



FRANCHISE DISCLOSURE DOCUMENT

FRANCHISE DISCLOSURE DOCUMENT

GAC Franchising, LLC
A Delaware limited liability company
9720 Wilshire Boulevard Suite 500
Beverly Hills, California, (310) 319-1850
Info@fatbrands.com
www.greatamericancookies.com



GAC Franchising, LLC offers franchises for the operation of retail stores selling cookies, brownies and related food items and beverages under the GREAT AMERICAN COOKIES mark ("Stores").

The total investment necessary to begin operation of a GREAT AMERICAN COOKIES franchise is \$277,400 to \$403,150 for a Traditional Store; \$180,700 to \$318,150 for a Non-Traditional Store; \$95,250 to \$193,144 for a Satellite; and \$390,285 to \$513,935 for a GREAT AMERICAN COOKIES-MARBLE SLAB CREAMERY Co-Brand Store. This includes \$20,000 to \$50,000 that must be paid to us or our affiliates.

The total investment necessary to begin operation of a GREAT AMERICAN COOKIES Area Development franchise is \$35,000 and up. This includes \$35,000 or more that must be paid to us or our affiliates. You must purchase a minimum of 3 Stores under the Area Development Agreement.

This Franchise Disclosure Document ("Disclosure Document") summarizes certain provisions of your Franchise Agreement and other information in plain English. Read this Disclosure Document and all accompanying agreements carefully. You must receive this Disclosure Document at least 14 calendar days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this document.**

You may wish to receive your Disclosure Document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact Warren Christiansen, 310-319-1850, 9720 Wilshire Blvd. Suite 500, Beverly Hills, California 90212.

The terms of your contract will govern your franchise relationship. Don't rely on the Disclosure Document alone to understand your contract. Read all of your contract carefully. Show your contract and this Disclosure Document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this Disclosure Document can help you make up your mind. More information on franchising, such as "A Consumer's Guide to Buying a Franchise," which can help you understand how to use this Disclosure Document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You also can visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There also may be laws on franchising in your state. Ask your state agencies about them.

Issuance Date: **June 16, 2022 as amended October 20, 2022.**

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit H.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's discretion. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit I include financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only Great American Cookies business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchise have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a Great American Cookies franchisee?	Item 20 or Exhibit H lists current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

What You Need To Know About Franchising Generally

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or to a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other state law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit G.

Your state may also have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risks to Consider About *This* Franchise

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The franchise agreement and area development agreement require you to resolve disputes with us by mediation only in Georgia. Out-of-state mediation may force you to accept a less favorable settlement for disputes. It may also cost you more to mediate with us in Georgia than in your own state. Any disputes with us not subject to mediation must be resolved by litigation in Georgia. It may cost you more to litigate in Georgia than in your home state.
2. **Spousal Liability.** Your spouse must sign a document that makes your spouse liable for all financial obligations under the franchise agreement, even if your spouse has no ownership interest in the franchise. This guarantee will place both your and your spouse's marital and personal assets (perhaps including your house) at risk if your franchise fails.
3. **Supplier Control.** You must purchase all or nearly all of the inventory and supplies necessary to operate your business from franchisor, its affiliates, or from suppliers that franchisor designates, at prices that the franchisor or they set. These prices may be higher than prices you could obtain elsewhere for the same or similar goods. This may reduce the anticipated profit of your franchised business.

Certain states may require other risks to be highlighted. Check the "State Specific Addenda" (if any) to see whether your state requires other risks to be highlighted.

TABLE OF CONTENTS

	<u>Page</u>
ITEM 1 THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS, AND AFFILIATES	1
ITEM 2 BUSINESS EXPERIENCE	7
ITEM 3 LITIGATION	9
ITEM 4 BANKRUPTCY	13
ITEM 5 INITIAL FEES.....	13
ITEM 6 OTHER FEES.....	16
ITEM 7 ESTIMATED INITIAL INVESTMENT	21
ITEM 8 RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES	28
ITEM 9 FRANCHISEE'S OBLIGATIONS.....	33
ITEM 10 FINANCING.....	35
ITEM 11 FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS, AND TRAINING	35
ITEM 12 TERRITORY	46
ITEM 13 TRADEMARKS	50
ITEM 14 PATENTS, COPYRIGHTS, AND PROPRIETARY INFORMATION.....	51
ITEM 15 OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS	52
ITEM 16 RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL	53
ITEM 17 RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION.....	54
ITEM 18 PUBLIC FIGURES	60
ITEM 19 FINANCIAL PERFORMANCE REPRESENTATIONS	60
ITEM 20 OUTLETS AND FRANCHISEE INFORMATION	61
ITEM 21 FINANCIAL STATEMENTS	66
ITEM 22 CONTRACTS	67
ITEM 23 RECEIPT	67

EXHIBITS

- A. FRANCHISE AGREEMENT AND STATE-REQUIRED ADDENDA
 - Payment and Performance Guarantee
 - Appendix A - Marks
 - Appendix B – Lease Rider
 - Appendix C – ACH Authorization Form
 - Appendix D – Satellite Addendum
 - Exhibit A – Term Sheet for Satellite Addendum
- B. AREA DEVELOPMENT AGREEMENT AND STATE-REQUIRED ADDENDA
 - Payment and Performance Guarantee
 - Exhibit A – General
 - Exhibit B – Form of Franchise Agreement
- C. ADDITIONAL STATE-REQUIRED DISCLOSURES
- D. GENERAL RELEASE
- E. NONDISCLOSURE AND NONCOMPETE AGREEMENT
- F. MANUALS' TABLES OF CONTENTS
- G. STATE ADMINISTRATORS AND AGENTS FOR SERVICE OF PROCESS
- H. LIST OF FRANCHISEES AND STORES AND LIST OF FRANCHISEES WHO LEFT SYSTEM
- I. FINANCIAL STATEMENTS
- J. COMPLIANCE QUESTIONNAIRE
- K. RECEIPT (2 copies)

ITEM 1

THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS, AND AFFILIATES

This Disclosure Document describes Great American Cookies franchises. To simplify the language in this Disclosure Document, “we,” “us,” or “our” means GAC Franchising, LLC, the franchisor. “You” means the individual or entity that buys the franchise. If you are a corporation, partnership, limited liability company, or other entity, your owners must sign our “Guaranty and Assumption of Obligations,” which means that all of provisions of the Franchise Agreement (a form of which is attached as Exhibit C) also will apply to your owners.

The Franchisor

We are a Delaware limited liability company that was formed on December 12, 2007. We began our business operations on January 29, 2008. We operate under the name "Great American Cookies" and our corporate name. Our principal business address is 9720 Wilshire Boulevard Suite 500 Beverly Hills California 90212. To the extent that we have designated agents for service of process in other states, their names and addresses are listed in Exhibit G. We do not operate businesses similar to the franchises being offered in this Disclosure Document. We began offering Great American Cookies franchises in March 2008 and have never offered franchises in any other line of business.

Parent(s) and Recent Transaction

We are a wholly-owned subsidiary of GAC Franchise Brands, LLC (“GAC Brands”), which makes GAC Brands our immediate parent company. GAC Brands owns the intellectual property rights to the Great American Cookies concept, and has licensed us the right to use and sublicense the Great American Cookies concept under a Master License Agreement. GAC Brands’ principal place of business is the same as ours.

On July 22, 2021, FAT Brands, Inc., a Delaware corporation (“FAT” or “FAT Brands”), acquired all outstanding shares of the capital stock of our prior owner and ultimate parent-company, LS GFG Holdings Inc. (the “Transaction”). In connection with the Transaction, on July 22, 2021, GAC Brands was contributed to a financing subsidiary of FAT, FAT Brands GFG Royalty I, LLC, a Delaware limited liability company organized on June 9, 2021 (“FAT Royalty”). FAT and FAT Royalty are all located at 9720 Wilshire Blvd., Suite 500, Beverly Hills, California 90212.

Except as provided above, our parents (a) have not offered franchises in any line of business and have not operated a business of the type that you will operate, and (b) have not offered or sold any products to our System franchisees.

Predecessor(s)

We do not have any predecessors within the 10 year period preceding the amended Issue Date of this Disclosure Document that require disclosure in this Item.

Our Affiliates That Provide Services To Our Franchisees

GAC Brand and Marketing Fund, LLC (“GAC Fund”) is our sole subsidiary and its principal business address is the same as ours. GAC Fund’s sole purpose is to hold and facilitate the administration of the contributions to our Marketing Fund (described in Item 11). GAC Fund does

not conduct any business, has never operated a GREAT AMERICAN COOKIES store, and has never offered franchises in this or in any other line of business.

GFG Management, LLC ("GFG Management"), a wholly-owned subsidiary of FAT, manages our franchise operations. GFG Management's principal business address is the same as ours. GFG Management provides: (a) services to our franchisees and the franchisees of our GFG Affiliates (defined below) by providing the sales, marketing, administration, training and support services under the franchise agreements that we and our GFG Affiliates enter into with our or its respective franchisees, and (b) may also sell and/or lease certain equipment (including cookie ovens and related equipment) to System franchisees and franchisees of our GFG Affiliates. GFG Management does not provide any services to our Non-GFG Affiliates (defined below) or their franchisees. We remain responsible for all licensing of the trademarks, service marks, trade names and other intellectual property rights and all other aspects of the franchise relationship. Except as stated in the previous sentence, GFG Management may perform any of our obligations and may exercise any of our rights for us, but we remain ultimately responsible for all of our obligations under any of our agreements with you. You do not pay any fees directly to GFG Management. GFG Management does not own or operate any franchises like the Great American Cookies franchise and has never offered franchises in this or any other line of business.

GAC Manufacturing, LLC ("GAC Manufacturing"), an indirect, wholly-owned subsidiary of FAT, is in the business of operating the cookie dough plant that produces proprietary batter, dough, and other ingredients for making cookies ("Cookie Ingredients") that are used in the operation of Great American Cookies stores and certain franchised locations licensed by one or more of our affiliates. GAC Manufacturing has a principal business address of 4685 Frederick Drive, Atlanta, Georgia 30336. GAC Manufacturing (i) does not own or operate any franchises like the franchise that we are offering to you, (ii) has never offered franchises in any line of business, and (iii) except for manufacturing Cookie Ingredients, has never provided any other franchise support services to franchisees.

We require you to purchase the Cookie Ingredients from our affiliate GAC Supply, LLC, an indirect, wholly-owned subsidiary of FAT ("GAC Supply"). GAC Supply has a principal business address of 4685 Frederick Drive, Atlanta, Georgia 30336. GAC Supply (i) does not own or operate any franchises like the franchise that we are offering to you, (ii) has never offered franchises in any line of business, and (iii) except for selling Cookie Ingredients, has never provided any other franchise support services to franchisees.

Our Affiliate That Operates Great American Cookies Stores.

Through common control by GAC Brands, we have an affiliated company, GAC Corporate Holdings, LLC, that may own and operate stores under the GREAT AMERICAN COOKIES trademarks and service marks. This entity owns and operates the same type of Great American Cookies Stores that you will own. The stores operated by this entity may compete with your business. As of December 26, 2021, GAC Brands is not operating any Great American Cookies Stores.

Our FAT Brands Affiliated Franchise Programs

FAT is the indirect parent company to the following franchisors, all of which have a principal business address that is the same as ours (collectively, the "GFG Affiliates"). None of the GFG Affiliates have offered franchises in any line of business other than as listed below and none of them have conducted a business similar to the Great American Cookies Store that you will operate:

- 1) Marble Slab Franchising, LLC ("MSF") franchises the right to operate specialty ice cream stores under the trademark and service mark MARBLE SLAB CREAMERY® (the "Marble Slab Stores"). MSF or its predecessors have offered Marble Slab Store franchises since 1986. As of December 26, 2021, there were 253 franchised Marble Slab Stores in operation in the United States.
- 2) PM Franchising, LLC ("PMF") franchises the right to operate specialty pretzel stores under the trademark and service mark PRETZELMAKER® ("Pretzelmaker Stores"). PMF or its predecessors have offered Pretzelmaker Store franchises since 1992. As of December 26, 2021, there were 226 franchised Pretzelmaker Stores in operation in the United States.
- 3) HDOS Franchising, LLC ("HDOS") franchises the right to operate stores that sell fresh-squeezed lemonade, hot dogs on a stick, French fries, and complimentary products under the HOT DOG ON A STICK® trademarks and service marks. HDOS or its predecessors have offered Hot Dog On A Stick franchises since 1997. As of December 26, 2021, there were 51 franchised Hot Dog On A Stick stores in operation in the United States.
- 4) Round Table Franchise Corporation ("RTFC") franchises the right to operate dine-in Round Table Pizza restaurants for the retail sale of pizza and other products under the name ROUND TABLE®. RTFC or its predecessors have offered Round Table franchises since 1962. As of December 26, 2021, there were 415 franchised Round Table stores in operation in the United States.

Non-GFG Affiliates

As a result of the Transaction, we became affiliated with the following franchisors, of which FAT is the indirect parent company to, and which all share FAT's principal address (collectively, the "Non-GFG Affiliates"). None of the Non-GFG Affiliates have offered franchises in any line of business, other than as listed below:

- 1) Fatburger North America, Inc. ("FBNA") franchises the right to operate restaurants that primarily serve burgers, shakes and fries under the name "Fat Burger" ("Fat Burger Restaurants"). FBNA has offered franchises for Fat Burger Restaurants since 1990. As of December 26, 2021, there were 191 franchised FAT Burger Restaurants in the United States.
- 2) Johnny Rockets Licensing, LLC ("Johnny Rockets") franchises the right to operate restaurants that primarily serve high quality, innovative menu items including certified angus beef® cooked-to-order hamburgers, Boca Burgers®, chicken sandwiches, crispy fries and hand-spun shakes and malts under the name "Johnny Rockets" ("Johnny Rocket Restaurants"). Johnny Rockets has offered franchises for Johnny Rockets Restaurants since 1989. As of December 26, 2021, there were 294 franchised Johnny Rockets Restaurants in the United States.
- 3) Buffalo's Franchise Concepts, Inc. ("Buffalo's Franchise") franchises the right to operate cafes that primarily serve chicken wings using 13 distinctive homemade wing sauces, burgers, wraps, steaks, salads and other classic American cuisine under the name "Buffalo's Café" ("Buffalo's Cafés"). Buffalo's Franchise has offered

franchises for Buffalo's Cafes since 1989. As of December 26, 2021, there were 75 franchised Buffalo's Cafes in the United States.

- 4) Ponderosa Franchising Company ("PFC") franchises the right to operate restaurants that primarily offer a buffet serving a broad array of steak, chicken and seafood entrees under the name "PONDEROSA STEAKHOUSE®" ("Ponderosa Steakhouses"). PFC and its predecessors have offered franchises for Ponderosa Steakhouses since 1994. As of December 26, 2021, there were 25 franchised Ponderosa Steakhouses in the United States.
- 5) Bonanza Restaurant Company ("BRC") franchises the right to operate full-service steakhouses that primarily offer fresh farm-to-table salad bars and serve a menu showcase of USDA flame-grilled steaks and house-smoked BBQ under the names 'BONANZA STEAKHOUSE®' and BONANZA STEAK & BBQ® ("Bonanza Steakhouses"). BRC and its predecessors have offered franchises for Bonanza Steakhouses since 1994. As of December 26, 2021, there were 8 franchised Bonanza Steakhouses in the United States.
- 6) HURRICANE AMT, LLC ("HAMT") franchises the right to operate restaurants that primarily serve jumbo fresh wings paired with over 35 signature sauces, rubs and glazes, as well as fries, tacos and burgers under the names, "Hurricane Grill & Wings®," "Hurricane Sports Grill®," "Hurricane Dockside Grill®" and "Hurricane BTW Burgers + Tacos + Wings" ("Hurricane Restaurants"). HAMT has offered franchises for Hurricane Restaurants since 2008. As of December 26, 2021, there were 41 franchised Hurricane Restaurants in the United States.
- 7) Yalla Mediterranean Franchising Company, LLC ("Yalla") franchises the right to operate restaurants that primarily serve a menu of freshly prepared California-inspired Greek and Mediterranean appetizers, sandwiches, wraps, salads, platters, side dishes and beverages under the name "Yalla Mediterranean®" ("Yalla Restaurants"). Yalla has offered franchises for Yalla Restaurants since 2019. As of December 26, 2021, there were 2 franchised Yalla Restaurants in the United States.
- 8) EB Franchises, LLC ("Elevation") franchises the right to operate fast-casual restaurants that primarily serve organic hamburgers under the name "Elevation Burger" ("Elevation Burger Restaurants"). Elevation and its predecessors have offered franchises for Elevation Burger Restaurants since 2008. As of December 26, 2021, there were 37 franchised Elevation Burger Restaurants in the United States.
- 9) Twin Restaurant Franchise, LLC has offered franchises under the name "Twin Peaks" since July 11, 2007. Twin Peaks restaurants feature full bars offering American-style menu items and alcoholic and non-alcoholic beverages. Twin Peaks restaurants also may offer a virtual, delivery-only concept under the name "Good as Cluck". As of December 26, 2021, there were 57 franchised "Twin Peaks" restaurants operating. Twin Peaks' principal place of business is 5151 Beltline Road, #1200, Dallas, Texas 75254.
- 10) Native Grill & Wings Franchising, LLC has offered franchises under the name "Native Grill & Wings" since 1988. Native Grill & Wings is an American fast casual restaurant chain founded in Arizona, which specializes in wings and features full services bars

located in Arizona, Illinois, and Texas. As of December 26, 2021, there were 23 franchised Native Grill & Wings restaurants operating.

- 11) Fazoli's Franchising Systems, LLC has offered franchises under the name "FAZOLI'S®" and "FAZOLI'S RESTAURANTS" since 2006. Fazoli's is a premium fast-casual Italian food restaurant chain founded in Kentucky, which is a premium fast-casual Italian restaurant concept, combining the convenience and price of fast food with the food quality and dining atmosphere associated with casual dining. As of December 26, 2021, there were 159 franchised Fazoli's restaurants operating.

The Great American Cookies Franchise

We are offering the opportunity to become a franchisee to develop and operate Stores which specialize in selling cookies, brownies, cupcakes, and related food items and beverages.

We offer 2 types of Stores: (a) Traditional Stores; and (b) Non-Traditional Stores. In addition, if you own and operate a Store, in certain circumstances we will offer you the right to offer and sell products at a separate location that we approve ("Satellites"). Satellites may either be operated in conjunction with a Traditional Store or a Non-Traditional Store that is located in the same venue or shopping center. We will have the final authority to classify your Store as Traditional or Non-Traditional.

Single Store Program

Under the single store program, you may purchase a Great American Cookies franchise ("Franchise") to develop and operate one Store at a mutually agreed on site (the "Site") within a state ("Site Selection Area") that we will specify in the Franchise Agreement that we and you will execute (the "Franchise Agreement"). Our current form of Franchise Agreement is included as Exhibit A to this Disclosure Document. You have no obligation, nor any right, to open any additional Stores.

Co-Brand Stores

We currently offer prospects the right to operate a Great American Cookies-Marble Slab Creamery Co-Brand Store as part of our standard co-brand offering. In certain very limited circumstances, we may offer you the right to operate a Co-Brand Store as a combination with another brand as well. If your Store is the dominant presence in the location, your Store will be a Traditional Store. If your Store is the subordinate presence in the location, your Store typically will be a Non-Traditional Store. We will have the final authority to classify your Co-Brand Store as Traditional or Non-Traditional. In certain limited circumstances, we may permit you to add another affiliate brand to your Store but our standard co-brand offering will feature Great American Cookies and Marble Slab Creamery.

If you wish to operate a Co-Brand Store with a brand that is not our affiliate, you must submit to us all information that we request, including, for example (i) any existing agreements you have with the other brand relating to an existing store that you operate in the other brand's franchise system, (ii) any proposed agreements that you desire to enter into with the other brand for the operation of the other concept in conjunction with your Store, and (iii) any proposed modifications to the agreements that we have reviewed over the course of the term of your Franchise Agreement. Before you enter into any agreements with a proposed co-brand location, you must receive our written approval of each proposed other brand and each proposed agreement. We may withhold our approval for any reason, in our sole discretion. We may require your co-brand partner to be one of our affiliates.

The terms that apply to your operation of the Co-Brand Store also are included in the form of Franchise Agreement.

In addition, on a limited basis, certain of our affiliates currently offer franchises that you may co-brand with a Store. Approval for a co-brand is dependent on several criteria, including but not limited to space allocation, signage, minimum brand requirements and minimum product offerings. You should request the disclosure documents for those brands for information on co-branding opportunities. We may offer other co-branding opportunities in the future.

Area Development Program

We also offer to qualified franchisees the opportunity to develop multiple Stores within a designated territory ("Development Area") according to a mandatory development schedule (the "Development Schedule"). If we grant you a Development Area, then you will enter into an area development agreement (the "Area Development Agreement") with us (a form of which is attached as Exhibit B), and you or your affiliates will sign our then-current form of franchise agreement for each Store developed under that Area Development Agreement, which terms may differ from the franchise agreement included in this Disclosure Document. You (or your affiliate) must sign the franchise agreement for the first Store you are obligated to develop under the Area Development Agreement when you sign the Area Development Agreement. You must purchase the rights to a minimum of 3 Stores under the Area Development Agreement.

Satellites

You may purchase the right to offer approved products from one or more Satellites that you operate within the same shopping center or venue as your Store. If we grant you the right to operate a Satellite in addition to your Store, you must sign our Satellite Addendum ("Satellite Addendum") to the Franchise Agreement for the Store. A copy of the Satellite Addendum is attached to the Franchise Agreement.

Off-Site Baking Facilities

If you acquire the rights to operate a Satellite, you must operate a facility to prepare products for sale in the Satellite (an "Off-Site Baking Facility"). You must operate a Traditional Store or a Non-Traditional Store that has baking facilities (each, a "Baking Store") under a Franchise Agreement with us which will serve as the Off-Site Baking Facility for the Satellite. If your Off-Site Baking Facility is not a Baking Store, you may only use the Off-Site Baking Facility to prepare products for sale at a Non-Traditional Store, Off-Site Event (as defined in Item 12), or Catering Event (as defined in Item 12) and you may not offer or sell products directly to the public from the Off-Site Baking Facility.

Your Baking Store may never serve as an Off-Site Baking Facility for another franchisee's Satellite. If your Store will be a Satellite, all references in this Disclosure Document to your "Store" include your Off-Site Baking Facility, Satellite or other authorized distribution point, provided that the disclosure does not conflict with a disclosure specifically for Off-Site Baking Facilities.

Market and Competition

The market for retail cookie stores is mature and competitive. Your competitors include other specialty retail cookie stores, grocery stores, bakeries, fast-food restaurants, snack food stores, convenience stores and franchisees of other systems, including those that our affiliates own, all of which may sell cookies, brownies, and other food items and beverages. You may have to compete in close proximity with other specialty retail cookie stores.

One or more of our affiliates may acquire one or more existing businesses or franchise systems operating under trademarks, service marks, and trade names other than the Marks. The new or existing businesses or franchise systems may compete with you. In addition, it is likely that we will offer additional co-brand opportunities that may compete with you.

Industry-Specific Regulations

You must comply with all existing regulations concerning food service, nutrition, calorie content, and other federal or state regulations that apply specifically to the restaurant industry. For example, the Environmental Protection Agency, U.S. Food and Drug Administration, the U.S. Department of Agriculture, as well as state and local environmental and health departments and other agencies, have laws and regulations concerning the preparation of food and sanitary conditions of restaurant facilities. State and local agencies may periodically conduct inspections for compliance with these requirements. Under the federal Clean Air Act and certain state laws, you may be required to comply with applicable statutory guidelines, such as localized quality standards for ozone, carbon monoxide and particulate matters. Certain provisions of such laws impose limits on emissions resulting from commercial food preparation.

You also must comply with existing laws, regulations, and ordinances that apply generally to all businesses, such as the Americans with Disabilities Act, federal wage and hour laws and state law equivalents, the Affordable Care Act, the Occupational Safety and Health Act, anti-terrorism and anti-corruption laws (such as the Patriot Act and the Foreign Corrupt Practices Act), and data protection and privacy laws (such as credit card protection under the U.S. Fair and Accurate Credit Transactions Act, or "FACTA"). You should investigate these laws that may apply to the restaurant industry and to all businesses in general.

ITEM 2 BUSINESS EXPERIENCE

Chief Executive Officer and President of FAT – Andrew A. Wiederhorn

Mr. Wiederhorn has been Chief Executive Officer and President of FAT since October 2017. Mr. Wiederhorn served as one of FBNA's directors from January 2006 until October 2017, and was Chairman of the Board of FBNA from May 2006 until October 2017. Since 2005, he has also served as the Chairman of the Board and Chief Executive Officer of Fog Cutter.

General Counsel of FAT – Allen Z. Sussman

Mr. Sussman has been the General Counsel of FAT Brands since March 2021. Prior to that from 2012 until March 2021, Mr. Sussman was a partner at the law firm of Loeb & Loeb LLP in Los Angeles, California, specializing in corporate and securities law, and served as primary outside corporate and securities counsel to FAT Brands.

Legal Counsel and Franchise Development Executive of FAT – Warren Christiansen

Mr. Christiansen has been FAT's Legal Counsel and Franchise Development Executive since October 2017. Prior to that, he served as FBNA's Vice President, Domestic Franchise Sales from November 2008 until October 2017.

Chief Operating Officer, Fast Casual Division of FBNA – Jake Berchtold

Mr. Berchtold has been Chief Operating Officer, Fast Casual Division of FBNA since July 2019. Prior to that, from September 2012 until July 2019 he was the Director of Operations for FBNA.

Director of Franchise Sales of FAT – Dan D. Moran, CFE

Mr. Moran has been FAT's Director of Franchise Sales since October 2017. Prior to that, Mr. Moran served as FBNA's Vice President of Franchise Development from October 2009 until October 2017.

Chief Financial Officer of FAT – Kenneth J. Kuick

Mr. Kuick joined FAT in May 2021 as its Chief Financial Officer and has also served as our Chief Financial Officer since May 2021. Prior to joining FAT, he served as Chief Financial Officer of Noodles & Company, a national fast-casual restaurant concept, from November 2018 to August 2020. Prior to that, Mr. Kuick served as Chief Accounting Officer of VICI Properties Inc., a real estate investment trust specializing in casino properties, from October 2017 to August 2018. Prior to that, from 2011 until October 2017, Mr. Kuick served as Chief Accounting Officer of Caesars Entertainment Operating Company, a subsidiary of Caesars Entertainment Corporation, and as Vice President, Assistant Controller for Caesars Entertainment Corporation.

Director of Construction of FAT – Bentley C. Hetrick

Mr. Hetrick has been FAT's Director of Construction since April 2019. Prior to that, he was Vice President/General Manager with Preferred Commercial Services, a kitchen installation company in Chatsworth, California from August 2015 to August 2018.

Director of Construction and Purchasing of FAT – James Newell

Mr. Newell became FAT's Director of Construction and Purchasing in May 2018. Prior to that, from February 2018 until May 2018 he was the Director of Operations. Mr. Newell served as our Vice President of Brand Services from February 2015 until February 2018. Previously, he was our Vice President of Operations since January 1, 2010.

Chief Development Officer of FAT – Taylor Wiederhorn

Mr. Wiederhorn has been FAT's Chief Development Officer since October 2017. Mr. Wiederhorn served as FBNA's Vice President Franchise Marketing and Development from September 2011 until October 2017.

Chief Marketing Officer of FAT – Thayer Wiederhorn

Mr. Wiederhorn has been FAT's Chief Marketing Officer since October 2017. Mr. Wiederhorn served as FBNA's Vice President of Marketing from April 2012 until October 2017.

Director of Franchise Sales of FAT – Scot P. Hobert

Mr. Hobert became FAT's Director of Franchise Sales in November 2018. Prior to that, from January 2014 until November 2018, he was Director of Franchise Development for SteaknShake Enterprises, Inc., a restaurant company in San Antonio, Texas.

Executive Vice President and Chief Concept Officer of FAT and President of Yalla – Donald J. Berchtold

Mr. Berchtold became Yalla's President in December 2018 and has been FAT's Chief Concept Officer and Executive Vice President since March 2017. Prior to that, he served as FBNA's President from September 21, 2006 until February 2018 and FBNA's Chief Operating Officer from May 2006 until February 2018.

Director of Franchise Sales of FAT, QSR Division – Kim Rogers

Ms. Rogers became FAT's Director of Franchise Sales, QSR Division in July 2021. Prior to that time, from May 2021 until July 2021, she was Director of Franchise Sales and, from September 2017 to May 2021, Senior Franchise Sales Manager, for Global Franchise Group, located in Atlanta, Georgia. Previously, from March 2016 to September 2017, Ms. Rogers was Senior Franchise Sales Manager for Round Table Franchise Corporation, then located in Concord, California.

President of QSR Division: Jenn Johnston

Jenn Johnston was appointed and served as Interim CEO from February 2020 to April 2020. She now continues to serve as the Chief Brand Officer and President of Franchise Operations, which she has done since September 2019. She previously served as the Chief Marketing and Operations Officer of GFG Management from October 2010 to September 2019. Ms. Johnston serves in her present capacities in metropolitan Atlanta, Georgia and metropolitan Baltimore, Maryland.

ITEM 3 LITIGATION

Pending Litigation

Shengcai Zhang vs. AllC Group 22 YM Seal Beach LLC, Yalla Mediterranean Franchising Company LLC, FAT Brands, Inc., Andrew Wiederhorn, et al.; Superior Court for the State of

California for the County of Los Angeles, California; Case No. 21STCV07160/American Arbitration Association Case No. 01-21-0004-1928. On February 23, 2021, Shengcai Zhang ("Zhang") filed a complaint against Yalla Mediterranean Franchising Company LLC ("Yalla") and Fat Brands, Inc. ("FAT") as well as Andrew Wiederhorn in the Los Angeles County Superior Court. Following a motion to compel arbitration, the civil action was stayed and ordered to arbitration with the American Arbitration Association ("AAA"). The civil action was subsequently dismissed without prejudice on February 28, 2022. On June 8, 2021, Zhang filed the complaint from his civil action as a demand for arbitration with the AAA and, on January 28, 2022, amended his demand for arbitration to add FAT Brands Management, LLC ("FAT Management") and Yalla Acquisition LLC as additional respondents. In his Amended Demand for Arbitration, Zhang alleges breach of contract, intentional misrepresentation, rescission, money had and received, breach of covenant of good faith and fair dealing, unjust enrichment, violation of the California Franchise Investment Law and Franchise Relations Act, and unfair competition in violation of Business & Professions Code Section 17200, et seq., stemming from allegations that Zhang and his daughter applied for an L-1 Visa through an investment opportunity whereby Zhang would become a Yalla franchisee. Zhang alleges that FAT and/or Yalla offered Zhang and his daughter the opportunity to take over the Yalla restaurant located in Seal Beach, California ("Restaurant") and operate it as a franchised location. Zhang alleges among other things, that the defendants breached their agreements and legal obligations by: (1) refusing to provide an allegedly agreed upon purchase price refund when United States Customs and Immigration refused to issue an L-1 visa to Zhang's daughter; (2) failing to transfer ownership and control of the Restaurant to Zhang; (3) obtaining and failing to disclose to Zhang a PPP loan relating to Restaurant; (4) failing to obtain a lease agreement for the franchisee entity; (5) closing down the Restaurant permanently without notifying Zhang; (6) failing to provide a franchise disclosure document prior to the sale of the franchise; (7) terminating the franchise without notice; and (8) failing to provide services required by a Management Agreement. Zhang is seeking compensatory damages in excess of \$745,000, rescission of all agreements, restitution, an injunction, prejudgment interest, general, special and consequential damages according to proof, punitive damages and recovery of attorneys' fees. Yalla and FAT Management have filed a Demand for Arbitration of Counterclaims against Zhang, asserting claims for breach of the management agreement and Zhang's personal guaranty of the franchise agreement, as well as for fraudulent inducement. The matter is still in the pleading stages and the final arbitration hearing has not yet been scheduled.

Robert J. Matthews, et al., v. FAT Brands, Inc., Andrew Wiederhorn, Ron Roe, Rebecca Hershinger and Ken Kuick (United States District Court for the Central District of California, Case No. 2:22-cv-01820) On March 18, 2022, plaintiff Robert J. Matthews, a putative investor in the Company, filed a putative class action lawsuit against the Company, Andrew Wiederhorn, Ron Roe, Rebecca Hershinger and Ken Kuick, asserting claims under Sections 10(b) and 20(a) of the Securities Exchange Act of 1934, as amended (the "1934 Act"), alleging that the defendants are responsible for false and misleading statements and omitted material facts in the Company's reports filed with the SEC under the 1934 Act related to the LA Times story published on February 19, 2022 about the company and its management. The plaintiff alleges that the Company's public statements wrongfully inflated the trading price of the Company's common stock, preferred stock and warrants. The plaintiff is seeking to certify the complaint as a class action and is seeking compensatory damages in an amount to be determined at trial. On April 25, 2022, Kerry Chipman, a putative investor in the Company, filed a putative class action lawsuit against the Company, Andrew Wiederhorn, Ron Roe, Rebecca Hershinger and Ken Kuick in the United States District Court for the Central Division of California, asserting substantially the same claims as those made by Matthews in the above-referenced lawsuit. On May 2, 2022, the Court entered an order consolidating the actions filed by Matthews and Chipman under the caption *In re FAT Brands Inc. Securities Litigation*. On June 13, 2022, the Court appointed plaintiff Robert Matthews as lead

plaintiff and The Rosen Law Firm, P.A., as lead counsel in the consolidated action. Plaintiffs filed their Consolidated Amended Complaint on June 27, 2022. On July 19, 2022, the parties entered into a stipulation to stay the litigation so that they can engage in voluntary mediation. In August 2022, after mediation the Company reached an agreement in principle to settle this matter for a cash payment by the Company of \$2.5 million and issuance of \$0.5 million in Class A common stock. The Stipulation of Settlement and other documents pertinent to the settlement, along with a motion for preliminary approval thereof, were filed with the court on September 23, 2022. The hearing on the motion for preliminary approval occurred on October 24, 2022, at 9:00 am PT. The court took the matter under submission. Upon final approved by the court, the settlement will provide a full release of all claims by the settlement class members against all defendants, including the Company and the named officers and directors, will expressly deny any liability, wrongdoing or responsibility by any of the defendants, and will result in the dismissal of the litigation with prejudice.

Concluded Litigation

Ieman Shahi vs. Fatburger North America, Inc., Andrew Alan Wiederhorn, Taylor Andrew Wiederhorn, et al, Superior Court for the State of California for the County of Los Angeles, Case No. 19STCV23772 (July 8, 2019). On July 8, 2019, Ieman Shahi (“Shahi”) filed a complaint against FBNA as well as Andrew A. Wiederhorn and Taylor A. Wiederhorn. The Court dismissed Andrew and Taylor Wiederhorn from the lawsuit on January 27, 2021. In his second amended complaint, Shahi seeks rescission of an international multi-unit restaurant agreement entered into by Shahi and FBNA in October 2015 for “Fatburger” restaurants in Malaysia and Iran (subject to lifting of sanctions). Shahi is seeking the return of the \$487,500 he paid as the first installment of the development fees due under the agreement and is also seeking attorneys’ fees. FBNA’s response to the second amended complaint, a demurrer seeking dismissal of the case in its entirety, is due to be filed on May 13, 2021. FBNA also filed a cross complaint on April 13, 2020 asserting that Shahi breached the international multi-unit restaurant agreement. The case was dismissed on October 21, 2021.

P&K Food Market, Inc. vs. Buffalo’s Franchise Concepts, Inc., Fog Cutter Capital Group, Shaun Curtis, Andy Wiederhorn et al., Superior Court of California for the County of Los Angeles, Case No. 18STLC09534 (July 13, 2018). On July 13, 2018, P&K Food Market, Inc. (“P&K”) filed a complaint against Buffalo’s Franchise Concepts, Inc., Fog Cutter Capital Group, Shaun Curtis, and Andy Wiederhorn for Breach of Contract, Fraudulent Misrepresentation and Unlawful Offer and Sale of Franchise By Means of Untrue Statements or Omissions of Material Fact Under Cal. Corp. Code §§31201; 31202; 31300; and 31301. The case was filed in connection with the sale of an affiliate-owned “Buffalo’s Café” restaurant located in Palmdale, California. The lawsuit seeks general damages, special damages, punitive damages, restitution, interest, costs and attorneys’ fees and costs related to the alleged unlawful sale of the Palmdale restaurant. The franchisor and related parties intend to vigorously defend the allegations. The case was dismissed on February 13, 2019 because Plaintiff should have filed for Arbitration first pursuant to the terms of the Franchise Agreement.

Eric Rojany, et al. v. FAT Brands Inc., et al., Superior Court of California for the County of Los Angeles, Case No. BC708539, and *Daniel Alden, et al. v. FAT Brands Inc., et al.*, Superior Court of California for the County of Los Angeles, Case No. BC716017. On June 7, 2018, FAT Brands, Inc., Andrew Wiederhorn, Ron Roe, James Neuhauser, Edward H. Rensi, Marc L. Holtzman, Squire Junger, Silvia Kessel, Jeff Lotman, Fog Cutter Capital Group Inc., and Tripoint Global Equities, LLC (collectively, the “Original Defendants”) were named as defendants in a putative securities class action lawsuit entitled *Rojany v. FAT Brands, Inc.*, Case No. BC708539

(the “*Rojany* Case”), in the Superior Court of the State of California, County of Los Angeles. On July 31, 2018, the *Rojany* Case was designated as complex, pursuant to Rule 3.400 of the California Rules of Court and assigned the matter to the Complex Litigation Program. On August 2, 2018, the Original Defendants were named defendants in a second putative class action lawsuit, *Alden v. FAT Brands*, Case No. BC716017 (the “*Alden* Case”), filed in the same court. On September 17, 2018, the *Rojany* and *Alden* Cases were consolidated under the *Rojany* Case number. On October 10, 2018, plaintiffs Eric Rojany, Daniel Alden, Christopher Hazelton-Harrington and Byron Marin (“Plaintiffs”) filed a First Amended Consolidated Complaint against FAT Brands, Inc., Andrew Wiederhorn, Ron Roe, James Neuhauser, Edward H. Rensi, Fog Cutter Capital Group Inc., and Tripoint Global Equities, LLC (collectively, “Defendants”), thereby removing Marc L. Holtzman, Squire Junger, Silvia Kessel and Jeff Lotman as defendants. On November 13, 2018, Defendants filed a Demurrer to First Amended Consolidated Complaint. On January 25, 2019, the Court sustained Defendants’ Demurrer to First Amended Consolidated Complaint with Leave to Amend in Part. Plaintiffs filed a Second Amended Consolidated Complaint on February 25, 2019. On March 27, 2019, Defendants filed a Demurrer to the Second Amended Consolidated Complaint. On July 31, 2019, the Court sustained Defendants’ Demurrer to the Second Amended Complaint in Part, narrowing the scope of the case. Defendants filed their Answer to the Second Amended Consolidated Complaint on November 12, 2019. Thereafter, plaintiffs Alden, Hazelton-Harrington and Marin, voluntarily dismissed their claims without prejudice, leaving only plaintiff Rojany as the putative class representative plaintiff (“Plaintiff”). On January 29, 2020, Plaintiff filed a Motion for Class Certification. On October 8, 2020, the Court denied Plaintiff’s Motion for Class Certification. On January 6, 2021, the parties executed a Settlement Agreement and Mutual Release pursuant to which plaintiff agreed to dismiss his individual claims against defendants with prejudice in exchange for a payment by or on behalf of defendants of \$50,000. On January 27, 2021, plaintiff filed a request for dismissal of this action, with prejudice, in its entirety.

Adam Vignola, et al. v. FAT Brands Inc., et al., United States District Court for the Central District of California, Case No. 2:18-cv-07469. On August 24, 2018, the Original Defendants were named as defendants in a putative securities class action lawsuit entitled *Vignola v. FAT Brands, Inc.*, Case No. 2:18-cv-07469-PSG-PLA, in the United States District Court for the Central District of California. On October 23, 2018, Charles Jordan and David Kovacs (collectively, “Lead Plaintiffs”) moved to be appointed lead plaintiffs, and the Court granted Lead Plaintiffs’ motion on November 16, 2018. On January 15, 2019, Lead Plaintiffs filed a First Amended Class Action Complaint against the Original Defendants. The allegations and claims for relief asserted in *Vignola* are substantively identical to those asserted in the *Rojany* Case. Defendants filed a Motion to Dismiss First Amended Class Action Complaint, or, in the Alternative, to Stay the Action In Favor of a Prior Pending Action. On June 14, 2019, the Court denied Defendants’ motion to stay but granted Defendants’ motion to dismiss the First Amended Class Action Complaint, with Leave to Amend. Lead Plaintiffs filed a Second Amended Class Action Complaint on August 5, 2019. On September 9, 2019, Defendants’ filed a Motion to Dismiss the Second Amended Class Action Complaint. On December 17, 2019, the Court granted Defendants’ Motion to Dismiss the Second Amended Class Action Complaint in Part, Without Leave to Amend. The allegations remaining in *Vignola* are substantively identical to those remaining in the *Rojany* Case. Defendants filed their Answer to the Second Amended Class Action Complaint on January 14, 2020. On December 27, 2019, Lead Plaintiffs filed a Motion for Class Certification. By order entered March 16, 2020, the Court denied Lead Plaintiffs’ Motion for Class Certification. By order entered April 1, 2020, the Court set various deadlines for the case, including a fact discovery cut-off of December 29, 2020, expert discovery cut-off of February 23, 2021 and trial date of March 30, 2021. On September 25, 2020, the parties executed a Settlement Agreement and Mutual Release pursuant to which lead plaintiffs agreed to dismiss their individual claims against

defendants with prejudice in exchange for a payment by or on behalf of defendants of \$75,000. On October 13, 2020, the Court ordered the stipulated dismissal of this action, with prejudice, in its entirety.

The Company is obligated to indemnify its officers and directors to the extent permitted by applicable law in connection with the above actions, and has insurance for such individuals, to the extent of the limits of the applicable insurance policies and subject to potential reservations of rights. The Company is also obligated to indemnify Tripoint Global Equities, LLC under certain conditions relating to the *Rojany* and *Vignola* matters. These two proceedings are now concluded.

Other than the actions above, there is no litigation that must be disclosed in this Item.

ITEM 4 BANKRUPTCY

On April 6, 2009, a former affiliate of FBNA's, Fatburger Restaurants of California, Inc. ("**FB California**") filed a petition to reorganize under Chapter 11 of the U.S. Bankruptcy Code (subsequently converted to Chapter 7 on June 24, 2011) in the Central District of California, Case No. 0913964-KT. FB California conducted an auction of some or all of its Restaurants on or about April 21, 2011. FB California auctioned some or all of its existing, operating Restaurants to the successful bidders including all of the existing furnishings and equipment of those Restaurants and an assignment of its leases or subleases for the Restaurants. As of June 19, 2014, the Chapter 7 Trustee (Amy Goldman) had concluded the administration of the matter and made all distributions as required by the Court and the United States Trustee's Office was reviewing all final accounting before submitting the matter to the Court for case closure.

On April 6, 2009, a former affiliate of FBNA's, Fatburger Restaurants of Nevada, Inc. ("**FB Nevada**") filed a petition to reorganize under Chapter 11 of the U.S. Bankruptcy Code (subsequently converted to Chapter 7 on June 24, 2011) in the Central District of California, Case No. 0913965-KT. FB Nevada conducted an auction of some or all of its Restaurants on or about April 21, 2011. FB Nevada auctioned some or all of its existing, operating Restaurants to the successful bidders including all of the existing furnishings and equipment of those Restaurants and an assignment of its leases or subleases for the Restaurants. As of June 19, 2014, the Chapter 7 Trustee (Amy Goldman) had concluded the administration of the matter and made all distributions as required by the Court and the United States Trustee's Office was reviewing all final accounting before submitting the matter to the Court for case closure.

Other than these two items, no bankruptcies are required to be disclosed in this Item.

ITEM 5 INITIAL FEES

Franchise Agreement

Initial Franchise Fee

If we grant you a franchise for a Traditional Store, then when you sign the Franchise Agreement, you must pay us an initial franchise fee ("Franchise Fee") of \$25,000. The Franchise Fee for a Non-Traditional Store is \$15,000. The Franchise Fee for a Co-Brand Store is \$35,000.

The Franchise Fee is fully earned by us when paid and is not refundable.

We do not offer financing for the Franchise Fee. Except for any special programs or periodic discounts we may offer or as otherwise described in this Item 5, the Franchise Fee is uniform for all franchisees.

During our fiscal year ended December 26, 2021, we collected Franchise Fees ranging from \$0 to \$25,000.

Satellites

If we permit you to operate a Satellite, you must pay us a Satellite fee of \$5,000 per Satellite location when you sign the Satellite Addendum. A copy of the Satellite Addendum is attached to the Franchise Agreement. The Satellite fee is fully earned by us when paid, is not refundable and is uniform to all franchisees.

Site Selection Assistance

We will review your submittal package for your proposed site and determine whether to accept your proposed site. We will conduct an on-site evaluation if we consider it necessary and appropriate as part of our evaluation of your submittal package. If we determine that on-site evaluation is necessary and appropriate (on our own initiative), we will provide the evaluations (up to 2 days unless we agree otherwise) at our own expense, although we reserve the right to charge you an additional fee for this service. If we charge this fee, the fee will be our out-of-pocket expenses for each proposed site for which we conduct an on-site evaluation. We expect this fee to be \$300 per employee or agent for each full or partial day after the second day, not to exceed five days. The site selection assistance fee is not refundable.

Initial Inventory

Before your Franchise opens, you must buy an initial inventory of Cookie Ingredients from GAC Supply. We estimate the cost of this initial inventory of Cookie Ingredients will be between \$5,000 to \$10,000 and is in addition to the Franchise Fee. The amount charged for Cookie Ingredients is not refundable under any circumstances. Discounts may apply depending on your payment arrangements.

Grand Opening Marketing Fee

We reserve the right to collect the grand opening marketing fee between \$3,000 and \$5,000 when you sign your Franchise Agreement. If we collect this fee, we will either: (i) reimburse you for your documented grand opening marketing expenditures that we have pre-approved, up to the \$5,000; or (ii) directly pay your vendors for your grand opening marketing expenditures that we have pre-approved, up to the \$5,000. The grand opening marketing fee is not refundable.

Development Agreement

Development Fee

If we grant you development rights, then you will pay us a Development Fee of \$5,000 per Store to be opened under the Area Development Agreement when you sign the Area

Development Agreement. The Development Fee will vary based on the number of Stores that you agree to develop (with a minimum of 3 Stores), regardless of whether the stores are Traditional or Non-Traditional Stores. The criteria used to calculate the number of Stores that you must develop in the Development Area for purposes of calculating the Development Fees is generally uniform for all franchisees.

The Franchise Fees for Stores opened under a Development Agreement (with a minimum of 3 Stores) will be \$20,000 for the first Store, and \$10,000 for each additional Store thereafter. For each Store, you must sign our then-current form of franchise agreement to govern the operation of that Store. We reserve the right, but not the obligation, to reduce the Franchisee Fees for existing franchisees.

The Development Fee is fully earned by us when paid and is not refundable.

Incentive Programs

Referral Program

We offer a referral program incentive of \$1,000 to the first person or company that introduces a prospective franchisee to us, if: (i) we approve the prospect; (ii) we and the prospect sign a Franchise Agreement within 6 months after the referral is made; and (iii) the prospective franchisee pays us the associated initial franchise fee. We will pay this referral fee when the referred prospective franchisee's Franchise Agreement is fully signed and the initial fee is fully paid. We may discontinue this Referral Program at any time.

Existing Franchisee Referral Program

We offer a referral program incentive of \$5,000 to an existing franchisee that introduces a prospective franchisee to us, if: (i) we approve the prospect; (ii) we and the prospect sign a Franchise Agreement within 6 months after the referral is made; (iii) the prospect pays us the associated initial franchise fee; (iv) the prospect has not had any prior conversations with any of our employee or employees of our affiliates about becoming a franchisee; (v) the prospect is not currently listed in our database; (vi) the prospect is not a referral candidate of one of our affiliates or affiliated franchise brands; (vii) the prospect is not a customer at the existing franchisee's store unless the existing franchise was the originating source for the customer contact to us and a referral form was submitted prior to any conversation between the customer and us or our affiliates; and (viii) the prospect is at least 21 years old. Referral fees are paid only for the prospects first franchise agreement and first store. No additional referral fees are paid as a result of the prospect having an agreement to develop a second or additional Stores. We will pay \$2,500 of this referral fee when the prospect's Franchise Agreement is fully signed and the initial fee is fully paid, and we will pay the balance of \$2,500 upon the opening of the first store. We may discontinue this Existing Franchisee Referral Program at any time. This is a referral program only. The existing franchisee does not represent the Franchisor and is not authorized to make any sales or representations on behalf of the Franchisor.

Great American Cookies Patriot Program

We participate in the International Franchise Association's Veterans Transition Franchise Initiative ("VetFran") program to provide franchise opportunities to qualifying veterans. The purpose of the VetFran program is to honor those men and women who have served in the U.S. military. The VetFran program was developed to help veterans transition to civilian life. VetFran is a voluntary effort of International Franchise Association member-companies that is designed to encourage franchise ownership by offering financial incentives to honorably discharged veterans.

