 2026

CLOSETS UNLIMITED OF NEW JERSEY, INC.
BALANCE SHEET
DECEMBER 31, 2025

ASSETS

CURRENT ASSETS

Cash	\$ 307,211
Accounts receivable, net	101,811
Note receivable	6,422
Inventory	53,608
Prepaid expenses and other current assets	<u>22,300</u>
TOTAL CURRENT ASSETS	491,352

PROPERTY AND EQUIPMENT, NET	161,634
OPERATING LEASE RIGHT-OF-USE ASSETS	268,620

OTHER ASSETS

Security deposits	16,569
Intangible assets, net	<u>76,667</u>

TOTAL ASSETS	<u>\$ 1,014,842</u>
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LIABILITIES AND STOCKHOLDERS' EQUITY

CURRENT LIABILITIES

Long term debt, current portion	\$ 47,926
Capital lease obligations, current portion	800
Operating lease liabilities, current portion	175,566
Accounts payable	80,279
Accrued expenses	54,963
Deferred revenue	<u>55,383</u>
TOTAL CURRENT LIABILITIES	<u>414,917</u>

LONG TERM LIABILITIES

Long term debt, net of current portion	125,524
Operating lease liabilities, net of current portion	<u>100,401</u>
	<u>225,925</u>

TOTAL LIABILITIES	<u>640,842</u>
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COMMITMENTS AND CONTINGENCIES

STOCKHOLDERS' EQUITY

Common stock, \$1 par value, 1,000 shares authorized, 300 issued and outstanding	300
Additional paid-in capital	844,977
Retained earnings (deficit)	<u>(471,277)</u>
TOTAL STOCKHOLDERS' EQUITY	<u>374,000</u>

TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	<u>\$ 1,014,842</u>
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See accompanying notes and independent auditor's report.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
STATEMENT OF OPERATIONS AND RETAINED EARNINGS (DEFICIT)
YEAR ENDED DECEMBER 31, 2025

REVENUES	\$ 4,518,468
COST OF SALES	<u>1,610,401</u>
GROSS PROFIT	<u>2,908,067</u>
GENERAL AND ADMINISTRATIVE EXPENSES	
Administrative	2,790,272
Depreciation	69,959
Amortization	<u>30,000</u>
TOTAL GENERAL AND ADMINISTRATIVE EXPENSES	<u>2,890,231</u>
INCOME FROM OPERATIONS	<u>17,836</u>
OTHER INCOME (EXPENSE)	
Interest expense	(16,139)
Interest income	31,882
Loss on disallowance of employee retention credit	<u>(200,595)</u>
	<u>(184,852)</u>
NET LOSS BEFORE INCOME TAXES	(167,016)
STATE INCOME TAX EXPENSE	<u>20,000</u>
NET LOSS	(187,016)
RETAINED EARNINGS (DEFICIT), BEGINNING	9,739
DISTRIBUTIONS	<u>(294,000)</u>
RETAINED EARNINGS (DEFICIT), ENDING	<u><u>\$ (471,277)</u></u>

See accompanying notes and independent auditor's report.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
STATEMENT OF CASH FLOWS
YEAR ENDED DECEMBER 31, 2025

CASH FLOWS FROM OPERATING ACTIVITIES	
Loss from operations	\$ (187,016)
Adjustments to reconcile net income to net cash provided by operating activities	
Depreciation and amortization	99,959
Non-cash lease expense	3,912
Loss on disallowance of employee retention credit	200,595
Bad debts	41,513
(Increase) decrease in current assets	
Accounts receivable	(47,102)
Note receivable	20,281
Inventory	14,522
Employee retention tax credit receivable	213,046
Prepaid expenses and other current assets	(3,000)
Increase (decrease) in current liabilities	
Accounts payable and accrued expenses	60,717
Advances to affiliate	(69,213)
Deferred revenue	(29,714)
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>318,500</u>
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchases of property and equipment	<u>(125,000)</u>
NET CASH USED BY INVESTING ACTIVITIES	<u>(125,000)</u>
CASH FLOWS FROM FINANCING ACTIVITIES	
Net advances from long-term borrowings	130,000
Payments on long-term borrowings	(47,393)
Payments on finance lease obligations	(1,850)
Stockholder distributions	<u>(294,000)</u>
NET CASH USED BY FINANCING ACTIVITIES	<u>(213,243)</u>
NET DECREASE IN CASH	(19,743)
CASH, BEGINNING	<u>\$ 326,954</u>
CASH, ENDING	<u><u>\$ 307,211</u></u>
SUPPLEMENTARY DISCLOSURES	
Interest paid	<u><u>\$ 16,139</u></u>
New Jersey Income taxes paid	<u><u>\$ 23,000</u></u>

See accompanying notes and independent auditor's report.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2025

NOTE 1 ORGANIZATION AND NATURE OF ACTIVITIES

Closets Unlimited of New Jersey, Inc. (the “Company”), trading as Closet & Storage Concepts and More Space Place, designs, manufactures, and installs organizational and storage products used in residential and business settings. In addition, since 2000, the Company has sold and supported, with product and marketing, franchises in markets throughout the United States. At the end of 2024, the Company serviced seven individually owned franchises trading as Closet & Storage Concepts and twenty-eight individually owned franchises trading as More Space Place.

The Company is headquartered in West Berlin, NJ and operates four Closet & Storage Concepts company-owned locations servicing New Jersey, Pennsylvania, Delaware, and Maryland. Most of the products installed are for residential closet use; designs often include multiple levels of hanging poles for clothing, shelving for folded garments, shoe racks, tie racks, belt racks, drawers, baskets, as well as other space saving home furnishings such as Murphy wall beds. Other design and products are developed to the customer’s specific needs.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements and income tax returns are prepared using the accrual basis of accounting, in accordance with accounting generally accepted in the United States of America.

Use of Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Leases

Leases are classified as either finance or operating leases based upon criteria established in (“ASU” 2016-02”), “Leases” (FASB Topic 842). The standards require lessees to record leases on their balance sheet recognizing a lease liability for the obligation to make lease payments, and a right-of-use asset for the right to use the underlying asset for the lease term, calculated based upon the present value of future minimum lease payments at lease commencement and recognizing the expense on the statement of operations on a straight line basis over the life of the leases.

The Company made an election not to record the operating right-of-use assets or operating lease liabilities for leases with an initial term of 12 months or less (“short term”). Short term lease costs in costs of revenues consist of equipment leased and charged specifically to jobs as incurred. Short term lease costs in general and administrative includes leased office and warehouse space. Payments on these leases are recognized on a straight-line basis on the statement of operations over the lease term.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Leases (Continued)

The Company also elected not to combine the lease and non-lease components on all new or modified operating leases into a single lease component for all classes of assets. The Company adopted ASU 2023-01 of (FASB Topic 842), to use the written terms and conditions of a common control arrangement to determine if a lease exists and the accounting and classification for the lease.

Revenue Recognition

Franchise Revenue

Franchise revenues consist primarily of royalties, National Advertising Program contributions, and initial franchise fees.

The Company's primary performance obligation under the franchise license is granting certain rights to use the Company's intellectual property, and all other services the Company provides under the franchise agreement are highly interrelated, not distinct within the contract, and therefore accounted for under ASC 606 as a single performance obligation, which is satisfied by granting certain rights to use our intellectual property.

Royalties are calculated as a percentage of the franchisee's sales. Franchisee contributions to national advertising funds are based on a fixed dollar assessment. Under our franchise agreements, advertising contributions paid by franchisees, must be spent on advertising, marketing and related activities. Our franchise royalties, represent sales-based royalties that are related entirely to our performance obligation under the franchise agreement and are recognized as franchise sales occur.

Initial franchise fees are payable by the franchisee upon signing a new franchise agreement or successor franchise agreement. Revenue from initial fees is recognized when the performance obligation is satisfied. Performance obligations that are normally satisfied by the opening of the franchised business to the public are determined to be earned during the period from the execution of the contract to the opening of the franchised business which is generally less than one year. Unearned initial fee revenues from franchisee acquisition and acceptance will be as deferred non-refundable revenue and recognized as revenue over the term of the contract which is currently 10 years. There are currently no unearned initial fee revenues as management has determined that all performance obligations have been satisfied.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition (Continued)

Corporate-owned Stores Revenue

The Company receives payments from customers based on a billing schedule as established in our contracts. Contracts typically call for a deposit of 50% of the contract value at acceptance of an order and the remaining balance upon installation of the product. Contract asset relates to our conditional right to consideration for our completed performance under the contract. Contract receivables are recorded when the right to consideration becomes unconditional. As of December 31, 2025 and 2024, there was \$22,774 and \$17,546, respectively, of contract receivables, which are included in accounts receivable. Contract liability relates to payments received in advance of performance under the contract. Contract liabilities are recognized as revenue as (or when) we perform under contract. As of December 31, 2025 and 2024, and there was \$55,383 and \$85,097, respectively, of deferred revenue related to services performed subsequently.

We have analyzed the provisions of the FASB's ASC Topic 606, Revenue from Contracts with Customers, and have concluded that no changes are necessary to conform with the new standard. The Company's revenue is recognized at a single point in time when ownership, risks and rewards transfer.

Cash and Cash Equivalents

The Company considers all highly liquid investments with original maturities of three months or less to be cash equivalents.

Accounts Receivable

Accounts receivable consists primarily of amounts due from franchisees for royalties and National Advertising Program revenues. The Company's policy is to extend credit to customers and franchisees that management has determined to be credit-worthy; management does not believe it is exposed to any significant concentrations of credit risk with respect to trade receivables. The company provides an allowance for credit losses equal to the estimated losses are based on a review of the current status of existing receivables. For the year ended December 31, 2025, the Company recognized \$47,935, in allowance for credit losses on receivables arising from franchise royalties and advertising contributions from franchisees.

Note Receivable

The Company entered into a note receivable with a franchisee for unpaid franchise royalties, in the amount of \$26,703. The balance as of December 31, 2025 was \$6,422. Payments on this note are due in bi-weekly variable installments of approximately \$250 to \$700 through June 2026. Payments are expected to continue and be paid in full. There is no interest charged on this note.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2025

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Inventories

Inventory is comprised primarily of raw materials (e.g., laminate, accessories, closet hardware) which have not been charged to specific jobs as well as logo and promotional items sold to the franchises. Due to the custom nature of the Company's business model, there are no finished goods inventory and work-in-progress inventory is minimal. Inventories are stated at the lower of cost or market value. Cost is determined using the first-in, first-out (FIFO) method. Market is determined by the most recent selling price. The inventory at December 31, 2025 was \$53,608.

Property and Equipment

Property and equipment are stated at cost. Depreciation of property and equipment for financial reporting purposes is provided using the straight-line method over their respective estimated useful lives ranging from 5 to 15 years. Expenditures for major renewals and betterments that extend the useful lives of property and equipment are capitalized. Expenditures for maintenance and repairs are charged to expense as incurred. When property and equipment is sold or otherwise disposed of, the asset account and any accumulated depreciation accounts are relieved, and any gain or loss is included in other income and expense on the income statement.

The carrying amount of all long-lived assets is evaluated periodically to determine if an adjustment to the depreciation period, or the non-depreciated balance is warranted. Based on its most recent analysis, the Company believes that no impairment of property and equipment exists.

Components of property and equipment at December 31, 2025, is as follows:

Machinery and equipment	\$ 556,098
Office equipment	173,894
Furniture and fixtures	29,990
Vehicles	158,042
Leasehold improvements	23,087
AI Development	125,000
	<u>1,066,111</u>
Less: accumulated depreciation and amortization	<u>(904,477)</u>
	<u>\$ 161,634</u>

Intangible Assets

Intangible assets are amortized on a straight-line basis over their useful lives, estimated to be fifteen years. Intangibles primarily exist relating to the acquisition of certain franchise costs and restrictive covenants on October 31, 2013. There has been no impairment loss related to the intangibles as of December 31, 2025. Estimated future amortization expense for the years 2026 through 2027 is \$30,000 per year, and \$16,667 in 2028.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Intangible Assets (Continued)

Intangible assets are tested for impairment at least annually on December 31, or more frequently if events or changes in circumstances, such as a significant decline in sales, earnings, or cash flows, or material adverse changes in the business climate, indicate that the carrying value of an asset might be impaired. Based on the Company's 2025 impairment analysis, the Company did not identify any impairment to the intangible assets.

