

FRANCHISE DISCLOSURE DOCUMENT

MINILUXE

MiniLuxe Franchise, LLC
a Delaware limited liability company
One Faneuil Hall Square, 7th Floor
Boston, MA 02109
(617) 542-0100
www.miniluxe.com

The franchisee will establish and operate a self-care and beauty services business that provides nail care, waxing, esthetics, and related beauty services and products in an ultra-hygienic, thoughtfully designed, and sophisticated environment (“**Studios**” or “**MiniLuxe Studios**”). The total investment necessary to begin operation of a MiniLuxe® franchise is from \$557,629 to \$989,790. This includes between \$82,500 to \$98,000 that must be paid to the franchisor and/or its affiliate.

The total investment necessary to enter into a Development Agreement with us is from \$607,629 to \$1,189,790 including the estimated initial investment of the first MiniLuxe Studio. This includes \$135,000 to \$227,500 that must be paid to the franchisor and/or its affiliate when you sign a Development Agreement with us for three to five studios. You must also enter into a Franchise Agreement and will incur the initial investment expenses associated with opening a MiniLuxe Studio detailed in the preceding paragraph.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with or make any payment to us or our affiliates in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this document.**

You may wish to receive your disclosure document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact Elizabeth Lorber at One Faneuil Hall Square, 7th Floor, Boston, Massachusetts 02109 or (617) 542-0100, extension 7.

The terms of your contract will govern your franchise relationship. Don’t rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as “**A Consumer’s Guide to Buying a Franchise,**” which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC by calling 1-877-FTC-HELP or writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC’s home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

Issuance Date: **June 29, 2026**

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits, or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit E.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit F includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only MiniLuxe Franchised Business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a MiniLuxe Franchised Business franchisee?	Item 20 or Exhibit E lists current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

What You Need to Know About Franchising Generally

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your Landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit A.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risks to Consider About This Franchise

Certain states require that the following risk(s) be highlighted:

1. **Out of State Dispute Resolution.** The franchise agreement and development agreement require you to resolve disputes with us by mediation, arbitration, and/or litigation only in The Commonwealth Of Massachusetts. Out-of-state mediation, arbitration, or litigation may force you to accept a less favorable settlement for disputes. It may also cost you more to mediate, arbitrate or litigate with us in Massachusetts than in your home state.
2. **Supplier Control.** You must purchase all or nearly all of the inventory and supplies necessary to operate your MiniLuxe Studio from us, our affiliates, or from third party suppliers that we designate at prices that we or they set. These prices may be higher than prices you could obtain elsewhere for the same or similar goods. This may reduce the anticipated profit if your franchised business.
3. **Spousal Liability.** Your spouse must sign a document that makes your spouse liable for all financial obligations under the franchise agreement even though your spouse has no ownership interest in the franchise. This guarantee will place both your and your spouse's marital and personal assets, perhaps including your house, at risk if your franchise fails.
4. **Short Operating History.** The franchisor is at an early stage of development and has a limited operating history. This franchise is likely to be a riskier investment than a franchise in a system with a longer operating history.

Certain states may require other risks to be highlighted. If so, check the "**State Specific Addenda**" pages for your state.

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ITEM 1
THE FRANCHISOR AND ANY PARENTS, PREDECESSORS AND AFFILIATES

The Franchisor

MiniLuxe Franchise, LLC (“we,” “us” or “**MiniLuxe**”) was organized as a limited liability company in the State of Delaware on January 30, 2024, and maintains its principal place of business at One Faneuil Hall Square, 7th Floor, Boston, Massachusetts 02109. We conduct our business under our corporate name only. We do not maintain a sales office at any location other than our principal place of business. Currently, we do not own or operate businesses of this type of businesses being franchised. As indicated below, our parent, MiniLuxe, Inc. operates businesses of the type being franchised. We began offering franchises in February 2024. We do not offer franchises in any other line of business. We will refer to the individual or entity that purchases a Franchise as “you,” “your” or “franchisee” in this Disclosure Document.

Our agents for service of process are listed in Exhibit A.

Our Parents, Predecessors and Affiliates

We do not have any predecessors.

We are a wholly owned subsidiary of MiniLuxe, Inc., a Delaware corporation organized on April 25, 2006, with its principal place of business at One Faneuil Hall Square, 7th Floor, Boston, Massachusetts 02109 (“**MLI**”). MLI owns and operates twenty-one (21) MiniLuxe Studios. These businesses are similar to the type franchisees will operate. MLI is also the Designated Supplier of certain retail products and service supplies that you must purchase exclusively from MLI. MLI does not, and has never, offered franchises in this or any other line of business. MLI will not guarantee our performance.

The Franchise Offered

MiniLuxe Studios provide nail care, waxing, massage, and other beauty services in a clean, hygienic, inviting, and sophisticated environment. If you receive our approval, you may sign a franchise agreement (the form of which is attached as Exhibit B) (“**Franchise Agreement**”) to establish and operate a Studio according to the System using our trademarks, service marks, logos, slogans, and other words and phrases.

We may also offer you a development agreement (“**Development Agreement**”) (See Exhibit C), which grants you the right to open an agreed upon number of MiniLuxe Studios in a defined geographic area (the “**Development Area**”), the size of which will depend upon how additional Studios you will open, over an agreed upon period of time (“**Development Schedule**”). If you sign a Development Agreement in addition to a Franchise Agreement, you will have the right, subject to certain conditions, to establish and operate the number of additional Studios specified in the Development Agreement. Upon establishing each additional Studio under the Development Schedule, you will be required to sign the then-current Franchise Agreement, which may differ from the current Franchise Agreement included with this Franchise Disclosure Document. Development Agreements will grant the right to open and operate no more than five (5) Studios.

You will sign a Franchise Agreement for your first MiniLuxe Studio at the same time that you sign a Development Agreement.

Our System includes a proprietary method of interior design, layout, décor, color scheme, fixtures, and furnishings; materials and supplies; retail products, methods, uniform standards, specifications, and procedures for operations; procedures for management control; training and assistance; and merchandising, advertising, and promotional programs, all of which may be changed, improved, and further developed (the “**System**”). The distinguishing

characteristics of the System include hygiene and cleanliness standards; high-quality nail and beauty services provided by licensed technicians; distinctive exterior and interior design, décor, color scheme, furnishing, standards, specifications and procedures for operations; proprietary and MiniLuxe branded nail, waxing and beauty products for use in Studios and for sale to clients (“**MiniLuxe Products**”), and other products and services sold to franchisees from approved Suppliers (as defined in Item 8) for both use at, and the sale to clients from, the Studio (“**Approved Products**”). Any and all aspects of the System may be changed, improved, and further developed by us periodically.

Certain aspects of the System are more fully described in this Disclosure Document and the Confidential Operations Manual (the “**Manual**”), which you should expect to evolve over time and are made available to you as our franchisee.

The Franchise Agreement allows you to use our trademarks, trade name, service marks, and commercial symbols, including the trademark MINILUXE® (“**Marks**”), in the operation of the Studio. You must operate the Studio according to our Manual. You must offer only those services and sell only those items and products which we specify, and only in the manner we specify. You must purchase all equipment, MiniLuxe Products, and Approved Products only from us or third party suppliers which meet our specifications and which we have approved in advance.

Market and Competition

You will offer products and services to the general public. The market for the services and products the Studio will offer is well developed. You will compete with manicure and pedicure service providers, beauty salons, spas, nail salons, and other businesses that offer nail services, some of which will be franchised. These businesses may be local, regional, or national in scope. In addition to competition, local markets for nail services may be affected by changes in local and national economic conditions and concerns, as well as neighborhood demographics, and traffic patterns. The ability of each Studio to compete is dependent on a variety of factors, including demographics, the immediate neighborhood location and characteristics, accessibility and the individual service, marketing, merchandising, capitalization, and diligence of the franchisee.

Industry-Specific Regulations

You must comply with state and local licensing laws and regulations for nail and waxing technicians, cosmetologists, aestheticians, and for businesses that offer the services that your Studio will offer. You also must comply with all local, state, and federal laws that generally apply to businesses, including zoning, employment, discrimination, and health and safety laws. The Americans with Disabilities Act of 1990 requires readily accessible accommodations for disabled people and therefore may affect your building construction, site elements, entrance ramps, doors, seating, bathrooms, drinking facilities, etc. You will be obligated to comply with all applicable laws including the Payment Card Industry (“**PCI**”) Data Security Standard (“**DSS**”). You must also comply with laws that apply generally to all businesses in your state and municipality.

You must also obtain real estate permits, licenses, and business and other operational licenses. You should consult with your attorney concerning these and other local laws and ordinances that may affect your operation of the Studio.

ITEM 2 BUSINESS EXPERIENCE

Chief Executive Officer: Anthony Tjan. Mr. Tjan has been our CEO since our formation in January 2024. Mr. Tjan has also been the Chairman, Chief Brand Steward, and Co-Founder of MLI since 2008. Mr. Tjan has also been the CEO and Managing Partner of Cue Ball Capital, in Boston, Massachusetts since 2008.

Chief Commercial Officer: Elizabeth Lorber. Ms. Lorber has been our Chief Commercial Officer since our formation in January 2024. Ms. Lorber has also been the Chief Commercial Officer of MLI since November 2022 and was MLI's Chief Financial Officer from October 2020 through November 2022. From March 2020 to October 2020, she served as the Senior Vice President Finance & Operations for Blushington, Inc., in New York, NY. From June 2019 to March 2020, she served as Strategic and Financial Advisor to Glosslab in New York, NY. From April 2014 to June 2019, she served as the Senior Vice President of Finance and Corporate Development for Xtend Barre in New York, NY.

Chief Financial Officer: Lanchi Venator. Ms. Venator has been our Chief Financial Officer since June of 2025 in New York City. Since April 2024, she has served as Strategic Advisor for Ragnarok Films, LLC, in New York, NY. From February 2023 to April 2024, she served as Global Chief Financial Officer & Head of Strategy for KFC (a subsidiary of Yum! Brands, Inc.) in Plano, TX. From January 2021 to January 2023, she served as the Senior Vice President, Global Finance Strategy and Operations for The Estee Lauder Companies, Inc., in New York, NY. From January 2017 to December 2020, she served as the Vice President & Chief of Stage to the CFO and Executive Vice President for The Estee Lauder Companies, Inc., in New York, NY.

General Manager of Fleet and Director of Studios: Bridgette Barbato. Ms. Barbato has been our General Manager of Fleet and Director of Studios since our formation in January 2024. Ms. Barbato has also been MLI's Director of Studios since 2013 and MLI's General Manager of Fleet since August 2012.

Director of Service Operations: Donna Charloff. Ms. Charloff has been our Director of Services Operations since our formation in January 2024. Ms. Charloff has also been the Director of Service Operations of MLI since March 2008.

Company Secretary: Christine Mastrangelo. Christine Mastrangelo has been MLI's Company Secretary since January 2022. She has also served as Partner at Cue Ball Capital since January of 2008. Ms. Mastrangelo has been a Partner in Cue Ball Capital in Boston, Massachusetts since January 2008.

Strategic Advisor: Sean Bock. Sean Bock has served as a Strategic Advisor to our Parent since January 2024 in Phoenix, AZ. Additionally, Mr. Bock has served as Managing Partner for Leverage Business Development, LLC since May 2020 in Phoenix, Arizona. Mr. Bock served as the President of Heyday Skincare in New York, New York from September 2020 to May 2022, and as Vice President of Franchising & Licensing for Drybar Holdings LLC in Irvine, California from September 2014 to May 2020.

Board Member: Mats Lederhausen. Mats Lederhausen has served on the board of MLI since April 2008. Mr. Lederhausen has been a partner in Cue Ball Capital Since April 2008. He has also served as the Executive Chairman of Roti Modern Mediterranean in Chicago, Illinois since January of 2008 and Founder and CEO of Because LLC in Chicago, Illinois since January 2007.

ITEM 3 LITIGATION

No litigation is required to be disclosed in this Item.

ITEM 4 BANKRUPTCY

No bankruptcy information is required to be disclosed in this Item.

ITEM 5 INITIAL FEES

Franchise Agreement

Upon execution of the Franchise Agreement, you must pay us an initial franchise fee (“**Initial Franchise Fee**”) in the total amount of \$50,000 in a lump sum. The Initial Franchise Fee is fully earned and non-refundable.

Initial Products Purchase

You must also purchase your opening inventory of MiniLuxe Products from MLI. We estimate that the cost of your initial inventory of MiniLuxe Products will be between \$25,000-\$35,000. Full payment is due at the time your order is placed. This amount is not refundable.

Initial Training

We do not charge an Initial Training Fee for up to three (3) people to attend the Initial Training Program but may charge Initial Training Fees for additional people attending the Initial Training Program, retaking the Initial Training Program, or if you desire to have additional managers complete the Initial Training Program. Currently the nonrefundable Initial Training Fee is a lump sum of \$0 to \$1,000.

Development Agreement

If you qualify to be an area developer, upon execution of the Development Agreement, you must pay us a development fee (the “**Development Fee**”) equal to:

Total # of Studios	Per Studio Fee	Total Development Fee
2	\$50,000	\$100,000
3	\$45,000	\$135,000
4	\$42,500	\$170,000
5	\$40,000	\$200,000

The number of Studios that you may develop under a particular Development Agreement is determined by mutual agreement, but you must develop a minimum of three (3) Studios (this includes the initial studio), and we will not offer you the opportunity to develop more than five (5) Studios pursuant to a Development Agreement. The number of Studios you will develop will vary depending upon a variety of factors, including: (1) existing population and anticipated population growth within the Development Area; (2) competition within the Development Area; (3) the availability of acceptable locations; (4) the number of Studios we estimate can be developed within the Development Area; (5) your financial capacity and other qualifications; and (6) our strategic development plan.

No portion of the Development Fee is refundable.

You will sign the first Franchise Agreement at the same time you sign the Development Agreement.

**ITEM 6
OTHER FEES⁽¹⁾**

Franchise Agreement

Type of Fee	Amount	Date Due	Remarks
Royalty Fee ⁽²⁾	6% of Net Sales ⁽³⁾	Weekly on Tuesday of each week	You must make all royalty payments to us by electronic funds transfer (“EFT”) or another method that we may periodically designate.
Local Marketing Expenditures	Greater of \$1,000 or 1% of Net Sales	Must be spent each month	Payable to local or national digital marketing suppliers or agencies. We have the right to increase the amount you must spend on local marketing upon prior written notice to you. We have the right to direct a portion of this amount to be paid to our national digital marketing agency to be spent on digital marketing within your Protected Area.
Brand Fund Contribution	Currently 1% of Net Sales. We may increase to 3% upon 30 days advance written notice to you.	Weekly on Tuesday of each week	See Item 11 for a discussion of the Brand Fund. With 60 days’ prior written notice to you, we may increase the Brand Fund Contribution up to 3% of Net Sales
Transfer Fee	50% of the then-current Initial Franchise Fee if transferring to an existing franchisee; 100% of the then-current Initial Franchise Fee if transferring to a new franchisee.	Before approval of Transfer by us	See Item 17 for more detail. No fee is imposed for transfers to a corporation or other limited liability entity you form for the convenience of ownership of the Studio. The Transfer Fee is subject to state law.
Renewal Fee	50% of the then-current franchise fee for a renewal term for a term of five (5) years.	Due upon signing of a renewal Franchise Agreement	If we approve you entering into a successor franchise agreement after the end of the initial term, you must sign our then-current Franchise Agreement with terms that may be different from your original Franchise Agreement.
Audit by Us ⁽⁴⁾	Cost of audit which may include the charges of any independent accountants, travel expenses, room and board and compensation of our employees	15 days after billing	Payable only if you fail to furnish reports, supporting records, or other required information, or understate the amounts due to us in an amount equal to or greater than 2%. You must also pay any understated amount plus interest
Mystery Shopper Fee ⁽⁵⁾	Up to \$1,000 per year	As incurred	We reserve the right to engage an independent shopping service to evaluate your Studio. We will determine the frequency, nature, and extent of the

Type of Fee	Amount	Date Due	Remarks
			evaluation services. You must pay all fees and costs charged by the independent shopping service to evaluate your Studio.
Interest on Overdue Payments	1.5% per month or the maximum commercial contract interest rate permitted by law, whichever is less.	Due with the payment of outstanding amounts	Payable on overdue amounts. Interest will accrue from the original due date until payment is received in full
Insufficient Funds Fee	\$250 per occurrence	As incurred	Unless otherwise indicated, you must pay us all amounts by EFT. If you have insufficient funds in your account and any EFT transaction or check is returned, you must pay an insufficient funds fee to us.
Indemnification	Will vary under circumstances	15 days after billing	You must reimburse us for any and all damages and costs (including attorneys' fees) arising out of any suits, actions, proceedings, or claims filed against us, unless the claim is solely the result of actions by us.
Initial Training Fees	\$0 for up to three (3) people attending the Initial Training Program; \$1,000 for additional attendees	As incurred	See Item 11 for more detail. We do not charge an Initial Training Fee for up to three (3) people to attend the Initial Training Program but may charge Initial Training Fees for additional people attending the Initial Training Program, retaking the Initial Training Program, or if you desire to have additional managers complete the Initial Training Program. Does not include the travel and living expenses you will incur in attending the Initial Training Program in Boston, Massachusetts, or such other location as we specify.
Additional On-Site Training Fees	Our then-current per diem fee (per trainer) for additional training, plus expenses. Current per diem fee = \$350		If we determine that you need additional training or you request additional training, we may, in our discretion, provide training to you at our then-current per diem fee for each trainer. Reimbursable expenses for our trainers include travel, lodging, and meals.
Franchise Meeting Fee	Will not exceed \$1,200 per person. Does not include your out-of-pocket costs paid to third parties.	Before the meeting	We may designate that attendance at a meeting is mandatory for you and/or your General Manager. Expenses you must pay include travel, lodging, meals, and applicable wages. We will charge this fee

Type of Fee	Amount	Date Due	Remarks
			even if you do not attend.
Refresher Training Fee	\$2,500 per person plus travel expenses	Before training	We may also require you and/or your managers and employees to complete additional training if we believe that you require additional training to operate your MiniLuxe Studio to our standards
Technology Fee	Up to \$200 per month	Monthly, payable with the first royalty payment due each month	(A) We reserve the right to charge you a monthly fee of up to \$200 to create and maintain technology services that we, any affiliate or any third-party selected by us may provide. We may increase the Technology Fee upon 30 days prior written notice to you. The Technology Fee is a fee that, if implemented, is paid to Franchisor and is in addition to, and not as a substitute for, any fees, costs, or expenses that you pay to third party providers or suppliers or otherwise incur for technology services.
Relocation Fee	\$5,000	As incurred	If you request to relocate your Studio in your Protected Area and we approve your request, you must pay a relocation fee to us to cover our cost in approving the new location.
Insurance	Insurance premiums plus 10%	15 days after billing	If you fail to obtain or maintain the required insurance, we have the right to obtain insurance for you. You must pay us the cost of the premium(s) plus 10% to cover our administrative time and costs.
Attorneys' fees and other costs	Will vary under the circumstances.	As incurred	Payable if we prevail in any legal dispute with you.
Management Fee	Our then-current per diem fee, plus expenses Current per diem fee = \$500	If incurred	We may step in and manage your Studio in certain circumstances, including your death, disability, or prolonged absence
Resale Program Fee ⁽⁶⁾	4.5% of the purchase price for sale of Studio(s) or ownership interest in Franchisee	Upon transfer	
Call Center Fee ⁽⁷⁾	Pro rata share of Call Center expenses.	At the same time that you pay Royalty Fee	
Site Evaluation	\$1,000	Upon	We do not charge a fee for the first on-site evaluation that we conduct for a particular

Type of Fee	Amount	Date Due	Remarks
Fee		invoice	Studio. If we require, or if you request, any additional on-site evaluations with respect to the same Studio, you will pay us, in addition to our travel expenses, our then-current site evaluation fee.
Liquidated Damages	The average monthly Royalties you paid or owed to us during the 12 months of operation preceding the effective date of termination multiplied by (a) 24 (being the number of months in two full years), or (b) the number of months remaining in the Agreement had it not been terminated, whichever is lower.		Payable if we terminate your Agreement; you must pay us within 15 days after the effective date of termination
MiniLuxe Product Purchases	Wholesale purchase price	Upon invoice	You must purchase MiniLuxe Products from MLI. We will charge you a bona fide wholesale price for MiniLuxe Products.

1. **General.** Unless otherwise specified, all fees are imposed by us and are non-refundable. Generally, all fees are uniformly imposed on our franchisees, however, in certain unique circumstances; we may defer, reduce, or waive a fee for a particular franchisee for a limited period of time.

2. **Royalty Fees.** You will pay us Royalty Fees of six percent (6%) of Net Sales on a weekly basis.

3. **Net Sales.** “Net Sales” means the total amount of all revenue derived from the operation of the Studio, including the sale of products, services, gift cards, prepaid stored-value cards, and gift certificates whether for cash, credit, or other consideration, and regardless of collection, including proceeds from business interruption insurance to the extent they represent compensation for lost Net Sales, net of only: (a) bona fide customer discounts, promotions, coupons, loyalty rewards, membership discounts, and complimentary services approved by Franchisor; (b) customer refunds, credits, returns, chargebacks, and allowances made in good faith; (c) sales, use, excise, and similar taxes collected from customers and remitted to the applicable governmental authority; (d) gratuities collected for and paid to employees or service providers; (e) the redemption of gift cards, prepaid stored-value cards, and gift certificates; (f) proceeds from the sale or transfer of equipment, furnishings, or other capital assets not sold in the ordinary course of business; (g) insurance proceeds, condemnation awards, litigation recoveries, and similar extraordinary or non-operating income other than business interruption proceeds included above; and (h) intercompany transactions or transfers between Franchisee and its affiliates that do not reflect bona fide retail sales to customers.

4. **Costs of Audit.** If an examination is necessary due to your failure to furnish reports, supporting records, or other information as required, or to furnish these items on a timely basis, or if our examination reveals an understatement of your Royalties or Brand Fund Fee (when a percentage of Net Sales is required), that exceeds 2% of the amount that you actually reported to us for the period examined; then: (a) you agree to reimburse us for the costs of the examination, including, without limitation, the charges of attorneys and independent accountants and the travel expenses, room and board, and compensation of our employees; and (b) we may require you to provide us with periodic audited statements. If our examination reveals an understatement of the Net Sales of your Studio

for any period by 2% or more 3 or more times during any 3-year period, or by more than 5% on any one occasion, then in addition to your obligations in subsection (a) above, we may immediately terminate this Agreement without an opportunity to cure. These remedies are in addition to our other remedies and rights under this Agreement and applicable law.

5. **Mystery Shoppers.** We may use an independent service to conduct “mystery shopper” quality control and evaluation programs. You must participate in this program, and we may require that you pay the then-current charges imposed by the evaluation service (as we direct, either directly to the evaluation service provider or to us as a reimbursement).

6. **Resale Program Fee.** In addition to the Transfer Fee, if a transfer involves the Franchise Agreement and the Studio, or more than a 50% change in your ownership, and the transferee is a person that we introduced to you, then you or the transferee must pay us a “Resale Program Fee”.

7. **Call Center Fee.** We do not currently utilize a call center but may choose to do so in the future. We may establish and require you to use a call center (the “**Call Center**”) for making customer appointments at your Studio. If we establish a Call Center, you will be obligated to pay your pro rata share of the costs and expenses that we incur in operating the Call Center. Affiliate Studios utilizing the Call Center will pay their pro rata share along with franchise Studios.

Development Agreement

Type of Fee	Amount	Date Due	Remarks
Indemnification	Will vary under circumstances	15 days after billing	You will be required to reimburse us for any and all damages and claims (including attorneys’ fees) arising out of any suits, actions, proceedings, or claims filed against us, unless the claim is solely the result of actions by us.
Transfer Fees	Subject to applicable state law, 50% of the then-current Initial Franchise Fee if transferring to an existing franchisee or 100% of the then-current Initial Franchise Fee if transferring to a new franchisee, plus \$5,000 for each Studio for which you have signed a Franchise Agreement or to be developed.	Upon our approval of the transfer	
Attorneys’ fees and other costs	Will vary under the circumstances.	As incurred	Payable if we prevail in any legal dispute with you.

We impose and collect all fees. All fees are non-refundable. All fees are uniformly imposed.

ITEM 7
ESTIMATED INITIAL INVESTMENT

Franchise Agreement

YOUR ESTIMATED INITIAL INVESTMENT

Type of Expenditure	Amount		Method of Payment	When Due	To Whom Payment Is To Be Made
	Low	High			
Initial Franchise Fee ¹	\$50,000	\$50,000	Lump Sum	Upon execution of the Franchise Agreement	MiniLuxe
Lease/Security Deposit ⁽²⁾	\$5,625	\$15,000	Lump Sum	As Arranged	Landlord
Rent– 3 Months. ⁽³⁾	\$16,875	\$45,000	As Incurred	As Arranged	Landlord
Leasehold Improvements; Constructions Costs. ⁽⁴⁾	\$250,000	\$475,000	As Incurred	As Arranged	Contractors, suppliers
Design Fees. ⁽⁵⁾	\$30,000	\$50,000	As Arranged	As Arranged	Architect, engineer
Furniture and Fixtures. ⁽⁶⁾	\$70,000	\$130,000	As Arranged	As Incurred	Suppliers
Office Equipment and Supplies.	\$650	\$780	As Arranged	As Arranged	Suppliers
Computer Hardware and Software. ⁽⁷⁾	\$7,500	\$12,000	Upon ordering	As Arranged	Suppliers
Equipment. ⁽⁸⁾	\$10,000	\$20,000	As Arranged	As Arranged	Suppliers
Initial Inventory. ⁽⁹⁾	\$25,000	\$35,000	Upon ordering	As Arranged	MiniLuxe
Initial Inventory of Promotional Materials. ⁽¹⁰⁾	\$3,000	\$5,000	As Arranged	As Arranged	Suppliers
Uniforms. ⁽¹¹⁾	\$499	\$680	As Arranged	As Arranged	Suppliers
Opening Advertising. ⁽¹²⁾	\$20,000	\$30,000	As Arranged	As Incurred	Suppliers
Initial Training Fees ⁽¹³⁾	\$0	\$1,000	As Incurred	Upon registering for Initial Training	MiniLuxe
Travel and Living Expenses for Initial Training and Employee compensation. ⁽¹⁴⁾	\$6,000	\$9,000	As Incurred	During training	Third parties
Utility Deposits. ⁽¹⁵⁾	\$0	\$1,000	Lump Sum	As Incurred	Utility Companies

Type of Expenditure	Amount		Method of Payment	When Due	To Whom Payment Is To Be Made
	Low	High			
Business Licenses and Permits. ⁽¹⁶⁾	\$200	\$500	Lump Sum	As Incurred	Government Authorities
Business Insurance. ⁽¹⁷⁾	\$2,080	\$3,830	As Arranged	As Incurred	Insurers
Professional Fees. ⁽¹⁸⁾	\$2,200	\$6,000	As Arranged	As Incurred	Professionals
Signage. ⁽¹⁹⁾	\$8,000	\$25,000	Lump Sum	As Incurred	Suppliers
Additional funds (3 months). ⁽²⁰⁾	\$50,000	\$75,000	As Arranged	As Incurred	Suppliers
TOTAL. ⁽²¹⁾	\$557,629	\$989,790			

Notes:

Except as otherwise described below, all fees and payments are nonrefundable.

1. The Initial Franchise Fee is discussed in detail in Item 5. We do not provide financing for the Initial Franchise Fee.
2. You may be required to pay a security deposit when you enter into a lease. The estimate is for a one month security deposit based on space described in Note 4 below.
3. The cost per square foot of leasing space for your Studio will vary depending primarily upon the location and market conditions affecting the real property. You will need approximately 1,500 to 2,000 square feet of space for the Studio. Based upon rates in most markets where we operate, we estimate the cost of leasing commercial space will range from \$45 to \$90 per square foot. In certain markets, including Manhattan, Washington D.C., and Miami, the cost of leasing commercial space may be significantly higher. The range included above is for three (3) months of estimated rent based on 1,500 square feet of space at \$45 per square foot on the low estimate and 2,000 square feet of space at \$90 per square foot on the high estimate. In addition to rent, the landlord may charge common area maintenance fees, taxes and other charges, and these amounts are not included in the rent estimates. You should consult your commercial real estate broker to understand rates in the area you would like to operate your Studio. The required size of the location varies due to shape and actual space configuration.
4. You will need to make certain leasehold improvements that comply with our specifications and décor standards, including manicure and pedicure stations, waxing areas, scrub sink areas, and equipment cleaning areas. The cost will vary depending upon the location, condition of premises, and build out allowances, if any. We may require you to use an approved construction management company to assist with the leasehold improvements. That company may charge you a project management fee for services and that fee is not included in the estimate above. Unusual project costs typically provided by a Landlord or developer are not included in the estimate. The range of fees does not account for any tenant improvement allowance negotiated with the landlord, shipping expenses, or other charges that may be incurred to obtain equipment, furniture, fixtures, supplies, or other materials for your Studio.
5. You must obtain construction plans for the buildout of your Studio that comply with our specifications. We currently require you to use our designated architect. To assist in the design and construction of your Studio, we have created prototype designs that our architect and your general contractor will utilize. This amount is an estimate of the costs and fees associated with retaining our designated architect.

6. You will need to purchase or lease certain furniture and fixtures that we specify, including custom-made manicure and pedicure stations, retail and storage shelving and cash-wrap, aesthetics room furniture, polish wall, and client and technician seating. The costs will vary depending on the size of your Studio and the number of stations. We may require you to use certain suppliers or vendors for the interior décor, furniture, and furnishings package.
7. You must purchase certain computer hardware and software, an approved point-of-sale/appointment booking and tracking software, such as Zenoti (or similar software that we designate and which we reserve the right to periodically change) and QuickBooks. See Item 11 for details.
8. You must purchase (or lease) certain equipment for your Studio, including an autoclave, biosonic cleaner, wax pots, security system, music system, televisions, washing machine and dryer.
9. We estimate this range will be sufficient to cover initial supplies of products for the initial 3-month period of the operation of your Studio. Initial inventory includes polishes, beauty products, nippers, files, sterile packaging, and cleaning products. The estimate also includes products for retail sales. Your retail sales and the demographics of your Protected Area (as defined in Item 12) may affect the initial supplies and inventory you may need.
10. You must purchase an initial inventory of business cards, brochures, gift cards, promotional vouchers, appointment cards and other similar items that you will need on an on-going basis.
11. Your employees must wear an approved uniform. The low end of our estimate includes 18 employees. The high end of our estimate includes 35 employees. Each shirt will cost \$10 (assuming a 50 shirt order), each employee will require 6 shirts, and each name tag will cost \$5.
12. You must spend between \$20,000 and \$30,000 for a grand opening marketing campaign that will be conducted beginning sixteen (16) weeks before your scheduled opening and continue for twelve (12) weeks after your opening. Your grand opening marketing campaign must include the elements that we require and must be approved by us before it is conducted. The grand opening marketing investment includes a digital marketing plan, public relations, gratis services, wages for your team when promotional events/partnerships are held and print advertising.
13. We do not charge an Initial Training Fee for up to three (3) people to attend the Initial Training Program. We may charge Initial Training Fees of up to \$1,00 per additional person for additional people attending the Initial Training Program, retaking the Initial Training Program, or if you desire to have additional people complete the Initial Training Program.
14. This amounts reflects our estimate of the travel and living expenses costs associated with three (3) people attending the Initial Training Program. You must pay for transportation, lodging, food, and wages for you and your employees. The cost will depend on the distance you must travel to the training location, the type of accommodations you choose and the seasonality pricing for Boston hotels. The estimate is based on travel to our headquarters and MLI's Studios in the Boston, Massachusetts metropolitan area for training lasting up to 10 days.
15. You may have to provide deposits for utilities. In some instances, your utility providers may not require deposits. The amount of the deposits will vary depending upon the location of the Studio, the practices of the utility companies and the landlord and your credit history.
16. You must obtain all required permits and licenses, including a business license, to operate your Studio. The cost of the required permits and licenses will vary by municipality.

17. You must obtain and maintain the types and amounts of insurance described in Section 10 of the Franchise Agreement. The low amount in the chart represents our estimate of the first semi-annual premium and the high amount represents our estimate for the annual premium for the required policies. Each estimate includes a 3-month allocation for workers' compensation premium. Rates are based on MLI's insurance premiums in the Boston, Massachusetts area.

18. We recommend that you engage an attorney and an accountant to advise you regarding this franchise offering and commercial retail lease. The fees may vary greatly based on the individuals you engage, their fees, and how much you rely upon their advice.

19. These amounts represent an estimate of your cost for interior, temporary construction "blackouts," window graphics/decals, and exterior signage at your Studio. Your landlord or your local ordinances may employ different restrictions or requirements on interior and exterior signage which may affect your costs. The higher range of this estimate contemplates an opportunity to include signage within the Landlord's monument and/or other signage opportunities within the shopping center.

20. You will need to support ongoing expenses, such as payroll and utilities, if these costs are not covered by your revenue. New businesses often generate negative cash flow. This is only an estimate, and we cannot assure you that you will not need additional funds during or after the initial 3-month period. Factors which affect the amount of additional funds required include sales volume and expense control. We relied on past experience and the performance of MLI's Studios when preparing these figures.

21. We relied upon MLI's experience in operating MiniLuxe Studios in preparing these estimates. These amounts do not include any estimates for debt service. These are only estimates and your costs may vary based on actual rental prices in your area, and other site-specific requirements or regulations.

Development Agreement

The following chart provides an estimate of your initial investment under a Development Agreement.

Type of Expenditure	Amount		Method of Payment	When Due	To Whom Payment Is to Be Made
	Low	High			
Development Fee <u>See Notes 1 and 2.</u>	\$50,000	\$200,000	Lump Sum	Upon execution of the Development Agreement	MiniLuxe
Estimated Initial Investment for first MiniLuxe Studio	\$557,629	\$989,790		See first Item 7 table above	
TOTAL:	\$607,629	\$1,189,790			See Note 3

NOTES:

1. The Development Fee is described in Item 5 and will vary depending on the number of Studios to be developed under the Development Agreement.

2. The range of estimated Development Fee reflects your purchase of between one (1) and five (5) additional franchise agreements in the Development Area. It does not include the \$50,000 Initial Franchise Fee that you pay for your first MiniLuxe Studio.

3. The estimated costs to enter into a Development Agreement with us do not include the estimated costs to open and operate a MiniLuxe Studio. That estimate is in a separate chart above. You are required to enter into a Franchise Agreement for one (1) Studio before you enter into a Development Agreement with us and will incur those costs in connection with the opening of that Studio. This range does not include any of the costs you will incur in opening additional Studios that you are granted the right to open and operate under your Development Agreement.
4. You are not obligated to execute a Development Agreement or pay us a Development Fee. The Development Fee is only paid if you agree to open additional MiniLuxe Studios.

ITEM 8 RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

Products and Suppliers

All products and services sold or offered for sale at the Studio must meet our then-current standards and specifications and be approved by us. As described in Item 1, MiniLuxe Products are proprietary and MiniLuxe branded nail, waxing, and beauty products must be used in the operation of your Studio. There are other Approved Products from Approved Suppliers that must be used in the Studio and for sale to clients (collectively “**Products**”).

We may develop or have developed proprietary or branded services, including nail care, waxing, massage, and other beauty services (“**Proprietary Services**”) and/or branded and/or proprietary products that you will offer in your MiniLuxe Studio (collectively “**Proprietary Products**”). You must purchase Proprietary Products only from us, our Affiliates, or a third party designated and licensed by us to prepare and sell such products (“**Designated Suppliers**”) and purchase all other goods, products, materials and supplies (collectively, “**Goods**”), as well as advertising materials, furniture, fixtures, equipment, menus, forms, paper and plastic products, packaging or other materials (collectively, “**Materials**”) that meet the standards and specifications promulgated by us from time to time from manufacturers, distributors, vendors and suppliers approved by us (“**Approved Suppliers**”). We may require you to use only certain brands (“**Approved Brands**”) and prohibit you from using other brands. From time to time, we may modify the list of Approved Brands, and you may not, after receipt of such modification in writing, reorder any brand that is no longer an approved brand.

If you propose to purchase any Goods or Materials (that you are not required to purchase from us, a Designated Supplier, or an Approved Supplier) from a supplier that we have not previously approved, you must submit to us a written request for such approval or request the supplier to submit the request. We have the right to require, as a condition of our approval, that our representatives be permitted to inspect the supplier’s facilities, and that such information, specifications, and samples as we reasonably designate be delivered to us and/or to an independent, certified laboratory designated by us for testing prior to granting approval. A charge reflecting the actual costs that we incur, including travel related expenses, video conferencing, product purchases, retention of third-party examination companies, and professional time, inspecting the proposed alternative Goods or Materials and the actual cost of testing the proposed Goods and Materials, must be paid by you. We will notify you within 60 days of your request as to whether you are authorized to purchase such products from that supplier. We reserve the right, at our option, to revoke our approval upon the suppliers’ failure to continue to meet any of the foregoing criteria. We will notify you in writing if a former Approved Supplier’s approval as an alternative supplier is revoked. Our specifications for product or supplier approval are contained in the Manuals or otherwise in writing and may be periodically modified by us.

From time to time, we may modify the list of Designated Suppliers and/or Approved Suppliers, and you may not, after receipt of such modification in writing, order any Proprietary Products from a supplier who is no longer a Designated Supplier or order any Goods or Materials from a supplier who is no longer an Approved Supplier. We may approve one or more suppliers for any Goods or Materials and may approve a supplier only for certain Goods or Materials. Approval of a supplier or vendor may be conditioned on requirements relating to the product quality,

prices, consistency, reliability, financial capability, labor relations, frequency of delivery, reporting capabilities, standards of service, including prompt attention to complaints, or other criteria, and concentration of purchases, as set forth above, and may be temporary pending a further evaluation of such supplier by us. These criteria and standards are included in the Manual. We reserve the right, at our option, to re-inspect the facilities and products of any Approved Supplier and to revoke our approval upon the supplier's failure to continue to meet any of our then-current criteria, including their ability to provide a quality product in a timely manner. We are not required to make available to you or any supplier the criteria that we deem confidential.

During the fiscal year ended December 31, 2025, Franchisor generated \$8,589 from the sale of MiniLuxe Products to franchisees. This represents 11% of Franchisor's total revenue of \$78,711.

Our parent, MLI, is the Designated Supplier for MiniLuxe Products. MLI may generate or earn profits, fees, markups, rebates, administrative fees, distribution fees, and other forms of compensation in connection with the sale, distribution, licensing, leasing, or provision of products and services to franchisees as well as purchasing programs, intellectual property, product development, quality assurance, or other factors determined by MLI in its discretion. During the fiscal year ended December 31, 2025, MLI sold \$8,589 of MiniLuxe Products to franchisees. This represents 0.03% of MLI's total revenue of \$27,903,087. Except for MLI, there are no Approved Suppliers in which any of our officers has a direct ownership interest. The following officers listed in Item 2 have a direct ownership interest in MLI: Tony Tjan, Christine Mastrangelo, Elizabeth Lorber, and Mats Lederhausen.

We and our Affiliates, from time to time, may receive payments from suppliers or vendors (including Designated Suppliers and/or Approved Suppliers) on account of such suppliers' dealings with you and other MiniLuxe franchisees, and we may use any amounts received without restriction and for any purpose we and our Affiliates deem appropriate. These payments may be flat amounts or a percentage of your purchases from the Designated Supplier or Approved Supplier. We may concentrate purchases with one or more suppliers to obtain lower prices and/or the best advertising support and/or services for any group of MiniLuxe Studios or any other group of businesses franchised or operated by us or our Affiliates.

Purchasing or Distribution Cooperatives

Currently, there are no purchasing or distribution cooperatives. We may, but are not required to, negotiate purchase arrangements with Suppliers for the benefit of our franchisees. We do not have purchasing or distribution cooperatives. We may receive discounts that are not available to franchisees on the purchase of certain products. We may also receive rebates on products, supplies, and equipment that you purchase from some of our Approved Suppliers. If we receive rebates in the future, they will be calculated based upon the percentage of products, supplies, and equipment purchased by franchisees, flat rates on a product by product basis, or upon other negotiated terms between Approved Suppliers and Franchisor.

Your Purchases and Leases

We estimate that the required purchases and leases will be 65% to 70% of all purchases and leases made by you in establishing your Studio and 20% to 25% of all ongoing purchases and leases in operating the Studio. The percentage of required purchases and leases in relation to all purchases and leases to establish and operate a franchise will vary depending on several factors, including the size and location of, and the number of stations in, your Studio.

We estimate that your purchases or leases from Designated Suppliers and/or Approved Suppliers will represent approximately 90% of your total purchases in the establishment of your MiniLuxe Studio and 90% of your total purchases in your continuing operation of your MiniLuxe Studio.

We do not provide or withhold material benefits to you (such as renewal rights or the right to open additional MiniLuxe Studios) based upon whether you purchase Proprietary Products from Designated Suppliers or Goods and Materials

from Approved Suppliers; however, if you purchase Proprietary Products, Goods or Materials from unapproved suppliers or if you purchase unapproved Goods or Materials, we will have the right to terminate the Franchise Agreement.

Furniture, Fixtures, Equipment and Office Supplies

You must purchase, install, and use all equipment, fixtures, furnishings, equipment, decor, signs, and office supplies as we may reasonably require, and as specified in the Manuals or other written materials.

Advertising and Promotion

All local marketing and promotional materials you use must be in the media and of the type and format that we approve. You must conduct your local marketing activities in a dignified manner, and they must conform to our standards as specified in the Manuals or otherwise in writing. You must not use any marketing or promotional materials that we have not supplied you until you receive our written approval. You must submit samples of all marketing and promotional materials to us for our prior approval (except as to prices you charge) if we have not prepared or previously approved the materials. If you do not receive written notice of disapproval within 30 days after the date we receive the marketing or promotional materials, they will be deemed approved. We may periodically provide you with marketing materials.

You must comply with our policies concerning the use of social media. You may not establish or maintain a separate website, register, or use any domain name/URL address, or use any other social media outlet, such as Facebook, Twitter, Instagram, TikTok or any other outlet, for or in connection with the Studio without our prior written approval (which we shall not be obligated to provide). You may not post, respond to, or otherwise participate in any social media communications unless otherwise authorized by us.

Loyalty and Membership Programs

You must participate in and comply with the requirements of any loyalty or membership programs that we establish and/or require you to participate in. Your participation will include accepting membership points and credits as payment from customers and paying us transaction processing fees or merchant services fees or otherwise reimbursing our costs or a third-party's costs for transactions through loyalty or membership programs. We have no obligation to reimburse you for any costs you incur in participating in our Loyalty Program Media, including for providing services or products to customers without compensation.

You also must comply with the Brand Standards for membership programs, transferring memberships, changing membership programs, and other programs designed to enhance membership satisfaction.

Insurance

Before you commence activities under the Franchise Agreement, and before the MiniLuxe Studio opens, you must obtain, and continue to maintain at all times, in full force and effect at your sole expense that insurance which you (or your risk management advisors) determine is necessary or appropriate for liabilities caused by or occurring in connection with the development or operation of the MiniLuxe Studio, which shall include, at a minimum, insurance policies of the kinds, and in the amounts, required by the Manual. All insurance policies must be purchased through an agent or broker on our Approved Supplier list and be written by an insurance company that meets our approval. The current minimum requirements for insurance policies and coverage are listed below although more specific details regarding the required insurance are provided in our Manual:

Coverage	Coverage Amounts
Commercial General Liability	• \$1,000,000 Each Occurrence • \$1,000,000 Personal & Advertising Injury • \$2,000,000 General Aggregate • \$1,000,000 Products/Completed Operations Aggregate
Professional Liability	• \$1,000,000 Each Claim • \$2,000,000 Aggregate
Sexual Abuse / Misconduct / Molestation	• \$1,000,000 Each Claim • \$1,000,000 Aggregate
Employment related practices liability insurance	• \$1,000,000 per occurrence • \$1,000,000 aggregate • Such insurance must include a deductible of no more than \$10,000 unless we approve a higher deductible in writing.
Commercial automobile insurance	• \$1,000,000 per accident • Such insurance shall include coverage for hired, and non-owned automobiles and shall include additional insured and waiver of subrogation endorsements in favor of Franchisor;
Commercial umbrella or excess liability	• \$2,000,000 per occurrence • \$2,000,000 aggregate
Property insurance coverage	• coverage for replacement costs of all Franchisee-owned contents and tenant improvements, and business interruption insurance for a period adequate to re-establish normal business operations, not to be less than twelve months. • All property related coverage shall be written on special causes of loss forms with deductibles not to be greater than \$5,000 per occurrence
Workers' compensation	• (Coverage A) with statutory limits complying with the laws of the applicable state, and employer's liability • (Coverage B) with limits of not less than \$1,000,000 per accident, \$1,000,000 disease policy limit, and \$1,000,000 disease per employee. • Such insurance shall include a waiver of subrogation endorsement in favor of Franchisor.
Such other insurance as may be required by us from time to time or by the Landlord of the MiniLuxe Studio	• Per our restated requirements or your Lease

The insurance policies described above must: (i) be written on a primary and non-contributory basis; (ii) have a deductible equal to or less than stated above; (iii) grant a Waiver of Subrogation in favor of Franchisor; and (iv) grant Additional Insured status to Franchisor.

The types and amount of insurance listed above represent the minimum coverage you are required to secure prior to opening your MiniLuxe Studio. You may secure additional insurance. Additionally, local law and/or your Lease may require additional types of insurance and/or greater amounts of coverage. To the extent that your Lease requires

additional policies and/or amounts of coverage, your Lease shall control although you are obligated to have each type of insurance identified above.

All insurance policies must provide 30 days' prior written notice to us of a policy's material modification, cancellation, or expiration.

Computer Hardware and Software

You must, at your expense, purchase and maintain the computer hardware and software described in Item 11. You must purchase or lease the computer hardware and software from us or a required software vendor. You must purchase a license to use the spa services software that we require. We currently require you to use Zenoti Spa Software (the “**Software Provider**”), but we have the right to require you to use different software. You must abide by all license terms imposed upon you by the Software Provider.

ITEM 9 FRANCHISEE’S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this disclosure document.

Obligation	Section in Franchise Agreement	Disclosure Document Item
(a) Site selection and acquisition/lease	5(A)	Items 8 and 11
(b) Pre-opening purchases/lease	6(C)	Items 7, 8 and 11
(c) Site development and other pre-opening requirements	6(B), 6(C)	Items 8 and 11
(d) Initial and ongoing training	11	Items 6, 7 and 11
(e) Opening	6(E), 6(F)	Item 11
(f) Fees	7	Items 5, 6, 7 and 11
(g) Compliance with standards and policies/ operating manual	12	Items 6, 8, 11 and 14
(h) Trademarks and proprietary information	13	Items 13 and 14
(i) Restrictions on products/ services offered	12(B)	Item 16
(j) Warranty and customer service requirements	12(F)	Not applicable
(k) Territorial development and sales quotas	Not applicable	Item 12
(l) On-going product/ service purchases	12(B), 12(C)	Items 6 and 8
(m) Maintenance, appearance, and remodeling requirements	12(E)	Item 6
(n) Insurance	12(I)	Items 6, 7 and 8
(o) Advertising	9	Items 5, 6, 7 and 11
(p) Indemnification	23	Item 6
(q) Owner’s participation/ management/ staffing	12(H)	Items 11 and 15
(r) Records and reports	8	Item 6
(s) Inspections and audits	8(D)	Items 6, 8 and 11
(t) Transfer	15, 16	Items 6 and 17
(u) Renewal	4(B)	Items 6 and 17
(v) Post-termination obligations	20	Item 17
(w) Non-competition covenants	18	Item 17
(x) Dispute resolution	27	Item 17
(y) Liquidated damages	19(C)	Item 6

ITEM 10 FINANCING

At this time, we do not offer direct or indirect financing. We do not guarantee your note, lease, or any of your other obligations.

ITEM 11 FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING

Except as listed below, MiniLuxe Franchise LLC is not required to provide you with any assistance.

Pre-Opening Obligations

Before you open the Studio, we will provide the following assistance and services to you:

1. We will provide you with mandatory and suggested specifications and layouts for a MiniLuxe Studio, including requirements for dimensions, design, image, interior layout, décor, fixtures, equipment, signs, furnishings, and color scheme. (Franchise Agreement, Section 5(A)).
2. We will provide you with leasing guidelines and/or information on approved real estate brokers to assist you with the selection of the site for your Studio (Franchise Agreement, Section 5(B)).
3. We will provide an Initial Training Program as described in the Franchise Agreement (Franchise Agreement, Sections 11(A)).
4. We will make our Manual available to you (Franchise Agreement, Section 10(A)).
5. We will provide a grand opening marketing plan for the Studio (Franchise Agreement, Section 9(A)).
6. We will assist you in planning and implementing a grant opening marketing plan (Franchise Agreement, Section 9(A)).
7. We will provide the names of Approved Suppliers and Designated Suppliers to you so that you can obtain all necessary furniture, fixtures, equipment, signs, and supplies and enter into any necessary agreements to purchase Approved Products before opening the Studio (Franchise Agreement, Section 12(B)).

Other than as described above, we do not have any other pre-opening obligations and are not required under the Franchise Agreement to provide any other pre-opening assistance to you before the opening of the Studio.

Continuing Obligations

During your operation of the Studio, we will provide the following assistance and services to you:

1. We will periodically provide, as we deem appropriate, advice and written materials concerning techniques of managing and operating your Studio, including new developments and improvements in operations, promotions, public relations, customer relations, marketing, recruiting, and training your staff (Franchise Agreement, Section 11(E)).
2. We may conduct and/or retain third parties to conduct, as we deem advisable, inspections, interviews, and evaluations of the Studio and the products and services provided by you including hiring mystery shoppers, interviewing customers, and speaking with your employees (Franchise Agreement, Section 12(K)).

3. We will continue to provide the names of Approved Suppliers and Designated Suppliers (and update you if and when we make changes) for your purchase of furniture, fixtures, equipment, signs, supplies, and Approved Products (Franchise Agreement, Section 12(B)).
4. We will periodically provide, as we deem appropriate, advertising and promotional assistance (Franchise Agreement, Section 9).
5. We will provide telephone, email, and/or Internet support for your questions about the Studio. We may periodically provide newsletters and message board posts (Franchise Agreement, Section 11(E)).
6. We may provide additional training requested by you. We may provide additional training if we believe that you or your employees require additional training. You must pay our then-current per diem fee, per trainer, for additional training and you must reimburse each trainer's expenses. (Franchise Agreement, Section 11(D)).
7. We may administer the Brand Fund for the benefit of the entire MiniLuxe System. (Franchise Agreement, Section 9(C)).
8. To the fullest extent permitted by law, we may impose minimum, maximum, or required pricing for services or products offered or sold from or at your Studio. (Franchise Agreement, Section 12(L)).

Other than as described above, we do not have any other continuing obligations to you in connection with your operation of the Studio.

Advertising

Except as set forth below, the Franchisor is not obligated to conduct any advertising.

Brand Fund

We have established an advertising and marketing fund ("**Brand Fund**") for the enhancement and protection of the System and the Marks, and for the development of advertising, marketing, and public relations programs, and materials as we deem appropriate.

You must contribute 1% of the Net Sales of your MiniLuxe Studio on a weekly basis to the Brand Fund (the "**Brand Fund Contribution**"). From time to time, we or our suppliers may deposit into the Brand Fund rebates or similar allowances paid to us by our suppliers although we have no obligation to do so. MiniLuxe Studios operated by us, and our affiliates also will contribute to the Brand Fund on the same basis as comparable franchisees.

We did not collect or expend any Brand Fund Contributions during 2025.

We will administer the Brand Fund. We have sole discretion to use the Brand Fund, and the monies in the Brand Fund, for any purpose that we believe will enhance and protect the System and Marks and will improve and increase public recognition and perception of the System and Marks. We will direct (or hire a third party to direct) all programs that the Brand Fund finances, with sole control over the creative concepts, materials, and endorsements used and their geographic, market, and media placement, allocation, and coverage (which may be national, regional, or local). Our in-house marketing department may prepare or work with advertising agencies to prepare the advertising materials for the Brand Fund.