Our VetFran program incentive is called the Great American Cookies Patriot Program (the "Patriot Program"). Our Great American Cookies Patriot Program incentive provides a 25% reduction in the initial Franchise Fee due under our single unit Franchise Agreement for Traditional Stores only. This Incentive may not be combined with any other Incentive program and applies only to the first Store. To qualify, a prospective franchisee must request the Patriot Program at the time of application; must meet our then-current qualifications for new franchisees; the franchise must be at least 51% legally and beneficially owned by persons meeting our qualifying veteran status; the prospective franchisee may not have previously received a Veterans Incentive or Patriot Program incentive from us. We may discontinue this Patriot Program at any time.

We are offering a special incentive to existing FAT Brands franchisees who attend the 2022 FAT Brands Franchisee Summit ("Summit Attendees"). Summit Attendees who purchase a franchise from us or any of our affiliates at full price during the four months of June through September 2022 ("Incentive Period"), will be given the right to acquire another franchise from us or another FAT affiliate during the Incentive Period starting June 1st 2022 through September 30th 2022 with no initial franchise fee payable (i.e., a 100% initial franchise fee waiver). If Summit Attendees cumulatively purchase 50 or more franchises at full price during the Incentive Period then all Summit Attendees will have the right to acquire two franchises instead of one franchise with no initial franchise fee. All franchises acquired under the terms of this incentive must be open no later than June 30th, 2024, if two franchises are acquired, and March 30th, 2025, if three franchises are acquired. No multi-unit deals qualify and need to be discussed directly with a sales director.

ITEM 6 OTHER FEES

Type of Fee ⁽¹⁾	Amount	Due Date	Remarks
Royalty Fee	6% of your Net Sales for the preceding month ⁽²⁾	Currently, 6:00 P.M. (Eastern Time) on the 10 th day of the following month.	For a definition of "Net Sales," see Note 3.
Marketing Fee	If your Store is located in a Traditional Mall, 1.5% of your Net Sales for the preceding month Otherwise, 2% of your Net Sales for the preceding month	Currently, 6:00 P.M. (Eastern Time) on the 10 th day of the following month	A "Traditional Mall" is a large indoor shopping center comprised of a building or a series of connected buildings containing a variety of retail stores and restaurants, typically anchored by department stores.

Type of Fee ⁽¹⁾	Amount	Due Date	Remarks
Local Marketing Requirement	2% of your Net Sales	Annually	
Interest	18% per year (or maximum legal rate, if less)	On demand	If you fail to make a payment due to us on time, you must pay us interest on the amount owed from the due date until paid in full.
Late Fee	\$25 per week	On demand	If you fail to make a payment due to us on time, you must pay us the Late Fee. We may increase the Late Fee on 60 days written notice. However, we may not increase the Late Fee more than once in any 12-month period.
Additional Training	Currently, \$300 per employee or agent for each full or partial day	Before training begins	We may charge for additional training for (i) training persons repeating a course or replacing a person who did not pass, (ii) training new employees, and (iii) optional training we provide. You must pay for any travel and living expenses, wages, and other expenses your trainees incur.
Additional Consulting Services	Currently, \$300 per employee or agent for each full or partial day, plus their travel and living expenses	Within 15 days after services are rendered	Payable if we provide requested consulting services in person at a place other than our offices.
Assigned Trainers	Our actual costs and expenses, including travel and living expenses for our trainers	Within 10 days of invoice	If you fail to maintain our quality and service standards, we may, in our sole judgment, assign trainers to the Store to retrain your employees and restore service levels.
Product, Service, Supplier, and Service Provider Review	Our reasonable cost of inspecting the supplier, testing the proposed product, or evaluating the service provider or proposed service, including personnel and travel costs; this cost will not exceed \$5,000	On demand	Payable if you wish to offer products or use any supplies, equipment, or services that we have not approved or wish to purchase from a supplier or service provider that we have not approved, whether or not we approve the item, service, supplier, or service provider.

Type of Fee ⁽¹⁾	Amount	Due Date	Remarks
60-Day Extension Fee	\$5,000	Upon expiration of the Site Securitization Deadline	If you do not enter into and provide us with a copy of the purchase agreement or Site Lease, as applicable, in accordance with the requirements of the Franchise Agreement on or before the Site Securitization Deadline, so long as you are otherwise in compliance with your obligations under the Franchise Agreement and are using best efforts to secure an extension to the Site Securitization Deadline, we will grant you a 60-day extension to the Site Securitization Deadline in exchange for your payment of a \$5,000 extension fee.
Relocation Charge	\$2,000	On demand	Payable if you ask us to review a new proposed site, whether or not we approve the site.
Transfer Fee	\$10,000 for a transfer of your Store or Franchise Agreement. See Note 4.	At or before transfer	Payable only on transfer of Franchise. Upon the submission of the proposal to transfer, you must pay us a non-refundable deposit of \$2,000 in connection with the costs we will incur in evaluating that transfer. If you move forward with the transfer, the deposit will be applied toward the transfer fee.
Transfer Fee for Satellite Store	\$2,000	At or before transfer	Payable only on transfer of Franchise.
Transfer Fee for Development Rights	\$2,000 for a transfer of your Development Agreement	At or before transfer	If you sign a Development Agreement, payable only on Transfer of the Development Agreement.
Successor Fee	Our then-current Successor Fee Currently, \$7,500	On signing a successor Franchise Agreement	You may enter into a successor Franchise Agreement for one additional 10-year term, if you meet certain conditions.
Successor Fee for Satellite Store	\$2,500	On signing a successor Franchise Agreement	You may enter into a successor Franchise Agreement for one additional 10-year term, if you meet certain conditions.
Continuing Inventory	Varies based on customer demand and kind of location you are operating.	Within 15 days of demand	Payable to GAC Supply for your purchase of Cookie Ingredients.

Type of Fee ⁽¹⁾	Amount	Due Date	Remarks
Insurance	Cost of the premium plus a reasonable fee for our services in procuring the insurance	On demand	Payable only if you fail to maintain the minimum insurance we require and we choose to procure the required insurance for you.
Audit	Cost of audit, plus travel and living expenses, plus interest on the amount of the under-payment at an annual rate of the lesser of 18% or the maximum interest rate permitted by law	Within 15 days of demand	Payable if audit or review shows an understatement of 3% or more of your Net Sales for any period.
Inspection	Our reasonable expenses incurred in inspecting your business, including travel and living expenses, wages, and other expenses for our employees; this cost will not exceed \$5,000	On demand	Payable if inspection needed due to your repeated or continuing failure to comply with any provision of the Franchise Agreement.
Maintenance and Repair	Your actual costs associated with maintaining and repairing your Store on an annual or as-needed basis	As incurred	You should expect and budget for annual maintenance and repair related to customer comfort, cleaning, safety, accessibility, ADA requirements and food handling. This is separate from fees related to remodeling to maintain brand image and is currently estimated at \$7,500 per year.
Convention or Meeting Attendance	As we determine based on our costs of holding the convention or meeting	On demand	We do not currently charge an attendance fee, but we reserve the right to do so.
Remedial Expenses	Our reasonable expenses incurred in correcting your operational deficiencies; this cost will not exceed \$10,000 per deficiency	On demand	Payable if we correct deficiencies that we have identified during a site inspection and that you failed to correct within a reasonable time after notice from us.
Enforcement Expenses	Our reasonable cost of de-identifying your Store	On demand	Payable if your Franchise Agreement expires or is terminated, you fail to de-identify your Store, and we take steps to do so.
Indemnification	Our liabilities, fines, losses, damages, costs, and expenses (including reasonable attorneys' fees) ("Losses")	On demand	Payable if we incur Losses due to your activities under the Franchise Agreement or your activities relating to the Store.

Type of Fee ⁽¹⁾	Amount	Due Date	Remarks
Liquidated Damages	See Note 5	On demand	Payable if we terminate your Franchise Agreement based on your default or if you terminate the Franchise Agreement in violation of its terms.
Test Products	\$50 - \$500	On demand	If we require, you must participate in market research programs or test marketing of new products and services and must purchase a reasonable quantity of the test products
Architect Approval	\$1,500 See Note 6	On demand	Payable if you choose to use an architect that is not on our approved vendor list. This fee may be paid to us or directly to an approved architect we designate to onboard your architect for approval qualification to become an approved vendor

Notes

1. Except as otherwise noted in this Item 6, all fees are imposed and collected by and payable to us and our affiliates. All of the fees in the table above are non-refundable and are uniformly imposed. You must use the payment methods we designate. You must furnish us and your bank with any necessary authorizations to make payment by the methods we require. We currently require you to sign the Electronic Debit Authorization Agreement that is attached as Appendix C to the Franchise Agreement.

2. We may provide a royalty reduction at times for qualifying franchisees that meet certain criteria, which may include opening Stores in certain geographical locations.

3. "Net Sales" means all revenue from the sale of all products and services and all other income of every kind related to your business activities under this Agreement, whether evidenced by cash, credit, check, gift certificate, gift cards, script, or other property or services and whether collected or not. If you operate a Co-Brand Store, "Net Sales" means all Net Sales derived from the sale of Great American Cookies proprietary products (which may include certain beverages) ("GAC Sales"), that we may specify in the Manuals or otherwise in writing, and a proportionate share of Net Sales derived from beverage sales at the Store ("Beverage Sales") that we designate. The proportionate share of Beverage Sales is determined by dividing the GAC Sales by the total Net Sales of the Store and multiplying that percentage by the total Beverage Sales. For all Stores, Net Sales does not include (i) promotional allowances or rebates paid to you for your purchase of products or supplies and (ii) any sales or other taxes that you collect from customers and pay directly to the appropriate taxing authority. In addition, you may not deduct payment provider fees (i.e., bank or credit card company fees and gift card vendor fees) from your Net Sales calculation.

4. For a transfer of a partial ownership interest, you must pay an administrative fee equal to our administrative costs in processing the transfer (currently, \$2,000). If you are transferring your

entire business (or, if you are an Entity, you are transferring interests that would result in a change of control), you must pay to us a non-refundable deposit of \$2,000 to cover our administrative costs in reviewing the proposal as noted in the chart above. The deposit will be applied towards your Transfer Fee if the transfer is completed. If you transfer more than 5 Stores or you are transferring Stores to an existing franchisee we will reduce the fee to \$5,000 per Store (with a cap of \$75,000).

5. Liquidated damages are calculated as (i) the average of your monthly Royalty Fees and Marketing Fees due for the 12 months before our delivery of the notice of default or termination of the Franchise Agreement (or for any shorter time that the Store has been open), (ii) multiplied by the lesser of 36 or the number of months remaining in the then-current term of the Franchise Agreement, (iii) discounted to present value using the then-current prime rate of interest quoted by our principal commercial bank.

6. You must hire an approved architect to complete your layout. You must submit your layout to us for approval before directing your approved architect to complete a full set of architectural drawings to be used for construction. You must also obtain our prior approval before the drawings are submitted to the local municipality for permitting. Once approved, you may not modify the submitted plans without our consent.

ITEM 7
ESTIMATED INITIAL INVESTMENT
YOUR ESTIMATED INITIAL INVESTMENT

Traditional Store

Type of Expenditure	Amount		Method of Payment	When Due	To Whom Payment Is to Be Made
	Low	High			
Franchise Fee ¹	\$25,000	\$25,000	Lump sum	At signing of Franchise Agreement	Us
Grand Opening Marketing ²	\$3,000	\$5,000	As incurred	As incurred	Third party suppliers or us
Travel and Living Expenses While Training ³	\$1,000	\$3,000	As incurred	As incurred	Airlines, hotels, and restaurants
Cookie Ingredients	\$5,000	\$10,000	As incurred	As incurred	Our Affiliate
Other Opening Inventory ⁴	\$5,700	\$15,150	Lump Sum	Before opening	Us, Our Affiliate or Third Party Suppliers
Architectural Fees ⁵	\$7,000	\$12,500	As incurred	As incurred	Approved Architects
Furniture, fixtures, equipment and decor ⁶	\$91,000	\$121,000	As incurred	As incurred	Third parties
Signs	\$4,500	\$9,500	As incurred	As incurred	Third parties
Prepaid rent and security deposit ⁷	\$2,500	\$5,000	As incurred	As incurred	Landlord

Type of Expenditure	Amount		Method of Payment	When Due	To Whom Payment Is to Be Made
	Low	High			
Leasehold improvements ⁸	\$115,000	\$165,000	As incurred	As incurred	Various contractors / suppliers
Utility deposits ⁹	\$2,200	\$3,000	As incurred	As incurred	Utility companies
Professional Fees ¹⁰	\$1,000	\$6,000	As incurred	As incurred	Your attorneys, accountants, and business advisors
Computer System ¹¹	\$2,500	\$5,000	As incurred	As incurred	Suppliers
Business licenses, permits, etc. (for first 6 months) ¹²	\$1,500	\$2,500	As incurred	As incurred	Government Agencies
Insurance (3 months) ¹³	\$2,500	\$3,500	As incurred	As incurred	Insurance companies
Additional Funds (3 Months) ¹⁴	\$8,000	\$12,000	As incurred	As incurred	Employees, suppliers, utilities, etc.
TOTALS¹⁵	\$277,400	\$403,150	For a Traditional Store		

Non-Traditional Store

Type of Expenditure	Amount		Method of Payment	When Due	To Whom Payment Is to Be Made
	Low	High			
Franchise Fee ¹	\$15,000	\$15,000	Lump sum	At signing of Franchise Agreement	Us
Grand Opening Marketing ²	\$3,000	\$5,000	As incurred	As incurred	Third party suppliers
Travel and Living Expenses While Training ³	\$1,000	\$3,000	As incurred	As incurred	Airlines, hotels, and restaurants
Cookie Ingredients	\$5,000	\$10,000	As incurred	As incurred	Our Affiliate
Other Opening Inventory ⁴	\$5,700	\$15,150	Lump Sum	Before opening	Us, Our Affiliate or Third Party Suppliers
Architectural Fees ⁵	\$7,000	\$12,000	As incurred	As incurred	Approved Architects
Furniture, fixtures, equipment and decor ⁶	\$73,000	\$108,500	As incurred	As incurred	Third parties
Signs	\$800	\$7,500	As incurred	As incurred	Third parties
Prepaid rent and security deposit ⁷	\$2,500	\$5,000	As incurred	As incurred	Landlord

Type of Expenditure	Amount		Method of Payment	When Due	To Whom Payment Is to Be Made
	Low	High			
Leasehold improvements ⁸	\$50,000	\$105,000	As incurred	As incurred	Various contractors / suppliers
Utility deposits ⁹	\$2,200	\$3,000	As incurred	As incurred	Utility companies
Professional Fees ¹⁰	\$1,000	\$6,000	As incurred	As incurred	Your attorneys, accountants, and business advisors
Computer System ¹¹	\$2,500	\$5,000	As incurred	As incurred	Suppliers
Business licenses, permits, etc. (for first 6 months) ¹²	\$1,500	\$2,500	As incurred	As incurred	Government Agencies
Insurance (3 months) ¹³	\$2,500	\$3,500	As incurred	As incurred	Insurance companies
Additional Funds (3 Months) ¹⁴	\$8,000	\$12,000	As incurred	As incurred	Employees, suppliers, utilities, etc.
TOTALS¹⁵	\$180,700	\$318,150	For a Non-Traditional Store		

Satellite Store

Type of Expenditure	Amount		Method of Payment	When Due	To Whom Payment Is to Be Made
	Low	High			
Franchise Fee	\$5,000	\$5,000	Lump sum	At signing of Franchise Agreement	Us
Kiosk structure	\$30,000	\$60,000	Lump sum	Before delivery	Third parties
Grand Opening Marketing	\$1,000	\$3,333	As incurred	As incurred	Third party suppliers
Travel & Living Expenses While Training	\$1,000	\$3,000	As incurred	As incurred	Airlines, hotels and restaurants
Cookie ingredients	\$5,000	\$10,000	As incurred	As incurred	Our affiliate
Architectural Fees ⁵	\$1,500	\$6,750	As incurred	As incurred	Approved Architects
Furniture, fixtures, equipment and decor ⁶	\$28,350	\$53,500	As incurred	As incurred	Third parties
Other Opening Inventory	\$5,700	\$10,150	Lump sum	Before opening	Us, Our Affiliate or Third Party Suppliers
Prepaid rent & security deposit	\$2,500	\$5,000	As incurred	As incurred	Landlord

Type of Expenditure	Amount		Method of Payment	When Due	To Whom Payment Is to Be Made
	Low	High			
Utility deposits	\$1,200	\$1,636	As incurred	As incurred	Utility companies
Professional fees	\$1,000	\$6,000	As incurred	As incurred	Your attorneys, accountants and business advisors
Business license, permits, etc. (for first 6 months)	\$1,000	\$1,675	As incurred	As incurred	Government agencies
Computer System ¹¹	\$2,500	\$5,000	As incurred	As incurred	Suppliers
Utility work	\$7,000	\$15,000	As incurred	As incurred	Third parties
Insurance (3 months)	\$1,500	\$2,100	As incurred	As incurred	Insurance companies
Additional Funds (3 Months) ¹⁴	\$1,000	\$5,000	As incurred	As incurred	Employees, suppliers, utilities, etc.
TOTALS¹⁵	\$95,250	\$193,144	For a Satellite		

Great American Cookies-Marble Slab Creamery Co-Brand Store

Type of Expenditure	Amount		Method of Payment	When Due	To Whom Payment Is to Be Made
	Low	High			
Franchise Fee ¹	\$35,000	\$35,000	Lump Sum	At signing of Franchise Agreement	Us
Grand Opening Marketing ²	\$3,000	\$5,000	As incurred	As incurred	Third party suppliers
Traveling and Living Expenses While Training ³	\$2,000	\$5,000	As incurred	As incurred	Airlines, hotels and restaurants
Opening Inventory ⁴	\$15,635	\$19,135	Lump Sum	Before Opening	Us, Our Affiliate or Third Party Suppliers
Architectural Fees ⁵	\$8,750	\$12,500	As incurred	As incurred	Approved Architects
Furniture, fixtures, equipment, and decor ⁶	\$155,000	\$205,000	As incurred	As incurred	Third parties
Signs	\$7,500	\$14,500	As incurred	As incurred	Third Parties
Prepaid rent and security deposit ⁷	\$2,500	\$5,000	As incurred	As incurred	Landlord
Leasehold improvements ⁸	\$145,000	\$182,000	As incurred	As incurred	Various contractors/suppliers

Type of Expenditure	Amount		Method of Payment	When Due	To Whom Payment Is to Be Made
	Low	High			
Utility deposits ⁹	\$2,200	\$3,000	As incurred	As incurred	Utility companies
Professional Fees ¹⁰	\$2,000	\$6,000	As incurred	As incurred	Your attorneys, accountants, and business advisors
Computer System ¹¹	\$2,700	\$5,800	As incurred	As incurred	Suppliers
Business licenses, permits, etc. (for first 6 months) ¹²	\$1,500	\$2,500	As incurred	As incurred	Government Agencies
Insurance (3 months) ¹³	\$2,500	\$3,500	As incurred	As incurred	Insurance companies
Additional Funds (3 months) ¹⁴	\$5,000	\$10,000	As incurred	As incurred	Employees, suppliers, utilities, etc.
TOTALS¹⁵	\$390,285	\$513,935	For a Traditional Co-Brand Store		

Area Development Rights

Type of Expenditure	Amount	Method of Payment	When Due	To Whom Payment Is to Be Made
Area Development Fee	\$15,000 and up ¹⁶	Lump sum	On signing of Area Development Agreement	Us
First Franchise Fee	\$20,000 ¹⁶	Lump sum	On signing of Franchise Agreement	Us
Each Subsequent Franchise Fee	\$10,000 ¹⁶	Lump sum	On signing of Franchise Agreement	Us
Travel and Living Expenses While Training ²	\$0 to \$5,000	As incurred	As incurred	Airlines, hotels, and restaurants
Legal Fees and Registration Fees	\$0 to \$10,000	As incurred	As incurred	Third Parties
TOTAL	\$35,000 and up for an Area Development Agreement			

Notes:

*Unless otherwise noted, all amounts listed in the tables above are non-refundable.

1. If we grant you a franchise for a Traditional Store, then when you sign the Franchise Agreement, you must pay us a Franchise Fee of \$25,000. The Franchise Fee for a Non-Traditional Store is \$15,000. The Franchise Fee for a Co-Brand Store is \$35,000. If we permit you to operate a Satellite, you must pay us a Satellite fee of \$5,000 per Satellite location when you sign the Satellite Addendum. The Franchise Fee is fully earned by us when paid and is not

refundable. Additional information regarding the Franchise Fee can be found in Item 5 of this Disclosure Document.

2. You must spend the required grand opening marketing and promotion amounts 2 weeks before opening your Store and the 6 weeks after opening the Store. Your cost may be higher based on the length of time you wish to run opening promotions. If we collect this fee (rather than having you spend this amount directly with third party suppliers), we will either: 1. reimburse you for your documented grand opening marketing expenditures that we have pre-approved, up to \$5,000; or 2. directly pay your vendors for your grand opening marketing expenditures that we have pre-approved, up to \$5,000. We recommend spending \$5,000 in a new market where there are no GREAT AMERICAN COOKIES Stores.

3. This estimate is the per person cost of attending initial training in a restaurant or other venue we designate at your training location. As of the filing date, we currently hold training in the Atlanta area in Dallas, Georgia. This estimate does not include wages paid to your employees attending training. We provide instructors, facilities, and materials for the initial training program at no charge. You must pay the travel and living expenses, wages, and other expenses your trainees incur during initial training. The actual cost will depend on your point of origin, method of travel, class of accommodations, and dining choices.

4. You must have a supply of flavorings, garnishments, food and beverage products, small kitchen wares, cleaning supplies, paper and packaging supplies, beverage cups and lids, report forms, gift cards and marketing and point-of-sale materials during your operation of the Franchise. You may buy these items from us, our affiliates, or various other vendors or suppliers. The initial costs of the gift card program range from \$100 to \$300. If you are operating a Co-Brand Store, you will also have to purchase Marble Slab Creamery inventory.

5. You also must employ and pay an architect or engineer approved or authorized in writing by GFG Management and/or us, to prepare a site plan and other construction documents. Although we will provide you with prototypical plans and specifications at no additional cost to you, you must pay an architect or engineer to adapt these plans and specifications to city, state and local building codes and to the specific site chosen for your Store. You must submit your site plan to GFG Management for approval before your architect prepares a full set of construction drawings. The full construction drawings must also be provided to GFG Management for approval prior to submission for permitting.

6. These estimates include the estimated costs for necessary trade fixtures purchased by a supplier approved or authorized in writing by GFG Management and/or us, such as display cases, counters and work tables, equipment such as ovens, refrigerators, beverage dispensers, coffee preparation and dispensing equipment, and small wares. If you are operating a Co-Brand Store, you may be required to purchase additional fixtures and equipment.

7. If you do not currently own adequate space, you must lease the space for your Store. Typical locations are in enclosed shopping malls, but also may be located in other shopping centers, transportation centers, or entertainment venues. A typical Traditional Store requires between 1,600 and 1,800 square feet of space, but must include a store front which is at least 20 feet in width. A typical modular, prefabricated Non-Traditional Store will use between 500 and 1,000 square feet of space. If you are operating a Co-Brand Store, the square footage will range from 1,800 to 2,000 square feet of space. A typical Satellite will use between 75 and 250 square feet in a shopping center or venue, but also will require a Traditional Store or Non-Traditional Store. You may be required to pay a security deposit under your real estate lease. Lease security

deposits are typically due on signing the lease and are typically refundable if you do not default on your lease. Your lease also may require you to pay the last month's rent in advance.

This estimate includes one month of rent, and is based on a combination of square footage and location. We cannot precisely estimate the amount of your monthly rental payments, since rental amounts vary greatly from site to site and are affected by a number of factors, including location, size, visibility, accessibility, and competitive market conditions. In addition to rental payments, your lease may obligate you to make other payments to the landlord, such as payments for shopping center or building operating expenses, common area maintenance expenses, food court expenses, merchants' association assessments, assessments for shopping center promotion and marketing, and the like. Your lease also may require you to spend a certain amount on marketing and promotion for your particular store. Again, because these payments vary widely from lease to lease, we cannot precisely estimate the amount you may be required to pay for these or other similar items.

8. These estimates include construction costs (labor and material) for typical tenant improvements utilizing a general contractor approved or authorized in writing by GFG Management and/or us, and remodeling necessary to prepare a site for operation of a Store. The typical tenant improvements should require the landlord to deliver to you a shell space with electrical, water, plumbing, HVAC, access points and a store front (20 feet in width). The estimates also include construction management costs, general conditions, builders' risk/liability insurance and financing costs. Your actual construction costs will depend on numerous factors, such as the condition of the premises, duration of the building process (delays), union labor requirements, contractors' fees, signage, availability of materials and equipment, interest rates, and the insurance coverage you choose.

9. Deposits for utility services are typically required at the time the service is applied for, and may or may not be refundable.

10. We may require that you engage an attorney to review your lease or purchase agreement for the accepted site and supply us with reasonable documentation of this review, including a lease abstract and confirmation that (i) the Lease Rider has been signed (if you lease the site) and (ii) the terms in the agreement reflect the terms in any letter of intent between you and the third party seller or lessor. We strongly recommend that you seek the assistance of professional advisors when evaluating this opportunity. The estimates in this chart are based on professional fees in the State of Georgia. You may experience different rates for professional fees in your market. Ask your professional advisors for their fee schedule before engaging them to perform any services for you. We also may require you to engage a professional accountant during the first 12 months of your Store's operation.

11. This estimate includes the cost of purchasing our required computer hardware, software, inventory control system, and point of purchase system from approved suppliers. You also must provide the Internet connections that we specify.

12. You must maintain all required licenses and permits necessary to build and operate your Store. You should check with local authorities, an attorney, or a business consultant to determine what licenses and permits are necessary at your location. The amount for licenses and permits can vary significantly in different areas, and you should verify specific amounts with local authorities.

13. We require you to obtain and keep in force certain insurance coverages on a primary non-contributory basis, with us and our affiliates named as an additional insured on each policy. Your real estate lease also may impose requirements for insurance coverage in addition to the requirements that we impose. The table contains the estimated cost of required insurance premiums for a 3 month start-up period; however, the cost of insurance varies, depending on the insurance company you select, lease requirements, variances in the cost of insurance from city to city and state to state, and other factors. Whether or not amounts paid for insurance premiums are refundable is determined by individual insurance carriers and the terms of the insurance policies.

14. This amount represents the range of your initial start-up expenses over the first 3 months of operation. These figures include estimated payroll costs. However, they do not include the salary for a Store manager, on the assumption that you will manage the Store. These figures are estimates and we cannot guarantee that you will not have additional expenses starting your business.

15. This total amount is based on our and our predecessors' market research and experience opening and operating similar stores. We strongly recommend that you use these categories and estimates as a guide to develop your own business plan and budget and investigate specific costs in your area. You should independently investigate the costs of opening a Store in the geographic area in which you intend to open. You also should review the figures carefully with a business advisor before making any decision to purchase the Franchise. We do not provide financing to franchisees either directly or indirectly for their initial investment requirements. The availability and terms of financing obtained from third parties will depend on such factors as the availability of financing, your credit worthiness, collateral that you may make available, or policies of local lending institutions with respect to the nature of the business. See Item 10 for additional information on a financing program that we are currently designing. These estimates assume that you are developing a Store that will operate independently of any co-brand concept, such as one offered by one of our affiliates. Therefore, the estimates do not include any initial franchise fees, continuing fees, buildouts, labor, equipment, or any other expenses associated with any co-brand concept that you might seek to develop at your Store.

16. The Development Fees will vary based on the number of Stores that you agree to develop, regardless of whether the stores are Traditional or Non-Traditional Stores. The Development Fee will be \$5,000 per Store to be opened under the Development Agreement with a minimum of three Stores. You must sign the Franchise Agreement and pay the Franchise Fee for the first Store on the signing of the Development Agreement. You are not required to pay the Franchise Fee for the remaining Stores until the signing of the Franchise Agreement for each Store.

ITEM 8

RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

You must operate the Store according to our standards and specifications, which may regulate, among other things, the types, models, and brands of products, fixtures, furniture, vehicles, furnishings, signs, other equipment and supplies you must use in operating the Store; unauthorized and prohibited products, equipment, and services; inventory requirements; and designated and approved suppliers of products and other items.

Authorized Products and Services. You may offer for sale in the Store only the products and services that we have approved in writing, as stated in the Manuals. If you operate a Co-Brand Store, you must also offer for sale the products and services that have been approved by

your co-brand licensor. You must offer the specific brand and/or product “mix” that we require in the Manuals determined either by percentage of inventory stocked or percentage of your Store’s retail space. We may, in our sole discretion, change these specifications periodically, change the authorized products and services at our discretion, and designate specific products or services as optional or mandatory. You must offer all items that we designate as mandatory. You may sell products only in the varieties, forms, and packages that we have approved. If we revoke approval of a previously-approved product that you have been selling, you may continue to sell the product only from your existing inventory for up to 30 days following our disapproval. We have the right to shorten this 30 days if, in our opinion, the continued sale of the product would prove detrimental to our reputation.

We can require that products, supplies, equipment, and services that you purchase for resale or use in your Store: (i) meet specifications that we establish from time to time; and/or (ii) be purchased only from suppliers or service providers that we have expressly approved; and/or (iii) be purchased only from a single source that we designate (which may include us or our affiliates or a buying cooperative we or our affiliates organize). We can impose purchasing restrictions for any reason, including to control the quality and consistency of the merchandise and to facilitate volume-discount pricing arrangements.

Currently, we require you to purchase, directly or indirectly (a) initial and ongoing inventory your will need to prepare the cookies and other approved menu items you are authorized to offer and sell at your Store, and (b) branded items and other designated products that are produced by or licensed by our affiliate, from our affiliate GAC Supply. Except for GAC Supply, we and our other affiliates currently are not approved suppliers, though we reserve the right to require you to purchase items from us in the future. None of our officers currently owns an interest in any designated third-party supplier to the franchise network.

We have an electronic gift card program and you must participate in this program. The gift cards will be available at franchisees’ Stores, through e-commerce and at certain third party retail locations, such as grocery stores, drug stores, etc. This program may require that you invest in additional equipment and that you incur fees from the gift card processing vendors that we designate. Currently, you must remit to the designated provider the proceeds from your sales of gift cards. The designated provider will hold these funds. When a gift card is redeemed, the provider will pay to the redeeming franchisee the amount of the purchase from the held funds.

We have the right to require you to provide delivery services to your customers. If you do not have adequate staff to provide these delivery services, you may have to hire a third party service that provides this delivery for you. You may incur delivery and other program fees for these services. Currently, we may designate and recommend that you use our approved supplier for third-party delivery services, if and when we authorize or require you to provide delivery services from your Store.

All deliveries of products that you purchase may be made only to your Store. You may not have products delivered to any other address. If you violate this restriction, you agree that we have the right to contact your suppliers and/or distributors to notify them that your deliveries may only be made to the Store. In this event, we will not be liable to you for any damages that may result from our notification to your suppliers and/or distributors. You may not offer for sale any products that you are authorized to sell in your Store at any location other than your Store (except for approved delivery services) or otherwise in compliance with your Franchise Agreement.

We have the right to automatically order and ship to you, and you must timely pay for, “convenience shipments” of certain goods, including inventory and promotional items needed for limited time offers, special promotions, etc. We anticipate that there will be 4 to 6 primary promotions during each calendar year that could involve these automatic shipments. Costs for in-store POP materials and in-store signage are normally paid for through the Marketing Fund while costs for printing of coupons and flyers are normally paid by the franchisee (with these costs counting toward fulfillment of the required local marketing spending requirement). Other costs incurred, which would vary from promotion to promotion, include the cost of ingredients related to the making of promotional products, and any special packaging, wraps or boxes. The amount of these costs will vary based on the volume of sales of the promotional item(s) and duration of the promotion. These costs are a part of a franchisee’s normally occurring costs of goods sold and are not expected to be material to a franchisee’s operations.

The recipes, formulations, and specifications for all products are trade secrets belonging exclusively to us and our affiliates. You must purchase and sell certain (a) specified beverage items (i.e. sodas), (b) icing and other products ancillary to the preparation of cookies and certain menu items, (c) branded paper products and product packaging, from our then-current approved supplier, which may modify upon written notice to you, and we may receive rebates or other consideration from this supplier based on the volume of purchases made by our franchisees. You must use our designated supplier for the loyalty programs that you are required to offer in connection with the operation of your Store. You must also use designated or approved suppliers for tenant improvements, trade fixtures and architect and engineering services.

We or our affiliates also may license various paper manufacturers or distributors to produce branded or proprietary paper products that you must purchase for your Store.

To the extent that we establish specifications, require approval of suppliers or service providers, or designate specific suppliers or service providers for particular items or services, we will publish our requirements in the Manuals. We may at any time change, delete, or add to any of our specifications or quality standards. These modifications, however, will generally be uniform for all franchisees.

Collectively, the purchases and leases described above are approximately 95% of your overall purchases and leases in establishing the Franchise and 95% of your overall purchases and leases in operating the Franchise.

Approval Process. If you would like to offer products or use any supplies, equipment, or services that we have not approved or to purchase from a supplier or service provider that we have not approved, you must submit a written request for approval and provide us with any information that we request. We have the right to inspect the proposed supplier’s facilities and test samples of the proposed products and to evaluate the proposed service provider and the proposed service offerings. You agree to pay us the reasonable cost of the inspection and our actual cost of testing the proposed product and/or evaluating the proposed service or service provider, including personnel and travel costs, whether or not the item, service, supplier, or service provider is approved. We have the right to grant, deny, or revoke approval of products, services, suppliers, or service providers based solely on our judgment. We will notify you in writing of our decision as soon as is practicable following our evaluation. You will receive our approval or disapproval within 90 days after submitting all of the information that we request. We reserve the right to re-inspect any approved supplier’s facilities and products and to reevaluate any service provider’s services and to revoke approval on the supplier’s or service provider’s failure to meet any of our then-current criteria. If you receive a notice of revocation of approval, you must stop

purchasing the formerly-approved product or service or any products or services from the formerly-approved supplier or service provider and you must dispose of your remaining inventory of the formerly-approved products and services as we direct.

Insurance. You must maintain at your expense, in full force and effect throughout the term of the Franchise Agreement, the types of insurance and the minimum policy limits stated in the Manuals.

The current types of insurance and limits of liability for your insurance are as follows:

Commercial General Liability: General Aggregate Each Occurrence	\$2,000,000 \$1,000,000
Commercial Property Coverage	100% of replacement cost
Fire Legal Liability	\$300,000
Worker's Compensation	Statutory
Hired & Non-Owned Auto	\$500,000
Business Auto Policy (if auto licensed to business)	\$500,000
Umbrella/Excess Liability	\$1,000,000
Business Interruption	12 month actual loss
Deductible, per occurrence (maximum)	\$5,000

In determining and modifying these requirements, we agree to use reasonable business judgment and only require insurance and minimum policy limits that are reasonable and customary in the baked goods service industry. The insurance policy or policies must be in effect before you begin construction and/or development of the Store. The insurance policy or policies must protect you, us, our affiliates, and our respective, past, present, and future officers, directors, owners, managers, members, stockholders, affiliates, employees, consultants, attorneys, and agents against any loss, liability, personal injury, death, property damage or expense arising out of or occurring on or involving the condition, operation, use, or occupancy of the Store. You must have us named as an additional insured under each policy, except for policies required by statute in your jurisdiction, such as workers' compensation and employer's liability insurance policies. We may require additional types of coverage or increase the required minimum amount of coverage on reasonable notice. On our request or as stated in the Manuals, you must provide us with certificates of insurance evidencing the required coverage. Your insurer(s) must commit not to cancel or amend the policy or policies without at least 30 days' prior written notice to us. If you fail to obtain and maintain insurance coverage as the Franchise Agreement requires, we have the right, but not the obligation, to obtain the required insurance for you and to charge you for the cost of the insurance plus a reasonable fee for our services in procuring the insurance, which may be debited to your account by electronic debit.

Refurbishing. At our request, which may be made as often as once every 5 years, and within 90 days after each request, you will refurbish the Store at your expense to conform the decor, trade dress, color schemes, signage, equipment, and presentation of the Marks to our then-current image and specifications. At our direction, refurbishing will include remodeling, redecoration, and other modifications to existing improvements as we deem necessary

("Remodeling"). However, we cannot require you to invest additional capital for Remodeling at a time when the investment cannot in our reasonable judgment be amortized during the remaining term of the Franchise Agreement or the Site Lease, unless the Remodeling is required by the Site Lease or applicable law. We currently estimate that the cost of Remodeling will range from \$35,000 to \$65,000 (excluding any remodeling or refurbishment work required under your Site Lease or pursuant to applicable law).

Computer System. You must purchase the Computer System that meets our specifications, including computer hardware, software, point of purchase system, inventory control system, and network connections. The component parts of the Computer System must be purchased from approved suppliers.

Professional Services. We may require you to engage an approved accountant to provide financial services for your Franchise. The accountant would provide services for the first 12 months' of your Store's operation. We will make this requirement in situations in which your submitted business plan falls outside of our standard metrics for the brand or if you have demonstrated a need for additional financial analysis support before, during or after your attendance at our Initial Training Program, which we will determine in our sole discretion. If we make this requirement, your accountant must be a certified public accountant and 3 references for the accountant verify that the accountant is qualified to assist you.

We also may require you to engage an attorney to review your lease or purchase agreement for the Site and to supply us with reasonable documentation of this review, including a lease abstract and confirmation that the terms in the agreement reflect the terms in any letter of intent between you and the third-party seller or lessor. We will make this requirement in the following situations: the rent amounts under your proposed lease fall outside the target percent range established under our financial model (which you will have received at our Initial Training Program); there are unusual or abnormal riders included in your proposed lease; or, you are entering into a sublease for the Premises with a non-affiliated third party.

Test Products. Periodically, we will conduct market research and testing to determine consumer trends and the salability of new food or non-food products and services. If we require, you must participate in any market research programs or test marketing of new products and services in your Store, and provide us with timely reports and any other relevant information we request for the market research. You must purchase for your Store a reasonable quantity of the test products, and you must effectively promote and make a reasonable effort to sell test products. The amount that you pay for the test products will not reduce your obligation to pay Advertising Contributions and will not reduce your obligation to conduct local marketing.

We typically test 6 to 18 products, new packaging items and/or equipment during each year. We will use commercially reasonable efforts to make sure that no single Store is required to participate more than 4 times per year (once per quarter). If you participate in one of these tests, you will pay for the cost of the ingredients and the labor required for the test. If the test is for new equipment, you generally will not pay for the cost of the equipment unless and until the equipment is adopted as part of the System. These costs are expected to be immaterial to your operations. Tests typically last 4 to 8 weeks.

Revenue from Purchases. Our affiliate, GAC Supply, will receive revenue from your purchase of Cookie Ingredients. Except for GAC Supply, Coca-Cola, and CSM Bakery Products, we and our affiliates do not derive revenue or other material consideration from any of your required purchases of equipment, products, and supplies, but we and our affiliates reserve the

right to do so in the future. We have negotiated arrangements with System suppliers of certain beverage products. Pursuant to these arrangements, a beverage supplier pays us and our franchisees a fixed amount for each gallon of product purchased by us and our franchisees. Another beverage supplier pays us rebates based on a fixed amount per gallon of products purchased by us at company-owned Locations to be used to market beverage products at franchisee-owned Locations and offset beverage equipment costs. The beverage supplier also pays us every other year up to a certain amount to be used for convention purposes. In addition to rebates, we also have the right to request any approved supplier to impose and collect a small fee on certain products to fund charitable contributions and/or partnerships with national non-for-profit organizations. During the 2020 fiscal year, we conducted rebate programs with our then-current approved supplier for beverage items, whereby we received a rebate based upon the purchase levels of certain products purchased by our franchisees.

As of the fiscal year ending December 26, 2021, we derived \$95,000 (which was 0.89% of our total revenue of \$10,681,000) as result of required franchisee purchases and leases. For the calendar year 2021, GAC Supply's revenues from all Franchisees' required purchases of products and services were \$29,991,178. GAC Supply's revenues include revenues received from Pretzelmaker franchisees.

Cooperatives and Purchase Arrangements. We are not involved in any purchasing or distribution cooperatives. We may, but are not obligated to, negotiate purchase arrangements with suppliers for the benefit of franchisees.

We do not provide any material benefits to franchisees (for example, renewal or granting additional franchises) based on their purchase of particular products or services or use of particular suppliers.

ITEM 9 FRANCHISEE'S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this disclosure document.

	Obligation	Section in Agreement	Disclosure Document Item
a.	Site selection and acquisition/lease	FA: Sections 4.2, 5.1(a) and 5.1(b)	Items 7 and 11
b.	Pre-opening purchases/leases	FA: Sections 5.1, 5.4, 5.5, 5.6, 5.8, 5.10, and 5.11	Items 7, 8 and 11
c.	Site development and other pre-opening requirements	FA: Sections 5.1(c) and 5.1(d) ADA: Section 1	Items 7, 8 and 11
d.	Initial and ongoing training	FA: Sections 4.4, 4.5, 4.6, and 5.3	Items 6, 7 and 11

	Obligation	Section in Agreement	Disclosure Document Item
e.	Opening	FA: Section 5.1(d) ADA: Section 3	Item 11
f.	Fees	FA: Sections 3, 4.2, 4.4, 4.6, 4.7, 5.1(l), 5.3, 5.5(C), 5.5(E), 5.8, 5.9, 5.10, 5.11, 5.12(d), 5.12(e), 5.20, 5.21, and 5.25 ADA: Section 2.1	Items 5, 6, 7, 8 and 11
g.	Compliance with standards and policies/Operating Manual	FA: Sections 4.1 and 5.16	Items 7, 8, 11, 13, 14, 15 and 16
h.	Trademarks and proprietary information	FA: Sections 5.12, 5.14, and 5.22	Items 13, 14 and 15
i.	Restrictions on products/services offered	FA: Sections 5.4, 5.5, 5.6 and 5.7	Items 8 and 16
j.	Warranty and customer service requirements	Not Applicable	Not Applicable
k.	Territorial development and sales quotas	FA: Section 1.4 and 5.7 ADA: Section 3	Items 1, 5 and 12
l.	Ongoing product/service purchases	FA: Sections 5.4, 5.5, and 5.6	Items 8 and 16
m.	Maintenance, appearance and remodeling requirements	FA: Sections 5.1(f) and 5.1(g)	Items 7, 8 and 11
n.	Insurance	FA: Section 5.11	Items 7 and 8
o.	Advertising	FA: Sections 3.3 and 5.8	Items 6, 7, 8 and 11
p.	Indemnification	FA: Section 5.23 ADA: Section 10.9	Item 6
q.	Owner's participation/management/staffing	FA: Sections 5.2 and 5.28	Items 11 and 15
r.	Records and reports	FA: Sections 5.5(b), 5.8(e), 5.17, 5.18, and 5.19	Items 6 and 17
s.	Inspections and audits	FA: Sections 4.8, 5.20 and 5.21	Items 6 and 11
t.	Transfer	FA: Section 5.25 ADA: Section 7	Items 6 and 17
u.	Renewal	FA: Section 2.2	Item 17
v.	Post-termination obligations	FA: Section 7 ADA: Section 6.2	Item 17
w.	Non-competition covenants	FA: Section 5.24 ADA: Section 8	Item 17
x.	Dispute resolution	FA: Section 8 ADA: Section 9	Item 17
y.	Other - Guarantee	FA: Section 5.28 ADA: Section 8.4	Item 15

ITEM 10 FINANCING

Neither we nor any agent or affiliate offers direct or indirect financing to you, guarantees any note, lease or obligation of yours, or has any practice or intent to sell, assign or discount to a third party all or any part of any financing arrangement of yours.

ITEM 11 FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS, AND TRAINING

Except as listed below, we are not required to provide you with any assistance.

Our Pre-Opening Obligations

Before you begin operating your Store:

1. Designate Areas. We will designate your Site Selection Area or, if you sign an Area Development Agreement, your Development Area. (Franchise Agreement - Section 1.1; Area Development Agreement - Section 1).

2. Site Selection Assistance. We will provide you with counseling, and assistance that we consider necessary and appropriate. You are solely responsible for locating and selecting a suitable site for the Store. You will be the tenant under your lease. We will not own or lease the premises for you. Within 180 days after the Franchise Agreement's effective date and before entering into any lease or purchase agreement for the site, you must submit to us a submittal package describing details about the proposed site and provide any other information that we reasonably require. We will review your submittal package for your proposed site and determine whether to accept your proposed site. We will conduct an on-site evaluation if we consider it necessary and appropriate as part of our evaluation of your submittal package. If we determine that on-site evaluation is necessary and appropriate (on our own initiative), we will provide the evaluations (up to 2 days unless we agree otherwise) at our own expense, although we reserve the right to charge you an additional fee for this service. Generally, we consider the following factors in accepting a store location: high foot traffic, visibility, complementary tenant mix in the shopping center, demographically dense primary retail trade populace, reasonable rent, adequate square footage, proper exposure within the demographic trade area and a retail-oriented shopping center. If we accept the proposed site and you obtain it, we will insert a description of the specific location on Schedule 1 to the Summary Page to the Franchise Agreement. We will accept or reject a site within 20 business days after receiving your complete submittal package. If we fail to give you our decision within 20 business days, the proposed site is deemed to be rejected. If we reject your proposed site, you may propose another site; however, your Store must be open for business within 12 months after we sign the Franchise Agreement. If you fail to meet this deadline for any reason, including your failure to propose a site that we accept, and we do not agree to extend the deadline, we will have the right to terminate your Franchise Agreement. If you sign an Area Development Agreement, we will approve the locations of future Stores based on our then-current standards in each applicable Franchise Agreement. (Franchise Agreement - Sections 4.2 and 5.1; Area Development Agreement – Section 3.1)

3. Approval of Site Lease. Before you make a binding commitment to purchase, lease, or sublease a site, we must approve in writing the proposed lease or purchase agreement or any letter of intent between you and the third-party seller or lessor. If you lease the site, unless we waive the requirement in writing, you must arrange for the signing of the Lease Rider in the form that is attached as Appendix B to the Franchise Agreement. (Franchise Agreement - Section

5.1(b)). You must enter into, and provide us with a fully executed copy of, the purchase agreement and/or site lease and Lease Rider (unless we waive the Lease Rider requirement in writing), as applicable, within the earlier to occur of: (i) 10 days after full execution of the site lease or purchase agreement, as applicable; or (ii) 240 days after the Effective Date of the Franchise Agreement (the "Site Securitization Deadline"). (Franchise Agreement - Section 5.1(b)).

- a. If you do not enter into and provide us with a copy of the purchase agreement or Site Lease, as applicable, in accordance with the requirements of the Franchise Agreement on or before the Site Securitization Deadline, so long as you are otherwise in compliance with your obligations under the Franchise Agreement and so long as you are using best efforts to secure a Site and enter into a purchase or lease agreement for the Site, we will grant you one 60-day extension to the Site Securitization Deadline (the "Site Securitization Extension") in exchange for your payment of a \$5,000 extension fee (the "60-Day Extension Fee"). The 60-day Extension Fee shall be due and payable to us immediately upon the expiration of the Site Securitization Deadline and we shall have the right to automatically deduct the 60-Day Extension Fee from your account via electronic funds transfer.

4. Plans. We will make available to you at no charge a set of prototype plans and specifications (not for construction) for the Store and for the exterior and interior design and layout. We will provide a list of approved vendors and specifications for equipment, signs, fixtures, and inventory (and the vendors will deliver these items and provide installation, if applicable). We will review your final plans, which we must approve before you begin permitting and construction of your Store. (Franchise Agreement - Section 4.3)

5. Initial Training. We will provide initial training on the System, brand standards, policies and procedures to you (or your manager, if you are an Entity), your initial manager of the Store (the "Manager"), and any other employees that we designate. (Franchise Agreement - Section 4.4)

6. Opening Assistance. Before the opening of the Store and on your written request, we will provide you with initial on-site assistance for at least 2 days at the Store premises and at our expense. (Franchise Agreement - Section 4.5)

7. Manuals. We will furnish you with one copy of, or electronic access to, our Manuals, on loan for as long as the Franchise Agreement or a successor franchise agreement remains in effect. We reserve the right to furnish all or part of the Manuals to you in electronic form and to establish terms of use for access to any restricted portion of our Website. (Franchise Agreement - Section 4.1)

8. Pricing. We are not obligated to provide any assistance in establishing prices.

Time to Open

Franchise Agreement

We estimate that the typical length of time between signing a Franchise Agreement and opening your Store is about 6 to 9 months. Factors affecting this length of time include, among others: ability to select a site and negotiate a satisfactory lease; hiring of the requisite employees; successful completion of initial training; local ordinances or community requirements; delivery of fixtures, equipment, and signs; the availability of inventory; issuance of all necessary licenses, permits and approvals; and procuring required insurance. You must open the Store before the

Great American Cookies 2022 FDD

earlier to occur of: (i) 12 months after we sign the Franchise Agreement, or (ii) 120 days after your landlord delivers possession of the site to you (the “Opening Deadline”). If you operate a Satellite, we must approve in writing your Off-Site Baking Facility before you open your Satellite.