Cost of Sales

Cost of sales consists primarily of direct costs such as materials and supplies related to its closet design, manufacturing, and installation sales.

Selling and Administrative Expenses

Selling and administrative expenses consist of compensations for all employees, advertising, insurance, rents, professional fees, technology service and supplies, travel and entertainment, and other administrative costs.

Advertising Costs

All costs associated with advertising and promotions are expensed in the year incurred. Advertising expense for the year ended December 31, 2025 was \$394,002.

Warranties

The Company provides a warranty on all materials and workmanship for all sales of items delivered and installed for as long as the customer occupies the premises in which such products were installed; except for the following actions which will void the warranty: (a) the customer fails to pay all the agreed upon compensations upon completion of the project; (b) the customer subjects the project to use other than for its reasonable and intended usage; and (c) the project is removed and is not removed and reinstalled by the Company. This warranty historically has not produced material costs; therefore, the Company has not accrued any future expenses against current operations.

Sales Tax

The Company's policy is to exclude from its sales all sales taxes assessed to its customers. Currently the Company does not provide goods or services which are subject to sales tax in any of its operational jurisdictions. The Company does pay sales and use taxes on material purchases, and those are presented net. Use taxes assessed on materials purchases are recorded as accrued liabilities on the balance sheet until remitted to the state agencies.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Income Taxes

The Company has elected to be taxed under the provisions of Subchapter S of the Internal Revenue Code for federal and state income tax purposes. Under those provisions, the Company does not pay corporate income taxes on its taxable income. Instead, the stockholder is liable for individual federal and state income taxes on the Company's taxable income. Therefore, no provision or liability for federal income taxes has been included in the financial statements. However, there is a provision for the required state income taxes.

While the Company has elected New Jersey S corporation status, it has also made an annual election for the 2025 New Jersey Pass-Through Business Alternative Income Tax (PTE). Under this election, the Company is agreeing to pay tax due on the owner's share of the distributive proceeds. The owner may then claim a refundable tax credit for the amount of tax paid by the pass-through entity on their share of distributive proceeds.

The Company's income tax filings are subject to audit by various taxing authorities. The Company's open audit periods are 2022 through 2025. In evaluating the Company's tax provisions and accruals, interpretations and tax planning strategies are considered. The Company believes its estimates are appropriate based on current facts and circumstances.

Variable Interest Entities

The Consolidation Topic of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC"), requires certain variable interest entities ("VIEs") to be consolidated by the primary beneficiary of the entity if the equity investors in the entity do not have the characteristics of a controlling financial interest or do not have a sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. Management has determined that the corporation discussed in Note 4 is not a VIE; therefore, consolidation is not required. Management has determined also, that the Company does not have any other material VIE relationships which require consolidation.

Date of Management's Review

Management has evaluated subsequent events through April 13, 2026, the date which the financial statements were available to be issued.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2025

NOTE 3 FRANCHISE OPERATIONS

Franchise activity for the year ended December 31, 2025 is as follows:

Franchises opened	0
Franchises sold	0
Franchises in operation	32
Company-owned locations	6
Franchises closed	0
Franchises reacquired from franchisees	1
Franchises transferred to new franchisees	3
Franchises ceased operations - other reasons	1

NOTE 4 RELATED PARTY TRANSACTIONS

The Company's sole stockholder from time to time has advanced funds to the Company for working capital purposes. No note or repayment schedule exists and the advance bears no interest. The shareholder has waived his rights to payment prior to other obligations, therefore, the advances are classified as long-term debt on the balance sheet. At December 31, 2025, there were no balances owed to the stockholder.

The Company's sole stockholder owns a separate entity that, in 2014, acquired substantially all of the assets and operations of a manufacturing entity that contractually supplies all of the "More Space Place" franchises. During the year, the Company made purchases from the entity in the amount of \$21,423, which are included in materials and supplies in costs of sales. No balances were due to this entity at December 31, 2025.

NOTE 5 RETIREMENT PLANS

The Company sponsors the Closet & Storage Concepts 401(K) Plan. The Plan covers all employees of age 21 with one year of service and 1,000 hours of service or more. The profit-sharing feature is discretionary in nature. Retirement expense for the year ended December 31, 2025 was \$14,784.

NOTE 6 LINE OF CREDIT

The Company currently has a line of credit with TD Bank in the amount of \$200,000. Interest is payable at varying dates based on the bank's prime rate plus 0.49% (7.24% at December 31, 2025). The line of credit is guaranteed by the Company's sole stockholder and is collateralized by the assets of the Company. As of December 31, 2025, there was no outstanding amount on the line of credit.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2025

NOTE 7 LONG-TERM DEBT OBLIGATIONS

The following is a summary of long-term debt obligations at December 31, 2025:

Note payable to TD Bank. The loan is payable over 60 months at \$2,564 per month at 6.74% interest and matures January 2030. The loan is collateralized by all personal property of the company. \$ 109,346

Note payable to Leaf Capital Funding. The loan is payable over 72 months at \$1,754 per month at 5.5% interest and matures July 2028. The loan is collateralized by equipment. 50,482

Note payable to Leaf Capital Funding. The loan is payable over 60 months at \$500 per month at 8.4% interest and matures July 2028. The loan is collateralized by equipment. 13,622

Total long term obligations	173,450
Less: current portion	<u>47,926</u>
	<u><u>\$ 125,524</u></u>

The following is a summary of scheduled principal payments for the long-term debt obligations as of December 31, 2025:

<u>Years Ending December 31,</u>	
2026	\$ 47,926
2027	51,101
2028	42,642
2029	29,530
2030	<u>2,251</u>
	<u><u>\$ 173,450</u></u>

NOTE 8 LEASES

The Company assesses whether an arrangement qualifies as a lease at inception and only reassesses its determination if the terms and conditions of the arrangement are changed. Leases are classified as either finance leases or operating leases based on criteria in ASC 842. The Company has operating leases for its corporate offices, warehouse space and retail showroom. The Company has finance leases for equipment and vehicles. Such leases generally have original lease terms between two and six years, and often include options to renew. The Company includes options to extend the lease term if the options are reasonably exercised. The Company currently considers its renewal options to be reasonably certain to be exercised. The Company does not have residual value guarantees or material restrictive covenants associated with its leases.

Operating lease assets represent the right to use an underlying asset, and operating lease liabilities represent the obligation to make lease payments arising from the lease. Operating lease right-of-use assets and operating lease liabilities are recognized based on the present value of future of minimum lease payments at lease commencement. The Company calculates the present value of its operating leases using an estimated incremental borrowing rate, which requires judgement. The Company estimates the incremental borrowing rate for each operating lease based on prevailing market rates for collateralized debt in a similar economic environment with similar payment terms and maturity dates commensurate with the terms of the lease.

The Company has two operating leases for facilities in New Jersey. The Company leases a showroom in Marlton, New Jersey, with a term through November 2027. The lease calls for monthly payments of \$5,346, with annual escalations of 4%. The Company's second facility is located in West Berlin, New Jersey, which houses its corporate headquarters and manufacturing operation. The lease calls for monthly payments of \$9,982, with annual escalations of 4%, through April 2027.

Certain leases contain variable payments, which are expensed as incurred and not included in the Company's operating lease right-of-use assets and operating lease liabilities. These amounts primarily include payments for maintenance, utilities, taxes and insurance on the Company's corporate and retail facilities and are excluded from the present value of the Company's lease obligations.

The capitalized cost of the equipment under finance leases is \$5,400 at December 31, 2025, and is included in property and equipment account on the balance sheet. Amortization of the capitalized cost of the equipment and vehicles is charged to depreciation expense. The accumulated depreciation on this equipment and vehicles was \$2,790 at December 31, 2025.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2025

NOTE 8 LEASES (Continued)

The components of lease expense were as follows:

	<u>Statement of Operations Location</u>	<u>Year Ended</u> <u>December 31, 2025</u>
<u>Operating lease cost:</u>		
Lease cost	Cost of goods sold	\$ 89,843
Lease cost	General & administrative expenses	94,135
		<u>\$ 183,978</u>
<u>Finance lease cost:</u>		
Amortization of finance leases	Cost of goods sold	\$ 186
Interest on lease liabilities	Interest expense	591
		<u>\$ 777</u>
<u>Short-term lease cost:</u>		
Short-term lease cost	Cost of goods sold	\$ 39,306
Short-term lease cost	General & administrative expenses	14,313
		<u>\$ 53,619</u>

Variable lease cost primarily consists of common area maintenance, such as cleaning and repairs.

The following is a schedule by year of the maturities of lease liabilities with original terms in excess of one year as of December 31, 2025.

<u>Years Ending December 31,</u>	<u>Operating Leases</u>		<u>Finance Leases</u> <u>Amount</u>
	<u>Marlton</u> <u>Amount</u>	<u>West Berlin</u> <u>Amount</u>	
2026	\$ 64,370	\$ 123,015	\$ 809
2027	61,162	41,544	-
Total undiscounted future minimum lease payments	125,532	164,559	809
Less imputed interest	(7,293)	(6,831)	(9)
Total discounted future minimum lease payments	\$ 118,239	\$ 157,728	\$ 800
Weighted average remaining lease term (years)	1.9	1.3	0.5
Weighted average discount rate	6.00%	6.00%	4.90%

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2025

NOTE 9 **INTANGIBLE ASSETS**

On October 31, 2013, the Company purchased certain assets of More Space Place, Inc. for \$450,000. Identifiable intangible assets recorded in connection with the October 31, 2013 More Space Place, Inc. acquisition shown net of accumulated amortization at December 31, 2025 consisted of the following:

	Gross	Amortization	Net
Qualified Franchise Agreements	\$ 300,000	\$ 245,000	\$ 55,000
Non-Competition Agreement	150,000	128,333	21,667
	<u>\$ 450,000</u>	<u>\$ 373,333</u>	<u>\$ 76,667</u>

Amortization expense was \$30,000 for each year ended December 31, 2025. There was no impairment loss in 2025. Future amortization is scheduled at approximately \$30,000 per year through 2027 and \$16,667 in 2028.

NOTE 10 **CONCENTRATIONS**

Cash

Custodial credit risk is the risk that in the event of a bank failure, the Company's deposits may not be returned to the Company. Accounts at each institution are insured by the FDIC up to \$250,000 for interest-bearing accounts. The Company maintains its cash balances in banks and periodically maintains balances in excess of the FDIC limit. At December 31, 2025, amounts in excess of the FDIC insured limit was \$46,072.

NOTE 11 **OTHER EXPENSE – LOSS DISALLOWANCE OF EMPLOYEE RETENTION CREDIT**

The CARES Act provides an employee retention tax credit ("ERTC"), which is a refundable tax credit against certain employment taxes for eligible employers. For 2020, the tax credit of up to \$5,000 per employee is equal to 50% of qualified wages paid to employees during the year, capped at \$10,000 of qualified wages per employee. For 2021, the tax credit of up to \$7,000 per employee is equal to 70% of qualified wages paid to employees during a quarter, capped at \$10,000 of qualified wages per employee through September 30, 2021. The Company qualified for the tax credit under the CARES Act during 2020 and 2021; therefore, a tax credit in the amount of \$776,293 was recognized and included in other income on the statement of operations as of December 31, 2022, which is the year in which the qualification was realized. A related receivable was included on the balance sheet as of December 31, 2024, in the amount of \$413,641, which is comprised of the credit receivable only. During the year \$213,046 was collected on the outstanding receivable, and the remaining balance of \$200,595 was disallowed by the IRS. Accordingly, the Company wrote off the remaining balance and recognized an expense of the same amount in the current year.