The Brand Fund may spend in any fiscal year more or less than the total Brand Fund Contributions in that year, borrow from us or others (paying reasonable interest) to cover deficits, or invest any surplus for future use. We will use all interest earned on Brand Fund Contributions to pay for the administrative costs of the Brand Fund before

using the Brand Fund's other assets. Brand Fund Contributions not expended in the fiscal year in which they were collected will be rolled over for use by the Brand Fund in a subsequent fiscal year. We may reduce contributions of a franchisee to the Brand Fund and, upon 30 days' prior written notice to you, reduce or suspend Brand Fund Contributions and operations for one or more periods of any length and terminate (and, if terminated, subsequently reinstate) the Brand Fund. If we terminate the Brand Fund, we will spend all monies in the fund for advertising and/or promotional purposes or distribute all unspent monies to our franchisees, and to us and our affiliates, in proportion to their, and our, respective Brand Fund Contributions during the preceding 12-month period.

We will not use the Brand Fund for the direct solicitation of franchisees; however, advertising, and promotional materials may state that information regarding owning a MiniLuxe Studio is available through our website or telephone number.

We cannot and do not ensure that Brand Fund expenditures will be made in or affecting any geographic area, or will be proportionate or equivalent to Brand Fund Contributions paid by MiniLuxe Studios operating in any particular geographic area. We do not guarantee or assure that you, your MiniLuxe Studio, or any MiniLuxe Studio will benefit directly or in proportion to your Brand Fund contribution from the brand enhancement activities of the Brand Fund or the development of advertising and marketing materials or the placement of advertising and marketing.

Local Advertising

You must spend the greater of \$1,000 or 1% of your monthly Net Sales on local promotion and advertising in your Protected Area. We reserve the right, upon 60 days' notice to you, to decrease your required local advertising expenditure and to require you to contribute the difference to the Brand Fund.

You must not use any marketing or advertising materials that are not created by us or approved by us in writing. You must submit samples of all marketing and advertising materials to us for our prior approval. If you do not receive written notice of disapproval within 30 days after the date we receive the marketing or promotional materials, they will be deemed approved. We may periodically provide you with marketing materials.

Grand Opening Advertising

You must spend between \$20,000 and \$30,000 on grand opening promotions and advertising, which will include a soft opening, during which you will provide complimentary services. (Franchise Agreement, Section 9(A)). We may require you to utilize Approved Suppliers and/or Designated Supplier for your grand opening promotions and advertising.

Advertising Cooperatives

We do not currently require participation in or reserve the right to establish a local or regional advertising cooperative.

Franchisee Advertising Council

We do not currently have a franchisee council. We may, in the future, establish a council of franchisees. Once established, any franchisee council will serve only in an advisory capacity and will have no operational or management authority. We may dissolve or change the makeup of a later formed council at any time.

Computer Systems

You must, at your expense, purchase and maintain the computer hardware and software, high-speed internet service, active e-mail accounts, dedicated telephone and power lines, cameras, printers, scanner, integrated credit card readers, and other computer-related accessories or peripheral equipment as we may specify in the Manuals. You must purchase from us the hardware and software for your computer system. We have an agreement with the Software Provider to provide all of the computer hardware and software that we require you to use. We will charge you the amount the Software Provider charges us. We estimate the cost of purchasing the computer system and necessary licenses will range from \$7,500 to \$12,000.

You must maintain your computer system hardware and software in good repair and condition, and you must promptly install any additions, changes, or modifications as we may direct (Franchise Agreement, Section 8.1). Neither we nor any of our affiliates has any obligation to provide you with ongoing support, maintenance, repairs, updates or upgrades to your computer system, any components or software. We may on occasion require you to obtain upgrades and updates to the required software (Franchise Agreement, Sections 8.1 and 8.2). There are no contractual limitations on the cost and frequency of your obligation to update or upgrade any computer hardware or software during the term of the Franchise Agreement.

We estimate that the annual cost to maintain, update, and upgrade the Computer System will be \$100 - \$120 per month.

Your computer system must be capable of communicating with our computer system. We must have the ability to electronically access your system, and we will have the right to retrieve and inspect any data and information from your computer system as we deem necessary. There is no contractual limitation on our right to receive sales reports, customer profiles, transactional records, or any other type of information about your Studio from your computer system unless otherwise prohibited by financial privacy laws (Franchise Agreement, Section 8.1).

Website

You may not establish or maintain a separate website, register or use any domain name/URL address, or use any other social media outlet, such as Facebook, Twitter, or any other outlet, for or in connection with the Studio without our prior written approval (which we shall not be obligated to provide). You may not post, respond to, or otherwise participate in any social media communications unless otherwise authorized by us. (Franchise Agreement, Section 9.7)

Manuals

The table of contents from our Operations Manual is contained in Exhibit D. The Operations Manual currently includes a total of 252 pages.

Site Selection

We do not generally own the Premises and lease it to you.

We will provide you with our current written site selection guidelines and any other site selection counseling and assistance we think is advisable. Our criteria for site selection include location of the site and its setting (shopping center, shopping mall, downtown location, etc.); availability of parking; visibility from main roads; availability, size, and placement of signage; co-tenants in the shopping center or immediate area; accessibility to the site; condition of the premises and how much build-out or construction it will need; proximity to competitive businesses; and availability of utilities. We will use these and other factors in determining the suitability of your proposed site for a Studio. Once the location for your Studio has been determined, your Studio may not be relocated without our prior written consent. You must provide us with a copy of the signed lease for the Premises after we have approved the lease.

We do not select the site for your Studio. You, with the assistance of Approved Suppliers and Designated Suppliers of real estate site selection and development services, will select the site for your Studio (subject to our approval). If no site has been designated at the time you sign the Franchise Agreement, we will identify your Site Selection Area in the Franchise Agreement. During the Site Approval Period (which is the 90-day period following the date that we sign the Franchise Agreement), you must obtain our approval of the site for the Studio and execute a Lease or purchase agreement for the approved site or, we, at our option, may terminate the Franchise Agreement. The Site Approval Period may be extended for an additional 90 days if you, in our sole discretion, make commercially reasonable efforts to identify and secure a Premises for your Studio during the Site Approval Period but are unsuccessful in securing a suitable location. We have the right to move or modify the Site Selection Area during the Site Approval Period. You should not acquire any interest in a site for your Studio until you have been approved as a franchisee and we have approved the site in writing.

As part of the site development process, you must provide us with a completed site evaluation package containing a scalable “As-Built” floor plan copy of the existing site plan, photographs, demographic information, financial information, and such other information and materials as we may reasonably require, together with an option contract, letter of intent, or other evidence. Any associated architectural/survey costs shall be at your sole cost and expense as outlined in Item 7.

Within 30 days after our receipt of the detailed site evaluation package, we may, in our sole discretion, conduct an on-site evaluation of the proposed site. You must reimburse us for all travel, living and other expenses we incur in conducting any on-site evaluations of your proposed site. We will not charge a fee for the first on-site evaluation that we conduct for a particular Studio; however, if we require, or if you request, any additional on-site evaluations with respect to the same Studio, you will pay us, in addition to our travel expenses, our then-current site evaluation fee.

If you are not able to locate a premises that we have approved for your Studio within six months after you sign the Franchise Agreement, we may, but are not obliged to, provide you with an extension of this timeframe or we may terminate your Franchise Agreement. Upon the execution of your letter of intent with the landlord, you shall engage with our designated architect to complete the construction drawings by the time that your lease is ready to be fully executed.

If you execute a Development Agreement with us, our approval of a premises for the Studios contemplated by the Development Agreement will utilize then current criteria for site selection in the Franchise Disclosure Document and franchise agreement provided to you in connection with that subsequent Studio.

Opening the Studio

The Franchise Agreement requires you to open your MiniLuxe Studio within 12 months of signing the Franchise Agreement. Factors affecting the length of time needed to open the Studio usually include weather conditions, the ability to obtain a Lease, financing or building permits, the estimated delivery date of the Premises from the landlord, and zoning and local ordinances. We estimate that it will take approximately 5 months after you obtain possession of the Premises to receive all required construction permits, complete the construction and build-out of the site, and receive final inspection approvals and certificate of occupancy.

Training

Before opening the Studio, you (or, if you are a corporation or partnership, one of your Principals who has at least a 5% ownership interest), your Manager, up to two additional people approved by us and any additional persons as we deem appropriate, must attend and complete to our satisfaction our franchise initial training program (“**Franchise Training Program**”), which will last up to 10 days. Your Studio must have at least one master technician (“**Lead Nail Designer**”) who has completed our master technician training program (“**Lead Nail**

Designer Training Program”) to our satisfaction. The Lead Nail Designer Training Program will last up to 3 days. In addition, we may require all passive Principals to complete a 3 day training program (“**Principals Training Program**”). We provide the Franchise Training Program, the Lead Nail Designer Training Program, and the Principals Training Program at our corporate facilities and a designated MiniLuxe location, all in the Boston, Massachusetts area. We may elect, in our sole discretion, to provide training at another location. All of our training programs are mandatory.

All required trainees must complete the applicable training program to our satisfaction no later than 30 days before the Studio opens. If one of your required trainees does not complete the applicable training program to our satisfaction, you will have the opportunity to designate a replacement to attend and complete the training program to our satisfaction. You must pay our Initial Training Fee, and you must pay for all expenses your trainees incur while attending training, including travel, lodging, meals, and applicable wages.

We will conduct our initial Franchise Training Program as follows:

FRANCHISE TRAINING PROGRAM

MINILUXE TRAINING PROGRAM—80 hours (10 day training for franchisees)

Subject	Hours of Classroom Training	Hours of On-the-Job Training	Location
History, Unique Nature of MiniLuxe	1	0	MiniLuxe Office
Use of the Manual	.5	0	MiniLuxe Office
Services Provided to Franchisees	1	0	MiniLuxe Office
Responsibilities of Franchisees	1	0	MiniLuxe Office
Paying other Fees	1	0	MiniLuxe Office
Visits from the Corporate Office	1	0	MiniLuxe Office
Pre-Opening Procedures—including developing the Studio, equipment, inventory, signage, logo, utilities and services, licenses, bank accounts and insurance	4	0	MiniLuxe Office
Grand Opening Activities	1	0	MiniLuxe Office
Personnel—legal issues, recruiting, interviewing, hiring, personnel policies, time tracking, performance evaluations, disciplining, separation, termination	2	0	MiniLuxe Office
Training New Employees	1	4	MiniLuxe Office, Studio Location or MiniLuxe Corporate Store
Creating the MiniLuxe Environment	1	0	MiniLuxe Office
Daily Duties—for each area of the Studio	1	4	MiniLuxe Office, Studio Location or MiniLuxe Corporate Store

Subject	Hours of Classroom Training	Hours of On-the-Job Training	Location
Client Service—including client reward program, gaining feedback, handling complaints, etc.	2	2	MiniLuxe Office and/or MiniLuxe Corporate Store
Appointment Booking	2	2	MiniLuxe Office, Studio Location or MiniLuxe Corporate Store
System Setup	1	1	MiniLuxe Office, Studio Location or MiniLuxe Corporate Store
MiniLuxe Service Offerings	1	0	MiniLuxe Office
Performing the Service—use of protocols, crisis management	2	16	MiniLuxe Office, Studio Location or MiniLuxe Corporate Store
Selling Retail Products	1	2	MiniLuxe Office, Studio Location or MiniLuxe Corporate Store
Party Procedures	1	0	MiniLuxe Office
Clean Lab and Sanitation Procedures	2	3	MiniLuxe Office, Studio Location or MiniLuxe Corporate Store
Transacting Sales	2	2	MiniLuxe Office, Studio Location or MiniLuxe Corporate Store
Banking Procedures	.5	0	MiniLuxe Office
Studio Reporting and the Use of Internal Reports	2	0	MiniLuxe Office
Managing Personnel	1	0	MiniLuxe Office
Inventory Management	1	2	MiniLuxe Office, Studio Location or MiniLuxe Corporate Store
Cleaning and Maintenance	1	2	MiniLuxe Office, Studio Location or MiniLuxe Corporate Store
Safety and Security	1	0	MiniLuxe Office
Marketing and Advertising	2	2	MiniLuxe Office, Studio Location or MiniLuxe Corporate Store
TOTALS:	38	42	

MINILUXE TRAINING PROGRAM PASSIVE OWNER—24 hours (3 day training for passive owner franchisee)

Subject	Hours of Classroom Training	Hours of On-the-Job Training	Location
History, Unique Nature of MiniLuxe	1	0	MiniLuxe Office
Use of the Manual	.5	0	MiniLuxe Office
Services Provided to Franchisees	1	0	MiniLuxe Office
Responsibilities of Franchisees	1	0	MiniLuxe Office
Paying other Fees	1	0	MiniLuxe Office
Visits from the Corporate Office	1	0	MiniLuxe Office
Overview of Pre-Opening Procedures— including developing the Studio, equipment, inventory, signage, logo, utilities and services, licenses, bank accounts and insurance	1	0	MiniLuxe Office
Grand Opening Activities	1	0	MiniLuxe Office
Personnel—legal issues, recruiting, interviewing, hiring, personnel policies, time tracking, performance evaluations, disciplining, separation, termination	2	0	MiniLuxe Office
Training New Employees	1	0	MiniLuxe Office
Creating the MiniLuxe Environment	1	0	MiniLuxe Office
Clean Lab and Sanitation Procedures	2	0	MiniLuxe Office
MiniLuxe Service Offerings	3	0	MiniLuxe Office
MiniLuxe Retail	1	0	MiniLuxe Office
Client Service—including client reward program, gaining feedback, handling complaints, in-store protocols, etc.	2	0	MiniLuxe Office
Booking, POS and Reporting System	2	0	MiniLuxe Office
Banking Procedures	.5	0	MiniLuxe Office
Studio Reporting and the Use of Internal Reports	1	0	MiniLuxe Office
Marketing and Advertising	1	0	MiniLuxe Office
TOTALS:	24	0	

MINILUXE MASTER TECHNICIAN TRAINING PROGRAM—24 hours (3 day training for franchisee master technician)

Subject	Hours of Classroom Training	Hours of On-the-Job Training	Location
History, Unique Nature of MiniLuxe	1	0	MiniLuxe Office
Sanitation and Disinfection, Clean Lab	1	0	MiniLuxe Training Center
MiniLuxe Service Offerings	1	2	MiniLuxe Office, Studio Location or MiniLuxe Training Center
Client Service	1	0	MiniLuxe Training Center
Service Supplies	1	0	MiniLuxe Training Center
Retail Products	1	0	MiniLuxe Training Center
Daily Duties	1	0	MiniLuxe Training Center
Technician Interviews	2	0	MiniLuxe Training Center
Train the Trainer: Phase I Training	2	1	Studio Location or MiniLuxe Training Center
Train the Trainer: Phase II Training	2	1	Studio Location or MiniLuxe Training Center
Specialty Services Training	2	0	MiniLuxe Training Center
Conducting Orientation	3	0	MiniLuxe Training Center
Technician Management—including employee handbook, QA, client feedback, reviews	2	0	MiniLuxe Training Center
TOTALS:	20	4	

One of the trainers otherwise listed below will be providing training on our history and background, reporting requirements, pre-opening activities, and the MiniLuxe policies and procedures. The specific trainer administering a particular training program is subject to change based on availability at that time, but all are qualified to provide the training program.

Donna Charloff will oversee training on MiniLuxe nails and esthetics services. She will also lead the Lead Nail Designer and Waxing Specialist Training Program. Ms. Charloff has over 30 years of experience in the nail care industry. Prior to joining us, she was a Lead technician at the Beaucage Salon in Boston. Ms. Charloff developed the technical training program for MLI. She also tests and approves many of the new products and develops new services based on her industry experience and knowledge of the MiniLuxe System.

Nancy Le-Cohen, Regional Hiring and Training Manager, will provide training on recruiting, staffing, and ongoing quality assurance. Ms. Le-Cohen assists with Designer training needs, assessing talent, and Studio field support. Ms. Trinh began her career with MiniLuxe as a Nail Designer and has over 10 years' experience with the company.

Bridgette Barbato will be providing training on client service, client survey feedback, Zenoti, and other operating procedures. Ms. Barbato has over 13 years of experience at MiniLuxe and began her career as Studio Leader opening the 4th company owned Studio.

Instructional materials for our training programs include the Manual. Some instructional materials may be available electronically.

The courses are held during select weeks of the year. The courses were developed and will be facilitated by our training staff. You must pay for any expenses that you, your employees, and Principals incur as a result of attending training, including but not limited to travel, lodging, meals, and wages. (Franchise Agreement, Section 11(A)). If you request additional training or request additional individuals attend any of the training programs, we may charge you a reasonable fee determined by us.

In addition to the Franchise Training Program and Master Technician Training Program you may attend ongoing educational courses offered by us. This includes access to webinars, teleconferences, and regional training. We may charge you additional fees for these courses. We may also designate certain of these courses as being mandatory.

During the operation of your Studio, you will hire and train all of your employees. You must make sure that your employees are properly licensed and achieve any continuing education needed to maintain their licenses.

We reserve the right to hold a meeting of franchisees to discuss new products and techniques or to conduct training. A franchisee meeting will not be held more frequently than annually. If we hold a franchisee meeting, we will not charge a registration fee, but you must pay all expenses you and your attendees incur while attending the meeting. We reserve the right to designate that attendance at the meeting is mandatory for you and certain of your employees. We will select the location for the franchisee meeting, but we will not designate an unreasonably expensive location.

ITEM 12 TERRITORY

If a Premises for your Studio has been designated at the time that you sign the Franchise Agreement, that Premises will be identified in the Franchise Agreement. If a Premises has not been designated at the time you sign the Franchise Agreement, you will select the site from within the Site Selection Area that we identify in Exhibit 1 to your Franchise Agreement. We have the right to move or modify the Site Selection Area during the Site Approval Period. The Site Selection Area will be determined on a case-by-case basis considering economic, demographic, and geographic information (such as population density) as well as existing site selection areas and/or Protected Areas given to other franchisees. Provided that you are in full compliance with the Franchise Agreement, we and our Affiliates will not operate, or license others to operate, MiniLuxe Studios in the Site Selection Area during the Site Approval Period.

Once we have approved the Premises, you will have the right to operate a MiniLuxe Studio at the selected and approved location in the Site Selection Area (the “**Premises**”). If you comply with the Franchise Agreement, we will not, during the term of the Franchise Agreement, operate, or license others to operate, a MiniLuxe Studio within an area equal to an approximately twelve-minute travel time from the front door of your MiniLuxe Studio (the “**Protected Area**”). We may use additional criteria to describe your Protected Area, including total population, physical or psychological boundaries, and any other criteria appropriate to define the Protected Area. The Protected Area will be identified by a map in Exhibit 1 to the Franchise Agreement. In certain areas of the country, the Protected Area may be stated as meters and bounds, zip codes, or other applicable methods of identifying the Protected Area. Notwithstanding the Protected Area defined above, in certain high-density population areas (“**High-Density Areas**”), the Protected Area may be materially smaller. Once established, the Protected Area will not be changed. Once you select a Premises for your MiniLuxe Studio, your rights with respect to the Site Selection Area shall terminate and your rights shall be limited to the Protected Area.

You may not operate your MiniLuxe Studio at any location other than the Premises and you may not relocate your MiniLuxe Studio without our prior written consent. Our consent may be conditioned upon, among other things: your payment of our reasonable expenses actually incurred in connection with consideration of the relocation request, your payment of agreed minimum Royalties during the period when the MiniLuxe Studio is not in operation, and your relocation of the MiniLuxe Studio within 6 months after we approve your relocation request.

You will have no right of first refusal or other rights to acquire additional franchises except in conjunction with your execution of a separate franchise agreement. Once established, as long as you are in compliance with the terms of your Franchise Agreement, we will not open or allow others to open a MiniLuxe Studio in your Protected Area.

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control.

There are no minimum sales quotas or other conditions that must be met to maintain your rights in the Protected Area. We may not modify or terminate your rights in the Protected Area unless you are in default under the Franchise Agreement.

Notwithstanding the grant of a Protected Area, we reserve the right to: (1) operate (and license others to operate) any type of business other than a MiniLuxe Studio branded business at any location inside or outside the Protected Area; (2) provide, offer and sell (and license others to provide, offer and sell) products that are identical or similar to and/or competitive with those provided at or from MiniLuxe Studios, whether identified by the Marks or other trademarks or service marks, through dissimilar distribution channels (including, without limitation, the Internet or similar electronic media) both inside and outside the Protected Area; (3) operate (and license others to operate) MiniLuxe Studios located anywhere outside the Protected Area regardless of proximity to your MiniLuxe Studio; (4) acquire the assets and/or ownership interests of one or more Competing Businesses (which are defined as businesses that provide nail, waxing, and/or beauty services, and related retail products) and franchising, licensing or creating similar arrangements with respect to these businesses once acquired wherever these businesses (or the franchisees or licensees of these businesses) are located or operating (including in the Protected Area); (5) be acquired (whether through acquisition of assets, ownership interests or otherwise, regardless of the form of transaction), by a competitor that operates Competing Businesses, or by another business, even if such business operates, franchises, and/or licenses Competing Businesses in the Protected Area; and (6) create, place, and/or distribute or authorize others to create, place and/or distribute any advertising and promotional materials, which may appear in media, or be received by prospective customers located, within the Protected Area. We reserve all rights in the Site Selection Area that we reserve with respect to the Protected Area. We do not impose any restrictions on you or other franchisees providing goods or services to customers that reside outside of your Protected Area.

We have no obligation to compensate you for any sales in the Protected Area.

You may solicit and accept orders from customers located outside your Protected Area provided that the services are provided at your MiniLuxe Studio in your Protected Area. You may not use the Marks on any Internet domain name, e-mail address, or in the operation of any Internet website without our prior written consent. You may not distribute products or services using other channels of distribution except as approved by the Franchisor in writing.

We do not currently intend to operate or franchise businesses to sell goods or services under different trademarks or service marks that are the same or similar to those that you will sell although we reserve the right to do so in the future. We reserve all rights to use and license the System other than those we expressly grant you under the Franchise Agreement.

If you execute a Development Agreement with us, our approval of a premises for the Studios contemplated by the Development Agreement will utilize then current criteria for site selection in the Franchise Disclosure Document and franchise agreement provided to you in connection with that subsequent Studio.

ITEM 13 TRADEMARKS

The Franchise Agreement grants you the right to use certain trademarks, trade names, service marks, symbols, emblems, logos, and indicia of origin designated by us. Under the License Agreement with MLI, we have the exclusive right to use and permit our franchisees to use the name and mark “MiniLuxe” in addition to certain related trademarks, service marks and other commercial symbols (the “**Marks**”) in the development and support of franchises throughout the United States. These Marks may be used only in the manner we authorize and only for the operation of your Franchised Business. Our right to use the Marks and the System are exercised pursuant to a Trademark and System License Agreement (the “**Trademark Agreement**”) with MLI. The term of the License Agreement is perpetual in duration; however, MLI has the right to terminate the License Agreement if we commit a default of the License Agreement by not policing the standards under which the Marks are used by our franchisees. A termination of the license agreement by MLI may limit, modify, or terminate your rights to use the Marks.

MLI owns the following principal Marks which have been registered for registration with the U.S. Patent and Trademark Office (“USPTO”) on the Principal Register:

Mark	Description	Registration Number	Registration Date
MINILUXE	Word mark	3,694,260	October 6, 2009
MINILUXE	Word mark	3,779,597	April 20, 2010
MINILUXE	Word mark	3,779,598	April 20, 2010
MINILUXE	Word mark	4,147,072	May 22, 2012

MLI owns the following Marks which are pending before the USPTO:

Mark	Description	Application Number	Application Date
MINILUXE NAIL ACADEMY	Word Mark	97310305	March 14, 2022
MINILUXE APPRENTICE PROGRAM	Word Mark	97310297	March 14, 2022
MINILUXE PERFORMANCE POLISH	Word Mark	97736021	December 29, 2022

MLI has filed all necessary affidavits of use and renewal applications. There are no current effective material determinations of the Patent and Trademark Office, the Trademark Trial and Appeal Board, the Trademark Administrator of any state or any court; nor are there any pending infringement, opposition, or cancellation proceedings or material litigation, involving any of the above Marks.

No agreements limit our right to use or license the use of the Marks. You must follow our rules when you use our Marks. Use of the Marks must be accompanied by the registration, service mark (SM), trademark (™) in close proximity to the trademark. You cannot use the Marks as part of your corporate, partnership, Limited Liability Company, or other entity name. You may not use our trademarks in connection with the sale of an unauthorized product or service or in a manner not authorized in writing by us. You may not directly or indirectly contest or aid

in contesting the validity of the trademarks or the ownership of the trademarks by us, nor may you directly or indirectly apply to register or otherwise seek to use or control our trademarks or any confusingly similar variation or form, nor may you assist any others to do so. You must modify or discontinue the use of a Mark if we modify or discontinue it, at your sole cost.

We are not aware of any pending or threatened litigation regarding the Marks.

You must promptly notify us of any unauthorized use of the Marks, any challenge to the validity of the Marks, or any challenge to our ownership of, right to use and to license others to use, or your right to use, the Marks. We have the right to direct and control any administrative proceeding or litigation involving the Marks, including any settlement. We have the right, but not the obligation, to take action against uses by others that may constitute infringement of the Marks. We will defend you against any third-party claim, suit, or demand arising out of your use of the Marks. If we determine that you have used the Marks in accordance with the Franchise Agreement, we will bear the cost of defense, including the cost of any judgment or settlement. If we determine that you have not used the Marks in accordance with the Franchise Agreement, you must bear the cost of defense, including the cost of any judgment or settlement. If there is any litigation relating to your use of the Marks, you must sign all documents and do all things as may be necessary to carry out a defense or prosecution, including becoming a nominal party to any legal action. Unless litigation results from your use of the Marks in a manner inconsistent with the terms of the Franchise Agreement, we will reimburse you for your out-of-pocket costs.

We reserve the right to substitute different proprietary marks for use in identifying the System and the businesses operating under it if we, in our sole discretion, determine that substitution of different marks as Marks will be beneficial to the System. You must comply with any change, revision, or substitution we designate, at your own cost.

ITEM 14 PATENTS, COPYRIGHTS, AND PROPRIETARY INFORMATION

Patents

We do not own any right in or to any patents that are material to the Studio, nor do we have any pending patent applications that are material to the Studio.

Copyrights

We claim common law copyright protection covering various materials used in our business and the development and operation of the Studio, including the Manuals, advertising and promotional materials, and training materials.

There are currently no effective determinations of the United States Copyright Office or any court, nor any pending litigation or other proceedings, regarding any copyrighted materials. We do not know of any superior prior rights or infringing uses that could materially affect your use of the copyrighted materials. No agreement requires us to protect or defend our copyrights or to indemnify you for any expenses or damages you incur in any judicial or administrative proceedings involving the copyrighted materials. No provision in the Franchise Agreement requires you to notify us of claims by others of rights to, or infringements of, the copyrighted materials. If we require, you must immediately modify or discontinue using the copyrighted materials. Neither we nor our affiliates will have any obligation to reimburse you for any expenditures you make because of any discontinuance or modification.

Confidential Manuals

We will provide you with a copy of the Manuals on loan for the term of the Franchise Agreement. We reserve the right to provide the Manuals electronically. The Manuals are described more fully in Item 11. You must treat the

Manuals, any other manuals created for or approved for use in the operation of the Studio, and the information contained in them, as confidential, and must use reasonable efforts to maintain the confidentiality and secrecy of this information. You must not reproduce these materials or otherwise make them available to any unauthorized person. The Manuals will remain our sole property. You must keep them in a secure place on the Studio premises.

We may revise the contents of the Manuals, and you must comply with each new or changed standard. You must ensure that the Manuals are kept current at all times at your expense. If there is a dispute as to the contents of the Manuals, the terms of the master copies which we maintain at our home office will control.

Confidential Information

You acknowledge that the Manuals and other confidential information, knowledge, and know-how concerning us, and the System are and will remain our trade secrets. You must not, before, during or after the term of the Franchise Agreement, divulge or use for the benefit of anyone else any confidential information, knowledge, or know-how concerning us and the System and the methods of operation of the Studio. You may divulge any information which you can demonstrate came to your attention before our disclosure or which has become a part of the public domain. Any and all information, knowledge, and other data which we designate as confidential will be deemed confidential for purposes of the Franchise Agreement.

You may not, and shall ensure that your owners, directors, officers, managers, employees, contractors, agents, and any other person under your control do not, upload, input, disclose, submit, or otherwise make available any confidential information to any artificial intelligence system, machine-learning model, large language model, data-training tool, or similar automated system, whether publicly available or provided by a third party (“AI Tools”), unless expressly authorized in writing by us. This prohibition applies regardless of whether the tool is free, subscription-based, accessed through a website, mobile application, plug-in, or integrated software feature.

At our request, you must require any personnel having access to any confidential information to sign covenants that they will maintain the confidentiality of information they receive during their employment at the Studio. These covenants must be in a form we find satisfactory and specifically identify us as a third party beneficiary of these covenants with the independent right to enforce them.

ITEM 15 OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS

We strongly believe that the success of your Studio will depend, to a large extent, on your personal and continued efforts, supervision, and attention. You must devote continuous efforts to the development, management, and operation of your Studio. You must devote sufficient time and resources to ensure full and complete compliance with our standards, requirements, and System. Your involvement in all facets of your Studio is critical, and you should understand and be able to perform all sales, management, and maintenance functions required to operate your Studio. You must be able to organize your Studio so that you and your employees maintain our standards of service, quality, hygiene, and cleanliness. Operation of the Studio requires a firm, personal commitment from you.

You must designate a manager who has successfully completed our Initial Training Program (the “**Manager**”). You may be the Manager. If you are not actively involved in the daily operation of your Studio, the Manager should, but is not required to, have an ownership interest in your entity or Studio. If your Manager leaves the Studio, you must hire a replacement Manager approved by us. Each Manager must attend and successfully complete our Initial Training Program, at your expense.

If you are an individual, you or the Manager must personally manage the Studio at all times. If you are a legal entity, your managing shareholder, partner, or member, or Manager must personally supervise the Studio at all times. Even

if you employ a Manager to operate your Studio, you must still make sure that the Studio is operated according to our standards and requirements and the terms of your Franchise Agreement.

We will require all owners of equity interests in the entity owning the Studio, including your Manager if they own an equity interest in the Studio, (the “**Principals**”) to agree not to own or operate a Competing Business during the term of the Franchise Agreement and for two (2) years after they are no longer a Principal of the Studio. (Franchise Agreement, Sections and 18(B) and Attachment 2). Regardless of whether your Manager is an Owner, they must sign our prescribed form of Confidentiality Agreement.

The Franchise Agreement (Exhibit B) requires all Principals and their spouses to personally guarantee all obligations under the Franchise Agreement.

ITEM 16

RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

Franchise Agreement

You must use the Studio premises solely to operate the Studio. You must not use the premises for any other purpose or activity without first obtaining our written consent. You must keep the Studio open and in normal operation for the minimum hours and days we specify in the Manual or otherwise in writing, subject to applicable law and/or the terms of your lease. We reserve the right to change the required hours of operation with 60 days’ notice to you. You must operate the Studio in strict conformity with the specifications contained in the Manuals or otherwise in writing. You must not deviate from our specifications and procedures without first obtaining our written consent.

You must offer for sale only MiniLuxe Products and Approved Products that have been expressly approved in writing by us and which meet our current standards as established in the Manuals or otherwise in writing. You must not sell any other kind of service or product without first obtaining our written consent. You must discontinue selling or offering for sale any services or products that we, in our sole discretion, disapprove in writing at any time. You may determine the prices of all services and products you offer and sell to your customers, but we may set minimum or maximum prices that may be charged, as permitted by applicable law, based upon an analysis of the market and to facilitate advertising and competitive strategies. If we set the minimum or maximum price that may be charged, we make no guarantee that offering the product or service at that price will generate any sales or profits for you.

You must comply with all reasonable requirements if we supplement, improve, or modify the System, including offering and selling new or different services and products. We have the right to change the types of authorized goods and services, and there are no limits on our right to make changes.

Except as described above and in Item 12, neither the Franchise Agreement nor any other practice restricts the goods or services which you may offer, or the customers you may solicit from the location of your Studio.

Development Agreement

The Development Agreement does not contain provisions restricting the products or services you may offer. However, with respect to each Studio developed under the Development Agreement, you will be subject to the restrictions on products and services contained in our then-current Franchise Agreement. The restrictions in our current Franchise Agreement are described above.

ITEM 17
RENEWAL, TERMINATION, TRANSFER, AND DISPUTE RESOLUTION

THE FRANCHISE RELATIONSHIP

This table list certain important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this disclosure document.

Provision	Section in Franchise Agreement	Section in Development Agreement	Summary
a. Length of the franchise term	Section 4(A)	Section 1	(FA) 10 years. (DA) the date set forth in the Development Schedule or the date upon which you open for operation the cumulative number of Studios in the Area set forth in the Development Schedule
b. Renewal or extension of the term	Section 4(B)	Section 6	(FA) Your renewal right permits you to obtain two additional terms of five (5) years each. The length of your renewal term may not exceed the length of time for which you then have a legally binding right to occupy the current location of your Studio, so the renewal period may be less than five (5) years. (DA) You may extend the Development Deadline to open MiniLuxe Studios, on a month-to-month basis, by paying us the Extension Fee.
c. Requirements for franchisee to renew or extend	Section 4(B)	Section 6	(FA) you provide written notice of your request to renew not less than 6 months, nor more than 12 months prior to expiration of current term; execution of then-current Franchise Agreement; execution of general release; other conditions apply, such as remodeling and reimaging requirements, and full compliance with the Franchise Agreement and other agreements with us or our affiliates. You sign our then-current franchise agreement for the renewal term which may have different terms and conditions from the agreement that covered your original term; payment of a renewal fee (DA) You may extend the Development Deadline to open MiniLuxe Studio, on a month-to-month basis, by paying us the Extension Fee.
d. Termination by franchisee	Not applicable	Not applicable	Not applicable except as otherwise permitted by applicable state law.

Provision	Section in Franchise Agreement	Section in Development Agreement	Summary
e. Termination by franchisor without cause	Not applicable	N/A	Not applicable.
f. Termination by franchisor with cause	Sections 19(A), 19(B)	Section 5	Franchisor may terminate the franchise agreement and/or development agreement for cause. Franchisor shall have the right to terminate the Development Agreement upon your default of a franchise agreement or other agreement between Franchisor and Franchisee (or its Affiliates)
g. "Cause" defined - curable defaults	Section 19(B)	Section 5	(FA) you fail to pay any money owed to us within 5 days of our delivery of written notice to you; you fail to timely cure matters identified by us during an inspection of your Studio; you fail to timely cure any default not specified in Section 19(A) of the Franchise Agreement. (DA) Not applicable
h. "Cause" defined - non- curable defaults	Section 19(A)	Section 5	(FA) You: (i) do not open your Studio within the required time period; (ii) you abandon or fail actively to operate your MiniLuxe Studio; (iii) you become insolvent; you make an assignment for the benefit of creditors or admit in writing your insolvency or inability to pay your debts generally as they become due; (iv) your MiniLuxe Studio is attached, seized, subjected to a writ or distress warrant, or levied upon; (v) there is a material default by you of any covenant or obligation set forth in Section 18 of the Franchise Agreement; (vi) any Transfer that requires our prior written consent occurs without your having obtained that prior written consent; (vii) we discover that you made a material misrepresentation or omitted a material fact in the information that you provided to us in connection with our decision to grant a Franchise to you; (viii) you knowingly falsify any report required to be furnished to us; make any material misrepresentation in your dealings with us; or fail to disclose any material facts to us; (ix) if an incident occurs at your MiniLuxe Studio that involves one of your employees and we discover that you did not conduct adequate due diligence and criminal background checks on that employee; (x) we make a reasonable determination that continued operation of your MiniLuxe Studio by you will result in an imminent danger to public health or safety; (xi)

Provision	Section in Franchise Agreement	Section in Development Agreement	Summary
			you lose the right to occupy the Premises; (xii) you, the Operating Principal, your General Manager, or any of your owners are convicted of, or plead no contest to, a felony charge, a crime involving moral turpitude, or any other crime or offense that is reasonably likely, in our sole opinion, to adversely affect us, our Affiliates, the goodwill associated with the Marks, or the System; (xiii) you, or your Operating Principal, your General Manager and/or any management personnel of your MiniLuxe Studio do not satisfactorily complete the Initial Training Program; (xiv) your assets, property, or interests are blocked under any law, ordinance, or regulation relating to terrorist activities; (xv) you or your owners remain in default beyond the applicable cure period under, or we terminate, any other agreement with us or our Affiliates, under any real estate lease, equipment lease, or financing instrument relating to your MiniLuxe Studio, any contract with any vendor or supplier to your MiniLuxe Studio; or you fail to pay when due any taxes or assessments relating to your MiniLuxe Studio; (xvi) you interfere with our relations with other franchisees or third parties and/or negatively impact our ability to operate and/or grant franchises under our System; (xvii) you materially default any representation or warranty set forth in Section 30 of the Franchise Agreement; (xviii) You fail to maintain all insurance policies required by the Franchise Agreement and/or you allow or communicate your intent to allow any policy of insurance required by this Agreement to expire, lapse, cancel or terminate; (DA) the default by Franchisee (or any of his Affiliates) of any of his (or their) obligations under, or related to the Development Agreement, any franchise agreement or any other agreement with Franchisor or its Affiliates; and the date on which any franchise agreement previously signed by Franchisee (or any of his Affiliates) and Franchisor, the date of the last Development Deadline; the Insolvency of Franchisee; or any other agreement between Franchisee (or any of his Affiliates) and Franchisor (or any of its Affiliates), is terminated.
i. Franchisee's obligations on	Section 20	Section 9	(FA) The rights granted to you in the Protected Area will immediately terminate, and we will have the

Provision	Section in Franchise Agreement	Section in Development Agreement	Summary
termination/ nonrenewal			right to operate, or license others to operate, MiniLuxe Studios anywhere in the Protected Area; You and your owners must continue to abide by the covenants in Section 18; Within 15 days, or on any later date that we determine the amounts due to us, you must pay us, and our Affiliates all sums due and owing to us and our Affiliates; You must immediately discontinue all use of the Marks in connection with your MiniLuxe Studio and of any and all items bearing the Marks; remove the Marks from your MiniLuxe Studio and from clothing, signs, materials, motor vehicles and other items owned or used by you in the operation of your MiniLuxe Studio; cancel all advertising for your MiniLuxe Studio that contains the Marks; and take such action as may be necessary to cancel any filings or registrations for your MiniLuxe Studio that contain any Marks. You must comply with this Section 20(A). before any items bearing the Marks are offered for sale or auction by you or your Franchisors or lienholders; You must immediately cease using any of our Confidential Information (including the Studio Systems or similar technology and digital passwords and identifications that we have licensed or loaned to you or that otherwise are proprietary to us or the System) in any business or otherwise and return to us the Studio Systems, your client list, your telephone numbers, your email addresses, your social media pages, all copies of the Manual, and any other confidential materials that we have loaned you; within 30 days, you must deliver to us all signs, sign-faces, sign-cabinets, marketing materials, forms, and other materials containing any Mark, or otherwise identifying or relating to a MiniLuxe Studio that we request and allow us, without liability to you or third parties for trespass or any other claim, to enter the Premises and remove these items from MiniLuxe Studio; You agree to promptly notify social media platforms, and internet service providers of the termination or expiration of your right to use any URLs and domain names, or other numbers or names associated with any Mark; to authorize the transfer of these listings to us or to a third party, at our direction; and/or to instruct the domain name registries and internet service providers to forward all calls, e-mails and electronic communications made to names, numbers or addresses we specify; and if we do not

Provision	Section in Franchise Agreement	Section in Development Agreement	Summary
			have or do not exercise an option to purchase the Assets of the MiniLuxe Studio under Section 21 below, you agree promptly and at your own expense to make the alterations we specify in the Manual (or otherwise) to distinguish your MiniLuxe Studio clearly from its former appearance and from other MiniLuxe Studios in order to prevent public confusion. If you fail to promptly make these alterations and modifications, we will have the right (at your expense, to be paid upon your receipt of an invoice from us) to do so without being guilty of trespassing or another tort. (DA) Any provision or covenant of this Agreement that by its terms or by reasonable implication are to be performed in whole or in part after the expiration or termination of this Agreement will survive expiration or termination of this Agreement; comply with post-term covenants
j. Assignment of contract by franchisor	Section 15	Section 10.5	No restriction on our right to assign.
k. "Transfer" by franchisee - defined	Section 16(A)	Section 10.4	(FA) Transfer of rights or obligations under the Franchise Agreement or of the assets or ownership of franchisee. (DA) Franchisee may not assign or otherwise transfer, by operation of law or otherwise, his rights under this Agreement without the prior written consent of Franchisor, which may be withheld by Franchisor in its sole discretion.
l. Franchisor approval of transfer by franchisee	Section 16(B)	10.4	(FA) You may not transfer your rights in the Franchise Agreement or your interest in any entity that owns an interest in the Studio of any of its assets without our prior written consent, which we will not unreasonably withhold, subject to your and the proposed transferee's satisfaction of the conditions listed in Section 16(B). We may reduce the Transfer Fee at our option if you are transferring less than 50% interest or to your spouse or children. You may not transfer the Franchise Agreement or the Studio assets to a legal entity owned by you without our prior written consent. (DA) Franchisee may not assign or otherwise transfer, by operation of law or otherwise, his rights

Provision	Section in Franchise Agreement	Section in Development Agreement	Summary
			under this Agreement without the prior written consent of Franchisor, which may be withheld by Franchisor in its sole discretion.
m. Conditions for franchisor approval of transfer	Section 16(B)	Section 10.4	(FA) You must advise us in writing of any proposed Transfer, submit (or cause the proposed transferee to submit) a franchise application for the proposed transferee, submit a copy of all contracts and all other agreements or proposals, and submit all other information requested by us, relating to the proposed Transfer; You must pay us a Transfer Fee; the proposed transferee meets our then-current standards for new franchisees; you have paid all amounts owed to us, our Affiliates, and third-party vendors and suppliers, have submitted all required reports and statements, and are not in default of this Agreement; neither the proposed transferee nor its owners or Affiliates have an ownership interest (direct or indirect) in or perform services for a Competing Business; the proposed transferee (or its Operating Principal) satisfactorily completes our Initial Training Program (and any other required training programs we require) and pays any then-current training fees; the proposed transferee has demonstrated an ability to obtain possessory rights in the Premises; you have corrected any existing deficiencies of your MiniLuxe Studio ;all of the transferee's obligations under promissory notes, agreements, or security interests reserved by you in your MiniLuxe Studio are subordinate to the transferee's obligation to pay Royalties, Brand Fund Contributions, and other amounts due to us, our Affiliates, and third-party suppliers and vendors and otherwise to comply with this Agreement; you (and your transferring owners) must sign a general release, in a form satisfactory to us; you modify and/or upgrade certain fixtures, equipment, features, and computer hardware or software to our then current standards prior to the closing of the proposed Transfer. (DA) Franchisee may not assign or otherwise transfer, by operation of law or otherwise, his rights under this Agreement without the prior written consent of Franchisor, which may be withheld by Franchisor in its sole discretion.

Provision	Section in Franchise Agreement	Section in Development Agreement	Summary
n. Franchisor's right of first refusal to acquire franchisee's business	Section 16(G)	N/A	(FA) We have the right to purchase the Studio before transfer. We can match any bona fide offer for your business. (DA) Not applicable
o. Franchisor's option to purchase franchisee's business	Section 21	N/A	(FA) Upon termination or expiration of your Franchise, we have the right to purchase all or a portion of the assets of the Studio. (DA) Not applicable
p. Death or disability of franchisee	Section 16(D)	10.4	(FA) Executor or representative has 90 days (except as required by applicable state law) to arrange for a transfer to a third party approved by us. (DA) Franchisee may not assign or otherwise transfer, by operation of law or otherwise, his rights under this Agreement without the prior written consent of Franchisor, which may be withheld by Franchisor in its sole discretion.
q. Non-competition covenants during the term of the franchise	Section 18(B)	Section 9.2	(FA) You agree that, during the term of the Franchise Agreement and for the "Restricted Period" following the expiration or earlier termination of the Franchise Agreement, you and your owners will not, either directly or indirectly, for yourself, or through, on behalf of, or in conjunction with, any person, firm, partnership, corporation, limited liability company, or other entity: (a) own, maintain, operate, engage in, franchise or license, advise, help, make loans to, or have any direct or indirect controlling or non-controlling interest as an owner (whether of record, beneficially, or otherwise) or be or perform services as a partner, director, officer, manager, employee, consultant, representative, or agent in a Competing Business; (b) knowingly employ or seek to employ any person then employed by us or employed by any MiniLuxe Studio franchisee as a manager or higher-level position, or otherwise directly or indirectly induce such person to leave his or her employment without our prior written consent; or (c) divert or attempt to divert, by direct or indirect inducement or otherwise, any actual or potential business or customer of any MiniLuxe Studio to a Competing Business.

Provision	Section in Franchise Agreement	Section in Development Agreement	Summary
			(DA) You agree that, during the term of the Development Agreement and for the “Restricted Period” following the expiration or earlier termination of the Development Agreement, you and your owners will not, either directly or indirectly, for yourself, or through, on behalf of, or in conjunction with, any person, firm, partnership, corporation, limited liability company, or other entity; (a) own, maintain, operate, engage in, franchise or license, advise, help, make loans to, or have any direct or indirect controlling or non-controlling interest as an owner (whether of record, beneficially, or otherwise) or be or perform services as a partner, director, officer, manager, employee, consultant, representative, or agent in any Competing Business; (b) knowingly employ or seek to employ any person then employed by us or employed by any MiniLuxe Studio franchisee as a manager or higher, or otherwise directly or indirectly induce such person to leave his or her employment without our prior written consent.; or (c) divert or attempt to divert, by direct or indirect inducement or otherwise, any actual or potential business or customer of any MiniLuxe Studio to a Competing Business.
r. Non-competition covenants after the franchise is terminated or expires	Section 18(B)	Section 9.2	(FA) See Section q. above (DA) See Section q. above. The term “Restricted Period” shall be two (2) years from the date the Agreement expires or is terminated; provided however, that if a court determines that such period is unenforceable, the Restricted Period shall end one (1) year from the date the Agreement expires or is terminated; provided however, that if a court determines that such period is unenforceable, the Restricted Period shall end six (6) months from the date the Agreement expires or is terminated. During the Restricted Period, these restrictions will apply at the Premises; within the Protected Area; within a 5-mile radius of the outer boundaries of the Protected Area; and within 5 miles of any other MiniLuxe Studio in operation or under construction on the later of: (i) the date of the termination or expiration of this Agreement (the "Restricted Area"); or (ii) the date on which all persons restricted

Provision	Section in Franchise Agreement	Section in Development Agreement	Summary
			by Section 18(B) begin to comply with Section 18(B).
s. Modification of the agreement	Section 26	Section 10.7	(FA) No modification unless mutually agreed to and in writing. (DA) No modification except by written agreement signed by both parties.
t. Integration/ merger clause	Section 26	Section 10.8	(FA) Only the terms of the Franchise Agreement are binding (subject to applicable state law). Only the terms of the Franchise Agreement and other related written agreements are binding (subject to applicable state law.) Any representations or promises outside of the disclosure document and Franchise Agreement may not be enforceable. (DA) Only the terms of the Development Agreement are binding (subject to applicable state law); any other promises may not be enforceable. Only the terms of the Franchise Agreement and other related written agreements are binding (subject to applicable state law.) Any representations or promises outside of the disclosure document and Franchise Agreement may not be enforceable.
u. Dispute resolution by arbitration or mediation	Section 27	Section 10.11	All disputes must be mediated and arbitrated or litigated in the Commonwealth of Massachusetts to the extent permitted by state law.
v. Choice of forum	Section 27(C)	Section 10.11.3	Subject to applicable state law, court of proper jurisdiction in the Commonwealth of Massachusetts; arbitration will be held in the Commonwealth of Massachusetts to the extent permitted by state law.
w. Choice of law	Section 27(B)	Section 10.11.2	Subject to applicable state law, Commonwealth of Massachusetts to the extent permitted by State law. Arbitration will be governed by the American Arbitration Association, Commercial Rules of Arbitration.

ITEM 18 PUBLIC FIGURES

As of the date of this disclosure document, we do not use any public figures to promote the MiniLuxe Studio.

ITEM 19 **FINANCIAL PERFORMANCE REPRESENTATIONS**

The FTC’s Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor or affiliate owned outlets, if there is a reasonable basis for the information, and the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances. At the time that this representation is made there were nineteen (19) Affiliate owned, and two (2) franchise owned MiniLuxe Studios operating in the United States.

AVERAGE GROSS SALES, COST OF SALES, OPERATING EXPENSES, AND RESULTING PROFIT FOR NINETEEN (19) MINILUXE COMPANY OWNED STUDIOS CATEGORIZED INTO PERFORMANCE QUARTILES FOR THE TWELVE MONTH PERIODS ENDING DECEMBER 28, 2025, AND DECEMBER 29, 2024.