If (i) you have entered into a purchase agreement or Site Lease as required under the Franchise Agreement on or before the Site Securitization Deadline, (ii) you have submitted all construction permits for the build-out of your Store to all applicable governing authorities for approval on or before the Opening Deadline, and (iii) you are otherwise in compliance with your obligations under the Franchise Agreement, the Opening Deadline shall be extended for a period of two months. Additionally, if we grant you the Site Securitization Extension, you have paid the 60-Day Extension Fee, and you have entered into a purchase agreement or Site Lease for an accepted Site in accordance with the terms of this Agreement before the expiration of the Site Securitization Extension, the Opening Deadline shall be extended to the date that is 120 days following the earlier to occur of (a) the date on which you enter into the a purchase agreement or Site Lease, or (b) the expiration of the Site Securitization Extension.

Area Development Agreement

If you have entered into an Area Development Agreement (the “ADA”) with us to develop multiple Stores, your mandatory Development Schedule will govern and dictate the opening deadline for each Store you are granted the right to open under that agreement. Under certain, limited circumstances, as disclosed in more detail below, you may be eligible to secure one extension to one of your opening deadlines for one of the Stores you are required to open under the ADA (the “ADA Opening Deadline Extension”). Similar to the Site Securitization Extension available under the Franchise Agreement, as disclosed above, you may obtain one ADA Opening Deadline Extension. The ADA Opening Deadline Extension may be granted under one of the two following circumstances:

1. If: (i) you have entered into a purchase agreement or Site Lease for the Store within the time period required under the Franchise Agreement for the Store, (ii) you have submitted all construction permits for the build-out of the Store to all applicable governing authorities for approval on or before the opening deadline set forth in the ADA for such Store, and (iii) you are otherwise in compliance with your obligations under the ADA and the Franchise Agreement for the Store, the opening deadline for that Store under the ADA shall be extended for a period of two months; or

2. If we grant you a Site Securitization Extension under the Franchise Agreement for the Store, you have paid the 60-Day Extension Fee, and you have entered into a purchase agreement or Site Lease for an accepted Site in accordance with the terms of the Franchise Agreement for the Store before the expiration of the Site Securitization Extension, the Opening Deadline for that Store under the ADA shall be extended to the date that is 120 days following the earlier to occur of (a) the date on which you enter into the a purchase agreement or Site Lease, or (b) the expiration of the Site Securitization Extension.

For clarity, you are only eligible to secure one extension to one of the Opening Deadlines under your ADA Development Schedule during the term of the ADA.

Consequences for Failure to Meet Opening Deadlines

If you fail to open any Store within the prescribed time period described in this Item, except as otherwise disclosed in this Item, we will have the right to terminate the governing Franchise Agreement and, if appropriate, Area Development Agreement.

Ongoing Assistance

During the operation of your Franchise:

1. **Additional Training.** We may periodically conduct advanced training programs for you, your Operating Principal, your Managers, and/or your employees at our office or another location that we designate. We may provide additional training in person, by webinar, online learning modules or by any other means, as we determine. During all training, you are responsible for any travel and living expenses, wages, and other expenses your trainees incur. (Franchise Agreement, Sections 4.6 and 5.3(b))

2. **Marketing.** We may from time to time formulate, develop, produce, and conduct marketing or promotional programs in any form and media we determine to be most effective through expenditures from the Marketing Fund. We may make available to you, without charge or at a reasonable cost, approved marketing and promotional materials, including signs, posters, collaterals, etc. that we have prepared. (Franchise Agreement - Sections 4.9(a) and 4.9(b)(ii))

3. **Review Marketing.** We will review your requests for approval of any promotional materials and marketing you wish to use or produce. If you do not receive our written approval within 10 business days from the date we receive the material, the material is deemed rejected. (Franchise Agreement - Sections 4.9(c) and 5.8(b))

4. **Fund Management.** We will manage the Fund as described below in this Item. We will prepare an unaudited statement of contributions and expenditures for the Fund and make it available within 60 days after the close of our fiscal year to franchisees who make a written request for a copy. (Franchise Agreement - Section 4.9(b))

5. **Review Products and Suppliers.** We will review your requests for approval of products, supplies, equipment, or suppliers. (Franchise Agreement - Section 5.5(c))

6. **Requested Consulting Services.** We will provide you with additional consulting services for the operation of the Store on your reasonable request and subject to the availability of our personnel at a mutually convenient time. We will make available to you information about new developments, techniques, and improvements in the areas of merchandising, marketing, management, operations, and store design. We may provide these additional consulting services through the distribution of printed or filmed material, an Intranet or other electronic forum, meetings or seminars, teleconferences, or in person. If these services are rendered in person other than at our offices, you must pay us a fee and our expenses. (Franchise Agreement - Section 4.7)

7. **Manuals Updates.** We may amend, modify, or supplement the Manuals at any time, if the amendments, modifications, or supplements will, in our good faith opinion, benefit us or our existing and future franchisees or will otherwise improve the System. You must comply with revised standards and procedures within 30 days after we transmit the updates. (Franchise Agreement - Sections 4.1 and 5.16)

8. **Inspections.** We may inspect the operation, premises and inventory of the Store and advise you of the results of each inspection. We may retain a third party to conduct these inspections. (Franchise Agreement - Section 4.8)

9. Off-Site Events Review. We will review and approve or disapprove your request to offer products at Off-Site Events (as defined in Item 12). (Franchise Agreement – Section 5.7(b))

10. Relocation Review. We will evaluate sites to which you propose to relocate your Store. (Franchise Agreement - Section 5.1(i))

Advertising

General. You must submit to us in writing for our prior approval all sales promotion materials and marketing materials (including internet based or social media marketing) that we have not prepared or previously approved. You must conduct all marketing in a dignified manner and conform to the standards and requirements we specify in the Manuals. We have the final decision on all creative development of marketing and promotional messages. We reserve the right to require you to discontinue the use of any marketing or marketing materials. (Franchise Agreement – Section 5.8(b))

We may from time to time formulate, develop, produce, and conduct, marketing or promotional programs in any form and media we determine to be most effective. We may make available to you, without charge or at a reasonable cost, approved marketing materials, including signs, posters, collaterals, etc. that we have prepared. (Franchise Agreement – Section 4.9(a))

Marketing may be local, regional or national in scope. If we conduct media marketing, we may use social media, direct mail, email, print, radio, Internet, loyalty programs or television, which may be local, regional, or national in scope. We may produce the marketing materials in-house or employ a local, regional, or national marketing agency. We are not obligated to conduct any advertising or marketing programs within your market. (Franchise Agreement – Section 4.9(b))

Marketing Fund. Your Marketing Fees will be contributed to the GAC Brand and Marketing Fund (the “Marketing Fund”). We will use your Marketing Fees and any earnings on the Marketing Fund account for any costs associated with marketing (marketing material creation and production), branding (including re-branding), public relations and/or promotional programs and materials, and any other activities we believe would benefit Stores generally, including creation and maintenance of a website; social media marketing, direct mail marketing; market research, including, without limitation, secret shoppers and customer satisfaction surveys; branding studies; employing marketing and/or public relations agencies; purchasing promotional items; conducting and administering promotions, contests, giveaways, public relations events, and community involvement activities; and providing promotional and other marketing materials and services to our franchisees. We have the right to direct all marketing programs, with the final decision over creative concepts, materials, and media used in the programs and their placement. We are not required to spend any amount of the Marketing Fund within your Designated Territory. (Franchise Agreement – Section 4.9(b))

We will not use the Marketing Fund for anything whose sole purpose is the marketing of franchises; however, the Great American Cookies website, public relations activities, community involvement activities, and other activities the Marketing Fund supports may contain information about franchising opportunities. (Franchise Agreement – Section 4.9(b))

We will not use any contributions to the Marketing Fund to defray our general operating expenses, except for reasonable administrative costs and overhead we incur in activities reasonably related to the administration of the Marketing Fund or the management of Marketing

Fund-supported programs (including the pro-rata amount of salaries benefits, and travel of our personnel who devote time to Marketing Fund activities and retainers and fees for outside agencies). (Franchise Agreement – Section 4.9(b))

We will, but are not obligated to, establish a segregated or independent fund into which all Marketing Fees will be paid. GAC Fund will administer the Marketing Fund. The Marketing Fund may lend money and incur debt in furtherance of its general purposes. We or one of our affiliates may make or otherwise arrange loans to the Marketing Fund in any year in which the balance of the Marketing Fund is negative and may charge a reasonable rate of interest on the amounts loaned. The amounts loaned to the Marketing Fund will be repaid from future contributions to the Marketing Fund in the year the loan is made or in later years. (Franchise Agreement – Section 4.9(b))

We are not a fiduciary with respect to any Marketing Fees we receive or administer. We will not have an independent audit of the Marketing Fund completed. We will prepare an unaudited statement of contributions and expenditures for the Marketing Fund and make it available within 60 days after the close of our fiscal year to franchisees who make a written request for a copy. (Franchise Agreement – Section 4.9(b))

All Stores located in Traditional Malls offered under this Disclosure Document are required to contribute 1.5% of Net Sales to the Marketing Fund and all other Stores are required to contribute 2% of Net Sales to the Marketing Fund. A “Traditional Mall” is a large indoor shopping center comprised of a building or a series of connected buildings containing a variety of retail stores and restaurants, typically anchored by department stores. Predecessor-Owned Stores are not required to contribute to the Marketing Fund. (Franchise Agreement – Section 3.3)

In the fiscal year ended December 26, 2021, the marketing fee contributions were used for the research, creative, development and production of new marketing and promotional materials. The expenditures for 2021 were spent as follows: Percentages spent on production (16%), media placement (34.6%), administrative (0.3%) and other including market research, marketing collateral, web/digital media, gift card program, creative development, photo shoots and related costs, public relations, allocation of salaries of marketing personnel, R&D and marketing tests, customer satisfaction programs, and graphic design costs) (49.1%). We have not spent any of the Marketing Fee contributions that we have received for marketing that was primarily a solicitation for the sale of franchisees.

Local Marketing. You must use your best efforts to promote the use of the Marks in your market area. In addition to your grand opening obligation, you must spend annually 2% of your Net Sales on local marketing and promotional activities, which includes social media and other digital marketing costs. Your local spending obligation is in addition to your Marketing Fee. You must participate in marketing and promotional programs that we specify from time to time, at your own expense. We have the right to designate in the Manuals the types of expenditures that will or will not count toward the minimum annual spending requirement. At our request, you must submit appropriate documentation to verify compliance with the minimum local marketing spending obligation. Expenditures that would count toward your minimum local marketing spending obligation will generally include local print advertising, including mailers, fliers and coupons, on-air advertising (cable to radio), costs related to sponsorship of local sports teams (e.g., little league team with logoed tee shirts), participation in local events such as local sporting events, chamber of commerce or other civic events, commissions paid to generate off-premises sales such as cookie cakes or catering events, or other expenditures directly related to driving sales and traffic that occur off-premises. Expenses of product sampling at your Store will not

count toward your minimum local marketing spending obligation, as this expense is part of your day-to-day operations. (Franchise Agreement – Section 5.8(a))

Websites. You are not authorized to have a website for your Store unless we otherwise agree in writing. We will provide basic information about your Store on our website. You are not authorized to offer any products for sale through any e-commerce site we have not approved. You must participate in any on-line menu ordering program we specify and you must only use the service providers we designate or approve in writing. (Franchise Agreement – Section 5.8(d))

Promotional Programs; Loyalty Programs. You must participate in all mandatory in-Store promotional programs that we offer to franchisees. This participation includes any limited time offers, special offers or coupons that we distribute nationally or locally by e-mail, our web site, social networking sites, direct mail, loyalty programs or other method of distribution. You must follow our guidelines on the acceptance and reimbursement of gift certificates, gift cards, coupons, and other promotional programs we provide in the Manuals or otherwise in writing. You may not allow use of gift certificates, gift cards, or coupons unless we approve or offer them. (Franchise Agreement – Section 5.9)

You must participate in, and offer, any and all loyalty programs we designate in connection with the operation of your Store. We have the right to require you to use our designated suppliers for any and all loyalty programs. You must pay for your inventory of the promoted products, including any small wares required for the execution and delivery of the products, which payment constitutes part of your normal costs of goods sold.

The Marketing Fund normally pays for the POP and in-store signage and you will normally pay for printing of coupons and flyers (with these costs counting toward your minimum local marketing spending obligation). You also will pay for your inventory of the promoted products, which is part of your normal costs of goods sold.

Advertising Cooperatives. We do not require that you join or participate in any organizations or associations of franchisees or advertising or marketing cooperatives.

Advisory Committees. The GAC Franchise Association currently has advisory committees that focus on different aspects of our System, and whose members are elected franchisees. These committees act only in an advisory capacity, but we consult with the committees with respect to certain decisions involving the System. We have the final right of approval/disapproval on all initiatives and decisions. We have the right to change or dissolve the committees at any time.

Computer System and Electronic Cash Registers

You must purchase and use the Computer System and network connections that we specify from time to time in the Manuals, including computer hardware, software, point of purchase system, inventory control system, and network connections. Your internal network and Computer System must be PCI compliant at all times, and you must be able to demonstrate your PCI compliance upon our request. You must also complete an annual PCI “SAQ” if and as required by your credit card processor or other applicable law. The specifications for the required Computer System hardware include a personal computer or laptop computer, a Point of Sale Terminal, cash drawer, receipt printer and paper, customer display and credit card swipe. (Franchise Agreement – Section 5.10(a)) All in-store POS computer systems require EMV/P2P compliant credit card processing and all credit/debit card terminals must be fully PCI compliant. We may require you to purchase an iPad or similar device for use with a Learning Management

Great American Cookies 2022 FDD

System; if required, you will be responsible for the cost of the equipment, internet connection and any subscription fee. We estimate that the cost of acquiring the Computer System will range from \$2,500 to \$5,000. The Computer System will be used for daily functions such as tracking and entering purchase orders and receipts, updating inventory, generating sales reports, inventory management and analysis of financial information relating to the Store. Neither we nor our affiliates act as vendors or suppliers of any hardware or software components. The component parts of the Computer System must be purchased from approved suppliers. If we require you to use any proprietary software or to purchase any software from a designated vendor, you must sign any software license agreements that we or the licensor of the software require and any related software maintenance agreements. (Franchise Agreement – Section 5.10(a))

You must maintain an Internet service that allows you an unlimited Internet connection, e-mail and online communication abilities as we require. We have an online ordering system with online payment, which integrates with our current recommended point of sale system. This requires payment from online customers at the time online orders are placed. The third party vendor charges a monthly flat fee of approximately \$30 for this service. You also must pay any applicable fees as defined by your chosen merchant processing vendor that processes your online payments. (Franchise Agreement – Section 5.10(d))

You must maintain the Computer System at your expense and must replace, upgrade, or update the Computer System as we require from time to time. (Franchise Agreement – Section 5.10 (b)). We will establish reasonable deadlines for implementation of any changes to our Computer System requirements. The vendor or supplier of the hardware components typically provides ongoing maintenance, repairs, upgrades, or updates, the cost of which varies by vendor. We anticipate that the cost of updating or upgrading the computer hardware and software will not exceed \$5,500. In connection with any replacement, upgrade or update, we will not obligate you to invest more than \$7,500 in any one year, nor more than \$15,000 in total, on any Computer System (excluding service and support or related connection fees). The annual cost for software maintenance will range from \$1,500 to \$4,000.

You must give us unrestricted independent electronic access (including users IDs and passwords, if necessary) to the Computer System for the purposes of obtaining the information on Net Sales of the Store, auditing and collecting Royalty Fees and Marketing Fees, inventory levels, aged inventory, and cost of goods sold and any other reports we designate. You must enter all sales generated, whether in restaurant or off-site, into the POS system. You must permit us to download and transfer data by internet, modem or other electronic means on a real-time basis or as frequently as possible, as we determine. There are no contractual limitations on our right to access data stored in the Computer System. (Franchise Agreement – Section 5.10(c))

You may use the Computer System only for the Store and must use it in accordance with our policies and operational procedures. Your employees must complete all training programs we reasonably require for the proper operation and use of the Computer System. You may not use any other cash registers or computer systems in your Store. (Franchise Agreement – Section 5.10(c))

We also may require you to use proprietary software or to purchase certain software from a designated vendor. If we require you to use any proprietary software or to purchase any software from a designated vendor, you must sign any software license agreements that we or the licensor of the software require and any related software maintenance agreements. (Franchise Agreement – Section 5.10(c))

Manuals

The Table of Contents of the Manual is attached as Exhibit F to this Disclosure Document. As of the Issue Date, the Single Store Manuals contained 560 pages.

Training

One person named on the franchise agreement as the “franchisee” or as an owner of the franchisee (if the franchisee is a legal entity) must attend the full training program (the “Owner Trainee”). Additionally, the person responsible for the day-to-day operations (if different from the Owner Trainee) of the restaurant will also be required to attend the full training program. If space is available, you may bring other representatives to the training session without charge, but we reserve the right to limit attendance of your representatives in any one session. We also reserve the right to modify which personnel are required to complete our initial training program to our satisfaction. (Franchise Agreement – Sections 4.4 and 5.3(a))

We provide initial training as frequently as we deem necessary at our offices, currently in Atlanta, Georgia, or at any other location that we designate, including other Stores or your Store. We will provide instructors, facilities, and materials for the initial training program at no charge, if all of your personnel are trained during the same training session. We reserve the right to charge a reasonable fee for training persons who are repeating the course or replacing a person who did not pass and for later Managers or employees who attend the course. You are responsible for any travel and living expenses, wages, and other expenses your trainees incur. (Franchise Agreement – Section 4.4)

The initial training program will be provided as soon as practicable after you sign your Franchise Agreement and all fees are paid prior to attending training. For new locations, Franchisees typically complete the initial training program four to six weeks prior to opening for business and are, in any event, required to complete initial training prior to opening their Store. The training currently consists of approximately 3 hours of online orientation, 4 days of on-the-job training at a designated training location for purposes of practical application and 1 day of classroom training. In order to become certified, the same person must attend all three segments of the training program. We will conduct between 2 and 5 days of additional initial training at your Store before its opening. (Franchise Agreement – Section 4.4)

Before attending our initial training program, you must attend and satisfactorily complete, at your expense, a certified food safety training course we approve, such as ServSafe. We also strongly encourage all Managers and Owners to take a cake decorating course.

INITIAL TRAINING PROGRAMS

As of the date of this Disclosure Document, the initial training program will cover the following areas:

Single Stores In Store Training

Subject	Hours of Classroom Training	Hours of On-The-Job Training	Location
Introduction, brand history, core products, facility tour, review of operations manual and training materials	0	1	Certified Training Store located in Greater Atlanta, GA or other location
Equipment ~ Care and maintenance, cleaning & sanitizing	0	1.5	Certified Training Store located in Greater Atlanta, GA or other location
Food Safety & Cleaning	0	1	Certified Training Store located in Greater Atlanta, GA or other location
Opening & Closing procedures: station set up, cleanliness, production, dishes, counters, equipment, floors, registers and closing paperwork	0	4	Certified Training Store located in Greater Atlanta, GA or other location
FOH & Shift Change	0	1	Certified Training Store located in Greater Atlanta, GA or other location
Review and complete Training Checklists	0	1.5	Certified Training Store located in Greater Atlanta, GA or other location
Customer Service ~ steps of service, sampling, how to handle guest complaints	0	1	Certified Training Store located in Greater Atlanta, GA or other location
Point-of-Sale procedures & reporting	0	1.5	Certified Training Store located in Greater Atlanta, GA or other location
Food cost, P&L Management, Inventory & Ordering	1	1.5	Certified Training Store located in Greater Atlanta, GA or other location
OER (Operations Excellence Report)	0	1	Certified Training Store located in Greater Atlanta, GA or other location
Marketing, PR, Social	1	1	Certified Training Store located in Greater Atlanta, GA or other location
Off Premise ~ Online Order & Third-party delivery	1	1	Certified Training Store located in Greater Atlanta, GA or other location
Leadership/Management	2	0	Certified Training Store located in Greater Atlanta, GA or other location

Subject	Hours of Classroom Training	Hours of On-The-Job Training	Location
Product Training ~ prep, baking, cooling, decorating, displaying, packaging, shelf life, beverages, etc.	0	10	Certified Training Store located in Greater Atlanta, GA or other location
Cookie cake decorating basics	0	4	Certified Training Store located in Greater Atlanta, GA or other location
Technical skills assessment, standards and procedures exam, practice and execution of all learned competencies	1	1	Certified Training Store located in Greater Atlanta, GA or other location

GFG University Orientation Program

Subject	Hours of Classroom Training	Hours of On-The-Job Training	Location
Welcome, Company history & Brand development	3.0	0	Virtual webinar format
Operations & Franchisee Support			
Research and Development			
Marketing & Communications			
Finance: reporting sales, paying royalties & marketing fund, ACH process			
Store opening process; Ongoing support			
Training Overview & Requirements			

We may make modifications to the above schedules to provide the most current and effective learning opportunity, such as if you operate a Co-Brand Store.

We use handouts, binders, workbooks and online learning modules as instructional materials in our training programs. The instructors for our initial training program all have experience working with GFG Management and FAT's other brands, and have extensive experience running training and operations of restaurants. Sunny Ashman, GFG Management's Vice President of Training, is responsible for overseeing all aspects of the training program. She has been with us and/or our affiliate GFG Management since November 2020, and has nearly 15 years of experience in the food service industry.

All training attendees must be proficient in English to successfully complete our training program. We will determine what constitutes successful completion of the program. We may waive a portion of the initial training program or alter the training schedule if we determine that you, your Operating Principal, and/or your Manager(s) have sufficient prior experience or training or have previously been trained in one of our affiliate's franchise systems. If you, your Operating Principal, and/or your Manager(s) are unable to successfully complete initial training for any

reason, we may terminate your Franchise Agreement and will not refund any initial franchise fees you paid. (Franchise Agreement – Sections 4.4 and 6.1(i))

We may periodically conduct advanced training programs for you, your Operating Principal, your Managers, and/or your employees at our office or another location that we designate. There is no tuition charge for training programs that we require you or your employees to attend, but we may charge you a reasonable fee for optional training programs. We may require you to attend up to 2 additional days of training at our offices, or by Webinar, as we designate, on topics relating to any area of business, including Marketing, Operations and/or Training. During all training, you are responsible for any travel and living expenses, wages, and other expenses your trainees incur. (Franchise Agreement, Sections 4.6 and 5.3(b))

ITEM 12 TERRITORY

Single Store

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control. Your Franchise is for the specific site that we approve. You must locate an acceptable site within the non-exclusive Site Selection Area that we specify.

We and our affiliates retain all rights with respect to Stores, the Marks, the sale of similar or dissimilar products and services, and any other activities we deem appropriate whenever and wherever we desire, including, but not limited to:

- 1) the right to establish and operate, and to grant to others the right to establish and operate similar businesses or any other businesses offering similar or dissimilar products and services through similar or alternative channels of distribution, under trademarks or service marks other than the Marks and on any terms and conditions we deem appropriate;
- 2) the right to provide, offer and sell and to grant others the right to provide, offer and sell goods and services that are identical or similar to and/or competitive with those products and services provided by Stores, whether identified by the Marks or other trademarks or service marks, through alternative distribution channels (including, without limitation, the Internet or similar electronic media, any other form of electronic commerce, supermarkets and department stores) on any terms and conditions we deem appropriate;
- 3) the right to establish and operate, and to grant to others the right to establish and operate, businesses offering dissimilar products and services, under the Marks and on any terms and conditions we deem appropriate;
- 4) the right to operate, and to grant others the right to operate, Stores anywhere under any terms and conditions we deem appropriate and regardless of proximity to the Territory;
- 5) the right to operate and grant others the right to operate Stores at “Non Traditional Sites” within and outside the Territory on any terms and conditions we deem appropriate. “Non-Traditional Sites” are sites that generate customer traffic flow

which is independent from the general customer traffic flow of the surrounding area, including military bases, shopping malls, airports, stadiums, arenas, major industrial or office complexes, hotels, train stations, travel plazas, toll roads, casinos, hospitals, and sports or entertainment venues;

- 6) the right to acquire the assets or ownership interests of one or more businesses providing products and services similar to those provided by Stores, and franchising, licensing or creating similar arrangements with respect to these businesses once acquired, wherever these businesses (or the franchisees or licensees of these businesses) are located or operating; and
- 7) the right to be acquired (whether through acquisition of assets, ownership interests or otherwise, regardless of the form of transaction), by a business providing products and services similar to those provided by Stores, or by another business, even if such business operates, franchises and/or licenses Competitive Businesses.

We may exercise any of the retained rights without compensating you. Although we have the right to do so (as described above), we do not currently operate, franchise, or have present plans to operate or franchise a business under a different trademark that sells or will sell goods or services similar to those you will sell in your Store. Notwithstanding the foregoing, our affiliates offer and sell franchise opportunities under different trademarks. Affiliate-owned and licensed businesses (including franchised businesses) operating under our affiliate brands may offer and sell cookies and other similar products (whether or not identified by the Marks) without restriction.

If you are in full compliance with the Franchise Agreement, and subject to the terms of the Franchise Agreement, you may operate temporary outlets for short-term periods at special events away from the site, such as fairs, sporting events, conventions, etc. ("Off-Site Events"). We reserve the right: (i) to designate specific types of Off-Site Events as approved or prohibited from time to time in the Manual; (ii) to grant exclusive rights to others for specific Off-Site Events; (iii) to impose geographic restrictions on the Off-Site Events at which you can do business; (iv) to impose restrictions on the types of products and services you can offer at Off-Site Events; and (v) to set other standards or policies for Off-Site Events that you must follow. You agree that you have no exclusive rights for any Off-Site Event, regardless of its proximity to your site, and that we and/or our other franchisees may seek and obtain the right to do business at any Off-Site Event instead of you.

You may offer and sell products to off-site catering events and company account programs ("Catering Events"), provided you deliver (and do not engage a major carrier to deliver) products on the same day that they are made and adhere to any other rules that we provide in the Manuals. Sales may not be made as part of a mail order program.

Your Right of First Refusal

If we decide to establish or grant to another franchisee the right to establish a Store within the same mall or shopping center where your Store is located, we first will notify you in writing of our intention to do so. If you and, if you are an Entity, your Owners are in full compliance with the Franchise Agreement, you will have a right of first refusal to acquire the additional franchise to operate the proposed store on the terms of our then-current form of Franchise Agreement, which may have significantly different terms than your existing franchise agreement. To exercise this right, you must, within 14 days after receiving notice of our intent to establish a new store, notify

us in writing of your intent to purchase the new store. At that time, we will provide you with our then-current Franchise Disclosure Document, under which you will purchase the new store. You must sign a Franchise Agreement for the new store within 15 days after receiving our initial notice. If you do not exercise your right of first refusal as described above or you or your Owners are not in full compliance with your Franchise Agreement, we may establish or grant to another franchisee the right to establish a Great American Cookies store within the same shopping mall or center where your Store is located without any compensation to you.

If your Store is located in a traditional enclosed mall that has less than 500,000 square feet of Gross Leasable Area ("GLA"), we will not establish or grant to another franchisee the right to establish a Store within the same mall where your Store is located unless your landlord requests that another Store be located in the mall and: (i) the landlord is unwilling to have you as the franchisee of the new Store; or (ii) you are in default under your Franchise Agreement with us or under any other agreement you have with us or any of our affiliates; or (iii) you are financially unable to acquire (including payment of the initial franchise fee and all construction and development costs) the new Store. In any of these situations, we will have the right to establish or grant to another franchisee the right to establish the Store within the same mall where your Store is located without offering you the right of first refusal described above. The restrictions on us in this paragraph do not extend beyond the enclosed mall structure and do not include open-air or strip malls, outer-lying pads or parking lots.

Relocation

If you would like to relocate your Store, you must receive our written approval. Our approval will not be unreasonably withheld, if (i) you notify us within 120 days prior to the closure of the original Store of your intent to relocate (ii) the new location for the Store premises is satisfactory to us, (iii) your lease, if any, for the new location complies with our then-current requirements, (iv) you comply with our then-current requirements for constructing and furnishing the new location, (v) the new location will not, as determined in our sole discretion, materially and adversely affect the Net Sales of any other Great American Cookies store, (vi) the relocated Store must be open and operating within 120 days from the closure of the original Store (vii) you have fully performed and complied with each provision of this Agreement within the last three years prior to, and as of, the date we consent to such relocation (the "Relocation Request Date"), (viii) no Event of Default (as herein defined), or event which with the giving of notice and/or passage of time would constitute an Event of Default, exists as of the Relocation Request Date, (ix) you have met all of our then-current training requirements and (x) you pay us a relocation fee of \$2,000. We reserve the right to terminate this Agreement if you fail to meet any of the above requirements for the relocation, including but not limited to the failure to open the relocated Store within 120 day of the closure of the original Store even if you received our approval to relocate. If you lose your lease, you must secure our approval of another site and enter into a lease for the new approved site within 120 days after you lose your site lease. You must pay us a relocation fee as stated in Item 6.

Area Development Program

You have no exclusive rights to the Development Area except as stated in the Area Development Agreement.

If you do not receive an exclusive Development Area in your Area Development Agreement, the following applies: You will not receive an exclusive territory. You may face

competition from other franchisees, from outlets that we own, or from other channels of distributions or competitive brands that we control.

In certain circumstances, that you and we will negotiate, we will grant you a protected Development Area under the Area Development Agreement. We will negotiate an exclusive Development Area if you can prove (to our sole satisfaction) that you have both the financial acumen as well as business operations acumen necessary to succeed in developing multiple Stores. If you are able to establish this and you and we negotiate an exclusive Development Area, and while the Area Development Agreement is in effect, if you open and operate the Stores in accordance with the Development Schedule and the minimum number of Stores that you have open and operating in the Development Area at any given time is not less than the minimum required under the Development Schedule, we will not operate, or license any person other than you to operate, a Store under the Marks and the System within the Development Area. We may exercise all of the rights that we now reserve in the Franchise Agreement (as described above). If you sign an Area Development Agreement, we will approve the sites of future Stores based on our then-current standards under each applicable Franchise Agreement.

If you fail to adhere to the Development Schedule, we may terminate the Area Development Agreement and all of your exclusive territorial rights will be eliminated. We otherwise will not change the size of your Development Area.

Other Disclosures

As disclosed in Item 1, our affiliates operate various specialty food store brands. We do not anticipate conflicts between our affiliates' specialty food stores and Great American Cookies Stores because each of our affiliates' specialty food stores offers a distinct retail experience and menu that differs from that of Great American Cookies Stores. If conflicts do arise, we and our affiliates will resolve them as we deem appropriate. Because we are under common control with a private equity firm that buys and sells companies on an ongoing basis, our affiliates may operate or franchise specialty food stores and restaurants under different trademarks in the future that may sell goods or services similar to those you will offer at your Great American Cookies Store.

As described in Items 1, 5, and 7 of this Disclosure Document, we may offer you the opportunity to enter into a Satellite Addendum that would grant you the right to offer products from a Satellite at another location within the shopping center, mall, or venue in which your Store is located. If you do not enter into a Satellite Addendum, you do not have any rights to operate any Satellites in addition to your Store. Your right to operate a Satellite, however, will always be subject to the primary landlord's consent and any conditions it imposes. If the landlord withdraws its consent, you must stop operating the Satellite immediately. Except as otherwise provided in the Satellite Addendum, the Franchise Agreement controls your operation of Satellites. You may not begin operating a Satellite until we notify you in writing that it meets our standards and specifications.

Except as provided above in this Item, you do not have the right to open additional Stores. You do not have the right to use the Marks or the System at any location other than the site, approved Satellites, Catering Events, or approved Off-Site Events. Specifically, you do not have the right to use the Marks or the System in any wholesale, e-commerce, mail order program, or other channel of distribution not stated in this Item 12. You may, however, offer samples of approved products at or directly in front of your Store or other locations near your Store as your landlord approves.

ITEM 13 TRADEMARKS

You may use certain Marks in operating your Store. The current principal Marks are:

Mark	Registration Number	Registration Date
DOUBLE DOOZIE	1,327,276	3/26/1985
GREAT AMERICAN COOKIES	2,032,657	1/21/1997
	3,401,763	3/25/2008
SHARE THE FUN OF COOKIES	2,156,947	5/12/1998
	6,257,755	1/26/2021

GAC Brands has registered these Marks on the Principal Registrar of the U.S. Patent and Trademark Office (the “USPTO”). There are no currently effective material determinations of the USPTO, Trademark Trial and Appeal Board, the trademark administrator of any state or any court involving the Marks. We know of no pending infringement, opposition, or cancellation proceedings, or material litigation involving the Marks. We have filed all of the required affidavits for these marks.

GAC Brands owns the Marks and licenses them to us under a Master License Agreement dated January 29, 2008. The current term of the Master License Agreement ends on December 31, 2028, and may be renewed for 3 additional successive 10-year terms. GAC Brands may terminate the Master License Agreement at any time by giving us 30 days prior written notice.

In addition, we have entered into an agreement with TCG Foods, Inc. dated October 19, 2010 which restricts our right to open additional Great American Cookies franchises in the counties of Anne Arundel, Baltimore, Carroll, Harford, Howard, Prince George's in the State of Maryland. The agreement with TCG Foods, Inc. has no expiration date and may only be terminated if either party abandons the use of certain of its trademarks.

You must notify us promptly of any unauthorized use of the Marks of which you have knowledge or of any challenge to the validity of our ownership of or our right to license others to use any of the Marks. We or GAC Brands will take the action, if any, we believe to be appropriate. We have the right, but no obligation, to initiate, direct, and control any litigation or administrative proceeding relating to the Marks, including any settlement. We are entitled to retain all proceeds, damages, and other sums, including attorneys' fees, recovered or owed to us or our affiliates in any action. You must sign all documents and render any other assistance we deem necessary to any proceeding or any effort to maintain the continued validity and enforceability of the Marks. We will indemnify you against liability to a third party resulting from claims that your use of a Mark infringes trademark rights of a third party, but we will not indemnify you against the consequences of your use of the Marks unless the use complies with the requirements of the Franchise Agreement and the System.

We have the right, on reasonable notice, to change, discontinue, or substitute for any of the Marks and to adopt new Marks for use with the System without any liability to you. You agree to implement all changes at your own expense within the time we reasonably specify.

We are not aware of either superior prior rights or infringing uses that could materially affect your use of the Marks in the state where the Store will be located.

ITEM 14 PATENTS, COPYRIGHTS, AND PROPRIETARY INFORMATION

No patents or pending patent applications are material to the franchise. Except as provided below, we own no rights in, or licenses to, any copyrights. GAC Brands has registered a copyright with the United States Copyright Office for our Great American Cookies Company mascot, the "Cookie Man" (Registration No.: VAu-692-671, Effective: December 2, 2005) and licenses the copyright to us. The copyright does not expire until at least December 2, 2100. GAC Brands can renew, and currently intends to renew, this copyright.

We also claim copyrights with respect to our marketing materials, training materials, signs, website, the Manuals (which contain our trade secrets), and other materials we periodically develop. We have not registered these copyrights with the United States Copyright Office, but we need not do so at this time to protect them. There are no determinations of the United States Copyright Office or any court regarding any of our copyrights. There are no agreements limiting the use of any of our copyrights.

Any copyrights you use in the Franchise belong solely to us or our affiliates. You must notify us promptly of any unauthorized use of our copyrights of which you have knowledge or of any challenge to the validity of our ownership of or our right to license others to use any of our copyrights. We will take the action to protect our copyrights that we believe to be appropriate. We have the right, but no obligation, to initiate, direct, and control any litigation or administrative proceeding relating to our copyrights, including, but not limited to, any settlement. We are entitled to retain all proceeds, damages, and other sums, including attorneys' fees, recovered or owed to us or our affiliates in any action. You must sign all documents and, render all other assistance we deem necessary to any proceeding or any effort to maintain the continued validity and

Great American Cookies 2022 FDD

enforceability of the Marks. If we request, you must discontinue the use of the subject matter covered by any copyright used for the Franchise.

During the term of your Franchise Agreement, we may disclose in confidence to you, either orally or in writing, certain trade secrets, know-how, and other confidential information (collectively, "Proprietary Information") relating to the System, our business, or the construction, management, operation, or promotion of the Store. You may not, nor may you permit any person to, use or disclose any Proprietary Information (including any portion of the Manuals) to any other person, except to the extent necessary for your professional advisors and your employees to perform their functions in the operation of the Store. You are liable to us for any unauthorized use or disclosure of Proprietary Information by any employee or other person to whom you disclose Proprietary Information. You must take reasonable precautions to protect the Proprietary Information from unauthorized use or disclosure and must implement any systems, procedures, or training programs that we require. You must require anyone who may have access to the Proprietary Information to sign non-disclosure agreements in a form satisfactory to us that identifies us as a third party beneficiary of the covenants with the independent right to enforce the agreement.

ITEM 15

OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS

Single Store

You must devote your full-time, best efforts to the proper and effective operation of the Store. In addition, your Store must have at least one Manager. If you are an individual, you may serve as the Manager or you may designate a Manager. If you are an Entity, you must designate a Manager and you must appoint an individual owner as your "Operating Principal" who must have authority over all business decisions related to your Store and must have the power to bind you in all dealings with us. Your Operating Principal may serve as your Manager, unless we believe that he or she does not have sufficient experience. At all times that your Store is open for business, it must be under the personal, on-premises supervision of you, your Operating Principal, or a Manager. You or your Operating Principal and your Manager(s) must successfully complete our training program and any other training programs that we require. Except for the requirements that your Manager have sufficient experience and successfully complete our training program, there are no additional limits on whom you may hire as your Manager. You may not permit your Store to be operated, managed, directed, or controlled by any other person without our prior written consent.

You must provide us with written notice of your Operating Principal and Manager at least 90 days before opening your Store and may not change your Operating Principal or Manager without our prior approval.

Your Managers do not have to have an ownership interest in your Entity, but they must sign a confidentiality agreement and a noncompete agreement. Our current form of Nondisclosure and Noncompete Agreement is attached to this Disclosure Document as Exhibit E.

Each individual with direct or indirect ownership interest in your Entity must sign the Payment and Performance Guarantee (the "Guarantee") attached to the Franchise Agreement, assuming and agreeing to discharge all your obligations under the Franchise Agreement and agreeing to comply with the proprietary information, indemnification, covenant not to compete, and assignment provisions of the Franchise Agreement.

Area Development Program

You must devote your full time, best efforts to establishing, operating and promoting the number of Stores specified in the Schedule and to the promotion of the GREAT AMERICAN COOKIES brand. Full time, best efforts will require that you not engage in any other business activities and that you not engage in any activity that would present a conflict of interest with your obligations under your Area Development Agreement.

Each individual with a direct or indirect ownership interest in your Entity must sign the Guarantee attached to the Area Development Agreement assuming and agreeing to discharge all your obligations under the Area Development Agreement.

ITEM 16 RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

You may offer for sale in the Store only the products and services that we have approved in writing. If you operate a Co-Brand Store, you also may offer for sale the products and services that your co-brand licensor has approved. We may designate specific products or services as optional or mandatory, and there are no limits on our right to do so. You must offer all items that we designate as mandatory. We may change the authorized products and services at our discretion, as well as the items that we designate as mandatory or optional, and there are no limits on our right to do so. You may sell products only in the varieties, weights, sizes, forms, and packages that we have approved. You must follow our proprietary recipes and specifications and use only authorized ingredients in the preparation of menu items. You must maintain at all times a sufficient supply of required products to meet the inventory standards we require in the Manuals (or to meet reasonably anticipated customer demand, if we have not provided specific standards). You may not use the premises for the sale or display of items we have not approved, including unapproved items listed in the Manual or third-party solicitations, including information provided by charities or local organizations. If we revoke approval of a previously-approved product that you have been selling, you may continue to sell the product only from your existing inventory for up to 30 days following our disapproval. We have the right to shorten this period if, in our opinion, the continued sale of the product could pose a hazard to the public or would prove detrimental to our reputation.

We impose no restriction on the retail customers that you may serve at your Store, but you may not sell our products to our other franchisees. You are only permitted to sell products to consumers at retail from your Site, approved Satellites, Catering Events, and certain Off-Site Events that we approve. You agree to purchase materials, supplies, and inventory solely for use in the preparation of products to retail customers, and not for resale or redistribution to any other party, including other franchisees. You may not offer, unless we consent in writing, products or services using the Marks (i) by mail order sales or (ii) on any website on the Internet or any other electronic communication network.

ITEM 17
RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

THE FRANCHISE RELATIONSHIP

This table lists certain important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this Disclosure Document.

A. Franchise Agreement

	Provision	Section in franchise or other agreement	Summary
a.	Length of the franchise term	Section 2.1	10 years from the earlier of the date you (a) actually open your Store, or (b) are required to open your Store under the Franchise Agreement.
b.	Renewal or extension of the term	Section 2.2	One additional 10 year term, if you meet our conditions.
c.	Requirements for you to renew or extend	Section 2.2	You must: • notify us of your intent to renew at least 6 months but no more than 12 months before the expiration of the Initial Term; • sign our then-current form of franchise agreement, which may have materially different terms than your original Franchise Agreement; • refurbish the Store at your expense to our then-current specifications; • sign a general release in favor of us and our affiliates; • you, your Operating Principal, and/or designated employees must complete our then-current training requirements; • secure from your landlord the right to continue operating at the Site and provide us a copy of your lease documents; • have substantially complied with the Franchise Agreement during the term; • not be in default of your Franchise Agreement or any other agreement with us; and • pay us the Successor Fee.
d.	Termination by you	Section 6.6	If we commit a material breach of the Franchise Agreement and we fail to cure the breach or take reasonable steps to begin curing the breach within 60 days after receiving notice from you, you may terminate the Franchise Agreement if you are in full compliance with the Franchise Agreement. (subject to state law)
e.	Termination by us without cause	Not applicable	None.
f.	Termination by us with cause	Section 6.2	We can terminate only if you default.

	Provision	Section in franchise or other agreement	Summary
g.	"Cause" defined – curable defaults	Section 6.1	You have: • 10 days to cure the non-payment of any amounts owed to us or our affiliates or your failure to make sufficient funds available to us; • 24 hours to cure non-compliance with any law, regulation or ordinance that results in a threat to the public's health or safety; • 10 days to cure your failure to give us access to information in your Computer System; • 30 days to cure your failure to comply with a vendor's requirements for the marketing and sale of their products after receiving notice from us or the vendor; and • 30 days to cure a failure to comply with any other provision of the Franchise Agreement not described above or in (h) below.
h.	"Cause" defined – non-curable defaults	Section 6.1	You: • fail to pay suppliers and trade creditors a debt exceeding \$5,000 for more than 60 days; • make a material misrepresentation to us; • underreport Net Sales by more than 3% twice in a 2-year period or by 5% in any period greater than a month; • fail to permit us to inspect or audit your books and records or the Store, the Site, or the Off-Site Baking Facility; • fail to timely file reports 3 times in 12 months; • fail to submit a site or fail to obtain acceptance of a site within the required time periods; • fail to provide us with a copy of your Site Lease within 10 days of its signing; • fail to open by the Opening Deadline; • you, your Operating Principal, and/or your Manager(s) fails to satisfactorily complete initial training; • enter into or amend any agreement with a Co-Brand Licensor without our consent; • fail to timely make changes to your Store; • lose possession of the site and fail to timely secure a new accepted site; • fail to timely rebuild your Store after its destruction; • fail to timely reopen your Store after an approved closing; • suspend operations of the Store for 5 or more days without our consent; • misuse the Marks; • disclose Proprietary Information; • offer any unauthorized products or services; • become insolvent or bankrupt; • or any of your Owners or officers or directors is convicted of or pleads nolo contendere to a crime

	Provision	Section in franchise or other agreement	Summary
			involving moral turpitude or consumer fraud or any other crime or offense or engages in any activities that impairs the goodwill associated with the Marks; • or any of your Owners violate any of the transfer provisions of the Franchise Agreement; • or your Owners violate the noncompete covenants of the Franchise Agreement; • default under any other agreement with us or our affiliates if the default would permit the termination of that agreement; • termination or expiration of any franchise agreement between you and a Co-Brand Licensor; • you are in default 3 or more times within any 18-month period; or • fail to attend or participate in 2 or more required franchise conventions, meetings, product shows or demonstrations, and teleconferences during any 12-month period.
i.	Your obligations on termination/non-renewal	Section 7	Pay all amounts due to us or our affiliates; discontinue use of the Marks and the System; return Proprietary Information, Customer Data, and Manuals; close vendor accounts; cancel assumed name registration; transfer telephone number; post office boxes, and directory listings; complete de-identification of the Site; refrain from disclosing Proprietary Information; and comply with noncompete covenants (also see (o) and (r) below).
j.	Assignment of contract by us	Section 4.10	No restriction on our right to assign.
k.	"Transfer" by you – definition	Section 5.25	Includes transfer of the Franchise Agreement, any interest in the Franchise Agreement, the license to use the System and the Marks, the Store or substantially all of the assets of the Store, or an interest in the ownership of the Store (if you are an Entity).
l.	Our approval of transfer by franchisee	Section 5.25	We have the right to approve all transfers.

	Provision	Section in franchise or other agreement	Summary
m.	Conditions for our approval of transfer	Section 5.25	You must: • submit to us the executed copy of the purchase and sale agreement within 10 days of signing; • Provide us with the opportunity to inspect the store and to determine the scope of work that may be required as a condition of transfer; • pay us a non-refundable deposit to review the transfer; • satisfy all of your monetary obligations to us; • not be in default of the Franchise Agreement or any other agreement with us or our affiliates; • sign a general release; • agree to noncompetition provisions; • obtain and provide us with written notice of your landlord's consent to the transfer of your lease; • remain liable for obligations incurred or arising before the transfer; • pay us the Transfer Fee. The new franchisee must: • agree to discharge all of your obligations; • qualify, meet training requirements and sign then-current franchise agreement; • upgrade the Store to our then-current specifications; • covenant to continue to operate the Store under the Marks; • have its owners and their spouses sign our then-current form of personal guarantee.
n.	Our right of first refusal to acquire your business	Section 5.25(g)	We can match any offer for your Store, the Store's assets, or any ownership interest, except for certain transfers to spouses, children, or existing Owners.
o.	Our option to purchase your business	Sections 7.6 and 7.7	We can purchase any or all of the inventory, supplies, equipment, signs, and fixtures related to the operation of your Store after the expiration or termination of your Franchise Agreement for the fair market value of the assets, less any amounts then owing to us. We also have the right to assume your lease or sublease.
p.	Your death or disability	Section 5.25(f)	Executor or representative must transfer your interest to a third party we approve within 120 days.
q.	Non-competition covenants during the term	Section 5.24(a)	You and your Owners may not: be involved in any business that primarily offers cookies, brownies, cupcakes, or cakes in the United States ("Competitive Business"); divert customers or potential customers to any Competitive Business; or do acts injurious to our goodwill; use vendor relationships established through your associations with us for any other purpose besides the operation of your Store. (subject to state law)

	Provision	Section in franchise or other agreement	Summary
r.	Non-competition covenants after the Franchise Agreement is terminated or expires	Section 5.24(b)	For 2 years after the expiration or termination of your Franchise Agreement, you and your Owners may not be involved in any Competitive Business within a 5 mile radius of your Store or any other Great American Cookies store. (subject to state law)
s.	Modification of the agreement	Section 9.2	Except for modifications to the Manuals, no modifications unless agreed to in writing by both parties.
t.	Integration/merger clause	Section 9.1	Only the terms of the Franchise Agreement or other related written agreements are binding (subject to state law). Any representations or promises made outside the disclosure document and franchise agreement may not be enforceable.
u.	Dispute resolution by arbitration or mediation	Section 8.1	You must mediate any claims you or any of your affiliates or owners may have against us and/or any of our affiliates before commencing any litigation. Mediation is to take place in Atlanta, Georgia. (subject to state law)
v.	Choice of forum	Section 8.2	You and your Owners must, and we may, bring claims in federal or state courts located in the State of Georgia, subject to state law.
w.	Choice of law	Section 8.2	Delaware law applies, without regard to Delaware conflict-of-laws rules, subject to state law.

B. Area Development Agreement

This table lists certain important provisions of the Development Agreement. You should read these provisions in the agreement attached to this disclosure document.

	Provision	Section in franchise or other agreement	Summary
a.	Length of the franchise term	Section 5	The term expires on the last Opening Deadline under the Development Schedule.
b.	Renewal or extension of the term	Not applicable	Not applicable.
c.	Requirements for you to renew or extend	Not applicable	Not applicable.
d.	Termination by you	Not applicable	Not applicable.
e.	Termination by us without cause	Not applicable	Not applicable.
f.	Termination by us with cause	Section 6.1	We can terminate only if you default (see (g) and (h) below).
g.	"Cause" defined – curable defaults	Not applicable	Not applicable.