SUPPLEMENTARY INFORMATION

CLOSETS UNLIMITED OF NEW JERSEY, INC.
SCHEDULE OF REVENUES
YEAR ENDED DECEMBER 31, 2025

Store sales	\$ 2,677,413
Franchise fees	84,250
Royalties	1,676,200
Advertising contributions	62,621
Technology fees	<u>17,984</u>
	<u>\$ 4,518,468</u>

See independent auditor's report

CLOSETS UNLIMITED OF NEW JERSEY, INC.
SCHEDULE OF COST OF SALES
YEAR ENDED DECEMBER 31, 2025

Beginning inventory	\$ 68,130
Purchases of materials and supplies	790,365
Ending inventory	<u>(53,608)</u>
Total materials and supplies	<u>804,887</u>
Other costs	
Labor	518,283
Employee benefits and retirement	29,391
Lease	89,843
Payroll taxes	91,492
Product Development	2,513
Rent and utilities	<u>73,992</u>
Total other costs	<u>805,514</u>
	<u>\$ 1,610,401</u>

See independent auditor's report

CLOSETS UNLIMITED OF NEW JERSEY, INC.
SCHEDULE OF GENERAL AND ADMINISTRATIVE EXPENSES
YEAR ENDED DECEMBER 31, 2025

Advertising, promotion and marketing	\$ 394,002
Bad debt expense	41,513
Bank and credit card fees	65,929
Commissions	67,825
Dues and subscriptions	23,829
Employee benefits and retirement	82,090
Insurance	88,075
Lease	94,135
Meals and entertainment	3,779
Office and supplies	39,928
Payroll	1,336,025
Payroll taxes	66,426
Professional fees	210,929
Rent	14,313
Repairs and maintenance	3,342
Taxes and licenses	3,487
Technology	91,099
Telephone and utilities	21,440
Travel	81,169
Vehicle, parking and tolls	60,937
	<u>\$ 2,790,272</u>

See independent auditor's report

CLOSETS UNLIMITED OF NEW JERSEY, INC.

FINANCIAL STATEMENTS

DECEMBER 31, 2024

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& PIKE, PC

INDEPENDENT AUDITORS' REPORT

To the Shareholder
Closets Unlimited of New Jersey, Inc.
West Berlin, New Jersey

Opinion

We have audited the accompanying financial statements of Closets Unlimited of New Jersey, Inc. (a NJ corporation), which comprise the balance sheet as of December 31, 2024, and the related statements of operations, retained earnings, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Closets Unlimited of New Jersey, Inc. as of December 31, 2024, and the results of its operations and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Closets Unlimited of New Jersey, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Closets Unlimited of New Jersey, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Closets Unlimited of New Jersey, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Closets Unlimited of New Jersey, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information on pages 18, 19 and 20 is presented for the purpose of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, such information is fairly stated in all material respects in relation to the financial statements as a whole.

A handwritten signature in blue ink that reads "Cantor Novak Berman & Pihl, PC". The signature is written in a cursive, flowing style.

Certified Public Accountants

Newtown, Pennsylvania
April 17, 2025

CLOSETS UNLIMITED OF NEW JERSEY, INC.
BALANCE SHEET
DECEMBER 31, 2024

ASSETS

CURRENT ASSETS

Cash	\$	326,954
Accounts receivable, net		96,222
ERTC refundable credits receivable		413,641
Note receivable		26,703
Inventory		68,130
Prepaid expenses and other current assets		<u>19,300</u>
TOTAL CURRENT ASSETS		950,950

PROPERTY AND EQUIPMENT, NET		106,593
OPERATING LEASE RIGHT-OF-USE ASSETS		430,813

OTHER ASSETS

Security deposits		16,569
Intangible assets, net		<u>106,667</u>

TOTAL ASSETS	\$	<u>1,611,592</u>
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LIABILITIES AND STOCKHOLDERS' EQUITY

CURRENT LIABILITIES

Line of credit	\$	-
Long term debt, current portion		26,739
Capital lease obligations, current portion		1,850
Operating lease liabilities, current portion		167,122
Accounts payable		49,369
Accrued expenses		25,156
Deferred revenue		<u>85,097</u>
TOTAL CURRENT LIABILITIES		<u>355,333</u>

LONG TERM LIABILITIES

Long term debt, net of current portion		64,104
Capital lease obligations, net of current portion		800
Operating lease liabilities, net of current portion		267,126
Due to affiliate		<u>69,213</u>
		<u>401,243</u>

TOTAL LIABILITIES		<u>756,576</u>
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COMMITMENTS AND CONTINGENCIES

STOCKHOLDERS' EQUITY

Common stock, \$1 par value, 1,000 shares authorized, 300 issued and outstanding		300
Additional paid-in capital		844,977
Retained earnings		<u>9,739</u>
TOTAL STOCKHOLDERS' EQUITY		<u>855,016</u>

TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$	<u>1,611,592</u>
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CLOSETS UNLIMITED OF NEW JERSEY, INC.
STATEMENT OF OPERATIONS AND RETAINED EARNINGS
YEAR ENDED DECEMBER 31, 2024

REVENUES	\$ 4,275,640
COST OF SALES	<u>1,349,313</u>
GROSS PROFIT	<u>2,926,327</u>
GENERAL AND ADMINISTRATIVE EXPENSES	
Administrative	2,709,074
Depreciation	43,662
Amortization	<u>30,000</u>
TOTAL GENERAL AND ADMINISTRATIVE EXPENSES	<u>2,782,736</u>
INCOME FROM OPERATIONS	<u>143,591</u>
OTHER INCOME (EXPENSE)	
Interest expense	(21,224)
Interest income	<u>53</u>
	<u>(21,171)</u>
NET INCOME BEFORE INCOME TAXES	122,420
STATE INCOME TAX EXPENSE	<u>28,031</u>
NET INCOME	94,389
RETAINED EARNINGS, BEGINNING	185,200
DISTRIBUTIONS	<u>(269,850)</u>
RETAINED EARNINGS, ENDING	<u>\$ 9,739</u>

See accompanying notes and independent auditor's report.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
STATEMENT OF CASH FLOWS
YEAR ENDED DECEMBER 31, 2024

CASH FLOWS FROM OPERATING ACTIVITIES

Income from operations	\$ 94,389
Adjustments to reconcile net income to net cash provided by operating activities	
Depreciation and amortization	73,662
Non-cash lease expense	2,195
Bad debts	52,587
(Increase) decrease in current assets	
Accounts receivable	(21,172)
Note receivable	(17,944)
Inventory	(18,584)
Prepaid expenses and other current assets	8,034
Increase (decrease) in current liabilities	
Accounts payable and accrued expenses	(81,943)
Deferred revenue	85,097
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>236,321</u>

CASH FLOWS FROM FINANCING ACTIVITIES

Net advances (payments) on line of credit	(139,994)
Payments on long-term borrowings	(46,955)
Payments on finance lease obligations	(3,815)
Stockholder distributions	(269,850)
NET CASH USED BY FINANCING ACTIVITIES	<u>(460,614)</u>

NET DECREASE IN CASH (224,293)

CASH, BEGINNING \$ 551,247

CASH, ENDING \$ 326,954

SUPPLEMENTARY DISCLOSURES

Interest paid	<u>\$ 21,224</u>
New Jersey Income taxes paid	<u>\$ 28,031</u>

NON-CASH INVESTING AND FINANCING ACTIVITIES:

Operating lease right-of-use assets obtained in exchange for lease liabilities	<u><u>\$ 505,679</u></u>
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See accompanying notes and independent auditor's report.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2024

NOTE 1 ORGANIZATION AND NATURE OF ACTIVITIES

Closets Unlimited of New Jersey, Inc. (the “Company”), trading as Closet & Storage Concepts and More Space Place, designs, manufactures, and installs organizational and storage products used in residential and business settings. In addition, since 2000, the Company has sold and supported, with product and marketing, franchises in markets throughout the United States. At the end of 2024, the Company serviced seven individually owned franchises trading as Closet & Storage Concepts and twenty-eight individually owned franchises trading as More Space Place.

The Company is headquartered in West Berlin, NJ and operates four Closet & Storage Concepts company-owned locations servicing New Jersey, Pennsylvania, Delaware, and Maryland. Most of the products installed are for residential closet use; designs often include multiple levels of hanging poles for clothing, shelving for folded garments, shoe racks, tie racks, belt racks, drawers, baskets, as well as other space saving home furnishings such as Murphy wall beds. Other design and products are developed to the customer’s specific needs.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements and income tax returns are prepared using the accrual basis of accounting, in accordance with accounting generally accepted in the United States of America.

Use of Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Leases

Leases are classified as either finance or operating leases based upon criteria established in (“ASU” 2016-02”), “Leases” (FASB Topic 842). The standards require lessees to record leases on their balance sheet recognizing a lease liability for the obligation to make lease payments, and a right-of-use asset for the right to use the underlying asset for the lease term, calculated based upon the present value of future minimum lease payments at lease commencement and recognizing the expense on the statement of operations on a straight line basis over the life of the leases.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Leases (Continued)

The Company made an election not to record the operating right-of-use assets or operating lease liabilities for leases with an initial term of 12 months or less ("short term"). Short term lease costs in costs of revenues consist of equipment leased and charged specifically to jobs as incurred. Short term lease costs in general and administrative includes leased office and warehouse space. Payments on these leases are recognized on a straight-line basis on the statement of operations over the lease term.

The Company also elected not to combine the lease and non-lease components on all new or modified operating leases into a single lease component for all classes of assets. The Company adopted ASU 2023-01 of (FASB Topic 842), to use the written terms and conditions of a common control arrangement to determine if a lease exists and the accounting and classification for the lease.

Revenue Recognition

Franchise Revenue

Franchise revenues consist primarily of royalties, National Advertising Program contributions, and initial franchise fees.

The Company's primary performance obligation under the franchise license is granting certain rights to use the Company's intellectual property, and all other services the Company provides under the franchise agreement are highly interrelated, not distinct within the contract, and therefore accounted for under ASC 606 as a single performance obligation, which is satisfied by granting certain rights to use our intellectual property.

Royalties are calculated as a percentage of the franchisee's sales. Franchisee contributions to national advertising funds are based on a fixed dollar assessment. Under our franchise agreements, advertising contributions paid by franchisees, must be spent on advertising, marketing and related activities. Our franchise royalties, represent sales-based royalties that are related entirely to our performance obligation under the franchise agreement and are recognized as franchise sales occur.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition (Continued)

Franchise Revenue (Continued)

Initial franchise fees are payable by the franchisee upon signing a new franchise agreement or successor franchise agreement. Revenue from initial fees is recognized when the performance obligation is satisfied. Performance obligations that are normally satisfied by the opening of the franchised business to the public are determined to be earned during the period from the execution of the contract to the opening of the franchised business which is generally less than one year. Unearned initial fee revenues from franchisee acquisition and acceptance will be as deferred non-refundable revenue and recognized as revenue over the term of the contract which is currently 10 years. There are currently no unearned initial fee revenues as management has determined that all performance obligations have been satisfied.

Corporate-owned Stores Revenue

The Company receives payments from customers based on a billing schedule as established in our contracts. Contracts typically call for a deposit of 50% of the contract value at acceptance of an order and the remaining balance upon installation of the product. Contract asset relates to our conditional right to consideration for our completed performance under the contract. Contract receivables are recorded when the right to consideration becomes unconditional. As of December 31, 2024, there was \$17,546 of contract receivables, which are included in accounts receivable. Contract liability relates to payments received in advance of performance under the contract. Contract liabilities are recognized as revenue as (or when) we perform under contract. As of December 31, 2024, there was \$85,097 of deferred revenue related to services performed in 2025.