Company Owned Studios (19)	Company Owned Studios Average Quartile 1				Company Owned Studios Average Quartile 2				Company Owned Studios Average Quartile 3				Company Owned Studios Average Quartile 4			
Number of Studios	4				5				5				5			
Line Item	12/28/25	12/29/24	\$ Change	% Change	12/28/2025	12/29/2024	\$ Change	% Change	12/28/2025	12/29/2024	\$ Change	% Change	12/28/2025	12/29/2024	\$ Change	% Change
Net Sales	\$1,855,238	\$1,736,225	\$119,013	7%	\$1,733,562	\$1,582,210	\$151,353	10%	\$1,176,213	\$1,142,608	\$33,605	3%	\$644,900	\$642,920	\$1,980	0%
Direct Labor	\$926,569	\$857,487	\$69,082	8%	\$872,279	\$787,490	\$84,788	11%	\$625,693	\$600,935	\$24,758	4%	\$364,637	\$346,966	\$17,671	5%
Direct Non Labor	\$103,215	\$104,714	(\$1,499)	-1%	\$105,977	\$100,349	\$5,628	6%	\$68,745	\$69,779	(\$1,034)	-1%	\$40,753	\$40,845	(\$92)	0%
Cost of Sales	\$1,029,785	\$962,201	\$67,583	7%	\$978,256	\$887,839	\$90,417	10%	\$694,437	\$670,714	\$23,724	4%	\$405,390	\$387,811	\$17,579	5%
Gross Profit (\$)	\$825,453	\$774,024	\$51,430	7%	\$755,307	\$694,371	\$60,936	9%	\$481,775	\$471,894	\$9,881	2%	\$239,510	\$255,108	(\$15,599)	-6%
Gross Margin (%)	44.5%	44.6%	-0.1%	-0.2%	43.6%	43.9%	-0.3%	-0.7%	41.0%	41.3%	-0.3%	-0.8%	37.1%	39.7%	-2.5%	-6.4%
Indirect Labor - Studio Leader	\$76,897	\$67,319	\$9,579	14%	\$76,978	\$77,448	(\$470)	-1%	\$81,371	\$80,718	\$653	1%	\$66,660	\$54,012	\$12,648	23%
Indirect Labor - Other	\$83,507	\$85,983	(\$2,476)	-3%	\$81,084	\$70,953	\$10,131	14%	\$60,405	\$64,306	(\$3,901)	-6%	\$40,958	\$46,872	(\$5,914)	-13%
Indirect Labor Total	\$160,404	\$153,302	\$7,102	5%	\$158,062	\$148,401	\$9,661	7%	\$141,775	\$145,023	(\$3,248)	-2%	\$107,619	\$100,884	\$6,734	7%
Financial Fees	\$53,048	\$49,797	\$3,251	7%	\$50,567	\$45,998	\$4,569	10%	\$33,011	\$32,600	\$411	1%	\$17,407	\$17,786	(\$379)	-2%
Technology Costs	\$11,011	\$9,643	\$1,368	14%	\$10,784	\$9,648	\$1,135	12%	\$9,728	\$9,570	\$157	2%	\$10,363	\$10,111	\$252	2%
Insurance	\$10,530	\$9,025	\$1,504	17%	\$10,988	\$9,560	\$1,428	15%	\$10,523	\$9,431	\$1,093	12%	\$10,358	\$8,422	\$1,935	23%
Cash Rent (total)	\$160,936	\$149,195	\$11,741	8%	\$202,403	\$190,806	\$11,597	6%	\$142,923	\$141,396	\$1,527	1%	\$151,482	\$141,685	\$9,797	7%
Utilities	\$12,858	\$13,547	(\$689)	-5%	\$24,307	\$22,537	\$1,770	8%	\$16,063	\$15,589	\$474	3%	\$10,971	\$11,087	(\$117)	-1%
Repairs & Maintenance	\$16,491	\$21,985	(\$5,494)	-25%	\$15,478	\$14,476	\$1,003	7%	\$21,158	\$22,046	(\$888)	-4%	\$11,521	\$11,412	\$109	1%
Other Indirect Non Labor Costs	\$29,980	\$47,773	(\$17,793)	-37%	\$32,838	\$48,855	(\$16,017)	-33%	\$23,381	\$35,767	(\$12,385)	-35%	\$15,876	\$23,131	(\$7,256)	-31%
Indirect Non Labor Total	\$294,854	\$300,966	(\$6,112)	-2%	\$347,366	\$341,881	\$5,486	2%	\$256,788	\$266,399	(\$9,611)	-4%	\$227,977	\$223,634	\$4,342	2%

Average Studio Profit (\$)	\$370,195	\$319,756	\$50,439	16%	\$249,878	\$204,089	\$45,789	22%	\$83,212	\$60,472	\$22,740	38%	(\$96,085)	(\$69,410)	(\$26,675)	-38%
Average Studio Margin (%)	20.0%	18.4%	1.5%	8.3%	14.4%	12.9%	1.5%	11.7%	7.1%	5.3%	1.8%	33.7%	-14.9%	-10.8%	-4.1%	-38.0%
Royalty & Brand Fee (7% of Net Sales)	\$129,867	\$121,536	\$8,331	7%	\$121,349	\$110,755	\$10,595	10%	\$82,335	\$79,983	\$2,352	3%	\$45,143	\$45,004	\$139	0%
Total Non-Labor Expenses (incl Franchise fees)	\$424,720	\$422,502	\$2,219	1%	\$468,715	\$452,635	\$16,080	4%	\$339,123	\$346,382	(\$7,259)	-2%	\$273,120	\$268,639	\$4,481	2%
Average net profit \$ (incl franchise fees)	\$240,329	\$198,220	\$42,109	21%	\$128,529	\$93,335	\$35,195	38%	\$877	(\$19,511)	\$20,388	104%	(\$141,228)	(\$114,414)	(\$26,814)	-23%
Average net profit % (incl franchise fees)	13%	11%	2%	13%	7%	6%	2%	26%	0%	-2%	2%	104%	-22%	-18%	-4%	-23%
Median Studio Profit	\$349,759	\$305,359	\$44,400	15%	\$273,078	\$212,543	\$60,535	28%	\$105,139	\$49,732	\$55,407	111%	(\$37,473)	(\$36,265)	(\$1,207)	-3%
Median Studio Margin (%)	20.0%	17.9%	2.1%	12.0%	13.8%	13.1%	0.6%	4.7%	9.3%	4.4%	4.9%	109.8%	-6.8%	-4.1%	-2.7%	-66.6%
Studios Above Average Net Profit (%)	1 (25%)	2 (50%)			4 (80%)	3 (60%)			3 (60%)	2 (40%)			3 (75%)	3 (75%)		

(1) Each of the included studios have been open for at least two (2) years as of December 31st, 2025.

(2) Each Quartile includes twenty-five percent (25%) of the nineteen (19) represented MiniLuxe studios, although the first quartile has one less Studio. The table includes information on twelve (12) Studios in Massachusetts, two (2) Studios in California, one (1) Studio in Rhode Island, and four (4) Studios in Texas. It excludes two (2) franchised Studios that have not been open for two (2) years as of the date of this disclosure document. Each Studio included in the table offered similar products and services as would generally be offered by a typical MiniLuxe Studio described in this disclosure document.

(3) **Net Sales** are derived from studio services and product sales to customers. Studio services revenue is recognized at a point in time when the service is provided, which is when the performance obligation is satisfied. The Company records revenue from product sales at time of sale, which is when the performance obligation is satisfied. The Company collects and remits sales tax on transactions with customers and reports such amounts under the net method in the statement of operations. Accordingly, these taxes are not included in Net Sales.

(4) **Direct Labor** costs include those paid to all service providers, including wages, commissions, benefits, bonuses, overtime, payroll taxes and other payments actually paid to or on behalf of service providers. It excludes training and development costs, or other costs incurred that were not part of providing services.

(5) **Direct Non-Labor** costs include the cost of products used in services as well as cost of sales associated with MiniLuxe's Product revenue and primarily consists of the cost of purchasing MiniLuxe private label products, raw materials, and third-party products directly from manufacturers at wholesale costs.

(6) **Indirect Labor** costs include those paid to all non-service provisioning employees (managers, front-of-house, etc.), including wages, commissions, benefits, bonuses, overtime, payroll taxes, and other payments actually paid to or on behalf of such employees. The Studio Leader is the Studio manager. Franchised location that do not hire a Studio Leader and instead operate the Studio directly may not incur these expenses, but we have included the line item of expenses because you may incur these expenses.

(7) **Rent** includes base rent, common area maintenance charges, pass-through insurance, pass-through property taxes, and percentage rent (if applicable).

- (8) **Utilities** includes costs associated with all paid utilities, including electricity, water/sewer, natural gas, and telecommunications.
- (9) **Insurance** includes costs associated with maintaining proper and compliant property/casualty insurance along with all relevant insurance coverages, as applicable.
- (10) **Maintenance** includes costs associated with non-capital repairs and maintenance of the Studios.
- (11) **Financial Fees** is predominantly made up of costs of credit card processing along with other bank-related costs.
- (12) **Technology costs** include subscription services for point-of-sale and booking systems along with other technology-related needs of the Studio.
- (13) **Imputed Royalties and Brand Fund Contributions.** The Affiliate owned locations included in this financial performance representations do not pay Royalties or make Brand Fund Contributions to us. We added imputed seven percent (7%) for Royalties and Brand Fund Contributions to this Item 19 representations because you will pay Royalties and Brand Fund Contributions to us. Royalties and Brand Fund Contributions are detailed in Items 5 and 6.
- (14) **Other Indirect Costs** includes supplies (operating supplies, PP&E, uniforms, HR/recruiting) that are not otherwise captured by different categories of operating expenses.
- (15) **Average Studio Profit** reflects the average Earnings Before Interest, Taxes, Depreciation, and Amortization (“**EBITDA**”) of the group of Studios included for each quartile of Studios if each the included Studios paid Royalties and Brand Fund Contributions.
- (16) **Median Studio Profit** reflects the middle EBITDA value of the group of Studios included for each quartile of Studios if each the included Studios paid Royalties and Brand Fund Contributions.
- (17) All figures used in preparing this financial performance representation are on file and in our records. Written substantiation of the financial performance representation included in this Item 19 is available upon reasonable request. The information included in this financial performance representation was derived from records maintained by us and/or our Affiliates with respect to the Affiliate owned locations.
- (18) **Some outlets have earned these amounts. Your individual results may differ. There is no assurance you’ll earn as much.**

**GROSS SALES AT ONE (1) FRANCHISE LOCATION IN BROOKLINE, MASSACHUSETTS
FOR CALENDAR YEAR 2025 AND THE FIRST FOUR (4) MONTHS OF 2026**

Brookline, MA	2025	2026	Year Over Year Growth
January	\$32,147	\$59,051	84%
February	\$30,742	\$66,630	117%
March	\$50,712	\$84,632	67%
April	\$61,713	\$78,227	27%
May	\$78,593	-	
June	\$106,118	-	
July	\$80,831	-	
August	\$85,986	-	
September	\$96,066	-	
October	\$76,562	-	
November	\$73,158	-	
December	\$89,747	-	
(YTD) 4 Months	\$175,314	\$288,540	65%
Full Year	\$862,375	-	

Notes:

(1) The table provides the sales for one (1) franchise studio for calendar year 2025 and the first four (4) months of 2026. This table excludes one franchise location in Tampa, FL that began franchise operations in September of 2025. The franchise location included in this financial performance representation is the only franchised studio that was opened for all of 2025.

(2) The “(YTD) 4 Months” line item compares the results of the four (4) months in 2025 and the four (4) months in 2026 where the location was open to provide incremental sales data for those time periods.

(3) The “Full Year” results are the Net Sales results for the location for calendar year 2025.

(4) Net Sales are derived from studio services and product sales to customers. Studio services revenue is recognized at a point in time when the service is provided, which is when the performance obligation is satisfied. The Company records revenue from product sales at time of sale, which is when the performance obligation is satisfied. The Company collects and remits sales tax on transactions with customers and reports such amounts under the net method in the statement of operations. Accordingly, these taxes are not included in Net Sales.

(5) All figures used in preparing this financial performance representation are on file and in our records. Written substantiation of the financial performance representation included in this Item 19 is available upon reasonable request. The information included in this financial performance representation was derived from records maintained by us and/or our Affiliates with respect to the Affiliate owned locations.

(6) Some outlets have earned these amounts. Your individual results may differ. There is no assurance you’ll earn as much.

Other than the preceding financial performance representations provided herein, we do not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, we may provide you with the actual records of that outlet. If you receive any other financial performance information or

projections of your future income, you should report it to the franchisor's management by contacting Elizabeth Lorber at One Faneuil Hall Square, 7th Floor, Boston, Massachusetts 02109 or (617) 542-0100, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20
OUTLETS AND FRANCHISEE INFORMATION

Table No. 1
SYSTEMWIDE OUTLET SUMMARY
FOR YEARS 2023 to 2025

Outlet Type	Year	Outlets at Start of Year	Outlets at End of the Year	Net Change
Franchised	2023	0	0	0
	2024	0	1	+1
	2025	1	2	+1
Company-owned	2023	19	21	+2
	2024	21	21	0
	2025	21	19	-2
Total Outlets	2023	19	21	+2
	2024	21	22	+1
	2025	22	21	-1

Table No. 2
TRANSFERS OF OUTLETS FROM FRANCHISEES
TO NEW OWNERS (OTHER THAN THE FRANCHISOR)
FOR YEARS 2023 to 2025

State	Year	Number of Transfers
All States	2023	0
	2024	0
	2025	0
Total	2023	0
	2024	0
	2025	0

Table No. 3
STATUS OF FRANCHISED OUTLETS
FOR YEARS 2023 to 2025

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations / Other Reasons	Outlets at End of Year
Massachusetts	2023	0	0	0	0	0	0	0
	2024	0	1	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Florida	2023	0	0	0	0	0	0	0
	2024	0	0	0	0	0	0	0
	2025	0	1	0	0	0	0	1
Total	2023	0	0	0	0	0	0	0
	2024	0	1	0	0	0	0	1
	2025	1	1	0	0	0	0	2

Table No. 4
STATUS OF COMPANY-OWNED OUTLETS
FOR YEARS 2023 to 2025

State	Year	Outlets at Start of Year	Outlets Opened	Outlets Reacquired from Franchisees	Outlets Closed	Outlets Sold to Franchisees	Outlets at End of Year
California	2023	2	0	0	0	0	2
	2024	2	0	0	0	0	2
	2025	2	0	0	0	0	2
Florida	2023	0	1	0	0	0	1
	2024	1	0	0	0	0	1
	2025	1	0	1	0	0	0
Massachusetts	2023	11	1	0	0	0	12
	2024	12	0	0	0	0	12
	2025	12	0	0	0	0	12
Rhode Island	2023	1	0	0	0	0	1
	2024	1	0	0	0	0	1
	2025	1	0	0	0	0	1
Texas	2023	5	0	0	0	0	5
	2024	5	0	0	0	0	5
	2025	5	0	0	1	0	4
Total	2023	19	2	0	0	0	21
	2024	21	0	0	0	0	21
	2025	21	0	1	1	0	19

Table No. 5
PROJECTED OPENINGS AS OF
December 31, 2025

State	Franchise Agreements Signed but Outlet not Opened	Projected New Franchised Outlets in Next Fiscal Year	Projected New Company-Owned Outlets in Current Fiscal Year
TX	0	0	1
CT	3	1	0
Total	3	1	1

Our franchisees are listed on Exhibit E. Our area developers are listed on Exhibit E. No franchisees or area developers have left our System within the last fiscal year or not communicated with us within 10 weeks of the date our disclosure document was issued. If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system. There are no trademark-specific organizations formed by our franchisees that are associated with the MiniLuxe System. No franchisees have signed confidentiality clauses during the last 3 fiscal years.

ITEM 21 FINANCIAL STATEMENTS

The franchisor has not been in business for three years or more and cannot include all the financial statements generally required by the Rule. The financial statements included with the FDD attached as Exhibit F are audited financial statement for January 31, 2024 (inception) through December 31, 2024, audited financials through December 31, 2024, dated August 13, 2025, audited financials through December 31, 2025 and unaudited financials through June of 2026. The Franchisor's Fiscal Year End is December 31.

ITEM 22 CONTRACTS

The following contracts are attached to this disclosure document in the following order:

- Exhibit B – Franchise Agreement
- Exhibit C – Development Agreement
- Exhibit H – General Release of All Claims

ITEM 23 RECEIPTS

Exhibit K includes Receipts acknowledging that you received this Disclosure Document. Please return one Receipt to MiniLuxe Franchise, LLC and retain the other for your records. If you are missing these Receipts, please contact us at this address or telephone numbers:

MiniLuxe Franchise, LLC
One Faneuil Hall Square, 7th Floor,
Boston, Massachusetts 02109
Elizabeth Lorber
(617) 542-0100, extension 7.

-or-

Sean Bock
(602) 505-4325

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EXHIBIT A TO THE DISCLOSURE DOCUMENT
DIRECTORY OF FRANCHISE REGULATORS, STATE ADMINISTRATORS, AND AGENTS
FOR SERVICE OF PROCESS

Federal Franchise Regulators:
Federal Trade Commission
Division of Marketing Practices
Seventh and Pennsylvania Avenues, N.W., Room 238
Washington, DC 20580
202-326-2970

List of State Administrators

CALIFORNIA:
Department of Financial Protection and
Innovation
1-866-275-2677

Los Angeles
320 West 4th Street, Suite 750
Los Angeles, CA 90013-2344
(213) 576-7500

Sacramento
2101 Arena Blvd.
Sacramento, CA 95834
(916) 445-7205

San Diego
1455 Frazee Road, Suite 315
San Diego, CA 92108
(619) 610-2093

San Francisco
One Sansome Street, Suite 600
San Francisco, CA 94104
(415) 972-8559

HAWAII:
Commissioner of Securities
Department of Commerce and
Consumer Affairs
Business Registration Division
Securities Compliance Branch
335 Merchant Street, Room 203
Honolulu, Hawaii 96813
(808) 586-2722

ILLINOIS:
Illinois Attorney General
500 South Second Street
Springfield, IL 62706
(217) 782-4465

INDIANA:
Securities Commissioner
Securities Division, Room E-111
302 West Washington Street
Indianapolis, IN 46204

(317) 232-6681

MARYLAND:
Office of the Attorney General, Division
of Securities
200 St. Paul Place
Baltimore, MD 21202-2020
(410) 576-6360

MICHIGAN:
Kathryn Barron
Franchise Administrator Antitrust
and Franchise Unit
Consumer Protection Division
Department of Attorney General
670 Law Building
525 W. Ottawa Street
Lansing, MI 48913
(517) 373-7117

MINNESOTA:
Commissioner
Department of Commerce
85 7th Place East, Suite #280
St. Paul, MN 55101
(651) 539-1600

NEW YORK:
NYS Department of Law
Investor Protection Bureau
28 Liberty Street, 21st Fl
New York, NY 10005
212-416-8222

NORTH DAKOTA:
North Dakota Insurance & Securities
Department
600 East Boulevard Avenue, Dept. 104
Bismarck, ND 58505
(701) 328-2910

OREGON:
Div. of Finance & Corp. Securities
Department of Consumer & Business
Services, Room 410, 350 Winter Street, NE
Salem, OR 97301-3881

(503) 378-4140

RHODE ISLAND:
Department of Business Regulation
Securities Division
Bldg. 69, First Floor
John O. Pasture Center
1511 Pontiac Avenue
Cranston, Rhode Island 02920
(401) 462-9585
SOUTH DAKOTA:
Franchise Administrator
Division of Insurance
Securities Regulation
124 South Euclid, Suite 104
Pierre, SD 57501
(605) 773-3563

VIRGINIA:
State Corporation Commission
Division of Securities &
Retail Franchising
1300 East Main Street, 9th Floor
Richmond, VA 23219
(804) 371-9051

WASHINGTON:
Securities Division
Department of Financial Institutions
150 Israel Road, SW
Tumwater, WA 98501
(360) 902-8760

WISCONSIN:
Division of Securities
Bureau of Regulation & Enforcement
Department of Financial Institutions, 4th
Floor, 345 W. Washington Avenue
Madison, WI 53703

List of Agents for Service of Process

CALIFORNIA

Commissioner of
Department of Financial Protection and Innovation
2101 Arena Blvd.
Sacramento 95834
www.dfpi.ca.gov and email, Ask.DFPI@dfpi.ca.gov.

DELAWARE

Corporation Service Company
251 Little Falls Drive
Wilmington, Delaware 19808

HAWAII

Commissioner of Securities
Department of Commerce and Consumer Affairs
Business Registration Division
Securities Compliance Branch
335 Merchant Street, Room 203
Honolulu, Hawaii 96813

ILLINOIS

Illinois Attorney General
500 South Second Street
Springfield, IL 62706

INDIANA

Securities Commissioner
Indiana Secretary of State
201 State House
Indianapolis, IN 46204

MARYLAND

Maryland Securities Commissioner
200 St. Paul Place
Baltimore, MD 21202-2020
410.576.6360

MICHIGAN

Michigan Department of Commerce
Corporations and Securities Bureau
6546 Mercantile Way
Lansing, MI 48910

MINNESOTA

Minnesota Commissioner of Commerce
85 7th Place East, Suite #280
St. Paul, MN 55101
651-539-1600

NEW YORK

Secretary of State
99 Washington Avenue
Albany, NY 12231-0001
2026 MiniLuxe Franchise Disclosure Document
Exhibit A- List of Administrators
& Agents for Service of Process
15248503v5/42168-0004

NORTH DAKOTA

North Dakota Insurance & Securities Department
600 East Boulevard Avenue, Dept. 104
Bismarck, ND 58505

OREGON

Director of the Department of Consumer and
Business Services
350 Winter Street NE, Room 410
Salem, OR 97301-3881

RHODE ISLAND

Director of Department of Business Regulation
Securities Division
John O. Pastore Center, Bldg. 69, 1st Floor
1511 Pontiac Avenue
Cranston, RI 02920
(401) 462-9585

SOUTH DAKOTA

Director
Division of Insurance
Securities Regulation
124 S. Euclid Suite 104
Pierre, SD 57501
(605) 773-3563

VIRGINIA

Clerk, Virginia State Corporation Commission
1300 East Main Street, 1st Floor
Richmond, VA 23219
(804) 371.9733

WASHINGTON

Director, Securities Division
Department of Financial Institutions
150 Israel Road, SW
Tumwater, WA 98501

WISCONSIN

Wisconsin Commissioner of Securities
Department of Financial Institutions, 4th Floor
345 W. Washington Avenue
Madison, WI 53703

EXHIBIT B TO THE DISCLOSURE DOCUMENT
FRANCHISE AGREEMENT

MINILUXE FRANCHISE, LLC
FRANCHISE AGREEMENT

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Attachments:

Exhibit 1 – Franchise Information

Exhibit 2 – Lease Reider

Exhibit 3 -List of Owners Interest

Exhibit 4 - Agreement To Be Bound And To Guarantee

Exhibit 5 -State Addenda to the Franchise Agreement

MINILUXE FRANCHISE, LLC
FRANCHISE AGREEMENT

THIS **FRANCHISE AGREEMENT** ("**Agreement**") is made and entered into as of _____ ("**Effective Date**") by and between **MiniLuxe Franchise LLC, a Delaware limited liability company** ("**MiniLuxe Franchise**," "**Franchisor**" "**we**," "**us**," or "**our**"), and _____ a _____ ("**you**" or "**your**" or "**Franchisee**").

2. **PREAMBLES.**

(A) We and our parent, subsidiaries, and affiliates ("**Affiliates**") have invested considerable time, effort, and money to develop a unique system ("**System**") for the operation of studios operating under the name "MiniLuxe" that offers nail care, waxing, massage, and other beauty services ("**MiniLuxe Services**") in a clean, hygienic, inviting, and sophisticated environment (each a "**MiniLuxe Studio**" or a "**Studio**" or a "**Franchised Business**").

(B) The distinguishing characteristics of the System include, without limitation, our interior and exterior design, special décor elements, layout, furnishings, fixtures, color schemes, display units, graphics and designs, signs, quality of equipment and inventory; procedures for operations; proprietary computer software; proprietary solutions, nail care products, waxing products, lotions, skincare products, quality and uniformity of services and products offered, staff and customer recruitment and retention programs, local, regional and national events, procedures for management training and assistance, advertising and promotional programs, and business formats, methods, procedures, designs, layouts, standards, and specifications, which we may change, improve and further develop from time to time.

(C) We identify the System by the "MiniLuxe" name and mark and certain other names, marks, logos, insignias, slogans, emblems, symbols, and designs (collectively, "**Marks**"), which we have designated, or may in the future designate, for use with the System. The Marks are owned by our parent, MiniLuxe, Inc. ("**MLI**") and licensed to us for use by MiniLuxe Studios pursuant to this Agreement and other franchise agreements.

(D) You would like to obtain a license to use the System and the Marks and to operate a franchised MiniLuxe Studio at the location specified in Exhibit 1 ("**Premises**"), subject to the terms and conditions of this Agreement and in strict compliance with the high and uniform standards of quality, operations, and service established by us for the System ("**System Standards**").

(E) You acknowledge the importance of the System Standards and the necessity of developing and operating your MiniLuxe Studio in strict conformity with this Agreement, the System Standards, and the MiniLuxe confidential operations manual ("**Manual**").

(F) We are willing to grant you the opportunity to develop and operate a MiniLuxe Studio at the Premises subject to the terms and conditions of this Agreement.

3. **GRANT OF FRANCHISE.**

(A) Grant. Subject to the terms of this Agreement, we grant you a license ("**Franchise**") to operate a MiniLuxe Studio at the Premises and to use the System and Marks in the operation of the MiniLuxe Studio. If you have not identified and received our approval of the Premises before you sign this Agreement, the Premises will be identified and included on Exhibit 1 as described in Section 5.

(B) Relocation. You may not operate your MiniLuxe Studio at any site other than the Premises and you may not relocate your MiniLuxe Studio without our prior written consent, which may be withheld

by us in our sole discretion. We have the right to charge you for all reasonable expenses that we incur in considering your request to relocate your MiniLuxe Studio up to a maximum of \$5,000.

(C) **Forms of Agreement.** Over time, we will enter into agreements with other franchisees that may contain provisions, conditions, and obligations that differ from those contained in this Agreement. The existence of different forms of agreement and the fact that we and other franchisees may have different rights and obligations does not affect the duties of the parties to this Agreement to comply with the terms of this Agreement.

(D) **Best Efforts.** You agree at all times to perform your obligations under this Agreement faithfully, honestly, and diligently, to use your best reasonable efforts to promote your MiniLuxe Studio and the System, and to operate your MiniLuxe Studio in accordance with our System Standards.

4. FRANCHISE RIGHTS.

(A) **Your Protected Area.** Except as limited by Section 3(D) below, and provided that you are in full compliance with this Agreement, we and our Affiliates will not operate, or license others to operate MiniLuxe Studios in the geographic area identified and describe in Exhibit 1 as the Protected Area during the Term of this Agreement. If no site has been designated at the time you sign this Agreement, you will select the site from within the Site Selection Area that we identify in Exhibit 1 to this Agreement (the “**Premises**”). During the Site Approval Period (as defined in Section 5(A)(2)), you must obtain our approval of a site for your MiniLuxe Studio and execute a Lease or purchase agreement for the approved site or we, at our option, may terminate this Agreement. We have the right to move or modify the Site Selection Area during the Site Approval Period. The Site Selection Area will be determined on a case-by-case basis considering economic, demographic, and geographic information (such as population density) as well as existing site selection areas and/or Protected Areas given to other franchisees. Provided that you are in full compliance with the Agreement, we and our Affiliates will not operate, or license others to operate, MiniLuxe Studios in the Site Selection Area during the Site Approval Period.

(B) **Determining Your Protected Area.** Once we have approved the Premises, you will have the right to operate a MiniLuxe Studio at the Premises. If you comply with the Agreement, we will not, during the Term of the Agreement, operate, or license others to operate, a MiniLuxe Studio within an area equal to an approximately twelve-minute travel time from the front door of your MiniLuxe Studio (the “**Protected Area**”). We may use additional criteria to describe your Protected area, including total population, physical or psychological boundaries and any other criteria appropriate to define the Protected Area. Notwithstanding the Protected Area defined above, in certain high-density population areas (“**High-Density Areas**”), the Protected Area may be materially less. Once established, the Protected Area will not be changed.

(C) **Timing and Scope of Protected Area.** The restrictions contained in this Section 3 do not apply to MiniLuxe Studios under construction or in operation in the Site Selection Area or Protected Area as of the date of this Agreement. If the Premises have not been approved in writing by us as of the Effective Date, your Protected Area will be determined by us after you execute a Lease for your MiniLuxe Studio (the “**Lease**”) or otherwise secure the Premises in a manner approved by us, and at such time, the Protected Area will be attached to and incorporated into Exhibit 1.

(D) **Rights We Reserve.** Except as expressly granted to you in Section 3, we and our Affiliates retain all rights with respect to MiniLuxe Studios, the Marks, the sale of similar or dissimilar products and services, and any other activities we deem appropriate whenever and wherever we desire, including, but not limited to the right to: (1) operate (and license others to operate) any type of business other than a MiniLuxe Studio branded business at any location inside or outside the Protected Area; (2) provide, offer and sell (and license others to provide, offer and sell) products that are identical or similar to and/or competitive with those provided at or from MiniLuxe Studios, whether identified by the Marks or other

trademarks or service marks, through dissimilar distribution channels (including, without limitation, the Internet or similar electronic media) both inside and outside the Protected Area; (3) operate (and license others to operate) MiniLuxe Studios located anywhere outside the Protected Area regardless of proximity to your MiniLuxe Studio; (4) acquire the assets and/or ownership interests of one or more Competing Businesses (which are defined as businesses that provide nail, waxing, and/or beauty services, and related retail products) and franchising, licensing or creating similar arrangements with respect to these businesses once acquired wherever these businesses (or the franchisees or licensees of these businesses) are located or operating (including in the Protected Area); (5) be acquired (whether through acquisition of assets, ownership interests or otherwise, regardless of the form of transaction), by a competitor that operates Competing Businesses, or by another business, even if such business operates, franchises, and/or licenses Competing Businesses in the Protected Area; and (6) create, place, and/or distribute or authorize others to create, place and/or distribute any advertising and promotional materials, which may appear in media, or be received by prospective customers located, within the Protected Area. The rights granted to you in the Protected Area do not limit the operation of MiniLuxe Studios that are under construction or in operation in the Protected Area. We reserve all rights in the Site Selection Area that we reserve with respect to the Protected Area.

5. TERM.

(A) Initial Term. The initial term of this Agreement (“**Initial Term**”) and the Franchise granted by this Agreement will begin on the Effective Date and expire at midnight on the day preceding the 10th anniversary of the date your MiniLuxe Studio first opens for business unless this Agreement is terminated at an earlier date pursuant to Section 19. We will complete and forward to you a notice to memorialize the date your MiniLuxe Studio first opened for business. The Initial Term and Successor Term(s) are collectively referred to as the “**Term**.”

(B) Successor Terms. When this Agreement (and the first Successor Term) expires, you will have the option to request the right to remain a franchisee at the Premises for two (2) successor terms of five (5) years each (each a “**Successor Term**”). The qualifications and conditions for each Successor Term are described below:

(1) You must give us written notice of your election to remain a franchisee at the MiniLuxe Studio not less than 6 months, nor more than 12 months, before the end of the Initial Term or first Successor Term.

(2) You must pay us a Successor Franchise Fee equal to ½ of our then-current initial franchise fee for each Successor Term of five (5) years. The length of the Successor Term may not exceed the length of time for which you then have a legally binding right to occupy the Premises of your Studio, so the renewal period may be less than five (5) years, and the Successor Franchise Fee will be prorated based upon the remaining term on your Lease (the “**Successor Franchise Fee**”).

(3) Neither you nor any of your Affiliates are in default under this Agreement or any other agreements with us or our Affiliates.

(4) You must have the right to remain in possession of the Premises (or another location acceptable to us) for the Successor Term.

(5) You must renovate and update your MiniLuxe Studio to reflect the then-current image and standards for MiniLuxe Studios.

(6) You must correct any existing deficiencies of your MiniLuxe Studio or in your operation of your MiniLuxe Studio and satisfy our then-current System Standards including adding any new products or services that are then being offered in the System, meet our qualifications for new

franchisees, and complete any additional certification and training requirements that apply to you, your Operating Principal, your General Manager, managerial and training personnel, and/or your staff (which may involve the payment of training fees);

(7) You must sign, and your owners and all guarantors of your obligations under this Agreement must personally guarantee, our standard form of Franchise Agreement that we are then offering to new franchisees (or the standard form that we most recently offered, if we are not then offering to new franchisees); and

(8) You, and your owners and guarantors of your obligations under this Agreement must sign a general release (substantially similar to the form attached hereto as Exhibit H to the FDD) releasing any and all claims against us, and our Affiliates, owners, officers, directors, agents, and employees.

6. DEVELOPMENT PROCEDURES.

(A) Site Selection.

(1) This Section will not be applicable if the Premises have been approved in writing by us as of the Effective Date.

(2) If the Premises have not been designated as of the Effective Date, you will select a location from within an area that we identify in Exhibit 1 (“**Site Selection Area**”). Within 90 days after the Effective Date (“**Site Approval Period**”), you must obtain our written consent of a location in the Site Selection Area and execute a Lease for (or otherwise secure) that approved location for your MiniLuxe Studio. We, in our sole discretion, reserve the right to move or modify the Site Selection Area during the Site Approval Period. Provided that you are in full compliance with this Agreement, we and our Affiliates will not operate, or license others to operate, MiniLuxe Studios in the Site Selection Area during the Site Approval Period. We reserve all rights in the Site Selection Area that we reserve in the Protected Area, as described in Section 3(D). The restrictions on our development or operation of MiniLuxe Studios in the Site Selection Area contained in this Section shall not apply to MiniLuxe Studios under construction or in operation in the Site Selection Area as of the Effective Date of this Agreement.

(3) You will retain an Approved Supplier or Designated Supplier of real estate site selection services to assist you in identifying a location for your MiniLuxe Studio in the Site Selection Area. Generally, the property owner of the selected location will pay all fees due and payable to the Approved Supplier or Designated Supplier of real estate site selection services but if the property owner does not pay for such services, you may be obligated to pay them directly.

(4) You assume all cost, liability, and expense for locating, securing, and developing a Premises for your MiniLuxe Studio and constructing and equipping your MiniLuxe Studio in accordance with our System Standards at an approved location. We may appoint an Approved Supplier or Designated Supplier of real estate services who is familiar with our site selection guidelines and criteria and who will assist in locating a Premises for your MiniLuxe Studio. You must obtain our written consent of the location before you make any binding commitments related to the site. If you have not presented an approvable site during the Site Approval Period, we may, in our sole discretion, terminate this Agreement pursuant to Section 19.

(5) Once you have identified a potential site, you must submit to us, in the form that we specify, a completed site evaluation package which must include an “As-Built” AutoCAD floor plan copy of the existing site plan, photographs, demographic information, financial information, and such other information and materials as we may reasonably require, together with an option contract, letter of intent,

or other evidence satisfactory to us which confirms your favorable prospects for obtaining an ownership or leasehold interest in the site.

(6) Within 30 days after we receive the detailed site evaluation package, we, in our sole discretion, may conduct an on-site evaluation of the proposed site. You must reimburse us for all travel, living and other expenses we incur in conducting any on-site evaluations of your proposed site. We do not charge a site evaluation fee for the first on-site evaluation that we conduct with respect to your MiniLuxe Studio, however, if we require, or if you request, any additional on-site evaluations, you will pay us, in addition to our travel expenses, our then-current site evaluation fee. The current site evaluation fee is \$1,000.

(7) We will use reasonable efforts to approve or disapprove the proposed site within 30 days after our receipt of your detailed site evaluation package if we do not conduct an on-site evaluation or, if we conduct an on-site evaluation, within 30 days after the on-site evaluation. If we do not approve the proposed site in writing in this time period, we will be deemed to have rejected the site. Our approval or rejection of a site may be subject to reasonable conditions as we determine in our sole discretion. Upon our approval of a site, and after you secure the site, we will insert its address into Exhibit 1, and it will be the Premises.

(8) You are responsible for selecting the site for your MiniLuxe Studio. You acknowledge and agree that our approval of a site does not constitute a representation or warranty of any kind, express or implied, of the site's suitability for a MiniLuxe Studio or any other purpose. Our approval indicates only that we believe that the site meets our then-current site selection criteria. Applying criteria that have appeared effective with other sites might not accurately reflect the potential for all sites, and demographic and/or other factors included in or excluded from our criteria could change, altering the potential of a site. The uncertainty and instability of these criteria are beyond our control, and we are not responsible if a site we approve fails to meet your expectations. You acknowledge and agree that: (a) your submission of a proposed site for our acceptance is based on your own independent investigation of the site's suitability for your MiniLuxe Studio; and (b) our site-selection assistance is primarily for our benefit to assure us that we will have a minimally acceptable site upon the expiration or termination of this Agreement.

(9) Once you select a Premises for your MiniLuxe Studio, your rights with respect to the Site Selection Area shall terminate and your rights shall be limited to the Protected Area.

(B) Lease of Premises.

(1) If you propose to lease or sublease the Premises for your MiniLuxe Studio, you must provide us with a copy of the Lease for the Premises (for a term, including renewal terms, for at least the Initial Term) no less than 10 days before you intend to execute the Lease for the site of your MiniLuxe Studio. The Lease must not contain any covenants or other obligations that would prevent you from performing your obligations under this Agreement. Unless waived in writing by us, any Lease must contain provisions that satisfy the following requirements during the entire term of the Lease, including any renewal terms:

(a) The initial term of the Lease must be no less than ten (10) years.

(b) The property owner ("**Landlord**") consents to your use of the proprietary signs and the Marks prescribed by us, and upon the expiration or earlier termination of the Lease, consents

to permit you, at your expense, to remove all such items, so long as you make repairs to the Premises caused by such removal.

(c) The Landlord agrees to provide us (at the same time sent to you) a copy of all amendments, assignments, and notices of default pertaining to the Lease and the Premises.

(d) We will have the right to enter the Premises to make any modifications or alterations necessary to protect the System and the Marks, to cure, within the time periods provided by the Lease, any default under the Lease, all without being guilty of trespass or other tort, and to charge you for any related costs.

(e) The Landlord agrees that you will be solely responsible for all obligations, debts, and payments under the Lease.

(f) The Landlord agrees that, following the expiration or earlier termination of this Agreement, you will have the right to make those alterations and modifications to the Premises as may be necessary to clearly distinguish to the public the Premises from a MiniLuxe Studio and also make those specific additional changes as we reasonably may request for that purpose. The Landlord also agrees that, if you fail to make these alterations and modifications within 10 days after the expiration or earlier termination of this Agreement, we will have the right to do so without being guilty of trespass or other tort so long as we make repairs to the Premises caused by such removal.

(g) The Landlord agrees not to amend or otherwise modify the Lease in any manner that would affect any of the foregoing requirements without our prior written consent, which consent will not be unreasonably withheld.

(h) The Landlord agrees to enter into our standard form of Lease Rider, which among other things, grants us the option, but not the obligation, to assume the Lease from the date we take possession of the Premises, without payment of any assignment fee or similar charge or increase in any rentals payable to the Landlord. Our current Lease Rider is attached to the Franchise Agreement as Exhibit 6.

(2) You acknowledge that our review of the Lease is not a guarantee or warranty, express or implied, of the success or profitability of a MiniLuxe Studio operated at the Premises. Our review will indicate only whether we believe that the terms of the Lease meet our then-acceptable criteria.

7. CONSTRUCTION OF YOUR MINILUXE STUDIO.

(A) Project Management. You must retain an Approved Supplier or Designated Supplier of project management services to assist you in the development and construction of your MiniLuxe Studio. You shall timely pay all fees that are due and owing to such party as agreed to in writing between you and the Approved Supplier or Designated Supplier of project management services.

(B) Construction Plans.

(1) You are responsible for developing and constructing your MiniLuxe Studio. We will provide you with mandatory and suggested specifications and layouts for a MiniLuxe Studio, including requirements for dimensions, design, image, interior layout, décor, fixtures, equipment, signs, furnishings, and color scheme. You acknowledge that the layouts and drawings are proprietary to us. These plans might not reflect the requirements of any federal, state, or local law, code, or regulation, including those arising under the Americans with Disabilities Act (“ADA”) or similar rules governing public accommodations for persons with disabilities. It is your responsibility to prepare a site survey and all required construction plans and specifications to suit the Premises and to make sure that these plans and specifications comply with the

ADA and similar rules governing public accommodations for persons with disabilities, other applicable ordinances, building codes, permit requirements, and Lease requirements and restrictions.

(2) You must retain an Approved Supplier or Designated Supplier of architectural services to develop construction drawings of your MiniLuxe Studio. Required stamped drawings include architectural, mechanical, plumbing, and electrical plans. In addition, you must obtain structural and fire protection, and any other plans as may be required by applicable state and local agencies.

(3) You agree to send to us, upon our request, construction plans and specifications or other plans for our review before you begin constructing your MiniLuxe Studio and all revised or “as built” plans and specifications during construction. We may inspect the Premises while you are developing your MiniLuxe Studio.

(C) Development of your MiniLuxe Studio. You agree to do the following, at your own expense, to develop your MiniLuxe Studio at the Premises:

(1) secure all financing required to develop and operate your MiniLuxe Studio.

(2) procure insurance coverage for your activities under this Agreement as required by Section 12(I) of this Agreement and the Manual.

(3) obtain all required building, utility, sign, health, sanitation, occupancy, business, and other permits and licenses.

(4) construct all required improvements to the Premises and furnish and decorate your MiniLuxe Studio according to our approved plans and specifications.

(5) obtain all customary contractors’ sworn statements and partial and final waivers of liens for construction, remodeling, decorating, and installation services.

(6) purchase or lease from Designated Suppliers and Approved Suppliers, and install all required fixtures, furniture, equipment, and interior and exterior signs.

(7) purchase from Designated Suppliers and Approved Suppliers an opening inventory of authorized and MiniLuxe Products, Approved Products, materials, and supplies necessary to commence operations at your MiniLuxe Studio.

(8) If you build or develop any portion of your MiniLuxe Studio outside of our specifications without receiving our prior written consent, we will have the right to delay the opening of your MiniLuxe Studio until you, at your sole expense, bring the development of your MiniLuxe Studio within full compliance with our specifications.

(D) Studio Systems. Prior to opening your MiniLuxe Studio, you must purchase and install our required computer, router, network, hardware, and associated software including required appointment and accounting software (the “**Studio Systems**”).

(E) Opening your MiniLuxe Studio. You agree to open your MiniLuxe Studio no later than 12 months after the Effective Date of this Agreement.

(F) We will not authorize the opening of your MiniLuxe Studio unless each of the following conditions have been met:

(1) We are satisfied that your MiniLuxe Studio was constructed and/or renovated and equipped substantially in accordance with our standards and specifications.

(2) You have hired and trained a staff as required by Section 11(B);

(3) You have received a Certificate of Occupancy and all required state and local government certifications, permits, and licenses necessary for the operation of a MiniLuxe Studio, including licenses and certifications for your staff and other personnel.

(4) You (or your Operating Principal as defined in Section 11(C)), and your General Manager (if any) have satisfactorily completed our Initial Training Program.

(5) You have paid the Initial Franchise Fee (as defined in Section 7(A)) and any other amounts then due to us.

(6) You have signed all agreements required prior to opening, including, but not limited to, the Lease and any software license agreement(s).

(7) You have complied with our requirements for the Grand Opening Plan as described in Section 9(A);

(8) Neither you nor any of your Affiliates are in default under or in violation of any agreements with us, any of our Affiliates, or any suppliers; and

(9) You have provided us with copies of certificates for all insurance policies required by Section 12(I) or such other evidence of insurance coverage and payment of premiums as we reasonably may request.

8. **FEES.** All fees payable pursuant to this Section 7 are due in full on or before the due date set forth in this Agreement.

(A) **Initial Franchise Fee.** The initial franchise fee is \$50,000 (“**Initial Franchise Fee**”). The Initial Franchise Fee is payable in a lump sum when you sign the Agreement and is not refundable under any circumstances.

(B) **Ongoing Royalties.** You agree to pay us, in the manner provided below (or as the Manual otherwise prescribes), nonrefundable and continuing Royalties (“**Royalties**”) of six percent (6%) of the Net Sales of your MiniLuxe Studio for the right to use the System and the Marks.

(C) **Net Sales.** “Net Sales” means the total amount of all revenue derived from the operation of the Studio, including the sale of products, services, gift cards, prepaid stored-value cards, and gift certificates whether for cash, credit, or other consideration, and regardless of collection, including proceeds from business interruption insurance to the extent they represent compensation for lost Net Sales, net of only: (a) bona fide customer discounts, promotions, coupons, loyalty rewards, membership discounts, and complimentary services approved by Franchisor; (b) customer refunds, credits, returns, chargebacks, and allowances made in good faith; (c) sales, use, excise, and similar taxes collected from customers and remitted to the applicable governmental authority; (d) gratuities collected for and paid to employees or service providers; (e) the redemption of gift cards, prepaid stored-value cards, and gift certificates; (f) proceeds from the sale or transfer of equipment, furnishings, or other capital assets not sold in the ordinary course of business; (g) insurance proceeds, condemnation awards, litigation recoveries, and similar extraordinary or non-operating income other than business interruption proceeds included above; and (h) intercompany transactions or transfers between Franchisee and its affiliates that do not reflect bona fide retail sales to customers.

(D) **Technology Fee.** You agree to pay us, in the manner provided below (or as the Manual otherwise prescribes), a nonrefundable and continuing Technology Fee ("**Technology Fee**"). The Technology Fee provides you with access, maintenance, and support for required software, applications, e-mail service, music, integrations, collaboration, intranet, and other technology services that we determine, in our sole discretion, to provide to you. A list of all services you will receive in connection with your Technology Fee is included with the Manual. The Technology Fee currently does not exceed \$200 per month. We may increase the Technology Fee upon thirty (30) days written notice to you. The Technology Fee is a fee that, if implemented, is paid to Franchisor and is in addition to, and not as a substitute for, any fees, costs, or expenses that you pay to third party providers or suppliers or otherwise incur for technology services.

(E) **Management Fees.** You will pay us a management fee ("**Management Fee**") if we are obligated, directly or indirectly, to manage your Studio. The Management Fee is in addition to and not in replacement of any other fees that you are obligated to pay us. The current Management Fee we charge you is the greater of (i) two times the salary paid to the individual(s) assigned by us to operate the Studio, or (ii) 10% of the Studio's Net Sales; plus, expenses for travel, lodging, meals, and all other expenses that we incur in managing your Studio. The Management Fee is payable during any period that our appointed manager manages your Studio. The Management Fee will be in addition to the Royalties and Brand Fund Contributions due to us. We will collect the Management Fee in the same manner and using the payment systems established by us from time to time. We may increase the Management Fee upon thirty (30) days written notice to you.

(F) **Insufficient Funds Fee.** You will pay us a fee of \$250 per attempt to withdraw funds from your account if there are insufficient funds in your account to pay any amounts due or payable to us or our Affiliates.

(G) **Mystery Shopper Fee.** We may use an independent service to conduct a "mystery shopper" quality control and evaluation program. You must participate in this program, and pay the then-current charges imposed by the evaluation service (as we direct, either directly to the evaluation service provider or to us as a reimbursement).

(H) **Advertising Contributions and Expenses.** You will spend and/or contribute the amount we specify. The exact amount of the Brand Fund Contribution and Local Store Marketing expenditures you are required to make and/or are set forth in Section 9.

(I) **Late Report Fee.** We may charge a late report fee of \$250 for each week following the due date that you do not submit any report to us that is required by Section 8. The amount of the Late Report Fee may be changed upon written notice to you.

(J) **Resale Program Fee.** In addition to the Transfer Fee, if a transfer involves the Agreement and the Studio, or more than a 50% change in your ownership, and the transferee is a person who is a "Lead" of MiniLuxe, then you or the transferee must pay us a "**Resale Program Fee**". A "Lead" means a person who contacts us or has been contacted by us (including our authorized representatives or Affiliates) in connection with possibly opening or purchasing a MiniLuxe Studio.

(K) **Unapproved Products and Services.** If you do not comply with the obligations set forth in Section 12(B), we may, in addition to the other remedies provided in this Agreement, charge you \$250 per day that you are offering products or services that are not approved for sale by us.

(L) **Interest.** All amounts which you owe us for any reason will bear interest accruing as of their original due date at 18% per annum or the highest commercial contract interest rate the law allows, whichever is less. We may electronically debit your business checking account automatically for any past-due amounts and interest. You acknowledge that this Section 7(L) is not an agreement to accept any

payments after the due date, or a commitment to extend credit to, or otherwise finance your operation of, your MiniLuxe Studio.

(M) Partial Payments. No payment by you or acceptance by us of any monies under this Agreement for a lesser amount than due will be treated as anything other than a partial payment on account. Notwithstanding any designation by you, we will have sole discretion to apply any payments by you to any of your past-due indebtedness to us.

(N) Method of Payment. All products and services sold at the Studio will be administered, recorded, and completed through the Studio Systems that Franchisor requires Franchisee to use in the operation of the Studio. The requirements for distribution of payments for products and services will be set forth in the Manual. Franchisor reserves the right to modify the frequency or method of payment of the Royalties and Brand Fund Fee upon thirty (30) days prior notice to Franchisee. If Franchisor exercises the foregoing right, Franchisee shall be required to comply with any reporting and payment systems or requirements that Franchisor establishes. If Franchisee fails to provide Franchisor with any necessary information or documentation with respect to payment and reporting systems, Franchisee must pay Franchisor a fee of \$250 per week that that failure continues.

(O) Reports. If Franchisee fails to submit to Franchisor by 5:00 p.m. (Boston, Massachusetts time) on Monday of each week, an operating statement, in the form specified by Franchisor, which includes Net Sales figures for the prior week, as required by Section 7(N), for the Royalties and Brand Fund Contributions with respect to the prior week will be the amount drawn the previous week plus 20%, as an estimate of the prior week's Royalties and Brand Fund Contributions, and Franchisee may be assessed a \$250 late charge per delinquent operating statement per week, or part thereof (until each delinquent operating statement has been delivered), which amount may be increased by Franchisor from time to time.

(P) Taxes. Franchisee must pay to Franchisor an amount equal to any sales, gross receipts or similar taxes assessed against, or payable, by Franchisor and calculated on the Initial Franchise Fee, Royalties, Brand Fund Contributions, equipment and signage purchases or other payments required to be paid according to this Agreement, unless the tax is an income tax or an optional alternative to an income tax otherwise payable by Franchisor. Such amount will be due and payable within 10 days after receipt of Franchisor's invoice.

(Q) If Franchisee fails to deliver or provide to Franchisor any statement, report or other document or information required to be delivered (for example, certificates of insurance and financial statements), by the applicable deadline, Franchisee will be assessed a \$250 late charge per delinquent statement, document or other information per week, or part thereof (until each delinquent statement, document or other information has been delivered or provided), which amount may be increased by Franchisor from time to time.

(R) Call Center Fee. We do not currently utilize a call center but may choose to do so in the future. We may establish and require you to use a call center (the "**Call Center**") for making customer appointments at your Studio. If we establish a Call Center, you will be obligated to pay your pro rata share of the costs and expenses that we incur in operating the Call Center. Affiliate Studios utilizing the Call Center will pay their pro rata share along with franchise Studios.

(S) Right of Offset. Franchisor shall have the right to offset any amount owed by Franchisee to Franchisor and/or its Affiliates under or in connection with this Agreement against any payments owed by Franchisor to Franchisee under this Agreement or any related agreement. Such offsets shall be in addition to any other rights or remedies available under this Agreement and applicable law.

9. RECORDKEEPING AND REPORTS.

(A) **Recordkeeping.** You must keep and maintain, in accordance with any procedures that we prescribe in the Manual or otherwise, complete, and accurate books and records pertaining to your MiniLuxe Studio sufficient to fully report to us. We reserve the right to require that you maintain a fiscal year different than the calendar year and one that is consistent with our fiscal year. You agree that we are authorized to use computerized data capture and retrieval systems that meet our specifications, and that all data collected by our data capture and retrieval systems shall belong to us.

(B) **Reports and Financial Statements.** You must, at your expense, submit to us, in the form prescribed by us, financial and operational reports and records at the times and in the manner specified in the Manual. You also must submit to us, in the form prescribed by us, a profit and loss statement and balance sheet for your MiniLuxe Studio within 60 days after the end of each fiscal year (as defined by us from time to time). You must sign each report attesting that it is true, correct, and complete and, with respect to the profit and loss statement, uses accounting principles applied on a consistent basis that accurately and completely reflect your financial condition. We may disclose data derived from your reports, however, upon receipt of a written request from you or if required by law, we will not disclose your identity in any materials that we circulate publicly. If, in our reasonable judgment, your reports are deficient in substance or presentation, we may require that you submit to us year-end financial statements prepared by an independent accountant and/or copies of your federal, state, and local income tax returns.

(C) **Public Filings.** If you are or become a publicly-held entity in accordance with other provisions of this Agreement, you must, at your expense, submit to us copies of all reports (including responses to comment letters) or schedules that you may file with the U.S. Securities and Exchange Commission (certified by your chief executive officer to be true, correct, complete and accurate) and copies of any press releases you may issue, within 3 days of the filing of those reports or schedules or the issuance of those releases.

(D) **Our Right to Audit.**

(1) We have the right at all reasonable times, both during and after the Term of this Agreement, to inspect, copy, and audit your books, records, sales, and income tax records and returns, and such other forms, reports, information, and data as we reasonably may designate, applicable to the operation of your MiniLuxe Studio (an "**Audit**"). If an Audit discloses an understatement of Net Sales of your MiniLuxe Studio, you agree to pay us, within 10 days after receiving the Audit report, the Royalties and Brand Fund Contributions due on the amount of the understatement, plus any interest on the understated amounts from the date originally due until the date of payment. If an Audit discloses that you have not expended the required amount of your Net Sales on Local Store Marketing (which amount may be modified by us from time to time in accordance with Section 9(B)), you shall contribute to the Brand Fund the amounts that you should have expended to reach the Local Store Marketing requirement within 30 days after completion of our Audit of your MiniLuxe Studio. Furthermore, if an examination is necessary due to your failure to furnish reports, supporting records, or other information as required, or to furnish these items on a timely basis, or if our examination reveals an understatement of your Royalties or Brand Fund Contribution (when a percentage of Net Sales is required), that exceeds 2% of the amount that you actually reported to us for the period examined; then: (a) you agree to reimburse us for the costs of the examination, including, without limitation, the charges of attorneys and independent accountants and the travel expenses, room and board, and compensation of our employees; and (b) we may require you to provide us with periodic audited statements. If our examination reveals an understatement of the Net Sales of your MiniLuxe Studio for any period by 2% or more 3 or more times during any 3-year period, or by more than 5% on any one occasion, then in addition to your obligations in subsection (a) above, we may immediately terminate this Agreement without an opportunity to cure. These remedies are in addition to our other remedies and rights under this Agreement and applicable law.

(2) If you fail to give us, on a timely basis, the records, reports, and other information required by this Agreement or, upon our request, copies of the same, we or our designee will have access at all reasonable times (and as often as necessary) to your books and records (including those contained on the Studio Systems) for the purpose, among other things, of preparing the required records, reports and other information. You will promptly reimburse us or our designee for all costs and expenses associated with our obtaining and/or preparing such records, reports, or other information.