	Provision	Section in franchise or other agreement	Summary
h.	"Cause" defined – non-curable defaults	Section 6.1	You fail to timely sign a Franchise Agreement or fail to pay any initial franchise fee owed to us by any Fee Deadline; you fail to have open and operating the minimum number of Stores required by any Opening Deadline; any Franchise Agreement is terminated as a result of your default; or you breach or otherwise fail to comply fully with any provision of the Area Development Agreement or applicable law.
i.	Your obligations on termination/non-renewal	Section 6.2	You will lose your right to develop additional Stores.
j.	Assignment of contract by us	Section 7.1	No restriction on our right to assign.
k.	"Transfer" by you – definition	Section 7.2	Includes transfer of the Area Development Agreement, any interest in the Area Development Agreement, or, if you are an Entity, any interest in the Entity.
l.	Our approval of transfer by you	Section 7.2	We have the right to approve all transfers.
m.	Conditions for our approval of transfer	Section 7.2	We have no obligation to approve any transfer unless you have properly transferred all of your Franchise Agreements to the proposed transferee in accordance with those agreements.
n.	Our right of first refusal to acquire your business	Section 7.2	We have the first right of refusal on all transfers, exercisable within 30 days of receiving all documentation that we require.
o.	Our option to purchase your business	Not applicable	Not applicable.
p.	Your death or disability	Not applicable	We have the right to approve or disapprove any transfer in our sole discretion.
q.	Non-competition covenants during the term	Section 8.1	You and your Owners may not: be involved in any Competitive Business in the United States; divert customers or potential customers to any Competitive Business; or do acts injurious to our goodwill; use vendor relationships established through your associations with us for any other purpose besides the operation of your Store.
r.	Non-competition covenants after the Development Agreement is terminated or expires	Section 8.2	For 2 years after the expiration or termination of your Area Development Agreement, you and your Owners may not be involved in any Competitive Business within a 5 mile radius of your Development Area or any other Great American Cookies store.
s.	Modification of the agreement	Section 10.2	No modifications unless agreed to in writing by both parties.
t.	Integration/merger clause	Section 10.1	Only the terms of the area development agreement or other related written agreements are binding (subject to state law). Any representations or promises made outside the disclosure document and area development agreement may not be enforceable

	Provision	Section in franchise or other agreement	Summary
u.	Dispute resolution by arbitration or mediation	Section 9.1	You must mediate any claims you or any of your affiliates or owners may have against us and/or any of our affiliates before commencing any litigation. Mediation is to take place in Atlanta, Georgia.
v.	Choice of forum	Section 9.2	You and your Owners must, and we may, bring claims in federal or state courts located in the State of Georgia, subject to state law.
w.	Choice of law	Section 9.2	Delaware law applies, without regard to Delaware conflict-of-laws rules, subject to state law.

ITEM 18 PUBLIC FIGURES

We do not use any public figure to promote our Franchises, but may do so in the future.

ITEM 19 FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Warren Christiansen, 9720 Wilshire Blvd. Suite 500, Beverly Hills, California 90212 (310-319-1850), the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20
OUTLETS AND FRANCHISEE INFORMATION

Table No. 1
Systemwide Outlet Summary
For Years 2019 to 2021

Store Type	Year	Stores at the Start of the Year	Stores at the End of the Year	Net Change
Franchised	2019	354	360	+6
	2020	360	361	+1
	2021	361	358	-3
Company-Owned	2019	0	0	0
	2020	0	0	0
	2021	0	0	0
Total Stores	2019	354	360	+6
	2020	360	361	+1
	2021	361	358	-3

Table No. 2
Transfers of Outlets from Franchisees to New Owners (other than the Franchisor)
For Years 2019 to 2021

State	Year	Number Of Transfers
Alabama	2019	1
	2020	0
	2021	0
Florida	2019	0
	2020	3
	2021	0
Georgia	2019	4
	2020	4
	2021	3
Iowa	2019	0
	2020	2
	2021	0
Kentucky	2019	0
	2020	1
	2021	1
Louisiana	2019	0
	2020	2
	2021	1
Mississippi	2019	0
	2020	0
	2021	1

State	Year	Number Of Transfers
Ohio	2019	1
	2020	0
	2021	0
Tennessee	2019	0
	2020	3
	2021	2
Texas	2019	8
	2020	18
	2021	9
Total	2019	14
	2020	33
	2021	17

**Table No. 3
Status of Franchised Outlets
For Years 2019 to 2021**

State	Year	Stores at Start of Year	Stores Opened	Terminations	Non-Renewals	Reacquired By Franchisor	Ceased Operations - Other Reasons	Stores at End of the Year
Alabama	2019	20	0	0	0	0	0	20
	2020	20	2	0	0	0	1	21
	2021	21	1	0	0	0	1	21
Arkansas	2019	9	0	0	0	0	2	7
	2020	7	0	0	0	0	0	7
	2021	7	0	0	0	0	1	6
California	2019	2	0	0	0	0	0	2
	2020	2	0	0	0	0	0	2
	2021	2	0	0	0	0	1	1
Colorado	2019	1	0	0	0	0	1	0
	2020	0	0	0	0	0	0	0
	2021	0	0	0	0	0	0	0
Florida	2019	18	1	0	0	0	1	18
	2020	18	2	0	0	0	2	18
	2021	18	2	0	0	0	1	19
Georgia	2019	47	4	0	0	0	4	47
	2020	47	3	0	0	0	2	48
	2021	48	1	0	0	0	7	42
Illinois	2019	1	0	0	0	0	0	1
	2020	1	0	0	0	0	1	0
	2021	0	0	0	0	0	0	0

State	Year	Stores at Start of Year	Stores Opened	Terminations	Non-Renewals	Reacquired By Franchisor	Ceased Operations - Other Reasons	Stores at End of the Year
Indiana	2019	2	0	0	0	0	1	1
	2020	1	0	0	0	0	0	1
	2021	1	0	0	0	0	0	1
Iowa	2019	3	0	0	0	0	0	3
	2020	3	0	0	0	0	1	2
	2021	2	0	0	0	0	0	2
Kansas	2019	1	0	0	0	0	0	1
	2020	1	0	0	0	0	0	1
	2021	1	0	0	0	0	0	1
Kentucky	2019	9	0	0	0	0	0	9
	2020	9	0	0	0	0	0	9
	2021	9	0	0	0	0	0	9
Louisiana	2019	25	3	0	0	0	0	28
	2020	28	1	0	0	0	2	27
	2021	27	3	0	0	0	1	29
Maryland	2019	1	0	0	0	0	0	1
	2020	1	0	0	0	0	1	0
	2021	0	0	0	0	0	0	0
Minnesota	2019	1	0	0	0	0	0	1
	2020	1	0	0	0	0	0	1
	2021	1	0	0	0	0	0	1
Mississippi	2019	9	0	0	0	0	0	9
	2020	9	0	0	0	0	2	7
	2021	7	2	0	0	0	0	9
Missouri	2019	11	0	0	0	0	2	9
	2020	9	0	0	0	0	1	8
	2021	8	0	0	0	0	0	8
Nevada	2019	1	0	0	0	0	0	1
	2020	1	1	0	0	0	0	2
	2021	2	0	0	0	0	1	1
New Jersey	2019	1	0	0	0	0	0	1
	2020	1	0	0	0	0	0	1
	2021	1	0	0	0	0	0	1
New York	2019	4	0	0	0	0	0	4
	2020	4	0	0	0	0	0	4
	2021	4	1	0	0	0	0	5
North Carolina	2019	9	1	0	0	0	1	9
	2020	9	0	0	0	0	0	9
	2021	9	1	0	0	0	2	8

State	Year	Stores at Start of Year	Stores Opened	Terminations	Non-Renewals	Reacquired By Franchisor	Ceased Operations - Other Reasons	Stores at End of the Year
Ohio	2019	15	0	0	0	0	1	14
	2020	14	0	0	0	0	1	13
	2021	13	0	0	0	0	0	13
Oklahoma	2019	6	0	0	0	0	0	6
	2020	6	1	0	0	0	1	6
	2021	6	2	0	0	0	0	8
Pennsylvania	2019	1	0	0	0	0	0	1
	2020	1	2	0	0	0	0	3
	2021	3	0	0	0	0	0	3
South Carolina	2019	13	1	0	0	0	2	12
	2020	12	1	0	0	0	0	13
	2021	13	1	0	0	0	1	13
South Dakota	2019	0	0	0	0	0	0	0
	2020	0	0	0	0	0	0	0
	2021	0	0	0	0	0	0	0
Tennessee	2019	24	3	0	0	0	0	27
	2020	27	0	0	0	0	2	25
	2021	25	1	0	0	0	2	24
Texas	2019	118	12	0	0	0	5	125
	2020	125	11	0	0	0	8	128
	2021	128	3	0	0	0	3	128
Virginia	2019	2	1	0	0	0	0	3
	2020	3	0	0	0	0	0	3
	2021	3	0	0	0	0	0	3
Washington DC	2019	0	0	0	0	0	0	0
	2020	0	0	0	0	0	0	0
	2021	0	0	0	0	0	0	0
West Virginia	2019	7	0	0	0	0	0	7
	2020	7	0	0	0	0	1	6
	2021	6	0	0	0	0	0	6
Wisconsin	2019	1	0	0	0	0	0	1
	2020	1	0	0	0	0	0	1
	2021	1	0	0	0	0	0	1
Total	2019	354	26	0	0	0	20	360
	2020	360	24	0	0	0	23	361
	2021	361	18	0	0	0	21	358

Table 4
Status of Company-Owned Outlets
For Years 2019 to 2021

State	Year	Outlets at Start of Year	Outlets Opened	Outlets Reacquired from Franchisees	Outlets Closed	Outlets Sold to Franchisees	Outlets at End of the Year
Total	2019	0	0	0	0	0	0
	2020	0	0	0	0	0	0
	2021	0	0	0	0	0	0

Table No. 5
Projected Openings
As Of December 31, 2021

State	Franchise Agreements Signed But Outlet Not Opened as of End of Fiscal Year	Projected New Franchised Stores in Next Fiscal Year	Projected New Company-Owned Stores in Next Fiscal Year
California	1	2	0
Florida	0	2	0
Georgia	3	0	0
Kansas	0	1	0
Louisiana	0	1	0
Michigan	0	1	0
Mississippi	1	0	0
Nevada	0	1	0
New York	0	2	0
North Carolina	0	1	0
Ohio	0	2	0
Oklahoma	0	2	0
Pennsylvania	0	2	0
Tennessee	0	1	0
Texas	2	13	0
South Carolina	0	1	0
Virginia		2	0
TOTAL US	6	34	0
TOTAL INT'L	0	0	0
Grand Total	7	34	0

Current and Former Franchisees

Exhibit H contains the names of all current franchisees and the address and telephone number of each of their Stores.

Exhibit H also contains the names, city and state, and the current business telephone number, or, if unknown, the last known home telephone number of the franchisees who had a Store terminated, transferred, cancelled, not renewed, or otherwise voluntarily or involuntarily ceased to do business under any Franchise Agreement during the most recently completed fiscal year or who has not communicated with us within 10 weeks of this Disclosure Document's issuance date.

If you buy this Franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Confidentiality Agreements

As a standard practice, when we enter into a Termination and Release Agreement with a former franchisee, we require the former franchisee to agree to maintain all information that the former franchisee has about us confidential. We have entered into these Termination and Release Agreements (including the confidentiality clause) within the past 3 years.

In some instances, current and former franchisees sign provisions restricting their ability to speak openly about their experience with us. You may wish to speak with current and former franchisees, but be aware that not all such franchisees will be able to communicate with you.

Trademark-Specific Franchisee Organizations

The Association of GACC Franchisees, Inc. (the "Association") is an independent franchisee organization that has asked to be included in this Disclosure Document. The Association's contact information is:

Association of GACC Franchisees, Inc.

Michael Solomon
10300 West Charleston Blvd., #1-376
Las Vegas, NV 89135
Email: vegascookiesman@gmail.com

As of the date of this Disclosure Document, there are no other trademark-specific franchisee organizations associated with our franchise system.

ITEM 21 FINANCIAL STATEMENTS

Attached as Exhibit I to this Disclosure Document are our audited financial statements as of December 26, 2021, December 30, 2020, and 2019. Also attached as Exhibit I are our interim unaudited financial statements dated as of June 26, 2022.

ITEM 22
CONTRACTS

The following sample contracts are included in this Disclosure Document:

Exhibit A	Franchise Agreement
Exhibit B	Area Development Agreement
Exhibit D	General Release
Exhibit E	Nondisclosure and Noncompete Agreement

ITEM 23
RECEIPT

Two copies of an acknowledgment of your receipt of this Disclosure Document appear as the last 2 pages of the Disclosure Document. Please return one signed copy to us and retain the other for your records.

EXHIBIT A
FRANCHISE AGREEMENT AND STATE-REQUIRED ADDENDA



FRANCHISE AGREEMENT

between

GAC FRANCHISING, LLC

and

Great American Cookies Store No.: _____

SUMMARY PAGE

1. Effective Date: _____
2. Franchisee's Name: _____
3. Franchisee's State of Organization (if applicable): _____
4. Ownership of Franchisee: _____

If the franchisee is an Entity (as defined in the Agreement), the following persons constitute all of the owners of a legal and/or beneficial interest in the franchisee:

<u>Name</u>	<u>Percentage Ownership</u>
_____	_____ %
_____	_____ %
_____	_____ %

5. Site Selection Area (Section 1.1): [List State] _____

6. Type of Co-Brand Store (if applicable) (Recital C and Section 1.1):

- ☐ Traditional Store (the host Store)
- ☐ Non-Traditional Store (not the host Store)

7. Type of Store (Recital C and Section 1.1):

- ☐ Traditional Store
- ☐ Non-Traditional Store

8. Type of Baking Facility if Operating Non-Traditional Store (Recital C and Section 5.7(d)):

- ☐ Traditional Store or Non-Traditional Store Located at Another Site
- ☐ Off-Site Baking Facility

9. Branding on Store (Recital D and Section 1.1):

- ☐ GAC Only ☐ Co-Brand Store

10. Expiration of Initial Term (Section 2.1) _____

11. Initial Franchise Fee (Section 3.1): _____

12. Royalty Rate (Section 3.2) 6%

13. Marketing Fee Rate (Section 3.3) 2%

14. Operating Principal (Section 5.2(a)): _____

15. Approved Co-Brand Licensor(s) (Recital C and Section 5.6): _____

16. Franchisee's Address for Notices (Section 9.11): _____

17. Additional Terms (*if any*) (Section 9.15): _____

Initials: _____(GAC Franchising, LLC) _____(Franchisee)

Schedule 1 to Summary Page

(to be completed after site selection and acceptance)

1. Site (Section 5.1(a)): _____

2. Off-Site Baking Facility Site (Section 5.7(d)) (if applicable): _____

We agree that, effective on the date specified below, the address listed above is hereby accepted by us as the Site pursuant to **Section 5.1(a)** (Site Selection) or **Section 5.7(d)** (Off-Site Baking Facility), as applicable, of this Agreement.

Initials: _____(GAC Franchising, LLC)

Date: _____

TABLE OF CONTENTS

Section 1	Rights Granted.....	2
1.1	Grant of Franchise.....	2
1.2	Acceptance of License.....	2
1.3	No Exclusivity	2
1.4	Your Right of First Refusal.....	2
Section 2	Initial Term and Successor Term.....	3
2.1	Initial Term.....	3
2.2	Successor Term	3
2.3	Term for Co-Brand Stores	4
Section 3	Fees.	4
3.1	Franchise Fee	4
3.2	Royalty Fee	4
3.3	Marketing Fee	5
3.4	Successor Fee.....	5
3.5	Transfer Fee.....	5
3.6	Payments of Royalty Fees and Marketing Fees.....	5
3.7	Methods of Payment.....	5
3.8	Interest; Late Fee	5
3.9	Taxes	5
Section 4	Our Covenants and Agreements.....	6
4.1	Manuals.....	6
4.2	Site Selection Assistance	6
4.3	Plans and Specifications.....	6
4.4	Initial Training	6
4.5	Opening Assistance.....	6
4.6	Additional Training.....	7
4.7	Requested Consulting Services.....	7
4.8	Inspections	7
4.9	Marketing Programs.	7
4.10	Assignment by Franchisor	8
Section 5	Your Covenants and Agreements.....	8
5.1	Site and Store.....	8
5.2	Management Supervision.	11
5.3	Training.	11
5.4	Products and Services You May Offer	11
5.5	Products, Supplies, and Equipment.	12
5.6	Co-Brand Stores.....	13
5.7	Distribution and Off-Site Activities.....	13
5.8	Marketing.....	14
5.9	Participation in System-wide Programs and Conferences.....	15
5.10	Computer System and Software	16
5.11	Insurance.....	16
5.12	Intellectual Property	17
5.13	Improvements.....	18
5.14	Customer Data	19
5.15	Taxes	19

5.16	Manuals.....	19
5.17	Bookkeeping and Records.....	19
5.18	Reports and Financial Statements.....	19
5.19	Additional Information.....	20
5.20	Auditing	20
5.21	Inspection	20
5.22	Proprietary Information.....	20
5.23	Indemnification	20
5.24	Your Covenant Not to Compete.....	21
5.25	Transfer and Assignment.....	22
5.26	Compliance with Laws and Regulations	25
5.27	Notice of Proceedings.....	26
5.28	Ownership and Guarantee.....	26
Section 6	Termination and Default.....	26
6.1	Events of Default	26
6.2	Our Remedies After An Event of Default.....	28
6.3	Liquidated Damages.....	28
6.4	Suspension of Our Performance.....	29
6.5	Our Performance of Your Obligations	29
6.6	Termination By You	29
Section 7	Your Obligations Upon Expiration or Termination.....	29
7.1	Payment of Costs and Amounts Due.....	29
7.2	Discontinue Use of the System and the Marks	29
7.3	Return of Proprietary Information.....	30
7.4	Close Vendor Accounts	30
7.5	Cease Identification with Us.....	30
7.6	Our Option to Purchase Certain Goods	30
7.7	Our Option to Assume Your Lease	30
7.8	De-identification of the Site	30
7.9	Promote Separate Identity	30
7.10	Comply with Noncompete.....	31
7.11	Injunctive and Other Relief	31
Section 8	Dispute Resolution and Governing Law.....	31
8.1	Forum for Litigation.....	31
8.2	Governing Law	32
8.3	Mutual Waiver of Jury Trial and Class Actions	32
8.4	Mutual Waiver of Punitive Damages	33
8.5	Remedies Not Exclusive.....	33
8.6	Our Right to Injunctive Relief	33
8.7	Attorneys' Fees and Costs.....	33
Section 9	Miscellaneous.....	33
9.1	Entire Agreement.....	33
9.2	Amendments and Modifications.....	33
9.3	Waiver	33
9.4	Importance of Timely Performance	33
9.5	Headings	33
9.6	Severability.....	33
9.7	Applicable State Law Controlling	34

9.8	Survival	34
9.9	Consent.....	34
9.10	Independent Contractor Relationship.....	34
9.11	Notices	34
9.12	Execution in Counterparts	34
9.13	Successors and Assigns.....	34
9.14	No Third Party Beneficiaries	35
9.15	Additional Terms; Inconsistent Terms.....	35
Section 10	Your Representations and Acknowledgments.	35
10.1	Truth of Information	35
10.2	Due Authority.....	35
10.3	Terrorist Acts	35
10.4	Independent Investigation.....	35
10.5	Timely Receipt of Agreement and Disclosure Document	35
10.6	Financial Performance Representations	35

Payment and Performance Guarantee

Appendix A – Marks

Appendix B – Lease Rider

Appendix C – ACH Authorization Form

Appendix D –Satellite Addendum

GREAT AMERICAN COOKIES® FRANCHISE AGREEMENT

THIS AGREEMENT (this “**Agreement**”) is made and entered into as of the date set forth on the Summary Page attached after the cover page of this Agreement (the “**Summary Page**”) hereto (the “**Effective Date**”) (the Summary Page and all appendices and schedules attached to this Agreement are hereby incorporated by this reference) between GAC FRANCHISING, LLC, a Delaware limited liability company with its principal place of business at 9720 Wilshire Boulevard Suite 500 Beverly Hills, California 90212 (“**Franchisor**”), and the person or entity identified on the Summary Page as the franchisee (“**Franchisee**”) with its principal place of business as set forth on the Summary Page. In this Agreement, “**we**,” “**us**,” and “**our**” refers to GAC Franchising, LLC, the Franchisor. “**You**” and “**your**” refers to the Franchisee.

RECITALS

A. We and our affiliates and predecessors have accumulated knowledge and experience in the food service industry on the basis of which we have developed and will continue to develop a distinctive business format and set of specifications and operating procedures (collectively, the “**System**”) for the operation of specialty food stores under the service mark “Great American Cookies.” The distinguishing characteristics of the System include, but are not limited to, our store and satellite designs, layouts, and identification schemes (collectively, the “**Trade Dress**”); our recipes and methods of preparation; our proprietary dough, batter, and other ingredients; our specifications for equipment, ingredients, inventory, and accessories; our software and computer programs; and the accumulated experience reflected in our training program, operating procedures, customer service standards methods, and marketing techniques. We change, improve, add to, and further develop the elements of the System from time to time.

B. We identify the stores operating under the System by means of the marks GREAT AMERICAN COOKIES® and certain other trademarks, service marks, trade names, signs, associated designs, artwork, and logos set forth on **Appendix A** hereto (collectively, the “**Marks**”). We may designate for your use other trade names, service marks, and trademarks as Marks from time to time which will also be referred to herein as the “**Marks**.”

C. Great American Cookies stores operating under the System and Marks (“**Stores**”) include **(i)** Stores located in traditional venues that generally offer a full menu (“**Traditional Stores**”); and **(ii)** non-traditional Stores that are located in other venues that may offer less than the full menu (“**Non-Traditional Stores**”). If you already operate a Traditional Store or a Non-Traditional Store, we also may offer satellites that do not include baking facilities (“**Satellites**”). Satellites may either be operated in conjunction with **(a)** a Traditional Store or a Non-Traditional Store that is located in close proximity to the Satellite, or **(b)** with a Non-Traditional Store that uses an off-site baking facility (“**Off-Site Baking Facility**”) in which the products will be prepared and stored prior to their delivery to the Satellite.

D. “**Stores**” refers to Stores operating under only the Marks and only offering the products of the System as well as Stores co-branded with other food concepts and offering products of other systems. The entities that license or franchise the other concepts and systems in co-branded Stores are referred to as “**Co-Brand Licensors**.”

E. We have engaged GFG Management, LLC (“**GFG Management**”) pursuant to a Management Agreement to provide all of the management and administrative services required for you to enjoy the benefits of the System. We may, without your consent, appoint a substitute for GFG Management, including, but not limited to, any of GFG Management’s affiliates, to perform such services or perform such services ourselves. We, GFG Management, or our substitute may perform any or all of our duties under this Agreement.

F. If you are a corporation, limited liability company, partnership, or other entity (collectively, an “**Entity**”), all of your owners of a legal and/or beneficial interest in the Entity (the “**Owners**”) are listed on the Summary Page. If you are an Entity, the individual owner whom you must appoint to have authority over all

business decisions related to your business and to have the power to bind you in all dealings with us will be referred to as your **“Operating Principal.”**

G. You desire to open and operate a franchised Great American Cookies Store, and we are willing to grant to you a license to open and operate a Store on the terms and conditions of this Agreement.

NOW, THEREFORE, for and in consideration of the foregoing promises and the covenants and agreements contained herein, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

Section 1 Rights Granted.

1.1 Grant of Franchise. Upon the terms and conditions of this Agreement, we grant to you a non-exclusive license (the **“License”**) to operate one Store of the kind specified on the Summary Page using the Marks and the System, which, unless it is a Co-Brand Store, will be devoted exclusively to the business operated under the Marks. Except as expressly provided in **Section 5.7** (Distribution and Off-Site Activities), the Store will be located at a site to be mutually agreed upon, pursuant to **Section 5.1(a)** (the **“Site”**), within the state set forth on the Summary Page (the **“Site Selection Area”**). You have no right to **(i)** sublicense the Marks or the System to any other person or Entity, **(ii)** use the Marks or the System at any location other than the Site, except as expressly provided in **Section 5.7(b)** (Distribution and Off-Site Events), or **(iii)** to use the Marks or the System in any wholesale, e-commerce, or other channel of distribution besides the retail operation of the Store at the Site.

1.2 Acceptance of License. You hereby accept the License and agree to operate the Store according to the provisions of this Agreement for the entire Term, as defined in **Section 2.2.**

1.3 No Exclusivity. **YOUR SITE SELECTION AREA IS NOT EXCLUSIVE AND IS ONLY INTENDED TO GIVE YOU A GENERAL INDICATION OF THE AREA WITHIN WHICH YOU SHOULD LOCATE THE SITE FOR YOUR STORE.** We and our affiliates have the right to conduct any business activities, under any name, in any geographic area, and at any location, regardless of the proximity to or effect on your Store. For example, we have the right: **(i)** to establish or license franchises and/or company-owned outlets anywhere selling similar products and providing similar services under the Marks or under names, symbols, or marks other than the Marks; **(ii)** to sell, or license others to sell, products and services through alternative distribution channels, including e-commerce, using the Marks; **(iii)** to advertise, or authorize others to advertise anywhere, using the Marks; **(iv)** to establish or license stores under the Marks, at any location; **(v)** to acquire existing stores and to convert them to the Great American Cookies name and/or operate them under another name, either directly or through licensees; and **(vi)** to be acquired by or merge with other companies.

1.4 Your Right of First Refusal. Notwithstanding **Sections 1.1** and **1.3**, if we decide to establish or grant to another franchisee the right to establish a Great American Cookies Store within the same shopping center or mall in which your Store is located (your **“Refusal Area”**), we first will notify you in writing of our intention to do so.

(a) For Traditional Stores and Non-Traditional Stores. If we intend to grant a Traditional Store or Non-Traditional Store in your Refusal Area to another franchisee and you and, if you are an Entity, your Owners are in full compliance with this Agreement, you will have a right of first refusal to acquire an additional franchise to operate the proposed Store on the terms of our then-current form of Franchise Agreement, which may have significantly different terms than this Agreement. To exercise this right, you must, within 14 days after receiving notice of our intent to establish a new Store, notify us in writing of your intent to purchase the new Store. You must execute a Franchise Agreement for the new Store within 15 days of our notice to you.

(b) For Satellites. If we intend to grant a Satellite in your Refusal Area to another franchisee and you and, if you are an Entity, your Owners are in full compliance with this Agreement, you will have a right

of first refusal to acquire the right to operate the proposed Satellite on the terms of our then-current Satellite Addendum. To exercise this right, you must, within 14 days after receiving notice of our intent to establish a new Satellite, notify us in writing of your intent to purchase the new Satellite. You must execute a Satellite Addendum (attached as **Appendix D**) and pay us any related Satellite Fees (as specified therein) within 15 days of our notice to you.

(c) **Waiver of Right.** If you do not exercise your right of first refusal as described above or you or your Owners are not in full compliance with the Agreement, we may establish or grant to another franchisee the right to establish a Store or a Satellite within your Refusal Area without any compensation to you.

(d) **Enclosed Malls With Less Than 500,000 GLA.** If your Store is located in a traditional enclosed mall that has less than 500,000 square feet of Gross Leasable Area ("GLA"), we will not establish or grant to another franchisee the right to establish a Great American Cookies store within the same mall where your Store is located unless your landlord requests that another Great American Cookies be located in the mall and: i) the landlord is unwilling to have you as the franchisee of the new store; or ii) you are in default under your Franchise Agreement with us or under any other agreement you have with us or any of our affiliates; or iii) you are financially unable to acquire (including payment of the initial franchise fee and all construction and development costs) the new store. In any of these situations, we will have the right to establish or grant to another franchisee the right to establish the Great American Cookies store within the same mall where your Store is located without offering you the right of first refusal described in this Section. The restrictions on us in this paragraph do not extend beyond the enclosed mall structure and do not include open-air or strip malls, outlying pads or parking lots.

(e) **Exceptions to Right of First Refusal and Enclosed Mall Restriction.** The following non-traditional venues are not included in any right of first refusal you might be granted or in our restriction from developing in your traditional enclosed mall: grocery, conveniences stores, vending machines, travel plazas, airports, university and college campuses, hospitals and medical centers, sports or entertainment venues, general merchandisers, military or other government owned facilities and any other non-traditional venues or channels of distribution, or complementary site to a different primary business, all of which we reserve for our development, or for which we currently have or later enter into an agreement with a franchisee, developer, or any other third party to exclusively develop stores or distribution points in any of these venues on a regional or nationwide basis. These locations are deemed Special Locations, which are unique sites that we obtain through national or regional arrangements with a Host/Authority under a Master Use and Occupancy Agreement or License Agreement. If a Special Location is offered to you, you are not obligated to accept it; however, your acceptance of the Special Location will require you to sign a sublicense agreement without the ability to negotiate any changes with the Host/Authority. You must comply with all terms, including for example, the payment of all license fees, construction-related fees, and other fees imposed by the Host/Authority.

Section 2 Initial Term and Successor Term.

2.1 Initial Term. Subject to **Section 2.3**, the initial term (the "**Initial Term**") of the License shall commence on the Effective Date and shall expire on the date set forth on the Summary Page listed across from the "Expiration of Initial Term" (the "Expiration Date"), unless this Agreement is terminated sooner as provided in other sections of this Agreement.

2.2 Successor Term. Upon the expiration of the Initial Term, if you are in good standing and not in default under this Agreement, you may, at your option, obtain one additional successor term of ten years (the "**Successor Term**"). The Initial Term and the Successor Term are referred collectively in this Agreement as the "**Term**". You may only exercise this right by:

(a) giving us written notice of your desire to obtain a successor License at least 6, but no more than 12, months before the expiration of the Initial Term;

(b) delivering to us a fully executed franchise agreement on our then-current form of franchise agreement, which you acknowledge may contain terms materially different than those contained in this Agreement, including, but not limited to, higher rates of Royalty Fees and Marketing Fees (as herein defined) and other fees and charges;

(c) refurbishing the Store, at your expense, to conform the decor, color schemes, storefront, signage, and presentation of the Marks to our then-current image and, if necessary, in our sole opinion, to update and replace the equipment, furniture, and fixtures to meet our then-current specifications;

(d) executing a general release, in a form we prescribe, of any and all claims against us, our affiliates, our past, present, and future officers, directors, shareholders, and employees arising out of or relating to your Store;

(e) completing, and having your Operating Principal and/or designated employees complete, all of our then-current training requirements, including any additional training that we may require;

(f) securing the right from your landlord to continue operating at the Site for the remainder of the Successor Term, and providing us a copy of the related leasehold documents;

(g) substantially and timely complying with each provision of this Agreement or any other agreement with us, our affiliates, or your landlord throughout the Initial Term and having no Event of Default (as defined in **Section 6** (Termination and Default)), or event which with the giving of notice and/or the passage of time would constitute an Event of Default, in existence as of the expiration of the Initial Term; and

(h) paying to us the Successor Fee (as defined in **Section 3.4** (Successor Fee)).

2.3 Term for Co-Brand Stores. Notwithstanding the foregoing, if you operate a Non-Traditional Co-Brand Store, the length of your Initial Term and Successor Term will correspond to the initial terms and successor terms of the franchise agreements of your Co-Brand Licensors. If you operate a Traditional Store, the Term will be as set forth in **Sections 2.1** and **2.2**.

Section 3 Fees.

3.1 Franchise Fee. You must pay us an initial franchise fee as set forth on the Summary Page (the “**Franchise Fee**”) upon execution of this Agreement. The initial Franchise Fee is paid in consideration of the rights granted in **Section 1** (Rights Granted) and will be deemed fully earned at the time paid. You acknowledge that we have no obligation to refund the Franchise Fee, in whole or in part, for any reason.

3.2 Royalty Fee. You must pay us a royalty fee (the “**Royalty Fee**”) equal to the Royalty Rate set forth on the Summary Page multiplied by your Net Sales in consideration of the ongoing right to use the Marks and the System in accordance with this Agreement, and not in exchange for services rendered by us. “**Net Sales**” means all revenue from the sale of all products and services and all other income of every kind related to your business activities under this Agreement, whether evidenced by cash, credit, check, gift certificate, gift cards, script, or other property or services and whether collected or not. If you operate a Co-Brand Store, “**Net Sales**” means all Net Sales derived from the sale of Great American Cookies proprietary products (which may include certain beverages) (“**GAC Sales**”), which we may specify in the Manuals or otherwise in writing, and a proportionate share of Net Sales derived from beverage sales at the Store (“**Beverage Sales**”).

The proportionate share of Beverage Sales will be determined by dividing the GAC Sales by the total Net Sales of the Store and multiplying that percentage by the total Beverage Sales. For all Stores, Net Sales does not include (i) promotional allowances or rebates paid to you in connection with your purchase of products or supplies and (ii) any sales or other taxes that you collect from customers and pay directly to the appropriate

taxing authority. In addition, you may not deduct payment provider fees (i.e., bank or credit card company fees and gift card vendor fees) from your Net Sales calculation.

3.3 Marketing Fee. You must contribute an amount equal to the Marketing Fee Rate set forth on the Summary Page multiplied by: (a) 1.5% of Net Sales to the Great American Cookies Brand and Marketing Fund (the “**Marketing Fund**”) if your Store is located in a Traditional Mall; or (b) 2% of your Net Sales to the Fund if your Store is not located in a Traditional Mall. A “Traditional Mall” is a large indoor shopping center comprised of a building or a series of connected buildings containing a variety of retail stores and restaurants, typically anchored by department stores.

3.4 Successor Fee. Upon your execution of a successor franchise agreement pursuant to **Section 2.2** (Successor Term), you will pay to us a successor fee (the “**Successor Fee**”) equal to \$7,500.

3.5 Transfer Fee. If you Transfer (as defined in **Section 5.25(a)** (Definition of Transfer)) your Store or this Agreement, you must pay us a Transfer Fee as defined in **Sections 5.25(c)(ix), 5.25(d), 5.25(e), and 5.25(f)**.

3.6 Payments of Royalty Fees and Marketing Fees. Your Royalty Fees and Marketing Fees are due to us and must be reported to us at the times and in the manner that we specify from time to time in the Manuals or otherwise. We currently require you to **(i)** give us access to your Computer System for the purpose of polling your weekly Net Sales; and **(ii)** pay us Royalty Fees and Marketing Fees for the preceding month no later than 8:00 P.M. (Eastern Time) on the 10th day of the following month. For purpose of this **Section 3.6**, a “**week**” commences at 12:00 A.M. (Eastern Time) on Sunday and ends at 11:59 P.M. (Eastern Time) on Saturday.

3.7 Methods of Payment. You must make all payments to us by the method or methods that we specify from time to time in the Manuals, which may include payment via wire transfer or electronic debit to your bank account. You must furnish us and your bank with all authorizations necessary to effect payment by the methods we specify. We currently require you to make payment of all amounts you owe us by electronic debit from your specified, dedicated checking or savings account, and you must complete and sign the Authorization Agreement for Preauthorized Payments attached as **Appendix C** for that purpose. You must maintain sufficient funds in your account to permit us to withdraw the Royalty Fees, Marketing Fees and any other fees or charges owed to us or our affiliates due from time to time. You may not, under any circumstances, set off, deduct or otherwise withhold any Royalty Fees, Marketing Fees, interest charges, or any other monies payable under this Agreement on grounds of our alleged non-performance of any obligations or for any other reason. If you fail to timely report your Net Sales, or we are otherwise unable to access your Net Sales, we may estimate the amount of fees due make a corresponding withdrawal from your bank account based on our estimate, plus 10% of our estimate. If we underestimate any fees due, you will remain obligated to pay the total amount of fees due. If we overestimate any fees due, we will credit the fees paid against fees due in the next payment period after we receive accurate records regarding your Net Sales. We have the right to set off against any payments that we may owe to you under this Agreement any fees that you or your affiliates owe to us or our affiliates under this Agreement or any other agreement between us or our affiliates and you or your affiliates.

3.8 Interest; Late Fee. If any payment due to us is not received in full by the due date, you agree to pay us daily interest on the amount owed, calculated from the due date until paid, at the rate of 18% per annum (or the maximum rate permitted by law, if less than 18%). You also agree to pay us a late fee in the amount of \$25 for each week that a payment is paid after the due date for payment specified in **Section 3.6**. This late fee is subject to increase upon 60 days prior written notice, but will not be increased more than once in any 12 month period.

3.9 Taxes. You are responsible for all taxes, assessments, and government charges levied or assessed on you in connection with your business activities under this Agreement. In addition, as part of the Royalty Fee and Marketing Fee, you will pay to us the amount of any taxes imposed on us or our affiliates (and

any taxes imposed on us or our affiliates as a result of such imposition) by federal, state, or local taxing authorities as a result of our receipt of any Royalty Fee or Marketing Fee, not including any tax measured on our income.

Section 4 Our Covenants and Agreements.

We covenant and agree as follows:

4.1 Manuals. We will furnish you with one copy of, or electronic access to, our manuals, on loan for as long as this Agreement or a successor franchise agreement remains in effect (as amended or supplemented, the “**Manuals**”). We reserve the right to furnish all or part of the Manuals to you in electronic form and to establish terms of use for access to any restricted portion of our Website. We may periodically amend the Manuals, in our discretion, by delivering amendments to you, which you agree to follow.

4.2 Site Selection Assistance. We will provide you with site selection guidelines, counseling, and assistance that we consider necessary and appropriate. We will review your submittal package relating to your proposed site for your Store (see **Section 5.1(a)** (Site Selection)) and determine whether to accept your proposed site for your Store. We will conduct such on-site evaluations as we consider necessary and appropriate as part of our evaluation of your submittal package. If we determine that on-site evaluation is necessary and appropriate (on our own initiative), we will provide such evaluations (to last not more than two days unless we agree otherwise) at our own expense, although we reserve the right to charge an additional fee for this service. It is solely your responsibility to select a suitable site for the Store. **YOU ACKNOWLEDGE AND AGREE THAT OUR ACCEPTANCE OF A PROPOSED SITE IS NOT A WARRANTY OR REPRESENTATION OF ANY KIND AS TO THE POTENTIAL SUCCESS OR PROFITABILITY OF YOUR STORE.**

4.3 Plans and Specifications. We will make available to you at no charge a set of prototype plans and specifications (not for construction) for the Store and for the exterior and interior design, including counters, display cases, and layout. You must submit plans to us for final written approval prior to obtaining any construction permits or commencing any construction. See **Section 5.1(c)** (Site Construction).

4.4 Initial Training. We will provide initial training in the System and our policies and procedures to you (or your Operating Principal, if you are an Entity), your initial manager of the Store (the “**Manager**”), and any other employees that we designate. Provided that space is available, you may bring other representatives to the training session without charge, but we reserve the right to limit attendance to three of your representatives in any one session. We will provide initial training at our offices, currently in Atlanta, Georgia, or at any other location that we designate, including other stores. We will provide instructors, facilities, and materials for the initial training program at no charge, provided that all of your personnel are trained during the same training session. We reserve the right to charge a reasonable fee for training persons who are repeating the course or replacing a person who did not pass and for subsequent Managers or employees who attend the course. You are responsible for any travel and living expenses, wages, and other expenses incurred by your trainees. The initial training program will be provided as soon as practicable after the execution and delivery of this Agreement. We may waive a portion of the initial training program or alter the training schedule if we determine that you or your Operating Principal or your Manager have sufficient prior experience or training or have previously been trained in one of our affiliate’s franchise systems. If you are unable to successfully complete initial training for any reason, we will not refund any initial franchise fees paid by you. We reserve the right to modify the initial training program for Co-Brand Stores. We also reserve the right to modify which personnel are required to complete our initial training program to our satisfaction.

4.5 Opening Assistance. In connection with the opening of the Store and on your written request, we will provide to you, at the Store premises and at our expense, initial on-site assistance for a minimum of two days. We reserve the right to modify opening assistance, or provide no opening assistance, if you are operating a Co-Brand Store hereunder.

4.6 Additional Training. We may periodically conduct advanced training programs for you, your Operating Principal, your Managers, and/or your employees at our office or another location that we designate. There will be no charge for training programs that we require you or your employees to attend, but we may charge you a reasonable fee for optional training programs. We may provide additional training in person, via CD or DVD, via teleconference, via the Internet, or by any other means, as we determine. During all training, you are responsible for any travel and living expenses, wages, and other expenses incurred by your trainees.

4.7 Requested Consulting Services. We will provide to you additional consulting services with respect to the operation of the Store upon your reasonable request and subject to the availability of our personnel. We will make available to you information about new developments, techniques, and improvements in the areas of merchandising, marketing, management, operations, and store design. We may provide such additional consulting services through the distribution of printed or filmed material, an Intranet or other electronic forum, meetings or seminars, teleconferences, or in person. If such services are rendered in person other than at our offices more than twice in any calendar year and are provided at your request, you must pay us, within 15 days after such services are rendered, a service charge equal to the sum of (i) the travel and living expenses incurred by our employees or agents rendering such consulting services, plus (ii) \$300 for each of such employees or agents for each day or partial day services are rendered. We may increase the amount to be charged for such requested consulting services upon 60 days prior written notice, but such fees may not be increased more than once during any six-month period. Such additional consulting services will be rendered at a mutually convenient time.

4.8 Inspections. We may inspect the operation, premises, and inventory of the Store and advise you of the results of each such inspection. If we have not inspected your Store in the past twelve months and you would like to have an inspection performed, you may notify us in writing and we will conduct an inspection within three months after your request.

4.9 Marketing Programs.

(a) **Our Marketing Materials.** We may periodically formulate, develop, produce, and conduct, at our sole discretion, marketing or promotional programs in such form and media as we determine to be most effective.

(b) **Marketing Fund.**

(i) **Fund Management.** We may, but are not obligated to, establish the Marketing Fund, a segregated or independent fund into which all Marketing Fees will be paid. In no event will we be deemed a fiduciary with respect to any Marketing Fees we receive or administer. We are not required to have an independent audit of the Marketing Fund completed. We will prepare an unaudited statement of contributions and expenditures for the Marketing Fund and make it available within 60 days after the close of our fiscal year to franchisees that make a written request for a copy. If any monies in the Marketing Fund remain at the end of a fiscal year, they will carry-over in the Marketing Fund into the next fiscal year.

(ii) **Use of Marketing Fees.** We may use monies in the Marketing Fund and any earnings on the Marketing Fund account for any costs associated with marketing materials, media placement and production, branding (including rebranding), marketing, public relations and/or promotional programs and materials, and any other activities we believe would benefit Great American Cookies stores generally, including marketing campaigns in various media; creation and maintenance of a website; direct mail marketing; email marketing; loyalty programs; market research, including, without limitation, secret shoppers and customer satisfaction surveys; branding studies; employing marketing and/or public relations agencies; purchasing promotional items; conducting and administering promotions, contests, giveaways, public relations events, and community involvement activities; and providing promotional and other marketing materials and services to our franchisees. We will not use the Marketing Fund for anything whose sole purpose is the marketing of franchises, however, you acknowledge that the Great American Cookies website, public relations activities, community

involvement activities, and other activities supported by the Marketing Fund may contain information about franchising opportunities. We will not use any contributions to the Marketing Fund to defray our general operating expenses, except for reasonable administrative costs and overhead we incur in activities reasonably related to the administration of the Marketing Fund or the management of Marketing Fund-supported programs (including the pro-rata amount of salaries, benefits, and travel of our personnel who devote time to Marketing Fund activities and retainers and fees for outside agencies). We may use monies in the Marketing Fund to pay for an independent audit of the Marketing Fund. We have the right to direct all marketing programs, with the final decision over creative concepts, materials, and media used in the programs and their placement. We do not guarantee that you will benefit from the Marketing Fund in proportion to your contributions to the Marketing Fund. We, GFG Management, or one of our affiliates may make or otherwise arrange loans to the Marketing Fund in any year in which the balance of the Marketing Fund is negative and may charge a reasonable rate of interest on the amounts loaned. The amounts loaned to the Marketing Fund will be repaid from future contributions to the Marketing Fund in the year the loan is made or in subsequent years.

(iii) **Materials Produced.** Any sales and other materials produced with Marketing Fund monies will be made available to you without charge or at a reasonable cost. The proceeds of such sales will also be deposited into the Marketing Fund.

(c) **Approval of Marketing Materials.** We shall review any marketing or promotional programs or materials that you develop.

4.10 Assignment by Franchisor. We may assign this Agreement and all of our rights, duties and obligations hereunder to any person or Entity that we choose in our sole discretion. Upon any such assignment, we will be released from all of our duties and obligations hereunder, and you will look solely to our assignee for the performance of such duties and obligations.

Section 5 Your Covenants and Agreements.

You covenant and agree as follows:

5.1 Sites and Store.

(a) **Site Selection.** You must locate a site that is reasonably suited for the conduct of the Store. Before entering into any lease or purchase agreement for the site, you must submit a submittal package describing details about the proposed site to us within 120 days after the Effective Date and provide any other information that we reasonably require. You acknowledge that we may refuse to accept a proposed site for any reason. If we accept the proposed site and you obtain it, we will insert a description of the specific location on Schedule 1 to the Summary Page. The address listed on Schedule 1 will be the “**Site**” referred to in this Agreement. A site is not accepted until you have received our acceptance in writing, as indicated by our delivery of the completed and initialed Summary Page.

(b) **Site Acquisition.** Before you make a binding commitment to purchase, lease, or sublease a site, we must accept the location in writing and approve in writing the proposed lease or purchase agreement or any letter of intent between you and the third-party seller or lessor. If you lease the Site, unless we waive the requirement in writing, you must arrange for the execution of the Lease Rider in the form of **Appendix B** by you and your landlord in connection with any lease or sublease for your Site (“**Site Lease**”) and any other provisions that we may reasonably require. We may require you to engage an attorney to review your Site Lease or purchase agreement for the Site that we have accepted and to supply us with reasonable documentation in connection with such review, including a lease abstract and confirmation that the terms in the agreement reflect the terms in any letter of intent between you and the third-party seller or lessor. You must enter into, and provide us with a fully executed copy of, the purchase agreement and/or Site Lease and Lease Rider (unless we waive the Lease Rider requirement in writing), as applicable, within the earlier to occur of: (i) 10 days after execution of the Site Lease or purchase agreement, as applicable; or (ii) 240 days after the Effective

Date (the “**Site Securitization Deadline**”). You must comply with the terms and conditions of your Site Lease. We are not obligated to execute your lease or guarantee a lease for you.

i. If you fail to enter into and provide us with a copy of the purchase agreement or Site Lease, as applicable, in accordance with the requirements of this Agreement on or before the Site Securitization Deadline, provided that you are otherwise in compliance with your obligations under this Agreement and provided that you are using best efforts to secure a Site and enter into a purchase or lease agreement for the Site, we will grant you one 60-day extension to the Site Securitization Deadline (the “**Site Securitization Extension**”) in exchange for your payment of a \$5,000 extension fee (the “**60-Day Extension Fee**”). The 60-day Extension Fee shall be due and payable to us immediately upon the expiration of the Site Securitization Deadline and we shall have the right to automatically deduct the 60-Day Extension Fee from your account via electronic funds transfer.

(c) Site Construction.

(i) Permits and Licenses. Before beginning any construction, you, at your expense, must obtain all necessary government permits and licenses for the lawful construction and operation of your Store. You must abide by your landlord’s rules and guidelines.

(ii) Design Phase. You must, at your expense, adapt for the Site our standard plans and specifications for the exterior and interior design and layout, fixtures, furnishings, signs, and equipment for the Store. You must submit to us for our approval architectural drawings and specifications for the construction of the Store showing all leasehold improvements, interior designs, and elevations (collectively “**Plans**”). You may not begin construction or install any equipment until we give you written approval of the Plans. After we have accepted the final Plans, you may not modify the Plans without our prior written consent. You must employ only architectural and engineering firms that we approve in writing to develop your Plans and to assist with the construction of your Store. If you request the right to engage an architect that is not on our approved list, you must pay to us an Architect Approval Fee of \$1,500 along with your request for approval.

(iii) Construction Phase. You must provide us with written notice identifying your general contractor and you must ensure that the contractor is duly licensed in your jurisdiction and adequately insured. You must notify us in writing promptly when construction begins and must maintain continuous construction until the Store is completed. You agree to complete the construction of your Store in accordance with the approved Plans at your expense. We, our employees, and our agents may inspect the construction at all reasonable times. After completion of construction, you must promptly obtain a certificate of occupancy and provide a copy of the certificate to us.

(d) Opening Deadline. You must complete construction of and open your Store for business before the earlier to occur of: (i) 120 days after possession of the Site is delivered to you by your landlord, or (ii) 12 months after the Effective Date, unless we grant you an extension in writing (the “**Opening Deadline**”). You may not open the Store until you have received our written approval, which we will not provide until we have viewed the certificate of occupancy and confirmed that you have complied with the Plans. You must open the Store for business to the public within 10 days from the date we give our written approval. Time is of the essence in constructing the premises for and opening the Store.

i. Notwithstanding the foregoing, if:

1. you have entered into a purchase agreement or Site Lease as required under this Agreement on or before the Site Securitization Deadline, (ii) you have submitted all construction permits for the build-out of your Store to all applicable governing authorities for approval on or before the Opening Deadline, and (iii) you are otherwise in compliance with your obligations under this Agreement, the Opening Deadline shall be extended for a period of two months.

2. we grant you the Site Securitization Extension, you have paid the 60-Day Extension Fee, and you have entered into a purchase agreement or Site Lease for an accepted Site in accordance with the terms of this Agreement prior to the expiration of the Site Securitization Extension, the Opening Deadline shall be extended to the date that is 120 days following the earlier to occur of (a) the date on which you enter into the a purchase agreement or Site Lease, or (b) the expiration of the Site Securitization Extension.

(e) **Operation of the Store.** You may not use the Site for any purpose other than the operation of a Store in compliance with the System and the Manuals, except if the Store is a Co-Brand Franchise, you may use the Site for the operation of the approved Co-Brand Licensor's franchise in compliance with its system and manuals. You may not lease, sublease, or assign the Site Lease for all or any portion of the Site, without our prior written consent. You must keep the Store open for business to the public at least during the hours we prescribe from time to time in the Manuals or otherwise approve, unless prohibited by applicable law or by the Site Lease (if any) for the Store premises or unless different hours are prescribed by the Site Lease.