We have analyzed the provisions of the FASB's ASC Topic 606, Revenue from Contracts with Customers, and have concluded that no changes are necessary to conform with the new standard. The Company's revenue is recognized at a single point in time when ownership, risks and rewards transfer.

Cash and Cash Equivalents

The Company considers all highly liquid investments with original maturities of three months or less to be cash equivalents.

Accounts Receivable

Accounts receivable consists primarily of amounts due from franchisees for royalties and National Advertising Program revenues. The Company's policy is to extend credit to customers and franchisees that management has determined to be credit-worthy. The company provides an allowance for credit losses equal to the estimated losses are based on a review of the current status of existing receivables. For the year ended December 31, 2024, the Company recognized \$52,587, in allowance for credit losses on receivables arising from franchise royalties and advertising contributions from franchisees.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2024

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Note Receivable

The Company entered into a note receivable with a franchisee for unpaid franchise royalties, in the amount of \$26,703. The balance as of December 31, 2024 was \$26,703. Payments on this note commenced in April 2025, and are due in bi-weekly variable installments of approximately \$250 to \$700 through June 2026. Payments are expected to continue and be paid in full. There is no interest charged on this note.

Inventories

Inventory is comprised primarily of raw materials (e.g., laminate, accessories, closet hardware) which have not been charged to specific jobs as well as logo and promotional items sold to the franchises. Due to the custom nature of the Company's business model, there are no finished goods inventory and work-in-progress inventory is minimal. Inventories are stated at the lower of cost or market value. Cost is determined using the first-in, first-out (FIFO) method. Market is determined by the most recent selling price. The inventory at December 31, 2024 was \$68,130.

Property and Equipment

Property and equipment are stated at cost. Depreciation of property and equipment for financial reporting purposes is provided using the straight-line method over their respective estimated useful lives ranging from 5 to 15 years. Expenditures for major renewals and betterments that extend the useful lives of property and equipment are capitalized. Expenditures for maintenance and repairs are charged to expense as incurred. When property and equipment is sold or otherwise disposed of, the asset account and any accumulated depreciation accounts are relieved, and any gain or loss is included in other income and expense on the income statement.

The carrying amount of all long-lived assets is evaluated periodically to determine if an adjustment to the depreciation period, or the non-depreciated balance is warranted. Based on its most recent analysis, the Company believes that no impairment of property and equipment exists.

Intangible Assets

Intangible assets are amortized on a straight-line basis over their useful lives, estimated to be fifteen years. Intangibles primarily exist relating to the acquisition of certain franchise costs and restrictive covenants on October 31, 2013. There has been no impairment loss related to the intangibles as of December 31, 2024. Estimated future amortization expense for the years 2025 through 2027 is \$30,000 per year, and \$16,667 in 2028.

Intangible assets are tested for impairment at least annually on December 31, or more frequently if events or changes in circumstances, such as a significant decline in sales, earnings, or cash flows, or material adverse changes in the business climate, indicate that the carrying value of an asset might be impaired. Based on the Company's 2024 impairment analysis, the Company did not identify any impairment to the intangible assets.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2024

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cost of Sales

Cost of sales consists primarily of direct costs such as materials and supplies related to its closet design, manufacturing, and installation sales.

Selling and Administrative Expenses

Selling and administrative expenses consist of compensations for all employees, advertising, insurance, rents, professional fees, technology service and supplies, travel and entertainment, and other administrative costs.

Advertising Costs

All costs associated with advertising and promotions are expensed in the year incurred. Advertising expense for the year ended December 31, 2024 was \$296,593.

Warranties

The Company provides a warranty on all materials and workmanship for all sales of items delivered and installed for as long as the customer occupies the premises in which such products were installed; except for the following actions which will void the warranty: (a) the customer fails to pay all the agreed upon compensations upon completion of the project; (b) the customer subjects the project to use other than for its reasonable and intended usage; and (c) the project is removed and is not removed and reinstalled by the Company. This warranty historically has not produced material costs; therefore, the Company has not accrued any future expenses against current operations.

Sales Tax

The Company's policy is to exclude from its sales all sales taxes assessed to its customers. Currently the Company does not provide goods or services which are subject to sales tax in any of its operational jurisdictions. The Company does pay sales and use taxes on material purchases, and those are presented net. Use taxes assessed on materials purchases are recorded as accrued liabilities on the balance sheet until remitted to the state agencies.

Income Taxes

The Company has elected to be taxed under the provisions of Subchapter S of the Internal Revenue Code for federal and state income tax purposes. Under those provisions, the Company does not pay corporate income taxes on its taxable income. Instead, the stockholder is liable for individual federal and state income taxes on the Company's taxable income. Therefore, no provision or liability for federal income taxes has been included in the financial statements. However, there is a provision for the required state income taxes.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2024

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Income Taxes (Continued)

While the Company has elected New Jersey S corporation status, it has also made an annual election for the 2024 New Jersey Pass-Through Business Alternative Income Tax (PTE). Under this election, the Company is agreeing to pay tax due on the owner's share of the distributive proceeds. The owner may then claim a refundable tax credit for the amount of tax paid by the pass-through entity on their share of distributive proceeds.

The Company's income tax filings are subject to audit by various taxing authorities. The Company's open audit periods are 2021 through 2024. In evaluating the Company's tax provisions and accruals, interpretations and tax planning strategies are considered. The Company believes its estimates are appropriate based on current facts and circumstances.

Variable Interest Entities

The Consolidation Topic of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC"), requires certain variable interest entities ("VIEs") to be consolidated by the primary beneficiary of the entity if the equity investors in the entity do not have the characteristics of a controlling financial interest or do not have a sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. Management has determined that the corporation discussed in Note 4 is not a VIE; therefore, consolidation is not required. Management has determined also, that the Company does not have any other material VIE relationships which require consolidation.

Date of Management's Review

Management has evaluated subsequent events through April 17, 2025, the date which the financial statements were available to be issued.

NOTE 3 FRANCHISE OPERATIONS

Franchise activity for the year ended December 31, 2024 is as follows:

Franchises opened	1
Franchises sold	0
Franchises in operation	35
Company-owned locations	5
Franchises closed	0
Franchises reacquired from franchisees	0
Franchises transferred to new franchisees	3
Franchises ceased operations - other reasons	1

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2024

NOTE 4 RELATED PARTY TRANSACTIONS

The Company's sole stockholder from time to time has advanced funds to the Company for working capital purposes. No note or repayment schedule exists and the advance bears no interest. The shareholder has waived his rights to payment prior to other obligations, therefore, the advances are classified as long-term debt on the balance sheet. At December 31, 2024, there were no balances owed to the stockholder.

The Company's sole stockholder owns a separate entity that, in 2014, acquired substantially all of the assets and operations of a manufacturing entity that contractually supplies all of the "More Space Place" franchises. During the year, the Company made purchases from the entity in the amount of \$23,355, which are included in materials and supplies in costs of sales. The entity also provided franchisee support in the amount of \$60,000, and \$627 of advertising, included in general and administrative expenses. Balances due to this entity at December 31, 2024, are \$69,213, which are included in as due to affiliate on the balance sheet.

NOTE 5 RETIREMENT PLANS

The Company sponsors the Closet & Storage Concepts 401(K) Plan. The Plan covers all employees of age 21 with one year of service and 1,000 hours of service or more. The profit-sharing feature is discretionary in nature. Retirement expense for the year ended December 31, 2024 was \$22,535.

NOTE 6 LINE OF CREDIT

The Company currently has a line of credit with TD Bank in the amount of \$200,000. Interest is payable at varying dates based on the bank's prime rate plus 0.49% (7.99% at December 31, 2024). The line of credit is guaranteed by the Company's sole stockholder and is collateralized by the assets of the Company. As of December 31, 2024, there was no outstanding amount on the line of credit.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2024

NOTE 7 LONG-TERM DEBT OBLIGATIONS

The following is a summary of long-term debt obligations at December 31, 2024:

Note payable to Ford Motor Credit. The loan is payable over 60 months at \$634 per month at 2.9% interest and matures August 2025. The loan is collateralized by a vehicle. \$ 4,358

Note payable to Leaf Capital Funding. The loan is payable over 72 months at \$1,754 per month at 5.5% interest and matures July 2028. The loan is collateralized by equipment. 68,222

Note payable to Leaf Capital Funding. The loan is payable over 60 months at \$500 per month at 8.4% interest and matures July 2028. The loan is collateralized by equipment. 18,263

Total long term obligations	90,843
Less: current portion	<u>26,739</u>
	<u><u>\$ 64,104</u></u>

The following is a summary of scheduled principal payments for the long-term debt obligations as of December 31, 2024:

2025	\$	26,739
2026		23,788
2027		25,285
2028		<u>15,031</u>
	\$	<u><u>90,843</u></u>

NOTE 8 LEASES

The Company assesses whether an arrangement qualifies as a lease at inception and only reassesses its determination if the terms and conditions of the arrangement are changed. Leases are classified as either finance leases or operating leases based on criteria in ASC 842. The Company has operating leases for its corporate offices, warehouse space and retail showroom. The Company has finance leases for equipment and vehicles. Such leases generally have original lease terms between two and six years, and often include options to renew. The Company includes options to extend the lease term if the options are reasonably exercised. The Company currently considers its renewal options to be reasonably certain to be exercised. The Company does not have residual value guarantees or material restrictive covenants associated with its leases.

Operating lease assets represent the right to use an underlying asset, and operating lease liabilities represent the obligation to make lease payments arising from the lease. Operating lease right-of-use assets and operating lease liabilities are recognized based on the present value of future of minimum lease payments at lease commencement. The Company calculates the present value of its operating leases using an estimated incremental borrowing rate, which requires judgement. The Company estimates the incremental borrowing rate for each operating lease based on prevailing market rates for collateralized debt in a similar economic environment with similar payment terms and maturity dates commensurate with the terms of the lease.

The Company has two operating leases for facilities in New Jersey. The Company leases a showroom in Marlton, New Jersey, with a term through November 2027. The lease calls for monthly payments of \$5,141, with annual escalations of 4%. The Company's second facility is located in West Berlin, New Jersey, which houses its corporate headquarters and manufacturing operation. The lease calls for monthly payments of \$9,579, with annual escalations of 4%, through April 2027.

Certain leases contain variable payments, which are expensed as incurred and not included in the Company's operating lease right-of-use assets and operating lease liabilities. These amounts primarily include payments for maintenance, utilities, taxes and insurance on the Company's corporate and retail facilities and are excluded from the present value of the Company's lease obligations.

The capitalized cost of the equipment under finance leases is \$14,580 at December 31, 2024, and is included in property and equipment account on the balance sheet. Amortization of the capitalized cost of the equipment and vehicles is charged to depreciation expense. The accumulated depreciation on this equipment and vehicles was \$10,890 at December 31, 2024.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2024

NOTE 8 LEASES (Continued)

The components of lease expense were as follows:

	<u>Statement of Operations Location</u>	<u>Year Ended December 31, 2024</u>
<u>Operating lease cost:</u>		
Lease cost	Cost of goods sold	\$ 59,895
Lease cost	General & administrative expenses	76,868
		<u>\$ 136,763</u>
<u>Finance lease cost:</u>		
Amortization of finance leases	Cost of goods sold	\$ 259
Interest on lease liabilities	Interest expense	856
		<u>\$ 1,115</u>
<u>Short-term lease cost:</u>		
Short-term lease cost	Cost of goods sold	\$ 39,277
Short-term lease cost	General & administrative expenses	35,116
		<u>\$ 74,393</u>

Variable lease cost primarily consists of common area maintenance, such as cleaning and repairs.

The following is a schedule by year of the maturities of lease liabilities with original terms in excess of one year as of December 31, 2024.