10. MARKETING.

(A) **Grand Opening Marketing.** You must spend between \$20,000 and \$30,000 for a grand opening marketing campaign that will be conducted beginning sixteen (16) weeks before your scheduled opening and continue for twelve (12) weeks after your opening (“**Grand Opening Plan**”). The Grand Opening Plan must include the elements that we require and must be approved by us before it is conducted. The Grand Opening Plan includes a digital marketing plan, public relations, gratis services, wages for your team when promotional events/partnerships are held and print advertising. You agree to comply with our guidelines for the Grand Opening Plan. You must spend at least the amount that we specify for your Grand Opening Plan; however, you may spend more than the required amount. The Grand Opening Plan expenditures are in addition to the advertising contributions and expenditures that you must make pursuant to Sections 9(C) and 9(D) below.

(B) **Marketing Contributions and Expenditures.** During the Term, you must: (1) contribute to the Brand Fund pursuant to Section 9(C), (2) make Local Store Marketing expenditures pursuant to Section 9(D)); and (3) contribute to the Regional Co-op pursuant to Section 9(E) if a Regional Co-op has been established in the Designated Market Area (“DMA”) in which your MiniLuxe Studio is located. We have the right to periodically re-allocate and/or increase the amount you contribute to the Brand Fund and the amount you spend on Local Store Marketing.

(C) **Brand Fund.**

(1) We have established an advertising and marketing fund (“**Brand Fund**”) for the enhancement and protection of the System and the Marks, and for the development of advertising, marketing, and public relations programs, and materials as we deem appropriate. We currently charge you a brand fund contribution of one percent (1%) of Net Sales (“**Brand Fund Contribution**”). Your required Brand Fund Contribution will not exceed three percent (3%) of the Net Sales of your MiniLuxe Studio. The Brand Fund Contribution will be payable in the same manner as the Royalties. MiniLuxe Studios operated by us, and our Affiliates also will contribute to the Brand Fund on the same basis as comparable franchisees. From time to time, we or our suppliers may deposit rebates or similar allowances paid to us by our suppliers although we have no obligation to do so.

(2) We will have sole discretion to use the Brand Fund, and the monies in the Brand Fund, for any purpose that we designate that we believe will enhance and protect the System and Marks and will improve and increase public recognition and perception of the System and Marks. We will direct all programs that the Brand Fund finances, with sole control over the creative concepts, materials, and endorsements used and their geographic, market, and media placement and allocation.

(3) **Participation in Promotional and Charitable Programs.** Among the programs, concepts, and expenditures for which we may utilize the Brand Fund monies are: (a) creative development and production of print ads, commercials, radio spots, point of purchase materials, direct mail pieces, door hangers, and other advertising and promotional materials; (b) creative development, preparation, production and placement of video, audio, written materials, and electronic media; (c) media placement and buying, including all associated expenses and fees; (d) administering regional and multi-regional marketing and advertising programs; (e) market research and customer satisfaction surveys, including the use of secret shoppers; (f) the creative development of, and actual production associated with, premium items,

giveaways, promotions, contests, public relation events, and charitable or nonprofit events; (g) creative development of new program offerings for MiniLuxe Studios; (h) creative development of signage, posters, and individual MiniLuxe Studio décor items including wall graphics; (i) recognition and awards events and programs; (j) System recognition events, including periodic national and regional conventions and meetings; (k) Website, internet, and/or intranet development and maintenance (in this Agreement, “website” means one or a group of World Wide Web pages and related application usually containing hyperlinks to each other and made available online by an individual, company, educational institution, government, or organization); (l) development, implementation, and maintenance of an electronic commerce Website, application, and reservation system and/or related strategies; (m) retention and payment of advertising and promotional agencies and other outside advisors including retainer and management fees; and (n) public relations and community involvement activities and programs. You agree to participate in all advertising, marketing, promotions, research, and public relations programs instituted by the Brand Fund.

(4) We will account for the Brand Fund separately from our other funds; however, we are not required to segregate Brand Fund monies from our other monies. We will not use the Brand Fund for any of our general operating expenses. We and our Affiliates may be reimbursed by the Brand Fund for administrative expenses directly related to the Brand Fund’s marketing programs, including without limitation, conducting market research, preparing advertising and marketing materials, and collecting and accounting for contributions to the Brand Fund. We may use the Brand Fund to pay the administrative costs of the Brand Fund including managing the advertising, marketing, and promotional programs and payment of outside suppliers utilized by the Brand Fund, and we may use the Brand Fund to pay the reasonable salaries and benefits of personnel (including our personnel and our Affiliates’ personnel) who manage and administer the Brand Fund. We may use the Brand Fund to pay for other administrative costs, travel expenses of personnel while they are on Brand Fund business, meeting costs, overhead relating to Brand Fund business, and other expenses that we incur in activities reasonably related to administering or directing the Brand Fund and its programs.

(5) The Brand Fund will not be our asset. Although the Brand Fund is not a trust, we will hold all Brand Fund Contributions for the benefit of the System and use contributions only for the purposes described in this Section 9(C). We do not owe any fiduciary obligation to you for administering the Brand Fund or for any other reason. The Brand Fund may spend in any fiscal year more or less than the total Brand Fund Contributions in that year, borrow from us or others (paying reasonable interest) to cover deficits, or invest any surplus for future use. We will use all interest earned on Brand Fund Contributions to pay for the administrative costs of the Brand Fund before using the Brand Fund’s other assets.

(6) Upon your written request within 90 days after our fiscal year end, we will prepare an annual, unaudited, statement of Brand Fund collections and expenses. We may also, in our sole discretion, prepare such financial statements. We may but are not obligated to have the Brand Fund audited annually, at the Brand Fund’s expense, by an independent certified public accountant. We may incorporate the Brand Fund or operate it through a separate entity whenever we deem appropriate. The successor entity will have all of the rights and duties specified in this Section 9(C).

(7) We intend to use the Brand Fund to maximize and enhance public, franchisee, and employee recognition of the System and the Marks. Although we may use the Brand Fund, or portions of the monies in the Brand Fund, to create, develop, use and/or place advertising and promotional marketing materials and programs, and we may try to engage in brand enhancement activities that will benefit all MiniLuxe Studios, we cannot and do not ensure that Brand Fund expenditures will be made in or affecting any geographic area, or will be proportionate or equivalent to Brand Fund Contributions by MiniLuxe Studios operating in that geographic area. We do not guarantee or assure that you, your MiniLuxe Studio, or any MiniLuxe Studio will benefit directly or in proportion to your Brand Fund Contribution from the brand enhancement activities of the Brand Fund or the development of advertising and marketing materials or the placement of advertising and marketing.

(8) We have the right, but not the obligation, to use collection agents and institute legal proceedings to collect Brand Fund Contributions at the Brand Fund's expense. We also may forgive, waive, settle, and compromise all claims by or against the Brand Fund. We assume no direct or indirect liability or obligation to you for collecting amounts due to the Brand Fund. We have the sole right to enforce the obligations of franchisees who contribute to the Brand Fund, and neither you nor any other franchisees who contribute to the Brand Fund will be deemed a third-party beneficiary with respect to the Brand Fund obligations of other franchisees or have any right to enforce the obligation of any franchisee to contribute to the Brand Fund.

(9) We may at any time defer or reduce contributions of a MiniLuxe Studio franchisee to the Brand Fund and, upon 30 days prior written notice to you, reduce or suspend Brand Fund Contributions and operations for one or more periods of any length and terminate (and, if terminated, subsequently reinstate) the Brand Fund. If we terminate the Brand Fund, we will spend all monies in the fund for advertising and/or promotional purposes or distribute all unspent monies to our franchisees, and to us and our Affiliates, in proportion to their, and our, respective Brand Fund Contributions during the preceding 12-month period.

(D) Local Store Marketing.

(1) You will develop, on a quarterly basis, a Local Store Marketing plan for the MiniLuxe Studio (the "**Local Store Marketing Plan**"). The Local Store Marketing Plan will include materials that we will provide to you that outline the key activations, promotional materials, outreach templates, and marketing initiatives to assist you in maximizing local awareness and traffic to your Studio. You must comply with all requirements of the Local Store Marketing plan, including use of approved advertising and marketing materials, placement and purchase of advertising and marketing materials and media, participation in and use of approved online and social media networks and tools, and compliance with all promotional recommendations and guidelines. After opening your MiniLuxe Studio, in addition to your Brand Fund Contribution, you must spend no less than the greater of: (i) one percent (1%) of Net Sales; and (ii) \$1,000 per month on activating your Local Store Marketing Plan ("**Local Marketing Expenditure**"). We may require that some or all of your Local Marketing Expenditure be expended with designated companies, partners, search engines, aggregators, etc. You may expend additional amounts on Local Store Marketing provided that such expenditures otherwise comply with the Local Store Marketing Plan. You will also be required to execute additional local marketing programs that we specify or designate from time to time. If there are other MiniLuxe Studios in your market area, we may require that you spend additional Local Store Marketing expenditures cooperatively with us and/or other franchisees in your market area. We may increase the Local Marketing Expenditure upon 30 days prior written notice to you.

(2) Your local marketing and promotion must follow our guidelines, which may include, among other things, requirements for, or restrictions regarding, the use of the Marks and notices of our Website's domain name in the manner we designate. We may specify third parties that you must use for the design and development of your local marketing and promotional materials, and you will be required to pay those third parties for their services. You may not develop, maintain, or authorize any Website that mentions or describes you or your MiniLuxe Studio or displays any of the Marks. You agree that your advertising, promotion, and marketing will be completely clear, factual, and not misleading and conform to both the highest standards of ethical advertising and marketing and the advertising and marketing policies that we prescribe from time to time.

(3) You may purchase local advertising and promotional materials from us, or any source approved by us. Periodically, we may provide you with samples of advertising, marketing, and promotional formats, and materials at no cost. If you purchase these materials from us, in addition to paying the invoice cost of the materials, you must pay any related shipping, handling, and storage charges. If purchased from a source other than us or our Affiliates, these materials must comply with federal and local laws and regulations and with the guidelines for advertising and promotion promulgated from time to time.

by us and must be submitted to us or our designee at least 10 days prior to first use for approval (except with respect to prices to be charged by you), which we may grant or withhold in our sole discretion. If we do not approve your submission within 10 days after the day we received the materials, we will be deemed to have not approved the materials.

(4) In no event will your advertising and promotional materials contain any statement or material which, in our sole discretion, may be considered: (a) in bad taste or offensive to the public or to any group of persons; (b) defamatory of any person or an attack on any competitor; (c) to infringe upon the use, without permission, of any other persons' trade name, trademark, service mark or identification; or (d) inconsistent with our public image of that of the System. You acknowledge and agree that any and all copyright in and to advertising and promotional materials developed by you or on your behalf will be our sole property, and you must execute such documents (and, if necessary, require your independent contractors to execute such documents) as may be deemed reasonably necessary by us to give effect to this provision.

(5) You must actively participate in all marketing and advertising programs designated by Us or the Brand Fund including social media programs (e.g., Yelp, Google Places, Facebook, Twitter, and Instagram) and comply with all guidelines set forth by us regarding the use of these programs as set forth in the Manual.

(E) Regional Co-op.

(1) We may, in our sole discretion, establish a regional advertising cooperative ("**Regional Co-op**") in any DMA. The Regional Co-op shall be organized and governed in a form and manner and shall commence operations on a date approved in advance by us in writing. We may, if we so elect, prepare bylaws to be used by the Regional Co-op and may require the Regional Co-op to incorporate.

(2) If we establish a Regional Co-Op in your DMA, the Regional Co-op will determine the fees charged to its members ("**Cooperative Marketing Fees**") provided that the Regional Co-Op Marketing Fee will not exceed 50% of the Local Marketing Expenditure. We shall be a member of the Regional Co-op and be entitled to attend and fully participate in Regional Co-op meetings; however, we will not have a vote unless we or our Affiliates operate a Studio in the area covered by the Regional Co-Op. Franchisor or Affiliate Studios that are members of a Regional Co-op will vote in the same manner and will have the same voting power as franchisee owned Studios in the Regional Co-Op. Regional Co-op fees will be determined by its members. In no event shall you be required to be a member of more than one Regional Co-op with respect to your MiniLuxe Studio. You shall submit your Cooperative Marketing Fee to the Regional Co-op as determined by the Regional Co-op and Franchisor. Monies in the Regional Co-op may be spent for the purposes determined by a majority vote of the Regional Co-op.

(3) Each Regional Co-op shall be organized, if at all, for the exclusive purpose of administering regional marketing programs and developing, subject to our approval, standardized promotional materials for use by its members in local advertising. All advertising, marketing and promotions shall be submitted to us prior to first use as provided in Section 9(D) and shall adhere to the standards set forth in Section 9(D).

(4) We shall be a member of the Regional Co-op and be entitled to attend and fully participate in Regional Co-op meetings; however, we shall not have a vote unless we or our Affiliates operate a MiniLuxe Studio in the area covered by the Regional Co-op. If the members of the Regional Co-op are unable or fail to determine the manner in which Regional Co-op monies should be spent, we may assume this decision-making authority following 10 days' advance written notice to the members of the Regional Co-op. We, or our designee, may grant to any franchisee an exemption for any length of time from the requirement of membership in any Regional Co-op, upon written request of such a franchisee stating reasons supporting an exemption. Decisions regarding a request for exemption shall be final. We or

our designee shall have the right to terminate (and subsequently restart) any Regional Co-op. Upon termination, all monies in that Regional Co-op shall be spent for advertising and/or promotional purposes.

(F) **Loyalty Program.** We may operate a customer loyalty program that awards customers loyalty points upon the occurrence of certain events. These points may be used by customers in exchange for discounted or free services and retail products at your MiniLuxe Studio. You must participate and pay the fees associated with any Loyalty Program that we implement.

(G) **Telephone Communication.** For each MiniLuxe Studio you open or acquire, we will provide you a telephone number that is local to your Protected Area (the “**Local MiniLuxe Number**”). You acknowledge and agree that you are not the owner of the Local MiniLuxe Number, or any other telephone number allocated or assigned to you by Franchisor. Local MiniLuxe Numbers are not transferable to other carriers without our express written consent. We reserve the right to cancel, substitute, or change Local MiniLuxe Numbers allocated to you in our sole discretion.

(H) **Promotional and Charitable Events.** You must participate in all giveaways, promotions, contests, public relation events, and charitable or nonprofit events that we require of franchisees. These promotions may require, among other things, you to make donations of money, time, and people to required promotional or charitable events and partners. These donations will be made at the time and in the manner, we require, which will be provided in the Manual.

11. MANUAL.

(A) We will loan you during the Term of this Agreement or make available to you via other means (internet, intranet, etc.) one copy of our Manual, which may include computer software, digital files, web links, other electronic media, and information distributed electronically and/or written materials or allow you access to the Manual. The Manual contains the System Standards, which include mandatory and suggested specifications, standards, operating procedures, and rules that we periodically prescribe for operating a MiniLuxe Studio and information on your other obligations under this Agreement. We may modify the Manual periodically to reflect changes in System Standards.

(B) You agree to keep your passwords and/or log-in information with respect to web-based or electronic copies thereof current and in a secure location at your MiniLuxe Studio. If there is a dispute over the contents of the Manual, our master electronic copy of the Manual controls. You agree that the contents of the Manual are confidential and that you will not disclose the Manual to any person other than employees of your MiniLuxe Studio who need to know its contents. You may not at any time copy, duplicate, record, or otherwise reproduce any part of the Manual.

(C) At our option, we may post some or all of the Manual on the internet or intranet to which you will have access. If we do so, you agree to monitor and access the Website for any updates to the Manual or System Standards. Prior to accessing any online training instructional system, you must agree to abide by our terms of use, which we may revise from time to time. Any passwords or other digital identifications necessary to access the Manual via a website, internet, intranet, or other online training instructional system will be deemed to be part of the Confidential Information.

12. TRAINING AND ASSISTANCE.

(A) Initial Training Program

(1) Before you open your MiniLuxe Studio, you (or the Operating Principal of Franchisee if Franchisee is an entity) and your General Manager must complete, to our satisfaction and certification, our initial training program (the “**Initial Training Program**”), which will address the material aspects of operating a MiniLuxe Studio. If you obtain an operating MiniLuxe Studio by transfer from

another MiniLuxe Studio franchisee, you must complete the Initial Training Program before you begin operating that business as a MiniLuxe Studio. We will provide the Initial Training Program at our corporate headquarters in Boston, Massachusetts, a designated training facility of our choice and/or at an operating MiniLuxe Studio. You agree to pay for all travel, living and other expenses which you (or your Operating Principal) and your employees incur and for your employees' wages and workers' compensation insurance while they attend the Initial Training Program.

(2) We do not charge a fee for providing the Initial Training Program to you, your Operating Principal and one management level employee who will be responsible for training your staff. Additional people may attend the Initial Training Program, subject to availability if you pay a fee of \$1,000 per additional person attending the Initial Training Program (the "**Additional Initial Training Program Fee**"). If any individual who is required to receive our certification fails to successfully complete the Initial Training Program and receive our certification, then that individual may repeat the Initial Training Program, or you may send a substitute to complete the next available program. We reserve the right to charge you a fee for providing any subsequent training program to these individuals or for training any of your substitute personnel.

(3) All of your managerial and training personnel must receive our certification, prior to managing your MiniLuxe Studio or training your staff. We may, at any time during the Term of this Agreement, decertify any previously certified individual if we learn or determine that a person is no longer complying with our standards and procedures. Any person that has been decertified must satisfactorily complete training or a re-training program to receive our certification.

(B) Training by You.

(1) You must conduct such initial and continuing training programs for the staff of your MiniLuxe Studio as we may require from time to time, including those training programs required in order for your staff members to be certified for the position(s) for which each staff member was hired. We will authorize you to open your MiniLuxe Studio only after an adequate number of your staff members, as determined by us in our sole discretion, have attended and received certification in your initial training program.

(2) We may periodically visit your MiniLuxe Studio to ensure that your training personnel continue to meet our standards. If we determine, in our sole discretion, that your training personnel are not adequately training your staff, then your training personnel and staff members designated by us must attend and successfully complete our Initial Training Program. We may, in our sole discretion, determine that you are no longer qualified to train your own staff members. In that event your staff members will be required to attend our Initial Training Program prior to beginning to work at your MiniLuxe Studio. You will be required to pay a tuition fee for your training personnel and staff who we require to attend our training program in addition to paying all travel, living and other expenses incurred by your employees while attending the training program.

(C) Opening Training. We will send a representative to your MiniLuxe Studio to assist with the grand opening of your MiniLuxe Studio ("**Opening Training**"). The Opening Training will include no less than three (3) days of on-site training for your staff members. You will not be required to pay any additional costs for any of the travel or living expenses incurred by our representative while providing the Opening Training to you. However, if you reschedule the opening of your MiniLuxe Studio, you must reimburse us for any travel costs we incur in changing the travel schedules of our personnel. We will determine the hours of training for your staff members. If you request and we agree to provide additional or special guidance, assistance, or training during this opening phase, you agree to pay our then applicable charges, including fees for our personnel and their travel and living expenses. The current per diem on-site training fee is \$500 per day per training personnel.

(D) Ongoing Training.

(1) We may require you and your personnel to attend and complete satisfactorily various training courses that we periodically choose to provide at the times and locations that we designate, as well as periodic conventions, regional meetings, and conferences that we specify including franchise meetings. Even if you fail to attend, we can charge reasonable registration or similar fees for these courses and meetings ("**Franchise Meeting Fee**"). The Franchise Meeting Fee is currently \$1,200 per person. We may increase the Franchise Meeting Fee upon written notice to you.

(2) We require that your replacement training personnel satisfactorily complete our training programs within 90 days of being designated as training personnel. Replacement training personnel may: (a) attend the next training program offered by us; or (b) be trained by your training personnel, however, they must be reviewed by our field personnel and receive our certification prior to managing your MiniLuxe Studio or training your staff. Currently, the fees associated with the training of replacement personnel are \$300 per day per person participating in the training program. You agree to pay all travel and living expenses incurred by you and your employees and/or our employees during all training courses and programs.

(3) We may also require you and/or your managers and employees to complete additional training if we believe, in our reasonable discretion, that you require additional training to operate your MiniLuxe Studio to our standards ("**Refresher Training**"). Refresher Training will occur, in our discretion, either at your MiniLuxe Studio, at a MiniLuxe Studio selected by us, or at our flagship Studio in Boston, Massachusetts. The current cost of Refresher Training is \$2,500 per person plus reasonable travel expenses incurred by our employees if we are required to travel in connection with providing the Refresher Training.

(E) General Guidance. We will provide ongoing advice and consultation to you regarding the operation of your MiniLuxe Studio through the Manual, bulletins or other written materials, electronic media, telephone, and in person.

13. SYSTEM STANDARDS.

(A) Compliance with System Standards.

(1) You acknowledge that each and every detail of the appearance, layout, décor, cleanliness, safety standards, services and operation of your MiniLuxe Studio is essential to us and to other MiniLuxe franchisees to preserve the goodwill of the Marks and all MiniLuxe Studios. You agree to cooperate with us by operating and maintaining your MiniLuxe Studio safely and securely and according to all of our System Standards (whether contained in the Manual or another written communication to you), as we periodically modify and supplement them. You agree that System Standards we prescribe in the Manual or otherwise communicate to you in writing or another tangible form (for example, via a website, intranet, or internet), are part of this Agreement as if fully set forth within its text.

(2) We may periodically modify the System (including System Standards), and these modifications may obligate you to invest additional capital in your MiniLuxe Studio and/or incur higher operating costs. We may require you to integrate new, updated services and products into your MiniLuxe Studio. You agree to accept, integrate, and use or display in your MiniLuxe Studio any such changes or modifications to the System as if they were a part of the System at the time this Agreement was executed, and you agree to make such expenditures as the changes or modifications in the System may reasonably require. This includes but is not limited to refurbishing or remodeling the Premises or any other aspect of your MiniLuxe Studio, hiring additional personnel, buying new equipment, adding new services and products, or otherwise modifying the nature of your operations, as if those changes or modifications were part of the System as of the Effective Date.

(3) If you or your owners, employees, designees, or independent contractors develop any new concepts, treatments, services, products, processes or improvements relating to the System, you shall promptly notify us and provide us with all information regarding the new concept, treatments, services, products, processes or improvements, all of which shall become our property and which may be incorporated into the System as a “work made for hire” without any payment to you or your owners, employees, designees or independent contractors. If any designee or independent contractor develops any new concepts, processes, or improvements relating to the System on your behalf, you shall obtain covenants that you own (as a “work made for hire”) such concepts, processes, or improvements (and all components) and have the right to transfer to us such concepts, processes, or improvements. You, at your own expense, shall promptly take all actions deemed necessary or desirable by us to vest in us ownership of such concepts, processes, or improvements. To the extent that any item does not qualify as a “work made-for-hire” for us, by this Section you assign ownership of that item, and all related rights to that item, to us and agree to take whatever action (including signing assignment or other documents) we request to evidence our ownership or to help us obtain intellectual property rights in the item. We will make no payment to you for any such item, or for our subsequent use (or our franchisees’ subsequent use) of such item.

(B) Approved Products, Services, Distributors and Suppliers.

(1) You acknowledge that the reputation and goodwill of MiniLuxe Studios are based upon and can only be maintained by the delivery of high-quality services and products under the Marks. You agree that you will, at your MiniLuxe Studio: (a) provide all services and products that we specify from time to time and only in the manner we prescribe; (b) not provide any services or products we have not approved; (c) offer for sale and sell all products only at retail and from the Premises and you will not offer or sell any products at wholesale or transfer products to any other business or other business not operating under the System; and (d) you will discontinue selling and offering for sale any services or products that we at any time decide (in our sole discretion) to disapprove in writing, provided, however, that you may continue to sell discontinued products for up to 3 months after their discontinuance unless we determine that they are a public hazard or are detrimental to the public image of our System. You will also immediately stop providing any services if we determine that such services are a public hazard or detrimental to the public image of our System.

(2) We have developed and may continue to develop certain proprietary or branded products that will be prepared by or for us or our Affiliates according to our proprietary designs (collectively “**Proprietary Products**”). We also have developed standards and specifications for other products, materials and supplies incorporated or used in providing services and the packaging and delivery of products authorized for sale at MiniLuxe Studios. You agree that you will: (a) purchase those Proprietary Products only from us or a third party designated and licensed by us to prepare and sell such products (collectively “**Designated Suppliers**”); and (b) purchase from manufacturers, distributors, vendors and suppliers approved by us (collectively “**Approved Suppliers**”) all other goods, products, materials and supplies (collectively “**Goods**”), as well as advertising materials furniture, fixtures, equipment, forms, or supplies associated with providing the MiniLuxe Services at your MiniLuxe Studio (collectively “**Materials**”) that meet the standards and specifications promulgated by us from time to time. We have the right to require that you use only certain brands (collectively “**Approved Brands**”) and to prohibit you from using other brands. We may from time to time modify the list of Approved Brands (including certain skincare products), and you will not, after receipt of such modification in writing, reorder any brand that is no longer an approved brand.

(3) We may from time to time modify the list of Designated Suppliers and/or Approved Suppliers, and you must not, after receipt of such modification in writing, order any Proprietary Products from a supplier who is no longer a Designated Supplier or order any Goods or Materials from a supplier who is no longer an Approved Supplier. We may approve one or more suppliers for any Goods or Materials and may approve a supplier only for certain Goods or Materials. We reserve the right to charge

Designated Suppliers a license fee for the right to manufacture Proprietary Products for use in a MiniLuxe Studios.

(4) From time to time, we and our Affiliates may receive payments from suppliers (including Designated Suppliers and Approved Suppliers) on account of such suppliers' dealings with you and other franchisees and may use any amounts received without restriction and for any purpose we and our Affiliates deem appropriate. We may concentrate purchases with one or more suppliers to obtain lower prices and/or the best advertising support and/or services for any group of MiniLuxe Studios or any other group of businesses franchised or operated by us or our Affiliates. Approval of a supplier may be conditioned on requirements relating to the product quality, prices, consistency, reliability, financial capability, labor relations, frequency of delivery, reporting capabilities, standards of service, including prompt attention to complaints, or other criteria, and concentration of purchases, as set forth above, and may be temporary pending a further evaluation of such supplier by us.

(5) If you propose purchasing any Goods or Materials (that you are not required to purchase from us, an Affiliate of ours or an Approved Supplier) from a supplier that we have not previously approved, you must submit to us a written request for such approval or request the supplier to do so itself. We have the right to require, as a condition of our approval, that our representatives be permitted to inspect the supplier's facilities, and that such information, specifications, and samples as we reasonably designate be delivered to us and/or to an independent, certified laboratory designated by us for testing prior to granting approval. A charge not to exceed the reasonable cost of the inspection and the actual cost of the test must be paid by you. We will notify you within 60 days of your request as to whether you are authorized to purchase such products from that supplier. We reserve the right, at our option, to re-inspect the facilities and products of any such Approved Supplier and to revoke our approval upon the suppliers' failure to continue to meet any of the foregoing criteria.

(6) You must at all times maintain an inventory of approved Goods and Materials sufficient in quality and variety to realize the full potential of your MiniLuxe Studio. We may, from time to time, conduct market research and testing to determine consumer trends and the salability of new products and services. You agree to cooperate in these efforts by participating in our customer surveys and market research programs if requested by us. All customer surveys and market research programs will be at our sole cost and expense or charged to the Brand Fund unless such survey or program has been approved by you, and you have approved its proportionate cost. You must not test any new product or service without first being requested to by us and signing a test letter agreement in a form satisfactory to us.

(7) You must utilize our Approved Supplier of music at your MiniLuxe Studio at your expense. Currently, the costs associated with our Approved Supplier of music are included in your Technology Fee.

(8) We and our Affiliates disclaim all express or implied warranties concerning any approved Goods, Materials, Proprietary Products, Proprietary Services, or other goods, materials, or services, including, without limitation, any warranties as to merchantability, fitness for a particular purpose, availability, quality, pricing, or profitability. You acknowledge that we and our Affiliates may, under appropriate circumstances, receive fees, commissions, rebates, royalties, or other consideration from suppliers based on sales to you and we may use any amounts received without restriction and for any purpose we and our Affiliates deem appropriate. We may charge non-approved suppliers reasonable testing or inspection fees.

(9) Franchisor and MLI may generate or earn profits, fees, markups, rebates, administrative fees, distribution fees, and other forms of compensation in connection with the sale, distribution, licensing, leasing, or provision of products and services to franchisees as well as purchasing programs, intellectual property, product development, quality assurance, or other factors determined by Franchisor or MLI in their discretion.

(C) Studio Systems.

(1) You agree to purchase from us, or an Approved Supplier of our choice, and use the Studio Systems we specify, which includes such equipment, computer hardware, routers, high speed Internet and/or communications connections, printers and related accessories or peripheral equipment as we specify in the Manual or otherwise. The Studio Systems may include web-based scheduling, reservation, and payment systems. You must provide all assistance, maintenance, and support required to utilize the Studio Systems at your Studio. You agree that any data and information generated, collected, retrieved, maintained, or polled from your Studio Systems belongs to us. You must maintain and use a MiniLuxe Studio email address that we assign to you.

(2) You acknowledge that the Studio Systems are designed to accommodate a finite amount of data and operate with certain performance parameters, and that, as these limits are reached, or as technology or software is developed in the future, we may, in our sole discretion, mandate that you (at your expense): (a) add memory, accessories or peripheral equipment or additional, new or substitute software to the your computers and related hardware and software; and (b) replace or upgrade the Studio Systems with a larger system capable of assuming and discharging the electronic and/or digital related tasks and functions specified by us. You acknowledge that we may desire to make substantial modifications to the Studio Systems or to require installation, subscription, or adoption of entirely different systems during the Term of this Agreement. Within 60 days after you receive notice from us, you agree to obtain, subscribe, download, and/or install the new or updated systems that we designate. If we install these components for you, you must pay our then-current installation fees and any travel, living and other expenses incurred by our personnel.

(3) You agree that we or our Affiliates may condition any license of proprietary software to you, or your use of technology that we or our Affiliates develop or maintain, on your signing a software license agreement or similar document that we or our Affiliates prescribe to regulate your use of, and our and your respective rights and responsibilities with respect to, the software or technology. We and our Affiliates may charge you fees for any proprietary software or technology that we or our Affiliates license to you and for other maintenance and support services that we or our Affiliates provide during the Term of this Agreement.

(4) You must obtain a maintenance service agreement with an Approved Supplier of technology support services and use and maintain the Studio Systems according to our System Standards, you will have sole and complete responsibility for: (a) the acquisition, operation, maintenance, and upgrading of the Studio Systems; (b) the manner in which your Studio Systems interface with our and any third party's computer system; and (c) any and all consequences if the Studio Systems is not properly operated, maintained, and upgraded. You may not install any software (including, but not limited to, virus and spam filters and firewalls) other than authorized upgrades or make any hardware modifications to the Studio Systems without our prior written consent.

(5) To ensure full operational efficiency and communication capability between our computers and your computer, you agree, at your expense, to keep your computers in good maintenance and repair and to make additions, changes, modifications, substitutions and replacements to your computer hardware, software, telephone and power lines and other computer-related facilities as directed by us, and on the dates and within the times specified by us in our sole discretion. Upon termination or expiration of this Agreement, all computer software, storage media, drives, hardware, and software must be returned to us in good operating condition, excepting normal wear and tear.

(D) Non-Cash Payment Systems.

(1) You must accept all forms of payment that we specify including but not limited to membership credits or points, debit cards, credit cards, stored value, loyalty cards, gift cards, or other non-

cash payment systems specified by us or as set forth in our Manual to enable customers to purchase products and services.

(2) You must participate in and honor the terms of any membership, discount, loyalty, or promotional program (including gift card, loyalty, and discount programs that are applicable to the MiniLuxe System as a whole, specific markets, or certain MiniLuxe Studios only) that we offer to the public on your behalf and shall be responsible for the fees payable in conjunction with the operation of these programs. You agree that you will take all action necessary (including the supply to us of all information and the purchase of any supplies, equipment, or services) to participate in any discount or promotional programs.

(E) Condition and Appearance of your MiniLuxe Studio.

(1) You must routinely maintain and continuously operate your MiniLuxe Studio and all furniture, fixtures, equipment, furnishings, floor coverings, interior and exterior signage, building interior and exterior, interior, and exterior lighting, landscaping, and parking lot surfaces in first-class condition and repair in accordance with the requirements of the System, including all ongoing necessary remodeling, redecorating, refurbishing and repairs. In that regard, you agree to undertake, without limitation, the following actions during the Term of this Agreement: (a) frequent safety inspection of the Premises including, but not limited to, all equipment, tables, products, and other items used in the operation of your MiniLuxe Studio; (b) thorough cleaning, repainting, and redecorating of the interior and exterior of the Premises at intervals we prescribe including resurfacing of the parking lot, roof repairs, and replacement of obsolete or worn out signage, floor coverings, furnishings, equipment, technology, and décor; (c) interior and exterior repair of the Premises; and (d) repair or replacement of damaged, worn out, obsolete or unsafe equipment or technology.

(2) You will place or display at the Premises (interior and exterior) only those signs, emblems, photographs, designs, artwork, lettering, logos, and display and advertising materials that we from time to time approve. You must not make any material alterations to your MiniLuxe Studio that may, in our reasonable discretion, negatively impact operations or the image of the System without our prior written consent. It is your responsibility to keep the Premises, equipment used at the Premises, your staff, and your customers safe and secure. We may from time to time provide information to you regarding safety and security, but we have no obligation to do so.

(3) If, at any time in our reasonable judgment, the general state of repair, condition, appearance, or cleanliness of the Premises of your MiniLuxe Studio or its fixtures, furnishings, equipment, technology, or signs does not meet our System Standards, we have the right to notify you, specifying the action you must take to correct the deficiency. You will have 30 days to make these corrections. If you do not initiate action to correct such deficiencies within this 30-day period, we have the right, in addition to all other remedies, to enter the Premises and do any required maintenance or refurbishing on your behalf, at your expense, and you agree to reimburse us on demand for any expenses we incur in that connection. If we make a reasonable determination that the continued operation of your MiniLuxe Studio by you will result in imminent danger to public health or safety, we may terminate this Agreement pursuant to Section 19(A)(10) or, in our sole discretion, we may require you to close your MiniLuxe Studio temporarily to make the necessary repairs or alterations.

(4) Upon receipt of notice from us, you agree to remodel, expand, redecorate, reequip, and/or refurbish the Premises and your MiniLuxe Studio to conform your MiniLuxe Studio to the image of the System for new MiniLuxe Studios. If any single modification exceeds \$10,000, then you will have 6 months to comply with such modifications. Except as described below, we will not require a major redesign of your MiniLuxe Studio that will cost more than \$10,000 more than twice during the Initial Term of this Agreement. In the event we determine, in our sole discretion, that you cannot amortize the cost of the major redesign over the remaining years of the Initial Term, we may agree to extend the Initial Term of this

Agreement. If a major redesign of the Premises is required by the Americans with Disabilities Act or any new safety standards that are enacted by MiniLuxe Franchise or any governmental or regulatory agency, you will be required to complete that redesign, regardless of the cost of compliance.

(F) Maximum Operation of your MiniLuxe Studio.

(1) During the Term of this Agreement, you must use the Premises solely for the operation of your MiniLuxe Studio and you must maintain sufficient inventories, adequately staff each shift with qualified employees, and continuously operate your MiniLuxe Studio at its maximum capacity and efficiency for the minimum number of days and hours set forth in the Manual or as we otherwise prescribe in writing. As of the Effective Date, your MiniLuxe Studio must be open and available for services and products and customer service calls seven (7) days and 84 hours per week.

(2) You must immediately resolve any customer complaints regarding the quality of service, products, and/or cleanliness of your MiniLuxe Studio or any similar complaints. When any customer complaints cannot be immediately resolved, you must use commercially reasonable efforts to resolve the customer complaints as soon as practical and you must, whenever feasible, give the customer the benefit of the doubt. If we, in our sole discretion, determine that our intervention is necessary or desirable to protect the System or the goodwill associated with the System, or if we, in our sole discretion, believe that you have failed adequately to address or resolve any customer complaints, we may, without your consent, resolve any complaints and charge you an amount sufficient to cover our reasonable costs and expenses in resolving the customer complaints, which amount you must pay us immediately on demand.

(G) Compliance with Laws and Good Business Practices. You must file, secure, and maintain in force all required licenses, permits, registrations, and certificates relating to the operation of your business and/or MiniLuxe Studio and any other licenses applicable to your management and personnel. You must operate your MiniLuxe Studio in full compliance with all applicable federal, state, and local laws, ordinances, and regulations, including, without limitation, government regulations relating to corporate transparency, occupational hazards, health, worker's compensation, unemployment insurance, and withholding and payment of federal and state income taxes, social security taxes and sales and service taxes. You must notify us in writing within 5 days of the commencement of any proceeding or the issuance of any decree of any court or government agency that may adversely affect the operation of your MiniLuxe Studio or your financial condition or give rise to liability or a claim against you or us. You must follow and abide by the crisis management information contained in the Manual.

(H) Management and Staffing of your MiniLuxe Studio.

(1) Your MiniLuxe Studio must at all times be under the on-premises supervision of you or your Operating Principal, General Manager, or a manager of your MiniLuxe Studio that we have approved and who has completed and been certified by our Initial Training Program. You must keep us informed at all times of the identity of any supervisory employee(s) acting as managers of your MiniLuxe Studio. Your managerial personnel must devote their full time and commercially reasonable efforts to the management and supervision of your MiniLuxe Studio.

(2) You, your Operating Principal, and/or General Manager must manage and provide general oversight of your MiniLuxe Studio. You or your Operating Principal must remain active in overseeing the operations of your MiniLuxe Studio, including, without limitation, regular, periodic visits to your MiniLuxe Studio and sufficient communications with us to ensure that the operations of your MiniLuxe Studio comply with the System Standards promulgated by us from time to time in the Manual or otherwise in written or oral communications to you.

(3) If your Operating Principal does not meet our qualifications and requirements regarding experience in the spa industry, you will be required, prior to opening your MiniLuxe Studio for

business, to retain a General Manager that meets our qualifications and requirements. Our qualifications and requirements are identified in our Manual.

(4) Your MiniLuxe Studio must at all times be operated by the number of staff members and managerial personnel that we designate or as required by any applicable government regulations. You must hire all employees of your MiniLuxe Studio and be exclusively responsible for the terms of their employment and compensation, and for the proper training of such employees in the operation of your MiniLuxe Studio, in human resources, and customer relations. You must establish at your MiniLuxe Studio a training program for all employees that meets our standards.

(5) You must conduct appropriate criminal background checks and due diligence on all employees of your MiniLuxe Studio to determine that your employees meet the high ethical standards necessary for working in a professional environment. You must comply with all state and local laws and regulations regarding the staffing and on-premises management of personnel including, but not limited to, any required licenses and any regulations dealing with the MiniLuxe Services. You must employ only suitable persons of good character and reputation who will at all times conduct themselves in a competent and courteous manner in accordance with the image and reputation of MiniLuxe Studios and the System and, while on duty, comply with the dress attire, personal appearance and hygiene standards set forth in the Manual.

(I) Insurance.

(1) You will be responsible for all loss or damage arising from or related to your development and operation of your MiniLuxe Studio, and for all demands or claims with respect to any loss, liability, personal injury, death, property damage, or expense whatsoever occurring upon the Premises, or in connection with the development and/or operation of your MiniLuxe Studio. You must obtain from a MiniLuxe Franchise approved broker or carrier, and maintain in full force and effect throughout the Term of this Agreement that insurance which you determine is necessary or appropriate for liabilities caused by or occurring in connection with the development or operation of your MiniLuxe Studio, which shall include, at a minimum, the following:

(a) Commercial General Liability insurance written on an occurrence form, including but not limited to the following coverage levels: \$1,000,000 Each Occurrence; \$1,000,000 Personal & Advertising Injury \$2,000,000 General Aggregate; and \$1,000,000 Products/Completed Operations Aggregate.

(b) Professional Liability: \$1,000,00 Each Claim; \$2,000,000 Aggregate

(c) Sexual Abuse / Misconduct / Molestation: \$1,000,000 Each Claim; \$1,000,000 Aggregate

(d) Employment related practices liability insurance, including third party coverage: \$1,000,000 per occurrence; \$1,000,000 aggregate. Such insurance must include a deductible of no more than \$10,000 unless we approve a higher deductible in writing.

(e) Commercial automobile insurance written on a combined single limit basis for bodily injury and property damage: \$1,000,000 per accident. Such insurance shall include

coverage for hired and non-owned automobiles and shall include additional insured and waiver of subrogation endorsements in favor of Franchisor.

(f) Commercial umbrella or excess liability that, at a minimum, sits over the Commercial General Liability, Commercial automobile insurance, and Employers liability policies: \$2,000,000 per occurrence; \$2,000,000 aggregate.

(g) Property insurance coverage: Coverage for replacement costs of all Franchisee-owned contents and tenant improvements, and business interruption insurance for a period adequate to re-establish normal business operations, not to be less than twelve months. All property-related coverage shall be written on special causes of loss forms with deductibles not to be greater than \$5,000 per occurrence.

(h) Workers' compensation: (Coverage A) with statutory limits complying with the laws of the applicable state, and employer's liability; (Coverage B) with limits not less than \$1,000,000 per accident, \$1,000,000 disease policy limit, and \$1,000,000 disease per employee. Such insurance shall include a waiver of subrogation endorsement in favor of Franchisor.

(i) Such other insurance as may be required by us from time to time or by the Landlord of the MiniLuxe Studio, and by the state or locality in which the MiniLuxe Studio is located. All required insurance coverages may be obtained by separate primary policies, or in combination with umbrella or excess liability policies.

(2) The insurance policies described above must: (i) be written on a primary and non-contributory basis; (ii) have a deductible equal to or less than stated above; (iii) grant a Waiver of Subrogation in favor of Franchisor; and (iv) grant Additional Insured status to Franchisor.

(3) The types and amount of insurance listed above represent the minimum coverage you are required to secure prior to opening your MiniLuxe Studio. You may secure additional insurance. Additionally, local law and/or your Lease may require additional types of insurance and/or greater amounts of coverage. To the extent that your Lease requires additional policies and/or amounts of coverage, your Lease shall control although you are obligated to have each type of insurance identified above.

(4) All insurance policies must be purchased through an agent or broker on our Approved Supplier list and be written by an insurance company that meets our approval. We may from time to time increase the minimum required coverage and/or require different or additional insurance coverage (including an additional umbrella liability insurance policy) at any time to reflect inflation, identification of new risks, changes in law or standards of liability, higher damage awards or other relevant changes in circumstances. We will provide you with written notice of such modifications and you must take prompt action to secure the additional coverage or higher policy limits. All insurance policies must name us and any Affiliates we designate as additional named insured and provide for 30 days' prior written notice to us of a policy's material modification, cancellation, or expiration.

(5) At least 10 days prior to commencing construction of your MiniLuxe Studio (or, if you are acquiring an existing MiniLuxe Studio, 10 days prior to the transfer of ownership interests) and annually thereafter, you promise to submit to us a copy of your Certificates of Insurance or other evidence of your maintaining this insurance coverage and paying premiums. If you fail or refuse to obtain and maintain the insurance we specify, in addition to our other remedies, we may (but need not) obtain such insurance for you and your MiniLuxe Studio on your behalf, in which event you must cooperate with us and reimburse us for all premiums, costs and expenses we incur in obtaining and maintaining the insurance, plus ten percent (10%) of such payments by us for our time incurred in obtaining such insurance.

(J) Notification of Claims. You must notify us in writing within 5 days of receipt of notice of any health or safety violation, the commencement of any action, suit, or proceeding, and of the issuance of any order, writ, injunction, award, or decree of any court, agency, or other governmental instrumentality, or occurrence of any accident or injury which may adversely affect the operation of your MiniLuxe Studio or your financial condition or give rise to liability or a claim against you or us.

(K) Right to Inspect your MiniLuxe Studio. You acknowledge and agree that we have the right, upon reasonable notice to you, to inspect your MiniLuxe Studio (the "**Inspection**"). Our right to inspect your MiniLuxe Studio shall include the right to conduct reasonable inspections of your operations, marketing, safety systems and programs, financial systems, maintenance, and necessary repairs of your MiniLuxe Studio. A report and score may be generated as part of the Inspection. A copy of the report and score will be provided to you as well as to the MiniLuxe Franchise corporate office. A failing score on an Inspection shall be a default of the Agreement and, subject to the terms of Section 19(B), be grounds for termination of the Franchised Agreement.

(L) Pricing. To the fullest extent permitted by law, we may impose minimum, maximum, or required pricing for services or products offered or sold from or at your Studio.

(M) Call Center. We do not currently utilize a call center but may choose to do so in the future. We may establish and require you to use a call center (the "**Call Center**") for making customer appointments at your Studio. If we establish a Call Center, you will be obligated to pay your pro rata share of the costs and expenses that we incur in operating the Call Center (the "**Call Center Fee**"). Affiliate Studios utilizing the Call Center will pay their pro rata share along with franchise Studios.

14. MARKS.

(A) Ownership and Goodwill. Your right to use the Marks is derived only from this Agreement and is limited to your operating your MiniLuxe Studio at the Premises according to this Agreement and all System Standards we prescribe during the Term of this Agreement. You acknowledge and agree that your use of the Marks and any goodwill established by that use are exclusively for our benefit and that this Agreement does not confer any goodwill or other interests in the Marks upon you (other than the right to operate your MiniLuxe Studio under this Agreement). You may not at any time during or after this Agreement's Term contest or assist any other person in contesting the validity, or our ownership, of the Marks.

(B) Limitations on Your Use of Marks.

(1) You agree to use the Marks as the sole identification of your MiniLuxe Studio, except that you agree to identify yourself as its independent operator in the manner we prescribe. Unless you obtain our prior written consent, you may not use any Mark, any derivatives of the Marks or similar mark: **(a)** as part of any corporate or legal business name; **(b)** with any prefix, suffix, or other modifying words, terms, designs, or symbols (other than logos we have licensed to you); **(c)** in selling any unauthorized services or products; or **(d)** in any other manner that we have not expressly authorized in writing.

(2) You may not use any Mark in advertising the transfer, sale, or other disposition of your MiniLuxe Studio or an ownership interest in you without our prior written consent, which we will not unreasonably withhold. You agree to display the Marks prominently as we prescribe at your MiniLuxe Studio and on forms, advertising, supplies, and other materials we designate. You must ensure that the Marks bear the "®," "TM," or "SM" symbol, as we prescribe from time to time. You agree to give the notices of trade and service mark registrations that we specify and to obtain any fictitious or assumed name registrations required under applicable law.

(C) Use of Marks on Internet. You may not use the Marks on any Internet domain name, e-mail address, Internet Website, or social media platform without our prior written consent. We may grant or withhold our consent in our sole discretion. We may, upon written notice to you, require you to retain a Designated Supplier of social media, public relations, and digital marketing services ("**Social Media Services**"). There may be a fee payable to such Designated Supplier in connection with Social Media Services. You will be required to retain and utilize such Designated Supplier(s) upon written notice from us.

(D) Notification of Infringements and Claims. You agree to notify us immediately of any apparent infringement or challenge to your use of any Mark or of any person's claim of any rights in any Mark, and not to communicate with any person other than us, our attorneys, and your attorneys, regarding any infringement, challenge, or claim. We may take the action we deem appropriate (including no action) and control exclusively any litigation, U.S. Patent and Trademark Office proceeding, or other administrative proceeding arising from any infringement, challenge, or claim or otherwise concerning any Mark. You agree to sign any documents and take any other reasonable action that, in the opinion of our attorneys, are necessary or advisable to protect and maintain our interests in any litigation or Patent and Trademark Office or other proceeding or otherwise to protect and maintain our interests in the Marks. We will reimburse you for your costs in taking any action that we have asked you to take.

(E) Discontinuance of Use of Marks. If it becomes advisable at any time for us and/or you to modify or discontinue using any Mark and/or to use one or more additional or substitute Marks, you agree to comply with our directions within a reasonable time after receiving notice. We need not reimburse you for your direct expenses of changing your MiniLuxe Studio' signs or any printed collateral, for any loss of revenue due to any modified or discontinued Mark, or for your expenses of promoting a modified or substitute Mark.

(F) Indemnification for Use of Marks. We agree to reimburse you for all damages and expenses that you incur in any trademark infringement proceeding disputing your authorized use of any Mark under this Agreement if you have timely notified us of, and comply with our directions in responding to, the proceeding, and you have used the Mark(s) in compliance with this Agreement, the Manual, and any other directives from us. At our option, we may defend and control the defense of any proceeding arising from your use of any Mark under this Agreement.

15. **YOUR ORGANIZATIONAL STRUCTURE.**

(A) Representations.

(1) If you are a corporation, a limited liability company or a partnership ("**Entity**"), you make the following representations and warranties: (a) you are duly organized and validly existing under the laws of the state of formation; (b) you are qualified to do business in the state, county, and city in which your MiniLuxe Studio is located; (c) execution of this Agreement and the development and operation of your MiniLuxe Studio is permitted by your Governing Documents; (d) unless waived in writing by us, your Articles of Incorporation, Articles of Organization or written partnership agreement must at all times provide that your activities are limited to the development and operation of MiniLuxe Studios and other businesses operated by you that are franchised by us or our Affiliates; and (e) all interests in you are owned as set forth in attached Exhibit 3; (f) each person owning 20% interest in Franchisee has executed a guaranty agreement (Exhibit 5) undertaking to be bound by the provisions of the Agreement.

(2) If you are an individual, a group of individuals, or a partnership comprised solely of individuals, you make the following additional representations and warranties: (a) each individual has signed this Agreement; (b) each individual will be jointly and severally bound by, and personally liable for the timely and complete performance and default of, each and every provision of this Agreement; and (c) notwithstanding any transfer for convenience of ownership, each individual will continue to be jointly and

severally bound by, and personally liable for the timely and complete performance and default of, each and every provision of this Agreement.

(B) **Governing Documents.** If you are an Entity, then you must provide us with copies of your organizational and governing documents ("**Governing Documents**"). When any of the Governing Documents are modified or changed, you must promptly provide copies to us. You must maintain a current list of all of your owners, members, or partners (and the percentage ownership of each owner, member, or partner). You must comply with Section 16(B). prior to any change in ownership interests and sign and deliver to us a revised Exhibit 4 to reflect any permitted changes in the information that Exhibit 4 now contains. If you are an Entity, you must maintain stop-transfer instructions against the transfer on your records of any voting securities, membership interests or ownership interests. If you are a publicly held corporation these requirements will apply only to the stock owned by your shareholders who own in excess of 10% of you.

(C) **Personal Guaranty.** Each of your owners who hold an ownership interest in you of more than 20% at any point during the Term of this Agreement must sign a guaranty in the form we prescribe undertaking personally to be bound, jointly and severally, by all provisions of this Agreement and any ancillary agreements between you and us. Our current form of guaranty is attached as Exhibit 5.

(D) **Operating Principal.**

(1) If you are an entity, you will appoint one of your owners (the "Operating Principal") to be our principal point of contact. The Operating Principal will be the person with whom we will communicate on all major policy, financial, management, and operational matters, and the only person that we will recognize as having authority to communicate for and on your behalf. You may not change the Operating Principal without our prior written consent.

(2) We require you (or the Operating Principal if you are an entity) to personally manage the day-to-day operations of your Studio during the first year it is open to the public. After you have been in operation for one year, you may appoint an individual that has completed our Initial Training Program and otherwise meets our standards to be your General Manager. Regardless of the appointment of a General Manager, you must ensure that your Studio is being operated in compliance with our System Standards, the Manual, and your Agreement at all times. We may waive the one (1) year management requirement if you are executing an Agreement in connection with your second or subsequent Studios and you and your existing General Manager(s) have demonstrated the ability to manage multiple Studios.

(3) You (or the Operating Principal if you are an entity) and your General Manager must complete the Initial Training Program to our satisfaction (prior to undertaking any management responsibilities). We will not unreasonably withhold our approval of a General Manager you propose after the first year of operations, provided the General Manager has completed our Initial Training Program and otherwise demonstrates an understanding of our System Standards and specifications for daily operations of a Studio.