(f) **Upkeep of the Store.** You must keep the exterior and interior of your Store and all fixtures, furnishings, signs, and equipment in the highest degree of cleanliness, orderliness, sanitation, and repair in accordance with the Manuals. . At your sole expense, you shall at all times, but not less than annually, maintain and make any and all repairs related to customer comfort, cleaning, safety, accessibility, ADA requirements and food handling to ensure a good, clean, attractive, and safe condition, including, without limitation, repair of the interior and exterior of the Store premises, including all of the fixtures, signs, and equipment. You may not make any material alteration, addition, replacement, or improvement to your Store, including to the fixtures, furnishings, signs, and equipment, without our prior written consent.

(g) **Refurbishing.** At our request, which may be made as often as once every five years, and within 90 days after each such request, you will refurbish the Store at your expense to conform the decor, Trade Dress, color schemes, signage, equipment, and presentation of the Marks to our then-current image and specifications. At our direction, such refurbishing will include remodeling, redecoration, and other modifications to existing improvements as we deem necessary. Notwithstanding the foregoing, we cannot require you to invest additional capital at a time when the investment cannot in our reasonable judgment be amortized during the remaining term of this Agreement or the Site Lease (including any and all renewal terms); provided, however, there is no limit on the additional capital required if the refurbishment or remodeling work is required under the terms of the Site Lease or pursuant to applicable law.

(h) **Closing.** If the financial statements that you provide us pursuant to this Agreement demonstrate that your Store has been operating at a loss for a period of 12 consecutive months, you may close the Store at the Site, provided that you relocate and reopen the Store pursuant to **Section 5.1(i)** within 120 days after the date that you close the Store.

(i) **Relocation.** You may not relocate the Store without our prior written consent. Such approval will not be unreasonably withheld, provided that (i) you notify us within 120 days prior to the relocation date and prior to the closure of the original Store (ii) the new location for the Store premises is satisfactory to us, (iii) your lease, if any, for the new location complies with our then-current requirements, (iv) you comply with our then-current requirements for constructing and furnishing the new location, (v) the new location will not, as determined in our sole discretion, materially and adversely affect the Net Sales of any other Great American Cookies store, (vi) the relocated Store must be open and operating within 120 days from the closure of the original store (vii) you have fully performed and complied with each provision of this Agreement within the last three years prior to, and as of, the date we consent to such relocation (the "**Relocation Request Date**"), (viii) no Event of Default (as herein defined), or event which with the giving of notice and/or passage of time would constitute an Event of Default, exists as of the Relocation Request Date, (ix) you have met all of our then-current training requirements and (x) you pay us a relocation fee of \$2,000. We reserve the right to terminate this Agreement if you fail to meet any of the above requirements for the relocation, including but not limited to the

failure to reopen the relocated Store within 120 day of the closure of the original Store even if you received our approval to relocate. If you lose the Site Lease, you must secure our approval of another site and enter into a lease for the new approved site within 120 days. You agree to pay us a relocation charge, not to exceed our reasonable costs incurred in evaluating the proposed new Site, whether or not the new Site is approved. We reserve the right to terminate this Agreement if you fail to secure a new approved site within 120 days after you lose the Site Lease.

5.2 Management Supervision.

(a) **Operating Principal and Manager.** You will devote your full time, best efforts to the proper and effective operation of the Store. In addition, your Store must have at least one Manager. If you are an individual, you may serve as the Manager or you may designate a Manager. If you are an Entity, you must designate a Manager and you must appoint an individual owner as your “**Operating Principal**” who must have authority over all business decisions related to your Store and must have the power to bind you in all dealings with us. Your Operating Principal may serve as your Manager, unless we believe that he or she does not have sufficient experience. You must provide us with written notice of your Operating Principal and Manager(s) at least 90 days prior to opening and may not change your Operating Principal and Manager(s) without our prior written approval. You or your Operating Principal and your Manager(s) must successfully complete our training program and any other training programs that we may require.

(b) **Store Management.** At all times that your Store is open for business, it must be under the personal, on-premises supervision of either you, your Operating Principal, or a Manager. You may not permit your Store to be operated, managed, directed, or controlled by any other person without our prior written consent.

5.3 Training.

(a) **Initial Training.** Prior to opening the Store, you or your Operating Principal, as applicable, and your Manager(s) must obtain our management certification (“**Certification**”) by personally attending and satisfactorily completing the initial training programs described in **Section 4.4** (Initial Training). Each subsequent Operating Principal or Manager must obtain Certification unless we otherwise agree in writing.

(b) **Additional Training.** In addition to initial training, you or your Operating Principal, as applicable, your Manager(s), and your employees will attend and satisfactorily complete such other training programs as we may require from time to time after your begin operations. If, in our sole judgment, you fail to maintain the quality and service standards set forth in the Manuals, we may, in addition to all of our other rights and remedies, assign trainers to the Store to retrain Store employees and restore service levels. In such instances you will pay to us our actual costs and expenses for each such trainer so assigned to the Store, including without limitation travel and living expenses, within ten days after invoice.

5.4 Products and Services You May Offer. You may offer for sale in the Store only the products and services that we have approved in writing. If you operate a Co-Brand Store, you may also offer for sale the products and services that have been approved by your Co-Brand Licensors(s). We may designate specific products or services as optional or mandatory. You must offer all items that we designate as mandatory. We may change the authorized products and services at our discretion, as well as the items that we designate as mandatory or optional. You may sell products only in the varieties, weights, sizes, forms, and packages that we have approved. You must follow our proprietary recipes and specifications and use only authorized ingredients in the preparation of menu items. You must maintain at all times a sufficient supply of required products to meet the inventory standards we prescribe in the Manuals (or to meet reasonably anticipated customer demand, if we have not prescribed specific standards). You may not use the premises for the sale or display of items not approved by us, including unapproved items listed in the Manual or third-party solicitations, including information provided by charities or local organizations. If we revoke approval of a previously-approved product that you have been selling, you may continue to sell the product only from your existing inventory for up to 30 days

following our disapproval. We have the right to shorten this period if, in our opinion, the continued sale of the product could pose a hazard to the public or would prove detrimental to our reputation.

5.5 Products, Supplies, and Equipment.

(a) Purchases. You agree that all food and non-food products, ingredients, supplies, equipment, and services that you purchase for resale or use in your Store will: **(i)** meet specifications that we establish from time to time; **(ii)** be of a certain brand; **(iii)** be purchased only from suppliers or service providers that we have expressly approved (which may include us or our affiliates or a buying cooperative organized by us or our affiliates); and/or **(iv)** be purchased only from a single source that we designate (which may include us or our affiliates or a buying cooperative organized by us or our affiliates). To the extent that we establish specifications, require approval of suppliers or service providers, or designate specific suppliers or service providers for particular items or services, we will publish our requirements in the Manuals. We have and reserve the right to receive compensation or other consideration from approved suppliers and service providers based on our or our franchisees' purchases from these suppliers and on our designating the supplier as an approved supplier even if these suppliers include these fees in their prices to us or our franchisees.

(b) Supplier Information. You must, upon our request, supply us with a written report of your purchases from each supplier for the preceding fiscal year. You acknowledge that we have the right to contact your suppliers directly to obtain information about your purchases and your account with them and you agree to execute any agreements that we require to evidence this right.

(c) Approval Process. If you would like to offer products or use any supplies, equipment, or services that we have not approved or to purchase from a supplier or service provider that we have not approved, you must submit a written request for approval and provide us with any information that we request. We have the right to inspect the proposed supplier's facilities and test samples of the proposed products and to evaluate the proposed service provider and the proposed service offerings. In general, we will not charge a fee for reviewing your requests for approval of alternate products, supplies, equipment, or services or reviewing a supplier that we have not previously approved; however, if we notify you in advance that we will charge a fee for the evaluation, you agree to pay us a charge not to exceed the reasonable cost of the inspection and our actual cost of testing the proposed product or evaluating the proposed service or service provider, including personnel and travel costs, whether or not the item, service, supplier, or service provider is approved. We have the right to grant, deny, or revoke approval of products, services, suppliers, or service providers based solely on our judgment. We will notify you in writing of our decision as soon as practicable following our evaluation. If you do not receive our approval within 90 days after submitting all of the information that we request, our failure to respond will be deemed a disapproval of the request. We reserve the right to reinspect the facilities and products of any approved supplier and to reevaluate the services provided by any service provider and to revoke approval upon the supplier or service provider's failure to meet any of our then-current criteria. If you receive a notice of revocation of approval, you agree to cease purchasing products or services from the disapproved supplier or service provider and, in the case of revocation based on failure of products to meet our standards, you agree to dispose of your remaining inventory of the disapproved supplier's products as we direct.

(d) Sales Only In Compliance With This Agreement. You agree that all deliveries of your products will be made only to the Store. You may not have products delivered to any other address. You may not offer for sale any products that you are authorized to sell under this Agreement at any address other than at your Store or otherwise in compliance with this Agreement. If you violate this restriction, you agree that we have the right to contact your suppliers and/or distributors to notify them that your deliveries may only be made to the Store. In this event, we will not be liable to you for any damages that may result from our notification to your suppliers and/or distributors.

(e) **Convenience Shipping.** You agree that we have the right to automatically order and ship to you, and you agree to timely pay for, “convenience shipments” of certain goods, including but not limited to inventory and promotional items needed for limited time offers, special promotions, etc.

5.6 Co-Brand Stores. If you wish to operate a Co-Brand Store with a Co-Brand Licensor that is not an affiliate of ours, you must submit to us any information about your proposed Co-Brand Licensor(s) that we request, including, without limitation, (i) any existing agreements you have with them relating to an existing store that you operate in their franchise system, (ii) any proposed agreements that you desire to enter into with your Co-Brand Licensor(s) relating to the operation of their concepts in conjunction with one of our Stores, and (iii) any proposed modifications to the agreements that we have reviewed over the course of the Term. Before you enter into any agreements with a proposed Co-Brand Licensor relating to a Co-Brand Store, you must receive our approval in writing of each proposed Co-Brand Licensor and each proposed agreement. We may withhold our approval for any reason, in our sole discretion. We may require your Co-Brand Licensor to be one of our affiliates.

5.7 Distribution and Off-Site Activities.

(a) **Generally.** Except as provided in this **Section 5.7**, you may not make any sales of products or services outside of the Store or use vendor relationships that you establish through your association with us for any other purpose besides the operation of the Store, unless we consent in writing. You may, however, offer samples of approved products at or directly in front of your Store or other locations near your Store as approved by your landlord. You may also offer “Cookie Express” tables within close proximity to your Store (not including an Off-Site Baking Facility); provided that any materials and supplies used at the Cookie Express table have either been provided by us, approved by us prior to use or previously approved by us, or are otherwise designed in accordance with guidelines for Cookie Express tables specified in the Manuals. You agree to purchase materials, supplies, and inventory solely for use in the preparation of products to retail customers, and not for resale or redistribution to any other party, including other franchisees. You may not offer, unless we consent in writing, products or services in connection with the Marks (i) via mail order sales or (ii) on any website on the Internet or any other electronic communication network.

(b) **Off-Site Events.** Provided that you are in full compliance with this Agreement, and subject to the terms of this **Section 5.7**, you may operate temporary outlets for short-term periods at special events away from the Site, such as fairs, sporting events, conventions, etc. (“**Off-Site Events**”). We reserve the right: (i) to designate specific types of Off-Site Events as approved or prohibited from time to time in the Manual; (ii) to grant exclusive rights to others for specific Off-Site Events; (iii) to impose geographic restrictions on the Off-Site Events at which you can do business; (iv) to impose restrictions on the types of products and services you can offer at Off-Site Events; and (v) to set other standards or policies for Off-Site Events that you must follow. You acknowledge that you have no exclusive rights for any Off-Site Event, regardless of its proximity to the Site, and that we and/or our other franchisees may seek and obtain the right to do business at any Off-Site Event instead of you. Any business that you conduct at an Off-Site Event is subject to all applicable provisions of this Agreement, including, but not limited to, **Section 3** (Fees), **Section 5.12** (Intellectual Property), **Section 5.17** (Bookkeeping and Records), and **Section 5.23** (Indemnification).

(c) **Catering.** You may offer and sell products to off-site catering events and company account programs (collectively, “**Catering Events**”), provided you deliver (and do not engage a major carrier to deliver) products on the same day that they are made and adhere to any other rules that we set forth in the Manuals. Sales may not be made as part of a mail order program.

(d) **Off-Site Baking Facility.**

(i) **Right to Operate.** If your primary Store is a Non-Traditional Store that does not have baking facilities, in order to operate the Non-Traditional Store, you must operate an Off-Site Baking Facility

to prepare products for sale in the Store. If you operate a Traditional Store or a Non-Traditional Store that has baking facilities (each, a “**Baking Store**”) under another Franchise Agreement with us that is located within a ten-mile radius of your Store, your Baking Store may serve as the Off-Site Baking Facility for the Non-Traditional Store granted in this Agreement. If your primary Store is not a Non-Traditional Store that does not have baking facilities, you are not granted any rights under this Agreement to operate an Off-Site Baking Facility.

(ii) **Operation of Off-Site Baking Facility.** To the extent that the terms do not conflict with the terms of this **Section 5.7(d)**, all references in this Agreement to your “**Store**” include your Off-Site Baking Facility. For example, **Sections 5.1(a)** (Site Selection), **5.1(b)** (Site Acquisition), and **5.1 (c)** (Site Construction), **5.1(f)** (Upkeep of the Store), **(5.1(g)** (Refurbishing), and **5.1(i)** (Relocation) all apply to the selection, acquisition, construction, upkeep, refurbishment, and relocation of your Off-Site Baking Facility as if the Off-Site Baking Facility was the “**Store**” referred to in those sections. The “**Site**” referred to in **Section 5.1(a)** (Site Selection) will refer to both the site of your Store and the site of your Off-Site Baking Facility, once both are accepted. You may not open your Store until we have approved in writing the opening of your Off-Site Baking Facility. If you close or are required to close your Off-Site Baking Facility for any reason, you must cease operation of your Store. You must deliver (and not engage a major carrier to deliver) products to the Non-Traditional Store on the same day that they are made and adhere to any other rules that we set forth in the Manuals. You may not use the Off-Site Baking Facility for any purpose other than the preparation of products for sale at a Non-Traditional Store, Off-Site Event, or Catering Event in compliance with the System and the Manuals. You may not lease, sublease, or assign the Site Lease for all or any portion of the Off-Site Baking Facility, without our prior written consent. Unless the Off-Site Baking Facility is a Baking Store or you are making sales for Catering Events, you may not offer or sell products directly to the public from the Off-Site Baking Facility.

(e) **Baking Store Serving as Off-Site Baking Facility.** If your Store is a Baking Store and you enter into an additional Franchise Agreement to operate a Non-Traditional Store at a different shopping center, mall, or venue within a ten-mile radius of your Store, your Store may serve as an Off-Site Baking Facility for the Non-Traditional Store with our written consent. You may supply products to the Non-Traditional Store provided you deliver (and do not engage a major carrier to deliver) products on the same day that they are made and adhere to any other rules that we set forth in the Manuals. However, your Baking Store may not serve as an Off-Site Baking Facility for a Non-Traditional Store operated by another franchisee.

(f) **Add-On Satellite.** In addition to operating your Store, we may offer you the opportunity to enter into a Franchise Agreement addendum (a “**Satellite Addendum**”) which would grant you the right, in consideration for an additional satellite fee, to offer products from a Satellite at another location within the shopping center, mall, or venue in which your Store is located. We do not consider a temporary, promotional holiday display case or decorating table to be a Satellite, but you must obtain our written approval to operate one. If you operate a Baking Store and obtain the right in a Satellite Addendum to operate a Satellite in the same shopping center, mall, or venue, your existing Baking Store may supply the Satellite with products, rather than an Off-Site Baking Facility. If you do not enter into a Satellite Addendum, you do not have any rights to operate any Satellites in addition to your Store.

5.8 Marketing.

(a) **Local Marketing.** You must spend annually a minimum of 2% of your Net Sales on local marketing and promotional activities, which includes social media and other digital marketing costs. You must participate in such marketing and promotional programs, including but not limited to limited time offers, that we may specify from time to time, at your own expense. This participation includes any special offers or coupons that we distribute nationally or locally by e-mail, our web site, social networking sites, direct mail, or other method of distribution. You must use your best efforts to promote the use of the Marks in your market area. Your local spending obligation is in addition to your Marketing Fee. We have the right to designate in the Manuals the types of expenditures that will or will not count toward the minimum annual spending requirement. At our request, you

must submit appropriate documentation to verify compliance with the minimum local advertising spending obligation. The programs that constitute local marketing will be determined by us in our reasonable discretion.

(b) Approval of Marketing Materials. You must submit to us in writing for our prior approval all sales promotion materials and marketing materials that have not been prepared by or previously approved by us that use any of the Marks, in whole or in part. If our written approval is not received within ten business days from the date we received the material, the material is deemed disapproved. You agree to conduct all marketing in a dignified manner and to conform to the standards and requirements we specify in the Manuals. We may make available to you for you to purchase approved marketing and promotional materials, including signs, posters, collaterals, etc. that we have prepared. We will have the final decision on all creative development of marketing and promotional messages. We reserve the right to require you to discontinue the use of any marketing materials.

(c) Grand Opening Marketing. In connection with the opening of the Store, you must spend between \$3,000 and \$5,000 for grand opening marketing and promotion in the two weeks prior to opening the Store and the six weeks after opening the Store in accordance with a plan that you must submit to us. We have the right to modify your grand opening plan, in our sole discretion. No amount paid by you for your grand opening will be credited toward any of your other marketing obligations. You must provide us with supporting documentation evidencing these expenditures upon request. We reserve the right to collect this grand opening marketing and promotion amount when you sign your Franchise Agreement. If we collect this fee (rather than having you spend this amount directly with third party suppliers), we will either: 1. reimburse you for your documented grand opening marketing expenditures that we have pre-approved, up to \$5,000; or 2. directly pay your vendors for your grand opening marketing expenditures that we have pre-approved, up to \$5,000.

(d) Websites. You are not authorized to have a website for your Store unless we otherwise agree in writing. We will provide basic information about your Store on our website. You are not authorized to offer any products or items for sale through any e-commerce site or alternative channel of distribution without our prior written consent. You acknowledge that we may grant, withhold and/or revoke our consent in our sole and absolute discretion. You must participate in any on-line menu ordering program we specify and you must only use the service providers we designate or approve in writing.

(e) Test Marketing. Periodically, we will conduct market research and testing to determine consumer trends and the salability of new food or non-food products and services. If we request, you must participate in any market research programs or test marketing of new products and services that we designate in your Store, and provide us with timely reports and any other relevant information we request for the market research. You must purchase for your Store a reasonable quantity of the test products, and you must effectively promote and make a reasonable effort to sell test products.

5.9 Participation in System-wide Programs and Conferences.

(a) Promotional Programs. You must participate in all mandatory in-Store promotional programs that we offer to franchisees. You will follow our guidelines concerning the acceptance and reimbursement of gift certificates, gift cards, coupons and other promotional programs as we set forth from time to time in the Manuals or otherwise in writing. You will not allow use of gift certificates or gift cards unless offered by us or approved by us. You will not use coupons unless provided by us, approved by us in advance, previously approved by us or prepared and offered in accordance with the guidelines coupons set forth in the Manuals. You must participate in, and offer, any and all loyalty programs we designate in connection with the operation of your Store. We have the right to require you to use our designated suppliers for any and all loyalty programs. You may incur additional costs and expenses in connection with your participation in, and offering of, any loyalty program.

(b) **Conferences.** You, your Operating Principal, your Managers, or any of your representatives that we designate must attend franchise conventions, meetings, and teleconferences that we may require periodically in the Manuals or otherwise in writing. We, in our sole discretion, will designate the time and place of any meetings, which may be held in-person or remotely via teleconference or web seminar. We will be responsible for all costs related to arranging meetings and providing meeting materials and we may charge you an attendance fee for this. In addition, you are responsible for arranging and paying for travel and living expenses that you and/or your representatives incur.

(c) **Delivery Services.** If we require, you must provide delivery services within a reasonable distance from your Store. You must provide these delivery services in accordance with the terms in the Manuals and this Agreement.

5.10 Computer System and Software.

(a) **Mandatory Use.** You must purchase and use the computer hardware, software, point of purchase system, inventory control system, and network connections (collectively, the “**Computer System**”) that we specify periodically in the Manuals to enter and track purchase orders and receipts, update inventory, generate sales reports and analysis relating to the Store, and provide other services relating to the operation of the Store.

(b) **Replacements, Upgrades or Updates.** You must maintain the Computer System at your expense and you must replace, upgrade, and/or update the Computer System at your expense as we may require periodically without limitation. We will establish reasonable deadlines for implementation of any changes to our Computer System requirements. The Computer System vendors and suppliers typically provide ongoing maintenance, repairs, upgrades and/or updates, the cost of which varies by vendor. You are responsible for all such costs and expenses. In connection with such replacement, upgrade or update, we agree that we will not obligate you to invest more than \$7,500 in any one year, nor more than \$15,000 in total, on any Computer System, with the understanding that these amounts do not include service and support or related connection fees, which are not subject to limitation.

(c) **Your Use of the Computer System.** You agree: (i) that your Computer System will be dedicated exclusively for business uses relating to the operation of the Store or the Co-Brand Store, as applicable; (ii) to use the Computer System in accordance with our policies and operational procedures; (iii) to transmit financial and operating data to us as required by the Manuals; (iv) to do all things necessary to give us unrestricted, independent access to the Computer System at all times (including users IDs and passwords, if necessary) so that we may independently download and transfer data via a modem or other electronic means that we specify on a real-time basis or as frequently as possible, as we designate, including, without limitation, for the purposes of obtaining information on financial performance (including net sales) of the Store, auditing purposes, collection of Royalty Fees and Marketing Fees, inventory levels, aged inventory and the costs of goods sold and any other reports we designate; (v) to maintain the Computer System in good working order at your own expense; (vi) to ensure that your employees are adequately trained in the use of the Computer System and our related policies and procedures; and (vii) not to load or permit any unauthorized programs or games on the Computer System. You must participate in any online ordering system we designate at your sole cost and expense, including an online ordering system that integrates with the Computer System, including the capability of providing and accepting payments electronically at the time the customer order is placed. Without limiting the foregoing, you will be responsible for paying any and all fees required by any designated or approved vendors, including merchant processing vendors. You acknowledge and agree that there are no contractual limitations on our right to access data stored in the Computer System. Your employees must complete any and all training programs we reasonably require for the proper operation and use of the Computer System in accordance with **Section 5.3** (Training) above. You may not use any other computer system or cash registers in connection with the operation of your Store. If we require you to use any proprietary software or to purchase any software from a designated vendor, you must execute and pay any fees associated with any software license agreements or

any related software maintenance agreements that we or the licensor of the software require. You also must comply with all laws and payment card provider standards relating to the security of the Computer System, including, without limitation, the Payment Card Industry Data Security Standards ("PCI Standards") at all times during the term. You must be able to demonstrate such compliance to our satisfaction, immediately following your receipt of a written request from us. You may not use any other cash registers or computer systems in your Store, unless we agree otherwise in writing.

(d) Internet Access and E-Mail. You must maintain an Internet service that allows you an unlimited Internet connection, e-mail and online communication abilities as we require. You must dedicate a high-speed broadband or frame relay connection for the sole purpose of supporting your computer system. We must approve any other technology options, such as satellite or cellular before you order service with a provider. We may require you to use an Internet Service Provider we approve. We may require you to purchase services that meet certain performance criteria (Example: upload/download speeds, security, etc.). You must maintain a valid e-mail address to receive communications from us. You must immediately notify us of your e-mail address and of any changes you later make to your e-mail address. You must access and review all emails received at your email address at least once per day.

5.11 Insurance. You must maintain at your expense in full force and effect throughout the Term the types of insurance and the minimum policy limits specified in the Manuals. In determining and modifying such requirements, we agree to use reasonable business judgment and only require such insurance and minimum policy limits that are reasonable and customary in the baked goods service industry. The insurance policy or policies must be in effect before you begin construction and/or development of the Store. The insurance policy or policies must protect you, us, and our respective, past, present, and future officers, directors, owners, managers, members, stockholders, affiliates, employees, consultants, attorneys, and agents against any loss, liability, personal injury, death, property damage or expense whatsoever arising out of or occurring upon or in connection with the condition, operation, use, or occupancy of the Store. You shall have FAT Brands, Inc. as an additional insured under each policy, except for policies required by statute in your jurisdiction, including, but not limited to workers' compensation and employer's liability insurance policies. We may require additional types of coverage or increase the required minimum amount of coverage upon reasonable notice. Your obligation to obtain coverage is not limited in any way by insurance that we maintain. Upon our request or as specified in the Manuals, you must provide us with certificates of insurance evidencing the required coverage. Your insurer(s) must commit not to cancel or amend the policy or policies without at least 30 days' prior written notice to us. If you fail to obtain and maintain insurance coverage as required by this Agreement, we have the right, but not the obligation, to obtain the required insurance on your behalf and to charge you for the cost of the insurance plus a reasonable fee for our services in procuring the insurance, which may be debited to your account by electronic debit.

5.12 Intellectual Property.

(a) Marks and Trade Dress.

(i) Acknowledgements. You acknowledge that GAC Franchise Brands, LLC ("Licensor"), our affiliate, is the owner of the Marks and the Trade Dress, that you have no interest in the Marks and the Trade Dress beyond the nonexclusive License granted herein, and that, as between we and you, we have the exclusive right and interest in and to the Marks and the Trade Dress and the goodwill associated with and symbolized by them. Upon the expiration or termination of this Agreement, no monetary amount will be attributable to goodwill associated with your activities as a franchisee under this Agreement.

(ii) Rights. Your right to use the Marks and the Trade Dress applies only to the Store operated at the Site as expressly provided in this Agreement, including marketing related to the Store. You may only use in your Store the Marks and the Trade Dress we designate, and only in compliance with written rules that we or Licensor prescribe from time to time. You will not use any of the Marks as part of any Entity name or with any prefix, suffix or other modifying words, terms, designs or symbols (other than logos licensed to you

hereunder), or use any of the Marks or the Trade Dress in connection with the sale of any unauthorized product or service or in any manner not explicitly authorized in writing by us. You must post in a prominent place in the Store readily visible to the public a notice provided by us indicating that you are a franchised operator under the System and that you are using the Marks and the Trade Dress under license. We agree to provide such signage at no cost to you. No materials on which any of the Marks or the Trade Dress appears will be used by you without our prior written approval, which may be revoked at any time upon reasonable notice to you. You may not use "GREAT AMERICAN COOKIES," "GREAT AMERICAN COOKIE COMPANY," any of our other marks, or any similar name as a domain name or on any website on the Internet or any other electronic communication network unless we expressly authorize that use.

(b) Copyrights. You acknowledge that as between you and us, any and all present or future copyrights relating to the System or the Great American Cookies concept, including, but not limited to, the Manuals, recipes, construction plans and specifications, and marketing materials, (collectively, the "**Copyrights**") belong solely and exclusively to us. You have no interest in the Copyrights beyond the nonexclusive License granted in this Agreement.

(c) No Contesting Our Rights. During the Term of this Agreement and after its expiration or termination, you agree not to directly or indirectly contest Licensor's or our ownership, title, right or interest in or to, or our license to use, or the validity of, the Marks, the Trade Dress, the Copyrights, or any trade secrets, methods or procedures that are part of the System or any other marks or names that incorporate the words "Great," "American," "Cookie Company," or any similar words (collectively, the "**Intellectual Property**"), or contest Licensor's or our sole right to register, use, or license others to use the Intellectual Property .

(d) Changes to the Marks or the Copyrights. We have the right, upon reasonable notice, to change, discontinue, or substitute for any of the Intellectual Property and to adopt entirely different or new Intellectual Property for use with the System without any liability to you, in our sole discretion. You agree to implement any such change at your own expense within the time we reasonably specify.

(e) Third-Party Challenges. You agree to notify us promptly of any unauthorized use of the Intellectual Property of which you have knowledge. You also agree to inform us promptly of any challenge by any person or Entity to the validity of our or Licensor's ownership of or our right to license others to use any of the Intellectual Property. We have the right, but no obligation, to initiate, direct, and control any litigation or administrative proceeding relating to the Intellectual Property, including, but not limited to, any settlement. We will be entitled to retain any and all proceeds, damages, and other sums, including attorneys' fees, recovered or owed to us or our affiliates in connection with any such action. You agree to execute all documents and, render any other assistance we may deem necessary to any such proceeding or any effort to maintain the continued validity and enforceability of the Intellectual Property.

(f) Post-Termination or Expiration. Upon the expiration or termination of this Agreement for any reason, all of your rights to use the Intellectual Property will automatically revert to us without cost and without the execution or delivery of any document. Upon our request, you will execute all documents that we require to confirm such reversion.

5.13 Improvements. Any and all improvements to the System that you develop (whether or not consented to by us), including, but not limited to, any ideas, concepts, formulas, recipes, methods, techniques, sales, marketing and/or promotional materials and/or concepts, and other materials related to the development, promotion or operation of a cookie, brownie, cupcake, or cake restaurant, retail outlet, or similar business, will automatically become our property, without payment of any compensation to you. If such improvements may be protected by way of trademark, copyright, patent, trade secret, or otherwise, you will execute such documentation as we may reasonably require to evidence ownership of such improvements by, and to transfer ownership thereof to, us. You may not test, offer, or sell any new or modified products without our prior written consent.

5.14 Customer Data. You agree that all data that you collect from customers and potential customers in connection with your Store (“**Customer Data**”) is deemed to be owned by us, and you agree to furnish the Customer Data to us at any time that we request it. You have the right to use Customer Data while this Agreement or a successor franchise agreement is in effect, but only in accordance with the policies that we establish periodically and applicable law. You may not sell, transfer, or use Customer Data for any purpose other than marketing Great American Cookies products and services.

5.15 Taxes. You will pay when due all taxes, assessments, and governmental charges upon or against you or your real or personal properties, income, and revenues; provided that no such tax, assessment, or governmental charge need be paid so long as the validity, applicability, or amount thereof is being contested in good faith by appropriate proceedings and appropriate reserves are maintained to pay the disputed amount, if necessary.

5.16 Manuals.

(a) Compliance with the Manuals. You must comply with and abide by each rule, procedure, standard, specification, and requirement contained in the Manuals, as they may be amended, modified, or supplemented periodically and such other written or electronically transmitted rules, procedures, standards, specifications, and requirements that we may issue periodically. You acknowledge that we may amend, modify, or supplement the Manuals at any time, so long as such amendments, modifications, or supplements will, in our good faith opinion, benefit us and our existing and future franchisees or will otherwise improve the System. You must comply with revised standards and procedures within 30 days after we transmit the updates, unless otherwise specified.

(b) Use of the Manuals. You agree to keep your copy of the Manuals up-to-date. If there is any dispute as to the current contents of the Manuals, the terms of our master copy maintained at our headquarters will control. You acknowledge that we own the copyright in the Manuals and that your copy of the Manuals remains our property and will be returned to us immediately upon expiration or termination of this Agreement. You will treat the Manuals, and the information contained therein, as confidential and will maintain the confidentiality of such information. You will not, without our prior written consent, copy, duplicate, record, use, or otherwise reproduce in any way the Manuals, in whole or in part, or otherwise make their contents available to any unauthorized person, except as provided in **Section 5.22** (Proprietary Information).

5.17 Bookkeeping and Records. You agree to keep complete and accurate books, records, and accounts of all business conducted under this Agreement in accordance with generally accepted accounting principles. You must preserve all of your books and records in hard copy or in a format from which hard copies can be readily generated for at least five years from the date of preparation or such longer period as may be required by law. You must maintain such information and records on the Computer System as we may require from time to time in the Manuals and you acknowledge and agree that we will have access to that data remotely via a network connection that we will specify. At our request, you must retain and use, at your expense, the services of an accountant or accounting firm that we approve. You must use such accountant or accounting firm for your first 12 months of operation.

5.18 Reports and Financial Statements. You agree to submit financial and operational reports and records to us at the times and in the manner specified in the Manuals. If you operate a Co-Brand Store, you must submit to us financial and operational reports and records relating to your entire Store as well as for each franchise concept that operates within the Store, including, but not limited to, separate Net Sales figures for each concept and Beverage Sales. Upon our written request, within 90 days after the end of each fiscal year, you must submit your balance sheet and income statement for the fiscal year. With respect to your fiscal year-end income statement and balance sheet, you or the Operating Principal must certify that the income statement and balance sheet are correct and complete and that they have been prepared in accordance with generally accepted accounting principles. We have the right to demand audited financial statements if an Event of Default has occurred within the last fiscal year.

5.19 Additional Information. We may from time to time require information about your financial condition, earnings, sales, profits, costs, expenses, and performance to provide a basis for providing our prospective franchisees with information concerning actual or potential earnings or to comply with applicable laws and regulations governing the sale of franchises. You will provide such information promptly upon our request, and you will certify that such information is true and complete in all material respects.

5.20 Auditing. Without limiting the foregoing, upon five days written notice to you, we may audit or cause to be audited any statement you are required to submit pursuant to **Section 5.18** (Reports and Financial Statements) and we may review, or cause to be reviewed, the records maintained by any bank or other financial institution used by you in connection with the Store. If any such audit or review discloses an understatement of the Net Sales for any period or periods, you will pay to us, within 15 days after demand for payment is made, all additional Royalty Fees, Marketing Fees or other amounts required to be paid based upon the results of such audit or review. In addition, if such understatement for any period or periods is 3% or more of the Net Sales for such period or periods, you will reimburse us for the cost of such audit or review, including without limitation the charges of any independent accountant and the cost of travel and living expenses and wages for such accountant and employees or other agents of us. You will pay to us, upon demand, on any delinquent fees interest at the lesser of 18% per annum or the maximum rate allowed by law calculated from the date when the fees should have been paid to the date of actual payment. You agree to permit and fully cooperate with such audit, provide upon demand all documents requested in connection with such audit, and agree that such audit will be scheduled on a mutually agreed date (which shall be during normal business hours) that is within 30 days after our request.

5.21 Inspection. We have the right, through our employees and any agents we designate, at any time during business hours and without prior notice to you to: **(i)** inspect the Site and Store for compliance with the Manuals, **(ii)** videotape, photograph or otherwise record the operation of the Store as part of any such inspection, **(iii)** interview your employees, landlord, and customers, **(iv)** examine the records, invoices, payroll records, check stubs, sales tax records and returns, and other supporting records and documents of the Store, and **(v)** examine your income tax records and any other information, records or properties relating to the ownership, management, or operation of the Store. Our right to inspect your business records includes records maintained electronically or off-site. You must cooperate with such inspections by giving our representatives unrestricted access and rendering such assistance as our representatives may reasonably request. If we notify you of any deficiencies after the inspection, you must promptly take steps to correct them. If you fail to correct any deficiencies within a reasonable time, not to exceed 30 days, we have the right to correct such deficiencies and charge you a reasonable fee plus our costs and expenses incurred in such inspection. Any inspections will be made at our expense, unless the inspection is necessitated by your repeated or continuing failure to comply with any provision of this Agreement, in which case we may charge you the costs of making such inspection, including without limitation the wages and cost of travel and living expenses for our representatives.

5.22 Proprietary Information.

(a) Receipt of Proprietary Information. You acknowledge that prior to or during the Term, we may disclose in confidence to you, either orally or in writing, certain trade secrets, recipes, know-how, and other confidential information (collectively, “**Proprietary Information**”) relating to the System, our business, our vendor relationships, or the construction, management, operation, or promotion of the Store. “**Proprietary Information**” does not include **(i)** information that is part of the public domain or becomes part of the public domain through no fault of you, **(ii)** information disclosed to you by a third party having legitimate and unrestricted possession of such information, **(iii)** information that you can demonstrate by clear and convincing evidence was within your legitimate and unrestricted possession when the parties began discussing the sale of the franchise, or **(iv)** information that is protectable as a trade secret.

(b) Nondisclosure of Proprietary Information. During the Term and for the longer of **(i)** 5 years after the expiration or termination of this Agreement; or **(ii)** any longer time as permitted by law, you will not, nor will you permit any person to, use or disclose any Proprietary Information (including without limitation all

or any portion of the Manuals) to any other person, including any Co-Brand Licensors, except to the extent necessary for your professional advisors and your employees to perform their functions in the operation of the Store. In addition, you will not, nor will you permit any person to, use or disclose any of our trade secrets, for as long as the trade secret is protectable under the law, to any other person. You will be liable to us for any unauthorized use or disclosure of Proprietary Information or trade secrets by any employee or other person to whom you disclose Proprietary Information or trade secrets. You will take reasonable precautions to protect the Proprietary Information and trade secrets from unauthorized use or disclosure and will implement any systems, procedures, or training programs that we require. At our request, you will require anyone who may have access to the Proprietary Information or trade secrets to execute non-disclosure agreements in a form satisfactory to us that identifies us as a third party beneficiary of such covenants with the independent right to enforce the agreement.

5.23 Indemnification. You agree to hold harmless, defend, and indemnify us and our past, present and future affiliates, officers, directors, shareholders, managers, members, agents, attorneys, consultants, management companies, and employees against any claims, demands, fines, losses, costs, expenses (including, but not limited to, reasonable attorneys' fees, costs of investigation, settlement costs, and interest), liabilities, and damages (collectively, "**Damages**") arising directly or indirectly from, as a result of, or in connection with your activities under this Agreement or your activities relating to the Store, including your preparation and/or sale of products. With respect to any threatened or actual litigation, proceeding, or dispute that could directly or indirectly affect us or any of the other indemnitees under this **Section 5.23**, we will have the right, but not the obligation, to: **(i)** approve or disapprove counsel selected by you in our sole discretion; **(ii)** participate in the handling of the matter; and **(iii)** approve or disapprove any settlement you propose in our sole discretion. This **Section 5.23** will survive the expiration or termination of this Agreement, and applies to Damages even if they exceed the limits of your insurance coverage.

5.24 Your Covenant Not to Compete.

(a) During Term. You acknowledge that you will receive valuable, specialized training and confidential information regarding the manufacturing, operational, sales, promotional, and marketing methods of the Great American Cookies concept that we have developed through monetary and other resource expenditures that provide competitive advantages to our System. During the Term, you and your Owners will not, without our prior written consent, either directly or indirectly, for themselves, or through, on behalf of, or in conjunction with any other person or Entity:

(i) own, manage, engage in, be employed by, advise, make loans to, or have any other interest in, as a partner, owner, officer, executive, managerial employee, director, sales person or consultant for, any business that operates or licenses others to operate a restaurant, retail outlet, catering business, or any similar food business that primarily offers cookies, brownies, cupcakes, or cakes at any location in the United States or by any means, including, without limitation, sales via the Internet or catalogs ("**Competitive Business**");

(ii) divert or attempt to divert any business or customer that had done business with or been a customer of the Store within the 2 years before the expiration or termination of this Agreement, to any Competitive Business, by direct or indirect inducement or otherwise, as you agree that all goodwill associated with your operation under the Marks and the System, and all business and customer information associated therewith, inure to us;

(iii) perform, directly or indirectly, any other act injurious or prejudicial to the goodwill associated with the Marks and the System; or

(iv) use any vendor relationship established through your association with us to purchase proprietary products for use or sale in any location other than your Store.

(b) After Termination, Expiration, or Transfer. For two years after the expiration or termination of this Agreement or an approved Transfer to a new franchisee, you and your Owners may not, without our prior written consent, directly or indirectly own, manage, engage in, be employed by, advise, make loans to, or have any other interest, as a partner, owner, officer, executive, managerial employee, director, sales person or consultant, in any Competitive Business that is (or is intended to be) located within a 5-mile radius of your Store or a 5-mile radius of any other Store open or under construction on the Effective Date, or if permitted by law, in existence at the time of expiration or termination. With respect to the Owners, the time period in this **Section 5.24(b)** will run from the expiration, termination, or Transfer of this Agreement or from the termination of the Owner's relationship with you, whichever occurs first.

(c) Publicly Traded Corporations. Ownership of less than five percent of the outstanding voting stock of any class of stock of a publicly traded corporation will not, by itself, violate this **Section 5.24**.

(d) Covenants of Owners and Employees. The Owners and their spouses personally bind themselves to this **Section 5.24** by signing this Agreement or the attached Guarantee. You must also obtain from your officers, directors, Managers, and other individuals that we may designate executed agreements containing non-compete covenants similar in substance to those contained in this **Section 5.24** as we prescribe in the Manuals and otherwise. The agreements must be in a form acceptable to us and specifically identify us as having the independent right to enforce them.

(e) Enforcement of Covenants. You acknowledge and agree that **(i)** This **Section 5.24** is reasonable because it promotes and protects the subject matter of this Agreement and/or the underlying relationship and/or deters any potential conflict of interest; **(ii)** the time, territory, and scope of the covenants provided in this **Section 5.24** are reasonable and necessary for the protection of our legitimate business interests; **(iii)** you have received sufficient and valid consideration in exchange for those covenants; **(iv)** enforcement of the same would not impose undue hardship; and **(v)** the period of protection provided by these covenants will not be reduced by any period of time during which you are in violation of the provisions of those covenants or any period of time required for enforcement of those covenants. To the extent that this **Section 5.24** is judicially determined to be unenforceable by virtue of its scope or in terms of area, restricted activity or length of time, but may be made enforceable by reductions of any or all thereof, the same will be enforced to the fullest extent permissible. You agree that the existence of any claim you may have against us, whether or not arising from this Agreement, will not constitute a defense to our enforcement of the covenants contained in this **Section 5.24**. You acknowledge that any breach or threatened breach of this **Section 5.24** will cause us irreparable injury for which no adequate remedy at law is available, and you consent to the issuance of a temporary or permanent injunction prohibiting any conduct violating the terms of this **Section 5.24**, without proof of actual damages. Such injunctive relief will be in addition to any other remedies that we may have.

5.25 Transfer and Assignment.

(a) Definition of Transfer. For purposes of this Agreement, "Transfer" as a verb means to sell, assign, give away, transfer, pledge, mortgage, or encumber, either voluntarily or by operation of law (such as through divorce or bankruptcy proceedings), any interest in this Agreement, the License, the Store, substantially all the assets of the Store, or in the ownership of the franchisee (if you are an Entity). "Transfer" as a noun means any such sale, assignment, gift, transfer, pledge, mortgage, or encumbrance.

(b) No Transfer Without Our Consent. This Agreement and the License are personal to you, and we have granted the License in reliance on your (and, if you are an Entity, your Owners') business skill, financial capacity, and personal character. Accordingly, neither you nor any of the Owners or any successors to any part of your interest in this Agreement or the License may make any Transfer or permit any Transfer to occur without obtaining our prior written consent. If you or any of your Owners desire to make a Transfer, you must promptly provide us with written notice. Any purported Transfer, without our prior written consent, will be null and void and will constitute an Event of Default (as herein defined), for which we may terminate this Agreement without opportunity to cure. We will not unreasonably withhold, delay or condition our consent if you have fully

complied with the requirements for transfer in this Agreement. We have the right to communicate with both you, your counsel, and the proposed transferee on any aspect of a proposed Transfer. You agree to provide any information and documentation relating to the proposed Transfer that we reasonably require. No Transfer that requires our consent may be completed until at least 60 days after we receive written notice of the proposed Transfer. Our consent to a Transfer does not constitute a waiver of any claims that we have against the transferor, nor is it a waiver of our right to demand exact compliance with the terms of this Agreement. If your Store is not open and operating, we will not consent to your transfer of the License or this Agreement.

(c) Transfer Of Entire Business. For a proposed Transfer of your Store or this Agreement (or, if you are an Entity, a Transfer of ownership interests that would result in a change of control), the following conditions apply (unless waived by us):

(i) When you provide written notice of the proposed Transfer, you must pay to us a non-refundable deposit of \$2,000 to cover our administrative costs incurred in reviewing the proposal. The deposit will be applied towards your Transfer Fee in the event that the Transfer is completed.

(ii) You must submit to us the executed copy of the sale agreements, including the purchase and sale agreement (if applicable), between you and the potential transferee within 10 days of signing any such agreement.

(iii)

You must satisfy all of your accrued monetary obligations to us.

(iv) You must be in compliance with all obligations to us under this Agreement and any other agreement that you have with us and our affiliates as of the date of the request for our approval of the Transfer, or you must make arrangements satisfactorily to us to come into compliance by the date of the Transfer.

(v) You and your Owners must execute a general release, in a form that we prescribe, in favor of us, our affiliates, and our and our affiliates' past, present, and future officers, directors, managers, members, equity holders, agents, and employees, releasing them from all prior claims regarding your Store, as well as any other stores owned by you or your Owners that are operated pursuant to a franchise agreement with us or our affiliates, including without limitation claims arising under federal, state, and local laws, rules, and regulations.

(vi) You and your Owners must agree to remain liable for all of the obligations to us in connection with the Store arising before the effective date of the Transfer, and execute any and all instruments that we reasonably request to evidence such liability.

(vii) You and all your Owners agree in writing to be bound by the provisions of **Sections 5.12** (Intellectual Property), **5.22** (Proprietary Information), **5.23** (Indemnification), and **5.24** (Your Covenant Not to Compete) as if you or they were the Franchisee and this Agreement had expired or terminated as of the effective date of the Transfer.

(viii) You must provide us with written notice from your landlord indicating that your landlord has agreed to transfer the Site Lease to your transferee.

(ix) If you operate a Co-Brand Store, you, must concurrently Transfer all of your interests in your franchises with your Co-Brand Licensors to your transferee and must comply with any Transfer requirements that your Co-Brand Licensors require.

(x) If the Store being transferred hereunder is a Traditional Store or a Non-Traditional Store, you must pay to us a transfer fee (the "**Transfer Fee**") equal to \$10,000. You may not transfer a Satellite

by itself. If you are transferring more than five Stores or transferring Stores to an existing franchisee, we will reduce the Transfer Fee to \$5,000 per Store (with a cap of \$75,000).

(xi) Your proposed transferee (or, if the transferee is not an individual, all owners of any beneficial interest in the transferee) must demonstrate to our satisfaction that he or she meets all of our then-current qualifications to become a Great American Cookies franchisee or if he or she is already a Great American Cookies franchisee, he or she must not be in default under any of their agreements with us and must have a good record of customer service and compliance with our operating standards.

(xii) Your proposed transferee (and, if the transferee is not an individual, such owners of a beneficial interest in the transferee as we may request) and their spouses must enter into a written assignment, in a form satisfactory to us, assuming and agreeing to discharge and guarantee all of your obligations hereunder.

(xiii) Your proposed transferee (and, if the transferee is not an individual, such owners of a beneficial interest in the transferee as we may request) must execute, for a term ending on the last day of the Term and with such Successor Term as is provided by this Agreement, our then-current franchise agreement for new franchisees and such other agreements as we may require, which agreements will supersede this Agreement in all respects. The terms of the new franchise agreement may differ significantly from the terms of this Agreement. The prospective transferee will not be required to pay any initial Franchise Fee.

(xiv) Your proposed transferee and their representatives must successfully complete our then-current training requirements at their expense.

(xv) You must provide us with the opportunity to inspect the Store on the date we designate. Your proposed transferee must make arrangements to modernize or upgrade the Store, at its expense, to conform to our then-current standards and specifications for new Great American Cookies stores; provided, however, that we will not require your transferee to expend more than \$50,000 in modernizations or upgrades unless required by the Site lease or applicable law.

(xvi) Your proposed transferee must covenant that it will continue to operate under the Mark and using the System.

(xvii) If the proposed transferee is an Entity, its owner or owners of a beneficial interest in the transferee and their spouses must execute our then-current form of personal guarantee.

(d) **Transfer Of Partial Ownership Interest.** For any proposal to admit a new Owner, to remove an existing Owner, or to change the distribution of ownership shown on the Summary Page, or for any other transaction that amounts to the Transfer of a partial interest in the business, you must give us advance notice and submit a copy of all proposed contracts and other information concerning the Transfer that we may request. We will have the right to require you to pay an administrative fee that is equal to our administrative costs in processing such Transfer (currently, \$2,000). We will have a reasonable time (not less than 30 days) after we have received all requested information to evaluate the proposed Transfer. You must satisfy the conditions in **Sections 5.25(c)(iii), (iv), and (xvi)**. We may withhold our consent on any reasonable grounds or give our consent subject to reasonable conditions. You acknowledge that any new Owner must submit a personal application and must execute our then-current franchise agreement, which will contain a term ending on the last day of the Term and such Successor Term as is provided by this Agreement.

(e) **Transfer To An Entity.** We will consent to the assignment of this Agreement to an Entity that you form for the convenience of ownership, provided that: (i) the Entity has and will have no other business besides operating Great American Cookies stores; (ii) you satisfy the conditions in **Sections 5.25(c)(ii) thru 5.25(c)(vii) and Section 5.25(c)(xvi)**; and (iii) the Owners hold equity interests in the new Entity in the same proportion shown on the Summary Page.