<u>Years Ending December 31,</u>	<u>Operating Leases</u>		<u>Finance Leases Amount</u>
	<u>Marlton Amount</u>	<u>West Berlin Amount</u>	
2025	\$ 61,893	\$ 118,174	\$ 1,850
2026	64,370	123,015	800
2027	61,162	41,544	-
Total undiscounted future minimum lease payments	<u>187,425</u>	<u>282,733</u>	<u>2,650</u>
Less imputed interest	(16,132)	(19,778)	(98)
Total discounted future minimum lease payments	<u>\$ 171,293</u>	<u>\$ 262,955</u>	<u>\$ 2,552</u>
Weighted average remaining lease term (years)	2.9	2.3	1.5
Weighted average discount rate	6.00%	6.00%	5.66%

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2024

NOTE 9 INTANGIBLE ASSETS

On October 31, 2013, the Company purchased certain assets of More Space Place, Inc. for \$450,000. Identifiable intangible assets recorded in connection with the October 31, 2013 More Space Place, Inc. acquisition shown net of accumulated amortization at December 31, 2024 consisted of the following:

	Gross	Amortization	Net
Qualified Franchise Agreements	\$ 300,000	\$ 225,000	\$ 75,000
Non-Competition Agreement	150,000	118,333	31,667
	<u>\$ 450,000</u>	<u>\$ 343,333</u>	<u>\$ 106,667</u>

Amortization expense was \$30,000 for each year ended December 31, 2024. There was no impairment loss in 2024. Future amortization is scheduled at approximately \$30,000 per year through 2027 and \$16,667 in 2028.

NOTE 10 CONCENTRATIONS

Cash

Custodial credit risk is the risk that in the event of a bank failure, the Company's deposits may not be returned to the Company. Accounts at each institution are insured by the FDIC up to \$250,000 for interest-bearing accounts. The Company maintains its cash balances in banks and periodically maintains balances in excess of the FDIC limit. At December 31, 2024, amounts in excess of the FDIC insured limit was \$102,887.

NOTE 11 OTHER INCOME – ERTC REFUNDABLE CREDITS

The CARES Act provides an employee retention tax credit ("ERTC"), which is a refundable tax credit against certain employment taxes for eligible employers. For 2020, the tax credit of up to \$5,000 per employee is equal to 50% of qualified wages paid to employees during the year, capped at \$10,000 of qualified wages per employee. For 2021, the tax credit of up to \$7,000 per employee is equal to 70% of qualified wages paid to employees during a quarter, capped at \$10,000 of qualified wages per employee through September 30, 2021. The Company qualified for the tax credit under the CARES Act during 2020 and 2021; therefore, a tax credit in the amount of \$776,293 was recognized and included in other income on the statement of operations as of December 31, 2022, which is the year in which the qualification was realized. A related receivable is included on the balance sheet as of December 31, 2024, in the amount of \$413,641, which is comprised of the credit receivable only.

NOTE 12 SUBSEQUENT EVENT

The Company borrowed \$130,000 under a loan agreement with a bank on January 23, 2025. The loan bears interest at 6.74% repayable over five years, with monthly installments of \$2,564 beginning February 2025 and is collateralized by all assets.

SUPPLEMENTARY INFORMATION

CLOSETS UNLIMITED OF NEW JERSEY, INC.
SCHEDULE OF REVENUES
YEAR ENDED DECEMBER 31, 2024

Store sales	\$ 2,448,657
Franchise fees	79,250
Royalties	1,655,057
Advertising contributions	64,120
Technology fees	<u>28,556</u>
	<u>\$ 4,275,640</u>

See independent auditor's report

CLOSETS UNLIMITED OF NEW JERSEY, INC.
SCHEDULE OF COST OF SALES
YEAR ENDED DECEMBER 31, 2024

Beginning inventory	\$ 49,546
Purchases of materials and supplies	688,440
Ending inventory	<u>(68,130)</u>
Total materials and supplies	<u>669,856</u>
Other costs	
Labor	411,900
Commissions	30,455
Employee benefits and retirement	37,233
Freight and shipping	5,403
Lease	59,895
Payroll taxes	67,106
Rent and utilities	<u>67,465</u>
Total other costs	<u>679,457</u>
	<u>\$ 1,349,313</u>

See independent auditor's report

CLOSETS UNLIMITED OF NEW JERSEY, INC.
SCHEDULE OF GENERAL AND ADMINISTRATIVE EXPENSES
YEAR ENDED DECEMBER 31, 2024

Advertising, promotion and marketing	\$ 296,593
Bad debt expense	55,871
Bank and credit card fees	62,278
Dues and subscriptions	36,224
Employee benefits and retirement	131,181
Franchisee support	60,000
Insurance	61,000
Lease	76,868
Meals and entertainment	6,014
Office and supplies	44,644
Payroll	1,250,171
Payroll taxes	79,418
Professional fees	225,137
Rent	35,116
Repairs and maintenance	6,654
Taxes and licenses	8,847
Technology	110,051
Telephone and utilities	29,431
Travel	74,787
Vehicle, parking and tolls	58,789
	<u>\$ 2,709,074</u>

See independent auditor's report

CLOSETS UNLIMITED OF NEW JERSEY, INC.

FINANCIAL STATEMENTS

DECEMBER 31, 2023

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CANTOR
NOVAK
BEAVER
& PIKE, PC

INDEPENDENT AUDITORS' REPORT

To the Shareholder
Closets Unlimited of New Jersey, Inc.
West Berlin, New Jersey

Opinion

We have audited the accompanying financial statements of Closets Unlimited of New Jersey, Inc. (a NJ corporation), which comprise the balance sheet as of December 31, 2023, and the related statements of operations, retained earnings, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Closets Unlimited of New Jersey, Inc. as of December 31, 2023, and the results of its operations and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Closets Unlimited of New Jersey, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Closets Unlimited of New Jersey, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Closets Unlimited of New Jersey, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Closets Unlimited of New Jersey, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information on pages 18, 19 and 20 is presented for the purpose of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, such information is fairly stated in all material respects in relation to the financial statements as a whole.

A handwritten signature in blue ink that reads "Cantor Novak Berman & Peltz, PC". The signature is written in a cursive, flowing style.

Certified Public Accountants

Newtown, Pennsylvania
April 17, 2024

CLOSETS UNLIMITED OF NEW JERSEY, INC.
BALANCE SHEET
DECEMBER 31, 2023

ASSETS

CURRENT ASSETS

Cash	\$ 551,247
Accounts receivable, net	127,637
ERTC refundable credits receivable	413,641
Note receivable	8,759
Inventory	49,546
Prepaid expenses and other current assets	27,334
TOTAL CURRENT ASSETS	1,178,164

PROPERTY AND EQUIPMENT, NET	150,255
OPERATING LEASE RIGHT-OF-USE ASSETS	50,078

OTHER ASSETS

Security deposits	16,569
Intangible assets, net	136,667

TOTAL ASSETS	\$ 1,531,733
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LIABILITIES AND STOCKHOLDERS' EQUITY

CURRENT LIABILITIES

Line of credit	\$ 139,994
Long term debt, current portion	46,955
Capital lease obligations, current portion	3,816
Operating lease liabilities, current portion	51,318
Accounts payable	65,100
Accrued expenses	91,368
TOTAL CURRENT LIABILITIES	398,551

LONG TERM LIABILITIES

Long term debt, net of current portion	90,843
Capital lease obligations, net of current portion	2,649
Due to affiliate	9,213
	102,705

TOTAL LIABILITIES	501,256
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COMMITMENTS AND CONTINGENCIES

STOCKHOLDERS' EQUITY

Common stock, \$1 par value, 1,000 shares authorized, 300 issued and outstanding	300
Additional paid-in capital	844,977
Retained earnings	185,200
TOTAL STOCKHOLDERS' EQUITY	1,030,477

TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 1,531,733
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CLOSETS UNLIMITED OF NEW JERSEY, INC.
STATEMENT OF OPERATIONS AND RETAINED EARNINGS
YEAR ENDED DECEMBER 31, 2023

REVENUES	\$ 4,407,422
COST OF SALES	<u>1,645,190</u>
GROSS PROFIT	<u>2,762,232</u>
GENERAL AND ADMINISTRATIVE EXPENSES	
Administrative	2,336,963
Depreciation	45,794
Amortization	<u>30,000</u>
TOTAL GENERAL AND ADMINISTRATIVE EXPENSES	<u>2,412,757</u>
INCOME FROM OPERATIONS	<u>349,475</u>
OTHER INCOME (EXPENSE)	
Interest expense	(22,390)
Interest income	2,693
ERTC expense	<u>(61,808)</u>
	<u>(81,505)</u>
NET INCOME BEFORE INCOME TAXES	267,970
INCOME TAX EXPENSE	<u>27,700</u>
NET INCOME	240,270
RETAINED EARNINGS (DEFICIT), BEGINNING	554,725
DISTRIBUTIONS	<u>(609,795)</u>
RETAINED EARNINGS, ENDING	<u>\$ 185,200</u>

See accompanying notes and independent auditor's report.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
STATEMENT OF CASH FLOWS
YEAR ENDED DECEMBER 31, 2023

CASH FLOWS FROM OPERATING ACTIVITIES

Income from operations	\$ 240,270
Adjustments to reconcile net income to net cash provided by operating activities	
Depreciation and amortization	75,794
(Increase) decrease in current assets	
Accounts receivable	49,766
Note receivable	28,727
Inventory	(3,534)
Employee retention tax credit receivable	209,228
Prepaid expenses and other current assets	(1,469)
Increase (decrease) in current liabilities	
Accounts payable and accrued expenses	(58,113)
Advances to affiliate	3,792
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>544,461</u>

CASH FLOWS FROM INVESTING ACTIVITIES

Purchases of property and equipment	<u>(29,817)</u>
NET CASH USED BY INVESTING ACTIVITIES	<u>(29,817)</u>

CASH FLOWS FROM FINANCING ACTIVITIES

Long-term borrowings	27,931
Payments on operating lease obligations	(52,063)
Payments on finance lease obligations	(4,036)
Stockholder distributions	<u>(609,795)</u>
NET CASH USED BY FINANCING ACTIVITIES	<u>(637,963)</u>

NET DECREASE IN CASH (123,319)

CASH, BEGINNING \$ 674,566

CASH, ENDING \$ 551,247

SUPPLEMENTARY DISCLOSURES

Interest paid	<u>\$ 22,390</u>
Income taxes paid	<u>\$ 27,700</u>

See accompanying notes and independent auditor's report.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2023

NOTE 1 ORGANIZATION AND NATURE OF ACTIVITIES

Closets Unlimited of New Jersey, Inc. (the “Company”), trading as Closet & Storage Concepts and More Space Place, designs, manufactures and installs organizational and storage products used in residential and business settings. In addition, since 2000, the Company has sold and supported, with product and marketing, franchises in markets throughout the United States. At the end of 2023, the Company serviced eight individually owned franchises trading as Closet & Storage Concepts and twenty-six individually owned franchises trading as More Space Place.

The Company is headquartered in West Berlin, NJ and operates four Closet & Storage Concepts company-owned locations servicing New Jersey, Pennsylvania, Delaware and Maryland. Most of the products installed are for residential closet use; designs often include multiple levels of hanging poles for clothing, shelving for folded garments, shoe racks, tie racks, belt racks, drawers, baskets, as well as other space saving home furnishings such as Murphy wall beds. Other design and products are developed to the customer’s specific needs.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements and income tax returns are prepared using the accrual basis of accounting, in accordance with accounting generally accepted in the United States of America.