(4) Your Studio must, at all times, be managed by at least one (1) individual who has successfully completed our Initial Training Program. In the event that you operate more than one Studio, you must have a fully trained General Manager at each Studio you own and operate. You must keep us informed at all times of the identity of any personnel acting as General Manager and obtain our approval before substituting a new General Manager at any of your locations.

(5) If the Operating Principal no longer qualifies as such, you must designate another qualified person to act as Operating Principal within 30 days after the date the prior Operating Principal ceases to be qualified. Your designee to become the Operating Principal must successfully complete our

Initial Training Program and any additional training we require within 30 days after being designated as your Operating Principal.

(E) General Manager.

(1) You (or the Operating Principal if you are an entity) and your General Manager must complete the Initial Training Program to our satisfaction (prior to undertaking any management responsibilities). Your General Manager must devote full time and commercially reasonable efforts to the management and supervision of your MiniLuxe Studio and must not engage in any other business or activity, other than operation of your MiniLuxe Studios, which requires substantial management responsibility. The General Manager must be approved by us and must successfully complete and be certified in our training programs. If the General Manager no longer qualifies as such, you must designate another qualified person to act as General Manager within 30 days after the date the prior General Manager ceases to be qualified. Your designee to become the General Manager must successfully complete and be certified by us in the Initial Training Program and any additional training that we require within 30 days after being designated as your General Manager.

(2) We will not unreasonably withhold our approval of any General Manager you propose provided the General Manager has completed our Initial Training Program and otherwise demonstrates an understanding of our System standards and specifications for daily operations of a Studio.

(3) If the franchisee is a business entity, we do not require the General Manager to own an interest in the entity, but the General Manager must sign our prescribed form of Confidentiality Agreement. Your Studio must, at all times, be managed and staffed with at least one (1) individual who has successfully completed our Initial Training Program. In the event that you operate more than one Studio, you must have a properly trained General Manager at each Studio you own and operate. You must keep us informed at all times of the identity of any personnel acting as General Manager and obtain our approval before substituting a new General Manager at any of your locations.

16. TRANSFER BY US. We have the absolute, unrestricted right, exercisable at any time, to change our ownership or form and/or transfer and assign all or any part of our rights and obligations under this agreement to any person or legal entity without your consent. After our transfer or assignment of this agreement to a third party who expressly assumes the obligations under this agreement, we will no longer have any performance or other obligations under this agreement.

17. TRANSFER BY YOU.

(A) Transfer Generally. You understand and acknowledge that the rights and duties this Agreement creates are personal to you (or, if you are an Entity, to your owners) and that we have granted the Franchise to you in reliance upon our perceptions of your (or your owners') individual or collective character, skill, aptitude, attitude, business ability, and financial capacity. Accordingly, neither you nor any immediate or remote successor to any part of your interest in this Agreement, nor any individual or Entity which directly or indirectly controls you may sell, assign, transfer, convey, give away, pledge, mortgage, or otherwise encumber any interest in you, this Agreement, the Franchise, your MiniLuxe Studio, the Assets of your MiniLuxe Studio, the Premises, the Lease or any other assets pertaining to your operations under this Agreement (collectively "Transfer") without our prior written consent. Except as otherwise provided in this Agreement, any purported Transfer, by operation of law or otherwise, not having our prior written consent will have no effect with regard to us and will constitute a material default of this Agreement, for which we may terminate this Agreement without providing you an opportunity to cure the default.

(B) Conditions for Approval of Transfer.

(1) You must advise us in writing of any proposed Transfer, submit (or cause the proposed transferee to submit) a franchise application for the proposed transferee, submit a copy of all contracts and all other agreements or proposals, and submit all other information requested by us, relating to the proposed Transfer. Along with that required information, you must pay us a transfer fee ("Transfer Fee"). The Transfer Fee will be: 50% of the then-current Initial Franchise Fee if transferring to an existing franchisee; 100% of the then-current Initial Franchise Fee if transferring to a new franchisee. We will not charge a Transfer Fee for a one-time transfer from individual(s) franchisee to an entity formed for convenience of ownership of the franchise. The Transfer Fee is non-refundable, however, if the proposed Transfer transaction does not close, then we shall apply the Transfer Fee against the transfer fee for any subsequent Transfer that you close within the 12-month period following your initial Transfer application. If we do not exercise our right of first refusal (as set forth in Section 16(G)), the decision as to whether or not to approve a proposed Transfer will be made by us in our sole discretion and will include numerous factors deemed relevant by us. These factors may include, but will not be limited to, the following:

(2) the proposed transferee meets our then-current standards for new franchisees and has sufficient business experience, aptitude, and financial resources to operate your MiniLuxe Studio.

(3) you have paid all amounts owed to us, our Affiliates, and third-party vendors and suppliers, have submitted all required reports and statements, and are not in default of this Agreement.

(4) neither the proposed transferee nor its owners or Affiliates have an ownership interest (direct or indirect) in or perform services for a Competing Business (as defined in Section 18(B)(1)).

(5) the proposed transferee (or its Operating Principal) satisfactorily completes our Initial Training Program (and any other required training programs we require) and pays any then-current training fees.

(6) the proposed transferee has demonstrated an ability to obtain possessory rights in the Premises.

(7) you have corrected any existing deficiencies of your MiniLuxe Studio of which we have notified you, and/or the proposed transferee agrees to upgrade, remodel, and refurbish your MiniLuxe Studio in accordance with our then current requirements and specifications for MiniLuxe Studios within the time period we specify following the effective date of the Transfer (we will advise the proposed transferee before the effective date of the Transfer of the specific actions that are required and the time period within which such actions must be taken);

(8) if you or your owners finance any part of the purchase price, you and/or your owners agree that all of the transferee's obligations under promissory notes, agreements, or security interests reserved in your MiniLuxe Studio are subordinate to the transferee's obligation to pay Royalties, Brand Fund Contributions, and other amounts due to us, our Affiliates, and third-party suppliers and vendors and otherwise to comply with this Agreement; and

(9) you (and your transferring owners) must sign a general release, in a form satisfactory to us, of any and all claims against us and our Affiliates, officers, directors, employees, and agents.

(10) you modify and/or upgrade certain fixtures, equipment, features, and computer hardware or software to our then current standards prior to the closing of the proposed Transfer.

(11) If we approve a proposed Transfer, prior to the Transfer becoming effective:

(a) you or the proposed transferee must pay us the balance of the nonrefundable Transfer Fee, to reimburse us for reasonable expenses associated with reviewing the Transfer. The Transfer Fee will be waived if the proposed transferee: (1) is an Entity formed by you for the convenience of ownership as set forth in Section 16(C).; or (2) has obtained your MiniLuxe Studio as a result of your death or permanent incapacity as provided in Section 16(D).

(b) if the franchise candidate for the Transfer comes through the investigation process with a franchise sales broker that we have retained, then the transferee must pay our then-current Initial Franchise Fee. This enables us to pay the additional costs we incur, including the payment of the broker's commission.

(c) you and the proposed transferee must sign, at our election, either an assignment agreement and any amendments to this Agreement deemed necessary or desirable by us to reflect the Transfer or our then-current standard form of franchise agreement for a period ending on the expiration date of the Initial Term or Successor Term, as the case may be, of this Agreement. In either event, if the proposed transferee is an Entity, the transferee must complete Exhibit 4 as required by Section 14(B) and all individuals who hold or will hold an ownership interest in Franchisee of more than 20% must sign the guaranty attached as Exhibit 5.

(d) the proposed transferee must sign our then-current license agreements or service agreements related to the Studio Systems; and

(e) you (and all of your owners) must, at our request, sign a written guaranty pursuant to which you will remain liable for all obligations to us incurred before the date of the Transfer.

(12) Following the effective date of the Transfer:

(a) you and your transferring owners agree not to engage in any of the activities proscribed in Section 18(B) below for the Restricted Period in the Restricted Area; and

(b) you and your transferring owners will not directly or indirectly at any time or in any manner (except with respect to other MiniLuxe Studios you own and operate) identify yourself or themselves or any business as a current or former MiniLuxe Studio or as one of our franchisees; use any Mark, any colorable imitation of a Mark, or other indicia of a MiniLuxe Studio in any manner or for any purpose; or utilize for any purpose any trade name, trade or service mark, or other commercial symbol that suggests or indicates a connection or association with us.

(C) Transfer for Convenience of Ownership. If you are an individual or a partnership and you would like to Transfer this Agreement to a corporation or limited liability company formed exclusively for the convenience of ownership, the requirements of Section 16(B) will apply to such a Transfer; however, you will not be required to pay a Transfer Fee. Our approval also will be conditioned on the following: (1) the corporation or limited liability company must be newly organized; (2) prior to the Transfer, we must receive a copy of the documents specified in Section 14(B) and the transferee must comply with the remaining provisions of Section 14; (3) you must own all voting securities of the corporation or membership interests of the limited liability company or, if you are owned by more than one individual, each person must have the same proportionate ownership interest in the corporation or the limited liability company as prior to the Transfer; and (4) you and your owners must agree to remain personally liable under this Agreement as if the Transfer to the corporation or limited liability company did not occur.

(D) Transfer upon Your Death or Permanent Incapacity. If the Transfer is a transfer of ownership interests in you following the death or permanent incapacity (as reasonably determined by us) of one of your owners, that person's executor, administrator, or other personal representative must apply to us in writing within 90 days after death or declaration of disability for consent to Transfer this person's

interest to a third party that we have approved. We do not charge a Transfer Fee under this Section 16(D). That Transfer must be completed within a reasonable time, not to exceed 90 days from the date of death or disability and is subject to all of the terms and conditions in this Section 16. A failure to Transfer your interest in this Agreement or the Operating Principal's ownership interest in you within this time period will constitute a default of this Agreement.

(E) No Rights to Grant a Security Interest. You may not grant any security interest in your business entity, your MiniLuxe Studio, the Premises, or the Assets without our prior written consent. Our approval may be conditioned, in our sole discretion, on the written agreement by the secured party that, in the event of a default by you under any agreement related to the security interest, we will have the right and option (but not the obligation) to purchase the rights of the secured party upon payment of the fair market value of the secured assets.

(F) Effect of Consent to Transfer. Our consent to any Transfer is not a representation of the fairness of the terms of any contract between you and the transferee, a guarantee of your MiniLuxe Studio' or the transferee's prospects of success, or a waiver of any claims we have against you (or your owners) or of our right to demand your and your transferee's full compliance with this Agreement.

(G) Our Right of First Refusal.

(1) We have the right, exercisable within 10 days after receipt of the notice specified in Section 16(B)(1), to send written notice to you that we intend to purchase the interest proposed to be transferred. We may assign our right of first refusal to someone else either before or after we exercise it. Our right of first refusal will not apply with regard to Transfers for Convenience of Ownership under Section 16(C). If the Transfer is proposed to be made pursuant to a sale, we or our designee may purchase the interest proposed to be transferred on the same economic terms and conditions offered by the third-party. Closing on our purchase must occur within 60 days after the date of our notice to the seller electing to purchase the interest. If we cannot reasonably be expected to furnish the same consideration as the third-party, then we may substitute the reasonable equivalent in cash. If the parties cannot agree within 30 days on the reasonable equivalent in cash, we will designate, at our expense, an independent appraiser, and the appraiser's determination will be final. Any material changes in the terms of the offer from a third party after we have elected not to purchase the seller's interest will constitute a new offer subject to the same right of first refusal as the third party's initial offer.

(2) If a Transfer to which our right of first refusal applies is proposed to be made by gift, we will designate, at our expense, an independent appraiser to determine the fair market value of the interest proposed to be transferred. We may purchase the interest at the fair market value determined by the appraiser. Closing on the purchase will occur within 30 days after our notice to the transferor of the appraisers' determination of fair market value.

(3) If we elect not to exercise our rights under this Section 16(G), the transferor may complete the Transfer after complying with this Section 16. Closing on the Transfer must occur within 60 days of our election (or such longer period as applicable law may require); otherwise, the third-party's offer will be treated as a new offer subject to our right of first refusal. The Transfer is conditional upon our determination that the Transfer was completed on terms substantially the same as those offered to us. You must provide to us copies of all fully executed agreements and any other information we request relating to the Transfer.

(H) Public Offering. Securities or partnership interests in you may be sold, by private or public offering, only with our prior written consent (whether or not our consent is required under any other provision of this Section), which consent will not be unreasonably withheld. In addition to the requirements of Section 16(B), prior to the time that any public offering or private placement of securities or partnership interests in you is made available to potential investors, you at your expense, must deliver to us a copy of

the offering documents. You, at your expense, also must deliver to us an opinion of your legal counsel and an opinion of one other legal counsel selected by us (both of which shall be addressed to us and in a form acceptable to us) that the offering documents properly use the Marks and accurately describe your relationship with us and/or our Affiliates. The indemnification provisions of Section 23 shall also include any losses or expenses incurred by us and/or our Affiliates in connection with any statements made by or on behalf of you in any public offering or private placement of your securities.

18. GENERAL RELEASE. You (on behalf of yourself and your subsidiaries and affiliates), all individuals who execute this agreement and all guarantors of your obligations under this agreement (collectively “franchisee releasors”) freely and without any influence forever release and covenant not to sue us, our parent, subsidiaries and affiliates and their respective past and present officers, directors, shareholders, agents and employees, in their corporate and individual capacities (collectively “MiniLuxe franchising releasees”), with respect to any and all claims, demands, liabilities and causes of action of whatever kind or nature, whether known or unknown, vested or contingent, suspected or unsuspected (collectively “released claims”), which you or any franchisee releasor now own or hold or may at any time have owned or held, including, without limitation, released claims arising under federal, state and local laws, rules and ordinances, and released claims arising out of, or relating to this agreement and all other agreements between you or any franchisee releasor and any MiniLuxe franchising releasee, the sale of a franchise to you or any franchisee releasor, the development and operation of your MiniLuxe studio and the development and operation of all other MiniLuxe studios operated by you or any franchisee releasor that are franchised by any MiniLuxe franchising releasee. This general release does not release any claims arising from representations made in our franchise disclosure document or its exhibits or otherwise impair or affect any released claims arising after the date of this agreement. You (on behalf of the franchisee releasors) expressly agree that, with respect to this release, any and all rights granted under section 1542 of the California civil code are expressly waived, to the extent applicable. That section reads as follows:

A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS THAT THE CREDITOR OR RELEASING PARTY DOES NOT KNOW OR SUSPECT TO EXIST IN HIS OR HER FAVOR AT THE TIME OF EXECUTING THE RELEASE AND THAT, IF KNOWN BY HIM OR HER, WOULD HAVE MATERIALLY AFFECTED HIS OR HER SETTLEMENT WITH THE DEBTOR OR RELEASED PARTY.

19. COVENANTS.

(A) Confidential Information. During and after the Term, you may not communicate, divulge, or use for any purpose other than the operation of your MiniLuxe Studio any Confidential Information, knowledge, trade secrets or know-how which may be communicated to you or which you may learn by virtue of your relationship with us (“Confidential Information”). You may divulge Confidential Information only to your professional advisers and to your employees who must have access to the information to operate your MiniLuxe Studio. All Confidential Information, relating to us, our business plans, or the System are deemed confidential for purposes of this Agreement, except information that you can demonstrate came to your attention by lawful means prior to our disclosure; or which, at the time of our disclosure to you, had become a part of the public domain. You must require your Operating Principal and key employees and any other person or entity you wish to disclose any Confidential Information to sign agreements, in a form acceptable to us, that they will maintain the confidentiality of the disclosed information. The agreements must identify us as a third-party beneficiary with the independent right to enforce the agreements.

(B) Restrictions.

(1) You acknowledge and agree that: (a) pursuant to this Agreement, you will have access to the Confidential Information; (b) the System and the opportunities, associations and experience

established by us and acquired by you under this Agreement are of substantial and material value; (c) in developing the System, we and our Affiliates have made and continue to make substantial investments of time, technical and commercial research, and money; (d) we would be unable to adequately protect the System and the Confidential Information against unauthorized use or disclosure and would be unable to adequately encourage a free exchange of ideas and information among MiniLuxe Studios if our franchisees were permitted to hold interests in “**Competing Businesses**” (which are defined as businesses that provide nail, waxing, and/or beauty services, and related retail products). You acknowledge that restrictions on your right to hold interests in or perform services for Competing Businesses will not hinder your activities. You and your owners expressly acknowledge that you each possess skills and abilities of a general nature and have other opportunities for exploiting these skills. Consequently, our enforcing the restrictions contained in this Section will not deprive you of your personal goodwill or ability to earn a living.

(2) You therefore agree that, during the Term of this Agreement and for the “Restricted Period” following the expiration or earlier termination of this Agreement, you and your owners will not, either directly or indirectly, for yourself, or through, on behalf of, or in conjunction with, any person, firm, partnership, corporation, limited liability company, or other entity:

(a) own, maintain, operate, engage in, franchise or license, advise, help, make loans to, or have any direct or indirect controlling or non-controlling interest as an owner (whether of record, beneficially, or otherwise) or be or perform services as a partner, director, officer, manager, employee, consultant, representative, or agent in a Competing Business;

(b) knowingly employ or seek to employ any person then employed by us or employed by any MiniLuxe Studio franchisee as a manager or higher-level position, or otherwise directly or indirectly induce such person to leave his or her employment without our prior written consent; or

(c) divert or attempt to divert, by direct or indirect inducement or otherwise, any actual or potential business or customer of any MiniLuxe Studio to a Competing Business.

(3) For purposes of this Agreement, the term “Restricted Period” shall be two (2) years from the date the Agreement expires or is terminated; provided however, that if a court determines that such period is unenforceable, the Restricted Period shall end one (1) year from the date the Agreement expires or is terminated; provided however, that if a court determines that such period is unenforceable, the Restricted Period shall end six (6) months from the date the Agreement expires or is terminated.

(4) During the Term of this Agreement, there is no geographical limitation on the restrictions contained in this Section 18(B). During the Restricted Period, these restrictions will apply at the Premises; within the Protected Area; within a 5-mile radius of the outer boundaries of the Protected Area; and within 5 miles of any other MiniLuxe Studio in operation or under construction on the later of: (i) the date of the termination or expiration of this Agreement (the “Restricted Area”); or (ii) the date on which all persons restricted by Section 18(B) begin to comply with Section 18(B).

(5) If, at any time during the Restricted Period, you or your owners fail to comply with your obligations contained in this Section 18(B), that period of noncompliance will not be credited toward the satisfaction of your obligations under this Section 18(B). These restrictions also apply after Transfers, as provided in Section 16(B)(12) above. Equity ownership of less than 2% of a Competing Business whose stock or other forms of ownership interest are publicly traded on a recognized United States stock exchange will not be deemed to violate this Section 18(B).

(6) If any restriction in this Section 18(B) is deemed unenforceable by virtue of its scope in terms of area, business activity prohibited, and/or length of time, but would be enforceable if modified, you and we agree that the covenant will be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction whose law determines the covenant’s validity.

Specifically, if any part of these restrictions is found to be unreasonable in time or distance, each month of time or mile of distance may be deemed a separate unit so that the time or distance may be reduced by appropriate order of the court to that deemed reasonable.

(7) You agree to obtain similar covenants from the personnel and persons we specify, including your officers, directors, managers, and other employees who attend our training programs or have access to Confidential Information and your immediate family members (which include spouses and domestic partners and such other persons as we may specify following our review of your franchise application and proposed operations and ownership structure). We have the right to regulate the form of agreement that you use and to be a third-party beneficiary of that agreement with independent enforcement rights.

(8) You acknowledge that the Confidential Information constitutes valuable confidential and proprietary assets of Franchisor and its Affiliates. Franchisee shall not, and shall ensure that its owners, directors, officers, managers, employees, contractors, agents, and any other person under its control do not, upload, input, disclose, submit, or otherwise make available any Confidential Information to any artificial intelligence system, machine-learning model, large language model, data-training tool, or similar automated system, whether publicly available or provided by a third party (“AI Tools”), unless expressly authorized in writing by Franchisor. This prohibition applies regardless of whether the tool is free, subscription-based, accessed through a website, mobile application, plug-in, or integrated software feature. Franchisee further acknowledges that disclosure of such information to AI Tools may result in loss of confidentiality, loss of trade secret protection, or unauthorized public use or dissemination. Any such disclosure or input to an AI Tool shall constitute a material breach of this Agreement and shall be deemed a non-curable default under Section 19. Notwithstanding the preceding sentences of this Section, should Franchisee or any of its owners, directors, officers, managers, employees, contractors, agents, and any other person under its control input any Confidential Information into an AI Tool, the output of such input (“Derived Output”) shall be the Confidential Information of Franchisor.

20. TERMINATION.

(A) Termination by Franchisor Without Cure Period. In addition to the grounds for termination that may be stated elsewhere in this Agreement, we may terminate this Agreement, and the rights granted by this Agreement upon written notice to you without an opportunity to cure upon the occurrence of any of the following events:

(1) You: (i) do not locate, and sign a Lease or acquisition document for, a site approved by us for the Premises within the Site Approval Period.

(2) You do not open your MiniLuxe Studio within the time period prescribed in Section 6(E).

(3) you abandon or fail actively to operate your MiniLuxe Studio for a period of three (3) or more consecutive days, unless you close your MiniLuxe Studio for a purpose we approve in writing or because of Force Majeure, as defined in Section 25(C).

(4) you become insolvent; you make an assignment for the benefit of creditors or admit in writing your insolvency or inability to pay your debts generally as they become due; you consent to the appointment of a receiver, trustee, or liquidator of all or the substantial part of your property; your MiniLuxe Studio is attached, seized, subjected to a writ or distress warrant, or levied upon, unless the attachment, seizure, writ, warrant, or levy is vacated within 30 days; or any order appointing a receiver, trustee, or liquidator of you or your MiniLuxe Studio is not vacated within 30 days following the order’s entry;

18. (5) there is a material default by you of any covenant or obligation set forth in Section
- (6) any Transfer that requires our prior written consent occurs without your having obtained that prior written consent.
- (7) we discover that you made a material misrepresentation or omitted a material fact in the information that you provided to us in connection with our decision to grant a Franchise to you.
- (8) you knowingly falsify any report required to be furnished to us; make any material misrepresentation in your dealings with us; or fail to disclose any material facts to us.
- (9) if an incident occurs at your MiniLuxe Studio that involves one of your employees and we discover that you did not conduct adequate due diligence and criminal background checks on that employee.
- (10) we make a reasonable determination that continued operation of your MiniLuxe Studio by you will result in an imminent danger to public health or safety.
- (11) you lose the right to occupy the Premises.
- (12) you, the Operating Principal, your General Manager, or any of your owners are convicted of, or plead no contest to, a felony charge, a crime involving moral turpitude, or any other crime or offense that is reasonably likely, in our sole opinion, to adversely affect us, our Affiliates, the goodwill associated with the Marks, or the System;
- (13) you, or your Operating Principal, your General Manager and/or any management personnel of your MiniLuxe Studio do not satisfactorily complete the Initial Training Program (after we provide a second opportunity as provided in Section 11(A));
- (14) your or any of your owners' assets, property, or interests are blocked under any law, ordinance, or regulation relating to terrorist activities, or you or any of your owners otherwise violate any such law, ordinance, or regulation; you or your owners: (a) remain in default beyond the applicable cure period under, or we terminate, any other agreement with us or our Affiliates (provided that, if the default is not by you, we will provide to you written notice of the default and a 30-day period to cure the default); (b) remain in default beyond the applicable cure period under any real estate lease, equipment lease, or financing instrument relating to your MiniLuxe Studio; (c) remain in default beyond the applicable cure period under any contract with any vendor or supplier to your MiniLuxe Studio; or (d) fail to pay when due any taxes or assessments relating to your MiniLuxe Studio or its employees, unless you are actively prosecuting or defending the claim or suit in a court of competent jurisdiction or by appropriate government administrative procedure or by arbitration or mediation conducted by a recognized alternative dispute resolution organization;
- (15) you interfere with our relations with other franchisees or third parties and/or negatively impact our ability to operate and/or grant franchises under our System;
- (16) you materially default any representation or warranty set forth in Section 30;
- (17) you fail to maintain all insurance policies required by Section 12(I) of this Agreement and/or you allow or communicate your intent to allow any policy of insurance required by this Agreement to expire, lapse, cancel or terminate;

(18) you input any Confidential Information to an AI Tool without our prior written consent; or

(19) you have received two (2) or more notices of default within the previous 12-month period, we may send you a notice of termination upon your next default within that 12-month period without providing you with an opportunity to cure the default.

(B) Termination Following Expiration of Cure Period

(1) Except for those items listed in preceding Section 19(A) or 19(B)(2), you will have 30 days after written receipt of notice of default from us within which to remedy any default and provide evidence of that remedy to us. If any default is not cured within that time, this Agreement will terminate without further notice to you effective immediately upon expiration of that time, unless we notify you otherwise in writing. Notwithstanding the foregoing, if the default cannot be corrected within 30 days, you will have such additional time to correct the default as reasonably required (not to exceed 90 days) provided that you promptly begin taking the actions necessary to correct the default during the 30-day cure period and diligently and in good faith pursue those actions to completion. You will be in default under this Section 19(B)(1) for any failure to materially comply with any of the requirements imposed by this Agreement, the Manual or otherwise in writing, or to carry out the terms of this Agreement in good faith.

(2) Notwithstanding the provisions of preceding Section 19(B)(1), if you default in the payment of any monies owed to us or our Affiliates when such monies become due and payable and you fail to pay such monies within 5 days after receiving written notice of default or immediately if payment has not been made within 30 days of its due date, then this Agreement will terminate effective immediately upon expiration of that time, unless we notify you otherwise in writing.

(3) Termination Following Inspection. We (or our designee) may periodically conduct inspections of your MiniLuxe Studio to evaluate your compliance with the System and this Agreement. Following each Inspection, we will provide you with an Inspection report and Inspection score on the Inspection and those conditions at your MiniLuxe Studio that must be rectified. If you fail to achieve a passing score on an Inspection, the Inspection report will constitute a notice of default. If you fail to achieve a passing score on the next Inspection (which we will conduct at least 30 days after your receipt of the Inspection report for the prior Inspection), we may terminate this Agreement, without opportunity to cure, by providing you with a written notice of termination along with the Inspection report.

(C) Liquidated Damages. If we terminate your Agreement, you must pay us within 15 days after the effective date of termination liquidated damages equal to the average monthly Royalties you paid or owed to us during the 12 months of operation preceding the effective date of termination multiplied by (a) 24 (being the number of months in two full years), or (b) the number of months remaining in the Agreement had it not been terminated, whichever is lower.

21. OBLIGATIONS UPON TERMINATION OR EXPIRATION.

(A) Your Obligations. Upon termination or expiration of this Agreement:

(1) The rights granted to you in the Protected Area will immediately terminate, and we will have the right to operate, or license others to operate, MiniLuxe Studios anywhere in the Protected Area.

(2) You and your owners must continue to abide by the covenants in Section 18.

(3) Within 15 days, or on any later date that we determine the amounts due to us, you must pay us, and our Affiliates all sums due and owing to us and our Affiliates.

(4) You must immediately discontinue all use of the Marks in connection with your MiniLuxe Studio and of any and all items bearing the Marks; remove the Marks from your MiniLuxe Studio and from clothing, signs, materials, motor vehicles and other items owned or used by you in the operation of your MiniLuxe Studio; cancel all advertising for your MiniLuxe Studio that contains the Marks; and take such action as may be necessary to cancel any filings or registrations for your MiniLuxe Studio that contain any Marks. You must comply with this Section 20(A) before any items bearing the Marks are offered for sale or auction by you or your Franchisors or lienholders.

(5) You must immediately cease using any of our Confidential Information (including the Studio Systems or similar technology and digital passwords and identifications that we have licensed or loaned to you or that otherwise are proprietary to us or the System) in any business or otherwise and return to us the Studio Systems, your client list, your telephone numbers, your email addresses, your social media pages, all copies of the Manual, and any other confidential materials that we have loaned you;

(6) Within 30 days, you must deliver to us all signs, sign-faces, sign-cabinets, marketing materials, forms, and other materials containing any Mark, or otherwise identifying or relating to a MiniLuxe Studio that we request and allow us, without liability to you or third parties for trespass or any other claim, to enter the Premises and remove these items from MiniLuxe Studio;

(7) You agree to promptly notify social media platforms, and internet service providers of the termination or expiration of your right to use any URLs and domain names, or other numbers or names associated with any Mark; to authorize the transfer of these listings to us or to a third party, at our direction; and/or to instruct the domain name registries and internet service providers to forward all calls, e-mails and electronic communications made to names, numbers or addresses we specify; and

(8) If we do not have or do not exercise an option to purchase the Assets of the MiniLuxe Studio under Section 21 below, you agree promptly and at your own expense to make the alterations we specify in the Manual (or otherwise) to distinguish your MiniLuxe Studio clearly from its former appearance and from other MiniLuxe Studios in order to prevent public confusion. If you fail to promptly make these alterations and modifications, we will have the right (at your expense, to be paid upon your receipt of an invoice from us) to do so without being guilty of trespassing or another tort.

(B) Evidence of Compliance. You must furnish to us, within 30 days after the effective date of termination or expiration, evidence (certified to be true, complete, accurate and correct by you or by your chief executive officer if you are a corporation; by your manager if you are a limited liability company; or by your general partner if you are a partnership) satisfactory to us of your compliance with Section 20(A).

(C) Prohibition from Engaging in Future Conduct. Upon termination or expiration of this Agreement and your satisfaction of the covenants set forth in Section 18, you agree that you will not, except with respect to a business franchised by us or our Affiliates which is then open and operating pursuant to an effective franchise agreement: (1) operate or do business under any name or in any manner that might tend to give the public the impression that you are connected in any way with us or our Affiliates or have any right to use the System or the Marks; (2) make, use or avail yourself of any of the materials or Confidential Information furnished or disclosed by us or our Affiliates under this Agreement or disclose or reveal any such materials or Confidential Information or any portion of those materials or Confidential Information to anyone else; or (3) assist anyone not licensed by us or our Affiliates to construct or equip a business substantially similar to a MiniLuxe Studio.

(D) Continuing Obligations. All of our and your (and your owners') obligations which expressly or by their nature survive this Agreement's expiration or termination will continue in full force and effect subsequent to and notwithstanding the expiration or termination and until the obligations are satisfied in full or by their nature expire.

(E) No Exclusive Remedy. No right or remedy conferred upon or reserved to us in this Section 20 is exclusive of any other right or remedy provided or permitted by law or equity.

22. OUR OPTION TO PURCHASE CERTAIN ASSETS OF YOUR MINILUXE STUDIO.

(A) Scope. Upon the expiration or termination of this Agreement for any reason, we will provide written notice to you, within 30 days after the effective date of termination or expiration, if we intend to exercise our option to purchase some or all of the Assets from you. As used in this Agreement, the term “Assets” means and includes, without limitation, leasehold improvements, equipment, technology, vehicles, furnishings, fixtures, signs, and inventory (non-perishable products, materials, and supplies) used in your MiniLuxe Studio, real estate interests (including the fee simple rights or the Lease), and any licenses necessary to operate your MiniLuxe Studio. We will have the unrestricted right to assign this option to purchase the Assets. We or our assignee will be entitled to all customary representations and warranties that the Assets are free and clear (or, if not, accurate and complete disclosure) as to: (1) ownership, condition, and title; (2) liens and encumbrances; (3) environmental and hazardous substances; and (4) validity of contracts and liabilities inuring to us or affecting the Assets, whether contingent or otherwise.

(B) Purchase Price. The purchase price for the Assets (“Purchase Price”) will be their fair market value (or, for leased assets, the fair market value of your Lease), determined as of the effective date of purchase in a manner that accounts for customary depreciation and condition of the Assets; provided, however, that the Purchase Price will take into account the termination of this Agreement. Further, the Purchase Price for the Assets will not contain any factor or increment for any of the Marks, or other trademarks, service marks, or commercial symbols used in connection with the operation of your MiniLuxe Studio nor any goodwill or “going concern” value for your MiniLuxe Studio. We may exclude from the Assets purchased in accordance with this Section any equipment, technology, vehicles, furnishings, fixtures, signs, and inventory that we do not desire to purchase, are not approved as meeting then-current standards for a MiniLuxe Studio, or for which you cannot deliver a Bill of Sale in a form satisfactory to us.

(C) Certified Appraisers. If we and you are unable to agree on the fair market value of the Assets within 30 days after your receipt of our notice of our intent to exercise our option to purchase the Assets, the fair market value will be determined by two professionally certified appraisers, one selected by you and one selected by us. If the valuations set by the two appraisers differ by more than 10%, the two appraisers will select a third professionally certified appraiser who also will appraise the fair market value of the Assets. The average value set by the appraisers (whether two or three appraisers as the case may be) will be conclusive and will be the Purchase Price. The appraisers will be given full access to your MiniLuxe Studio, the Premises, and your books and records during customary business hours to conduct the appraisal and will value the Assets to be purchased in accordance with the standards of this Section 21. The appraisers’ fees and costs will be shared equally by you and us.

(D) Exercise of Option. Within 10 days after the Purchase Price has been determined, we may exercise our option to purchase the Assets by notifying you in writing (“Purchase Notice”). The Purchase Price will be paid in cash or cash equivalents at the closing of the purchase (“Closing”), which will take place no later than 60 days after the date of the Purchase Notice. For a period of 30 days after the date of the Purchase Notice (“Due Diligence Period”), we will have the right to conduct such investigations as we deem necessary and appropriate to determine: (1) the ownership, condition and title of the Assets; (2) liens and encumbrances on the Assets; (3) environmental and hazardous substances at or upon the Premises; and (4) the validity of contracts and liabilities inuring to us or affecting the Assets, whether contingent or otherwise. You will give us and our representatives access to your MiniLuxe Studio and the Premises at all reasonable times for the purpose of conducting inspections of the Assets, provided that such access does not unreasonably interfere with your operations of your MiniLuxe Studio. Prior to the end of the Due Diligence Period, we will notify you in writing of any objections that we have to any finding disclosed in any title search, lien search, survey, environmental assessment, or inspection. If you cannot or elect not to correct any such title defect, environmental objection, defect in the working condition of the Assets or any

other objection, we will have the option to either accept the condition of the Assets as it exists or rescind our Purchase Notice, on or before the Closing.

(E) Premises Owned by You. If you own the Premises, we, at our option, may purchase the fee simple interest or, upon purchase of the other Assets, enter into a standard lease with you on terms comparable to those for which similar commercial properties in the area are then being leased; or remove the Assets from the Premises in a manner consistent with the Lease Agreement. The initial term of the Lease between you and us under such circumstances must be at least 10 years with two (2) options to renew of 5 years each, and the rent must be the fair market rental value of the Premises. If you and we cannot agree on the fair market rental value of the Premises, then local real estate appraisers (selected in the manner described in Section 21(C)) will determine the rental value.

23. RELATIONSHIP OF THE PARTIES.

(A) Relationship of the Parties. Franchisee and Franchisor agree and acknowledge that this Agreement is intended solely to create an independent contractor relationship between them. Nothing in this Agreement will be deemed or construed to create a joint venture, partnership, fiduciary, or agency relationship between Franchisor and Franchisee for any purpose. Except as otherwise explicitly set forth herein, Franchisor and Franchisee do not have any authority to bind or commit the other to any agreement, commitment, or obligation. Franchisor and Franchisee agree and acknowledge that Franchisee and only Franchisee shall possess and/or exercise substantial direct and immediate control over the essential terms and conditions of employment of Franchisee's employees. Franchisee is, subject to compliance with applicable local, state, and federal laws, solely responsible for: (1) setting the wages, benefits, and related compensation of Franchisee's employees; (2) setting the work schedules and hours requirements for Franchisee's employees; (3) assigning work duties to Franchisee's employees; (4) establishing, communicating, and enforcing rules, directions, means and methods of performance, and employee discipline to Franchisee's employees; (5) hiring and firing its employees; and (6) establishing and maintaining safety standards for Franchisee's employees. Franchisee shall defend, indemnify, and hold Franchisor harmless against any and all, damages, costs, fees, expenses, settlements, payments, or liabilities incurred by Franchisor as a result of or in connection with claims, investigations, demands, suits, actions, inquiries, or allegations made by one or more of Franchisee's employees or by a governmental authority that Franchisor is, in any manner or for any purpose, a joint employer of one or more of Franchisee's employees.

(B) No Liability for Acts of Other Party. We and you may not make any express or implied agreements, warranties, guarantees, or representations, or incur any debt, in the name or on behalf of the other or represent that our respective relationship is other than franchisor and franchisee. We will not be obligated for any damages to any person or property directly or indirectly arising out of your operation of your MiniLuxe Studio or the business you conduct under this Agreement. Neither party, by virtue of this Agreement, will have any right, power, or authority to act or create an obligation, express or implied, on behalf of the other party. Each party assumes responsibility for the actions of their employees and will be solely responsible for the supervision, daily direction, and control, wage rates, withholding income taxes, disability benefits, or the manner and means through which the rights and obligations under this Agreement shall be performed.

(C) Taxes. We will have no liability for any sales, use, service, occupation, excise, gross receipts, income, property, or other taxes, whether levied upon you or your MiniLuxe Studio, due to the business you conduct (except for our income taxes). You are responsible for paying these taxes and must reimburse us for any taxes that we must pay to any state taxing authority on account of either your operation or payments that you make to us.

24. INDEMNIFICATION.

(A) You agree to indemnify, defend, and hold harmless us, our Affiliates, and our and their respective shareholders, directors, officers, employees, agents, successors, and assignees (“Indemnified Parties”) against, and to reimburse any one or more of the Indemnified Parties for, all claims, obligations, and damages directly or indirectly arising out of the operation of your MiniLuxe Studio, the business you conduct under this Agreement, or your default of this Agreement, including, without limitation, those claims alleged to be or found to have been caused by the Indemnified Parties’ negligence, unless (and then only to the extent that) the claims, obligations, or damages are determined to be caused solely by our gross negligence or willful misconduct in a final, unappealable ruling issued by a court with competent jurisdiction.

(B) For purposes of this Section 23, “claims” include all obligations, damages (actual, consequential, or otherwise), and costs that the Indemnified Parties reasonably incur in defending any claim against it, including, without limitation, reasonable accountants’, attorneys’, and expert witness fees, costs of investigation and proof of facts, court costs, travel and living expenses, and other expenses of litigation or alternative dispute resolution, regardless of whether litigation or alternative dispute resolution is commenced. The Indemnified Parties may defend any claim against them at your expense and agree to settlements or take any other remedial, corrective, or other actions. We have the right to designate attorneys that you must retain to defend any claims subject to this Section 23.

(C) This indemnity obligation will continue in full force and effect subsequent to and notwithstanding the expiration or termination of this Agreement. The Indemnified Parties need not seek recovery from any insurer or other third party, or otherwise mitigate its losses and expenses, in order to maintain and recover fully a claim against you under this Section 23. You agree that a failure to pursue a recovery or mitigate a loss will not reduce or alter the amounts that an Indemnified Party may recover from you under this Section 23.

25. SEVERABILITY AND CONSTRUCTION.

(A) Severability. Except as expressly provided to the contrary in this Agreement, each section, paragraph, term, and provision of this Agreement is severable, and if, for any reason, any part is held to be invalid or contrary to or in conflict with any applicable present or future law or regulation in a final, unappealable ruling issued by any court, agency, or tribunal with competent jurisdiction, that ruling will not impair the operation of, or otherwise affect, any other portions of this Agreement, which will continue to have full force and effect and bind the parties.

(B) Alteration to Agreement by Rule of Law. If any applicable and binding law or rule of any jurisdiction requires more notice than this Agreement requires of this Agreement’s termination or some other action that this Agreement does not require, or if, under any applicable and binding law or rule of any jurisdiction, any provision of this Agreement or any System Standard is invalid, unenforceable, or unlawful, the notice and/or other action required by the law or rule will be substituted for the comparable provisions of this Agreement, and we may modify the invalid or unenforceable provision or System Standard to the extent required to be valid and enforceable or delete the unlawful provision in its entirety. You agree to be bound by any promise or covenant imposing the maximum duty the law permits which is subsumed within any provision of this Agreement, as though it were separately articulated in and made a part of this Agreement.

(C) No Third-Party Beneficiaries. Except as otherwise provided in Section 23, nothing in this Agreement is intended, nor shall be deemed, to confer upon any person or legal entity other than us and you as the parties to this Agreement and our Affiliates and such of our heirs, successors and assigns, any rights, or remedies under or by reason of this Agreement.

(D) Interpretation. No provision of this Agreement should be interpreted in favor of, or against any party because of the party that drafted this Agreement.

(E) Our Discretion. Whenever we have expressly reserved in this Agreement a right and/or discretion to take or withhold an action, or to grant or decline to grant you a right to take or withhold an action, except as otherwise expressly and specifically provided in this Agreement, we may make such decision or exercise our right and/or discretion on the basis of our judgment of what is in our best interests. This also applies if we are deemed to have a right and/or discretion. Our judgment of what is in the best interests of the System, at the time our decision is made or its right or discretion is exercised, can be made without regard to whether: (1) other reasonable alternative decisions or actions, or even arguably preferable alternative decisions or actions, could have been made by us; (2) our decision or the action taken promotes our financial or other individual interest; (3) our decision or the action taken applies differently to you and one or more other franchisees or our company-owned or affiliate-owned operations; or (4) our decision or the action taken is adverse to your interests. We will have no liability to you for any such decision or action. We and you intend that the exercise of our right or discretion will not be subject to limitation or review. If applicable law implies a covenant of good faith and fair dealing in this Agreement, we and you agree that such covenant will not imply any rights or obligations that are inconsistent with a fair construction of the terms of this Agreement and that this Agreement grants us the right to make decisions, take actions and/or refrain from taking actions not inconsistent with your rights and obligations under this Agreement. Nothing in the Agreement or any related agreement is intended to disclaim the representations we made in the franchise disclosure document.

26. CONSENTS, APPROVALS AND WAIVERS.

(A) Consents. Whenever this Agreement requires our prior approval or consent, you must make a timely written request to us for that approval or consent, and any approval or consent received, in order to be effective and binding upon us, must be obtained in writing and be signed by one of our authorized officers.

(B) Waivers. We and you may, by written instrument, unilaterally waive or reduce any obligation of or restriction upon the other under this Agreement, effective upon delivery of written notice to the other or another effective date stated in the notice of waiver. Any waiver granted will be without prejudice to any other rights we or you have, will be subject to continuing review, and may be revoked at any time and for any reason effective upon delivery of 10 days' prior written notice. We and you will not waive or impair any right, power, or option this Agreement reserves (including, without limitation, our right to demand exact compliance with every term, condition, and covenant or to declare a default and to terminate this Agreement before the expiration of its term) because of: any custom or practice at variance with this Agreement's terms; our or your failure, refusal, or neglect to exercise any right under this Agreement, or to insist upon the other's compliance with this Agreement, including, without limitation, any System Standard; our waiver of or failure to exercise any right, power, or option, whether of the same, similar, or different nature, with other MiniLuxe Studios; the existence of agreements for other MiniLuxe Studios which contain provisions different from those contained in this Agreement; or our acceptance of any payments due from you after any default of this Agreement. No special or restrictive legend or endorsement on any check or similar item given to us will be a waiver, compromise, settlement, or accord and satisfaction.

(C) Variance by Reason of Force Majeure. If the performance of any obligation by any party under this Agreement is prevented, hindered, or delayed by reason of Force Majeure, which cannot be overcome by reasonable commercial measures, the parties will be relieved of their respective obligations (to the extent that the parties, having exercised commercially reasonable efforts, are prevented, hindered, or delayed in such performance) during the period of such Force Majeure. The party whose performance is affected by an event of Force Majeure must give prompt written notice of such Force Majeure event to the other party by setting forth the nature of the Force Majeure and an estimate as to its duration. As used in

this Agreement, the term “Force Majeure” means any act of God, strike, lock-out or other industrial disturbance, war (declared or undeclared), riot, epidemic, fire or other catastrophe, act of any government or other third party and any other cause not within the control of the party affected thereby. Your inability to obtain financing (regardless of the reason) may not constitute Force Majeure.

27. ENTIRE AGREEMENT. We and you acknowledge that each element of this agreement is essential and material and that, except as otherwise provided in this agreement, you and we will deal with each other in good faith. This agreement and its attachments, the Manual, and the documents referred to in this agreement constitute the entire, full, and complete agreement between the parties concerning your rights, and supersede any and all prior or contemporaneous negotiations, discussions, understandings, or agreements. There are no other representations, inducements, promises, agreements, arrangements, or undertakings, oral or written, between the parties relating to the matters covered by this agreement other than those set forth in this agreement and its attachments, the Manual, and the documents referred to in this agreement (including our franchise disclosure document). Nothing in this or any related agreement is intended to disclaim the representations we made in the franchise disclosure document that we furnished to you. No obligations or duties that contradict or are inconsistent with the express terms of this agreement may be implied in this agreement. Except as expressly set forth in this agreement, no amendment, change or variance from this agreement will be binding on either party unless mutually agreed to by you and us and executed in writing. Nothing in the agreement or in any related agreement is intended to disclaim the representations made in the franchise disclosure document.

28. DISPUTE RESOLUTION.

(A) **Mediation.** Before you or we may bring an action in court, against the other, you and we must first meet to mediate the dispute (except as otherwise provided below). Any such mediation will be non-binding and will be conducted by the American Arbitration Association in accordance with its then-current rules for mediation of commercial disputes. Notwithstanding anything to the contrary, this Section 27(A) will not bar you or us from obtaining judicial or injunctive relief for claims that are based solely on demands for monies owed, or from obtaining injunctive relief against threatened conduct that will cause us loss or damages, under the usual equity rules, including the applicable rules for obtaining restraining orders and preliminary injunctions, without having to engage in mediation; including, without limitation, claims involving the Marks. The mediation proceeding will be conducted within 30 miles of our then-existing principal business location.

(B) **Governing Law.** Except to the extent governed by the United States Trademark Act of 1946 (Lanham Act, 15 U.S.C. Sections 1051 et seq.) or other federal law, this Agreement, the Franchise, and all claims arising from the relationship between you and us will be governed by the laws of the State of Massachusetts, without regard to its conflict of laws rules, provided, however, that: (1) the provisions of Section 18 shall be interpreted and construed under the laws of the jurisdiction in which your MiniLuxe Studio is located.

(C) **Consent to Jurisdiction and Venue.** You and we agree that, to the extent that any disputes cannot be resolved directly between us, you will file any suit against us only in the federal or state court having jurisdiction where our principal offices are located at the time the suit is filed. We may file suit in the federal or state court located in the jurisdiction where our principal offices are located at the time suit is filed or in the jurisdiction where you reside or do business, where your MiniLuxe Studio is or was located, or where the claim arose. You consent to the personal jurisdiction of those courts over you and to venue in those courts.

(D) **Waiver of Certain Damages and Rights.** You and we waive, to the fullest extent permitted by law, any right or claim of any punitive or exemplary damages against each other and agree that, in the event of a dispute between us, we each will be limited to the recovery of actual damages sustained. You

and we waive, to the fullest extent permitted by law, the right to bring, or be a class member in, any class action suits and the right to trial by jury.

(E) Reimbursement of Costs and Expenses. If either party brings an action to enforce this Agreement in a judicial proceeding, the party prevailing in that proceeding will be entitled to reimbursement of costs and expenses, including, but not limited to, reasonable accountants', attorneys', attorneys' assistants' and expert witness fees, the cost of investigation and proof of facts, court costs, other litigation expenses, and travel and living expenses, whether incurred prior to, in preparation for, in contemplation of or subsequent to the filing of, the proceeding. If we utilize legal counsel (including in-house counsel employed by us) in connection with any failure by you to comply with this Agreement, you agree to reimburse us for any of the above-listed costs and expenses incurred by us. In any judicial proceeding, the amount of these costs and expenses will be determined by the court and not by a jury.

(F) Rights and Remedies Cumulative. No right or remedy conferred upon or reserved to us or you by this Agreement is intended to be, nor shall be deemed, exclusive of any other right or remedy in this Agreement or by law or equity provided or permitted, but each shall be cumulative of every other right or remedy. The provisions of this Section 27 shall survive the expiration or earlier termination of this Agreement.

(G) Limitations of Claims. Any and all claims and actions arising out of or relating to this Agreement, the relationship between you and us, or your operation of your MiniLuxe Studio, must be brought or asserted before the expiration of the earlier of: (1) the time period for bringing an action under any applicable state or federal statute of limitations; (2) 1 year after the date upon which a party discovered, or should have discovered, the facts giving rise to an alleged claim; or (3) 2 years after the first act or omission giving rise to an alleged claim; or it is expressly acknowledged and agreed by all parties that such claims or actions will be irrevocably barred. Our claims attributable to underreporting of sales and claims of the parties for failure to pay monies owed and/or indemnification will be subject only to the applicable state or federal statute of limitations.

(H) Injunctive Relief. You recognize that your failure to comply with the terms of this Agreement, including, but not limited to, your failure to fully comply with all post-termination obligations, is likely to cause irreparable harm to us, our Affiliates, and the System. Therefore, you agree that, in the event of a default or threatened default of any of the terms of this Agreement by you, we will be entitled to injunctive relief (both preliminary and permanent) restraining that default and/or to specific performance without showing or proving actual damages and without posting any bond or security. Any equitable remedies sought by us will be in addition to, and not in lieu of, all remedies and rights that you otherwise may have arising under applicable law or by virtue of any default of this Agreement.

29. MISCELLANEOUS.

(A) Gender and Number. All references to gender and number will be construed to include such other gender and number as the context may require.

(B) Captions. All captions in this Agreement are intended solely for the convenience of the parties and none will be deemed to affect the meaning or construction of any provision of this Agreement.

(C) Counterparts. This Agreement may be executed in counterparts, and each copy so executed and delivered will be deemed an original.

(D) Time. Time is of the essence of this Agreement for each provision in which time is a factor. Whenever this Agreement refers to a period of days or months, the first day or month to be counted will be the day or month of the designated action, event, or notice. Days will be measured by calendar days, except

that if the last day of a period is a Saturday, Sunday or national holiday, the period automatically will be extended to the next day that is not a Saturday, Sunday, or national holiday.

(E) **Delegation of Performance.** You agree that we have the right to delegate the performance of any portion or all of our obligations under this Agreement to third-party designees, whether these designees are our agents or independent contractors with whom we have contracted to perform these obligations. If we do so, such third-party designees will be obligated to perform the delegated functions for you in compliance with this Agreement.

(F) **Compliance with Anti-Terrorism Laws.** You and your owners agree to comply, and to assist us to the fullest extent possible in our efforts to comply with Anti-Terrorism Laws (defined below). In connection with that compliance, you and your owners certify, represent, and warrant that none of your property or interests is subject to being blocked under, and that you and your owners otherwise are not in violation of, any of the Anti-Terrorism Laws. The term “Anti-Terrorism Laws” means Executive Order 13224 issued by the President of the United States, the USA PATRIOT Act, the rules, orders, and guidelines promulgated by the Office of Foreign Assets Control (“OFAC”) and all other present and future federal, state, and local laws, ordinances, regulations, policies, lists, and other requirements of any governmental authority addressing or in any way relating to terrorist acts and acts of war. Any violation of the Anti-Terrorism Laws by you or your owners, or any blocking of your or your owners’ assets under the Anti-Terrorism Laws, will constitute good cause for immediate termination of this Agreement, as provided in Section 19(A)(14) above.

30. **NOTICES AND PAYMENTS.** No notice, demand, request or other communication to the parties will be binding upon the parties unless the notice is in writing, refers specifically to this agreement and: (a) if to us, is sent to 176 Newbury Street, #21, Boston, Massachusetts 02116 (Attn: Legal Department); or (b) if to you, is sent to the address and to the individual specified on exhibit 4 or is sent to the premises of your MiniLuxe studio. Any party may designate a new address for notices by giving written notice of the new address pursuant to this section. Notices will be effective upon receipt (or first refusal of delivery) and may be: (1) delivered personally; (2) transmitted by facsimile or electronic mail to the e-mail address(es) or number(s) set forth above (or in exhibit 4) with electronic confirmation of receipt; (3) mailed in the United States mail, postage prepaid, certified mail, return receipt requested; or (4) mailed via overnight courier.