(f) Transfer Upon Death Or Incapacity. If you or any Owner dies, becomes incapacitated, or enters bankruptcy proceedings, that person's executor, administrator, personal representative, or trustee must apply to us in writing within three months after the event (death, declaration of incapacity, or filing of a bankruptcy petition) for consent to Transfer the person's interest. The Transfer will be subject to the provisions of this **Section 5.25**, as applicable. In addition, if the deceased or incapacitated person is you or the Operating Principal, we will have the right (but not the obligation) to take over operation of the Store and operate the Store for a term of 30 days, with the term renewable in subsequent 30-day periods up to one year from the date we began operation of the Store or until the Transfer is completed, if earlier, and to charge a reasonable management fee for our services. In this circumstance, we will periodically review the status of the Store with you or your heirs. For purposes of this Section, "incapacity" means any physical or mental infirmity that will prevent the person from performing his or her obligations under this Agreement **(i)** for a period of 30 or more consecutive days or **(ii)** for 60 or more total days during a calendar year. In the case of Transfer by bequest or by intestate succession, if the heirs or beneficiaries are unable to meet the conditions of **Section 5.25(c)**, the executor may transfer the decedent's interest to another successor that we have approved, subject to all of the terms and conditions for Transfers contained in this Agreement. If an interest is not disposed of under this **Section 5.25(f)** within 120 days after the date of death or appointment of a personal representative or trustee, we may terminate this Agreement under **Section 6.2** (Our Remedies After An Event of Default).

(g) Our Right Of First Refusal.

(i) Our Right. We have the right, exercisable within 30 days after receipt of the notice of your intent to Transfer as well as a bona fide written offer and such documentation and information that we require, to send written notice to you that we intend to purchase the interest proposed to be Transferred on the same economic terms and conditions offered by the third-party or, at our option, the cash equivalent thereof. If you and we cannot agree on the reasonable equivalent in cash or if the Transfer is proposed to be made by gift, we will designate, at our expense, an independent appraiser to determine the fair market value of the interest proposed to be transferred. We may purchase the interest at the fair market value determined by the appraiser or may elect at that time to not exercise our rights. Closing on our purchase must occur within 90 days after the date of our notice to the seller electing to purchase the interest. We may assign our right of first refusal to someone else either before or after we exercise it. However, our right of first refusal will not apply with regard to Transfers to an Entity under **Section 5.25(e)** or Transfers to your spouse, son, or daughter (including Transfers to your spouse, son, or daughter as a result of death or incapacity as described in **Section 5.25(f)**). Notwithstanding anything else to the contrary in this **Section 5.25(g)**, neither we nor our assignee will exercise this right of first refusal for any partial transfer of the Store.

(ii) Declining Our Right. If we elect not to exercise our rights under this Section, the transferor may complete the Transfer after complying with **Sections 5.25(b)** to **5.25(f)**. Closing of the Transfer must occur within 90 days of our election (or such longer period as applicable law may require); otherwise, the third-party's offer will be treated as a new offer subject to our right of first refusal. Any material change in the terms of the offer from a third-party after we have elected not to purchase the seller's interest will constitute a new offer subject to the same right of first refusal as the third party's initial offer. The Transfer is conditional upon our determination that the Transfer was on terms substantially the same as those offered to us.

5.26 Compliance with Laws and Regulations. You must comply with all applicable federal, state, and local laws, rules, regulations, and ordinances. You will obtain and maintain in good standing any and all licenses, permits, and consents necessary for you to lawfully operate the Store. You have sole responsibility for such compliance despite any information or advice that we may provide. You will have sole authority and control over the day-to-day operations of the Store and your employees and/or independent contractors. You agree to be solely responsible for all employment decisions and to comply with all state, federal, and local hiring laws applicable to the Store, including without limitation, those related to hiring, firing, training, wage and hour requirements, compensation, promotion, record-keeping, supervision, and discipline of employees, paid or unpaid, full or part-time. At no time will you or your employees be deemed to be employees of us or our affiliates.

5.27 Notice of Proceedings. You will notify us in writing within five days after the commencement of any action, suit or proceeding, or of the issuance of any inquiry, subpoena, order, writ, injunction, award, or decree of any court, agency, or other governmental instrumentality in connection with the operation or financial condition of the Store, including without limitation any criminal action or proceeding brought by you against any employee, customer, or other person, but excluding civil proceedings against customers to collect monies owed.

5.28 Ownership and Guarantee.

(a) **Owners of Equity.** If you are an Entity, each of your Owners and their spouses must execute the attached “Payment and Performance Guarantee” (the “**Guarantee**”). By executing the Guarantee, each Owner and his or her spouse will be bound by the provisions contained in this Agreement, including without limitation the restrictions set forth in **Section 5.24** (Your Covenant Not to Compete). Further, a violation of any of the provisions of this Agreement, including the covenants contained in **Section 5.24**, by any Owner or his or her spouse will also constitute a violation by you of your obligations under this Agreement. You represent that the individuals executing this Agreement under the Guarantee represent that they are your sole owners and, with respect to the Guarantee, their spouses.

(b) **Governing Documents.** If you are (or Transfer this Agreement to) an Entity, upon our request, you agree to furnish us with a list of holders of direct or indirect equity interests and their percentage interests, as well as copies of your governing documents and any other corporate documents, books, or records, including certificates of good standing from your state. The Owners may not enter into any shareholders’ agreement, management or operating agreement, voting trust, or other arrangement that gives a third party the power to direct and control your affairs without our prior written consent. During the Term, your governing documents must provide that no transfer of any ownership interest may be made, except in accordance with **Section 5.25** (Transfer and Assignment) of this Agreement. Any securities that you issue must bear a conspicuous printed legend to that effect.

Section 6 Termination and Default.

6.1 Events of Default. Any one of more of the following constitutes an “**Event of Default**” under this Agreement:

(a) (i) You fail, refuse, or neglect to pay any monies owing to us or our affiliates or fail to make sufficient funds available to us as provided in **Section 3.7** (Methods of Payment) within ten days after receiving written notice of your default or 30 days after due date of the payment, whichever is the shorter period, or (ii) you have previously been given at least two notices of nonpayment for any reason within the last 24 months and you subsequently fail to timely pay when due any monies; (iii) you fail to do all things necessary to give us access to the information contained in your Computer System pursuant to **Section 5.10** (Computer System and Software) within 10 days after receiving notice; or (iv) you fail to comply with a vendor’s requirements regarding the marketing and sale of their products within 30 days after receiving notice from us or the vendor of your non-compliance with their requirements;

(b) You are more than 60 days past due on your obligations to suppliers, lessors (including your landlord under your lease) or trade creditors in an amount exceeding \$5,000, unless you have given us prior notice that the failure to pay is a result of a bona fide dispute with such supplier or trade creditor that you are diligently trying to resolve in good faith;

(c) You or any Owner make any material misrepresentations or omissions in connection with your application to us for the franchise, this Agreement, or any related documents, or you submit to us any report or statement that you know or should know to be false or misleading;

(d) You underreport Net Sales by more than 3% two times or more in any two-year period or by 5% or more for any period of one month or greater;

(e) You refuse to permit, try to hinder, or otherwise do not fully cooperate in an examination or audit of your books and records, the Store, the Off-Site Baking Facility, or the Site as required by this Agreement;

(f) You fail to timely file any periodic report required in this Agreement or the Manuals three or more times in a 12-month period, whether or not you subsequently cure the default;

(g) You enter into or amend any agreements with Co-Brand Licensors relating to your Store or the Site, without our written permission.

(h) You fail to submit information regarding the proposed Store location or you fail to obtain our acceptance for a site within the time periods specified in **Section 5.1(a)** (Site Selection);

(i) You, the Operating Principal, and/or your Manager(s) fail to complete initial training to our satisfaction by the Opening Deadline specified in **Section 5.1(d)** (Opening Deadline) of this Agreement;

(j) You fail to deliver to us the completely executed Site Lease and Lease Rider within 10 days after execution of the Site Lease for your Store.

(k) You fail to open for business by the Opening Deadline specified in **Section 5.1(d)** (Opening Deadline) of this Agreement;

(l) You fail to make changes to the Site or the Store, as required in **Sections 5.1(g)** (Refurbishing) and **5.7(d)** (Off-Site Baking Facility) within 90 days of our request;

(m) You fail to maintain possession of the Site for the Store and fail to secure our approval of and enter into a lease for a new, accepted Site within 120 days after the expiration or termination of the Site Lease;

(n) You fail to begin rebuilding the Store within 120 days after the destruction of the Store or Off-Site Baking Facility or fail to diligently pursue such rebuilding to completion;

(o) You close the Store pursuant to **Section 5.1(h)** (Closing) and do not reopen the Store in a new location within 120 days of such closing;

(p) You voluntarily suspend operation of the Store without our prior written consent for five or more consecutive business days on which you were required to operate, unless we determine, in our sole discretion, that the failure was beyond your control;

(q) You, your Operating Principal, your Managers, or any of your representatives that we designate fail to attend or participate in two or more required franchise conventions, meetings, product shows or demonstrations, and teleconferences during any 12-month period, without our prior written consent;

(r) You use any of the Marks or any other identifying characteristic of us other than in the operation or marketing of the Store, or an approved Off-Site Event or Satellite;

(s) You offer any products or services for sale at your Off-Site Baking Facility, Off-Site Events, Satellites, or any other location without our written consent or in contravention of any rules that we establish;

(t) You disclose or divulge the contents of the Manuals or other trade secrets or Proprietary Information contrary to **Section 5.22** (Proprietary Information);

(u) You become insolvent or make an assignment for the benefit of your creditors, execution is levied against your business assets, or a suit to foreclose any lien or mortgage is instituted against you and not dismissed within 30 days;

(v) You, any Owner, or any of your officers or directors are convicted of or plead nolo contendere to a felony, a crime involving moral turpitude or consumer fraud, or any other crime or offense that we believe is likely to have an adverse effect on our franchise system, the Marks and any associated goodwill, or the Great American Cookies concept (an “**Adverse Effect**”) or you, any Owner, or any of your officers or directors has engaged in or engages in activities that, in our reasonable opinion, have an Adverse Effect;

(w) Any Transfer occurs that does not comply with **Section 5.25** (Transfer and Assignment), including a failure to transfer to a qualified successor after death or disability within the time allowed by **Section 5.25(f)**;

(x) You or any Owner violates the noncompete covenants in **Section 5.24** (Your Covenant Not to Compete);

(y) You breach or fail to comply with any law, regulation, or ordinance which results in a threat to the public’s health or safety and fail to cure the non-compliance within 24 hours following receipt of notice thereof from us or applicable public officials, whichever occurs first;

(z) You fail to comply with any reasonable request that we make, which in our sole opinion results in a threat to the public’s health or safety or will cause damage to our brand within 24 hours following receipt of notice thereof from us.

(aa) Any franchise agreement between you and one of your Co-Brand Licensors relating to the Store expires or is terminated by the Co-Brand Licensor;

(bb) You default under any other franchise agreement or other agreement between you and us or our affiliates, provided that the default would permit us or our affiliate to terminate that agreement;

(cc) You breach or fail to comply with any other covenant, agreement, standard, procedure, practice, or rule prescribed by us, whether contained in this Agreement, in the Manuals, or otherwise in writing and fail to cure such breach or failure to our satisfaction within 30 days (or such longer period as applicable law may require) after we provide you with written notice of the default;

(dd) You are in default three or more times within any 18-month period, whether or not the defaults are similar and whether or not they are cured.

6.2 Our Remedies After An Event of Default. If an Event of Default occurs, we may, at our election and without notice or demand of any kind, declare this Agreement, the License, and any and all other rights granted under this Agreement to be immediately terminated and, except as otherwise provided herein, of no further force or effect. Upon termination, you will not be relieved of any of your obligations, debts, or liabilities under this Agreement, including without limitation any debts, obligations, or liabilities that you accrued prior to such termination. Our right to terminate you is in addition to, and not in lieu of, any and all other rights and remedies available to us at law, in equity, or otherwise, all of which are cumulative.

6.3 Liquidated Damages. In addition to any other claims we may have (other than claims for lost future Royalty Fees and Marketing Fees), if we terminate this Agreement based on your default or if you terminate this Agreement in violation of its terms, you must pay us liquidated damages calculated as follows: **(i)** the average of your monthly Royalty Fees and Marketing Fees due for the last 12 months (or for such shorter period of time that the Store has been open) before our delivery of the notice of default, **(ii)** multiplied by the lesser of 36 or the number of months remaining in the then-current term under **Section 2** (Initial Term and

Successor Term), (iii) discounted to present value using the then-current prime rate of interest quoted by our principal commercial bank. You acknowledge and agree that the amount of liquidated damages determined in accordance with the preceding formula reasonably represents our monetary losses of Royalty Fees and Marketing Fees resulting from the termination of this Agreement.

6.4 Alternative to Termination. We do not have any obligation to perform or to comply with our obligations to you under this Agreement or other agreements when a default exists, until you cure the default to our satisfaction. Further, upon the occurrence of an Event of Default under any of the following Sections: 6.1(a), (b), (e), (f), (l), (s), (z), and/or (cc), without limiting our right to terminate this Agreement (or any other rights), we may temporarily suspend, until you fully cure the default to our satisfaction, your ability to purchase products from our affiliates and/or designated suppliers, including, without limitation, suppliers of cookie dough and dry goods. Our election to exercise our rights under this provision shall not constitute: (i) a waiver or election of remedies, as we reserve all rights, including the right to terminate this Agreement; (ii) a defense to you to our enforcement of any provision in this Agreement or waive or release you from any of your obligations under this Agreement; (iii) a defense at law or equity based on impossibility of your performance or any claim against us or any System supplier; and/or (iv) a constructive or actual termination of this Agreement. Further, if we exercise our rights under this provision, you acknowledge and agree that you shall not be excused from your performance under this Agreement, including your obligation to pay any and all fees you are required to pay to us under this Agreement.

6.5 Our Performance of Your Obligations. We will have the right, but not the obligation, to undertake or perform on your behalf any obligation or duty that you are required to, but fail to, perform under this Agreement. You will reimburse us upon demand for all costs and expenses that we reasonably incur in performing any such obligation or duty, and you will pay to us interest on the amount of such costs and expenses as specified in **Section 3.8** (Interest; Late Fee).

6.6 Termination By You. You may terminate this Agreement only if: (i) we commit a material breach of this Agreement; (ii) you give us written notice of the breach; (iii) we fail to cure the breach, or to take reasonable steps to begin curing the breach, within 60 days after receipt of your notice; and (iv) you are in full compliance with your obligations under this Agreement. Termination will be effective no less than ten days after you deliver to us written notice of termination for failure to cure within the allowed period. Any attempt to terminate this Agreement without complying with this **Section 6.6** will constitute an Event of Default by you.

Section 7 Your Obligations Upon Expiration or Termination.

You covenant and agree that upon expiration or termination of this Agreement for any reason, unless we direct you otherwise:

7.1 Payment of Costs and Amounts Due. You must pay upon demand all sums owing to us and our affiliates. If this Agreement is terminated due to an Event of Default, you will promptly pay all damages, costs, and expenses, including reasonable attorneys' fees, incurred by us as a result of your default. These payment obligations will give rise to and remain, until paid in full, a lien in favor of us against the Store premises and any and all of the personal property, fixtures, equipment, and inventory that you own at the time of the occurrence of the Event of Default. We are hereby authorized at any time after the Effective Date to make any filings and to execute such documents on your behalf of to perfect the lien created hereby. You also will pay to us all damages, costs, and expenses, including reasonable attorneys' fees, that we incur after the termination or expiration of this Agreement in obtaining injunctive or other relief for the enforcement of any provision of this **Section 7**.

7.2 Discontinue Use of the System and the Marks. You must immediately cease using, by marketing or in any other manner, the Intellectual Property (including, without limitation, the Marks and the Trade Dress), and all other distinctive forms, slogans, signs, symbols, and devices associated with the System. You

must immediately cease using the confidential methods, procedures, and techniques associated with the System.

7.3 Return of Proprietary Information. You must immediately return to us, at your expense, all copies of the Manuals, all of your Customer Data, and all other Proprietary Information (and all copies thereof).

7.4 Close Vendor Accounts. You must close all of your accounts with vendors which were opened in connection with the opening and operation of the Store. We have the right to notify your vendors that this Agreement has expired or been terminated and to require them to close your accounts, if you fail to do so.

7.5 Cease Identification with Us. You must immediately take all action required **(i)** to cancel all assumed name or equivalent registrations relating to your use of the Marks and **(ii)** to cancel or transfer to us or our designee all telephone numbers, facsimile numbers, post office boxes, and classified and other directory listings relating to the Store. You acknowledge that as between you and us, we have the sole rights to and interest in all telephone numbers, post office boxes, and directory listings associated with any of the Marks. If you fail to comply with this **Section 7.5**, you hereby authorize us and irrevocably appoint us or our designee as your attorney-in-fact to direct the telephone company, postal service, and all listing agencies to transfer such numbers, boxes, and listings to us. The telephone company, the postal service, and each listing agency may accept such direction by us pursuant to this Agreement as conclusive evidence of our exclusive rights in such telephone numbers, post office boxes, and directory listings and our authority to direct their transfer.

7.6 Our Option to Purchase Certain Goods. Within seven days from the date of termination or expiration of this Agreement, we and you will arrange for an inventory to be made, at your expense, of your inventory, supplies, equipment, signs, and fixtures related to the operation of the Store. We will have the option, to be exercised within 30 days after such inventory has been made, to purchase from you any or all of those items at fair market value. If the parties cannot agree on fair market value within a reasonable time and we continue to desire to purchase the items, the fair market value will be determined by three independent appraisers chosen in the following manner: you will designate one appraiser and we will designate one appraiser, and the two appraisers that you and we designate will select a third appraiser. The majority determination of the three appraisers will be binding. Each party will pay the appraiser's fee for the appraiser designated by that party. You and we will each pay 50% of the third appraiser's fee. If we exercise our option to purchase, we will have the right to set off all amounts then due from you to us or our affiliates against any payments we make to you. If we do not exercise our option to purchase, you agree to dispose of your inventory, supplies, equipment, signs, and fixtures as we direct. You may not sell any inventory, supplies, equipment, signs, or fixtures without our prior written approval.

7.7 Our Option to Assume Your Lease. You will, at our option, assign to us any interest you have in any Site Lease. If we assume your interest under any Site Lease, you will be responsible for paying rent and all other charges due under such Site Lease for all periods until the time of such assumption. If we pay any such amount on your behalf, you will reimburse us for such amount upon demand.

7.8 De-identification of the Site. If we do not exercise our option to acquire the Site Lease, you will make such modifications or alterations to the Site immediately upon termination or expiration of this Agreement that we deem necessary to distinguish the appearance of the Site from a Great American Cookies store, including, but not limited to, removing the signs, the Marks, and any Trade Dress so as to indicate to the public that you are no longer associated with us. All de-identification must be complete within 30 days after termination. If you do not comply with the requirements of this **Section 7.8**, we may enter the Store without being guilty of trespass or any other tort, for the purpose of making or causing to be made any required changes. You agree to reimburse us on demand for our expenses in making such changes.

7.9 Promote Separate Identity. You will not, directly or indirectly, in any manner, identify yourself, or any individual connected with you, as a "former "Great American Cookies" franchisee" or as otherwise having been associated with us, or use in any manner or for any purpose any of the Marks.

7.10 Comply with Noncompete. You and your Owners must comply with the covenant not to compete in **Section 5.24** (Your Covenant Not to Compete).

7.11 Injunctive and Other Relief. You acknowledge that your failure to abide by the provisions of this **Section 7** will result in irreparable harm to us, and that our remedy at law for damages will be inadequate. Accordingly, you agree that if you breach any provisions of this **Section 7**, we are entitled to injunctive relief (including the remedy of specific performance) in addition to any other remedies available at law or in equity.

Section 8 Dispute Resolution and Governing Law.

8.1 Mediation. The parties have reached this Agreement in good faith and with the belief that it is advantageous to each of them. In recognition of the strain on time, unnecessary expense and wasted resources potentially associated with litigation, and in the spirit of cooperation, the parties pledge to try to resolve any dispute amicably, without litigation. Other than an action brought by us under any of the Excluded Mediation Claims (as defined below), and with the exception of injunctive relief or specific performance actions, before the filing of any arbitration, you and we agree to mediate any dispute, controversy or claim between us and/or any of our affiliates, officers, directors, managers, shareholders, members, owners, guarantors, employees or agents (each a “Franchisor Related Party”), on the one hand, and you and/or any of your affiliates, officers, directors, managers, shareholders, members, owners, guarantors, employees or agents (each a “Franchisee Related Party”), including without limitation, in connection with any dispute, controversy or claim arising under, out of, in connection with or in relation to: (a) this Agreement; (b) the parties’ relationship; or (c) the events occurring prior to the entry into this Agreement. Good faith participation in these procedures to the greatest extent reasonably possible, despite lack of cooperation by one or more of the other parties, is a precondition to maintaining any arbitration or legal action, including any action to interpret or enforce this Agreement. This agreement to mediate shall survive any termination or expiration of this Agreement.

(a) Mediation will be conducted in Atlanta, Georgia. Persons authorized to settle the dispute must attend each mediation session in person, unless we otherwise authorize. The party seeking mediation (the “Initiating Party”) must commence mediation by sending the other party/parties a written notice of its request for mediation (the “Mediation Notice”). The Mediation Notice must specify, to the fullest extent possible, the nature of the dispute, the Initiating Party’s version of the facts surrounding the dispute, the amount of damages and the nature of any injunctive or other such relief such party claims, and must identify one or more persons with authority to settle the dispute for the Initiating Party.

(b) Upon receipt of the Mediation Notice, the parties will endeavor, in good faith, to resolve the dispute outlined in the Dispute Notice. If the parties have been unable to resolve any such dispute within twenty (20) days after the date the Mediation Notice is provided by the Initiating Party to the other party, either party may initiate a mediation procedure in accordance with this provision. The parties agree to participate in the mediation proceedings in good faith with the intention of resolving the dispute if at all possible within thirty (30) days of the notice from the party seeking to initiate the mediation procedures. The parties agree to participate in the mediation procedure to its conclusion, as set forth in this section.

(c) The mediator will advise the parties in writing of the format for the meeting or meetings. If the mediator believes it will be useful after reviewing the position papers, the mediator will give both himself or herself and the authorized person designated by each party an opportunity to hear an oral presentation of each party’s views on the matter in dispute. The mediator will assist the authorized persons to negotiate a resolution of the matter in dispute, with or without the assistance of counsel or others. To this end, the mediator is authorized both to conduct joint meetings and to attend separate private caucuses with the parties. All mediation sessions will be strictly private. The mediator must keep confidential all information learned unless specifically authorized by the party from which the information was obtained to disclose the information to the other party.

(d) The parties commit to participate in the proceedings in good faith with the intention of resolving the dispute if at all possible. The mediation may be concluded: (a) by the signing of a settlement

agreement by the parties; (b) by the mediator's declaration that the mediation is terminated; or (c) by a written declaration of either party, no earlier than at the conclusion of a full day's mediation, that the mediation is terminated. Even if the mediation is terminated without resolving the dispute, the parties agree not to terminate negotiations and not to begin any legal action or seek another remedy before the expiration of five (5) days following the mediation. A party may begin litigation within this period only if the litigation might otherwise be barred by an applicable statute of limitations or in order to request an injunction from a court of competent jurisdiction to prevent irreparable harm.

(e) The fees and expenses of the mediator shall be shared equally by the parties. The mediator may not later serve as a witness, consultant, expert or counsel for any party with respect to the dispute or any related or similar matter in which either of the parties is involved. The mediation procedure is a compromise negotiation or settlement discussion for purposes of federal and state rules of evidence. The parties agree that no stenographic, visual or audio record of the proceedings may be made. Any conduct, statement, promise, offer, view or opinion, whether oral or written, made in the course of the mediation by the parties, their agents or employees, or the mediator is confidential and shall be treated as privileged. No conduct, statement, promise, offer, view or opinion made in the mediation procedure is discoverable or admissible in evidence for any purpose, not even impeachment, in any proceeding involving either of the parties. However, evidence that would otherwise be discoverable or admissible shall not be excluded from discovery or made inadmissible simply because of its use in the mediation.

Excluded Mediation Claims. Notwithstanding anything contained in Section 8.1 to the contrary, the parties agree that the following claims will not be subject to mediation: any controversy, dispute, or claim that concerns an allegation that you have violated (or threaten to violate, or poses an imminent risk of violating):

(i) Any provision relating to use of the Marks, the System or any unauthorized use or disclosure of Proprietary Information;

(ii) Any federally or state protected intellectual property rights in the Marks, the System, or in any Proprietary Information;

(iii) Any of the restrictive covenants contained in this Agreement, including the confidentiality and non-competition covenants; or any claims to collect past due amounts owed to us and/or our affiliates.

For clarity, we are permitted to seek immediate injunctive relief in the state or federal courts in any court with personal jurisdiction over you if you are violating or threatening to violate any restrictive covenant in this Agreement or if you commit any act of trademark infringement. In such an action, we are permitted but not obligated to assert any other existing claims against you.

8.2 Forum for Litigation & Governing Law.

(a) **Forum for Litigation.** You and the Owners must file any suit against us, and we may file any suit against you, in federal or state courts located in the State of Georgia. The parties waive all questions of personal jurisdiction and venue for the purpose of carrying out this provision.

(b) **Governing Law.** This Agreement will be governed by, construed, and enforced in accordance with the laws of the State of Delaware, without regard to its conflicts of law principles.

8.3 Mutual Waiver of Jury Trial and Class Actions. You and we each irrevocably waive trial by jury in any litigation. You agree that litigation between us and you will be of our and your individual claims only. None of your claims will be litigated on a class-wide basis.

8.4 Mutual Waiver of Punitive Damages. With the exception of **Section 6.3** (Liquidated Damages), each of us waives any right to or claim of punitive, exemplary, multiple, or consequential damages against the other in litigation and agrees to be limited to the recovery of actual damages sustained.

8.5 Remedies Not Exclusive. Except as provided in **Section 6.3** (Liquidated Damages) and **Section 8.4**, no right or remedy that the parties have under this Agreement is exclusive of any other right or remedy under this Agreement or under applicable law. Each and every such remedy will be in addition to, and not in limitation of or substitution for, every other remedy available at law or in equity or by statute or otherwise.

8.6 Our Right to Injunctive Relief. Nothing in this Agreement bars our right to obtain injunctive or declaratory relief against a breach or threatened breach of this Agreement that will cause us loss or damage. You agree that we will not be required to prove actual damages or post a bond in excess of \$1,000 or other security in seeking or obtaining injunctive relief (both preliminary and permanent) and/or specific performance with respect to this Agreement.

8.7 Attorneys' Fees and Costs. You agree to reimburse us for all expenses we reasonably incur (including attorneys' fees): **(i)** to enforce the terms of this Agreement or any obligation owed to us by you and/or the Owners; and **(ii)** in the defense of any claim you and/or the Owners assert against us on which we substantially prevail in court or other formal legal proceedings. We agree to reimburse you for all expenses you reasonably incur (including attorneys' fees): **(i)** to enforce the terms of this Agreement or any obligation owed to you by us; and **(ii)** in the defense of any claim we assert against you on which you substantially prevail in court or other formal legal proceedings.

Section 9 Miscellaneous.

9.1 Entire Agreement. This Agreement and the documents referred to herein constitute the entire agreement between you and us with respect to the Store and supersede all prior discussions, understandings, representations, and agreements concerning the same subject matter. This Agreement includes the terms and conditions on the Summary Page, which are incorporated into this Agreement by this reference. Notwithstanding the foregoing, nothing in this Agreement will disclaim or require you to waive reliance on any representation we make in our most recent disclosure document (including exhibits and amendments) delivered to you or your representative.

9.2 Amendments and Modifications. This Agreement may be amended or modified only by a written document signed by each party hereto.

9.3 Waiver. Any term or condition of this Agreement may be waived at any time by the party which is entitled to the benefit of the term or condition, but such waiver must be in writing. No course of dealing or performance by any party, and no failure, omission, delay, or forbearance by any party, in whole or in part, in exercising any right, power, benefit, or remedy, will constitute a waiver of such right, power, benefit, or remedy. Our waiver of any particular default does not affect or impair our rights with respect to any subsequent default you may commit. Our waiver of a default by another franchisee does not affect or impair our right to demand your strict compliance with the terms of this Agreement. We have no obligation to deal with similarly situated franchisees in the same manner. Our acceptance of any payments due from you does not waive any prior defaults.

9.4 Importance of Timely Performance. Time is of the essence in this Agreement.

9.5 Headings. The headings in this Agreement are for convenience of reference and are not a part of this Agreement and will not affect the meaning or construction of any of its provisions.

9.6 Severability. Each provision of this Agreement is severable from the others. If any provision of this Agreement or any of the documents executed in conjunction with this Agreement is for any reason

determined by a court to be invalid, illegal, or unenforceable, the invalidity, illegality, or unenforceability will not affect any other remaining provisions of this Agreement or any other document. The remaining provisions will continue to be given full force and effect and bind us and you.

9.7 Applicable State Law Controlling. If the termination, renewal, or other provisions set forth in this Agreement are inconsistent with any applicable state statute, in effect as of the Effective Date, governing the relationship of franchisors and franchisees, the provisions of such statute will apply hereto, but only to the extent of such inconsistency.

9.8 Survival. Each provision of this Agreement that expressly or by reasonable implication is to be performed, in whole or in part, after the expiration, termination, or Transfer of this Agreement will survive such expiration, termination, or Transfer, including, but not limited to, **Sections 5.12** (Intellectual Property), **5.22** (Proprietary Information), **5.23** (Indemnification), **5.24** (Your Covenant Not to Compete), and **7** (Your Obligations Upon Expiration or Termination).

9.9 Consent. Whenever our prior written approval or consent is required under this Agreement, you agree to make a timely written request to us for such consent. Our approval or consent must be in writing and signed by an authorized officer to be effective.

9.10 Independent Contractor Relationship. This Agreement does not create, nor does any conduct by us create, a fiduciary or other special relationship or make you or us an agent, legal representative, joint venturer, partner, employee or servant of each other for any purpose. You are not authorized to make any contract, agreement, warranty, or representation on our behalf, or to create any obligation, express or implied, on our behalf. During the Term, you agree to hold yourself out to the public as an independent contractor operating your Store under license from us, and you agree to post a notice to that effect pursuant to **Section 5.12(a)** (Marks and Trade Dress) and, as we direct, in your marketing and on your contracts, forms, stationery, and promotional materials. Neither this Agreement nor our course of conduct is intended, nor may anything in this Agreement (nor our course of conduct) be construed to state or imply that we are the employer of your employees and/or independent contractors, nor vice versa.

9.11 Notices. All notices and other communications required or permitted under this Agreement will be in writing and will be given by one of the following methods of delivery: **(i)** personally; **(ii)** by certified or registered mail, postage prepaid; or **(iii)** by overnight delivery service. Notices to you will be sent to the address set forth on the Summary Page. Notices to us must be sent to:

FAT Brands, Inc.
9720 Wilshire Boulevard Suite 500
Beverly Hills, California 90212
Attn: Legal Counsel

Either party may change its mailing address by giving notice to the other party. Notices will be deemed received the same day when delivered personally, or upon attempted delivery when sent by registered or certified mail or overnight delivery service.

9.12 Execution in Counterparts. This Agreement may be executed and delivered by electronic means and in two or more counterparts, each of which will be deemed an original, and all of which will constitute one and the same instrument.

9.13 Successors and Assigns. Except as expressly otherwise provided herein, this Agreement is binding upon and will inure to the benefit of the parties and their respective heirs, executors, legal representatives, successors, and permitted assigns.

9.14 No Third Party Beneficiaries. Except as expressly otherwise provided herein, no third party shall have the right to claim any of the benefits conferred under this Agreement.

9.15 Additional Terms; Inconsistent Terms. The parties may provide additional terms by including the terms on the Summary Page. To the extent that any provisions of the Summary Page are in direct conflict with the provisions of this Agreement, the provisions of the Summary Page shall control.

Section 10 Your Representations and Acknowledgments.

You and the Owners represent, warrant, and acknowledge as follows:

10.1 Truth of Information. The information (including without limitation all personal and financial information) that you and your Owners have furnished or will furnish to us relating to the subject of this Agreement is true and correct in all material respects and includes all material facts necessary to make such information not misleading in light of the circumstances when made.

10.2 Due Authority. This Agreement has been duly authorized and executed by you or on your behalf and constitutes your valid and binding obligation, enforceable in accordance with its terms, subject to applicable bankruptcy, moratorium, insolvency, receivership, and other similar laws affecting the rights of creditors generally.

10.3 Terrorist Acts. You acknowledge that under applicable U.S. law, including, without limitation, Executive Order 13224, signed on September 23, 2001 (“**Order**”), we are prohibited from engaging in any transaction with any person engaged in, or with a person aiding any person engaged in, acts of terrorism, as defined in the Order. Accordingly, you represent and warrant to us that, as of the date of this Agreement, neither you nor any person holding any ownership interest in you, controlled by you, or under common control with you is designated under the Order as a person with whom business may not be transacted by us, and that you: **(i)** do not, and hereafter will not, engage in any terrorist activity; **(ii)** are not affiliated with and do not support any individual or Entity engaged in, contemplating, or supporting terrorist activity; and **(iii)** are not acquiring the rights granted under this Agreement with the intent to generate funds to channel to any individual or Entity engaged in, contemplating, or supporting terrorist activity, or to otherwise support or further any terrorist activity.

10.4 Independent Investigation. You have conducted an independent investigation of the business venture contemplated by this Agreement and recognize that it involves business risks and that your results will be largely dependent upon your own efforts and ability. You have been accorded ample time to consult with your own legal counsel and other advisors about the potential risks and benefits of entering into this Agreement, and we have advised you to do so.

10.5 Timely Receipt of Agreement and Disclosure Document. You have received an execution ready copy of this Agreement at least seven calendar days before you executed this Agreement or any related agreements or paid any consideration to us. You have also received a Franchise Disclosure Document (the “**Disclosure Document**”) required by applicable state and/or federal laws, including a form of this Agreement, at least 14 calendar days (or such longer time period as required by applicable state law) before you executed this Agreement or any related agreements or paid any consideration to us. You have reviewed this Agreement and the Disclosure Document and have been given ample opportunity to consult with, and ask questions of, our representatives regarding the documents.

10.6 Financial Performance Representations. Except as may be stated in the Disclosure Document, neither we, nor any of our affiliates, nor any of our or our affiliates’ officers, agents, employees, or representatives have made any representation to you, express or implied, as to the historical revenues, earnings, or profitability of any Great American Cookies store or the anticipated revenues, earnings, or profitability of the business subject to the License or any other business operated by us, our licensees, our franchisees, or our

affiliates. In entering into this Agreement, you are not relying upon any information furnished by us or our representatives other than the information contained in this Agreement and the Disclosure Document.

IN WITNESS WHEREOF, each of the undersigned has executed this Agreement as of the Effective Date.

IF YOU ARE AN INDIVIDUAL: PLEASE SIGN BELOW.

GAC FRANCHISING, LLC

By: _____
Name: _____ [NAME OF FRANCHISEE]
Title: _____

IF YOU ARE A CORPORATION OR LIMITED LIABILITY COMPANY: THE OPERATING PRINCIPAL MUST SIGN THIS AGREEMENT ON BEHALF OF THE CORPORATION OR LLC. IN ADDITION, THE AGREEMENT MUST BE GUARANTEED BY THE OPERATING PRINCIPAL AND ALL OTHER OWNERS OF AN EQUITY INTEREST IN THE COMPANY AND THEIR SPOUSES, ON THE GUARANTEE FORM ATTACHED TO THIS AGREEMENT.

GAC FRANCHISING, LLC

[INSERT YOUR ENTITY NAME]

By: _____ By: _____
Name: _____ Name: _____
Title: _____ Title: _____

IF YOU ARE A PARTNERSHIP: ALL PARTNERS MUST SIGN THIS AGREEMENT. IN ADDITION, THE AGREEMENT MUST BE GUARANTEED BY ALL PARTNERS AND THEIR SPOUSES, ON THE GUARANTEE FORM ATTACHED TO THIS AGREEMENT.

GAC FRANCHISING, LLC

[INSERT YOUR PARTNERSHIP NAME]

By: _____ By: _____
Name: _____ Name: _____
Title: _____ Title: _____

By: _____
Name: _____
Title: _____

GAC FRANCHISING, LLC
PAYMENT AND PERFORMANCE GUARANTEE

In order to induce GAC Franchising, LLC. (“**Franchisor**”) to enter into a Great American Cookies Franchise Agreement (the “**Franchise Agreement**”) by and between Franchisor and the Franchisee named in the Franchise Agreement to which this Payment and Performance Guarantee (the “**Guarantee**”) is attached (“**Franchisee**”), the undersigned (collectively referred to as the “**Guarantors**” and individually referred to as a “**Guarantor**”) hereby covenant and agree as follows:

1. Guarantee of Payment and Performance. The Guarantors jointly and severally unconditionally guarantee to Franchisor and its affiliates the payment and performance when due, whether by acceleration or otherwise, of all obligations, indebtedness, and liabilities of Franchisee to Franchisor, direct or indirect, absolute or contingent, of every kind and nature, whether now existing or incurred from time to time hereafter, whether incurred pursuant to the Franchise Agreement, the Equipment Promissory Note (if applicable) or otherwise, together with any extension, renewal, or modification thereof in whole or in part (the “**Guaranteed Liabilities**”). The Guarantors agree that if any of the Guaranteed Liabilities are not so paid or performed by Franchisee when due, the Guarantors will immediately do so. The Guarantors further agree to pay all expenses (including reasonable attorneys’ fees) paid or incurred in endeavoring to enforce this Guarantee or the payment of any Guaranteed Liabilities. The Guarantors represent and agree that they have each reviewed a copy of the Franchise Agreement, have had the opportunity to consult with counsel and fully understand the meaning and import of this Guarantee.

2. Waivers by Guarantors. The Guarantors waive presentment, demand, notice of dishonor, protest, and all other notices whatsoever, including without limitation notices of acceptance hereof, of the existence or creation of any Guaranteed Liabilities, of the amounts and terms thereof, of all defaults, disputes, or controversies between Franchisor and Franchisee and of the settlement, compromise, or adjustment thereof. This Guarantee is primary and not secondary, and will be enforceable without Franchisor having to proceed first against Franchisee or against any or all of the Guarantors or against any other security for the Guaranteed Liabilities. This Guarantee will be effective regardless of the insolvency of Franchisee by operation of law, any reorganization, merger, or consolidation of Franchisee, or any change in the ownership of Franchisee. The Guarantors represent and agree that they have each reviewed a copy of the Franchise Agreement and have had the opportunity to consult with counsel to understand the meaning and import of the Franchise Agreement and this Guarantee.

3. Term: No Waiver. This Guarantee will be irrevocable, absolute, and unconditional and will remain in full force and effect as to each of the Guarantors until the later of **(i)** such time as all Guaranteed Liabilities of Franchisee to Franchisor and its affiliates have been paid and satisfied in full, or **(ii)** the Franchise Agreement and all obligations of Franchisee thereunder expire. No delay or failure on the part of Franchisor in the exercise of any right or remedy will operate as a waiver thereof, and no single or partial exercise by Franchisor of any right or remedy will preclude other further exercise of such right or any other right or remedy.

4. Other Covenants. Each of the Guarantors agrees to comply with the provisions of **Sections 5.12** (Intellectual Property), **5.21** (Inspection), **5.22** (Proprietary Information), **5.23** (Indemnification), and **5.24** (Your Covenant Not to Compete) of the Franchise Agreement as though each such Guarantor were the “Franchisee” named in the Franchise Agreement and agrees that the undersigned will take any and all actions as may be necessary or appropriate to cause Franchisee to comply with the Franchise Agreement and will not take any action that would cause Franchisee to be in breach of the Franchise Agreement.

5. Dispute Resolution. **Section 8** (Dispute Resolution, Mediation and Governing Law) of the Franchise Agreement is hereby incorporated herein by reference and will be applicable to any all disputes between Franchisor and any of the Guarantors, as though Guarantor were the “Franchisee” referred to in the

Franchise Agreement, except that any suit that we file against any Guarantor also may be filed in any court of competent jurisdiction in which our principal place of business is then located or in any court of competent jurisdiction in which a Guarantor then resides.

6. Miscellaneous. This Guarantee will be binding upon the Guarantors and their respective heirs, executors, successors, and assigns, and will inure to the benefit of Franchisor and its successors and assigns.

IN WITNESS WHEREOF, the undersigned Guarantors have caused this Guarantee to be duly executed as of the day and year first above written.

Guarantor Number 1

Witness No. 1:

Signature

Print Name:

Signature

Print Name:

Witness No. 2:

Address:

Signature

Print Name:

Guarantor Number 1 – Spouse Guarantee

Witness No. 1:

Signature

Print Name:

Signature

Print Name:

Witness No. 2:

Address:

Signature

Print Name:

Guarantor Number 2

Witness No. 1:

Signature

Print Name:

Signature

Print Name:

Witness No. 2:

Address:

Signature

Print Name:

Guarantor Number 2 – Spouse Guarantee

Witness No. 1:

Signature

Print Name:

Signature

Print Name:

Witness No. 2:

Address:

Signature

Print Name:

Guarantor Number 3

Witness No. 1:

Signature

Print Name: _____

Signature

Print Name: _____

Witness No. 2:

Address: _____

Signature

Print Name: _____

Guarantor Number 3 – Spouse Guarantee

Witness No. 1:

Signature

Print Name: _____

Signature

Print Name: _____

Witness No. 2:

Address: _____

Signature

Print Name: _____

Guarantor Number 4

Witness No. 1:

Signature

Print Name: _____

Signature

Print Name: _____

Witness No. 2:

Address: _____

Signature

Print Name: _____

Guarantor Number 4 – Spouse Guarantee

Witness No. 1:

Signature

Print Name: _____

Signature

Print Name: _____

Witness No. 2:

Address: _____

Signature

Print Name: _____

**APPENDIX A
TO THE
FRANCHISE AGREEMENT**

MARKS

(Subject to Franchisor's Rights with Regards to the Marks in the Franchise Agreement)

Trademark
GREAT AMERICAN COOKIES
GREAT AMERICAN COOKIES and Design 

APPENDIX B TO THE FRANCHISE AGREEMENT

LEASE RIDER

THIS LEASE RIDER is entered into this _____ day of _____, 20____ by and between GAC Franchising, LLC ("Company"), _____ ("Franchisee"), and _____ ("Landlord").

WHEREAS, Company and Franchisee are parties to a Franchise Agreement dated _____, 20____ (the "**Franchise Agreement**"); and

WHEREAS, the Franchise Agreement provides that Franchisee will operate a Great American Cookies retail store ("**Store**") at a location that Franchisee selects and Company accepts; and

WHEREAS, Franchisee and Landlord propose to enter into the lease to which this Rider is attached (the "**Lease**"), pursuant to which Franchisee will occupy premises located at _____

(the "**Premises**") for the purpose of constructing and operating the Store in accordance with the Franchise Agreement; and

WHEREAS, the Franchise Agreement provides that, as a condition to Company's authorizing Franchisee to enter into the Lease, the parties must execute this Lease Rider;

NOW, THEREFORE, in consideration of the mutual undertakings and commitments set forth in this Rider and in the Franchise Agreement, the receipt and sufficiency of which the parties acknowledge, the parties agree as follows:

During the term of the Franchise Agreement, Franchisee will be permitted to use the Premises for the operation of the Store and for no other purpose.

Subject to applicable zoning laws and deed restrictions, Landlord consents to Franchisee's installation and use of such trademarks, service marks, signs, decor items, color schemes, and related components of the Great American Cookies system as Company may from time to time prescribe for the Store.

Landlord agrees to promptly and timely furnish Company with copies of all letters and notices, including but not limited to notifications relating to extensions, renewals, and pre-emptive expirations, it sends to Franchisee pertaining to the Lease and the Premises.

Company will have the right, but not the obligation, without being guilty of trespass or any other crime or tort, to enter the Premises at any time or from time to time **(i)** to make any modification or alteration it considers necessary to protect the Great American Cookies system and marks, **(ii)** to cure any default under the Franchise Agreement or under the Lease, or **(iii)** to remove the distinctive elements of the Great American Cookies trade dress upon the Franchise Agreement's expiration or termination. Neither Company nor Landlord will be responsible to Franchisee for any damages Franchisee might sustain as a result of action Company takes in accordance with this provision. Company will reasonably repair or reasonably reimburse Landlord for the cost of damage to the Premises' walls, floor or ceiling resulting from Company's removal of trade dress items and other property from the Premises.

Franchisee will be permitted to assign the Lease to Company or its designee, in Company's sole right and discretion, and Landlord consents to such an assignment and agrees not to impose any assignment fee or similar change, or to increase or accelerate rent under the Lease, in connection with such an assignment.

If Franchisee assigns the Lease to Company or its designee in accordance with the preceding paragraph, the assignee must assume all obligations of Franchisee under the Lease from and after the date of assignment, but will have no obligation to pay any delinquent rent or to cure any other default under the Lease that occurred or existed prior to the date of the assignment.

Franchisee may not assign the Lease or sublet the Premises without Company's prior written consent, and Landlord will not consent to an assignment or subletting by Franchisee without first verifying that Company has given its written consent to Franchisee's proposed assignment or subletting.

Landlord and Franchisee will not amend or modify the Lease in any manner that could materially affect any of the provisions or requirements of this Lease Rider without Company's prior written consent.

The provisions of this Lease Rider will supersede and control any conflicting provisions of the Lease.

Landlord acknowledges that Company is not a party to the Lease and will have no liability or responsibility under the Lease unless and until the Lease is assigned to, and assumed by, Company.

IN WITNESS WHEREOF, the parties have executed this Lease Rider of the date first above written:

COMPANY:

FRANCHISEE:

GAC FRANCHISING, LLC

By: _____
Name: _____
Title: _____

By: _____
Name: _____
Title: _____

LANDLORD:

By: _____
Name: _____
Title: _____

**APPENDIX C TO THE FRANCHISE AGREEMENT
ACH AUTHORIZATION FORM**

APPENDIX C TO THE FRANCHISE AGREEMENT
ACH Authorization Form

Instructions

To authorize GFG Management, LLC, or its affiliates ("GFGM"), to deduct certain amounts by automatic deduction, please complete the following steps:

1. Complete this form. If your account is a joint account both account holder must sign this form.
2. Attach a voided, unsigned check to the form.
3. Return the original executed form and a voided check (no deposit slips) to GFG Management, LLC – Attention: ACH Department, via facsimile or pdf delivery to 770-514-4903 or ACH@gfgmanagement.com
4. Retain a copy of this form for your files.

I (we) hereby authorize GFGM to initiate debit entries to my (our) account in the entity named below ("institution") and I (we) authorize the institution to accept and to debit the amount of such entries to my (our) account for affiliated produced product I purchase, and royalties and marketing fund contributions based on reported sales or good faith estimates of such amounts if no reporting is provided and any other amount owed to GFGM or its affiliates.

This authorization is to remain in full force and effect until I revoke the agreement as hereinafter provided. Any revocation shall not be effective until GFGM has received written notification from me of my desire to terminate this agreement in such a time and in such a manner as to give GFGM a reasonable opportunity to act on it.

Franchisee Information:

Names(s) of Owners		Telephone Number
Business Entity Name, if applicable (Inc, or LLC or DBA)		
Email address for invoices & statements		
Please check (✓) the franchise brand(s) this authorization applies to: ☐ MaggiesMoo's ☐ Pretzelmaker/Pretzel Time ☐ Marble Slab Creamery ☐ Great American Cookies ☐ Hot Dog On A Stick		Please list store/location numbers this authorization applies to: (Fill out multiple forms if extra space is needed.)

Financial Institution Information

Name (Name of bank, credit union, etc:)											
Branch Address											
City, State, Zip											
Transit/ABA/Routing number (nine digits, between the @ marks)											
Account type (please ✓ one)	<table border="1"><tr><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr></table>										
Account Number (between @ and * mark)	☐ Checking ☐ Savings										

Primary Account Holder's Name (Print)	Authorized Signature
Joint Account Holder's Name (Print)	Authorized Signature
Date of Authorization	

Please return completed original form to:

GFG Management LLC
9720 Wilshire Boulevard Suite 500
Beverly Hills, CA 90212
Fax: 770-514-4921 or
Email to: ach@gfgmanagement.com

**APPENDIX D
TO THE
FRANCHISE AGREEMENT

SATELLITE ADDENDUM**

THIS ADDENDUM (this “**Addendum**”) is made and entered into as of the date set forth on **Exhibit A** attached hereto (the “**Effective Date**”), by and between **GAC FRANCHISING, LLC**, a Delaware limited liability company (“**we**,” “**us**,” or “**our**”), and the person or entity identified on the Summary Page the franchisee (“**Franchisee**,” “**you**,” or “**your**”).

RECITALS

A. We and you signed a franchise agreement on the date set forth on the Summary Page (the “**Agreement**”) granting you the right to operate a Great American Cookies Store at the location specified on the Summary Page (the “**Store**”). In this Addendum, the shopping center, mall, or venue in which the Store is located is referred to as the “**Center**.”

B. As part of your operation of the Store within the Center, you desire to sell approved cookies and other products from one or more facilities (such as kiosks, carts, wagons and similar facilities) that you will operate within the Center but away from the Store’s premises which will not include baking facilities necessary to prepare the products (“**Satellites**”). “**Satellites**” do not include promotional or seasonal decorating or display tables.

C. We are willing to allow you to operate one or more Satellites within the Center in accordance with the terms and conditions of this Addendum and the Agreement.

NOW, THEREFORE, for and in consideration of the foregoing promises and the covenants and agreements contained herein, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. Rights Granted.

Upon the terms and conditions of this Addendum, we grant you the right to operate Satellites at the locations within the Center specified on **Exhibit A** for a term beginning on the Effective Date and ending on the date that is specified on **Exhibit A** (the “**Termination Date**”). Your right to operate Satellites, however, is subject to the consent of, and conditions imposed by, the Center’s landlord. If the Center’s landlord withdraws its consent to the operation of one or more Satellites within the Center, you must cease operating them immediately. Except for a Satellite authorized in your Franchise Agreement, if any, you may not operate any Satellite unless it is specifically identified in **Exhibit A** and operated exclusively in the Center. This Addendum does not give you any right to operate a Satellite that includes baking facilities or to operate an off-site baking facility.