Use of Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Leases

Leases are classified as either finance or operating leases based upon criteria established in (“ASU” 2016-02”), “Leases” (FASB Topic 842). The standards require lessees to record leases on their balance sheet recognizing a lease liability for the obligation to make lease payments, and a right-of-use asset for the right to use the underlying asset for the lease term, calculated based upon the present value of future minimum lease payments at lease commencement and recognizing the expense on the statement of operations on a straight line basis over the life of the leases.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2023

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Leases (Continued)

The Company made an election not to record the operating right-of-use assets or operating lease liabilities for leases with an initial term of 12 months or less ("short term"). Short term lease costs in costs of revenues consist of equipment leased and charged specifically to jobs as incurred. Short term lease costs in general and administrative includes leased office and warehouse space. Payments on these leases are recognized on a straight-line basis on the statement of operations over the lease term.

The Company also elected not to combine the lease and non-lease components on all new or modified operating leases into a single lease component for all classes of assets. The Company adopted ASU 2023-01 of (FASB Topic 842), to use the written terms and conditions of a common control arrangement to determine if a lease exists and the accounting and classification for the lease.

Revenue Recognition

Franchise Revenue

Franchise revenues consist primarily of royalties, National Advertising Program contributions, and initial franchise fees.

The Company's primary performance obligation under the franchise license is granting certain rights to use the Company's intellectual property, and all other services the Company provides under the franchise agreement are highly interrelated, not distinct within the contract, and therefore accounted for under ASC 606 as a single performance obligation, which is satisfied by granting certain rights to use our intellectual property.

Royalties are calculated as a percentage of the franchisee's sales. Franchisee contributions to national advertising funds are based on a fixed dollar assessment. Under our franchise agreements, advertising contributions paid by franchisees, must be spent on advertising, marketing and related activities. Our franchise royalties, represent sales-based royalties that are related entirely to our performance obligation under the franchise agreement and are recognized as franchise sales occur.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2023

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition (Continued)

Franchise Revenue (Continued)

Initial franchise fees are payable by the franchisee upon signing a new franchise agreement or successor franchise agreement. Revenue from initial fees is recognized when the performance obligation is satisfied. Performance obligations that are normally satisfied by the opening of the franchised business to the public are determined to be earned during the period from the execution of the contract to the opening of the franchised business which is generally less than one year. Unearned initial fee revenues from franchisee acquisition and acceptance will be as deferred non-refundable revenue and recognized as revenue over the term of the contract which is currently 10 years. There are currently no unearned initial fee revenues as management has determined that all performance obligations have been satisfied.

Corporate-owned Stores Revenue

The Company receives payments from customers based on a billing schedule as established in our contracts. Contracts typically call for a deposit of 50% of the contract value at acceptance of an order and the remaining balance upon installation of the product. Contract asset relates to our conditional right to consideration for our completed performance under the contract. Accounts receivable are recorded when the right to consideration becomes unconditional. Contract liability relates to payments received in advance of performance under the contract. Contract liabilities are recognized as revenue as (or when) we perform under contract.

Cash and Cash Equivalents

The Company considers all highly liquid investments with original maturities of three months or less to be cash equivalents.

Accounts Receivable

Accounts receivable consists primarily of amounts due from franchisees for royalties and National Advertising Program revenues. The Company's policy is to extend credit to customers and franchisees that management has determined to be credit-worthy. The company provides an allowance for credit losses equal to the estimated losses are based on a review of the current status of existing receivables. An allowance for credit losses has not been established at December 31, 2023, as management believes all accounts to be fully collectible.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2023

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Note Receivable

The Company entered into a note receivable with a franchisee for unpaid franchise royalties, in the amount of \$37,486. The balance as of December 31, 2023 was \$8,759. Payments on this note commenced in February 2023, and were due in bi-weekly installments of \$1,630 through December 2023. Payments paused after the Company collected \$28,727, but are expected to continue and be paid in full. There is no interest charted on this note.

Inventories

Inventory is comprised primarily of raw materials (e.g., laminate, accessories, closet hardware) which have not been charged to specific jobs as well as logo and promotional items sold to the franchises. Due to the custom nature of the Company's business model, there are no finished goods inventory and work-in-progress inventory is minimal. Inventories are stated at the lower of cost or market value. Cost is determined using the first-in, first-out (FIFO) method. Market is determined by the most recent selling price. The inventory at December 31, 2023 was \$49,546.

Property and Equipment

Property and equipment are stated at cost. Depreciation of property and equipment for financial reporting purposes is provided using the straight-line method over their respective estimated useful lives ranging from 5 to 15 years. Expenditures for major renewals and betterments that extend the useful lives of property and equipment are capitalized. Expenditures for maintenance and repairs are charged to expense as incurred. When property and equipment is sold or otherwise disposed of, the asset account and any accumulated depreciation accounts are relieved, and any gain or loss is included in other income and expense on the income statement.

The carrying amount of all long-lived assets is evaluated periodically to determine if an adjustment to the depreciation period, or the non-depreciated balance is warranted. Based on its most recent analysis, the Company believes that no impairment of property and equipment exists.

Intangible Assets

Intangible assets are amortized on a straight-line basis over their useful lives, estimated to be fifteen years. Intangibles primarily exist relating to the acquisition of certain franchise costs and restrictive covenants on October 31, 2013. There has been no impairment loss related to the intangibles as of December 31, 2023. Estimated future amortization expense for the years 2024 through 2027 is \$30,000 per year, and \$16,667 in 2028.

Intangible assets are tested for impairment at least annually on December 31, or more frequently if events or changes in circumstances, such as a significant decline in sales, earnings, or cash flows, or material adverse changes in the business climate, indicate that the carrying value of an asset might be impaired. Based on the Company's 2023 impairment analysis, the Company did not identify any impairment to the intangible assets.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2023

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cost of Sales

Cost of sales consists primarily of direct costs such as materials and supplies related to its closet design, manufacturing, and installation sales.

Selling and Administrative Expenses

Selling and administrative expenses consist of compensations for all employees, advertising, insurance, rents, professional fees, technology service and supplies, travel and entertainment, and other administrative costs.

Advertising Costs

All costs associated with advertising and promotions are expensed in the year incurred. Advertising expense for the year ended December 31, 2023 was \$277,839.

Warranties

The Company provides a warranty on all materials and workmanship for all sales of items delivered and installed for as long as the customer occupies the premises in which such products were installed; except for the following actions which will void the warranty: (a) the customer fails to pay all the agreed upon compensations upon completion of the project; (b) the customer subjects the project to use other than for its reasonable and intended usage; and (c) the project is removed and is not removed and reinstalled by the Company. This warranty historically has not produced material costs; therefore, the Company has not accrued any future expenses against current operations.

Sales Tax

The Company's policy is to exclude from its sales all sales taxes assessed to its customers. Currently the Company does not provide goods or services which are subject to sales tax in any of its operational jurisdictions. The Company does pay sales and use taxes on material purchases, and those are presented net. Use taxes assessed on materials purchases are recorded as accrued liabilities on the balance sheet until remitted to the state agencies.

Income Taxes

The Company has elected to be taxed under the provisions of Subchapter S of the Internal Revenue Code for federal and state income tax purposes. Under those provisions, the Company does not pay corporate income taxes on its taxable income. Instead, the stockholder is liable for individual federal and state income taxes on the Company's taxable income. Therefore, no provision or liability for federal income taxes has been included in the financial statements. However, there is a provision for the required state income taxes.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2023

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Income Taxes (Continued)

While the Company has elected New Jersey S corporation status, it has also made an annual election for the 2023 New Jersey Pass-Through Business Alternative Income Tax (PTE). Under this election, the Company is agreeing to pay tax due on the owner's share of the distributive proceeds. The owner may then claim a refundable tax credit for the amount of tax paid by the pass-through entity on their share of distributive proceeds.

The Company's income tax filings are subject to audit by various taxing authorities. The Company's open audit periods are 2020 through 2023. In evaluating the Company's tax provisions and accruals, interpretations and tax planning strategies are considered. The Company believes its estimates are appropriate based on current facts and circumstances.

Variable Interest Entities

The Consolidation Topic of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC"), requires certain variable interest entities ("VIEs") to be consolidated by the primary beneficiary of the entity if the equity investors in the entity do not have the characteristics of a controlling financial interest or do not have a sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. Management has determined that the corporation discussed in Note 4 is not a VIE; therefore, consolidation is not required. Management has determined also, that the Company does not have any other material VIE relationships which require consolidation.

Date of Management's Review

Management has evaluated subsequent events through April 17, 2024, the date which the financial statements were available to be issued.

NOTE 3 FRANCHISE OPERATIONS

Franchise activity for the year ended December 31, 2023 is as follows:

Franchises opened	0
Franchises sold	0
Franchises in operation	34
Company-owned locations	5
Franchises closed	0
Franchises reacquired from franchisees	0
Franchises transferred to new franchisees	0
Franchises ceased operations - other reasons	0

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2023

NOTE 4 **RELATED PARTY TRANSACTIONS**

The Company's sole stockholder from time to time has advanced funds to the Company for working capital purposes. No note or repayment schedule exists and the advance bears no interest. The shareholder has waived his rights to payment prior to other obligations, therefore, the advances are classified as long-term debt on the balance sheet. At December 31, 2023, there were no balances owed to the stockholder.

The Company's sole stockholder owns a separate entity that, in 2014, acquired substantially all of the assets and operations of a manufacturing entity that contractually supplies all of the "More Space Place" franchises. During the year, the Company made purchases from the entity in the amount of \$38,245, which are included in materials and supplies in costs of sales. The entity also provided franchisee support in the amount of \$545, included in general and administrative expenses. Balances due to this entity at December 31, 2023, are \$600, which is included in accounts payable and \$9,213 which is included as due to affiliate on the balance sheet.

NOTE 5 **RETIREMENT PLANS**

The Company sponsors the Closet & Storage Concepts 401(K) Plan. The Plan covers all employees of age 21 with one year of service and 1,000 hours of service or more. The profit-sharing feature is discretionary in nature. Retirement expense for the year ended December 31, 2023 was \$21,410.

NOTE 6 **LINE OF CREDIT**

The Company currently has a line of credit with TD Bank in the amount of \$200,000. Interest is payable at varying dates based on the bank's prime rate plus 0.49% (7.99% at December 31, 2023). The line of credit is guaranteed by the Company's sole stockholder and is collateralized by the assets of the Company. As of December 31, 2023, \$139,994 was outstanding on the line of credit.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2023

NOTE 7 LONG-TERM DEBT OBLIGATIONS

The following is a summary of long-term debt obligations at December 31, 2023:

Note payable to GM Financial. The loan is payable over 72 months at \$519 per month at 5.99% interest and matures July 2024. The loan is collateralized by a vehicle. \$ 3,552

Note payable to GM Financial. The loan is payable over 72 months at \$519 per month at 5.99% interest and matures July 2024. The loan is collateralized by a vehicle. 3,552

Note payable to Bank of West. The loan is payable over 84 months at \$1,456 per month at 5.34% interest and matures August 2024. The loan is collateralized by equipment. The loan can be voluntarily prepaid after the initial 12 payments. 11,421

Note payable to Ford Motor Credit. The loan is payable over 60 months at \$634 per month at 2.9% interest and matures August 2025. The loan is collateralized by a vehicle. 11,727

Note payable to Leaf Capital Funding. The loan is payable over 72 months at \$1,754 per month at 5.5% interest and matures July 2028. The loan is collateralized by equipment. 85,015

Note payable to Leaf Capital Funding. The loan is payable over 60 months at \$499.95 per month at 8.4% interest and matures July 2028. The loan is collateralized by equipment. 22,531

Total long term obligations	137,798
Less: current portion	<u>46,955</u>
	<u>\$ 90,843</u>

The following is a summary of scheduled principal payments for the long-term debt obligations as of December 31, 2023:

<u>Years Ending December 31,</u>	
2024	\$ 46,955
2025	26,739
2026	23,788
2027	25,285
2028	<u>15,031</u>
	<u>\$ 137,798</u>

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2023

NOTE 8 **LEASES**

Leases are classified as either finance leases or operating leases based on criteria in ASC 842. The Company has operating leases for its corporate offices, warehouse space and retail showroom. The Company has finance leases for equipment and vehicles. Such leases generally have original lease terms between two and six years, and often include options to renew. The Company includes options to extend the lease term if the options are reasonably exercised. The Company currently considers its renewal options to be reasonably certain to be exercised. The Company does not have residual value guarantees or material restrictive covenants associated with its leases.