31. **ACKNOWLEDGMENTS.** You represent, acknowledge, and warrant to us (and you agree that these representations, acknowledgements, and warranties will survive termination of this agreement) that:

(A) you have independently investigated the MiniLuxe Studio franchise opportunity and recognize that, like any other business, the nature of the business of MiniLuxe Studios may, and probably will, evolve and change over time.

(B) an investment in a MiniLuxe Studio involves business risks that could result in the loss of a significant portion or all of your investment.

(C) your business abilities and efforts are vital to your success.

(D) attracting customers for your MiniLuxe Studio will require you to make consistent marketing efforts in your community through various methods, including media advertising, direct mail advertising, and display and use of in-store promotional materials.

(E) you must maintain a high level of customer service and adhere strictly to the System and our System Standards, and that you are committed to maintaining System Standards.

(F) you have not received from us or any person or entity representing or claiming to represent us, any representations or guarantees, express or implied, as to the potential volume, sales, income, or

profits of a MiniLuxe Studio, and that any financial information that may appear in our Franchise Disclosure Document is not a representation or guarantee as to potential volume, sales, income, or profits that you may achieve at a MiniLuxe Studio;

(G) in all of their dealings with you, our officers, directors, employees, and agents act only in a representative, and not in an individual, capacity and that business dealings between you and them as a result of this Agreement are deemed to be only between you and us.

(H) you have represented to us, to induce our entry into this Agreement, that all statements you have made and all materials you have given us are accurate and complete and that you have made no misrepresentations or material omissions in obtaining the rights under this Agreement.

(I) you have read this Agreement and understand and accept that this Agreement's terms and covenants are reasonably necessary for us to maintain our high standards of quality and service, as well as the uniformity of those standards at each MiniLuxe Studio, and to protect and preserve the goodwill of the Marks.

(J) you understand we may license others to operate businesses that offer nail, waxing, massage, and related services as well as related retail products at MiniLuxe Studios and other businesses with similar and different names and marks, and these businesses may operate in close proximity to your MiniLuxe Studio.

(K) we have not made any representation, warranty, or other claim regarding this franchise opportunity, other than those made in this Agreement and our Franchise Disclosure Document, and that you have independently evaluated this opportunity, including by using your business professionals and advisors, and have relied solely upon those evaluations in deciding to enter into this Agreement.

(L) you have been afforded an opportunity to ask any questions you have and to review any materials of interest to you concerning the MiniLuxe Studio franchise opportunity, and that we have not refused to answer any questions, inquiries, or requests.

(M) you have been afforded an opportunity, and have been encouraged by us, to have this Agreement and all other agreements and materials we have given or made available to you reviewed by an attorney and have either done so or chosen not to do so; and

(N) we may modify the offer of our franchise opportunity to other franchisees in any manner and at any time, and these offers and agreements have or may have terms, conditions, and obligations that may differ from the terms, conditions, and obligations in this Agreement.

IN WITNESS WHEREOF, the parties have executed and delivered this Agreement on the dates noted below, to be effective as of the Effective Date.

MINILUXE FRANCHISE LLC

FRANCHISEE

By: _____

By: _____

Title: _____

Title: _____

Date: _____

Date: _____

EXHIBIT 1
TO THE MINILUXE STUDIO FRANCHISE AGREEMENT

FRANCHISE INFORMATION

1. Location of the MiniLuxe Studio (the "Premises ") (Section 2(A)): The MiniLuxe Studio will be located at: _____

If the Premises have not been approved in writing by us as of the Effective Date, we will insert the address of the Premises after you execute a Lease or otherwise secure the approved site for your MiniLuxe Studio.

2. The Site Selection Area (Section 5(A)). If the Premises have not been determined as of the Effective Date, we will identify the Site Selection Area on a map attached to this Exhibit 1. Your rights in the Site Selection Area are subject to the limitations described in Section 5 of the Agreement. Any boundaries contained in the description of the Site Selection Area will be considered fixed as of the Effective Date and shall not change notwithstanding a change in those boundaries and will terminate immediately, without any further action, upon your identification of a Premises for your MiniLuxe Studio.
3. The Protected Area is reflected on a map titled PROTECTED AREA attached to this Exhibit 1.
4. The Initial Franchise Fee (Section 7(A)):

FRANCHISEE:

Signature

By

Its

Date

SITE SELECTION AREA

Your rights in the Site Selection Area are subject to the limitations described in Section 5(A) of the Agreement. Any boundaries contained in the description of the Site Selection Area will be considered fixed as of the Effective Date and shall not change notwithstanding a change in those boundaries.

The Site Selection Area is depicted in the map above:

FRANCHISEE

MINILUXE FRANCHISE LLC

Initials:

Initials:

PROTECTED AREA

Your rights in the Protected Area are subject to the limitations described in Section 3 and 3(D). Any boundaries contained in the description of the Protected Area will be considered fixed as of the date that you execute a Lease.

Franchisee's Protected Area is depicted in the map above:

FRANCHISEE

MINILUXE FRANCHISE LLC

Initials:

Initials:

**EXHIBIT 2
LEASE RIDER**

This Rider (“Rider”), dated _____, 20__, is made by and between _____ (“Tenant” or “Franchisee”) and _____ (“Landlord”). Each of Tenant and Landlord may individually be referred to as a “**party**” and collectively, as the “**parties.**”

RECITALS:

A. This Rider (including these Recitals) supplements and forms a part of the attached lease agreement between the Landlord and the Tenant dated _____ (the “**Lease**”) for the premises (the “**Premises**”) situated in the shopping center (the “**Shopping Center**”) known as _____, and located in _____, ____ [city/state] to be used by the Tenant as a MiniLuxe Studio franchise (the “**Business**”).

B. This Rider is entered into in connection with approval of MINILUXE FRANCHISE LLC (“**Franchisor**”) of the location of the Premises for the Business and the grant of a franchise to the Tenant pursuant to a Franchise Agreement dated _____, 20__ (the “**Franchise Agreement**”).

C. This Rider is intended to provide Franchisor with rights as a third party beneficiary to the Lease and to provide Franchisor with the opportunity to reserve the Premises as a MiniLuxe Studio in accordance with the terms of this Rider.

Notwithstanding anything contained in the Lease to the contrary, the parties agree to the following terms and conditions, which shall be part of the Lease and shall control in the event of a conflict with any other provisions of the Lease:

1. Default by Tenant: Landlord agrees to send to Franchisor copies of any notices of default simultaneously with the delivery of such notices to Tenant. Prior to exercising any remedies in the Lease (except in the event of imminent danger to the Premises), Franchisor shall have fifteen (15) additional days to the established cure period as is given to Tenant under the Lease for such default, provided that in no event shall Franchisor have a cure period of less than (i) fifteen (15) days after Franchisor’s receipt of such notice as to monetary defaults or (ii) thirty (30) days after Franchisor’s receipt of such notice as to non-monetary defaults. Landlord agrees to accept cure tendered by Franchisor as if the same was tendered by Tenant. Notwithstanding the foregoing, Franchisor has no obligation to cure such default. All notices to Franchisor must be sent by overnight courier or by certified mail, postage prepaid, to the following address: MiniLuxe Franchise LLC, One Faneuil Hall Square, 7th Floor, Boston, MA 02109 (Attn: Legal Department).

2. Collateral Assignment of Lease (“Assignment”):

a. Subject to the provisions of this Assignment, Tenant, to secure its obligations to Franchisor to affect various provisions of the Franchise Agreement, and for other reasons, hereby assigns, transfers and sets over unto Franchisor and/or such person(s)/entity(ies) as Franchisor may from time to time designate, all of Franchisee's right, title and interest, whether as Tenant or otherwise, in, to, and under the Lease for the Premises between Franchisee and Landlord, respecting that property commonly known as the Miniluxe Studio (“Miniluxe Studio”). Franchisor shall have no liabilities or obligations of any kind arising from, or in connection with, this Assignment, the Lease, or otherwise (including, but not limited to, any obligation to pay rent and/or other amounts) until and unless Franchisor, in its reasonable discretion, takes possession of the Miniluxe Studio pursuant to the terms hereof and expressly (and in writing) assumes the rights and

obligations of Franchisee under the Lease, Franchisor only being responsible for those obligations accruing after the date of such assumption.

b. Franchisor will not take possession of the Miniluxe Studio until and unless Franchisee defaults, and/or receives notice of default, (and/or until there is a termination, cancellation, or rescission of Franchisee's rights) under the Lease, any sublease, Franchise Agreement, any other document, or instrument, or otherwise. In such event, Franchisor (or its designee) shall have the right (but not the obligation) to take possession of the Miniluxe Studio, expel Franchisee from the Miniluxe Studio, and, in such event, Franchisee shall have no further right, title or interest in or under the Lease or to the Miniluxe Studio, all such rights thereby passing to Franchisor or its designee, in each case without Landlord's further consent. Franchisee agrees to do all acts necessary or appropriate to accomplish such assignment on Franchisor's request.

c. Franchisee agrees that it will not suffer or permit any surrender, termination, amendment, or modification of the Lease without the prior written consent of Franchisor. Throughout the term of the Franchise Agreement, Franchisee agrees that it shall elect and exercise all options to extend the term of, or renew or assume in bankruptcy, the Lease not less than 30 days prior to the last day that any option must be exercised, unless Franchisor otherwise agrees in writing. If Franchisee fails to extend, renew, or assume the Lease, Franchisee hereby appoints Franchisor as its true and lawful attorney-in-fact to exercise such options for the sole purpose of effecting any extension, renewal, or assumption, in each case for the account of Franchisee and without any liability or obligation of Franchisor.

d. Franchisor's failure to exercise any remedy hereunder shall not be construed or deemed a waiver of any of its rights hereunder. The rights and remedies of Franchisor under this Assignment are cumulative and are not in lieu of, but are in addition to, any other rights and remedies which Franchisor shall have under or by virtue of the Franchise Agreement or otherwise. The terms, covenants, and conditions contained herein shall bind Franchisee, and inure to the benefit of Franchisor, and their respective successors and assigns. In the event of any dispute between the parties regarding this Assignment, or any matter related in any way to it, the dispute resolution provisions (including, but not limited to, mediation, binding arbitration, waiver of jury trial and limitation of damages) of the Franchise Agreement between Franchisor and Franchisee shall apply. If there is more than one Franchisee, their obligations hereunder will be joint and several.

3. Expiration of Lease Term: Landlord agrees that all unexercised renewal or extension rights shall not be terminated in the event of any Assignment referenced in Section 2 above but shall inure to the benefit of the applicable assignee. Furthermore, if the Lease contains term renewal or extension right(s) and if the Tenant allows the term to expire without exercising such right(s), Landlord shall give Franchisor written notice to this effect and Franchisor shall have the option for thirty (30) days following receipt of such notice to exercise Tenant's renewal or extension right(s) on the same terms and conditions as are contained in the Lease. If Franchisor elects to exercise such right(s) it shall notify Landlord in writing whereupon Landlord and Franchisor shall promptly execute and exchange an agreement whereby Franchisor assumes the Lease effective at the date of termination of any holding over period by Tenant to the effect that such extension or renewal term shall have subtracted from it the number of days constituting such holding over period.

4. Non-Disturbance: Notwithstanding anything contained in the Lease to the contrary, it shall be a condition of the Lease being subordinated to any mortgage, deed of trust, deed to secure debt or similar encumbrance on the Premises that the holder of such encumbrance agree not to disturb Tenant's rights under the Lease or Tenant's possession of the Premises, so long as Tenant is not in default of its obligations hereunder beyond an applicable grace or cure period provided herein (as may be extended from time to time pursuant to this Rider).

5. Landlord's Lien: Any security interest and/or Landlord's lien in Tenant's trade fixtures, 'trade dress,' equipment and other personal property in the Premises is hereby subordinated to any security interest and pledge granted to Franchisor in such items. The parties acknowledge that there may be certain personal property in the Premises which are not owned by Tenant, which property shall not be subject to any lien of Landlord. Upon request, Landlord shall grant the party who owns such property reasonable access to the Premises for the sole purpose of removing such property, provided such party repairs any damage caused by such removal and otherwise complies with Landlord's reasonable requirements with respect to such access.

6. Landlord Agreements: Landlord acknowledges and agrees as follows:

a. Tenant is not an agent or employee of Franchisor and Tenant has no authority or power to act for, or to create any liability or in any way bind Franchisor or any affiliate of Franchisor and that Landlord has entered into the Lease with a full understanding that it creates no duties, obligations, or liabilities of or against Franchisor or any affiliate of Franchisor.

b. Landlord shall have no approval over Franchisor's designated business formats, methods, procedures, designs, layouts, standards and specifications, all of which Franchisor may further develop, change, discontinue, or otherwise modify from time to time in Franchisor's sole discretion (the "**Franchise System**"), display of Tenant's Business name and logos ("**Business Marks**") at the Premises, and may not use the Business Marks for any purpose.

c. During the term of the Lease, Franchisor may mandate certain remodeling of the interior of the Premises and Landlord shall permit such remodeling so long as the remodeling does not affect the Premises structure or systems.

d. Franchisor is the sole owner of all right, title, goodwill, and interest in and to the Franchise System. All improvements, developments, adaptations, derivative works, enhancements, or modifications to the Franchise System made or created by any third party whether developed separately or in conjunction with Franchisor, shall be owned solely by Franchisor.

e. Landlord grants Tenant the unrestricted right during the initial term and any renewal term of the Lease to assign or sublet the Lease to Franchisor or a franchisee or licensee of Franchisor, and without a recapture right, payment of any assignment fee or similar charge or increase in any rentals payable to Landlord.

f. The Lease may not be assigned, subleased, modified, or amended without Franchisor's prior written consent.

g. Franchisor has right of first refusal over any assignee.

h. Franchisor shall be provided with copies of all such assignments, subleases, modifications, and amendments.

7. Additional Provisions:

a. If the Franchise Agreement is terminated for any reason during the term of the Lease or any extension or renewal of the Lease, and if Franchisor shall desire to assume the Lease, Franchisor shall promptly give the Landlord written notice to this effect.

b. Landlord agrees that Franchisor or its appointee may enter upon the Premises for purposes of assuming the management and operation of the Premises as provided in the Franchise Agreement and, if it

chooses to do so, it will do so in the name of the Tenant and without assuming any direct liability under the Lease.

c. Franchisor has the right to enter the Premises to make any modifications or alterations necessary to protect the Franchise System and the Business Marks, to cure, within the time periods provided by the Lease, any default under the Lease, all without being guilty of trespass or other tort.

d. Upon and within ten (10) days of the expiration or earlier termination of the Lease for any reason, Tenant, shall, at its own expense, remove all signs and other material bearing the Business Marks or trademarks, service marks or other commercial symbols of Franchisor, and to otherwise to “de-identify” the Premises, as Franchisor reasonably believes necessary or appropriate for the protection of Franchisor’s interest in the Business Marks, trademarks, trade names, service marks, copyrights or other proprietary rights, including designs and color schemes which are basically different from Franchisor’s authorized design and painting schedule; provided Tenant shall repair any damage to the Premises caused by any removal thereof.

e. Further, upon and within ten (10) days of the expiration or earlier termination of the Lease or the Franchise Agreement, Franchisor or its designee may enter upon the Premises without being guilty of trespass or to for the purpose of performing the work in Section 6(c); provided Franchisor shall repair any damage to the Premises caused by any removal thereof.

f. Tenant agrees that the Lease may not be terminated, extended, modified, or amended without Franchisor’s prior written consent, nor shall Landlord accept surrender of the Premises without Franchisor’s prior written consent. Tenant agrees to promptly provide Franchisor with copies of all proposed modifications or amendments and true and correct copies of the signed modifications and amendments and a fully executed copy of the Lease and this Rider.

8. Confidentiality: The parties acknowledge and agree that the release or unauthorized use or disclosure of the terms of this Rider will have a detrimental effect on the other parties. Accordingly, each party agrees to keep confidential the terms of this Rider or the negotiations leading to its execution; provided, however, that (a) disclosure may be made pursuant to a court order, legal process, or other requirement of any law or authorized regulatory body, and (b) this Rider may be disclosed to Franchisor and/or the parties’ respective attorneys, accountants, officers, directors, and managers. The parties acknowledge that in the event of a breach of this Section, damages may not be an adequate remedy, and the non-breaching party shall be entitled to, in addition to any other rights and remedies available under law or in equity, injunctive relief to restrain any such breach, threatened or actual, without proof of irreparable injury and without the necessity of posting bond even if otherwise normally required.

9. Amendments: No amendment or variation of the terms of this Rider is valid unless made in writing and signed by the parties and the parties have obtained Franchisor’s written consent. Except as amended or modified by this Rider, all of the terms, conditions, and covenants of the Lease remain in full force and effect.

BY EXECUTING THIS RIDER TO THE LEASE, LANDLORD AGREES THAT FRANCHISOR DOES NOT ASSUME ANY LIABILITY WITH RESPECT TO THE PREMISES OR ANY OBLIGATION AS TENANT UNDER THE LEASE UNLESS AND UNTIL FRANCHISOR EXPRESSLY ASSUMES SUCH LIABILITY AND/OR OBLIGATIONS AS DESCRIBED ABOVE IN WRITING. FURTHERMORE, LANDLORD HEREBY RELEASES, WAIVES AND FOREVER DISCHARGES ANY AND ALL LIABILITY, CLAIMS, AND DEMANDS OF WHATEVER KIND OR NATURE AGAINST THE FRANCHISOR, THE MEMBERS AND AFFILIATES OF FRANCHISOR, AND THEIR RESPECTIVE DIRECT AND INDIRECT, PAST, PRESENT AND FUTURE OFFICERS, DIRECTORS, MANAGERS, MEMBERS, PARTNERS, OWNERS,

EMPLOYEES, LICENSEES, SUCCESSORS, AND ASSIGNS (COLLECTIVELY, THE “RELEASEES”), EITHER IN LAW OR IN EQUITY, TO THE FULLEST EXTENT PERMISSIBLE BY LAW, INCLUDING BUT NOT LIMITED TO THE NEGLIGENCE, FAULT OR MISCONDUCT OF ANY KIND ON THE PART OF THE RELEASEES FOR DAMAGES OR CAUSES OF ACTION, INCLUDING BUT NOT LIMITED TO DEATH, BODILY OR PERSONAL INJURY, ILLNESS, ECONOMIC LOSS OR OUT OF POCKET EXPENSES, OR LOSS OR DAMAGE TO PROPERTY ARISING OUT OF THE LEASE AND THIS RIDER.

IN WITNESS WHEREOF, the parties have executed this Rider as of the date written above.

LANDLORD

TENANT or FRANCHISEE

By: _____

By: _____

Name: _____

Name: _____

Title: _____

Title: _____

[ATTACH COPY OF EXECUTED LEASE]

EXHIBIT 3
TO THE MINILUXE STUDIO FRANCHISE AGREEMENT
LISTING OF OWNERSHIP INTERESTS

Effective Date: This Exhibit 3 is current and complete as of _____

1. Form of Ownership.

(a) Individual Proprietorship. Your owner(s) (is) (are) as follows:

(b) Corporation, Limited Liability Company, or Partnership. You were incorporated or formed on _____, under the laws of the State of _____. The following is a list of your directors, if applicable, and officers as of the Effective Date shown above:

Name of Each Director/Officer	Position(s) Held
_____	_____
_____	_____

2. Owners. The following list includes the full name of each person who is one of your owners (as defined in the Franchise Agreement), or an owner of one of your owners, and fully describes the nature of each owner's interest (attach additional pages if necessary).

Owner's Name	Percentage/Description of Interest
_____	_____%
_____	_____%
_____	_____%
_____	_____%

3. Contact Information of Person to Receive Notice for You

Name: _____

Address: _____

Email Address: _____

Phone Number: _____

Cell Phone Number: _____

4. Operating Principal. Your Operating Principal is _____

5. General Manager. If applicable, your General Manager is _____

FRANCHISEE:

By: _____

Title: _____

Date: _____

EXHIBIT 4
TO THE MINILUXE STUDIO FRANCHISE AGREEMENT
AGREEMENT TO BE BOUND AND TO GUARANTEE

This Agreement to Be Bound and to Guarantee (**Agreement**), dated as of the date stated at the end of this Agreement, executed by the guarantors identified in Section 19 of this Agreement (each a “**Guarantor**”) in favor of **MINILUXE FRANCHISE LLC**, doing business as **MiniLuxe** (“**Franchisor**”).

WHEREAS, as an inducement for Franchisor to execute and deliver, and to perform its obligations under, that certain Franchise Agreement (“**Franchise Agreement**”), dated as of the date stated in Section 19 of this Agreement, by and between Franchisor and the Franchisee identified in Section 19 of this Agreement (“**Franchisee**”), Guarantor has agreed to jointly and severally guarantee the obligations of Franchisee to Franchisor and its affiliates (including, without limitation, obligations under the Franchise Agreement (and the assignment of concession agreement, if applicable) executed in connection therewith) and to be bound by certain of the provisions contained in the Franchise Agreement.

WHEREAS, Guarantor owns, directly or indirectly, a 20% or greater equity interest in Franchisee.

WHEREAS, Guarantor acknowledges and agrees that Franchisor will materially rely upon Guarantor’s obligations under this Agreement.

NOW, THEREFORE, in consideration of the foregoing and the execution and delivery of the Franchise Agreement by Franchisor, and the performance of Franchisor’s obligations thereunder, Guarantor agrees, for the benefit of Franchisor and its affiliates, as follows:

1. Guaranty. Guarantor unconditionally guarantees and promises to pay to Franchisor and/or its affiliates and to perform, for the benefit of Franchisor and/or its affiliates, on demand, any and all obligations and liabilities of Franchisee in connection with, with respect to or arising out of the Franchise Agreement as well as any other agreements executed by Franchisee in conjunction with the Franchise Agreement, if applicable, executed in connection therewith and/or any other agreement with Franchisor or its affiliates.

2. Confidentiality.

2.1 Guarantor acknowledges that Franchisor is engaged in a highly competitive business, the success of which is dependent upon, among other things, trade secrets and other confidential and proprietary information, processes, materials and rights relating to the development, promotion and operation of the MiniLuxe Studio (as defined in the Franchise Agreement), including, without limitation, Franchisor’s Manual, method of operation, processes, techniques, formulae and procedures (collectively, the “Confidential Information”). Guarantor further acknowledges that the Confidential Information constitutes valuable trade secrets.

2.2 Guarantor agrees not to use for any purpose or disclose or reveal (and must cause all of Franchisee’s directors, officers, and employees not to use for any purpose, or disclose or reveal), during the term of this Agreement or forever thereafter, to any person any contents of Franchisor’s Manual, any Confidential Information or any other information relating to the operation of the MiniLuxe Studio. Guarantor must fully and strictly comply with all security measures prescribed by Franchisor for maintaining the confidentiality of all Confidential Information.

2.3 Guarantor acknowledges that the Confidential Information constitutes valuable confidential and proprietary assets of Franchisor and its Affiliates. Franchisee shall not, and shall ensure that its owners, directors, officers, managers, employees, contractors, agents, and any other person under its control do not, upload, input, disclose, submit, or otherwise make available any Confidential Information

to any artificial intelligence system, machine-learning model, large language model, data-training tool, or similar automated system, whether publicly available or provided by a third party (“AI Tools”), unless expressly authorized in writing by Franchisor. This prohibition applies regardless of whether the tool is free, subscription-based, accessed through a website, mobile application, plug-in, or integrated software feature. Franchisee further acknowledges that disclosure of such information to AI Tools may result in loss of confidentiality, loss of trade secret protection, or unauthorized public use or dissemination. Any such disclosure or input to an AI Tool shall constitute a material breach of this Agreement and shall be deemed a non-curable default under Section 19. Notwithstanding the preceding sentences of this Section, should Franchisee or any of its owners, directors, officers, managers, employees, contractors, agents, and any other person under its control input any Confidential Information into an AI Tool, the output of such input (“Derived Output”) shall be the Confidential Information of Franchisor.

2.4 Guarantor acknowledges that to a default of her or her obligations under this Section 2 would cause damage to Franchisor and to Franchisor’s other franchisees and that Guarantor would be liable for this damage.

2.5 Notwithstanding the foregoing, Guarantor may disclose Confidential Information to a person who is bound by the confidentiality obligations to Franchisor and the covenants contemplated by Section 18 of the Franchise Agreement, to the extent that that disclosure is necessary in connection with that person’s capacity with Franchisee.

2.6 Notwithstanding the foregoing, the following will not be subject to the provisions of this Section 2

2.6.1 Information which is in the public domain as of the date of receipt by Franchisee.

2.6.2 Information which is known to Franchisee prior to the date of receipt by Franchisee.

2.6.3 Information which becomes known to the public without a default of the provisions of this Section 2 of the Agreement or any other agreement executed in connection with the Franchisee Agreement; and

2.6.4 Information which is required by law to be disclosed or revealed, but only strictly to the extent required by law.

3. Covenant Not to Compete. Guarantor acknowledges and agree that: (1) pursuant to this Agreement, you will have access to the Confidential Information; (2) the System and the opportunities, associations and experience established by us and acquired by you under this Agreement are of substantial and material value; (3) in developing the System, we and our Affiliates have made and continue to make substantial investments of time, technical and commercial research, and money; (4) we would be unable to adequately protect the System and the Confidential Information against unauthorized use or disclosure and would be unable to adequately encourage a free exchange of ideas and information among MiniLuxe Studios if our franchisees were permitted to hold interests in “Competing Businesses” (which are defined as businesses that provide nail, waxing, and/or beauty services, and related retail products). Guarantor acknowledges that restrictions on his/her right to hold interests in or perform services for Competing Businesses will not hinder his/her activities. Guarantor expressly acknowledges that he/she possesses skills and abilities of a general nature and has other opportunities for exploiting these skills. Consequently, our enforcing the restrictions contained in this Section will not deprive Guarantor of the ability to earn a living. Guarantor therefore agrees that, during the term of the Franchise Agreement and for the “Restricted Period” following the expiration or earlier termination of this Agreement, Guarantor will not, either directly or indirectly, for

yourself, or through, on behalf of, or in conjunction with, any person, firm, partnership, corporation, limited liability company, or other entity:

3.1 own, maintain, operate, engage in, franchise or license, advise, help, make loans to, or have any direct or indirect controlling or non-controlling interest as an owner (whether of record, beneficially, or otherwise) or be or perform services as a partner, director, officer, manager, employee, consultant, representative, or agent in any Competing Business;

3.2 divert or attempt to divert, by direct or indirect inducement or otherwise, any actual or potential business or customer of any MiniLuxe Studio to a Competing Business.

3.3 For purposes of this Agreement, the term "Restricted Period" shall be two (2) years from the date the Franchise Agreement expires or is terminated; provided however, that if a court determines that such period is unenforceable, the Restricted Period shall end one (1) year from the date the Franchise Agreement expires or is terminated; provided however, that if a court determines that such period is unenforceable, the Restricted Period shall end six (6) months from the date the Franchise Agreement expires or is terminated.;

3.4 During the term of the Franchise Agreement, there is no geographical limitation on the restrictions contained in this Section 3. During the Restricted Period, these restrictions will apply at the Premises; within the Protected Area; within a 5-mile radius of the outer boundaries of the Protected Area; and within 5 miles of any other MiniLuxe Studio in operation or under construction on the later of: (i) the date of the termination or expiration of this Agreement; or (ii) the date on which you begin to comply with Section 3 (the "**Restricted Area**");

3.5 If, at any time during the Restricted Period, you fail to comply with your obligations contained in this Section 3, that period of noncompliance will not be credited toward the satisfaction of your obligations under this Section 3. These restrictions also apply after Transfers, as provided in the Franchise Agreement. Equity ownership of less than 2% of a Competing Business whose stock or other forms of ownership interest are publicly traded on a recognized United States stock exchange will not be deemed to violate this Section 3; or

3.6 If any restriction in this Section 3 is deemed unenforceable by virtue of its scope in terms of area, business activity prohibited, and/or length of time, but would be enforceable if modified, you and we agree that the covenant will be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction whose law determines the covenant's validity. Specifically, if any part of these restrictions is found to be unreasonable in time or distance, each month of time or mile of distance may be deemed a separate unit so that the time or distance may be reduced by appropriate order of the court to that deemed reasonable.

4. Restriction on Hiring. Guarantor may not, during the term of this Agreement and for the one-year period after the expiration or termination of this Agreement for any reason, directly or indirectly (as an owner, partner, director, officer, employee, manager, consultant, shareholder, representative, agent, Franchisor or otherwise), employ, hire or engage as an independent contractor or otherwise any person who is or was (at any time during the term of this Agreement) employed or engaged as an independent contractor or otherwise by Franchisor or any of its affiliates.

5. Use of Name and Likeness. Franchisor will be entitled to use the name, likeness, and voice of Guarantor for purposes of promoting the franchise, Franchisor, and its products, including, without limitation, all photos and audio and video recordings, and Guarantor hereby irrevocably consents thereto. Guarantor acknowledges that Franchisor will own all right, title, and interest, to the extent allowed by law, in all rights of integrity, disclosure and publication and any other rights that may be known as or referred

to as moral rights, artist's rights, publicity rights or the like associated with such photos and audio and video recordings and assigns and transfers unto Franchisor the full and exclusive right, title, and interest to such publicity rights.

6. Innovations. Guarantor may conceive, invent, create, design and/or develop various ideas, techniques, methods, processes and procedures, recipes, formulae, products, packaging or other concepts and features relating to the manufacturing, production, marketing and sale of nail, waxing, massage, and related services and related retail products or other similar services and products in connection with the MiniLuxe Studio (the "Innovations"). Guarantor assigns any and all of its rights, title, and interest in the Innovations, including, without limitation, any intellectual property rights, to Franchisor, and also agrees to cooperate with Franchisor and its counsel in the protection of the Innovations, including, without limitation, the perfecting of title thereto.

7. Copyrights; Works-for-Hire; Solicitation. All advertising and promotional materials generated by or for Franchisee or its officers, managers or employees for the MiniLuxe Studio will be deemed a work-made-for-hire, and all ownership rights, including, without limitation, any copyrights, in such advertising and promotional materials are hereby assigned to Franchisor. In addition, Guarantor will cooperate in the protecting any items or materials suitable for copyright protection by Franchisor. Guarantor must not solicit other franchisees or Franchisees, or use the lists of franchisees and Franchisees, for any commercial or other purpose other than purposes directly related to the operation of the MiniLuxe Studio.

8. Guaranty of Payment. This is a guaranty of payment and not of collection. This Agreement will remain in full force and effect until all amounts payable by Guarantor shall have been validly, finally, and irrevocably paid in full and all obligations to be performed by Guarantor shall have been validly, finally, and irrevocably performed in full.

9. Waiver. Guarantor waives: (a) Any right to require Franchisor to (i) proceed against any other person; (ii) proceed against or exhaust any security; or (iii) pursue any other remedy. Franchisor may exercise or not exercise any right or remedy it has against Franchisee or any security it holds (including the right to foreclose by judicial or non-judicial sale) without affecting Guarantor's liability hereunder; (b) any defenses from disability or other defense of Franchisee or from the cessation Franchisee's liabilities; (c) any setoff, defense, or counterclaim against Franchisor; (d) any defense from the absence, impairment, or loss of any right of reimbursement or subrogation or any other rights against Franchisee. Until Franchisee's obligations (except inchoate indemnification obligations) to Franchisor have been paid in full, Guarantor has no right of subrogation or reimbursement or other rights against Franchisee; (e) Any right to enforce any remedy that Franchisor has against Franchisee; (f) any rights to participate in any security held by Franchisor; (g) any demands for performance, notices of nonperformance, or of new or additional indebtedness incurred by Franchisee to Franchisor. Guarantor is responsible for being and keeping himself/herself informed of Franchisee's financial condition; (h) the benefit of any act or omission by Franchisor which directly or indirectly results in or aids the discharge of Franchisee from any of the obligations by operation of law or otherwise; (i) the benefit of California Civil Code Section 2815 permitting the revocation of this Guaranty as to future transactions and the benefit of California Civil Code Sections 2809, 2810, 2819, 2839, 2845, 2848, 2849, 2850, 2899 and 1432 with respect to certain suretyship defenses.

10. Subrogation. Guarantor hereby agrees that he/she will not exercise any rights of subrogation which he may acquire due to any payment or performance of the obligations of Franchisee pursuant to this Agreement unless and until all amounts payable to Franchisor or its affiliates, and all obligations for the benefit of Franchisor or its affiliates, shall have been validly, finally, and irrevocably paid and performed in full.

11. Reasonable Restraints; Remedies. Guarantor acknowledges that the covenants contained in this Agreement (including, without limitation, the territorial and time restraints) are reasonable and necessary and agrees that her failure to adhere strictly to the restrictions contained herein will cause substantial and irreparable damage to Franchisor, Franchisee and to Franchisor's other franchisees. In the event of any default by Guarantor of any of the terms of this Agreement, Franchisor and/or Franchisee will be entitled to institute and prosecute proceedings, at law or in equity, in any court of competent jurisdiction, to obtain an injunction to enforce the provisions of this Agreement and to pursue any other remedy to which Franchisor and/or Franchisee may be entitled. Guarantor agrees that the rights conveyed by this Agreement are of a unique and special nature and that Franchisor's and Franchisee's remedy at law for any default would be inadequate and agrees and consents that temporary or permanent injunctive relief may be granted in any proceeding which may be brought to enforce any provision hereof, without the necessity of posting bond therefor or proof of actual damages.

12. Enforceability. If the scope of any restriction contained in this Agreement is too broad to permit the enforcement of such restriction to its fullest extent, then such restriction will be enforced to the maximum extent permitted by law, and Guarantor hereby consents and agrees that such scope may be judicially limited or modified accordingly in any proceeding brought to enforce such restriction. Each covenant contained in this Agreement is independent and severable and, to the extent that any such covenant shall be declared by a court of competent jurisdiction to be illegal, invalid, or unenforceable, such declaration will not affect the legality, validity or enforceability of any other provision contained herein or the legality, validity, or enforceability of such covenant in any other jurisdiction.

13. No Waiver. No failure or delay on the part of Franchisor or its affiliates in exercising its rights hereunder will operate as a waiver of, or impair, any such right. No single or partial exercise of any such right will preclude any other or further exercise thereof or the exercise of any other right. No waiver of any such right will be effective unless given in writing, specifying with particularity the nature of the waiver. No waiver of any such right will be deemed a waiver of any other right hereunder. The rights provided for herein are cumulative and are not exclusive of any other rights, powers, privileges, or remedies provided by law.

14. Attorneys' Fees. Guarantor will pay reasonable attorneys' fees and expenses and all other costs and expenses that may be incurred by Franchisor or its affiliates in connection with enforcing this Agreement.

15. Massachusetts Law to Govern; Jurisdiction; Right to Jury Trial and Class Action Waived; Certain Damages Waived; Statute of Limitations. This Agreement will be governed by, and construed and enforced in accordance with, the law of Massachusetts, regardless of any conflict-of-law provisions to the contrary. We may file suit in the federal or state court located in the jurisdiction where our principal offices are located at the time suit is filed or in the jurisdiction where you reside or do business, where your MiniLuxe Studio is or was located, or where the claim arose. You consent to the personal jurisdiction of those courts over you and to venue in those courts.

16. GUARANTOR HEREBY WAIVES THE RIGHT TO A JURY TRIAL, WAIVES THE RIGHT TO INITIATE OR PARTICIPATE IN A CLASS ACTION IN ANY FORUM, INCLUDING, WITHOUT LIMITATION, ARBITRATION, AND WAIVES THE RIGHT TO SEEK OR COLLECT PUNITIVE, CONSEQUENTIAL AND SPECIAL DAMAGES IN ANY FORUM, INCLUDING, WITHOUT LIMITATION, ARBITRATION. NOTWITHSTANDING ANYTHING CONTAINED IN THIS AGREEMENT TO THE CONTRARY, GUARANTOR AGREES THAT ANY CLAIMS UNDER, ARISING OUT OF OR RELATED TO THIS AGREEMENT MUST BE BROUGHT WITHIN TWO YEARS OF THE DATE ON WHICH THE UNDERLYING CAUSE OF ACTION ACCRUED, AND GUARANTOR HEREBY WAIVES ANY RIGHT TO BRING ANY SUCH ACTION AFTER SUCH TWO-YEAR PERIOD.

17. Binding Nature of Agreement. This Agreement will be binding upon Guarantor and her respective successors, heirs and assigns and will inure to the benefit of Franchisor, its affiliates and their respective successors and assigns.

18. Joint and Several. If more than one person signs this Agreement as a Guarantor, her, her, or their obligation will be joint and several.

19. Entire Agreement; Amendment. This Agreement contains the entire agreement and understanding between the parties with respect to the subject matter hereof, and supersedes all prior and contemporaneous agreements, understandings, inducements, and conditions, express or implied, oral, or written, of any nature whatsoever with respect to the subject matter hereof. The express terms hereof control and supersede any course of performance or usage of the trade inconsistent with any of the terms hereof. This Agreement may not be modified or amended other than by an agreement in writing signed by each of the parties. The provisions of Section 18 are not intended to, nor will they, act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

[SIGNATURES ON FOLLOWING PAGE]

SIGNATURE PAGE

Date of Franchisee Agreement: _____

Printed Name(s) of Guarantor(s): _____

Name of Franchisee: _____

GUARANTORS

Signature: _____

Name: _____

(Print Name)

Date _____

Address: _____

Signature: _____

Name: _____

(Print Name)

Date _____

Address: _____

Signature: _____

Name: _____

(Print Name)

Date _____

Address: _____

Signature: _____

Name: _____

(Print Name)

Date _____

Address: _____

EXHIBIT 5
TO THE MINILUXE STUDIO FRANCHISE AGREEMENT
STATE ADDENDA

**ADDENDUM TO FRANCHISE AGREEMENT
REQUIRED FOR CALIFORNIA FRANCHISEES**

The Registration of this franchise offering by the California Department of Financial Protection and Innovation does not constitute approval, recommendation, or endorsement by the commissioner.

PURSUANT TO SECTION 310.114.1 THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED TOGETHER WITH THE DISCLOSURE DOCUMENT AT LEAST 14 DAYS PRIOR TO EXECUTION OF AGREEMENT.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, the Parties have executed this Addendum to Franchise Agreement as of to be effective as of the Effective Date.

MINILUXE FRANCHISE, LLC

FRANCHISEE

By: _____

By: _____

Its: _____

Its: _____

Date: _____

Date: _____

**ADDENDUM TO FRANCHISE AGREEMENT
REQUIRED FOR ILLINOIS FRANCHISEES**

1. The provisions of this addendum form an integral part of and are incorporated into the Franchise Agreement. This addendum is being executed because: (a) the offer or sale of the franchise to you was made in the state of Illinois; (b) you are a resident of the state of Illinois; and/or (c) a MiniLuxe Studio will be located or operated in the state of Illinois.

2. The following sentence is added at the end of Section 27(B):

Notwithstanding the foregoing, Illinois law shall govern this Agreement.

3. The following sentence is added to the end of Section 27(C):

Section 4 of the Illinois Franchise Disclosure Act provides that any provision in a franchise agreement which designates jurisdiction or venue in a forum outside of Illinois is void with respect to any cause of action which otherwise is enforceable in Illinois.

4. The following sentence is added at the end of Section 27(G):

Section 27 of the Illinois Franchise Disclosure Act provides that causes of action under the Act must be brought within the earlier of: 3 years of the violation, 1 year after the franchisee becomes aware of the underlying facts or circumstances or 90 days after delivery to the franchisee of a written notice disclosing the violation.

5. The following sentence is added to the end of Section 27(D):

Section 41 of the Illinois Franchise Disclosure Act states that any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with any provision of the Act is void.

6. Any capitalized term that is not defined in this Addendum shall have the meaning given in the Franchise Agreement.

7. Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect.

8. The following statement is added to Section 7(A)

:

Payment of Initial Franchise Fees will be deferred until Franchisor has met all of its initial obligations to Franchisee, and Franchisee has commenced doing business. This financial assurance requirement was imposed by the Illinois Attorney General's Office due to Franchisor's current financial condition.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

MINILUXE FRANCHISE, LLC

FRANCHISEE

By: _____

Its: _____

Date: _____

By: _____

Its: _____

Date: _____

**ADDENDUM TO FRANCHISE AGREEMENT
REQUIRED FOR MARYLAND FRANCHISEES**

1. THE PROVISIONS OF THIS ADDENDUM FORM AN INTEGRAL PART OF AND ARE INCORPORATED INTO THE FRANCHISE AGREEMENT. THIS ADDENDUM IS BEING EXECUTED BECAUSE: (A) THE OFFER OR SALE OF A FRANCHISE TO YOU WAS MADE IN THE STATE OF MARYLAND; (B) YOU ARE A RESIDENT OF THE STATE OF MARYLAND; (C) PART OR ALL OF THE PROTECTED AREA IS LOCATED IN THE STATE OF MARYLAND; AND/OR (D) A MINILUXE WILL BE LOCATED OR OPERATED IN THE STATE OF MARYLAND.

2. THE FOLLOWING SENTENCE IS ADDED TO THE END OF SECTION 7(A) OF THE FRANCHISE AGREEMENT:

BASED UPON THE FRANCHISOR'S FINANCIAL CONDITION, THE MARYLAND SECURITIES COMMISSIONER HAS REQUIRED FINANCIAL ASSURANCE. THEREFORE, ALL INITIAL FEES AND PAYMENTS OWED BY FRANCHISEES SHALL BE DEFERRED UNTIL THE FRANCHISOR COMPLETES ITS PRE-OPENING OBLIGATIONS UNDER THE FRANCHISE AGREEMENT.

3. THE FOLLOWING SENTENCES ARE ADDED TO THE END OF SECTIONS 17:

This release shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law. The general release required as a condition of renewal, sale, and/or assignment/transfer shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law.

4. THE FOLLOWING SENTENCE IS ADDED TO THE END OF SECTION 27(C):

Notwithstanding the foregoing, you may bring a lawsuit in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law.

5. THE FOLLOWING SENTENCE IS ADDED TO THE END OF SECTION 27(G):

This limitation of claims provision shall not act to reduce the 3 year statute of limitations afforded a franchisee for bringing a claim arising under the Maryland Franchise Registration and Disclosure Law.

6. SECTION 30 OF THE FRANCHISE AGREEMENT "ACKNOWLEDGEMENT" IS DELETED IN ITS ENTIRETY.

7. ANY CAPITALIZED TERM THAT IS NOT DEFINED IN THIS ADDENDUM SHALL HAVE THE MEANING GIVEN IT IN THE FRANCHISE AGREEMENT.

8. EXCEPT AS EXPRESSLY MODIFIED BY THIS ADDENDUM, THE FRANCHISE AGREEMENT REMAINS UNMODIFIED AND IN FULL FORCE AND EFFECT.

9. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, THE PARTIES HAVE EXECUTED THIS ADDENDUM TO FRANCHISE AGREEMENT AS OF TO BE EFFECTIVE AS OF THE EFFECTIVE DATE.

MINILUXE FRANCHISE, LLC

FRANCHISEE

By: _____

By: _____

Its: _____

Its: _____

Date: _____

Date: _____

**ADDENDUM TO FRANCHISE AGREEMENT
REQUIRED FOR MINNESOTA FRANCHISEES**

This Addendum to Franchise Agreement dated _____ (“Franchise Agreement”) between MINILUXE FRANCHISE, LLC (“MiniLuxe”) and _____ (“You”) is entered into simultaneously with the execution of the Franchise Agreement.

1. The provisions of this Addendum form an integral part of, and are incorporated into, the Franchise Agreement. This Addendum is being executed because: (A) the offer or sale of a franchise to you was made in the State of Minnesota; (B) you are a resident of the State of Minnesota; and/or (C) a MiniLuxe will be located or operated in the State of Minnesota.

2. The following sentence is added to the end of Section 4(B)(8)

Notwithstanding the foregoing, you will not be required to assent to a release, assignment, novation, or waiver that would relieve any person from liability imposed by Minnesota Statute §§ 80C.01 - 80C.22.

3. The following sentence is added to the end of Section 4(B)(1):

With respect to franchises governed by Minnesota law, we will comply with Minnesota Statute § 80C.14, Subdivision 3, 4, and 5 which requires, except in certain cases, that a franchisee be given 180 days’ notice for non-renewal of the Franchise Agreement.

4. The following sentence is added to the end of Section 13(F)

Notwithstanding the foregoing, we will indemnify you against liability to a third party resulting from claims that your use of a Mark infringes trademark rights of a third party; provided that we will not indemnify against the consequences of your use of the Marks unless the use is in accordance with the requirements of this Agreement and the System.

5. The following sentence is added as Section 19(D):

(D) With respect to franchises governed by Minnesota law, we will comply with Minnesota Statute §80C.14, Subdivision 3, 4, and 5 which requires, except in certain cases, that you be given 90 days’ notice of termination (with 60 days to cure) of the Franchise Agreement.

6. The following sentences are added to the end of Sections 27(B) and 27(C):

Minnesota Statute § 80C.21 and Minnesota Rule 2860.4400J prohibit us from requiring litigation to be conducted outside Minnesota. In addition, nothing in the Franchise Agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

7. The second sentence of Section 27(G) is deleted and replaced with the following sentence:

You and we waive, to the fullest extent permitted by law, the right to bring, or be a class member in, any class action suits.

8. The second sentence of Section 27(H) is deleted and replaced with the following sentence:

Therefore, you agree that, in the event of a default or threatened default of any of the terms of this Agreement by you, we are entitled to seek injunctive relief (both preliminary and permanent) restraining that default and/or to specific performance. A court will determine if a bond or security must be posted.

9. Any capitalized term that is not defined in this Addendum shall have the meaning given in the Franchise Agreement.

10. Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect.

No statement, questionnaire or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of: (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on behalf of the Franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, the parties have executed and delivered this Agreement on the dates noted below, to be effective as of the Effective Date.

MINILUXE FRANCHISE, LLC

FRANCHISEE

By: _____

Its: _____

Date: _____

By: _____

Its: _____

Date: _____

**ADDENDUM TO FRANCHISE AGREEMENT
REQUIRED FOR VIRGINIA FRANCHISEES**

No statement, questionnaire or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of: (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on behalf of the Franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, the parties have executed and delivered this Agreement on the dates noted below, to be effective as of the Effective Date.

MINILUXE FRANCHISE, LLC

FRANCHISEE

By: _____

Its: _____

Date: _____

By: _____

Its: _____

Date: _____

EXHIBIT C TO THE DISCLOSURE DOCUMENT
DEVELOPMENT AGREEMENT

DEVELOPMENT AGREEMENT

This Development Agreement, as of the date on the last page of this Agreement, by and between **MiniLuxe Franchise LLC, a Delaware limited liability company**("**Franchisor**"), and the party identified on the last page of this Agreement ("**Franchisee**").

RECITALS

A. Franchisor and Franchisee have signed that certain Franchise Agreement, dated as of _____ (the "Franchise Agreement"), with respect to the operation by Franchisee of a MiniLuxe Studio® (the "First Unit").

B. Franchisee desires to operate additional MiniLuxe Studio® franchises (the "Subsequent Units"); and

C. Subject to the terms and conditions of this Agreement, Franchisor is willing to grant an additional MiniLuxe Studio® franchises to Franchisee.

AGREEMENT

NOW, THEREFORE, in consideration of the mutual covenants and agreements contained in this Agreement, and for other good and valuable consideration, the parties agree as follows:

1. Grant of Option to Establish Additional MiniLuxe Studios.

1.1 Subject to and in accordance with the terms of this Agreement, Franchisor grants to Franchisee, and Franchisee accepts, an option to establish and operate additional MiniLuxe Studios at the following locations or within the following geographical area (the "Development Area"):

See attached map of Development Area.

in accordance with the following development schedule:

Unit #	Development Deadline

1.2 Subject to and in accordance with the terms of this Agreement, Franchisee (and his Principals, directors, officers, managers and employees) will sign and deliver to Franchisor, in connection with each Unit, a franchise agreement (and such other ancillary agreements and documents as Franchisor may then require in connection with the signing of franchise agreements) in the form then being signed by new franchisees and will be subject to the terms of such franchise agreement (including, without limitation, the Royalties, the Brand Fund Contributions, and other fees), except that the Franchise Fee payable with respect to the First Unit, for which Franchisee had already paid the Franchise Fee, the Franchisee Fee payable in connection with each Subsequent Unit will be the amounts on Schedule A. Initial Franchise Fees and Development Fees are not refundable and will be used for our general purposes.

1.3 Royalties. Unless otherwise provided in this Agreement, the Royalties payable to us in conjunction with each of your Franchise Agreement and each Subsequent Units will be indicated in the Franchise Agreement executed in conjunction with each Franchise Agreement.

2. No Refunds. Once paid, Development Fees are not refundable under any circumstances.

3. Conditions to Establishing Additional MiniLuxe Studios. Franchisee acknowledges and agrees that it is critical for Franchisor to protect the Marks and to maintain a high quality of services and products provided under the Marks. Accordingly, Franchisee acknowledges that Franchisor has a significant interest in granting franchises only to persons who operate their MiniLuxe Studios in accordance with the highest integrity and operational excellence, and agrees that Franchisee's right to establish and operate the Units will be subject to the satisfaction (in Franchisor's sole discretion) of each of the following conditions:

3.1 Franchisee must sign a franchise agreement with respect to each Subsequent Unit by the Development Deadline.

3.2 At the time that Franchisee seeks to sign a franchise agreement with respect to a Subsequent Unit, Franchisee (and his Affiliates and their respective Principals, directors, officers, managers and employees) must not be in default of his (or their) obligations under, or related to, this Agreement, any franchise agreement or any other agreement with Franchisor or its Affiliates, and no fact or condition exists that, with the passage of time or the giving of notice, would constitute a default;

3.3 At the time that Franchisee seeks to sign a franchise agreement with respect to a Subsequent Unit, (i) all MiniLuxe Studios operated by Franchisee (and all of his Affiliates) must be in full compliance with all operational and other requirements, rules and policies contained in Franchisor's Operation Manual and (ii) Franchisee must qualify (in Franchisor's sole discretion) for acceptance as a franchisee under Franchisor's then-current qualifications (including, without limitation, financial qualifications) for franchisees;

3.4 Franchisee (and his Principals, directors, officers, managers and employees) signs and delivers to Franchisor, in connection with any such Subsequent Unit, the franchise agreement (and such other ancillary agreements and documents as Franchisor may then require in connection with the signing of franchise agreements) in the form then being signed by new franchisees and will be subject to the terms of such franchise agreement including, without limitation, the Royalty Fees, the Brand Fund Contributions, and other fees; and

3.5 At the time that Franchisee seeks to sign a franchise agreement with respect to a Subsequent Unit, Franchisee must sign a general release of Franchisor and its Affiliates, in the form attached as Exhibit H to the Franchise Disclosure Document, or in such other form as Franchisor may then require. Franchisee agrees that if Franchisee fails to satisfy (in Franchisor's sole discretion) each of the above conditions, Franchisee will not be entitled to establish or operate the additional MiniLuxe Studios contemplated by this Agreement and that Franchisor will not be obligated to grant Franchisee any additional franchises or sign any additional franchise agreements with Franchisee; provided, however, that Franchisee's rights with respect to Subsequent Units to which both Franchisee and Franchisor have previously signed franchise agreements will not be subject to the terms of this Section 3, but will be subject to the terms of those franchise agreements.

4. Location of Subsequent Units.

4.1 Franchisee must establish and operate each Subsequent Unit within the Development Area, subject to the approval of that location by Franchisor, which approval may not be unreasonably withheld.

4.2 Subject to Section 4.3, if Franchisor desires to operate, or grant any other Person the right to operate, a MiniLuxe Studio within the Development Area, Franchisor will provide to Franchisee written notice of the location at which Franchisor intends that MiniLuxe Studio to be located (the “Initiating Notice”). If Franchisee provides to Franchisor, within ten (10) days after the date of the Initiating Notice, written notice of Franchisee’s intent to sign the franchise agreement with respect to that Unit at the location specified in the Initiating Notice and that franchise agreement (and all other documents to be signed in connection therewith) is signed by Franchisee (and the balance of the franchise fee (and all other amounts payable in connection therewith) is paid) within 30 days after the date of the Initiating Notice, Franchisor will not operate, or grant any other Person the right to operate, a MiniLuxe Studio at the location specified in the Initiating Notice. If Franchisee fails to satisfy either of those requirements, or this Agreement is terminated, Franchisor will not be subject to the restrictions reflected in this Section 4.2. If Franchisee fails to satisfy any of the conditions contained in Section 3 at the time that Franchisee’s rights under this Section 4.2 would otherwise arise, Franchisor will not be subject to the restrictions reflected in this Section 4.2.