2. Satellite Fee.

For each Satellite that you open and operate, you must pay us the satellite fee specified on **Exhibit A** (the “**Satellite Fee**”), which shall be the Satellite Fee being charged by us at the time of execution of this Agreement. The Satellite Fees for your initial Satellites are due upon execution of this Addendum. The Satellite Fees are paid in consideration of the rights granted in **Section 1**

(Rights Granted) and will be deemed fully earned at the time paid. You acknowledge that we have no obligation to refund the Satellite Fees, in whole or in part, for any reason.

3. Additional Satellites.

We and you may mutually agree in writing to allow you to operate additional Satellites within the Center, but we have no obligation to grant the rights to operate such additional Satellites. If we agree to allow you to operate additional Satellites, you must pay to us the applicable Satellite Fee before we amend **Exhibit A** to include the new location.

4. Operation of Satellites.

This Addendum, including **Exhibit A**, is an integral part of the Agreement, and all of our and your rights and obligations under the Agreement will apply to the Satellites that you operate under this Addendum. You are responsible for developing any and all Satellites and must comply with all standards and specifications that we prescribe to protect the image and goodwill of the Satellites, the Store, and the Marks. You must purchase any components of or equipment for a Satellite from a supplier that we designate. You may not begin operating a Satellite until we have notified you in writing that it meets our standards and specifications. You are responsible for any additional insurance coverage required for the Satellites and all other expenses required to operate the Satellites. Your Store (or an Off-Site Baking Facility) must supply the Satellites with all of their inventory of products and must deliver fresh products as frequently as we require.

5. Reporting, Bookkeeping, and Records.

Your Net Sales from the Satellites must be reported separately from, but at the same time and in the same manner as, your Net Sales for the Store for purposes of computing the Royalty Fee you must pay us under **Section 3.2** of the Agreement and the Marketing Fee you must pay us under **Section 3.3** of the Agreement. You must maintain separate books, records, and accounts for the Satellites. If requested by us, you must submit to us separate operating statements, financial statements, operational reports, and other information required to be reported under the Agreement for the Satellites.

6. Termination and Successor Term.

If an Event of Default occurs under the Agreement or this Addendum with respect to your operation of either the Store or any of the Satellites, we may, at our election and without notice or demand of any kind, declare this Addendum and any and all other rights granted under this Addendum to be immediately terminated and, except as otherwise provided herein, of no further notice or effect, whether or not we have also terminated the Agreement. This Addendum will automatically terminate if the Agreement is terminated or expires. We have the right to terminate this Addendum if we decide to establish or allow you or other franchises to establish other Stores within the Center.

Upon the expiration of the initial term of the Agreement, if you are in good standing and not in default under this Addendum, you may, at your option, obtain one additional successor term of ten years by (a) complying with all of the successor conditions contained in Section 2.2 of the Agreement, and (b) paying a successor fee equal to \$2,500.

7. Your Obligations Upon Expiration or Termination.

If this Addendum expires or terminates while the Agreement remains in effect, you must de-identify the Satellites pursuant to **Section 7.8** (De-Identification of the Site) of the Agreement. In addition, we will have the option to purchase goods related to the Satellites in accordance with the terms of **Section 7.6** (Our Option to Purchase Certain Goods) of the Agreement. If this Addendum expires or terminates in conjunction with the expiration or termination of the Agreement, each of the provisions of **Section 7** (Your Obligations Upon Expiration or Termination) of the Agreement will apply to the Satellites.

8. Defined Terms; Effect on Agreement.

Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Agreement. Except as expressly modified by this Addendum, the Agreement remains unmodified and in full force and effect.

[Signature Page Follows]

IN WITNESS WHEREOF, each of the undersigned has executed this Agreement under seal as of the Effective Date.

IF YOU ARE AN INDIVIDUAL: PLEASE SIGN BELOW.

GAC FRANCHISING, LLC

By: _____ [NAME OF FRANCHISEE]
Name: _____
Title: _____ Date: _____

IF YOU ARE A CORPORATION OR LIMITED LIABILITY COMPANY: THE OPERATING PRINCIPAL MUST SIGN THIS AGREEMENT ON BEHALF OF THE CORPORATION OR LLC. IN ADDITION, THE AGREEMENT MUST BE GUARANTEED BY THE OPERATING PRINCIPAL AND ALL OTHER OWNERS OF AN EQUITY INTEREST IN THE COMPANY AND THEIR SPOUSES, ON THE GUARANTEE FORM ATTACHED TO THIS AGREEMENT.

GAC FRANCHISING, LLC

[INSERT YOUR ENTITY NAME]
By: _____ By: _____
Name: _____ Name: _____
Title: _____ Title: _____

IF YOU ARE A PARTNERSHIP: ALL PARTNERS MUST SIGN THIS AGREEMENT. IN ADDITION, THE AGREEMENT MUST BE GUARANTEED BY ALL PARTNERS AND THEIR SPOUSES, ON THE GUARANTEE FORM ATTACHED TO THIS AGREEMENT.

GAC FRANCHISING, LLC

[INSERT YOUR PARTNERSHIP NAME]
By: _____ By: _____
Name: _____ Name: _____
Title: _____ Title: _____

By: _____
Name: _____
Title: _____

APPENDIX A
TO
SATELLITE ADDENDUM
TO GREAT AMERICAN COOKIES® FRANCHISE AGREEMENT

1. Effective Date: _____
2. Franchisee's Name: _____
3. Date of Franchise Agreement: _____
4. Location of Store: _____
- _____
5. Name of Center: _____
6. Locations of Satellites (Section 1):
- #1: _____
- #2: _____
- #3: _____
7. Termination Date (Section 1): _____
8. Satellite Fee Per Location (Section 2): _____

Initials: _____(GAC Franchising, LLC) _____(Franchisee)

Date (if different from Effective Date): _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES FRANCHISE AGREEMENT
REQUIRED FOR CALIFORNIA FRANCHISEES**

This Addendum to the Great American Cookies Franchise Agreement dated _____ (“**Franchise Agreement**”) between GAC Franchising, LLC (“**we,**” “**us,**” or “**our**”) and _____ (“**Franchisee,**” “**you,**” or “**your**”) is entered into simultaneously with the execution of the Franchise Agreement.

1. Section 5.24(b) of the Franchise Agreement is replaced with the following:

(b) After Termination, Expiration, or Transfer. For one year after the expiration or termination of this Agreement or an approved Transfer to a new franchisee, you and your Owners may not, without our prior written consent, **(i)** directly or indirectly own, manage, engage in, be employed by, advise, make loans to, or have any other interest in any Competitive Business that is (or is intended to be) located within a five-mile radius of your Store, or **(ii)** use any vendor relationship established through your association with us for any purpose. With respect to the Owners, the time period in this Section 5.24(b) will run from the expiration, termination, or Transfer of this Agreement or from the termination of the Owner’s relationship with you, whichever occurs first. This provision may not be enforceable under California law.

2. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Franchise Agreement.
3. Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES FRANCHISE AGREEMENT
REQUIRED FOR HAWAII FRANCHISEES**

This Addendum to the Great American Cookies Franchise Agreement dated _____. (“**Franchise Agreement**”) between GAC Franchising, LLC (“**we,**” “**us,**” or “**our**”) and _____ (“**Franchisee,**” “**you,**” or “**your**”) is entered into simultaneously with the execution of the Franchise Agreement.

1. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Franchise Agreement.
2. Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

By: _____

Print Name: _____

Title: _____

FRANCHISEE:

By: _____

Print Name: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES FRANCHISE AGREEMENT
REQUIRED FOR ILLINOIS FRANCHISEES**

This Addendum to the Great American Cookies Franchise Agreement dated _____ (“**Franchise Agreement**”) between GAC Franchising, LLC (“**we**,” “**us**,” or “**our**”) and _____ (“**Franchisee**,” “**you**,” or “**your**”) is entered into simultaneously with the execution of the Franchise Agreement.

1. The following sentence is added to the end of Section 2.2:

The parties’ rights on non-renewal may be affected by Illinois law, 815 ILCS 705/19 and 705/20.

2. The following sentence is added to the end of Section 6.2:

The conditions under which the franchise can be terminated may be affected by Illinois law, 815 ILCS 705/19 and 705/20.

3. The following sentence is added to the end of Section 8.1:

Section 4 of the Illinois Franchise Disclosure Act provides that any provision in a franchise agreement which designates jurisdiction or venue in a forum outside of Illinois is void with respect to any cause of action which otherwise is enforceable in Illinois.

4. The following sentence is added to the end of Section 8.2:

Notwithstanding the foregoing, Illinois law shall govern this Agreement.

5. The following sentence is added to the end of Section 9.1:

In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

6. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Franchise Agreement.

Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect. for any reason.

GAC FRANCHISING, LLC:

FRANCHISEE:

By:

By:

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES FRANCHISE AGREEMENT
REQUIRED FOR INDIANA FRANCHISEES**

This Addendum to the Great American Cookies Franchise Agreement dated _____ (“**Franchise Agreement**”) between GAC Franchising, LLC (“**we,**” “**us,**” or “**our**”) and _____ (“**Franchisee,**” “**you,**” or “**your**”) is entered into simultaneously with the execution of the Franchise Agreement.

1. The following sentence is added to the end of Sections 2.2(d), 3.1, and 5.25(c)(iv):

This release shall not apply to any liability under the Indiana Deceptive Franchise Practices Law.

2. The following sentence is added to the end of Section 8.1:

Notwithstanding the foregoing, you may bring a lawsuit in Indiana for claims arising under the Indiana Deceptive Franchise Practices Law.

3. The following sentence is added to the end of Section 8.2:

Notwithstanding the foregoing, the Indiana Deceptive Franchise Practices Law shall govern any claim arising under that law.

4. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Franchise Agreement.

5. Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES FRANCHISE AGREEMENT
REQUIRED FOR MARYLAND FRANCHISEES**

This Addendum to the Great American Cookies Franchise Agreement dated _____ (“**Franchise Agreement**”) between GAC Franchising, LLC (“**we,**” “**us,**” or “**our**”) and _____ (“**Franchisee,**” “**you,**” or “**your**”) is entered into simultaneously with the execution of the Franchise Agreement.

1. The following sentence is added to the end of Sections 2.2(d), 3.1, and 5.25(c)(iv):

This release shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law.

2. The following sentence is added to the end of Section 8.1:

Notwithstanding the foregoing, you may bring a lawsuit in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law.

3. The following sentence is added to the end of Section 10:

Section 14-226 of the Maryland Franchise Registration and Disclosure Law prohibits a franchisor from requiring a prospective franchisee to assent to any release, estoppel, or waiver of liability as a condition of purchasing a franchise. Representations in this Agreement are not intended to, nor shall they act as a release, estoppel, or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

4. This Franchise Agreement provides that disputes are resolved through arbitration. A Maryland franchise regulation states that it is an unfair or deceptive practice to require a franchisee to waive its right to file a lawsuit in Maryland claiming a violation of the Maryland Franchise Law. In light of the Federal Arbitration Act, there is some dispute as to whether this forum selection requirement is legally enforceable.

5. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Franchise Agreement.

Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES FRANCHISE AGREEMENT
REQUIRED FOR MINNESOTA FRANCHISEES**

This Addendum to the Great American Cookies Franchise Agreement dated _____ (“**Franchise Agreement**”) between GAC Franchising, LLC (“**we**,” “**us**,” or “**our**”) and _____ (“**Franchisee**,” “**you**,” or “**your**”) is entered into simultaneously with the execution of the Franchise Agreement.

1. The following sentence is added to the end of Sections 2.2(d) , 3.1, and 5.25(c)(iv):

Notwithstanding the foregoing, you will not be required to assent to a release, assignment, novation, or waiver that would relieve any person from liability imposed by Minnesota Statute §§ 80C.01 - 80C.22.

2. The following sentence is added to the end of Section 2.2:

With respect to franchises governed by Minnesota law, we will comply with Minnesota Statute § 80C.14, Subdivision 3, 4, and 5 which requires, except in certain cases, that a franchisee be given 180 days notice for non-renewal of franchise agreements.

3. The following sentence is added to the end of Section 5.12:

Notwithstanding the foregoing, we will indemnify you against liability to a third party resulting from claims that your use of a Mark infringes trademark rights of a third party, provided that we will not indemnify against the consequences of your use of the Marks unless the use is in accordance with the requirements of this Agreement and the System.

4. The following sentence is added to the end of Section 6.2:

With respect to franchises governed by Minnesota law, we will comply with Minnesota Statute § 80C.14, Subdivision 3, 4, and 5 which requires, except in certain cases, that a franchisee be given 90 days notice of termination (with 60 days to cure).

5. The following sentence is added to the end of Sections 6.3 and 8.4:

Any provision that requires you to consent to liquidated damages, termination penalties, or judgment notes may not be enforceable under Minnesota law.

6. The following sentences are added to the end of Sections 8.1 and 8.2:

Minnesota Statute § 80C.21 and Minnesota Rule 2860.4400J prohibit us from requiring litigation to be conducted outside Minnesota. In addition, nothing in the offering circular or Franchise Agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

7. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Franchise Agreement.

8. Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

By: _____

Print Name: _____

Title: _____

FRANCHISEE:

By: _____

Print Name: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES FRANCHISE AGREEMENT
REQUIRED FOR NEW YORK FRANCHISEES**

This Addendum to the Great American Cookies Franchise Agreement dated _____ (“**Franchise Agreement**”) between GAC Franchising, LLC (“**we,**” “**us,**” or “**our**”) and _____ (“**Franchisee,**” “**you,**” or “**your**”) is entered into simultaneously with the execution of the Franchise Agreement.

1. Any provision in the Franchise Agreement that is inconsistent with the New York General Business Law, Article 33, Sections 680 – 695, may not be enforceable.

2. The following sentence is added to the end of Sections 2.2(d) , 3.1, and 5.25(c)(iv):

Any provision in this Agreement requiring you to sign a general release of claims against us does not release any claim you may have under New York General Business Law, Article 33, Sections 680-695.

3. The following sentence is added to Section 4.10:

We will not assign our rights under this Agreement, except to an assignee who in our good faith and judgment is willing and able to assume our obligations under this Agreement.

4. The following sentence is added to the end of Sections 7.11 and 8.6:

Our right to obtain injunctive relief exists only after proper proofs are made and the appropriate authority has granted such relief.

5. The following sentence is added to the end of Section 8.2:

Notwithstanding the foregoing, the New York Franchises Law shall govern any claim arising under that law.

6. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Franchise Agreement.

Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES FRANCHISE AGREEMENT
REQUIRED FOR NORTH DAKOTA FRANCHISEES**

This Addendum to the Great American Cookies Franchise Agreement dated _____ (“**Franchise Agreement**”) between GAC Franchising, LLC (“**we,**” “**us,**” or “**our**”) and _____ (“**Franchisee,**” “**you,**” or “**your**”) is entered into simultaneously with the execution of the Franchise Agreement.

1. The following sentence is added to the end of Sections 2.2(d) , 3.1, and 5.25(c)(iv):

The release required by this Section will not apply to any claim you may have under the North Dakota Franchise Investment Law.

2. The following sentence is added to the end of Section 5.24:

If any of the above provisions in this Section 5.24 concerning restrictions on competition are inconsistent with the North Dakota Franchise Investment Law or the Rules and Regulations promulgated thereunder, then the North Dakota laws shall apply.

3. The following sentence is added to the end of Sections 6.3 and 8.4:

North Dakota law prohibits us from requiring you to consent to pay liquidated damages.

4. The following sentence is added to the end of Sections 8.1, 8.2, and 8.3:

Pursuant to the North Dakota Franchise Investment Law, any provision requiring franchisees to consent to mediation outside of North Dakota, consent to jurisdiction of courts outside North Dakota, consent to the application of laws of a state other than North Dakota, or consent to a waiver of trial by jury is void.

5. The following sentence is added to the end of Section 8.4:

Pursuant to the North Dakota Franchise Investment Law, any provision requiring franchisees to consent to a waiver of exemplary and punitive damages is void.

6. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Franchise Agreement.

Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES FRANCHISE AGREEMENT
REQUIRED FOR RHODE ISLAND FRANCHISEES**

This Addendum to the Great American Cookies Franchise Agreement dated _____ (“**Franchise Agreement**”) between GAC Franchising, LLC (“**we,**” “**us,**” or “**our**”) and _____ (“**Franchisee,**” “**you,**” or “**your**”) is entered into simultaneously with the execution of the Franchise Agreement.

1. The following paragraph is added to the end of Sections 2.2 and 6.2:

Section 6-50-4 of the Rhode Island Fair Dealership Law includes the requirement that, in certain circumstances, a franchisee receive 90 days’ notice of termination, cancellation, non-renewal or substantial change in competitive circumstances. The notice shall state all the reasons for termination, cancellation, non-renewal or substantial change in competitive circumstances and shall provide that the franchisee has 60 days in which to rectify any claimed deficiency and shall supersede the requirements of the Franchise Agreement to the extent they may be inconsistent with the Law’s requirements. If the deficiency is rectified within 60 days the notice shall be void. The above-notice provisions shall not apply if the reason for termination, cancellation or nonrenewal is insolvency, the occurrence of an assignment for the benefit of creditors or bankruptcy. If the reason for termination, cancellation, nonrenewal or substantial change in competitive circumstances is nonpayment of sums due under the Franchise Agreement, you shall be entitled to written notice of such default, and shall have 10 days in which to remedy such default from the date of delivery or posting of such notice.

2. The following language is added to Sections 8.1 and 8.2:

Section 19-28.1-14 of the Rhode Island Franchise Investment Act provides that “A provision in a franchise agreement restricting jurisdiction or venue to a forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act.”

3. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Franchise Agreement.
4. Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES FRANCHISE AGREEMENT
REQUIRED FOR WASHINGTON FRANCHISEES**

This Addendum to the Great American Cookies Franchise Agreement dated _____ (“**Franchise Agreement**”) between GAC Franchising, LLC (“**we**,” “**us**,” or “**our**”) and _____ (“**Franchisee**,” “**you**,” or “**your**”) is entered into simultaneously with the execution of the Franchise Agreement.

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

RCW 19.100.180 may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise. There may also be court decisions which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise.

In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the State of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

A release or waiver of rights executed by a franchisee may not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable.

Transfer fees are collectable to the extent that they reflect the franchisor’s reasonable estimated or actual costs in effecting a transfer.

Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee’s earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor’s earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

The undersigned does hereby acknowledge receipt of this addendum.

Exhibit K to the Franchise Disclosure Document is hereby amended to remove Question 19 from the Compliance Questionnaire.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES FRANCHISE AGREEMENT
REQUIRED FOR WISCONSIN FRANCHISEES**

This Addendum to the Great American Cookies Franchise Agreement dated _____ (“**Franchise Agreement**”) between GAC Franchising, LLC (“**we**,” “**us**,” or “**our**”) and _____ (“**Franchisee**,” “**you**,” or “**your**”) is entered into simultaneously with the execution of the Franchise Agreement.

1. The following paragraph is added to the end of Sections 2.2 and 6.2:

Section 135.04 of the Wisconsin Fair Dealership Law includes the requirement that, in certain circumstances, a franchisee receive 90 days’ notice of termination, cancellation, non-renewal or substantial change in competitive circumstances. The notice shall state all the reasons for termination, cancellation, non-renewal or substantial change in competitive circumstances and shall provide that the franchisee has 60 days in which to rectify any claimed deficiency and shall supersede the requirements of the Franchise Agreement to the extent they may be inconsistent with the Law’s requirements. If the deficiency is rectified within 60 days the notice shall be void. The above-notice provisions shall not apply if the reason for termination, cancellation or nonrenewal is insolvency, the occurrence of an assignment for the benefit of creditors or bankruptcy. If the reason for termination, cancellation, nonrenewal or substantial change in competitive circumstances is nonpayment of sums due under the Franchise Agreement, you shall be entitled to written notice of such default, and shall have 10 days in which to remedy such default from the date of delivery or posting of such notice.

2. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Franchise Agreement.
3. Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

EXHIBIT B.
AREA DEVELOPMENT AGREEMENT AND STATE-REQUIRED ADDENDA



AREA DEVELOPMENT AGREEMENT

Between

GAC FRANCHISING, LLC

and

TABLE OF CONTENTS

	<u>Page</u>
1. Grant of Development Rights and Development Area.	1
2. Fees.	2
2.1 Development Fee	2
3. Development Schedule.	2
3.1 Deadlines.	2
3.2 Damaged Stores.	2
4. Development Area	3
4.1 Exclusivity.	3
4.2 No Other Restriction On Us.	3
5. Term.	4
6. Termination.	4
6.1 Events of Default.	4
6.2 Our Remedies	4
7. Assignment.	4
7.1 By Us.	4
7.2 By You.	4
8. Franchisee's Covenant Not to Compete.	5
8.1 In-Term Covenants.	5
8.2 Post-Term Covenants.	6
8.3 Publicly Traded Corporations.	6
8.4 Covenants of Owners.	6
8.5 Enforcement of Covenants.	6
9. Dispute Resolution and Governing Law.	6
9.1 Forum for Litigation.	6
9.2 Governing Law.	8
9.3 Mutual Waiver of Jury Trial and Class Actions	8
9.4 Mutual Waiver of Punitive Damages.	8
9.5 Remedies Not Exclusive.	8
9.6 Our Right to Injunctive Relief.	9
9.7 Attorneys' Fees and Costs.	9
10. Miscellaneous.	9
10.1 Entire Agreement.	9
10.2 Amendments and Modifications.	9
10.3 Waiver.	9
10.4 Importance of Timely Performance.	9
10.5 Headings.	9
10.6 Severability.	9
10.7 Applicable State Law Controlling.	10
10.8 Survival.	10
10.9 Independent Contractor Relationship.	10
10.10 Notices.	10
10.11 Execution in Counterparts.	10
10.12 Successors and Assigns.	10
10.13 Taxes	9
10.14 Compliance with Laws and Regulations	9

Payment and Performance Guarantee

Exhibit A – General
Exhibit B – Form of Franchise Agreement

GREAT AMERICAN COOKIES®

AREA DEVELOPMENT AGREEMENT

THIS AGREEMENT is made and entered into as of this ____ day of _____, 20__ (the “**Effective Date**”) by and between **GAC FRANCHISING, LLC**, a Delaware limited liability company (“**Franchisor**”), and _____ (“**Franchisee**”).

In this Agreement, “**we**,” “**us**,” and “**our**” refers to GAC Franchising, LLC, the Franchisor. “**You**” and “**your**” refers to the Franchisee.

RECITALS

A. We and you have entered into a certain Franchise Agreement dated the same date as this Agreement (the “**Initial Franchise Agreement**”).

B. We desire to grant to you the exclusive right to establish and operate a specified number of franchised GREAT AMERICAN COOKIES stores (“**Stores**”) within a specified geographical area.

C. If you are a corporation, limited liability company, partnership, or other entity (collectively, an “**Entity**”), all of your owners of a legal and/or beneficial interest in the Entity (the “**Owners**”) are listed on **Exhibit A** of this Agreement (**Exhibit A** and all other exhibits hereto being hereby incorporated herein by reference).

D. You desire to establish and operate additional Stores upon the terms and conditions contained in our then-current standard franchise agreements (a “**Franchise Agreement**,” the current form of which is attached hereto as **Exhibit B**).

NOW, THEREFORE, for and in consideration of the foregoing premises and the mutual covenants and agreements contained herein, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereby agree as follows:

1. Grant of Development Rights and Development Area. Subject to the terms and conditions of this Agreement, we grant to you the right, and you undertake the obligation, to establish and operate Stores in the area designated on **Exhibit A** to this Agreement (the “**Development Area**”). The number of Stores is specified in the development schedule in **Exhibit A** (the “**Schedule**”). Each Store will operate pursuant to its own franchise agreement that you and we must sign. You must devote your full time, best efforts to establishing, operating and promoting the number of Stores specified in the Schedule and to the promotion of the GREAT AMERICAN COOKIES brand. Full time, best efforts will require that you not engage in any other business activities and that you not engage in any activity that would present a conflict of interest with your obligations under this Agreement. If we enter into a Satellite Addendum with you permitting you to operate a Satellite (a “**Satellite**”) in a shopping center or mall in which one of your Stores is located, the Satellite shall not count as an additional Store for purposes of satisfying your obligations under this Agreement. This Agreement does not grant you any right to use the Marks (as defined in your Initial Franchise Agreement). Rights to use the Marks are granted only by the Franchise Agreements.

2. Development Fee.

2.1 Development Fee. The total amount of your Development Fee is listed on **Exhibit A** (the “**Development Fee**”). You also will pay the initial franchise fee due for each Store at the time the Franchise Agreement for each Store is executed. The Development Fee will not be refundable, notwithstanding anything to the contrary in this Agreement or any Franchise Agreement. We have the right to set off against any payments that we may owe to you under this Agreement any fees that you or your affiliates owe to us or our affiliates under this Agreement or any other agreement between us or our affiliates and you or your affiliates.

3. Development Schedule.

3.1 Deadlines. You must enter into Franchise Agreements and open and operate Stores in accordance with the deadlines set forth in the Schedule. You (or an affiliate) must enter into the Franchise Agreement for the first Store you are obligated to open under this Agreement simultaneously with your execution of this Agreement. By each “**Fee Deadline**” specified in the Schedule, you must have delivered to us an initial franchise fee and a signed copy of our then-current standard form of Franchise Agreement for the number of Stores specified on the Schedule. By each “**Opening Deadline**” specified in the Schedule, you must have the specified number of Stores open and operating. You must locate the Stores only at sites that we have accepted in accordance with the terms of the applicable Franchise Agreement.

(a) During the term of this Agreement, you may qualify for one extension to one of the Opening Deadlines under the Schedule for one of the Stores you are required to open under this Agreement under either of the following two circumstances:

i. If: (i) you have entered into a purchase agreement or Site Lease for the Store within the time period required under the Franchise Agreement for the Store, (ii) you have submitted all construction permits for the build-out of the Store to all applicable governing authorities for approval on or before the Opening Deadline for such Store, and (iii) you are otherwise in compliance with your obligations under this Agreement and the Franchise Agreement for the Store, the Opening Deadline for the Store shall be extended for a period of two months; or

ii. If we grant you a Site Securitization Extension under the Franchise Agreement for the Store, you have paid the 60-Day Extension Fee, and you have entered into a purchase agreement or Site Lease for an accepted Site in accordance with the terms of the Franchise Agreement for the Store before the expiration of the Site Securitization Extension, the Opening Deadline for that Store as specified in the Schedule shall be extended to the date that is 120 days following the earlier to occur of: (a) the date on which you enter into the a purchase agreement or Site Lease, or (b) the expiration of the Site Securitization Extension.

(b) For clarity, you are only eligible to secure one extension to one of the Opening Deadlines set forth in the Schedule during the term of this Agreement.

3.2 Damaged Stores. If a Store is destroyed or damaged by any cause beyond your control such that it may no longer continue to be open for the operation of business, you must immediately give us notice of such destruction or damage (“**Destruction Event**”). You must diligently work to repair and restore the Store to our approved plans and specifications as soon as possible at the same location or at a substitute site accepted by us within the Development Area. If a Store is closed due to a Destruction Event, the Store will continue to be deemed a “Store in operation” for the purpose of this Agreement for up to 180 days after the Destruction

Event occurs. If a Store **(i)** is closed in a manner other than those described in this **Section 3.2** or as otherwise agreed by us in writing or **(ii)** fails to reopen within 180 days after a Destruction Event, then we may exercise our rights under **Section 6.2** (Our Remedies).

4. Development Area.

4.1 Exclusivity. UNLESS OTHERWISE SPECIFIED ON EXHIBIT A, YOU HAVE NO EXCLUSIVE RIGHTS TO THE DEVELOPMENT AREA, and, in addition to those rights specified in the last sentence of Section 4.2, we may establish, sell, or license others to open or operate Stores anywhere within the Development Area. If Exhibit A specifies that your Development Area is exclusive, then, while this Agreement is in effect, provided that you open and operate the Stores in accordance with the Schedule and the minimum number of Stores that you have open and operating in the Development Area at any given time is not less than the minimum required pursuant to the Schedule, we will not operate, or license any person other than you to operate, a Store under the Marks and the System within the Development Area.

4.2 No Other Restriction On Us. Except as expressly provided in the last sentence of **Section 4.1**, we and our affiliates have the right to conduct any business activities, under any name, in any geographic area, and at any location, regardless of the proximity to or effect on your Stores. For example, we have the right: (i) to establish or acquire franchises and/or company-owned outlets anywhere selling similar products and providing similar services under names and symbols other than the Marks, (ii) to sell, or license others to sell, products and services through alternative distribution channels, including e-commerce, using the Marks; (iii) to advertise, or authorize others to advertise, anywhere using the Marks; (iv) to establish or license stores under the Marks or the System, at any location outside of the Development Area; or (v) to be acquired by or merge with other companies, including companies with similar outlets in the Development Area, without any obligation to you. The following non-traditional venues are not included in any exclusive Development Area you might be granted: grocery, conveniences stores, vending machines, travel plazas, airports, university and college campuses, hospitals and medical centers, sports or entertainment venues, general merchandisers, military or other government owned facilities and any other non-traditional venues or channels of distribution, or complementary site to a different primary business, all of which we reserve for our development, or for which we currently have or later enter into an agreement with a franchisee, developer, or any other third party to exclusively develop stores or distribution points in any of these venues on a regional or nationwide basis. These locations are deemed Special Locations, which are unique sites that we obtain through national or regional arrangements with a Host/Authority under a Master Use and Occupancy Agreement or License Agreement. If a Special Location is offered to you, you are not obligated to accept it; however, your acceptance of the Special Location will require you to sign a sublicense agreement without the ability to negotiate any changes with the Host/Authority. You must comply with all terms, including for example, the payment of all license fees, construction-related fees, and other fees imposed by the Host/Authority.

5. **Term.** This Agreement expires at midnight on the last Opening Deadline date listed on the Schedule, unless this Agreement is terminated sooner as provided in other sections of this Agreement.

6. **Termination.**

6.1 **Events of Default.** Any one or more of the following constitutes an “Event of Default” hereunder:

(a) You fail to pay any initial franchise fee or execute any Franchise Agreement by any Fee Deadline specified in the Schedule;

(b) You fail to have open and operating the minimum number of Stores specified in the Schedule by any Opening Deadline specified in the Schedule;

(c) An Event of Default occurs under any of your Franchise Agreements, resulting in the termination of such Franchise Agreement; or

(d) You breach or otherwise fail to comply fully with any other provision contained in this Agreement, including **Section 8** or any applicable law or regulation.

6.2 **Our Remedies.** If any Event of Default occurs under **Section 6.1**, we may declare this Agreement and any and all other rights granted to you under this Agreement to be immediately terminated and of no further force or effect, as follows:

(a) Upon termination due solely to an Event of Default listed in **Section 6.1(a)** or **6.1(b)**, our remedies under this Agreement will be retention of the Development Fee and termination of this Agreement and you will not be relieved of any of your obligations, debts, or liabilities hereunder, including without limitation any debts, obligations, or liabilities which have accrued prior to such termination. Your failure to open and thereafter operate Stores in accordance with the Schedule will not, in itself, constitute cause for us to terminate any previously executed Franchise Agreement. If this Agreement is terminated, you will not receive any reduced initial franchise fee for any later Franchise Agreements that you execute with us.

(b) Upon termination of this Agreement for any other reason whatsoever, we will retain the Development Fee and you will not be relieved of any of your obligations, debts, or liabilities hereunder, including without limitation any debts, obligations, or liabilities which have accrued prior to such termination. The right of termination granted by this **Section 6.2(b)** is in addition to, and not in lieu of, any and all other rights and remedies available to Franchisor at law, in equity, or otherwise, including without limitation the right to injunctive relief, all of which are cumulative.

7. **Assignment.**

7.1 **By Us.** This Agreement is fully assignable by us and will inure to the benefit of any assignee or other legal successor to our interest.

7.2 **By You.** This Agreement and the rights granted to you under this Agreement are personal to you, and we have granted the License in reliance on your (and, if you are an Entity, your Owners’) business skill, financial capacity, and personal character. Accordingly, neither you, this Agreement, nor any of the rights granted to you hereunder nor any controlling equity interest in you may be voluntarily or involuntarily, directly or indirectly, by operation of law or otherwise,

assigned or otherwise transferred, given away, or encumbered by you without our prior written consent. Without limiting the foregoing, we will have no obligation to approve any assignment unless you have assigned all of your rights in all Franchise Agreements relating to your Stores located within the Development Area to the proposed assignee in accordance with the provisions of the applicable Franchise Agreements.

(a) If (i) you would like to accept a bona fide offer from a third party to purchase your interest in this Agreement, (ii) any of your Owners desires to accept an offer from a third party to purchase all or a portion of their equity interests in you that would result in the transfer of control of you (as we determine), or (iii) if you or such Owners desire to sell such interests and have found a willing buyer of such interests, you or such Owners will (i) notify us in writing of such offer, (ii) offer to sell the same interests to us upon the same terms and conditions, and (iii) provide such information and documentation relating to such offer as we require. We have the right, exercisable within 30 days after receipt of such offer, information, and documentation, to send written notice to you or such Owners that we intend to purchase the offered interests on the same economic terms and conditions offered by or to the third party or, at our option, the cash equivalent thereof. If we elect to purchase such interests, closing will occur within 90 days after the date of our notice to the seller electing to purchase the interest. If we do not elect to purchase such interest within the 30-day period, you or such Owners may sell or transfer their offered interests to a third party; provided that such sale or transfer: (i) is made within 90 days of our election, (ii) is made at a price and on the same material terms as those offered to us, and (iii) is made in full compliance with all applicable requirements of this **Section 7.2**.

(b) The right of first refusal set forth in **Section 7.2(a)** will not be applicable to assignments, transfers, or sales of your interest in this Agreement or any equity interest in you, made to your spouse or child or any of your existing Owners, provided that the applicable requirements of each Franchise Agreement and **Section 7.2(a)** of this Agreement are complied with fully. Notwithstanding anything else to the contrary in this **Section 7.2**, neither we nor our assignee will exercise this right of first refusal for any partial transfer of the Store.

8. Franchisee's Covenant Not to Compete.

8.1 In-Term Covenants. During the term of this Agreement, except as we otherwise approve in writing, you and your Owners will not, directly or indirectly, for themselves, or through, on behalf of, or in conjunction with any other person or entity:

(a) own, manage, engage in, be employed by, advise, make loans to, or have any other interest in any business that manufactures, services or distributes cookie bakery, snack food or dessert products or operates, licenses or sublicenses others to operate, or provides services consulting or brokerage to, a cookie, bakery, snack food, or dessert restaurant, retail outlet, or any similar food business at any location within the United States or by any means, including, without limitation, sales via the Internet or catalogs ("**Competitive Business**");

(b) divert or attempt to divert any business or customer or potential business or customer of a Store to any Competitive Business, by direct or indirect inducement or otherwise;

(c) perform, directly or indirectly, any other act injurious or prejudicial to the goodwill associated with the Marks and the System; or

(d) use any vendor relationship established through your association with us for any purpose other than to purchase products for use or retail sale in a Store.

8.2 Post-Term Covenants. For 2 years after the expiration or termination of this Agreement or an approved transfer to a new franchisee, you and your Owners may not, without our prior written consent, directly or indirectly own, manage, engage in, be employed by, advise, make loans to, or have any other interest in any Competitive Business that is (or is intended to be) located within a 5-mile radius of the Development Area or a 5-mile radius of any other Great American Cookies store open or under construction at the time of expiration or termination,. The time period in this **Section 8.2** will run from the expiration, termination, or transfer of this Agreement or from the termination of the Owner's relationship with you, whichever occurs first.

8.3 Publicly Traded Corporations. Ownership of less than 5% of the outstanding voting stock of any class of stock of a publicly traded corporation will not, by itself, violate this **Section 8**.

8.4 Covenants of Owners. The Owners personally bind themselves to this **Section 8** by signing the attached Guarantee.

8.5 Enforcement of Covenants. You acknowledge and agree that (i) the time, territory and scope of the covenants provided in this **Section 8** are reasonable and necessary for the protection of our legitimate business interests; (ii) you have received sufficient and valid consideration in exchange for those covenants; (iii) enforcement of the same would not impose undue hardship; and (iv) the period of protection provided by these covenants will not be reduced by any period of time during which you are in violation of the provisions of those covenants or any period of time required for enforcement of those covenants. To the extent that this **Section 8** is judicially determined to be unenforceable by virtue of its scope or in terms of area or length of time, but may be made enforceable by reductions of any or all thereof, the same will be enforced to the fullest extent permissible. You agree that the existence of any claim you may have against us, whether or not arising from this Agreement, will not constitute a defense to our enforcement of the covenants contained in this **Section 8**. You acknowledge that any breach or threatened breach of this **Section 8** will cause us irreparable injury for which no adequate remedy at law is available, and you consent to the issuance of an injunction prohibiting any conduct violating the terms of this **Section 8**. Such injunctive relief will be in addition to any other remedies that we may have.

9. Dispute Resolution and Governing Law.

9.1 Mediation. The parties have reached this Agreement in good faith and with the belief that it is advantageous to each of them. In recognition of the strain on time, unnecessary expense and wasted resources potentially associated with litigation, and in the spirit of cooperation, the parties pledge to try to resolve any dispute amicably, without litigation. Other than an action brought by us under any of the Excluded Mediation Claims (as defined below), and with the exception of injunctive relief or specific performance actions, before the filing of any arbitration, you and we agree to mediate any dispute, controversy or claim between us and/or any of our affiliates, officers, directors, managers, shareholders, members, owners, guarantors, employees or agents (each a "Franchisor Related Party"), on the one hand, and you and/or any of your affiliates, officers, directors, managers, shareholders, members, owners, guarantors, employees or agents (each a "Franchisee Related Party"), including without limitation, in connection with any dispute, controversy or claim arising under, out of, in connection with or in relation to: (a) this Agreement; (b) the parties' relationship; or (c) the events occurring prior to the entry into this Agreement. Good faith participation in these procedures to the greatest extent

reasonably possible, despite lack of cooperation by one or more of the other parties, is a precondition to maintaining any arbitration or legal action, including any action to interpret or enforce this Agreement. This agreement to mediate shall survive any termination or expiration of this Agreement.

(a) Mediation will be conducted in Atlanta, Georgia. Persons authorized to settle the dispute must attend each mediation session in person, unless we otherwise authorize. The party seeking mediation (the "Initiating Party") must commence mediation by sending the other party/parties a written notice of its request for mediation (the "Mediation Notice"). The Mediation Notice must specify, to the fullest extent possible, the nature of the dispute, the Initiating Party's version of the facts surrounding the dispute, the amount of damages and the nature of any injunctive or other such relief such party claims, and must identify one or more persons with authority to settle the dispute for the Initiating Party.

(b) Upon receipt of the Mediation Notice, the parties will endeavor, in good faith, to resolve the dispute outlined in the Dispute Notice. If the parties have been unable to resolve any such dispute within twenty (20) days after the date the Mediation Notice is provided by the Initiating Party to the other party, either party may initiate a mediation procedure in accordance with this provision. The parties agree to participate in the mediation proceedings in good faith with the intention of resolving the dispute if at all possible within thirty (30) days of the notice from the party seeking to initiate the mediation procedures. The parties agree to participate in the mediation procedure to its conclusion, as set forth in this section.

(c) The mediator will advise the parties in writing of the format for the meeting or meetings. If the mediator believes it will be useful after reviewing the position papers, the mediator will give both himself or herself and the authorized person designated by each party an opportunity to hear an oral presentation of each party's views on the matter in dispute. The mediator will assist the authorized persons to negotiate a resolution of the matter in dispute, with or without the assistance of counsel or others. To this end, the mediator is authorized both to conduct joint meetings and to attend separate private caucuses with the parties. All mediation sessions will be strictly private. The mediator must keep confidential all information learned unless specifically authorized by the party from which the information was obtained to disclose the information to the other party.

(d) The parties commit to participate in the proceedings in good faith with the intention of resolving the dispute if at all possible. The mediation may be concluded: (a) by the signing of a settlement agreement by the parties; (b) by the mediator's declaration that the mediation is terminated; or (c) by a written declaration of either party, no earlier than at the conclusion of a full day's mediation, that the mediation is terminated. Even if the mediation is terminated without resolving the dispute, the parties agree not to terminate negotiations and not to begin any legal action or seek another remedy before the expiration of five (5) days following the mediation. A party may begin litigation within this period only if the litigation might otherwise be barred by an applicable statute of limitations or in order to request an injunction from a court of competent jurisdiction to prevent irreparable harm.

(e) The fees and expenses of the mediator shall be shared equally by the parties. The mediator may not later serve as a witness, consultant, expert or counsel for any party with respect to the dispute or any related or similar matter in which either of the parties is involved. The mediation procedure is a compromise negotiation or settlement discussion for purposes of federal and state rules of evidence. The parties agree that no stenographic, visual or audio record of the proceedings may be made. Any conduct, statement, promise, offer, view or opinion,

whether oral or written, made in the course of the mediation by the parties, their agents or employees, or the mediator is confidential and shall be treated as privileged. No conduct, statement, promise, offer, view or opinion made in the mediation procedure is discoverable or admissible in evidence for any purpose, not even impeachment, in any proceeding involving either of the parties. However, evidence that would otherwise be discoverable or admissible shall not be excluded from discovery or made inadmissible simply because of its use in the mediation.

Excluded Mediation Claims. Notwithstanding anything contained in Section 8.1 to the contrary, the parties agree that the following claims will not be subject to mediation: any controversy, dispute, or claim that concerns an allegation that you have violated (or threaten to violate, or poses an imminent risk of violating):

(i) Any provision relating to use of the Marks, the System or any unauthorized use or disclosure of Proprietary Information;

(ii) Any federally or state protected intellectual property rights in the Marks, the System, or in any Proprietary Information;

(iii) Any of the restrictive covenants contained in this Agreement, including the confidentiality and non-competition covenants; or any claims to collect past due amounts owed to us and/or our affiliates.

For clarity, we are permitted to seek immediate injunctive relief in the state or federal courts in any court with personal jurisdiction over you if you are violating or threatening to violate any restrictive covenant in this Agreement or if you commit any act of trademark infringement. In such an action, we are permitted but not obligated to assert any other existing claims against you.

9.2 Forum for Litigation & Governing Law.

(a) **Forum for Litigation.** You and the Owners must file any suit against us, and we may file any suit against you, in federal or state courts located in the State of Georgia. The parties waive all questions of personal jurisdiction and venue for the purpose of carrying out this provision.

(b) **Governing Law.** This Agreement will be governed by, construed, and enforced in accordance with the laws of the State of Delaware, without regard to its conflicts of law principles.

9.3 Mutual Waiver of Jury Trial and Class Actions. You and we each irrevocably waive trial by jury in any litigation. You agree that litigation between us and you will be of our and your individual claims only. None of your claims will be litigated on a class-wide basis.

9.4 Mutual Waiver of Punitive Damages. Each of us waives any right to or claim of punitive, exemplary, multiple, or consequential damages against the other in litigation and agrees to be limited to the recovery of actual damages sustained, except as otherwise expressly provided in any franchise agreement between you and us. You acknowledge that the Development Fee represents a reasonable estimate of damages that would result from termination of this Agreement based on your default.

9.5 Remedies Not Exclusive. Except as provided in **Section 9.4**, no right or remedy that the parties have under this Agreement is exclusive of any other right or remedy under this

Agreement or under applicable law. Each and every such remedy will be in addition to, and not in limitation of or substitution for, every other remedy available at law or in equity or by statute or otherwise.

9.6 Our Right to Injunctive Relief. Nothing in this Agreement bars our right to obtain injunctive or declaratory relief against a breach or threatened breach of this Agreement that will cause us loss or damage. You agree that we will not be required to prove actual damages or post a bond in excess of \$1,000 or other security in seeking or obtaining injunctive relief (both preliminary and permanent) and/or specific performance with respect to this Agreement.

9.7 Attorneys' Fees and Costs. You agree to reimburse us for all expenses we reasonably incur (including attorneys' fees): **(i)** to enforce the terms of this Agreement or any obligation owed to us by you and/or the Owners; and **(ii)** in the defense of any claim you and/or the Owners assert against us on which we substantially prevail in court or other formal legal proceedings.

10. Miscellaneous.

10.1 Entire Agreement. This Agreement and the documents referred to herein constitute the entire agreement between you and us with respect to the matters contained herein and supersede all prior discussions, understandings, representations, and agreements concerning the same subject matter. This Agreement includes the terms and conditions on **Exhibit A**, including any schedule attached thereto, which are incorporated into this Agreement by this reference. Notwithstanding the foregoing, nothing in this Agreement will disclaim or require you to waive reliance on any representation we make in our most recent disclosure document (including exhibits and amendments) delivered to you or your representative.

10.2 Amendments and Modifications. This Agreement may be amended or modified only by a written document signed by each party hereto.

10.3 Waiver. Any term or condition of this Agreement may be waived at any time by the party which is entitled to the benefit of the term or condition, but such waiver must be in writing. No course of dealing or performance by any party, and no failure, omission, delay, or forbearance by any party, in whole or in part, in exercising any right, power, benefit, or remedy, will constitute a waiver of such right, power, benefit, or remedy. Our waiver of any particular default does not affect or impair our rights with respect to any subsequent default you may commit. Our waiver of a default by another franchisee does not affect or impair our right to demand your strict compliance with the terms of this Agreement. We have no obligation to deal with similarly situated franchisees in the same manner. Our acceptance of any payments due from you does not waive any prior defaults.

10.4 Importance of Timely Performance. Time is of the essence in this Agreement.

10.5 Headings. The headings in this Agreement are for convenience of reference and are not a part of this Agreement and will not affect the meaning or construction of any of its provisions.

10.6 Severability. Each provision of this Agreement is severable from the others. If any provision of this Agreement or any of the documents executed in conjunction with this Agreement is for any reason determined by a court to be invalid, illegal, or unenforceable, the invalidity, illegality, or unenforceability will not affect any other remaining provisions of this

Agreement or any other document. The remaining provisions will continue to be given full force and effect and bind us and you.

10.7 Applicable State Law Controlling. If the termination, renewal, or other provisions set forth in this Agreement are inconsistent with any applicable state statute, in effect as of the Effective Date, governing the relationship of franchisors and franchisees, the provisions of such statute will apply hereto, but only to the extent of such inconsistency.

10.8 Survival. Each provision of this Agreement that expressly or by reasonable implication is to be performed, in whole or in part, after the expiration, termination, or assignment of this Agreement will survive such expiration, termination, or assignment, including, but not limited to, **Section 8**.

10.9 Independent Contractor Relationship. This Agreement does not create, nor does any conduct by us create, a fiduciary or other special relationship or make you or us an agent, legal representative, joint venturer, partner, employee or servant of each other for any purpose. You understand and agree that you are not authorized to make any contract, agreement, warranty, or representation on our behalf, or to create any obligation, express or implied, on our behalf, and you will indemnify and hold us and our affiliates harmless against any and all liabilities, claims, actions, losses, damages, and expenses, including, but not limited to, reasonable attorney's fees, arising out of or relating to your failure to comply with the foregoing. During the term of this Agreement, you agree to hold yourself out to the public as an independent contractor operating your Stores under license from us, and you agree to post a notice to that effect in your Stores and, as we direct, in your marketing and on your contracts, forms, stationery, and promotional materials.

10.10 Notices. All notices and other communications required or permitted under this Agreement will be in writing and will be given by one of the following methods of delivery: **(i)** personally; **(ii)** by certified or registered mail, postage prepaid; or **(iii)** by overnight delivery service. Notices to us must be sent to:

GFG Management, LLC
9720 Wilshire Blvd. Suite 500
Beverly Hills, CA 90212
Attn: Legal Counsel

Notices to you must be sent to the address listed on **Exhibit A**. Either party may change its mailing address by giving notice to the other party. Notices will be deemed received the same day when delivered personally, or upon attempted delivery when sent by registered or certified mail or overnight delivery service.

10.11 Execution in Counterparts. This Agreement may be executed in two or more counterparts, each of which will be deemed an original, and all of which will constitute one and the same instrument.

10.12 Successors and Assigns. Except as expressly otherwise provided herein, this Agreement is binding upon and will inure to the benefit of the parties and their respective heirs, executors, legal representatives, successors, and permitted assigns.

10.13 Taxes. You are responsible for all taxes, assessments, and government charges levied or assessed on you in connection with your business activities under this Agreement. In

addition, as part of the Development Fee, you will pay to us the amount of any taxes imposed on us or our affiliates (and any taxes imposed on us or our affiliates as a result of such imposition) by federal, state, or local taxing authorities as a result of our receipt of the Development Fee, not including any tax measured on our income.

10.14 Compliance with Laws and Regulations. You must comply with all applicable federal, state, and local laws, rules, regulations, and ordinances. You will obtain and maintain in good standing any and all licenses, permits, and consents necessary for you to lawfully operate the Store. You have sole responsibility for such compliance despite any information or advice that we may provide.

IN WITNESS WHEREOF, each of the undersigned has executed this Agreement under seal as of the Effective Date.

IF YOU ARE AN INDIVIDUAL: PLEASE SIGN BELOW.