On January 1, 2022, the Company adopted ASU 2016-02 using the modified retrospective approach, which permits application of this new guidance at the beginning of the period of adoption, requiring single year presentation.

Operating lease assets represent the right to use an underlying asset, and operating lease liabilities represent the obligation to make lease payments arising from the lease. Operating lease right-of-use assets and operating lease liabilities are recognized based on the present value of future of minimum lease payments at lease commencement. The Company calculates the present value of its operating leases using an estimated incremental borrowing rate, which requires judgement. The Company estimates the incremental borrowing rate for each operating lease based on prevailing market rates for collateralized debt in a similar economic environment with similar payment terms and maturity dates commensurate with the terms of the lease.

Certain leases contain variable payments, which are expensed as incurred and not included in the Company's operating lease right-of-use assets and operating lease liabilities. These amounts primarily include payments for maintenance, utilities, taxes and insurance on the Company's corporate and retail facilities and are excluded from the present value of the Company's lease obligations.

The capitalized cost of the equipment under finance leases is \$14,580 at December 31, 2023, and is included in property and equipment account on the balance sheet. Amortization of the capitalized cost of the equipment and vehicles is charged to depreciation expense. The accumulated depreciation on this equipment and vehicles was \$7,974 at December 31, 2023.

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2023

NOTE 8 LEASES (Continued)

The components of lease expense were as follows:

	<u>Statement of Operations Location</u>	<u>Year Ended December 31, 2023</u>
<u>Operating lease cost:</u>		
Lease cost	General & administrative expenses	\$ 56,241
Variable lease cost	General & administrative expenses	<u>22,978</u>
		<u>\$ 79,219</u>
<u>Finance lease cost:</u>		
Amortization of finance leases	Cost of goods sold	\$ 387
Interest on lease liabilities	Interest expense	<u>244</u>
		<u>\$ 631</u>
<u>Short-term lease cost:</u>		
Short-term lease cost	Cost of goods sold	\$ 78,691
Short-term lease cost	General & administrative expenses	<u>30,912</u>
		<u>\$ 109,603</u>

Variable lease cost primarily consists of common area maintenance, such as cleaning and repairs.

The following is a schedule by year of the maturities of lease liabilities with original terms in excess of one year as of December 31, 2023.

<u>Years Ending December 31,</u>	<u>Operating Leases Amount</u>	<u>Finance Leases Amount</u>
2024	\$ 52,794	\$ 3,816
2025	-	1,850
2026	-	800
2027	-	-
2028	-	-
Thereafter	<u>-</u>	<u>-</u>
Total undiscounted future minimum lease payments	<u>52,794</u>	<u>6,466</u>
Less imputed interest	(1,478)	(386)
Total discounted future minimum lease payments	<u>\$ 51,316</u>	<u>\$ 6,080</u>
Weighted average remaining lease term (years)	0.9	2.0
Weighted average discount rate	5.70%	5.66%

CLOSETS UNLIMITED OF NEW JERSEY, INC.
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2023

NOTE 9 INTANGIBLE ASSETS

On October 31, 2013, the Company purchased certain assets of More Space Place, Inc. for \$450,000. Identifiable intangible assets recorded in connection with the October 31, 2013 More Space Place, Inc. acquisition shown net of accumulated amortization at December 31, 2023 consisted of the following:

	Gross	Amortization	Net
Qualified Franchise Agreements	\$ 300,000	\$ 205,000	\$ 95,000
Non-Competition Agreement	150,000	108,333	41,667
	<u>\$ 450,000</u>	<u>\$ 313,333</u>	<u>\$ 136,667</u>

Amortization expense was \$30,000 for each year ended December 31, 2023. There was no impairment loss in 2023. Future amortization is scheduled at approximately \$30,000 per year through 2027 and \$16,667 in 2028.

NOTE 10 CONCENTRATIONS

Cash

Custodial credit risk is the risk that in the event of a bank failure, the Company's deposits may not be returned to the Company. Accounts at each institution are insured by the FDIC up to \$250,000 for interest-bearing accounts. The Company maintains its cash balances in banks and periodically maintains balances in excess of the FDIC limit. At December 31, 2023, amounts in excess of the FDIC insured limit was \$345,761.

NOTE 11 OTHER INCOME – ERTC REFUNDABLE CREDITS

The CARES Act provides an employee retention tax credit ("ERTC"), which is a refundable tax credit against certain employment taxes for eligible employers. For 2020, the tax credit of up to \$5,000 per employee is equal to 50% of qualified wages paid to employees during the year, capped at \$10,000 of qualified wages per employee. For 2021, the tax credit of up to \$7,000 per employee is equal to 70% of qualified wages paid to employees during a quarter, capped at \$10,000 of qualified wages per employee through September 30, 2021. The Company qualified for the tax credit under the CARES Act during 2020 and 2021; therefore, a tax credit in the amount of \$776,293 was recognized and included in other income on the statement of operations as of December 31, 2022, which is the year in which the qualification was realized. A related receivable is included on the balance sheet as of December 31, 2023, in the amount of \$413,641, which is comprised of the credit receivable only.

SUPPLEMENTARY INFORMATION

CLOSETS UNLIMITED OF NEW JERSEY, INC.
SCHEDULE OF REVENUES
YEAR ENDED DECEMBER 31, 2023

Store sales	\$ 2,734,996
Royalties	<u>1,672,426</u>
	<u>\$ 4,407,422</u>

See independent auditor's report

CLOSETS UNLIMITED OF NEW JERSEY, INC.
SCHEDULE OF COST OF SALES
YEAR ENDED DECEMBER 31, 2023

Beginning inventory	\$ 46,012
Purchases of materials and supplies	795,302
Ending inventory	<u>(49,546)</u>
Total materials and supplies	<u>791,768</u>
Other costs	
Labor	596,357
Commissions	9,454
Employee benefits and retirement	35,311
Freight and shipping	5,824
Payroll taxes	99,802
Rent and utilities	<u>106,674</u>
Total other costs	<u>853,422</u>
	<u>\$ 1,645,190</u>

See independent auditor's report

CLOSETS UNLIMITED OF NEW JERSEY, INC.
SCHEDULE OF GENERAL AND ADMINISTRATIVE EXPENSES
YEAR ENDED DECEMBER 31, 2023

Advertising, promotion and marketing	\$ 277,839
Bank and credit card fees	60,153
Dues and subscriptions	36,107
Employee benefits and retirement	48,379
Insurance	73,932
Lease	56,241
Meals and entertainment	10,652
Office and supplies	35,562
Payroll	1,243,598
Payroll taxes	59,122
Professional fees	129,994
Rent	53,890
Repairs and maintenance	13,299
Taxes and licenses	4,195
Technology	82,789
Telephone and utilities	31,423
Travel	64,919
Vehicle, parking and tolls	54,869
	<u>\$ 2,336,963</u>

See independent auditor's report

Exhibit F

STATE ADDENDUM

**Closets Unlimited of New
Jersey, Inc.**

STATE ADDENDUM

ADDENDUM REQUIRED BY THE STATE OF ILLINOIS

The following items must be included within the Disclosure Document and Franchise Agreement and shall replace any conflicting language that is in the Disclosure Document and the Franchise Agreement, to the extent applicable:

1. Illinois law governs the Franchise Agreement.
2. In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.
3. Franchisees' rights upon Termination and Non-Renewal are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.
4. In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.
5. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, the parties hereto have duly executed, sealed and delivered this Addendum dated this _____ day of _____, 20____.

CLOSETS UNLIMITED OF NEW JERSEY, INC.

By: _____
Name: _____
Title: _____

FRANCHISEE:

By: _____
Name: _____
Title: _____

ADDENDUM REQUIRED BY THE STATE OF MARYLAND

This will serve as the State Addendum for the State of Maryland for Closets Unlimited of New Jersey's Inc.'s Franchise Disclosure Document and for its Franchise Agreement. The amendments to the Franchise Agreement included in this addendum have been agreed to by the parties.

1. Item 11 of the Franchise Disclosure Document shall be amended to state that a franchisee may obtain an accounting of the advertising fund as required by COMAR 02.02.08.04B(2), by requesting same in a written request to Franchisor.

2. Item 17 of the Disclosure Document is amended to state that the general release required as a condition of renewal, sale and/or assignment/transfer shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law.

3. Item 17 of the Disclosure Document is amended to state that a franchisee may bring a lawsuit in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law.

4. Item 17 of the Disclosure Document is amended to state that any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within three years after the grant of the franchise.

5. Item 17 of the Disclosure Document is amended to state that the provisions in the Franchise Agreement that provide for termination upon bankruptcy of the franchisee may not be enforceable under federal bankruptcy law (11 U.S.C. Section 101 et seq.).

6. The appropriate sections of the Franchise Agreement are amended to permit a franchisee to bring a lawsuit in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law.

7. The appropriate sections of the Franchise Agreement are amended to state that any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within three years after the grant of the franchise.

8. The appropriate sections of the Franchise Agreement are amended to state that the general release required as a condition of renewal, sale and/or assignment/ transfer shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law.

9. The Franchise Agreement and Franchisee Disclosure Acknowledgment Statement are amended to include the following statement: "All representations requiring prospective franchisees to assent to a release, estoppel or waiver of liability are not intended to nor shall they act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law."

10. The Franchise Agreement and Franchise Disclosure Document are amended to provide that:
“No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.”

11. Based upon the franchisor's financial condition, the Maryland Securities Commissioner has required a financial assurance. Therefore, all initial fees and payments owed by franchisees shall be deferred until the franchisor completes its pre-opening obligations under the franchise agreement. The Franchise Agreement and Item 5 of the Franchise Disclosure Document are amended accordingly.

Franchisee: _____ Date: _____

Franchisor: _____ Date: _____

ADDENDUM REQUIRED BY THE STATE OF MINNESOTA

This addendum to the Disclosure Document is agreed to this ____ day of _____, 20____, and effectively amends and revises said Disclosure Document and the Franchise Agreement as follows:

1. Item 13 of the Disclosure Document and the appropriate section of the Franchise Agreement are amended, to the extent applicable, by the addition of the following language to the original language that appears therein:

“In accordance with applicable requirements of Minnesota law, Franchisor shall protect Franchisee’s right to use the trademarks, service marks, trade names, logotypes or other commercial symbols and/or shall indemnify Franchisee from any loss, costs or expenses arising out of any claim, suit or demand regarding such use.”

2. Item 17 of the Disclosure Document, and the appropriate sections of the Franchise Agreement are amended, to the extent applicable, by the addition of the following language to the original language that appears therein:

“With respect to franchises governed by Minnesota law, the franchisor will comply with Minnesota Statutes Sec. 80C.14, Subds.3, 4 and 5, which require (except in certain specified cases) that a franchisee be given 90 days’ notice of termination (with 60 days to cure) and 180 days’ notice for non-renewal of the franchise agreement and that consent to the transfer of the franchise will not be unreasonably withheld.”

3. Item 17 of the Disclosure Document, and the appropriate sections of the Franchise Agreement relating to Governing Law, Jurisdiction and Venue, and Choice of Forum are amended to conform to the requirements of Minnesota law, to the extent applicable, as follows:

“Minn. Stat. Sec. 80C.21 and Rule 2860.4400(J) prohibit the franchisor from requiring litigation to be conducted outside Minnesota, requiring waiver of a jury trial, or requiring the franchisee to consent to liquidated damages, termination penalties or judgment notes. In addition, nothing in the Franchise Disclosure Document or agreements can abrogate or reduce any of the franchisee’s rights as provided for in Minnesota Statutes, Chapter 80C, or franchisee’s rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.”