4.3 Notwithstanding anything contained in this Agreement to the contrary, including, without limitation, Section 4.2:

4.3.1 Franchisor and/or its Affiliates may market, directly or indirectly, services and/or products (including, without limitation, identical, similar, or other services and products) under the Marks (or under other trademarks) through channels of distribution other than MiniLuxe Studios, including the Internet.

4.3.2 Franchisor may operate or grant any other Person the right to operate MiniLuxe Studios within certain dense retail traffic areas (such as Las Vegas and Honolulu) or unique or non-traditional marketplaces (such as airports, train stations, hotels, casinos, stadiums and sports and entertainment venues), as designated by Franchisor, in its discretion.

4.3.3 Franchisor reserves the right to market services and/or products (including, without limitation, identical, similar, or other services and products) under the Marks (or under other trademarks) or otherwise on the Internet. Franchisee may not market his MiniLuxe Studios or use the Marks on the Internet.

4.3.4 Franchisor reserves the right to market services and/or products (including, without limitation, identical, similar, or other services and products) under the Marks (or under other trademarks) outside of the Development Area.

4.3.5 Franchisor reserves the right to market services and/or products (including, without limitation, identical, similar, or other services and products) under trademarks other than the Marks within the Development Area.

4.3.6 Franchisee acknowledges that Franchisor presently intends to develop Franchised Businesses (including franchised and company-owned units) throughout the United States and perhaps internationally and that one or more future Franchised Businesses (including franchised and company-owned units) may have an adverse effect on the revenues and profitability of existing Franchised Businesses, including Franchisee’s Franchised Businesses. Franchisee further acknowledges that Franchisor has not made any representation or agreement, or provided Franchisee any assurance, that no future Franchised Business (including franchised and company-owned units) would adversely affect the revenues and profitability of Franchisee’s Franchised Businesses.

5. Termination. This Agreement will terminate upon the earlier of:

5.1 the date of the last Development Deadline specified in Section 1 of this Agreement.

5.2 the Insolvency of Franchisee.

5.3 the default by Franchisee (or any of his Affiliates) of any of his (or their) obligations under, or related to, this Agreement, any franchise agreement or any other agreement with Franchisor or its Affiliates; and

5.4 the date on which any franchise agreement previously signed by Franchisee (or any of his Affiliates) and Franchisor, or any other agreement between Franchisee (or any of his Affiliates) and Franchisor (or any of its Affiliates), is terminated.

6. Extension Fee. You may extend the Development Deadline to open a MiniLuxe Studio, on a month-to-month basis, by paying us the Extension Fee. The Extension Fee currently being charged is \$2,500 per month per MiniLuxe Studio and shall be paid on or before the 5th day of each month for which an extension is sought. We reserve the right to modify, increase, decrease or waive the Extension Fee in our sole and absolute discretion.

7. Indemnification.

7.1 Developer agrees to indemnify Franchisor, its affiliates and their respective directors, officers, employees, shareholders, members, managers, agents, successors and assigns (each, an “**Indemnitee**,” and collectively “**Indemnitees**”), and to hold the Indemnitees harmless to the fullest extent permitted by law, from any and all Losses and Expenses (as defined below) incurred in connection with any litigation or other form of adjudicatory procedure, claim, demand, investigation, formal or informal inquiry (regardless of whether it is reduced to judgment) or any settlement thereof which arises directly or indirectly from, or as a result of, a claim of a third party against any one or more of the Indemnitees in connection with (i) Developer’s failure to perform or breach of any covenant, agreement, term or provision of the Development Agreement; (ii) Developer’s breach of any representation or warranty contained in the Development Agreement; (iii) Developer’s development, principal ownership, operation and/or closing of any of its Studios; and (iv) any allegedly unauthorized service or act rendered or performed by Developer in connection with the Development Agreement (collectively “**Event**”), and regardless of whether it resulted from any strict or vicarious liability imposed by law on the Indemnitees.

7.2 The foregoing indemnity shall not apply to Developer: (i) if and to the extent it is determined in a final, non-appealable judgment of a court of competent jurisdiction that the Indemnitees’ negligence caused such Losses and Expenses; (ii) to any Losses and Expenses incurred where it is clearly evident that Developer followed Franchisor’s guidance or otherwise was complying with instructions from the Franchisor; (iii) to any Losses and Expenses arising from a breach of the Development Agreement by the Indemnitees; or (iv) to any Losses and Expenses directly resulting from the gross negligence or willful acts of Indemnitees (except to the extent that joint liability is involved, in which Event the indemnification provided will extend to any finding of comparative or contributory negligence attributable to Developer). The term “**Losses and Expenses**” includes compensatory, exemplary, and punitive damages; fines and penalties; attorneys’ fees; experts’ fees; court costs; costs associated with investigating and defending against claims; settlement amounts; judgments; compensation for damages to Franchisor’s reputation and goodwill; and all other costs associated with any of the foregoing Losses and Expenses. Franchisor agrees to give Developer reasonable notice of any Event of which Franchisor becomes aware for which indemnification may be required, and Franchisor may elect (but is not obligated) to direct the defense thereof, provided that the selection of counsel shall be subject to Developer’s consent, which consent shall not be unreasonably withheld or delayed. Franchisor may, in its reasonable discretion, take such actions as it deems necessary and appropriate to investigate, defend or settle any Event or take other remedial or corrective actions that may be necessary for the protection of Indemnitees or MiniLuxe Studios generally, provided however, that any settlement shall be subject to its consent, which consent shall not be unreasonably withheld or delayed. Further, if the insurer on a policy or policies obtained by Developer in compliance with its Franchise Agreement agrees to undertake the defense of an Event (an “**Insured**

Event”), Franchisor agrees not to exercise its right to select counsel to defend the Event if such would cause Developer’s insurer to deny coverage. Franchisor reserves the right to retain counsel to represent it with respect to an Insured Event at its sole cost and expense. This Section shall continue in full force and effect subsequent to the expiration or termination of the Development Agreement.

8. **Ownership of the Marks.** Developer acknowledges that an affiliate of Franchisor owns the Marks, and that Developer is not granted the right under the Development Agreement to use the Marks. Developer’s right to use the Marks arises solely from, and is limited to, Franchise Agreements entered into between Developer and Franchisor. Developer may not use any Mark (or any abbreviation, modification or colorable imitation) as part of any corporate, legal or other business name (other than in connection with any legally required fictitious or assumed name filings), or with any prefix, suffix or other modifying words, any of Developer’s terms, designs or symbols, or with the name or other designation of the metropolitan area or city in which any of Developer’s MiniLuxe Studios are located, or in any other manner (including any Internet related use such as an electronic media identifier, for websites, web pages or domain names) not explicitly authorized in writing by Franchisor. Developer may not at any time during or after the term contest, or assist any other person or entity in contesting, the validity or principal ownership of any of the Marks.

9. **Covenants.**

9.1 **Confidential Information.** During and after the Term, you may not communicate, divulge, or use for any purpose other than the operation of your MiniLuxe Studio any Confidential Information, knowledge, trade secrets or know-how which may be communicated to you or which you may learn by virtue of your relationship with us (“Confidential Information”). You may divulge Confidential Information only to your professional advisers and to your employees who must have access to the information to operate your MiniLuxe Studio. All Confidential Information, relating to us, our business plans, or the System are deemed confidential for purposes of this Agreement, except information that you can demonstrate came to your attention by lawful means prior to our disclosure; or which, at the time of our disclosure to you, had become a part of the public domain. You must require your Operating Principal and key employees and any other person or entity you wish to disclose any Confidential Information to sign agreements, in a form acceptable to us, that they will maintain the confidentiality of the disclosed information. The agreements must identify us as a third-party beneficiary with the independent right to enforce the agreements.

9.2 **Restrictions.**

9.2.1 You acknowledge and agree that: (a) according to this Agreement, you will have access to the Confidential Information; (b) the System and the opportunities, associations and experience established by us and acquired by you under this Agreement are of substantial and material value; (c) in developing the System, we and our affiliates have made and continue to make substantial investments of time, technical and commercial research, and money; (d) we would be unable to adequately protect the System and the Confidential Information against unauthorized use or disclosure and would be unable to adequately encourage a free exchange of ideas and information among MiniLuxe Studios if our franchisees were permitted to hold interests in “Competing Businesses” (which are defined as businesses that provide which are defined as businesses that provide nail, waxing, and/or beauty services, and related retail products). You acknowledge that restrictions on your right to hold interests in or perform services for Competing Businesses will not hinder your activities. You and your owners expressly acknowledge that you possess skills and abilities of a general nature and have other opportunities for exploiting these skills. Consequently, our enforcing the restrictions contained in this Section will not deprive you of your personal goodwill or ability to earn a living.

9.2.2 You therefore agree that, during the term of this Agreement and for the “Restricted Period” following the expiration or earlier termination of this Agreement, you and your owners will not,

either directly or indirectly, for yourself, or through, on behalf of, or in conjunction with, any person, firm, partnership, corporation, limited liability company, or other entity:

(a) own, maintain, operate, engage in, franchise or license, advise, help, make loans to, or have any direct or indirect controlling or non-controlling interest as an owner (whether of record, beneficially, or otherwise) or be or perform services as a partner, director, officer, manager, employee, consultant, representative, or agent in any Competing Business;

(b) knowingly employ or seek to employ any person then employed by us or employed by any MiniLuxe Studio franchisee as a manager or higher, or otherwise directly or indirectly induce such person to leave his or her employment without our prior written consent; or

(c) divert or attempt to divert, by direct or indirect inducement or otherwise, any actual or potential business or customer of any MiniLuxe Studio to a Competing Business.

For purposes of this Agreement, the term "Restricted Period" shall be two (2) years from the date the Franchise Agreement expires or is terminated; provided however, that if a court determines that such period is unenforceable, the Restricted Period shall end one (1) year from the date the Franchise Agreement expires or is terminated; provided however, that if a court determines that such period is unenforceable, the Restricted Period shall end six (6) months from the date the Franchise Agreement expires or is terminated.

9.2.3 During the term of this Agreement, there is no geographical limitation on the restrictions contained in this Section 9.2. During the Restricted Period, these restrictions will apply at the Premises; within the Protected Area; within a 5-mile radius of the outer boundaries of the Protected Area; and within 5 miles of any other MiniLuxe Studio in operation or under construction on the later of: (i) the date of the termination or expiration of this Agreement (the "**Restricted Area**"); or (ii) the date on which all persons restricted by Section 9 begin to comply with the restrictions therein.

9.2.4 If, at any time during the Restricted Period, you or your owners fail to comply with your obligations contained in this Section 9, that period of noncompliance will not be credited toward the satisfaction of your obligations under this Section. Equity ownership of less than 2% of a Competing Business whose stock or other forms of ownership interest are publicly traded on a recognized United States stock exchange will not be deemed to violate this Section 9.2.

9.3 If any restriction in this Section 9 is deemed unenforceable by virtue of its scope in terms of area, business activity prohibited, and/or length of time, but would be enforceable if modified, you and we agree that the covenant will be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction whose law determines the covenant's validity. Specifically, if any part of these restrictions is found to be unreasonable in time or distance, each month of time or mile of distance may be deemed a separate unit so that the time or distance may be reduced by appropriate order of the court to that deemed reasonable.

9.4 You agree to obtain similar covenants from the personnel and persons we specify, including your officers, directors, managers, and other employees who attend our training programs or have access to Confidential Information and your immediate family members (which include spouses and domestic partners and such other persons as we may specify following our review of your franchise application and proposed operations and ownership structure). We have the right to regulate the form of agreement that you use and to be a third-party beneficiary of that agreement with independent enforcement rights.

9.5 Information Exchange. All processes, ideas, concepts, advertising and promotional materials, website pages and content, methods, techniques, or materials used or useful to a health and wellness business, whether or not constituting protectable intellectual property (collectively, the

“Materials”), that Developer creates, or that are created on its behalf, in connection with the development or operation of its Studios must be promptly disclosed to Franchisor. If Franchisor adopts any of such Materials as part of the System, or deems them to be sufficiently related to Franchisor and its business to be considered proprietary, they will be deemed to be Franchisor’s sole and exclusive property and deemed to be Works-made-for-Hire (as such term is defined under Section 101 of the Copyright Act) for Franchisor, and to the extent the Materials may for any reason not be considered a Work-Made-for-Hire, Developer irrevocably conveys, grants, transfers and assigns to Franchisor all rights, title and interest which Developer may have now or in the future in and to the Materials. Developer agrees to sign whatever assignment or other documents Franchisor requests, during and after the term, to evidence Franchisor’s principal ownership or to assist Franchisor in securing intellectual property rights in the Materials, and Developer warrants that it will obtain all rights from any third party acting on its behalf to comply with this provision.

10. Miscellaneous

10.1 Provisions. Each provision, condition and term of this Agreement is material, and a default or violation of any of them will constitute a default of that party's obligations under this Agreement.

10.2 Definitions. All capitalized terms used, but not defined, in this Agreement have the meanings given them in the Franchise Agreement.

10.3 Notices. All communications or notices required or permitted to be given or served under this Agreement must be in writing and will be deemed to have been duly given or made if (a) delivered in person or by courier (including by Federal Express or other courier), (b) deposited in the United States mail, postage prepaid, for mailing by certified or registered mail, return receipt requested, or (c) faxed, and addressed to the address or fax number reflected on the last page of this Agreement. All communications and notices will be effective upon delivery in person or by courier to the address stated in this Agreement, upon being deposited in the United States mail in the manner above or upon being faxed in the manner above. Any party may change his, her or its address or fax number by giving notice in writing, stating his, her or its new address, to the other party to this Agreement as provided in the foregoing manner.

10.4 Transfers; Successors and Assigns. Notwithstanding anything contained in this Agreement, or in any other agreement, to the contrary, Franchisee may not assign or otherwise transfer, by operation of law or otherwise, his rights under this Agreement without the prior written consent of Franchisor, which may be withheld by Franchisor in its sole discretion. Any transfer of an equity interest in Franchisee, by operation of law or otherwise, and any merger or consolidation of Franchisee (if a corporation, partnership, limited liability company or other entity) will be deemed to be a transfer of the Franchised Business in violation of this Section 10.4. Any attempt by Franchisee to assign his rights under this Agreement without Franchisor’s prior written consent will be void.

10.5 Notwithstanding anything contained in this Agreement to the contrary, Franchisor may assign its rights under this Agreement, or delegate any of its obligations hereunder, without the consent of Franchisee or any other person.

10.6 Subject to Section 10.4 of this Agreement, this Agreement will be binding upon and inure to the benefit of the parties and their respective assigns, legal representatives, executors, heirs, and successors.

10.7 Amendment, Modification or Waiver. Except as stated in this Agreement, no amendment, modification or waiver of any condition, provision or term of this Agreement will be valid or of any effect unless made in writing, signed by the parties, and specifying with particularity the nature and extent of the amendment, modification, or waiver. Failure on the part of any party to complain of any act or failure to act of another party or to declare another party in default, irrespective of how long the failure continues, will not constitute a waiver by that party of his, her or its rights under this Agreement. Any waiver by any

party of any default of another party will not affect or impair any right arising from any other or subsequent default.

10.8 Entire Agreement. This Agreement, including the exhibits, contains the entire understanding and agreement of the parties with respect to the subject matter hereof and supersedes all prior agreements and understandings between the parties with respect to that subject matter. Each of the exhibits is incorporated in this Agreement by this reference and constitutes a part of this Agreement. Nothing in this or any related agreement is intended to disclaim the express representations made in the Franchise Disclosure Document, its exhibits, and amendments. Nothing in the Agreement or any related agreement is intended to disclaim the representations we made in the franchise disclosure document.

10.9 Terminology. All captions, headings or titles in the paragraphs or sections of this Agreement are inserted for convenience of reference only and do not constitute a part of this Agreement or a limitation of the scope of the particular paragraph or section to which they apply. All personal pronouns used in this Agreement, whether used in the masculine, feminine, or neuter gender, will, where appropriate, include all other genders and the singular will include the plural and vice versa.

10.10 Counterparts. This Agreement may be executed in two or more counterparts, each of which will be considered one and the same agreement and will become effective when one or more counterparts have been signed by each of the parties and delivered to the other parties.

10.11 Dispute Resolution/Governing Law and Venue/Waiver of Certain Claims and Damages.

10.11.1 Mediation. Before you or we may bring an action in court, against the other, you and we must first meet to mediate the dispute (except as otherwise provided below). Any such mediation will be non-binding and will be conducted by the American Arbitration Association in accordance with its then-current rules for mediation of commercial disputes. Anything to the contrary, this Section 10.11.1 will not bar you or us from obtaining judicial or injunctive relief for claims that are based solely on demands for monies owed, or from obtaining injunctive relief against threatened conduct that will cause us loss or damages, under the usual equity rules, including the applicable rules for obtaining restraining orders and preliminary injunctions, without having to engage in mediation; including, without limitation, claims involving the Marks. The mediation proceedings will be conducted within 30 miles of our then-existing principal business location.

10.11.2 Governing Law. Except to the extent governed by the United States Trademark Act of 1946 (Lanham Act, 15 U.S.C. Sections 1051 et seq.) or other federal law, this Agreement, the Franchise, and all claims arising from the relationship between you and us will be governed by the laws of the State of Massachusetts, without regard to its conflict of laws rules.

10.11.3 Consent to Jurisdiction and Venue. We may file suit in the federal or state court located in the jurisdiction where our principal offices are located at the time suit is filed or in the jurisdiction where you reside or do business, where your MiniLuxe Studio is or was located, or where the claim arose. You consent to the personal jurisdiction of those courts over you and to venue in those courts.

10.11.4 Waiver of Certain Damages and Rights. You and we waive, to the fullest extent permitted by law, any right or claim of any punitive or exemplary damages against each other and agree that, in the event of a dispute between us, we each will be limited to the recovery of actual damages sustained. You and we waive, to the fullest extent permitted by law, the right to bring, or be a class member in, any class action suits and the right to trial by jury.

10.11.5 Reimbursement of Costs and Expenses. If either party brings an action to enforce this Agreement in a judicial proceeding, the party prevailing in that proceeding will be entitled to reimbursement of costs and expenses, including, but not limited to, reasonable accountants', attorneys',

attorneys' assistants' and expert witness fees, the cost of investigation and proof of facts, court costs, other litigation expenses, and travel and living expenses, whether incurred prior to, in preparation for, in contemplation of or subsequent to the filing of, the proceeding. If we utilize legal counsel (including in-house counsel employed by us) in connection with any failure by you to comply with this Agreement, you agree to reimburse us for any of the above-listed costs and expenses incurred by us. In any judicial proceeding, the amount of these costs and expenses will be determined by the court and not by a jury.

10.11.6 Rights and Remedies Cumulative. No right or remedy conferred upon or reserved to us or you by this Agreement is intended to be, nor shall be deemed, exclusive of any other right or remedy in this Agreement or by law or equity provided or permitted, but each shall be cumulative of every other right or remedy. The provisions of this Section shall survive the expiration or earlier termination of this Agreement.

10.11.7 Limitations of Claims. Any and all claims and actions arising out of or relating to this Agreement, the relationship between you and us, or your operation of your MiniLuxe Studio, must be brought or asserted before the expiration of the earlier of: (1) the time period for bringing an action under any applicable state or federal statute of limitations; (2) 1 year after the date upon which a party discovered, or should have discovered, the facts giving rise to an alleged claim; or (3) 2 years after the first act or omission giving rise to an alleged claim; or it is expressly acknowledged and agreed by all parties that such claims or actions will be irrevocably barred. Our claims attributable to underreporting of sales and claims of the parties for failure to pay monies owed and/or indemnification will be subject only to the applicable state or federal statute of limitations.

10.11.8 Injunctive Relief. You recognize that your failure to comply with the terms of this Agreement, including, but not limited to, your failure to fully comply with all post-termination obligations, is likely to cause irreparable harm to us, our affiliates, and the System. Therefore, you agree that, in the event of a breach or threatened breach of any of the terms of this Agreement by you, we will be entitled to injunctive relief (both preliminary and permanent) restraining that breach and/or to specific performance without showing or proving actual damages and without posting any bond or security. Any equitable remedies sought by us will be in addition to, and not in lieu of, all remedies and rights that you otherwise may have arising under applicable law or by virtue of any breach of this Agreement.

10.11.9 Attorneys' Fees. In the event of any claim, controversy or dispute arising out of or relating to this Agreement, or the default thereof, the prevailing party may recover reasonable attorneys' fees incurred in connection with any proceeding.

10.12 Construction. The parties acknowledge that each party was represented (or had the opportunity to be represented) by legal counsel in connection with this Agreement and that each of them and his, her or its counsel have reviewed this Agreement, or have had an opportunity to do so, and that any rule of construction to the effect that ambiguities are to be resolved against the drafting party will not be employed in the interpretation of this Agreement or any amendments or any exhibits

10.13 Additional Actions. Each party agrees to do all acts and things and to make, execute and deliver such written instruments as may from time to time be reasonably required to carry out the terms and provisions of this Agreement.

10.14 Computation of Time. Whenever the last day for the exercise of any privilege or discharge of any duty under this Agreement falls upon Saturday, Sunday or any legal holiday under Massachusetts law, the party having that privilege or duty will have until 5:00 p.m. Boston, Massachusetts time, on the next succeeding regular business day to exercise that privilege or to discharge that duty.

10.15 Currency. Unless otherwise directed by Franchisor in writing, all amounts contemplated by this Agreement will be paid in United States Dollars and deposited in the bank account specified by the

recipient. Computation of any amounts to be paid which require conversion between currencies will be made at the selling rate for United States Dollars quoted by Franchisor's primary bank on the date on which payment is made. Franchisee will pay all costs of currency exchange.

10.16 Authority. Any individual signing below on behalf of a corporation, partnership, limited liability company, or other entity personally represents that he has full authority to bind the party or parties on whose behalf he is signing.

10.17 Terrorist and Money Laundering Activities. Franchisee hereby represents and warrants to Franchisor that neither Franchisee, nor any of his Affiliates or their respective equity owners, directors, officers, employees, representatives and agents (collectively, the "Included People"), (a) is identified, by name or an alias, pseudonym or nickname, on the lists of "Specially Designated Nationals" or "Blocked Persons" maintained by the U.S. Treasury Department's Office of Foreign Assets Control (texts currently available at www.treas.gov/offices/enforcement/ofac/) or (b) has violated any law prohibiting corrupt business practices, money laundering or the aid or support of persons who conspire to commit acts of terror against any person or government, including acts prohibited by the U.S. Patriot Act (text currently available at www.epic.org/privacy/terrorism/hr3162.html), U.S. Executive Order 13224 (text currently available at www.treas.gov/offices/enforcement/ofac/sanctions/terrorism.html) or any similar law. Franchisee agrees that he will comply with, and will cause the Included People to comply with, all laws prohibiting corrupt business practices, money laundering or the aid or support of persons who conspire to commit acts of terror against any person or government. Franchisee further agrees that he will immediately notify Franchisor of the occurrence of any event, or the development of any circumstances, which might render any of the foregoing representations or warranties to be false, inaccurate, or misleading.

10.18 Acknowledgement of Franchisee. Franchisee acknowledges that, except as expressly reflected in the Disclosure Document delivered to Franchisee, neither Franchisor, nor anyone acting on behalf of Franchisor, has made any claims or representations whatsoever regarding potential sales, profits, or earnings achievable by Franchisee in connection with the conduct of the Franchised Businesses. Franchisee acknowledges that he has been informed, and he understands that the successful operation of the Franchised Businesses will depend primarily upon the efforts, capabilities and management skills of Franchisee and general economic conditions and trends. Franchisee acknowledges and confirms that he has selected, or will select, the premises on which the Franchised Businesses will be established and operated by him, and that the decision to establish and operate the Franchised Businesses in those premises was, or will be, made solely by him. Franchisee accepts full responsibility for the consequences of his decision.

[Signatures on Following Page]

IN WITNESS WHEREOF, the parties have executed this Agreement, or caused this Agreement to be executed, as of _____.

MINILUXE FRANCHISE LLC

FRANCHISEE

By: _____

Its: _____

Date: _____

By: _____

Its: _____

Date: _____

CONSENT OF SPOUSE
(to be signed if Franchisee is a married individual)

In consideration of the execution of the Development Agreement to which this Consent is attached (including the exhibits thereto, the "**Agreement**") by MiniLuxe Studio Franchise, LLC, and knowing that MiniLuxe Studio Franchise, LLC will rely upon this Consent of Spouse, the undersigned spouse of the franchisee identified in the Agreement acknowledges that he/she has read the Agreement, agrees to be bound by provisions and agrees that he/she will make, execute and deliver such instruments and documents that may be necessary to carry out the provisions of the Agreement.

Dated: _____

(Signature of Spouse)

(Print Name of Spouse)

SCHEDULE A TO DEVELOPMENT AGREEMENT-
INFORMATION SHEET

If Franchisee is any entity, identify:_____

Type of entity:_____

State of organization:_____

Title of signatory:_____

If an individual, identify state of residence and domicile:_____

Address:_____

Email Address:_____

Person who will supervise the Franchised Business: _____

Address: _____

Email Address: _____

Telephone Numbers: _____

Principals of Franchisee (Shareholders, Partners, Members, Etc.--Total MUST equal 100%)

<u>Name</u>	<u>% Ownership</u>
_____	_____
_____	_____
_____	_____

Franchise Fees Payable for Subsequent Unit(s):

SCHEDULE B TO DEVELOPMENT AGREEMENT
STATE ADDENDA

**ADDENDUM TO DEVELOPMENT AGREEMENT
REQUIRED FOR CALIFORNIA FRANCHISEES**

The Registration of this franchise offering by the California Department of Financial Protection and Innovation does not constitute approval, recommendation, or endorsement by the commissioner.

PURSUANT TO SECTION 310.114.1 THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED TOGETHER WITH THE DISCLOSURE DOCUMENT AT LEAST 14 DAYS PRIOR TO EXECUTION OF AGREEMENT.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

MINILUXE FRANCHISE LLC

FRANCHISEE

By: _____

By: _____

Its: _____

Its: _____

Date: _____

Date: _____

**ADDENDUM TO DEVELOPMENT AGREEMENT
REQUIRED FOR ILLINOIS FRANCHISEES**

Payment of Initial Franchise/Development Fees will be deferred until Franchisor has met its initial obligations to franchisee, and franchisee has commenced doing business. This financial assurance requirement was imposed by the Office of the Illinois Attorney General due to Franchisor's financial condition.

Illinois law governs the Franchise Agreement.

In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.

Your rights upon Termination and Non-Renewal of an agreement are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.

In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation, or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

No statement, questionnaire or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of: (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on behalf of the Franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

MiniLuxe Franchise LLC

FRANCHISEE

By: _____

By: _____

Its: _____

Its: _____

Date: _____

Date: _____

**ADDENDUM TO DEVELOPMENT AGREEMENT
REQUIRED FOR MARYLAND FRANCHISEES**

1. Based upon franchisor's financial condition, the Maryland Securities Commissioner has required a financial assurance. Therefore, all initial fees and payments owed by franchisees shall be deferred until franchisor completes its pre-opening obligations under the franchise agreement. In addition, all development fees and initial payments by Developers shall be deferred until the first franchise under the development agreement opens.
2. Pursuant to COMAR 02.02.08.16l, the general release required as a condition of renewal, sale, and/or assignment/transfer shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law.
3. A franchisee may bring a lawsuit in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law.
4. Any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise.
5. Section 10.18 of the Development Agreement is deleted in its entirety.
6. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

MiniLuxe Franchise LLC

FRANCHISEE

By: _____

By: _____

Its: _____

Its: _____

Date: _____

Date: _____

SCHEDULE C
DEVELOPMENT AREA

**SCHEDULE D
TO DEVELOPMENT AGREEMENT**

AGREEMENT TO BE BOUND AND TO GUARANTEE

This Agreement to Be Bound and to Guarantee (**Agreement**), dated as of the date stated at the end of this Agreement, executed by the guarantors identified in Section 19 of this Agreement (each a “**Guarantor**”) in favor of **MINILUXE FRANCHISE LLC**, doing business as **MiniLuxe** (“**Franchisor**”).

WHEREAS, as an inducement for Franchisor to execute and deliver, and to perform its obligations under, that certain Development Agreement (“**Development Agreement**”), dated as of the date stated in Section 19 of this Agreement, by and between Franchisor and the Developer identified in Section 19 of this Agreement (“**Developer**”), Guarantor has agreed to jointly and severally guarantee the obligations of Developer to Franchisor and its affiliates (including, without limitation, obligations under the Development Agreement (and the assignment of concession agreement, if applicable) executed in connection therewith) and to be bound by certain of the provisions contained in the Development Agreement.

WHEREAS, Guarantor owns, directly or indirectly, a 20% or greater equity interest in Developer.

WHEREAS, Guarantor acknowledges and agrees that Franchisor will materially rely upon Guarantor’s obligations under this Agreement.

NOW, THEREFORE, in consideration of the foregoing and the execution and delivery of the Developer Agreement by Franchisor, and the performance of Franchisor’s obligations thereunder, Guarantor agrees, for the benefit of Franchisor and its affiliates, as follows:

1. Guaranty. Guarantor unconditionally guarantees and promises to pay to Franchisor and/or its affiliates and to perform, for the benefit of Franchisor and/or its affiliates, on demand, any and all obligations and liabilities of Developer in connection with, with respect to or arising out of the Developer Agreement as well as any other agreements executed by Developer in conjunction with the Developer Agreement, if applicable, executed in connection therewith and/or any other agreement with Franchisor or its affiliates.

2. Confidentiality.

2.1 Guarantor acknowledges that Franchisor is engaged in a highly competitive business, the success of which is dependent upon, among other things, trade secrets and other confidential and proprietary information, processes, materials and rights relating to the development, promotion and operation of the MiniLuxe Studio (as defined in the Developer Agreement), including, without limitation, Franchisor’s Manual, method of operation, processes, techniques, formulae and procedures (collectively, the “Confidential Information”). Guarantor further acknowledges that the Confidential Information constitutes valuable trade secrets.

2.2 Guarantor agrees not to use for any purpose or disclose or reveal (and must cause all of Developer’s directors, officers, and employees not to use for any purpose, or disclose or reveal), during the term of this Agreement or forever thereafter, to any person any contents of Franchisor’s Manual, any Confidential Information or any other information relating to the development, marketing, opening, or operation of MiniLuxe Studios. Guarantor must fully and strictly comply with all security measures prescribed by Franchisor for maintaining the confidentiality of all Confidential Information.

2.3 Guarantor acknowledges that to a default of her or her obligations under this Section 2 would cause damage to Franchisor and to Franchisor’s other franchisees and that Guarantor would be liable for this damage.

2.4 Notwithstanding the foregoing, Guarantor may disclose Confidential Information to a person who is bound by the confidentiality obligations to Franchisor and the covenants contemplated by Section 18 of the Developer Agreement, to the extent that that disclosure is necessary in connection with that person's capacity with Developer.

2.5 Notwithstanding the foregoing, the following will not be subject to the provisions of this Section 2

2.5.1 Information which is in the public domain as of the date of receipt by Developer.

2.5.2 Information which is known to Developer prior to the date of receipt by Developer.

2.5.3 Information which becomes known to the public without a default of the provisions of this Section 2 of the Agreement or any other agreement executed in connection with the Developer Agreement; and

2.5.4 Information which is required by law to be disclosed or revealed, but only strictly to the extent required by law.

3. Covenant Not to Compete. Guarantor acknowledges and agree that: (1) pursuant to this Agreement, you will have access to the Confidential Information; (2) the System and the opportunities, associations and experience established by us and acquired by you under this Agreement are of substantial and material value; (3) in developing the System, we and our Affiliates have made and continue to make substantial investments of time, technical and commercial research, and money; (4) we would be unable to adequately protect the System and the Confidential Information against unauthorized use or disclosure and would be unable to adequately encourage a free exchange of ideas and information among MiniLuxe Studios if our franchisees were permitted to hold interests in "Competing Businesses" (which are defined as businesses that provide nail, waxing, and/or beauty services, and related retail products). Guarantor acknowledges that restrictions on his/her right to hold interests in or perform services for Competing Businesses will not hinder his/her activities. Guarantor expressly acknowledges that he/she possesses skills and abilities of a general nature and has other opportunities for exploiting these skills. Consequently, our enforcing the restrictions contained in this Section will not deprive Guarantor of the ability to earn a living. Guarantor therefore agrees that, during the term of the Development Agreement and for the "Restricted Period" following the expiration or earlier termination of this Agreement, Guarantor will not, either directly or indirectly, for yourself, or through, on behalf of, or in conjunction with, any person, firm, partnership, corporation, limited liability company, or other entity:

3.1 own, maintain, operate, engage in, franchise or license, advise, help, make loans to, or have any direct or indirect controlling or non-controlling interest as an owner (whether of record, beneficially, or otherwise) or be or perform services as a partner, director, officer, manager, employee, consultant, representative, or agent in any Competing Business;

3.2 divert or attempt to divert, by direct or indirect inducement or otherwise, any actual or potential business or customer of any MiniLuxe Studio to a Competing Business.

3.3 For purposes of this Agreement, the term "Restricted Period" shall be two (2) years from the date the Development Agreement expires or is terminated; provided however, that if a court determines that such period is unenforceable, the Restricted Period shall end one (1) year from the date the Development Agreement expires or is terminated; provided however, that if a court determines that such period is unenforceable, the Restricted Period shall end six (6) months from the date the Development Agreement expires or is terminated.;

3.4 During the term of the Development Agreement, there is no geographical limitation on the restrictions contained in this Section 3. During the Restricted Period, these restrictions will apply at the Premises; within the Protected Area; within a 5-mile radius of the outer boundaries of the Protected Area; and within 5 miles of any other MiniLuxe Studio in operation or under construction on the later of: (i) the date of the termination or expiration of this Agreement; or (ii) the date on which you begin to comply with Section 3 (the "**Restricted Area**");

3.5 If, at any time during the Restricted Period, you fail to comply with your obligations contained in this Section 3, that period of noncompliance will not be credited toward the satisfaction of your obligations under this Section 3. These restrictions also apply after Transfers, as provided in the Development Agreement. Equity ownership of less than 2% of a Competing Business whose stock or other forms of ownership interest are publicly traded on a recognized United States stock exchange will not be deemed to violate this Section 3; or

3.6 If any restriction in this Section 3 is deemed unenforceable by virtue of its scope in terms of area, business activity prohibited, and/or length of time, but would be enforceable if modified, you and we agree that the covenant will be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction whose law determines the covenant's validity. Specifically, if any part of these restrictions is found to be unreasonable in time or distance, each month of time or mile of distance may be deemed a separate unit so that the time or distance may be reduced by appropriate order of the court to that deemed reasonable.

4. Restriction on Hiring. Guarantor may not, during the term of the Development Agreement and for the one-year period after the expiration or termination of the Development Agreement for any reason, directly or indirectly (as an owner, partner, director, officer, employee, manager, consultant, shareholder, representative, agent, Franchisor or otherwise), employ, hire or engage as an independent contractor or otherwise any person who is or was (at any time during the term of the Development Agreement) employed or engaged as an independent contractor or otherwise by Franchisor or any of its affiliates.

5. Use of Name and Likeness. Franchisor will be entitled to use the name, likeness, and voice of Guarantor for purposes of promoting the franchise, Franchisor, and its products, including, without limitation, all photos and audio and video recordings, and Guarantor hereby irrevocably consents thereto. Guarantor acknowledges that Franchisor will own all right, title, and interest, to the extent allowed by law, in all rights of integrity, disclosure and publication and any other rights that may be known as or referred to as moral rights, artist's rights, publicity rights or the like associated with such photos and audio and video recordings and assigns and transfers unto Franchisor the full and exclusive right, title, and interest to such publicity rights.

6. Innovations. Guarantor may conceive, invent, create, design and/or develop various ideas, techniques, methods, processes and procedures, recipes, formulae, products, packaging or other concepts and features relating to the manufacturing, production, marketing and sale of nail, waxing, massage, and related services and related retail products or other similar services and products in connection with the MiniLuxe Studio (the "Innovations"). Guarantor assigns any and all of its rights, title, and interest in the Innovations, including, without limitation, any intellectual property rights, to Franchisor, and also agrees to cooperate with Franchisor and its counsel in the protection of the Innovations, including, without limitation, the perfecting of title thereto.

7. Copyrights; Works-for-Hire; Solicitation. All advertising and promotional materials generated by or for Developer or its officers, managers or employees for the MiniLuxe Studio will be deemed a work-made-for-hire, and all ownership rights, including, without limitation, any copyrights, in such advertising and promotional materials are hereby assigned to Franchisor. In addition, Guarantor will cooperate in the protecting any items or materials suitable for copyright protection by Franchisor. Guarantor must not solicit

other franchisees or Developers, or use the lists of franchisees and Developers, for any commercial or other purpose other than purposes directly related to the operation of the MiniLuxe Studio.

8. **Guaranty of Payment.** This is a guaranty of payment and not of collection. This Agreement will remain in full force and effect until all amounts payable by Guarantor shall have been validly, finally, and irrevocably paid in full and all obligations to be performed by Guarantor shall have been validly, finally, and irrevocably performed in full.

9. **Waiver.** Guarantor waives: (a) Any right to require Franchisor to (i) proceed against any other person; (ii) proceed against or exhaust any security; or (iii) pursue any other remedy. Franchisor may exercise or not exercise any right or remedy it has against Developer or any security it holds (including the right to foreclose by judicial or non-judicial sale) without affecting Guarantor's liability hereunder; (b) any defenses from disability or other defense of Developer or from the cessation Developer's liabilities; (c) any setoff, defense, or counterclaim against Franchisor; (d) any defense from the absence, impairment, or loss of any right of reimbursement or subrogation or any other rights against Developer. Until Developer's obligations (except inchoate indemnification obligations) to Franchisor have been paid in full, Guarantor has no right of subrogation or reimbursement or other rights against Developer; (e) Any right to enforce any remedy that Franchisor has against Developer; (f) any rights to participate in any security held by Franchisor; (g) any demands for performance, notices of nonperformance, or of new or additional indebtedness incurred by Developer to Franchisor. Guarantor is responsible for being and keeping himself/herself informed of Developer's financial condition; (h) the benefit of any act or omission by Franchisor which directly or indirectly results in or aids the discharge of Developer from any of the obligations by operation of law or otherwise; (i) the benefit of California Civil Code Section 2815 permitting the revocation of this Guaranty as to future transactions and the benefit of California Civil Code Sections 2809, 2810, 2819, 2839, 2845, 2848, 2849, 2850, 2899 and 1432 with respect to certain suretyship defenses.

10. **Subrogation.** Guarantor hereby agrees that he/she will not exercise any rights of subrogation which he may acquire due to any payment or performance of the obligations of Developer pursuant to this Agreement unless and until all amounts payable to Franchisor or its affiliates, and all obligations for the benefit of Franchisor or its affiliates, shall have been validly, finally, and irrevocably paid and performed in full.

11. **Reasonable Restraints; Remedies.** Guarantor acknowledges that the covenants contained in this Agreement (including, without limitation, the territorial and time restraints) are reasonable and necessary and agrees that her failure to adhere strictly to the restrictions contained herein will cause substantial and irreparable damage to Franchisor, Developer and to Franchisor's other franchisees. In the event of any default by Guarantor of any of the terms of this Agreement, Franchisor and/or Developer will be entitled to institute and prosecute proceedings, at law or in equity, in any court of competent jurisdiction, to obtain an injunction to enforce the provisions of this Agreement and to pursue any other remedy to which Franchisor and/or Developer may be entitled. Guarantor agrees that the rights conveyed by this Agreement are of a unique and special nature and that Franchisor's and Developer's remedy at law for any default would be inadequate and agrees and consents that temporary or permanent injunctive relief may be granted in any proceeding which may be brought to enforce any provision hereof, without the necessity of posting bond therefor or proof of actual damages.

12. **Enforceability.** If the scope of any restriction contained in this Agreement is too broad to permit the enforcement of such restriction to its fullest extent, then such restriction will be enforced to the maximum extent permitted by law, and Guarantor hereby consents and agrees that such scope may be judicially limited or modified accordingly in any proceeding brought to enforce such restriction. Each covenant contained in this Agreement is independent and severable and, to the extent that any such covenant shall be declared by a court of competent jurisdiction to be illegal, invalid, or unenforceable, such

declaration will not affect the legality, validity or enforceability of any other provision contained herein or the legality, validity, or enforceability of such covenant in any other jurisdiction.

13. No Waiver. No failure or delay on the part of Franchisor or its affiliates in exercising its rights hereunder will operate as a waiver of, or impair, any such right. No single or partial exercise of any such right will preclude any other or further exercise thereof or the exercise of any other right. No waiver of any such right will be effective unless given in writing, specifying with particularity the nature of the waiver. No waiver of any such right will be deemed a waiver of any other right hereunder. The rights provided for herein are cumulative and are not exclusive of any other rights, powers, privileges, or remedies provided by law.

14. Attorneys' Fees. Guarantor will pay reasonable attorneys' fees and expenses and all other costs and expenses that may be incurred by Franchisor or its affiliates in connection with enforcing this Agreement.

15. Massachusetts Law to Govern; Jurisdiction; Right to Jury Trial and Class Action Waived; Certain Damages Waived; Statute of Limitations. This Agreement will be governed by, and construed and enforced in accordance with, the law of Massachusetts, regardless of any conflict-of-law provisions to the contrary. We may file suit in the federal or state court located in the jurisdiction where our principal offices are located at the time suit is filed or in the jurisdiction where you reside or do business, where your MiniLuxe Studio is or was located, or where the claim arose. You consent to the personal jurisdiction of those courts over you and to venue in those courts.

16. GUARANTOR HEREBY WAIVES THE RIGHT TO A JURY TRIAL, WAIVES THE RIGHT TO INITIATE OR PARTICIPATE IN A CLASS ACTION IN ANY FORUM, INCLUDING, WITHOUT LIMITATION, ARBITRATION, AND WAIVES THE RIGHT TO SEEK OR COLLECT PUNITIVE, CONSEQUENTIAL AND SPECIAL DAMAGES IN ANY FORUM, INCLUDING, WITHOUT LIMITATION, ARBITRATION. NOTWITHSTANDING ANYTHING CONTAINED IN THIS AGREEMENT TO THE CONTRARY, GUARANTOR AGREES THAT ANY CLAIMS UNDER, ARISING OUT OF OR RELATED TO THIS AGREEMENT MUST BE BROUGHT WITHIN TWO YEARS OF THE DATE ON WHICH THE UNDERLYING CAUSE OF ACTION ACCRUED, AND GUARANTOR HEREBY WAIVES ANY RIGHT TO BRING ANY SUCH ACTION AFTER SUCH TWO-YEAR PERIOD.

17. Binding Nature of Agreement. This Agreement will be binding upon Guarantor and her respective successors, heirs and assigns and will inure to the benefit of Franchisor, its affiliates and their respective successors and assigns.

18. Joint and Several. If more than one person signs this Agreement as a Guarantor, her, her, or its obligation will be joint and several.

19. Entire Agreement; Amendment. This Agreement contains the entire agreement and understanding between the parties with respect to the subject matter hereof, and supersedes all prior and contemporaneous agreements, understandings, inducements, and conditions, express or implied, oral, or written, of any nature whatsoever with respect to the subject matter hereof. The express terms hereof control and supersede any course of performance or usage of the trade inconsistent with any of the terms hereof. This Agreement may not be modified or amended other than by an agreement in writing signed by each of the parties. The provisions of Section 18 are not intended to, nor will they, act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

SIGNATURE PAGE

Date of Franchisee Agreement: _____

Printed Name(s) of Guarantor(s): _____

Name of Franchisee: _____

GUARANTORS

Signature: _____

Name: _____

(Print Name)

Date _____

Address: _____

Signature: _____

Name: _____

(Print Name)

Date _____

Address: _____

Signature: _____

Name: _____

(Print Name)

Date _____

Address: _____

Signature: _____

Name: _____

(Print Name)

Date _____

Address: _____

EXHIBIT D TO THE DISCLOSURE DOCUMENT

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262 TOTAL PAGES

EXHIBIT E
TO THE FRANCHISE AGREEMENT
FRANCHISEES

Franchisees (as of December 31, 2025)

Location	Name	Address	Phone Number
Florida	Peiru Kim	1053 E Cumberland Ave, Suite 110 Tampa, FL 33602	(857) 702-8132
Massachusetts	Quynh Pham	273 Harvard St, Brookline, MA 02446	857.222.8343

EXHIBIT F TO THE DISCLOSURE DOCUMENT
FINANCIAL STATEMENTS



CONSENT

Kezos & Dunlavy, LLC consents to the use in the Franchise Disclosure Document issued by Miniluxe Franchise, LLC (“Franchisor”) on June 29, 2026, as it may be amended, of our report dated June 23, 2026 relating to the financial statements of Franchisor for the years ending December 28, 2025 and December 29, 2024.

Kezos & Dunlavy

Kezos & Dunlavy, LLC

MiniLuxe

MINILUXE FRANCHISE, LLC

FINANCIAL STATEMENTS

WITH INDEPENDENT AUDITOR'S REPORT

DECEMBER 28, 2025 AND DECEMBER 29, 2024



MINILUXE FRANCHISE, LLC

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Independent Auditor's Report

To the Member
Miniluxe Franchise, LLC
Wilmington, DE

Opinion

We have audited the accompanying financial statements of Miniluxe Franchise, LLC, which comprise the balance sheet as of December 28, 2025 and December 29, 2024, and the related statements of operations, member's equity, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Miniluxe Franchise, LLC as of December 28, 2025 and December 29, 2024, and the related statements of operations, member's equity and cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal-control related matters that we identified during the audit.

Kezas & Dunbar

St. George, Utah
June 23, 2026

MINILUXE FRANCHISE, LLC
BALANCE SHEETS
As of December 28, 2025 and December 29, 2024

	<u>2025</u>	<u>2024</u>
Assets		
Current assets		
Cash and cash equivalents	\$ 435,000	\$ 300,000
Accounts receivable	73,509	2,174
Total current assets	<u>508,509</u>	<u>302,174</u>
Total assets	<u><u>\$ 508,509</u></u>	<u><u>\$ 302,174</u></u>
 Liabilities and Member's Equity		
Current liabilities		
Due to related party	\$ 123,292	\$ 146,885
Accounts payable	1,560	-
Marketing fund	11,569	-
Deferred revenue, current portion	<u>19,500</u>	<u>5,000</u>
Total current liabilities	<u>155,921</u>	<u>151,885</u>
Non-current liabilities		
Deferred revenue, net of current portion	<u>169,042</u>	<u>44,583</u>
Total non-current liabilities	<u>169,042</u>	<u>44,583</u>
Total liabilities	<u>324,963</u>	<u>196,468</u>
Member's equity	<u>183,546</u>	<u>105,706</u>
Total liabilities and member's equity	<u><u>\$ 508,509</u></u>	<u><u>\$ 302,174</u></u>

The accompanying notes to the financial statements are an integral part of these financial statements

MINILUXE FRANCHISE, LLC
STATEMENTS OF OPERATIONS AND MEMBER'S EQUITY
For the Years Ended December 28, 2025 and December 29, 2024

	<u>2025</u>	<u>2024</u>
Operating revenues		
Franchise fees	\$ 6,041	\$ 417
Royalties	69,413	1,558
Technology fees	<u>3,257</u>	<u>200</u>
Total operating revenues	<u>78,711</u>	<u>2,175</u>
Operating expenses		
General and administrative	871	135,188
Advertising and marketing	-	6,309
Professional fees	<u>-</u>	<u>54,972</u>
Total operating expenses	<u>871</u>	<u>196,469</u>
Operating income (loss)	<u>77,840</u>	<u>(194,294)</u>
Net income (loss)	<u>\$ 77,840</u>	<u>\$ (194,294)</u>
Beginning member's equity	\$ 105,706	\$ -
Net income (loss)	77,840	(194,294)
Member's contribution	<u>-</u>	<u>300,000</u>
Ending member's equity	<u>\$ 183,546</u>	<u>\$ 105,706</u>

The accompanying notes to the financial statements are an integral part of these financial statements

MINILUXE FRANCHISE, LLC
STATEMENTS OF CASH FLOWS
For the Years Ended December 28, 2025 and December 29, 2024

	<u>2025</u>	<u>2024</u>
Cash flows from operating activities:		
Net income (loss)	\$ 77,840	\$ (194,294)
Changes in operating assets and liabilities:		
Accounts receivable	(71,335)	(2,174)
Due to related party	(23,593)	146,885
Marketing fund	11,569	-
Accounts payable	1,560	-
Deferred revenue	138,959	49,583
Cash flows provided by operating activities	<u>135,000</u>	<u>-</u>
Cash flows from financing activities:		
Member's contribution	<u>-</u>	<u>300,000</u>
Cash flows provided by financing activities	<u>-</u>	<u>300,000</u>
Net change in cash and cash equivalents	135,000	300,000
Cash and cash equivalents at beginning of period	<u>300,000</u>	<u>-</u>
Cash and cash equivalents at end of period	<u><u>\$ 435,000</u></u>	<u><u>\$ 300,000</u></u>
Supplemental disclosures of cash flow		
Cash paid for interest and taxes	\$ -	\$ -

The accompanying notes to the financial statements are an integral part of these financial statements

MINILUXE FRANCHISE, LLC
NOTES TO THE FINANCIAL STATEMENTS
December 28, 2025 and December 29, 2024

(1) Nature of Business and Summary of Significant Accounting Policies

(a) Nature of Business

Miniluxe Franchise, LLC (the “Company”) was organized in the State of Delaware on January 31, 2024, as a limited liability company. The Company was formed to franchise, develop, own, and operate Miniluxe salons and to foster the growth and expansion of the Miniluxe franchising system.

The Company uses the accrual basis of accounting; their accounting period is 52/53-week annual accounting period. Under this method the annual accounting period ends on the Sunday closest to December 31 of each year. Fiscal year for 2025 ended December 28, 2025.

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America.

(b) Accounting Standards Codification

The Financial Accounting Standards Board (“FASB”) has issued the FASB Accounting Standards Codification (“ASC”) that became the single official source of authoritative U.S. generally accepted accounting principles (“GAAP”), other than guidance issued by the Securities and Exchange Commission (SEC), superseding existing FASB, American Institute of Certified Public Accountants, Emerging Issues Task Force and related literature. All other literature is not considered authoritative. The ASC does not change GAAP; it introduces a new structure that is organized in an accessible online research system.

(c) Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures. Actual results could differ from those estimates.

(d) Cash and Cash Equivalents

Cash equivalents include all highly liquid investments with maturities of three months or less at the date of purchase.

(e) Accounts Receivable

Accounts receivable are recorded for amounts due based on the terms of executed franchise agreements for franchise sales, technical assistance fees, and upon provision/shipment and invoicing of products or services from the Company’s offices or suppliers. These accounts receivable are carried at original invoice amount less an estimate made for doubtful receivables based on a review of outstanding amounts.

When determining the allowance for doubtful receivables, the Company has adopted ASC 326, Financial Instruments—Credit Losses. This standard requires that Management utilize the Current Expected Credit Losses (“CECL”) model to recognize the appropriate allowance for doubtful receivables. This model requires entities to estimate and recognize expected credit losses over the life of the financial instrument. For trade receivables, Management has elected to apply a simplified approach, based on historical loss experience and adjustments for current and forecasted economic conditions. Management regularly evaluates individual customer receivables, considering their financial condition, credit history, and current economic conditions. Accounts receivable are written off when deemed uncollectible. Recoveries of accounts receivable previously written off are recorded as income when received.

As of December 28, 2025, and December 29, 2024, the Company had no allowance for doubtful accounts.

MINILUXE FRANCHISE, LLC
NOTES TO THE FINANCIAL STATEMENTS
December 28, 2025 and December 29, 2024

(f) Revenue Recognition

Upon inception, the Company adopted ASC 606, Revenue from Contracts with Customers. ASC 606 provides that revenues are to be recognized when control of promised goods or services is transferred to a customer in an amount that reflects the considerations expected to be received for those goods or services. In implementing ASC 606, the Company evaluated all revenue sources using the five-step approach: identify the contract, identify the performance obligations, determine the transaction price, allocate the transaction price, and recognize revenue. For each franchised location, the Company enters into a formal franchise agreement that clearly outlines the various components of the transaction price and the Company's performance obligations.