4. Item 17 of the Disclosure Document and the appropriate sections of the Franchise Agreement are amended to conform to the requirements of Minnesota law, to the extent applicable, as follows:

“Minn. Rule 2860.4400D prohibits us from requiring you to assent to a general release.”

5. Any reference to liquidated damages in the Franchise Agreement is hereby deleted in accordance with Minn. Rule 2860.4400J, to the extent applicable, which prohibits requiring you to consent to liquidated damages.

6. Any reference to waiver of a jury trial in the Franchise Agreement is hereby deleted in accordance with Minn. Rule 2860.4400J, to the extent applicable.

7. Any offending sections of the Franchise Agreement regarding Limitations of Claims are hereby amended to comply with Minn. Stat. §80C.17, Subd. 5, to the extent applicable.

8. Item 6, Insufficient Fund Fees: NSF fees are governed by Minnesota Statute 604.113; which puts a cap of \$30 on a NSF check. This applies to everyone in Minnesota who accepts checks except banks.

9. Under Minn. Rule 2860.440J, the franchisee cannot consent to the franchisor obtaining injunctive relief. The franchisor may seek injunctive relief. A court will determine if a bond is required. The appropriate sections of the Franchise Agreement are hereby amended accordingly, to the extent applicable.

10. No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including, fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed with the franchise.

IN WITNESS WHEREOF, the parties hereto have duly executed, sealed and delivered this Addendum dated _____.

CLOSETS UNLIMITED OF NEW JERSEY, INC.

By: _____
Name: _____
Title: _____

FRANCHISEE:

By: _____
Name: _____
Title: _____

NEW YORK STATE ADDENDUM TO FDD

1. The following information is added to the cover page of the Franchise Disclosure Document:

INFORMATION COMPARING FRANCHISORS IS AVAILABLE. CALL THE STATE ADMINISTRATORS LISTED IN EXHIBIT A OR YOUR PUBLIC LIBRARY FOR RESOURCES OR INFORMATION. REGISTRATION OF THIS FRANCHISE BY NEW YORK STATE DOES NOT MEAN THAT NEW YORK STATE RECOMMENDS IT OR HAS VERIFIED THE INFORMATION IN THIS FRANCHISE DISCLOSURE DOCUMENT. IF YOU LEARN ANYTHING IN THIS FRANCHISE DISCLOSURE DOCUMENT IS UNTRUE, CONTACT THE FEDERAL TRADE COMMISSION AND THE APPROPRIATE STATE OR PROVINCIAL AUTHORITY. THE FRANCHISOR MAY, IF IT CHOOSES, NEGOTIATE WITH YOU ABOUT ITEMS COVERED IN THE FRANCHISE DISCLOSURE DOCUMENT. HOWEVER, THE FRANCHISOR CANNOT USE THE NEGOTIATING PROCESS TO PREVAIL UPON A PROSPECTIVE FRANCHISEE TO ACCEPT TERMS THAT ARE LESS FAVORABLE THAN THOSE SET FORTH IN THIS FRANCHISE DISCLOSURE DOCUMENT.

2. The following is to be added at the end of Item 3:

Except as provided above, the following applies to the franchisor, its predecessor, a person identified in Item 2, or an affiliate offering franchises under the franchisor's principal trademark:

A. No such party has an administrative, criminal, or civil action pending against that person alleging: a felony, a violation of a franchise, antitrust, or securities law, fraud, embezzlement, fraudulent conversion, misappropriation of property, unfair or deceptive practices, or comparable civil or misdemeanor allegations.

B. No such party has pending actions other than routine litigation incidental to the business that is significant in the context of the number of franchisees and the size, nature, or financial condition of the franchise system or its business operations.

C. No such party has been convicted of a felony or pleaded nolo contendere to a felony charge or, within the ten years immediately preceding the application for registration, has been convicted of or pleaded nolo contendere to a misdemeanor charge or has been the subject of a civil action alleging: violation of a franchise, antifraud, or securities law; fraud; embezzlement; fraudulent conversion or misappropriation of property; or unfair or deceptive practices or comparable allegations.

D. No such party is subject to a currently effective injunctive or restrictive order or decree relating to the franchise or under a Federal, State, or Canadian franchise, securities, antitrust, trade regulation, or trade practice law resulting from a concluded or pending action or proceeding brought by a public agency; or is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities and Exchange Act of 1934, suspending or expelling such person from membership in such association or exchange; or is subject to a currently effective injunctive or restrictive order relating to any other business activity as a result of an action brought by a public agency or department, including, without limitation, actions affecting a license as a real estate broker or sales agent.

3. The following is added to the end of the “Summary” sections of Item 17(c), titled “Requirements for a franchisee to renew or extend,” and Item 17(m), entitled “Conditions for franchisor approval of transfer”:

However, to the extent required by applicable law, all rights you enjoy and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; this proviso intends that the non-waiver provisions of General Business Law Sections 687(4) and 687(5) be satisfied.

4. The following language replaces the “Summary” section of Item 17(d), titled “Termination by a franchisee”: “You may terminate the agreement on any grounds available by law.”
5. The following is added to the end of the “Summary” sections of Item 17(v), titled “Choice of forum,” and Item 17(w), titled “Choice of law”:

The foregoing choice of law should not be considered a waiver of any right conferred upon the franchisor or the franchisee by Article 33 of the General Business Law of the State of New York.

6. Franchise Questionnaires and Acknowledgements--No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.
7. Receipts--Any sale made must be in compliance with § 683(8) of the Franchise Sale Act (N.Y. Gen. Bus. L. § 680 et seq.), which describes the provided to a prospective franchisee before a sale may be made. New York law requires a franchisor to provide the Franchise Disclosure Document at the earliest of the first personal meeting, ten (10) business days before the execution of the franchise or other agreement, or the payment of any consideration that relates to the franchise relationship.
8. **Working Capital Deficit.** The Franchisor’s financial condition, as reflected in its financial statements (see Item 21), calls into question the Franchisor’s financial ability to provide services and support to you.

IN WITNESS WHEREOF, the parties hereto have duly executed, sealed and delivered this Addendum dated this _____ day of _____, 20____.

Franchisee: _____ Date: _____

Franchisor: _____ Date: _____

ADDENDUM REQUIRED BY THE COMMONWEALTH OF VIRGINIA

In recognition of the restrictions contained in Section 13.1-564 of the Virginia Retail Franchising Act, the Franchise Disclosure Document for CLOSETS UNLIMITED OF NEW JERSEY, INC. for use in the Commonwealth of Virginia shall be amended as follows:

1. Additional Disclosure: The following statements are added to Item 17.h:

Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any grounds for default or termination stated in the franchise agreement do not constitute "reasonable cause," as that term may be defined in the Virginia Retail Franchising Act or the laws of Virginia, the provision may not be enforceable.

Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to use undue influence to induce a franchisee to surrender any right given to him under the franchise. If any provision of the Franchise Agreement involves the use of undue influence by the franchisor to induce a franchisee to surrender any rights given to him under the franchise, that provision may not be enforceable.

2. Under subsection D of § 13.1-559 of the Virginia Retail Franchising Act, for all franchises located in Virginia, the franchise contract or agreement offered or entered into pursuant to terms of this chapter shall be governed by the laws of the Commonwealth of Virginia.
3. Under subdivision A 4 of § 13.1-563 of the Virginia Retail Franchising Act ("Act"), it is unlawful to offer or enter into a franchise agreement that restricts the right of a franchisee to engage in the business of offering, selling, or distributing goods or services at retail after termination or expiration of the franchise agreement. However, subsection B of § 13.1-563 of the Act provides that if a franchisee sells a franchise at a mutually agreed upon price to a third party or back to the franchisor, such sale may include a term restricting the right of such franchisee to engage in the business of offering, selling, or distributing goods or services at retail for a period of no more than two years after such sale.
4. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, the parties hereto have duly executed, sealed and delivered this Addendum dated this _____ day of _____, 20__.

CLOSETS UNLIMITED OF NEW JERSEY INC.

By: _____

Name: _____

Title: _____

FRANCHISEE:

By: _____

Name: _____

Title: _____

STATE EFFECTIVE DATES

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the states, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota Virginia, Washington and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered, or exempt from registration as of the Effective Date stated below:

State	Effective Date
Illinois	Pending
Indiana	Pending
Maryland	Pending
Michigan	Pending
Minnesota	Pending
New York	Pending
Virginia	Pending
Wisconsin	Pending

Other states may require registration, filing or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

RECEIPT
(KEEP THIS COPY FOR YOUR RECORDS)

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If Closets Unlimited of New Jersey, Inc. ("Franchisor") offers you a franchise, Franchisor must provide this Disclosure Document to you 14 calendar days before you sign a binding agreement or make a payment to us or an affiliate in connection with the proposed franchise sale. New York and Iowa require that we give you this Disclosure Document at the earlier of the first personal meeting or 10 business days (14 calendar days in Iowa) before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship. Michigan requires that we give you this Disclosure Document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If Franchisor does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the appropriate State agency Identified in Exhibit A.

The Franchisor is Closets Unlimited of New Jersey, Inc., 436 Commerce Lane, Suite D, West Berlin, NJ 08091, (856) 627-5700.

Issuance Date: April 13, 2026 (Effective dates of this Disclosure Document in states requiring registration can be found on the State Effective Date page).

The name, principal business address and telephone number of the franchise sellers offering the franchise are: (fill in/check all that apply)

☐ Robert Lewis, 436 Commerce Lane, Suite D, West Berlin, NJ 08091, (856) 627-5700

☐ _____

Franchisor authorizes the respective state agencies identified on Exhibit A to receive service of process for it in the particular state.

I have received a Franchise Disclosure Document dated April 13, 2026 that included the following Exhibits:

Exhibit A -	List of State Administrators/Agents for Service of Process
Exhibit B -	More Space Place Franchise Agreement
Exhibit C -	Table of Contents – More Space Place Operations Manual
Exhibit D -	List of More Space Place Franchisees
Exhibit E -	Financial Statements
Exhibit F -	State Addendum

Dated: _____

Prospective Franchisee

(Print Name)

Please execute and return this document immediately upon receipt via the method prescribed by the Franchisor.

RECEIPT
(RETURN THIS COPY TO US)

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If Closets Unlimited of New Jersey, Inc. ("Franchisor") offers you a franchise, Franchisor must provide this Disclosure Document to you 14 calendar days before you sign a binding agreement or make a payment to us or an affiliate in connection with the proposed franchise sale. New York and Iowa require that we give you this Disclosure Document at the earlier of the first personal meeting or 10 business days (14 calendar days in Iowa) before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship. Michigan requires that we give you this Disclosure Document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If Franchisor does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the appropriate State agency Identified in Exhibit A.

The Franchisor is Closets Unlimited of New Jersey, Inc., 436 Commerce Lane, Suite D, West Berlin, NJ 08091, (856) 627-5700.

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☐ Robert Lewis, 436 Commerce Lane, Suite D, West Berlin, NJ 08091, (856) 627-5700

☐ _____

Franchisor authorizes the respective state agencies identified on Exhibit A to receive service of process for it in the particular state.

I have received a Franchise Disclosure Document dated April 13, 2026 that included the following Exhibits:

Exhibit A -	List of State Administrators/Agents for Service of Process
Exhibit B -	More Space Place Franchise Agreement
Exhibit C -	Table of Contents – More Space Place Operations Manual
Exhibit D -	List of More Space Place Franchisees
Exhibit E -	Financial Statements
Exhibit F -	State Addendum

Dated: _____

Prospective Franchisee

(Print Name)

Please execute and return this document immediately upon receipt via the method prescribed by the Franchisor.