The Company's revenues consist of initial franchise fees, royalties based on a percentage of gross revenues, and technology fees.

Royalties and Technology fees

Upon evaluation of the five-step process, the Company has determined that royalties are to be recognized in the same period as the underlying sales.

Initial franchise fees

The Company enters into franchise agreements that grant franchisees the right to operate under the Company's trade name and business system for a specified term, typically 10 years.

The initial franchise fee provides the franchisee with access to the Company's trademarks and intellectual property, training and pre-opening support and ongoing access to the Company's franchise system.

The Company has concluded that these promised goods and services are highly related to the ongoing right to access the Company's intellectual property and franchise system. Accordingly, the initial franchise fee represents consideration for a single performance obligation consisting of a right to access the Company's intellectual property and franchise system over the term of the franchise agreement.

Revenue from initial franchise fees is therefore recognized on a straight-line basis over the term of the franchise agreement, which reflects the pattern in which the franchisee simultaneously receives and consumes the benefits of the Company's performance.

(g) Income Taxes

The Company is structured as a limited liability company under the laws of the state of Delaware. Accordingly, the income or loss of the Company will be included in the income tax returns of the member. Therefore, there is no provision for federal and state income taxes.

The Company follows the guidance under Accounting Standards Codification ("ASC") Topic 740, Accounting for Uncertainty in Income Taxes. ASC Topic 740 prescribes a more-likely-than-not measurement methodology to reflect the financial statement impact of uncertain tax positions taken or expected to be taken in the tax return. If taxing authorities were to disallow any tax positions taken by the Company, the additional income taxes, if any, would be imposed on the member rather than the Company. Accordingly, there would be no effect on the Company's financial statements.

The Company's income tax returns are subject to examination by taxing authorities for a period of three years from the date they are filed. As of December 28, 2025, the 2024 tax year was subject to examination.

(h) Advertising Cost

The Company expenses advertising costs as incurred.

MINILUXE FRANCHISE, LLC
NOTES TO THE FINANCIAL STATEMENTS
December 28, 2025 and December 29, 2024

(i) *Financial Instruments*

For certain of the Company's financial instruments, including cash and cash equivalents, accounts receivable, and accounts payable, the carrying amounts approximate fair value due to their short maturities.

(j) *Concentration of Risk*

The Company maintains its cash in bank deposit accounts that at times may exceed federally insured limits. The Company has not experienced any losses in such accounts. The Company believes it is not exposed to any significant credit risks on cash or cash equivalents.

(2) Franchise Agreements

The Company's franchise agreements generally provide for a payment of initial franchise fees as well as continuing royalty fees to the Company based on a percentage of sales. Under the franchise agreement, franchisees are granted the right to operate a location using the Miniluxe system for a period of ten years. Under the Company's revenue recognition policy, the Company defers initial fees and recognizes revenue over the life of the contract.

The Company's deferred revenue activity is as follows for the years ended December 28, 2025 and December 29, 2024:

	2025	2024
Beginning deferred revenue	\$ 49,583	\$ -
Additions	145,000	50,000
Revenue recognized from beginning deferred revenue	(5,000)	-
Revenue recognized from contracts executed in the current year	(1,041)	(417)
Ending deferred revenue	<u>\$ 188,542</u>	<u>\$ 49,583</u>
Deferred revenue, current	\$ 19,500	\$ 5,000
Deferred revenue, non-current	169,042	44,583
	<u>\$ 188,542</u>	<u>\$ 49,583</u>

(3) Accounts Payable

Accounts payable represents amounts owed to vendors for goods and services received in the normal course of business.

(4) Marketing Fund

Under the terms of the franchise agreements, franchisees are required to contribute marketing fees based on a percentage of gross sales. The Company administers the marketing fund and uses the contributions to support system-wide advertising, marketing, promotional activities, and brand development.

Marketing fund contributions are recorded as a liability when earned and are reduced as qualifying marketing expenditures are incurred.

(5) Related Party Transactions

The Company is a wholly owned subsidiary of Miniluxe, Inc. During the years ended December 28, 2025 and December 29, 2024, Miniluxe, Inc. paid certain operating expenses on behalf of the Company. These transactions are recorded as amounts due to the parent company.

MINILUXE FRANCHISE, LLC
NOTES TO THE FINANCIAL STATEMENTS
December 28, 2025 and December 29, 2024

As of December 28, 2025, and December 29, 2024, the outstanding balance due to Miniluxe, Inc. was \$123,292 and \$146,885, respectively. The balance is non-interest-bearing, unsecured, and has no specified repayment terms. Management expects the balance to be repaid as funds become available from the Company's operations.

(6) Commitments and Contingencies

The Company may be subject to various claims, legal actions and complaints arising in the ordinary course of business. In accounting for legal matters and other contingencies, the Company follows the guidance in ASC Topic 450 Contingencies, under which loss contingencies are accounted for based upon the likelihood of incurrence of a liability. If a loss contingency is "probable" and the amount of loss can be reasonably estimated, it is accrued. If a loss contingency is "probable" but the amount of loss cannot be reasonably estimated, disclosure is made. If a loss contingency is "reasonably possible," disclosure is made, including the potential range of loss, if determinable. Loss contingencies that are "remote" are neither accounted for nor disclosed.

In the opinion of management, the ultimate resolution of these matters, if any, will not have a material adverse effect on the Company's financial position.

(7) Subsequent Events

Management has reviewed and evaluated subsequent events through June 23, 2026, the date on which the financial statements were issued.



CONSENT

Kezos & Dunlavy hereby consents to the use in the Franchise Disclosure Document issued by Miniluxe Franchise, LLC ("Franchisor") on August 13, 2025, as it may be amended, of our audited report dated August 13, 2025 relating to the financial statements of Franchisor for the period ending December 29, 2024.

Kezos & Dunlavy

Kezos & Dunlavy, LLC

MiniLuxe

MINILUXE FRANCHISE, LLC

FINANCIAL STATEMENTS

WITH INDEPENDENT AUDITOR'S REPORT

DECEMBER 29, 2024



MINILUXE FRANCHISE, LLC

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Independent Auditor's Report

To the Member
Miniluxe Franchise, LLC
Wilmington, DE

Opinion

We have audited the accompanying financial statements of Miniluxe Franchise, LLC, which comprise the balance sheet as of December 29, 2024, and the related statements of operations, member's equity, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Miniluxe Franchise, LLC as of December 29, 2024, and the related statements of operations, member's equity and cash flows for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter

The financial statements of Miniluxe Franchise, LLC for the period from inception (January 31, 2024) to February 28, 2024, were previously audited by us, and our report dated March 13, 2024 expressed an unqualified opinion on those financial statements. The financial statements presented in this report cover and supersede those previously issued on March 13, 2024 through the partial year ended February 28, 2024. Our opinion is not modified in respect of this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than

for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal-control related matters that we identified during the audit.

Kezar & Dunlavy

St. George, Utah
August 13, 2025

MINILUXE FRANCHISE, LLC
BALANCE SHEET
As of December 29, 2024

	<u>2024</u>
Assets	
Current assets	
Cash and cash equivalents	\$ 300,000
Accounts receivable	<u>2,174</u>
Total current assets	<u>302,174</u>
Total assets	<u><u>\$ 302,174</u></u>
 Liabilities and Member's Equity	
Current liabilities	
Due to related party	\$ 146,885
Deferred revenue, current portion	<u>5,000</u>
Total current liabilities	<u>151,885</u>
 Non-current liabilities	
Deferred revenue, net of current portion	<u>44,583</u>
Total non-current liabilities	<u>44,583</u>
Total liabilities	<u>196,468</u>
Member's equity	<u>105,706</u>
Total liabilities and members' equity	<u><u>\$ 302,174</u></u>

The accompanying notes to the financial statements are integral part of these financial statements

MINILUXE FRANCHISE, LLC
STATEMENTS OF OPERATIONS AND MEMBER'S EQUITY
For the Year Ended December 29, 2024

	<u>2024</u>
Operating revenues	
Franchise fees	\$ 417
Royalties	1,558
Technology fees	<u>200</u>
Total operating revenues	<u>2,175</u>
Operating expenses	
General and administrative	135,188
Advertising and marketing	6,309
Professional fees	<u>54,972</u>
Total operating expenses	<u>196,469</u>
Operating loss	<u>(194,294)</u>
Net loss	<u><u>\$ (194,294)</u></u>
Beginning member's equity	\$ -
Net loss	(194,294)
Member's contribution	<u>300,000</u>
Ending member's equity	<u><u>\$ 105,706</u></u>

The accompanying notes to the financial statements are integral part of these financial statements

MINILUXE FRANCHISE, LLC
STATEMENT OF CASH FLOWS
For the Year Ended December 29, 2024

	<u>2024</u>
Cash flows from operating activities:	
Net loss	\$ (194,294)
Changes in operating assets and liabilities:	
Accounts receivable	(2,174)
Due to related party	146,885
Deferred revenue	<u>49,583</u>
Cash flows provided by operating activities	<u>-</u>
Cash flows from financing activities:	
Member's contribution	<u>300,000</u>
Cash flows provided by financing activities	<u>300,000</u>
Net change in cash and cash equivalents	300,000
Cash and cash equivalents at beginning of period	<u>-</u>
Cash and cash equivalents at end of period	<u><u>\$ 300,000</u></u>
Supplemental disclosures of cash flow	
Cash paid for interest and taxes	\$ -

The accompanying notes to the financial statements are integral part of these financial statements

MINILUXE FRANCHISE, LLC
NOTES TO THE FINANCIAL STATEMENTS
December 29, 2024

(1) Nature of Business and Summary of Significant Accounting Policies

(a) Nature of Business

Miniluxe Franchise, LLC (the “Company”) was organized in the State of Delaware on January 31, 2024, as a limited liability company. The Company was formed to franchise, develop, own and operate Miniluxe salons, and to foster the growth and expansion of the Miniluxe franchising system.

The Company uses the accrual basis of accounting, their accounting period is 52/53-week annual accounting period. Under this method the annual accounting period ends on the Sunday closest to December 29 of each year. Fiscal year for 2024 ended December 29, 2024.

(b) Accounting Standards Codification

The Financial Accounting Standards Board (“FASB”) has issued the FASB Accounting Standards Codification (“ASC”) that became the single official source of authoritative U.S. generally accepted accounting principles (“GAAP”), other than guidance issued by the Securities and Exchange Commission (SEC), superseding existing FASB, American Institute of Certified Public Accountants, emerging Issues Task Force and related literature. All other literature is not considered authoritative. The ASC does not change GAAP; it introduces a new structure that is organized in an accessible online research system.

(c) Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures. Actual results could differ from those estimates.

(d) Cash and Cash Equivalents

Cash equivalents include all highly liquid investments with maturities of three months or less at the date of purchase. As of December 29, 2024, the Company had cash and cash equivalents of \$300,000.

(e) Accounts Receivable

Accounts receivable are recorded for amounts due based on the terms of executed franchise agreements for franchise sales, technical assistance fees, and upon provision/shipment and invoicing of products or services from the Company’s offices or suppliers. These accounts receivable are carried at original invoice amount less an estimate made for doubtful receivables based on a review of outstanding amounts.

When determining the allowance for doubtful receivable, the Company has adopted ASC 326, Financial Instruments—Credit Losses. This standard requires that Management utilize the Current Expected Credit Losses (“CECL”) model to recognize the appropriate allowance for doubtful receivables. This model requires entities to estimate and recognize expected credit losses over the life of the financial instrument. For trade receivables, Management has elected to apply a simplified approach, based on historical loss experience and adjustments for current and forecasted economic conditions. Management regularly evaluates individual customer receivables, considering their financial condition, credit history and current economic conditions. Accounts receivable are written off when deemed uncollectible. Recoveries of accounts receivable previously written off are recorded as income when received.

As of December 29, 2024, the Company had accounts receivable of \$2,174. The Company had no allowance for doubtful accounts.

MINILUXE FRANCHISE, LLC
NOTES TO THE FINANCIAL STATEMENTS
December 29, 2024

(f) Revenue Recognition

The Company's revenues consist of initial franchise fees and royalty fees. Upon inception, the Company has adopted ASC 606, *Revenue from Contracts with Customers*. ASC 606 provides that revenues are to be recognized when control of promised goods or services is transferred to a customer in an amount that reflects the considerations expected to be received for those goods or services. In implementing ASC 606, the Company evaluated all revenue sources using the five-step approach: identify the contract, identify the performance obligations, determine the transaction price, allocate the transaction price, and recognize revenue.

For each area representative agreement and franchised location, the Company enters into a formal agreement that clearly outlines the transaction price and the Company's performance obligations.

Upon evaluation of the five-step process, the Company has determined that royalties from locations operated by franchisees, which are based on a percentage of gross revenue, are to be recognized at the time the underlying sales occur. Initial franchise fees are recognized as the Company satisfies the performance obligation over the franchise term, which is generally 10 years.

(g) Income Taxes

The Company is structured as a limited liability company under the laws of the state of Missouri. Accordingly, the income or loss of the Company will be included in the income tax returns of the member. Therefore, there is no provision for federal and state income taxes.

The Company follows the guidance under Accounting Standards Codification ("ASC") Topic 740, Accounting for Uncertainty in Income Taxes. ASC Topic 740 prescribes a more-likely-than-not measurement methodology to reflect the financial statement impact of uncertain tax positions taken or expected to be taken in the tax return. If taxing authorities were to disallow any tax positions taken by the Company, the additional income taxes, if any, would be imposed on the member rather than the Company. Accordingly, there would be no effect on the Company's financial statements.

The Company's income tax returns are subject to examination by taxing authorities for a period of three years from the date they are filed. As of December 29, 2024, 2024 was subject to examination.

(h) Advertising Cost

The Company expenses advertising costs as incurred. Advertising expenses for the year ended December 29, 2024, were \$6,309.

(i) Financial Instruments

For certain of the Company's financial instruments, including cash and cash equivalents, accounts receivable, and accounts payable, the carrying amounts approximate fair value due to their short maturities.

(j) Concentration of Risk

The Company maintains its cash in bank deposit accounts that at times may exceed federally insured limits. The Company has not experienced any losses in such accounts. The Company believes it is not exposed to any significant credit risks on cash or cash equivalents.

MINILUXE FRANCHISE, LLC
NOTES TO THE FINANCIAL STATEMENTS
December 29, 2024

(2) Franchise Agreements

The Company's franchise agreements generally provide for a payment of initial franchise fees as well as continuing royalty fees to the Company based on a percentage of sales. Under the franchise agreement, franchisees are granted the right to operate a location using the Miniluxe system for a period of ten years. Under the Company's revenue recognition policy, the Company defers initial fees and recognizes revenue over the life of the contract.

The Company has estimated the following current and non-current portions of deferred revenue as of December 29, 2024:

	2024
Deferred revenue, current	\$ 5,000
Deferred revenue, non-current	44,583
	<u>\$ 49,583</u>

(3) Related Party Transactions

The Company is a wholly owned subsidiary of Miniluxe, Inc. During the year, the parent company paid certain expenses on behalf of the Company. As of December 29, 2024, the outstanding balance owed to Miniluxe, Inc. was \$146,885. This amount is non-interest-bearing and is expected to be repaid once the Company generates sufficient profits.

(4) Commitments and Contingencies

The Company may be subject to various claims, legal actions and complaints arising in the ordinary course of business. In accounting for legal matters and other contingencies, the Company follows the guidance in ASC Topic 450 Contingencies, under which loss contingencies are accounted for based upon the likelihood of incurrence of a liability. If a loss contingency is "probable" and the amount of loss can be reasonably estimated, it is accrued. If a loss contingency is "probable" but the amount of loss cannot be reasonably estimated, disclosure is made. If a loss contingency is "reasonably possible," disclosure is made, including the potential range of loss, if determinable. Loss contingencies that are "remote" are neither accounted for nor disclosed.

In the opinion of management, all matters are of such kind, or involving such amounts of unfavorable disposition, if any, would not have a material effect on the financial position of the Company.

(5) Subsequent Events

Management has reviewed and evaluated subsequent events through August 13, 2025, the date on which the financial statements were issued.



CONSENT

Kezos & Dunlavy, LLC consents to the use in the Franchise Disclosure Document issued by MiniLuxe Franchise, LLC (“Franchisor”) on March 15, 2024, as it may be amended, of our report dated March 13, 2024, relating to the financial statements of Franchisor for the period ending February 28, 2024.

Kezos & Dunlavy

Kezos & Dunlavy, LLC

MiniLuxe

MINILUXE FRANCHISE, LLC

FINANCIAL STATEMENTS

WITH INDEPENDENT AUDITOR'S REPORT

FOR THE PERIOD FROM INCEPTION (JANUARY 31, 2024)

TO FEBRUARY 28, 2024



MINILUXE FRANCHISE, LLC

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Independent Auditor's Report

To the Members
MiniLuxe Franchise, LLC
Wilmington, DE

Opinion

We have audited the accompanying financial statements of MiniLuxe Franchise, LLC, comprise the balance sheet as of February 28, 2024, and the related statements of operations, member's equity, and cash flows for the period from inception (January 31, 2024) to February 28, 2024, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of MiniLuxe Franchise, LLC as of February 28, 2024, and the related statements of operations, member's equity and cash flows for the period from inception (January 31, 2024) to February 28, 2024, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal-control related matters that we identified during the audit.

Restrictions on Use

The use of this report is restricted to inclusion within the Company's Franchise Disclosure Document (FDD) and is not intended to be, and should not be, used or relied upon by anyone for any other use.

Kezar & Dunlavy

St. George, Utah
March 13, 2024

MINILUXE FRANCHISE, LLC
BALANCE SHEET
AS OF FEBRUARY 28, 2024

	<u>2024</u>
Assets	
Current assets	
Cash and cash equivalents	\$ 300,000
Total current assets	<u>300,000</u>
Total assets	<u><u>\$ 300,000</u></u>
 Liabilities and Members' Equity	
Liabilities	-
Total liabilities	<u>\$ -</u>
 Member's equity	<u>300,000</u>
Total liabilities and members' equity	<u><u>\$ 300,000</u></u>

The accompanying notes to the financial statements are integral part of these financial statements

MINILUXE FRANCHISE, LLC
STATEMENTS OF OPERATIONS AND MEMBERS' EQUITY
For the period from inception (January 31, 2024) to February 28, 2024

	<u>2024</u>
Operating revenues	\$ -
Operating expenses	
General and administrative	-
Total operating expenses	<u>-</u>
Operating income	-
Net income	<u>\$ -</u>
Beginning members' equity	\$ -
Net income	-
Member contribution	300,000
Ending members' equity	<u><u>\$ 300,000</u></u>

The accompanying notes to the financial statements are integral part of these financial statements

MINILUXE FRANCHISE, LLC

STATEMENT OF CASH FLOWS

For the period from inception (January 31, 2024) to February 28, 2024

	<u>2024</u>
Net income	\$ -
Cash flows from financing activities:	
Member contributions	<u>300,000</u>
Cash flows provided by financing activities	<u>300,000</u>
Net change in cash and cash equivalents	300,000
Cash and cash equivalents at beginning of period	-
Cash and cash equivalents at end of period	<u>\$ 300,000</u>
Supplemental disclosures of cash flow	
Cash paid for interest and taxes	\$ -

The accompanying notes to the financial statements are integral part of these financial statements

MINILUXE FRANCHISE, LLC
NOTES TO THE FINANCIAL STATEMENTS
February 28, 2024

(1) Nature of Business and Summary of Significant Accounting Policies

(a) Nature of Business

MiniLuxe Franchise, LLC (the “Company”) was organized in the State of Delaware on January 31, 2024, as a limited liability company. The purpose of the company is to franchise, develop, own and operate MiniLuxe salons, and to foster the growth and expansion of the MiniLuxe franchising system.

The Company uses the accrual basis of accounting, and their accounting period is the 12-month period ending December 31 of each year. The members’ liability is limited to their equity.

(b) Accounting Standards Codification

The Financial Accounting Standards Board (“FASB”) has issued the FASB Accounting Standards Codification (“ASC”) that became the single official source of authoritative U.S. generally accepted accounting principles (“GAAP”), other than guidance issued by the Securities and Exchange Commission (SEC), superseding existing FASB, American Institute of Certified Public Accountants, emerging Issues Task Force and related literature. All other literature is not considered authoritative. The ASC does not change GAAP; it introduces a new structure that is organized in an accessible online research system.

(c) Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures. Actual results could differ from those estimates.

(d) Cash and Cash Equivalents

Cash equivalents include all highly liquid investments with maturities of three months or less at the date of purchase. As of February 28, 2024, the Company had cash and cash equivalents of \$300,000.

(e) Revenue Recognition

The Company’s primary revenues consist of initial franchise fees and royalty fees (which are based on a percentage of franchisee gross revenues) from franchisees.

Upon commencement of operations, the Company adopted ASC 606, *Revenue from Contracts with Customers*. ASC 606 provides that revenues are to be recognized when control of promised goods or services is transferred to a customer in an amount that reflects the considerations expected to be received for those goods or services. In implementing ASC 606, the Company evaluates all revenue sources using the five-step approach: identify the contract, identify the performance obligations, determine the transaction price, allocate the transaction price, and recognize revenue.

For each franchised location, the Company enters into a formal franchise agreement that clearly outlines the transaction price, which includes an initial franchise fee, ongoing royalties, and the Company’s performance obligations.

Upon evaluation of the five-step process, the Company has determined that this standard does not impact the recognition of royalties and tech fees and recognized at the time the underlying sales occur. ASC 606 does have an effect on the process management uses to evaluate the recognition of the initial franchise.

In allocating the transaction price and recognizing the revenue associated with initial franchise fees, the Company has elected to adopt the practical expedient for private company franchisors outlined in ASC 952-606,

MINILUXE FRANCHISE, LLC
NOTES TO THE FINANCIAL STATEMENTS
February 28, 2024

Franchisors—Revenue from Contracts with Customers. The practical expedient allows franchisors to account for pre-opening services as a single distinct performance obligation. ASC 952-606 identifies the following general pre-opening services (which the Company may or may not provide) as eligible for inclusion in the single distinct performance obligation:

- Assistance in the selection of a site
- Assistance in obtaining facilities and preparing the facilities for their intended use, including related financing, architectural, and engineering services.
- Training of the franchisee's personnel or the franchisee
- Preparation and distribution of manuals and similar material concerning operations, administration, and record keeping
- Bookkeeping, information technology, and advisory services, including setting up the franchisee's records and advising the franchisee about income, real estate, and other taxes about local regulations affecting the franchisee's business
- Inspection, testing, and other quality control programs

Company sold no franchises during the period ended February 28, 2024.

(f) Income Taxes

The Company is structured as a limited liability company under the laws of the state of Missouri. Accordingly, the income or loss of the Company will be included in the income tax returns of the member. Therefore, there is no provision for federal and state income taxes.

The Company follows the guidance under Accounting Standards Codification ("ASC") Topic 740, Accounting for Uncertainty in Income Taxes. ASC Topic 740 prescribes a more-likely-than-not measurement methodology to reflect the financial statement impact of uncertain tax positions taken or expected to be taken in the tax return. If taxing authorities were to disallow any tax positions taken by the Company, the additional income taxes, if any, would be imposed on the member rather than the Company. Accordingly, there would be no effect on the Company's financial statements.

The Company's income tax returns are subject to examination by taxing authorities for a period of three years from the date they are filed. As of February 28, 2024, no tax years were subject to examination.

(g) Advertising Cost

The Company expenses advertising costs as incurred. Advertising expenses for the period ended February 28, 2024, were \$0.

(h) Financial Instruments

For certain of the Company's financial instruments, including cash and cash equivalents, accounts receivable, and accounts payable, the carrying amounts approximate fair value due to their short maturities.

(i) Concentration of Risk

The Company maintains its cash in bank deposit accounts that at times may exceed federally insured limits. The Company has not experienced any losses in such accounts. The Company believes it is not exposed to any significant credit risks on cash or cash equivalents.

(2) Commitments and Contingencies

The Company may be subject to various claims, legal actions and complaints arising in the ordinary course of business. In accounting for legal matters and other contingencies, the Company follows the guidance in ASC Topic

MINILUXE FRANCHISE, LLC
NOTES TO THE FINANCIAL STATEMENTS
February 28, 2024

450 Contingencies, under which loss contingencies are accounted for based upon the likelihood of incurrence of a liability. If a loss contingency is “probable” and the amount of loss can be reasonably estimated, it is accrued. If a loss contingency is “probable” but the amount of loss cannot be reasonably estimated, disclosure is made. If a loss contingency is “reasonably possible,” disclosure is made, including the potential range of loss, if determinable. Loss contingencies that are “remote” are neither accounted for nor disclosed.

In the opinion of management, all matters are of such kind, or involving such amounts of unfavorable disposition, if any, would not have a material effect on the financial position of the Company.

(3) Subsequent Events

Management has reviewed and evaluated subsequent events through March 13, 2024, the date on which the financial statements were issued.

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MiniLuxe Franchise LLC.
Unaudited, Amounts expressed in United States Dollars
Balance Sheet
As of June 28, March 29, 2026 and December 28, 2025

Description	2026 Q2		2026 Q1		2025 FY
Assets					
Current assets					
Cash and cash equivalents	\$	109,369	\$	112,729	\$ 435,000
Accounts receivable	\$	260,578	\$	227,577	\$ 73,509
Due from related party	\$	62,842	\$	76,085	
Total current assets	\$	432,789	\$	416,391	\$ 508,509
Total assets	\$	432,789	\$	416,391	\$ 508,509
Liabilities and Member's Equity					
Current liabilities					
Due to related party				\$	123,292
Accounts Payable	\$	1,663	\$	8,435	\$ 1,560
Marketing fund	\$	-	\$	-	\$ 11,569
Deferred revenue, current portion	\$	19,500	\$	19,500	\$ 19,500
Total current liabilities	\$	21,163	\$	27,935	\$ 155,921
Non-current liabilities					
Deferred revenue, net of current portion	\$	165,292	\$	167,167	\$ 169,042
Total non-current liabilities	\$	165,292	\$	167,167	\$ 169,042
Total liabilities	\$	186,455	\$	195,102	\$ 324,963
Member's equity	\$	246,334	\$	221,289	\$ 183,546
Total liabilities and members' equity	\$	432,789	\$	416,391	\$ 508,509

WITH THE EXCEPTION OF 2025 RESULTS THESE FINANCIAL STATEMENTS HAVE BEEN PREPARED WITHOUT AN AUDIT. PROSPECTIVE FRANCHISEES OR SELLERS OF FRANCHISES SHOULD BE ADVISED THAT NO INDEPENDENT CERTIFIED PUBLIC ACCOUNTANT HAS AUDITED THESE FIGURES OR EXPRESSED AN OPINION WITH REGARD TO THEIR CONTENT OR FORM.

MiniLuxe Franchise LLC.
Unaudited, Amounts expressed in United States Dollars
Statement of Profit and Loss (Operations)
As of June 28, March 29, 2026 and December 28, 2025

Description	2026 Q2		2026 Q1		2026 YTD		2025 FY
Operating revenues							
Franchise fees	\$	1,875	\$	1,875	\$	3,750	\$ 6,041
Royalties	\$	25,774	\$	36,327	\$	62,101	\$ 69,413
Technology fees	\$	-	\$	-	\$	-	\$ 3,257
Total operating revenues	\$	27,649	\$	38,202	\$	65,851	\$ 78,711
Operating expenses							
General and administrative	\$	960	\$	459	\$	1,419	\$ 871
Advertising and marketing					\$	-	\$ -
Professional fees	\$	1,644			\$	1,644	\$ -
Total operating expenses	\$	2,604	\$	459	\$	3,063	\$ 871
Net Income (loss)	\$	25,045	\$	37,743	\$	62,788	\$ 77,840
Net Income (loss)	\$	25,045	\$	37,743	\$	62,788	\$ 77,840

WITH THE EXCEPTION OF 2025 RESULTS THESE FINANCIAL STATEMENTS HAVE BEEN PREPARED WITHOUT AN AUDIT. PROSPECTIVE FRANCHISEES OR SELLERS OF FRANCHISES SHOULD BE ADVISED THAT NO INDEPENDENT CERTIFIED PUBLIC ACCOUNTANT HAS AUDITED THESE FIGURES OR EXPRESSED AN OPINION WITH REGARD TO THEIR CONTENT OR FORM.

MiniLuxe Franchise LLC.**Unaudited, Amounts expressed in United States Dollars****Statement of Cash Flow***For the 13 weeks ending June 28 and March 29, the 26 weeks ended June 28, and for the Year Ended December 28, 2025*

Description	2026 Q1	2026 Q2	2026 YTD	2025 FY
Cash Flow Statement				
Cash flows from operating activities				
Net income (loss)	\$ 37,743	\$ 25,045	\$ 62,788	\$ 77,840
Accounts receivable	\$ (154,068)	\$ (33,001)	\$ (187,069)	\$ (71,335)
Due to/from related party	\$ (199,377)	\$ 13,243	\$ (186,134)	\$ (23,593)
Marketing fund	\$ (11,569)	\$ -	\$ (11,569)	\$ 11,569
Accounts payable	\$ 6,875	\$ (6,772)	\$ 103	\$ 1,560
Deferred revenue	\$ (1,875)	\$ (1,875)	\$ (3,750)	\$ 138,959
Net cash from operating activities	\$ (322,271)	\$ (3,360)	\$ (325,631)	\$ 135,000
Cash flows from financing activities				
Member's contribution	\$ -	\$ -	\$ -	\$ -
Net cash from financing activities			\$ -	\$ -
Net change in cash	\$ (322,271)	\$ (3,360)	\$ (325,631)	\$ 135,000
Cash at beginning of period	\$ 435,000	\$ 112,729	\$ 435,000	\$ 300,000
Cash at end of period	\$ 112,729	\$ 109,369	\$ 109,369	\$ 435,000
Supplemental: Interest & taxes paid	\$ -	\$ -	\$ -	\$ -

WITH THE EXCEPTION OF 2025 RESULTS THESE FINANCIAL STATEMENTS HAVE BEEN PREPARED WITHOUT AN AUDIT. PROSPECTIVE FRANCHISEES OR SELLERS OF FRANCHISES SHOULD BE ADVISED THAT NO INDEPENDENT CERTIFIED PUBLIC ACCOUNTANT HAS AUDITED THESE FIGURES OR EXPRESSED AN OPINION WITH REGARD TO THEIR CONTENT OR FORM.

MiniLuxe Franchise LLC.

Unaudited, Amounts expressed in United States Dollars

Statement of Member's Equity

For the 26 weeks ended June 28, 2025 and the Year Ended December 28, 2025

Description	2026 Q2	2025 FY
Beginning member's equity	\$183,546	\$105,706
Net income	\$62,788	\$77,840
Member's contribution	-	-
Ending member's equity	\$246,334	\$183,546

WITH THE EXCEPTION OF 2025 RESULTS THESE FINANCIAL STATEMENTS HAVE BEEN PREPARED WITHOUT AN AUDIT. PROSPECTIVE FRANCHISEES OR SELLERS OF FRANCHISES SHOULD BE ADVISED THAT NO INDEPENDENT CERTIFIED PUBLIC ACCOUNTANT HAS AUDITED THESE FIGURES OR EXPRESSED AN OPINION WITH REGARD TO THEIR CONTENT OR FORM.

EXHIBIT G TO THE DISCLOSURE DOCUMENT

COMPLIANCE QUESTIONNAIRE

This Questionnaire does not apply to franchises who intend to operate the franchised business in the State of California.

Maryland franchisee should not respond to or sign the questionnaire, and the questionnaire is not applicable in Maryland.

As you know, MINILUXE FRANCHISE, LLC (“MiniLuxe”) and you are preparing to enter into a Franchise Agreement for the establishment and operation of a franchised MiniLuxe (“MiniLuxe”). The purpose of this Compliance Questionnaire is to determine whether any statements or promises were made to you that MiniLuxe has not authorized and that may be untrue, inaccurate, or misleading. Please review each question and statement carefully and provide honest and complete responses to each question and statement.

Question	Yes	No
1. Have you received and personally reviewed the Franchise Agreement and each exhibit or schedule attached to it?		
2. Have you received and personally reviewed the Disclosure Document we provided?		
3. Did you sign a receipt for the Disclosure Document indicating the date you received it?		
4. Do you understand all of the information contained in the Disclosure Document and all of the terms of the Franchise Agreement?		
5. Have you reviewed the Disclosure Document and the Franchise Agreement with a lawyer, accountant, or other professional advisor?		
6. Have you discussed the benefits and risks of developing and operating a franchised MiniLuxe with existing MiniLuxe Franchisees?		
7. Do you understand the risks of developing and operating a franchised MiniLuxe?		
8. Do you understand that the success or failure of your franchised MiniLuxe will depend in large part upon your skills, abilities, and efforts and those of the persons you employ, as well as factors beyond your control such as weather, competition, interest rates, the economy, inflation, labor and supply costs, lease terms and the marketplace?		
9. Do you understand that, subject to applicable state law, any applicable mediation, arbitration, or litigation must take place in Massachusetts?		
10. Do you agree that no employee or other person speaking on our behalf has made any statement or promise regarding the costs involved in operating a franchised MiniLuxe that is not contained in the Disclosure Document or that is contrary to, or different from, the information contained in the Disclosure Document?		
11. Do you agree that no employee or other person speaking on our behalf has made any statement or promise regarding the actual, average or projected profits or earnings, the likelihood of success, the amount of money you may earn or the total amount of revenue a franchised MiniLuxe will generate, that is not contained in the Disclosure Document or that is contrary to, or different from, the information contained in the Disclosure Document?		

Question	Yes	No
12. Do you understand that the Franchise Agreement and the exhibits to the Franchise Agreement and the Disclosure Document contain the entire agreement between us and you concerning your purchase of a MiniLuxe franchise and that any oral or written statements, if any, not contained in the Franchise Agreement or Disclosure Document will not be binding?		

EXPLANATION OF ANY NEGATIVE RESPONSES. PLEASE PROVIDE ADDITIONAL PAGES IF NECESSARY [REFER TO QUESTION NUMBER]:

YOU UNDERSTAND THAT YOUR ANSWERS ARE IMPORTANT TO US AND THAT WE WILL RELY ON THEM. BY SIGNING THIS COMPLIANCE QUESTIONNAIRE, YOU ARE REPRESENTING THAT YOU HAVE CONSIDERED EACH QUESTION AND STATEMENT CAREFULLY AND RESPONDED TRUTHFULLY TO THE ABOVE QUESTIONS AND STATEMENTS.

All representations requiring prospective franchisees to asset to a release, estoppel, or waiver of liability are not intended to nor shall they act as a release, estoppel, or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

FRANCHISE APPLICANT

Signed

Printed Name

_____, 20_____
Date

EXHIBIT H TO THE DISCLOSURE DOCUMENT
GENERAL RELEASE OF ALL CLAIMS

For good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the undersigned, _____, (“**Franchisee**”), hereby releases and forever discharges MINILUXE FRANCHISE, LLC, A DELAWARE LIMITED LIABILITY COMPANY, its officers, directors, agents, employees, subsidiaries and affiliates from and against any and all liabilities, actions, causes of action, judgments, suits, controversies, claims, demands, damages, costs and expenses whatsoever, in law or in equity (“**Claims**”) arising out of any matters prior to the date of execution hereof, which have ever existed, may now exist or may hereafter arise, known or unknown, foreseen or unforeseen. Without limiting the generality of the foregoing, it is expressly understood and agreed that this Release includes Claims Franchisee(s) may have individually or as the members for any class (i) under any federal or state franchise, antitrust, trade regulation or similar law, including specifically disclosure obligations under any such law or (ii) under any state or federal security, blue sky, or similar law.

Notwithstanding any other provision contained in this Release, any existing Franchise Agreement(s) (the “Agreements”) remain in full force and effect.

This Release does not (i) release, waive, modify or in any way release Claims arising out of matters occurring after the date of execution of this Release by Franchisee(s) or (ii) apply to any liability under the Maryland Franchise Registration and Disclosure Law or claims arising under the Washington Franchise Investment Protection Act, chapter 19.100 RCW, or the rules adopted thereunder in accordance with RCW 19.100.220(2).

Franchisee(s) represent and warrant that no other party has any interest in the MiniLuxe franchise which is the subject of this Agreement.

This Release contains the entire agreement among the parties hereto concerning the subject matter hereof and the terms of this Release are contractual and not a mere recital.

The undersigned hereby certifies that he/she has read all provisions of this General Release of All Claims; that he/she is represented by counsel and has been advised or been afforded the opportunity to be advised of the effect of the provisions of this General Release of All Claims; that he/she has made such investigation and inquiry as he/she and counsel have deemed appropriate; and that he/she understands said provisions and effect, and has executed this General Release of All Claims freely and without duress.

FRANCHISEE:

By: _____

Dated: _____

Name: _____

Title: _____

FRANCHISEE PRINCIPAL:

Name: _____

Dated: _____

Signature: _____

Name: _____

Dated: _____

Signature: _____

EXHIBIT I TO THE DISCLOSURE DOCUMENT

STATE ADDENDA

ADDITIONAL DISCLOSURE DOCUMENT DISCLOSURES REQUIRED BY THE STATE OF CALIFORNIA

The Registration of this franchise offering by the California Department of Financial Protection and Innovation does not constitute approval, recommendation, or endorsement by the commissioner.

SECTION 31125 OF THE CALIFORNIA CORPORATIONS CODE REQUIRES US TO GIVE YOU A DISCLOSURE DOCUMENT, IN A FORM CONTAINING THE INFORMATION THAT THE COMMISSIONER MAY BY RULE OR ORDER REQUIRE, BEFORE A SOLICITATION OF A PROPOSED MATERIAL MODIFICATION OF AN EXISTING FRANCHISE.

THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED TOGETHER WITH THE DISCLOSURE DOCUMENT AT LEAST 14 DAYS PRIOR TO EXECUTION OF AGREEMENT.

Our URL address is www.miniluxe.com. OUR WEBSITE HAS NOT BEEN REVIEWED OR APPROVED BY THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION AND INNOVATION. ANY COMPLAINTS CONCERNING THE CONTENTS OF THIS WEBSITE MAY BE DIRECTED TO THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION AND INNOVATION AT www.dfpi.ca.gov.

COVER PAGE, RISK FACTOR:

Spousal Liability: Your spouse will be liable for all financial obligations under the franchise agreement even though your spouse has no ownership interest in the franchise. This guarantee will place both your and your spouse's marital and personal assets, perhaps including your house, at risk if your franchise fails.

ITEM 3, LITIGATION.

The following statement is added to Item 3:

Neither Franchisor nor any person listed in Item 2 is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities Exchange Act of 1934, 15 U.S.C.A. 78a *et seq.*, suspending or expelling such parties from membership in such association or exchange.

ITEM 6, OTHER FEES.

The highest interest rate allowed in California is ten percent (10%) per annum.

ITEM 17, ADDITIONAL DISCLOSURES.

The following statements are added to Item 17:

California Business and Professions Code Sections 20000 through 20043 provide rights to the franchisee concerning termination, transfer, or non-renewal of the MiniLuxe Studio. If the Franchise Agreement contains any provision that is inconsistent with the law, the law will control.

The Franchise Agreement contains a covenant not to compete which extends beyond the termination of the franchise. These provisions may not be enforceable under California law.

You must sign a general release if you transfer or renew your franchise. These provisions may not be enforceable under California law. California Corporations Code Section 31512 voids a waiver of your rights under the Franchise Investment Law (California Corporations Code Sections 31000 through 31516). Business and Professions Code Section 21000 voids a waiver of your rights under the Franchise Relations Act (Business and Professions Code Sections 20000 through 20043).

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control.

Pursuant to the CA 2023 Corporations Cod Book Section 31512.1 Franchise Agreement Provisions Void as Contrary to Public Policy:

Any provision of a franchise agreement, franchise disclosure document, acknowledgement, questionnaire, or other writing, including any exhibit thereto, disclaiming or denying any of the following shall be deemed contrary to public policy and shall be void and unenforceable:

- (a) Representations made by the franchisor or its personnel or agents to a prospective franchisee.
- (b) Reliance by a franchisee on any representations made by the franchisor or its personnel or agents.
- (c) Reliance by a franchisee on the franchise disclosure document, including any exhibit thereto.
- (d) Violations of any provision of this division.

**ADDITIONAL DISCLOSURE DOCUMENT DISCLOSURES
REQUIRED BY THE STATE OF ILLINOIS**

Payment of Initial Franchise/Development Fees will be deferred until Franchisor has met its initial obligations to franchisee, and franchisee has commenced doing business. This financial assurance requirement was imposed by the Office of the Illinois Attorney General due to Franchisor's financial condition.

Illinois law governs the Franchise Agreement.

In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.

Your rights upon Termination and Non-Renewal of an agreement are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.

In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation, or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any

statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

See the last page of Exhibit I for your required signature.

ADDITIONAL DISCLOSURE DOCUMENT DISCLOSURES REQUIRED BY THE STATE OF MARYLAND

Item 5, Initial Fees. The following statement is added to Item 5:

Based upon the Franchisor's financial condition, the Maryland Securities Commissioner has required a financial assurance. Therefore, all initial fees and payments owed by franchisees shall be deferred until the Franchisor completes its pre-opening obligations under the franchise agreement and the outlet is opened. In addition, all development fees and initial payments by area developers shall be deferred until the first franchise under the development agreement opens.

Item 17, Additional Disclosures. The following statements are added to Item 17:

All representations requiring prospective franchisees to assent to a release, estoppel or waiver of liability are not intended to nor shall they act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

Any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise.

A franchisee may bring a lawsuit in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law.

The general release required as a condition of renewal, sale, and/or assignment/transfer shall not apply to modify any liability under the Maryland Franchise Registration and Disclosure Law.

The provision in the franchise agreement that provides for termination upon bankruptcy of the franchisee may not be enforceable under federal bankruptcy law (11 U.S.C. Section 101 et seq.).

Spousal Liability. Your spouse must sign a document that makes your spouse liable for all financial obligations under the Franchise Agreement and Development Agreement even though your spouse has no ownership interest in the franchise. This guarantee will place both your and your spouse's marital and personal assets, perhaps including your house, at risk if your franchise fails.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

ADDITIONAL DISCLOSURE DOCUMENT DISCLOSURES REQUIRED BY THE STATE OF MINNESOTA

1. Cover Page and Item 17, Choice of Forum and Law. The following statement is added to the cover page and Item 17:

Minnesota Statute § 80C.21 and Minnesota Rule 2860.4400J prohibit us from requiring litigation to be conducted outside Minnesota. In addition, nothing in the disclosure document, the Franchise Agreement

can abrogate or reduce any of your rights as provided for in Minnesota Statutes, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

Each provision of these Additional Disclosures shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the relevant Minnesota statute are met independently without reference to the Additional Disclosures.

2. **Item 17, Termination.** The following statement is added to Item 17:

With respect to franchises governed by Minnesota law, we will comply with Minnesota Statute § 80C.14, Subdivisions 3, 4, and 5 which requires, except in certain specified cases, that you be given 90 days' notice of termination (with 60 days to cure) of the Franchise Agreement and 180 days' notice for non-renewal of the Franchise Agreement.

3. **Item 17, General Release.** The following statement is added to Item 17:

Minnesota Rule 2860.4400D prohibits us from requiring you to assent to a release, assignment, novation, or waiver that would relieve any person from liability imposed by Minnesota Statute §§ 80C.01 - 80C.22.

Each provision of these Additional Disclosures shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the relevant Minnesota statute are met independently without reference to the Additional Disclosures. The Additional Disclosures shall have no force or effect if such jurisdictional requirements are not met.

4. Minn. Stat. Sec. 80C.21 may prohibit us from requiring litigation to be conducted outside Minnesota. In addition, as provided for in Minn. Rule 2860.4400J, nothing in the Franchise Disclosure Document or Franchise Agreement requires a franchisee to waive any of his or her rights to a jury trial or to waive rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction, or, to consent to liquidated damages, termination penalties, or judgment notes; provided that the requirement to arbitrate, as set forth in Section 20 of the Franchise Agreement is enforceable. The franchisee cannot consent to Franchisor obtaining injunctive relief. The franchisor may seek injunctive relief. See Minn. Rules 2860.4400J. Also, a court will determine if a bond is required.

The Franchise Disclosure Document and Franchise Agreement are amended to state that we will comply with Minnesota Statute 80C.17 subdivisions 5, Limitation on actions.

ADDITIONAL DISCLOSURE DOCUMENT DISCLOSURES REQUIRED BY THE STATE OF NEW YORK

The following information is added to the cover page of the Franchise Disclosure Document:

THE FRANCHISOR MAY, IF IT CHOOSES, NEGOTIATE WITH YOU ABOUT ITEMS COVERED IN THE FRANCHISE DISCLOSURE DOCUMENT. HOWEVER, THE FRANCHISOR CANNOT USE THE NEGOTIATING PROCESS TO PREVAIL UPON A PROSPECTIVE FRANCHISEE TO ACCEPT TERMS WHICH ARE LESS FAVORABLE THAN THOSE SET FORTH IN THIS FRANCHISE DISCLOSURE DOCUMENT.

The following is added at the end of Item 3:

Except as provided above, with regard to Franchisor, its predecessor, a person identified in Item 2, or an affiliate offering franchises under Franchisor's principal trademark:

A. No such party has an administrative, criminal, or civil action pending against that person alleging: a felony, a violation of a franchise, antitrust, or securities law, fraud, embezzlement, fraudulent conversion, misappropriation of property, unfair or deceptive practices, or comparable civil or misdemeanor allegations.

B. No such party has pending actions, other than routine litigation incidental to the business, which are significant in the context of the number of franchisees and the size, nature or financial condition of the franchise system or its business operations.

C. No such party has been convicted of a felony or pleaded nolo contendere to a felony charge or, within the 10-year period immediately preceding the application for registration, has been convicted of or pleaded nolo contendere to a misdemeanor charge or has been the subject of a civil action alleging: violation of a franchise, antifraud, or securities law; fraud; embezzlement; fraudulent conversion or misappropriation of property; or unfair or deceptive practices or comparable allegations.

D. No such party is subject to a currently effective injunctive or restrictive order or decree relating to the franchise, or under a Federal, State, or Canadian franchise, securities, antitrust, trade regulation or trade practice law, resulting from a concluded or pending action or proceeding brought by a public agency; or is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities and Exchange Act of 1934, suspending or expelling such person from membership in such association or exchange; or is subject to 2 a currently effective injunctive or restrictive order relating to any other business activity as a result of an action brought by a public agency or department, including, without limitation, actions affecting a license as a real estate broker or sales agent.

The following is added to the end of the “Summary” sections of Item 17(c), titled “Requirements for franchisee to renew or extend,” and Item 17(m), entitled “Conditions for franchisor approval of transfer”:

However, to the extent required by applicable law, all rights you enjoy and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; it being the intent of this proviso that the non-waiver provisions of General Business Law Sections 687.4 and 687.5 be satisfied.

The following language replaces the “Summary” section of Item 17(d), titled “Termination by franchisee”: You may terminate the agreement on any grounds available by law.

The following is added to the end of the “Summary” sections of Item 17(v), titled “Choice of forum”, and Item 17(w), titled “Choice of law”: The foregoing choice of law should not be considered a waiver of any right conferred upon Franchisor or upon the franchisee by Article 33 of the General Business Law of the State of New York.

Franchise Questionnaires and Acknowledgements--No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Receipts--Any sale made must be in compliance with § 683(8) of the Franchise Sale Act (N.Y. Gen. Bus. L. § 680 et seq.), which describes the time period a Franchise Disclosure Document (offering prospectus) must be provided to a prospective franchisee before a sale may be made. New York law requires a franchisor to provide the Franchise Disclosure Document at the earlier of the first personal meeting, ten (10) business days before the execution of the franchise or other agreement, or the payment of any consideration that relates to the franchise relationship.

**ADDITIONAL DOCUMENT DISCLOSURES
REQUIRED BY THE STATE OF VIRGINIA**

The following paragraph is added to the Risk Factor page:

The following paragraph is added to Item 5:

In recognition of the restrictions contained in Section 13.1-564 of the Virginia Retail Franchising Act, the Franchise Disclosure Document for MiniLuxe Franchise LLC for use in the Commonwealth of Virginia shall be amended as follows:

Additional Disclosure. The following statements are added to Item 17.h.

Under Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any grounds for default or termination stated in the franchise agreement does not constitute "**reasonable cause**," as that term may be defined in the Virginia Retail Franchising Act or the laws of Virginia, that provision may not be enforceable.

No statement, questionnaire or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of: (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on behalf of the Franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

EXHIBIT J TO THE FRANCHISE DISCLOSURE DOCUMENT

STATE EFFECTIVE DATES

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the states, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered, or exempt from registration, as of the Effective Date stated below:

State	Effective Date
California	Pending
Illinois	Pending
Indiana	Pending
Maryland	Pending
Rhode Island	Pending
Virginia	Pending
Wisconsin	Pending

Other states may require registration, filing or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

EXHIBIT K TO THE FRANCHISE DISCLOSURE DOCUMENT

RECEIPTS

RECEIPT
(RETAIN THIS COPY FOR YOUR RECORDS)

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully. If MiniLuxe Franchise, LLC offers you a franchise, it must provide this disclosure document to you 14 calendar-days before you sign a binding agreement with or make payment to it or its affiliates in connection with the proposed sale or sooner if required by applicable state law. New York requires MiniLuxe Franchise, LLC to give you this disclosure document at the earlier of the first personal meeting or 10 business days before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship. Michigan requires MiniLuxe Franchise, LLC, to give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If MiniLuxe Franchise LLC does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the state agency listed on Exhibit A.

Franchisor is MiniLuxe Franchise LLC, located at One Faneuil Hall Square, 7th Floor, Boston, MA 02109 and (617) 542-0100. The resident agents authorized to receive service of process for Miniluxe Franchise LLC are identified in Exhibit A of the disclosure document.

The issuance date for this Franchise Disclosure Document is **June 29, 2026**.

I have received a Franchise Disclosure Document dated **June 29, 2026**. This disclosure document included the following Exhibits:

- | | |
|---|--|
| A. List of Administrators and Agents for Service of Process | G. Franchisee Compliance Questionnaire |
| B. Franchise Agreement | H. Form of General Release |
| C. Development Agreement | I. State Addenda (if required) |
| D. Manual Table of Contents | J. State Effective Dates |
| E. Franchise Lists | K. Receipts |
| F. Financial Statements | |

If MiniLuxe Franchise, LLC does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the state agencies listed in Exhibit A.

Prospective Franchisee Signature

Print Name: _____

Prospective Franchisee Signature

Print Name: _____

Date: _____

Instructions for returning the receipt: If the Disclosure Document is not delivered in person, the prospective franchisee must sign both copies of this Receipt, retaining one (1) for the prospective franchisee's records. The other copy must be sent via certified mail to the Franchisor: _____.

Franchise seller's name: _____
Principal business address: _____
Email: _____
Telephone number: _____

Franchise seller's name: _____
Principal business address: _____
Email: _____
Telephone Number: _____

RECEIPT
(SEND THIS COPY TO US)

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully. If MiniLuxe Franchise, LLC offers you a franchise, it must provide this disclosure document to you 14 calendar-days before you sign a binding agreement with or make payment to it or its affiliates in connection with the proposed sale or sooner if required by applicable state law. New York requires MiniLuxe Franchise, LLC to give you this disclosure document at the earlier of the first personal meeting or 10 business days before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship. Michigan requires MiniLuxe Franchise, LLC, to give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If MiniLuxe Franchise LLC does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the state agency listed on Exhibit A.

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Prospective Franchisee Signature

Print Name: _____

Prospective Franchisee Signature

Print Name: _____

Date: _____

Instructions for returning the receipt: If the Disclosure Document is not delivered in person, the prospective franchisee must sign both copies of this Receipt, retaining one (1) for the prospective franchisee's records. The other copy must be sent via certified mail to the Franchisor: _____.

Franchise seller's name: _____

Principal business address: _____

Email: _____

Telephone number: _____

Franchise seller's name: _____

Principal business address: _____

Email: _____

Telephone Number: _____