GAC FRANCHISING, LLC

By: _____ [NAME OF FRANCHISEE]
Title: _____
Date: _____ Date: _____

IF YOU ARE A CORPORATION OR LIMITED LIABILITY COMPANY: THE OPERATING PRINCIPAL MUST SIGN THIS AGREEMENT ON BEHALF OF THE CORPORATION OR LLC. IN ADDITION, THE AGREEMENT MUST BE GUARANTEED BY THE OPERATING PRINCIPAL AND ALL OTHER OWNERS OF AN EQUITY INTEREST IN THE COMPANY AND THEIR SPOUSES, ON THE GUARANTEE FORM ATTACHED TO THIS AGREEMENT.

GAC FRANCHISING, LLC

[INSERT YOUR ENTITY NAME]

By:_____

By:_____

Title:_____

Title:_____

Date:_____

Date:_____

IF YOU ARE A PARTNERSHIP: ALL PARTNERS MUST SIGN THIS AGREEMENT. IN ADDITION, THE AGREEMENT MUST BE GUARANTEED BY ALL PARTNERS AND THEIR SPOUSES, ON THE GUARANTEE FORM ATTACHED TO THIS AGREEMENT.

GAC FRANCHISING, LLC

[INSERT YOUR PARTNERSHIP NAME]

By:_____

By:_____

Title:_____

Title:_____

Date:_____

Date:_____

By:_____

Title:_____

Date:_____

GAC FRANCHISING, LLC

PAYMENT AND PERFORMANCE GUARANTEE

In order to induce GAC Franchising, LLC (“**Franchisor**”) to enter into a Great American Cookies Area Development Agreement (the “**Agreement**”) by and between Franchisor and the Franchisee named in the Agreement to which this Payment and Performance Guarantee (the “**Guarantee**”) is attached (“**Franchisee**”), the undersigned (collectively referred to as the “**Guarantors**” and individually referred to as a “**Guarantor**”) hereby covenant and agree as follows:

1. Guarantee of Payment and Performance. The Guarantors jointly and severally unconditionally guarantee to Franchisor and its affiliates the payment and performance when due, whether by acceleration or otherwise, of all obligations, indebtedness, and liabilities of Franchisee to Franchisor, direct or indirect, absolute or contingent, of every kind and nature, whether now existing or incurred from time to time hereafter, whether incurred pursuant to the Agreement or otherwise, together with any extension, renewal, or modification thereof in whole or in part (the “**Guaranteed Liabilities**”). The Guarantors agree that if any of the Guaranteed Liabilities are not so paid or performed by Franchisee when due, the Guarantors will immediately do so. The Guarantors further agree to pay all expenses (including reasonable attorneys’ fees) paid or incurred in endeavoring to enforce this Guarantee or the payment of any Guaranteed Liabilities. The Guarantors represent and agree that they have each reviewed a copy of the Agreement and have had the opportunity to consult with counsel to understand the meaning and import of the Agreement and this Guarantee.

2. Waivers by Guarantors. The Guarantors waive presentment, demand, notice of dishonor, protest, and all other notices whatsoever, including without limitation notices of acceptance hereof, of the existence or creation of any Guaranteed Liabilities, of the amounts and terms thereof, of all defaults, disputes, or controversies between Franchisor and Franchisee and of the settlement, compromise, or adjustment thereof. This Guarantee is primary and not secondary, and will be enforceable without Franchisor having to proceed first against Franchisee or against any or all of the Guarantors or against any other security for the Guaranteed Liabilities. This Guarantee will be effective regardless of the insolvency of Franchisee by operation of law, any reorganization, merger, or consolidation of Franchisee, or any change in the ownership of Franchisee.

3. Term: No Waiver. This Guarantee will be irrevocable, absolute, and unconditional and will remain in full force and effect as to each of the Guarantors until such time as all Guaranteed Liabilities of Franchisee to Franchisor and its affiliates have been paid and satisfied in full. No delay or failure on the part of Franchisor in the exercise of any right or remedy will operate as a waiver thereof, and no single or partial exercise by Franchisor of any right or remedy will preclude other further exercise of such right or any other right or remedy.

4. Other Covenants. Each of the Guarantors agrees to comply with the provisions of **Section 8** of the Agreement as though each such Guarantor were the “**Franchisee**” named in the Agreement and agrees that he or she will take any and all actions as may be necessary or appropriate to cause Franchisee to comply with the Agreement and will not take any action that would cause Franchisee to be in breach of the Agreement.

5. Dispute Resolution. **Section 9** of the Agreement, including the Mediation provision set forth in Section 9.1, is hereby incorporated herein by reference and will be applicable to any

disputes between Franchisor and any of the Guarantors, as though Guarantor were the “**Franchisee**” referred to in the Agreement.

6. Miscellaneous. This Guarantee will be binding upon the Guarantors and their respective heirs, executors, successors, and assigns, and will inure to the benefit of Franchisor and its successors and assigns.

IN WITNESS WHEREOF, the undersigned Guarantors have caused this Guarantee to be duly executed as of the day and year first above written.

Guarantor Number 1

Witness No. 1:

Signature

Print Name: _____

Signature

Print Name: _____

Witness No. 2:

Address: _____

Signature

Print Name: _____

Guarantor Number 1 – Spouse Guarantee

Witness No. 1:

Signature

Print Name: _____

Signature

Print Name: _____

Witness No. 2:

Address: _____

Signature

Print Name: _____

Guarantor Number 2

Witness No. 1:

Signature

Print Name: _____

Signature

Print Name: _____

Witness No. 2:

Address: _____

Signature

Print Name: _____

Guarantor Number 2 – Spouse Guarantee

Witness No. 1:

Signature

Print Name: _____

Signature

Print Name: _____

Witness No. 2:

Address: _____

Signature

Print Name: _____

Guarantor Number 3

Witness No. 1:

Signature
Print Name: _____

Signature
Print Name: _____

Witness No. 2:

Address: _____

Signature
Print Name: _____

Guarantor Number 3 – Spouse Guarantee

Witness No. 1:

Signature
Print Name: _____

Signature
Print Name: _____

Witness No. 2:

Address: _____

Signature
Print Name: _____

Guarantor Number 4

Witness No. 1:

Signature
Print Name: _____

Signature
Print Name: _____

Witness No. 2:

Address: _____

Signature
Print Name: _____

Guarantor Number 4 – Spouse Guarantee

Witness No. 1:

Signature
Print Name: _____

Signature
Print Name: _____

Witness No. 2:

Address: _____

Signature
Print Name: _____

**EXHIBIT A
TO THE
AREA DEVELOPMENT AGREEMENT**

General

1. Development Area (Section 1): [attach map if necessary]

2. Total Development Fee (Section 2): \$.

<u>Store Number</u>	<u>Initial Franchise Fee</u>
1	
2	
3	
4	
5	
6	
7	
8	

3. Development Schedule (Section 3): You agree to establish and operate a total of ____ Stores within the Development Area during the term of this Agreement.

<u>NUMBER OF STORES</u> The Minimum Number of Stores in Compliance by Each Fee Deadline and Opening Deadline	<u>FEE DEADLINE</u> Deadline for Paying Initial Franchise Fee and Executing Franchise Agreement for Each Store (at least 180 days before the Opening Deadline)	<u>OPENING DEADLINE</u> Deadline for Having the Minimum Number of Stores Open and Operating
1	_____, 20__	_____, 20__
2	_____, 20__	_____, 20__
3	_____, 20__	_____, 20__
4	_____, 20__	_____, 20__
5	_____, 20__	_____, 20__
6	_____, 20__	_____, 20__
7	_____, 20__	_____, 20__
8	_____, 20__	_____, 20__ (the Expiration Date of the Agreement)

On up to 2 separate occasions, you may extend the Opening Deadline for any 1 Store by paying the Franchise Fee for that one store at the time of granting the extension.

4. **Ownership of Franchisee:** If the franchisee is an Entity, the following persons constitute all of the owners of a legal and/or beneficial interest in the franchisee:

Name

Percentage Ownership

_____%

_____%

_____%

5. **Exclusivity (Section 4.1):** Your Development Area [is/is not] exclusive.

6. **Franchisee's Address for Notices (Section 10.10):**

7. **Other Terms:**

EXHIBIT B
TO THE
AREA DEVELOPMENT AGREEMENT

Form of Franchise Agreement

[See Exhibit A to Franchise Disclosure Document]

**ADDENDUM TO THE GREAT AMERICAN COOKIES AREA DEVELOPMENT AGREEMENT
REQUIRED FOR CALIFORNIA FRANCHISEES**

This Addendum to the Great American Cookies Area Development Agreement dated _____ (“Area Development Agreement”) between GAC Franchising, LLC (“we” or “us”) and _____ (“Franchisee,” “you,” or “your”) is entered into simultaneously with the execution of the Area Development Agreement.

1. Section 8.2 of the Area Development Agreement is replaced with the following:

8.2 Post-Term Covenants For 1 year after the expiration or termination of this Agreement or an approved transfer to a new franchisee, you and your Owners may not, without our prior written consent, directly or indirectly own, manage, engage in, be employed by, advise, make loans to, or have any other interest in any Competitive Business that is (or is intended to be) located within a 5-mile radius of the Development Area. With respect to the Owners, the time period in this Section 8.2 will run from the expiration, termination, or Transfer of this Agreement or from the termination of the Owner’s relationship with you, whichever occurs first. This provision may not be enforceable under California law.

2. The Department of Financial Protection and Innovation requires that the franchisor defer the collection of all initial fees from California franchisees until the franchisor has completed all its pre-opening obligations and franchisee is open for business.
3. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Area Development Agreement.
4. Except as expressly modified by this Addendum, the Area Development Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES AREA DEVELOPMENT AGREEMENT
REQUIRED FOR HAWAII FRANCHISEES**

This Addendum to the Great American Cookies Area Development Agreement dated _____. (“Area Development Agreement”) between GAC Franchising, LLC (“we” or “us”) and _____ (“Franchisee,” “you,” or “your”) is entered into simultaneously with the execution of the Area Development Agreement.

1. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Area Development Agreement.
2. Except as expressly modified by this Addendum, the Area Development Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

By: _____

Print Name: _____

Title: _____

FRANCHISEE:

By: _____

Print Name: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES AREA DEVELOPMENT AGREEMENT
REQUIRED FOR ILLINOIS FRANCHISEES**

This Addendum to the Great American Cookies Area Development Agreement dated _____. (“Area Development Agreement”) between GAC Franchising, LLC (“we” or “us”) and _____ (“Franchisee,” “you,” or “your”) is entered into simultaneously with the execution of the Area Development Agreement.

1. The following sentence is added to the end of Section 6.2:

The conditions under which the franchise can be terminated may be affected by Illinois law, 815 ILCS 705/19 and 705/20.

2. The following sentence is added to the end of Section 9.1:

Section 4 of the Illinois Franchise Disclosure Act provides that any provision in an Area Development Agreement which designates jurisdiction or venue in a forum outside of Illinois is void with respect to any cause of action which otherwise is enforceable in Illinois.

3. The following sentence is added to the end of Section 9.2:

Notwithstanding the foregoing, Illinois law shall govern this Agreement.

4. The following sentence is added to the end of Section 10.1:

In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

5. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Area Development Agreement.

6. Except as expressly modified by this Addendum, the Area Development Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES AREA DEVELOPMENT AGREEMENT
REQUIRED FOR INDIANA FRANCHISEES**

This Addendum to the Great American Cookies Area Development Agreement dated _____. (“Area Development Agreement”) between GAC Franchising, LLC (“we” or “us”) and _____ (“Franchisee,” “you,” or “your”) is entered into simultaneously with the execution of the Area Development Agreement.

1. The following sentence is added to the end of Section 9.1:

Notwithstanding the foregoing, you may bring a lawsuit in Indiana for claims arising under the Indiana Deceptive Franchise Practices Law.

2. The following sentence is added to the end of Section 9.2:

Notwithstanding the foregoing, the Indiana Deceptive Franchise Practices Law shall govern any claim arising under that law.

3. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Area Development Agreement.

4. Except as expressly modified by this Addendum, the Area Development Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

By: _____

Print Name: _____

Title: _____

FRANCHISEE:

By: _____

Print Name: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES AREA DEVELOPMENT AGREEMENT
REQUIRED FOR MARYLAND FRANCHISEES**

This Addendum to the Great American Cookies Area Development Agreement dated _____ (“Area Development Agreement”) between GAC Franchising, LLC (“we” or “us”) and _____ (“Franchisee,” “you,” or “your”) is entered into simultaneously with the execution of the Area Development Agreement.

1. Section 2 of the Development Agreement is amended to add the following:

Due to Franchisor’s financial condition, please be advised that Franchisor has obtained a surety bond in the amount of \$35,000 to demonstrate Franchisor’s financial capability to fulfill its pre-opening obligations to franchisees that are subject to the jurisdiction of the Maryland Franchise Registration and Disclosure Law under the Franchise Agreement, which is on file with the Maryland Securities Division.

1. The following sentence is added to the end of Section 9.1:

Notwithstanding the foregoing, you may bring a lawsuit in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law.

2. This Area Development Agreement provides that disputes are resolved through arbitration. A Maryland franchise regulation states that it is an unfair or deceptive practice to require a franchisee to waive its right to file a lawsuit in Maryland claiming a violation of the Maryland Franchise Law. In light of the Federal Arbitration Act, there is some dispute as to whether this forum selection requirement is legally enforceable.
3. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Area Development Agreement.
4. Except as expressly modified by this Addendum, the Area Development Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES AREA DEVELOPMENT AGREEMENT
REQUIRED FOR MINNESOTA FRANCHISEES**

This Addendum to the Great American Cookies Area Development Agreement dated _____. (“Area Development Agreement”) between GAC Franchising, LLC (“we” or “us”) and _____ (“Franchisee,” “you,” or “your”) is entered into simultaneously with the execution of the Area Development Agreement.

1. The following sentence is added to the end of Section 6.2:

With respect to franchises governed by Minnesota law, we will comply with Minnesota Statute § 80C.14, Subdivision 3, 4, and 5 which requires, except in certain cases, that a franchisee be given 90 days notice of termination (with 60 days to cure).

2. The following sentence is added to the end of Sections 9.4:

Any provision that requires you to consent to liquidated damages, termination penalties, or judgment notes may not be enforceable under Minnesota law.

3. The following sentences are added to the end of Sections 9.1 and 9.2:

Minnesota Statute § 80C.21 and Minnesota Rule 2860.4400J prohibit us from requiring litigation to be conducted outside Minnesota. In addition, nothing in the offering circular or Area Development Agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

4. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Area Development Agreement.

5. Except as expressly modified by this Addendum, the Area Development Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

By: _____

Print Name: _____

Title: _____

FRANCHISEE:

By: _____

Print Name: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES AREA DEVELOPMENT AGREEMENT
REQUIRED FOR NEW YORK FRANCHISEES**

This Addendum to the Great American Cookies Area Development Agreement dated _____ (“Area Development Agreement”) between GAC Franchising, LLC (“we” or “us”) and _____ (“Franchisee,” “you,” or “your”) is entered into simultaneously with the execution of the Area Development Agreement.

1. Any provision in the Area Development Agreement that is inconsistent with the New York General Business Law, Article 33, Sections 680 – 695, may not be enforceable.

2. The following sentence is added to Section 7.1:

We will not assign our rights under this Agreement, except to an assignee who in our good faith and judgment is willing and able to assume our obligations under this Agreement.

3. The following sentence is added to the end of Sections 9.6:

Our right to obtain injunctive relief exists only after proper proofs are made and the appropriate authority has granted such relief.

4. The following sentence is added to the end of Section 9.2:

Notwithstanding the foregoing, the New York Franchises Law shall govern any claim arising under that law.

5. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Area Development Agreement.

6. Except as expressly modified by this Addendum, the Area Development Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES AREA DEVELOPMENT AGREEMENT
REQUIRED FOR NORTH DAKOTA FRANCHISEES**

This Addendum to the Great American Cookies Area Development Agreement dated _____. (“Area Development Agreement”) between GAC Franchising, LLC (“we” or “us”) and _____ (“Franchisee,” “you,” or “your”) is entered into simultaneously with the execution of the Area Development Agreement.

1. The following sentence is added to the end of Sections 8.1 and 8.2:

If any of the above provisions in this Section concerning restrictions on competition are inconsistent with the North Dakota Franchise Investment Law or the Rules and Regulations promulgated thereunder, then the North Dakota laws shall apply.

2. The following sentence is added to the end of Sections 9.1, 9.2, and 9.3:

Pursuant to the North Dakota Franchise Investment Law, any provision requiring franchisees to consent to mediation outside of North Dakota, consent to jurisdiction of courts outside North Dakota, consent to the application of laws of a state other than North Dakota, or consent to a waiver of trial by jury is void.

3. The following sentence is added to the end of Section 9.4:

Pursuant to the North Dakota Franchise Investment Law, any provision requiring franchisees to consent to a waiver of exemplary and punitive damages is void.

4. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Area Development Agreement.

5. Except as expressly modified by this Addendum, the Area Development Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES AREA DEVELOPMENT AGREEMENT
REQUIRED FOR RHODE ISLAND FRANCHISEES**

This Addendum to the Great American Cookies Area Development Agreement dated _____. (“Area Development Agreement”) between GAC Franchising, LLC (“we” or “us”) and _____ (“Franchisee,” “you,” or “your”) is entered into simultaneously with the execution of the Area Development Agreement.

1. The following paragraph is added to the end of Section 6.2:

Section 6-50-4 of the Rhode Island Fair Dealership Law includes the requirement that, in certain circumstances, a franchisee receive 90 days’ notice of termination, cancellation, non-renewal or substantial change in competitive circumstances. The notice shall state all the reasons for termination, cancellation, non-renewal or substantial change in competitive circumstances and shall provide that the franchisee has 60 days in which to rectify any claimed deficiency and shall supersede the requirements of the Area Development Agreement to the extent they may be inconsistent with the Law’s requirements. If the deficiency is rectified within 60 days the notice shall be void. The above-notice provisions shall not apply if the reason for termination, cancellation or nonrenewal is insolvency, the occurrence of an assignment for the benefit of creditors or bankruptcy. If the reason for termination, cancellation, nonrenewal or substantial change in competitive circumstances is nonpayment of sums due under the Area Development Agreement, you shall be entitled to written notice of such default, and shall have 10 days in which to remedy such default from the date of delivery or posting of such notice.

2. The following language is added to Sections 9.1 and 9.2:

Section 19-28.1-14 of the Rhode Island Franchise Investment Act provides that “A provision in an Area Development Agreement restricting jurisdiction or venue to a forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act.”

3. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Area Development Agreement.
4. Except as expressly modified by this Addendum, the Area Development Agreement remains unmodified and in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES AREA DEVELOPMENT AGREEMENT
REQUIRED FOR WASHINGTON FRANCHISEES**

This Addendum to the Great American Cookies Area Development Agreement dated _____ (“Area Development Agreement”) between GAC Franchising, LLC (“we” or “us”) and _____ (“Franchisee,” “you,” or “your”) is entered into simultaneously with the execution of the Area Development Agreement.

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

RCW 19.100.180 may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise. There may also be court decisions which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise.

In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the State of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

A release or waiver of rights executed by a franchisee may not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable.

Transfer fees are collectable to the extent that they reflect the franchisor’s reasonable estimated or actual costs in effecting a transfer.

Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee’s earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor’s earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

Due to our financial condition, please be advised that we have secured a surety bond in the amount of \$100,000 to demonstrate our financial capability to fulfill our pre-opening obligations to

franchisees under the Franchise Agreement that are subject to the jurisdiction of the Washington Franchise Investment Protection Act, which is on file with the Securities Division of the Washington Department of Financial Institutions.

Exhibit K to the Franchise Disclosure Document is hereby amended to remove Question 19 from the Compliance Questionnaire.

The undersigned does hereby acknowledge receipt of this addendum.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE GREAT AMERICAN COOKIES AREA DEVELOPMENT AGREEMENT
REQUIRED FOR WISCONSIN FRANCHISEES**

This Addendum to the Great American Cookies Area Development Agreement dated _____ (“Area Development Agreement”) between GAC Franchising, LLC (“we” or “us”) and _____ (“Franchisee,” “you,” or “your”) is entered into simultaneously with the execution of the Area Development Agreement.

1. The following paragraph is added to the end of Section 6.2:

Section 135.04 of the Wisconsin Fair Dealership Law includes the requirement that, in certain circumstances, a franchisee receive 90 days’ notice of termination, cancellation, non-renewal or substantial change in competitive circumstances. The notice shall state all the reasons for termination, cancellation, non-renewal or substantial change in competitive circumstances and shall provide that the franchisee has 60 days in which to rectify any claimed deficiency and shall supersede the requirements of the Area Development Agreement to the extent they may be inconsistent with the Law’s requirements. If the deficiency is rectified within 60 days the notice shall be void. The above-notice provisions shall not apply if the reason for termination, cancellation or nonrenewal is insolvency, the occurrence of an assignment for the benefit of creditors or bankruptcy. If the reason for termination, cancellation, nonrenewal or substantial change in competitive circumstances is nonpayment of sums due under the Area Development Agreement, you shall be entitled to written notice of such default, and shall have 10 days in which to remedy such default from the date of delivery or posting of such notice.

2. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Area Development Agreement.
3. Except as expressly modified by this Addendum, the Area Development Agreement remains unmodified in full force and effect.

GAC FRANCHISING, LLC:

FRANCHISEE:

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

EXHIBIT C.
ADDITIONAL STATE-REQUIRED DISCLOSURES

EXHIBIT C
ADDITIONAL STATE-REQUIRED DISCLOSURES

CALIFORNIA DISCLOSURE

In recognition of the requirements of the California Franchise Investment law, Cal. Corp. Code §§ 31000-31516, and the California Franchise Relations Act, Cal. Bus. & Prof. Code §§ 20000-20043, the Franchise Disclosure Document for GAC Franchising, LLC in connection with the offer and sale of franchises for use in the State of California shall be amended to include the following:

1. Our website has not been reviewed or approved by the California Department of Financial Protection and Innovation. Any complaints concerning the content of the website may be directed to the California Department of Financial Protection and Innovation at www.dfpi.ca.gov.

2. In **Item 3**, "Litigation," shall be amended by the addition of the following paragraphs:

Pursuant to California law, this Item does not include any information regarding the arrest of any person(s) that did not result in a conviction or plea of *nolo contendere*.

Neither we, nor any person identified in **Item 2** above, is subject to any currently effective order of any national securities association or national securities exchange (as defined in the Securities and Exchange Act of 1934, 15 U.S.C. § 78a. et seq.) suspending or expelling such person from membership in such association or exchange.

3. **Item 17**, "Renewal, Termination, Transfer and Dispute Resolution," shall be amended by the addition of the following paragraph(s) at the conclusion of the Item:

California Business and Professions Code Sections 20000 through 20043 provide rights to the franchisee concerning termination, transfer or non-renewal of franchise. If the Franchise Agreement contains a provisions that is inconsistent with the law, the law will control.

The Franchise Agreement contains a covenant not to compete which extends beyond the termination of the franchise. This provision may not be enforceable under California law.

The Franchise Agreement provides for termination upon bankruptcy of the franchisee/developer. These provisions may not be enforceable under the U.S. Bankruptcy Code (11 U.S.C. Section 101, et seq.).

The Franchise Agreement requires application of the laws of the state of Delaware. This provision may not be enforceable under California law.

The Franchise Agreement contains a clause that may be construed as a liquidated damages clause, even though we do not believe that it is a liquidated damages clause.

However, under California Civil Code § 1671, certain liquidated damages clauses are unenforceable.

4. (a) The California Franchise Investment Law requires a copy of all proposed agreements relating to the sale of the franchise be delivered together with the Franchise Disclosure Document.

(b) Section 31125 of the Franchise Investment Law requires us to give you a Disclosure Document approved by the Commissioner of Financial Protection and Innovation before we ask you to consider a material modification of your franchise agreement.

(c) You must sign a general release of claims if you renew or transfer your franchise. California Corporations Code Section 31512 voids a waiver of your rights under the Franchise Investment Law (California Corporations Code Sections 31000 through 31516). Business and Professions Code Section 20010 voids a waiver of your rights under the Franchise Relations Act (Business and Professions Code Sections 20000 through 20043).

HAWAII DISCLOSURE

THESE FRANCHISES HAVE BEEN FILED UNDER THE FRANCHISE INVESTMENT LAW OF THE STATE OF HAWAII. FILING DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE DIRECTOR OF COMMERCE AND CONSUMER AFFAIRS THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.

THE FRANCHISE INVESTMENT LAW MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, OR SUBFRANCHISOR, AT LEAST SEVEN DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST SEVEN DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION BY THE FRANCHISEE, OR SUBFRANCHISOR, WHICHEVER OCCURS FIRST, A COPY OF THE FRANCHISE DISCLOSURE DOCUMENT, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE.

THIS FRANCHISE DISCLOSURE DOCUMENT CONTAINS A SUMMARY OF ONLY CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR A STATEMENT OF ALL RIGHTS, CONDITIONS, RESTRICTIONS AND OBLIGATIONS OF BOTH GAC FRANCHISING, LLC AND THE FRANCHISEE.

Registered agent in the State of Hawaii authorized to receive service of process:
Commissioner of Securities, Department of Commerce and Consumer Affairs, 335 Merchant Street, Room 203, Honolulu, Hawaii 96813. Phone No. (808) 586-2722.

ILLINOIS DISCLOSURE

Illinois law governs the Franchise Agreement.

In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.

Your rights upon Termination and Non-Renewal are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.

In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

MARYLAND DISCLOSURE

1. **Item 17**, "Renewal, Termination, Transfer and Dispute Resolution," shall be amended by the addition of the following language:

The Franchise Agreement requires a general release as a condition of renewal, sale, and/or assignment/transfer. This general release will not apply to any liability arising under the Maryland Franchise Registration and Disclosure Law.

You may sue in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law.

Any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within three years after the grant of the franchise.

- 2 **Exhibit K**, "Compliance Questionnaire," shall be amended by the addition of the following language after the final sentence:

The questions asked in this document and your responses to those questions are not intended to be, nor shall they act as, a release, estoppel, or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

MICHIGAN DISCLOSURE

THE STATE OF MICHIGAN PROHIBITS CERTAIN UNFAIR PROVISIONS THAT ARE SOMETIMES IN FRANCHISE DOCUMENTS. IF ANY OF THE FOLLOWING PROVISIONS ARE IN THESE FRANCHISE DOCUMENTS, THE PROVISIONS ARE VOID AND CANNOT BE ENFORCED AGAINST YOU.

Each of the following provisions is void and unenforceable if contained in any documents relating to a franchise:

- (a) A prohibition of the right of a franchisee to join an association of franchisees.
- (b) A requirement that a franchisee assent to a release, assignment, novation, waiver, or estoppel which deprives a franchisee of rights and protections provided in this act. This shall not preclude a franchisee, after entering into a franchise agreement, from settling any and all claims.
- (c) A provision that permits a franchisor to terminate a franchise before the expiration of its term except for good cause. Good cause shall include the failure of the franchisee to comply with any lawful provision of the franchise agreement and to cure such failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than 30 days, to cure such failure.
- (d) A provision that permits a franchisor to refuse to renew a franchise without fairly compensating the franchisee by repurchase or other means for the fair market value at the time of expiration of the franchisee's inventory, supplies, equipment, fixtures, and furnishings. Personalized materials which have no value to the franchisor and inventory, supplies, equipment, fixtures, and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applies only if: (i) the term of the franchise is less than 5 years; and (ii) the franchisee is prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising, or other commercial symbol in the same area subsequent to the expiration of the franchise or the franchisee does not receive at least 6 months advance notice of franchisor's intent not to renew the franchise.
- (e) A provision that permits the franchisor to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.
- (f) A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude the franchisee from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.
- (g) A provision which permits a franchisor to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent a franchisor from exercising a right of first refusal to purchase the franchise. Good cause shall include, but is not limited to:
 - (i) The failure of the proposed transferee to meet the franchisor's then current reasonable qualifications or standards.
 - (ii) The fact that the proposed transferee is a competitor of the franchisor or subfranchisor.
 - (iii) The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.
 - (iv) The failure of the franchisee or proposed transferee to pay any sums owing to the franchisor or to cure any default in the franchise agreement existing at the time of the proposed transfer.

(h) A provision that requires the franchisee to resell to the franchisor items that are not uniquely identified with the franchisor. This subdivision does not prohibit a provision that grants to a franchisor a right of first refusal to purchase the assets of a franchisee on the same terms as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants the franchisor the right to acquire the assets of a franchisee for the market or appraised value of such assets if the franchisee has breached the lawful provisions of the franchise agreement and has failed to cure the breach in the manner provided in subdivision (c).

(i) A provision which permits the franchisor to directly or indirectly convey, assign, or otherwise transfer its obligations to fulfill contractual obligations to the franchisee unless provision has been made for providing the required contractual services.

THE FACT THERE IS A NOTICE OF THIS OFFERING ON FILE WITH THE ATTORNEY GENERAL DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION, OR ENDORSEMENT BY THE ATTORNEY GENERAL.

Any questions regarding this Notice shall be directed to the Department of Attorney General, Consumer Protection Division, 670 Law Building, 525 West Ottawa Street, Lansing, Michigan 48913, (517) 373-7117.

MINNESOTA DISCLOSURE

In recognition of the requirements of the Minnesota Franchises Law, Minn. Stat. §§ 80C.01 through 80C.22, and of the Rules and Regulations promulgated thereunder by the Minnesota Commissioner of Commerce, Minn. Rules §§ 2860.0100 through 2860.9930, the Franchise Disclosure Document for GAC Franchising, LLC for use in the State of Minnesota shall be amended to include the following:

1. **Item 13**, "Trademarks," shall be amended by the addition of the following at the end of the 4th paragraph:

Pursuant to Minnesota Stat. Sec. 80C.12, Subd. 1(g), we are required to protect any rights which you have to use our proprietary marks.

2. **Item 17**, "Renewal, Termination, Transfer and Dispute Resolution," shall be amended by the addition of the following paragraphs:

With respect to franchisees governed by Minnesota law, we will comply with Minn. Stat. Sec. 80C.14, Subds. 3, 4, and 5 which require, except in certain specified cases, that a franchisee be given 90 days notice of termination (with 60 days to cure) and 180 days notice of non-renewal of the Franchise Agreement, and that consent to the transfer of the franchise not be unreasonably withheld.

Pursuant to Minn. Rule 2860.4400D, any general release of claims that you or a transferor may have against us or our shareholders, directors, employees and agents, including without limitation claims arising under federal, state, and local laws and regulations shall exclude claims you or a transferor may have under the Minnesota Franchise Law and the Rules and Regulations promulgated thereunder by the Commissioner of Commerce.

Minn. Stat. §80C.21 and Minn. Rule 2860.4400J prohibit us from requiring litigation to be conducted outside Minnesota. In addition, nothing in the Franchise Disclosure Document or agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

Minn. Rule 2860.4400J prohibits us from requiring a waiver of a jury trial.

NEW YORK DISCLOSURE

1. The following information is added to the cover page of the Franchise Disclosure Document:

THE FRANCHISOR MAY, IF IT CHOOSES, NEGOTIATE WITH YOU ABOUT ITEMS COVERED IN THE FRANCHISE DISCLOSURE DOCUMENT. HOWEVER, THE FRANCHISOR CANNOT USE THE NEGOTIATING PROCESS TO PREVAIL UPON A PROSPECTIVE FRANCHISEE TO ACCEPT TERMS WHICH ARE LESS FAVORABLE THAN THOSE SET FORTH IN THIS FRANCHISE DISCLOSURE DOCUMENT.

2. The following is added at the end of Item 3:

Except as provided above, with regard to the franchisor, its predecessor, a person identified in Item 2, or an affiliate offering franchises under the franchisor's principal trademark:

A. No such party has an administrative, criminal or civil action pending against that person alleging: a felony, a violation of a franchise, antitrust, or securities law, fraud, embezzlement, fraudulent conversion, misappropriation of property, unfair or deceptive practices, or comparable civil or misdemeanor allegations.

B. No such party has pending actions, other than routine litigation incidental to the business, which are significant in the context of the number of franchisees and the size, nature or financial condition of the franchise system or its business operations.

C. No such party has been convicted of a felony or pleaded nolo contendere to a felony charge or, within the 10-year period immediately preceding the application for registration, has been convicted of or pleaded nolo contendere to a misdemeanor charge or has been the subject of a civil action alleging: violation of a franchise, antifraud, or securities law; fraud; embezzlement; fraudulent conversion or misappropriation of property; or unfair or deceptive practices or comparable allegations.

D. No such party is subject to a currently effective injunctive or restrictive order or decree relating to the franchise, or under a Federal, State, or Canadian franchise, securities, antitrust, trade regulation or trade practice law, resulting from a concluded or pending action or proceeding brought by a public agency; or is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities and Exchange Act of 1934, suspending or expelling such person from membership in such association or exchange; or is subject to a currently effective injunctive or restrictive order relating to any other business activity as a result of an action brought by a public agency or department, including, without limitation, actions affecting a license as a real estate broker or sales agent.

3. The following is added to the end of the "Summary" sections of Item 17(c), titled **"Requirements for franchisee to renew or extend,"** and Item 17(m), entitled **"Conditions for franchisor approval of transfer"**:

However, to the extent required by applicable law, all rights you enjoy and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; it

being the intent of this proviso that the non-waiver provisions of General Business Law Sections 687.4 and 687.5 be satisfied.

4. The following language replaces the “Summary” section of Item 17(d), titled **“Termination by franchisee”**:

You may terminate the agreement on any grounds available by law.

5. The following is added to the end of the “Summary” sections of Item 17(v), titled **“Choice of forum”**, and Item 17(w), titled **“Choice of law”**:

The foregoing choice of law should not be considered a waiver of any right conferred upon the franchisor or upon the franchisee by Article 33 of the General Business Law of the State of New York.

NORTH DAKOTA DISCLOSURE

In recognition of the requirements of the North Dakota Franchise Investment Law, N.D. Cent. Code, §§ 51-19-01 through 51-19-17, and the policies of the office of the State of North Dakota Securities Commission, the Franchise Disclosure Document for GAC Franchising, LLC shall be amended by the addition of the following language:

1. The North Dakota Securities Commissioner has held the following to be unfair, unjust, or inequitable to North Dakota franchisees (Section 51-19-09, N.D.C.C.):

- A. Restrictive Covenants: Franchise Disclosure Documents which disclose the existence of covenants restricting competition contrary to Section 9-08-06, N.D.C.C., without further disclosing that such covenants will be subject to this statute.
- B. Situs of Arbitration Proceedings: Franchise agreements providing that the parties must agree to arbitrate disputes at a location that is remote from the site of the franchisee's business.
- C. Restriction on Forum: Requiring North Dakota franchisees to consent to the jurisdiction of courts outside of North Dakota.
- D. Liquidated Damages and Termination Penalties: Requiring North Dakota franchisees to consent to liquidated damages or termination penalties.
- E. Applicable Laws: Franchise agreements which specify that any claims arising under the North Dakota franchise law will be governed by the laws of a state other than North Dakota.
- F. Waiver of Trial by Jury: Requiring North Dakota franchisees to consent to the waiver of a trial by jury.
- G. Waiver of Exemplary and Punitive Damages: Requiring North Dakota franchisees to consent to a waiver of exemplary and punitive damages.
- H. General Release: Requiring North Dakota franchisees to execute a general release of claims as a condition of renewal or transfer of a franchise.

RHODE ISLAND DISCLOSURE

In recognition of the requirements of the Rhode Island Franchise Investment Act, §§ 19-28.1-1 through 19-28.1-34 the Franchise Disclosure Document for GAC Franchising, LLC for use in the State of Rhode Island shall be amended to include the following:

1. **Item 17**, "Renewal, Termination, Transfer and Dispute Resolution," shall be amended by the addition of the following:

§ 19-28.1-14 of the Rhode Island Franchise Investment Act provides that "A provision in a franchise agreement restricting jurisdiction or venue to a forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act."

VIRGINIA DISCLOSURE

The Franchise Disclosure Document for GAC Franchising, LLC for use in the State of Virginia shall be amended as follows:

1. **Item 17**, "Renewal, Termination, Transfer and Dispute Resolution," shall be amended by the addition of the following paragraphs in subsection (h):

Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any grounds for default or termination stated in the Franchise Agreement does not constitute "reasonable cause," as that term may be defined in the Virginia Retail Franchising Act or the laws of Virginia, that provision may not be enforceable.

Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to use undue influence to induce a franchisee to surrender any right given to him under the franchise. If any provision of the Franchise Agreement involves the use of undue influence by the franchisor to induce a franchisee to surrender any rights given to him under the franchise, that provision may not be enforceable.

WASHINGTON DISCLOSURE

In recognition of the requirements of the Washington Franchise Investment Protection Act, Wash. Rev. Code §§ 19.100.180, the Franchise Disclosure Document for GAC Franchising, LLC for use in the State of Washington shall be amended as follows:

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

RCW 19.100.180 may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise. There may also be court decisions which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise.

In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the State of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

A release or waiver of rights executed by a franchisee may not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable.

Transfer fees are collectable to the extent that they reflect the franchisor's reasonable estimated or actual costs in effecting a transfer.

Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

Franchisees who receive financial incentives to refer franchise prospects to Franchisors may be required to register as franchise brokers under the laws of Washington State.

Exhibit K to the Franchise Disclosure Document is hereby amended to remove Question 19 from the Compliance Questionnaire.

**EXHIBIT D.
GENERAL RELEASE**

GENERAL RELEASE

THIS GENERAL RELEASE ("Release") is executed on _____ by _____ ("Franchisee"), _____ ("Guarantors"), and _____ ("Transferee") as a condition of **(1)** the transfer of the Great American Cookies Franchise Agreement dated _____ between GAC Franchising, LLC ("**GAC**") and Franchisee ("**Franchise Agreement**"); or **(2)** the execution of a successor Franchise Agreement by Franchisee and GAC. (If this Release is executed under the conditions set forth in (2) above, all references in this Release to "Transferee" should be ignored.)

1. Release by Franchisee, Transferee and Guarantors. Franchisee and Transferee (on behalf of themselves and their parents, subsidiaries and affiliates and their respective past and present officers, directors, shareholders, managers, members, agents, and employees, in their corporate and individual capacities) and Guarantors (on behalf of themselves and their respective heirs, representatives, successors and assigns) (collectively, the "**Releasors**") freely and without any influence forever release **(i)** GAC, **(ii)** GAC's past and present officers, directors, shareholders, managers, members, agents, and employees, in their corporate and individual capacities, and **(iii)** GAC's parent, subsidiaries, and affiliates and their respective past and present officers, directors, shareholders, managers, members, agents, and employees, in their corporate and individual capacities, (collectively, the "**Released Parties**") from any and all claims, debts, demands, liabilities, suits, judgments, and causes of action of whatever kind or nature, whether known or unknown, vested or contingent, suspected or unsuspected (collectively, "**Claims**"), which any Releasor ever owned or held, now own or hold, or may in the future own or hold, including, without limitation, claims arising under federal, state, and local laws, rules, and ordinances and claims arising out of, or relating to, the Franchise Agreement and all other agreements between any Releasor and GAC or GAC's parent, subsidiaries, or affiliates, arising out of, or relating to any act, omission or event occurring on or before the date of this Release, unless prohibited by applicable law.

2. Risk of Changed Facts. Franchisee, Transferee, and Guarantors understand that the facts in respect of which the release in Section 1 is given may turn out to be different from the facts now known or believed by them to be true. Franchisee, Transferee, and Guarantors hereby accept and assume the risk of the facts turning out to be different and agree that the release in Section 1 shall nevertheless be effective in all respects and not subject to termination or rescission by virtue of any such difference in facts.

3. Covenant Not to Sue. Franchisee, Transferee, and Guarantors (on behalf of Releasors) covenant not to initiate, prosecute, encourage, assist, or (except as required by law) participate in any civil, criminal, or administrative proceeding or investigation in any court, agency, or other forum, either affirmatively or by way of cross-claim, defense, or counterclaim, against any person or entity released under Section 1 with respect to any Claim released under Section 1.

4. No Prior Assignment and Competency. Franchisee, Transferee, and Guarantors represent and warrant that: **(i)** the Releasors are the sole owners of all Claims and rights released in Section 1 and that the Releasors have not assigned or transferred, or purported to assign or transfer, to any person or entity, any Claim released under Section 1; **(ii)** each Releasor has full and complete power and authority to execute this Release, and that the execution of this Release shall not violate the terms of any contract or agreement between them or any court order; and **(iii)** this Release has been voluntarily and knowingly executed after each of them has had the opportunity to consult with counsel of their own choice.

5. Complete Defense. Franchisee, Transferee, and Guarantors: **(i)** acknowledge that the release in Section 1 shall be a complete defense to any Claim released under Section 1; and **(ii)** consent to the entry of a temporary or permanent injunction to prevent or end the assertion of any such Claim.

6. Successors and Assigns. This Release will inure to the benefit of and bind the successors, assigns, heirs, and personal representatives of the Released Parties and each Releasor.

7. Counterparts. This Release may be executed in two or more counterparts (including by facsimile), each of which shall be deemed an original, and all of which shall constitute one and the same instrument.

8. Capitalized Terms. Any capitalized terms that are not defined in this Release shall have the meaning given them in the Franchise Agreement.

[THE REMAINDER OF THIS PAGE IS LEFT INTENTIONALLY BLANK.]

IN WITNESS WHEREOF, Franchisee, Transferee, and Guarantors have executed this Release as of the date shown above.

ATTEST:

By: _____

Print Name: _____

FRANCHISEE:

By: _____

Print Name: _____

Title _____

Date: _____

ATTEST:

By: _____

Print Name: _____

TRANSFeree:

By: _____

Print Name: _____

Title _____

Date: _____

WITNESS:

Print Name: _____

GUARANTOR:

Print Name: _____

Date: _____

WITNESS:

Print Name: _____

GUARANTOR:

Print Name: _____

Date: _____

EXHIBIT E.
NONDISCLOSURE AND NONCOMPETE AGREEMENT

NONDISCLOSURE AND NONCOMPETE AGREEMENT

This Agreement is dated [Date]. The parties are [Name of Franchisee] (referred to as “we”, “us”, and “our”), located at [Address], and [Name of Employee] (referred to as “you” and “your”). You are signing this Agreement in consideration of, and as a condition to, your association with us and the compensation, dividends, or other payments and benefits you will receive from us.

BACKGROUND

We are a franchisee of GAC Franchising, LLC (“GAC”) under a Great American Cookies Franchise Agreement dated [Date] (the “Franchise Agreement”). We have a license to use the certain trademarks designated by GAC (the “Marks”), certain policies and procedures used in Great American Cookies businesses (the “System”), and the Confidential Information developed and owned by GAC in our Great American Cookies store (the “Store”). GAC recognizes that, in order for us to effectively operate our business, our employees must have access to certain confidential information and trade secrets owned by GAC. Disclosure of this confidential information and trade secrets to unauthorized persons, or its use for any purpose other than the operation of our business, would harm GAC, other franchise owners, and us. Accordingly, GAC requires us to have you to sign this Agreement.

AGREEMENT

1. Confidential Information. As used in this Agreement, “**Confidential Information**” means all manuals, trade secrets, know-how, methods, training materials, information, management procedures, and marketing and pricing techniques relating to the Store, the Great American Cookies System, or GAC’s business. In addition, Confidential Information includes all marketing plans, advertising plans, business plans, financial information, member information, employee information, and other confidential information of GAC, GAC’s affiliates, or us (collectively, the “**Interested Parties**”) that you obtain during your association with us.

2. Nondisclosure. You agree not to use or disclose, or permit anyone else to use or disclose, any Confidential Information to anyone outside of our organization (other than the Interested Parties) and not to use any Confidential Information for any purpose except to carry out your duties as our employee. You also agree not to claim any ownership in or rights to Confidential Information and not to challenge or contest our, GAC’s, or GAC’s affiliates’ ownership of it. These obligations apply both during and after your association with us.

3. Return of Confidential Information. If your association with us ends for any reason, you must return to us all records described in Paragraph 1, all other Confidential Information, and any authorized or unauthorized copies of Confidential Information that you may have in your possession or control. You may not retain any Confidential Information after your association with us ends.

4. Noncompete During Association. You may not, during your association with us, without our prior written consent:

(a) own, manage, engage in, be employed by, advise, make loans to, or have any other interest in any business that operates or licenses others to operate a restaurant, retail outlet, catering business, or any similar food business that primarily offers cookies, brownies, cupcakes,

or cakes at any location in the United States or by any means, including, without limitation, sales via the Internet or catalogs ("**Competitive Business**");

(b) divert or attempt to divert any business or customer or potential business or customer of the Store to any Competitive Business, by direct or indirect inducement or otherwise;

(c) perform, directly or indirectly, any other act injurious or prejudicial to the goodwill associated with the Marks and the System; or

(d) use any vendor relationship established through your association with us for any purpose other than to purchase products for use or retail sale in the Store.

5. **Noncompete After Association Ends.** For 2 years after your association with us ends for any reason, you may not, without our prior written consent:

(a) directly or indirectly own, manage, engage in, be employed by, advise, make loans to, or have any other interest in any Competitive Business that is (or is intended to be) located within a 5-mile radius of our Store; or

(b) directly or indirectly solicit any individual or company that has been a customer of our Store within 1 year prior to the date you left our business, for the purpose of inducing that person or company to become a customer of any Competitive Business.

6. **Remedies.** If you breach or threaten to breach this Agreement, you agree that we will be entitled to injunctive relief (without posting bond) as well as a suit for damages.

7. **Severability.** If any part of this Agreement is declared invalid for any reason, the invalidity will not affect the remaining provisions of this Agreement. If a court finds any provision of this Agreement to be unreasonable or unenforceable as written, you agree that the court can modify the provision to make it enforceable and that you will abide by the provision as modified.

8. **Independent Agreement.** The Agreement is independent of any other obligations between you and us. This means that it is enforceable even if you claim that we breached any other agreement, understanding, commitment or promise.

9. **Third Party Right of Enforcement.** You are signing this Agreement not only for our benefit, but also for the benefit of GAC and GAC's affiliates. We, GAC, and GAC's affiliates have the right to enforce this Agreement directly against you.

10. **Not An Employment Agreement.** This is not an employment agreement. Nothing in this Agreement creates or should be taken as evidence of an agreement or

understanding by us, express or implied, to continue your association with us for any specified period.

11. Modification and Waiver. Your obligations under this Agreement cannot be waived or modified except in writing.

12. Governing Law. This Agreement is governed by the laws of the state in which our principal office is located.

13. Attorney's Fees. If we have to take legal action to enforce this Agreement, we will be entitled to recover from you all of our costs, including reasonable attorney's fees, to the extent that we prevail on the merits.

14. Representation. You certify that you have read and fully understood this Agreement, and that you entered into it willingly.

WITNESS

EMPLOYEE

**EXHIBIT F.
MANUALS' TABLES OF CONTENTS**

Company Overview

Section	Page #	Last Revised
Introduction		
History	1	December 2020
Company Recipes	2	
Brand Blueprint	3	
Open Door Policy	9	
Brand Resources		
Approved Vendor Contacts	1	December 2020
Franchisee Portal	2	
Corporate Communications	3	
Crisis Communications	4	
Serious Incident Response Plan	6	
Core Line-Up		
Approved Product	1	January 2021
Cookies	2	
Brownies	4	
Cookie Cakes	5	
Beverages	6	
Other Items	7	

Operations/System Standards

Section		Page #	Last Revised
Customer Service/Employee Performance			
Our Service Mission	1	June 2015	
Benchmarks	2		
Making Service a Reality	3		
How to Train Great Service	5		
Increasing Sales	7		
The Power of Sampling	9		
Other Service Tips	12		
L.A.R.R.K.+ Method	14		
Typical Service Challenges	15		
Equipment			
General Equipment		June 2015	
Walk in Cooler	1		
Upright Refrigerator	2		
Cooler / Freezer / Refrigerator	3		
Condenser Coils	4		
Ice Machines	5		
POS System Compliance	7		
Heating and Air Conditioning	8		
Plumbing	9		
Telephones	11		
Stem Thermometer	12		
Blenders	13		
Great American Cookies® Equipment			June 2015
Doyon® Ovens	1		
Oven Cleaning	3		
Scales	4		

Operations/System Standards

Section	Page #	Last Revised
Opening and Closing		
Opening & Closing Checklists	1	June 2015
Opening Checklist	2	
Closing Checklist	3	
Weekly Checklist	4	
Monthly Checklist	5	
Quarterly / 6 Month Checklist	6	
Product Procedures		
Beverages		June 2015
Coca Cola®	1	
Blended Drinks	6	
ICEE®	10	
Brownies		June 2015
Points to Remember	1	
Fudge / Fudge Nut Brownies	2	
Cheesecake Brownies	4	
Cheesecake Swirl Brownies	6	
German Chocolate Brownies	9	
Reese's® Peanut Butter Cup Brownies	11	
Red Velvet Brownies	13	
Domino Brownies	15	
Pumpkin Brownies	18	

Operations/System Standards

Section	Page #	Last Revised
Cookie Cakes		January 2020
Points to Remember	1	
Pre Bake	2	
Templates	4	
M&Ms® Candies Cookie Cakes	5	
Topped Cookie Cakes	6	
Square Cookie Cake	8	
Pre-Forming	10	
Bake	11	
Post Bake	12	
Double Doozie® Cookie Cakes	13	
General Decorating	14	
Decorating Table Standards	21	
Ready In Minutes	22	
Cookie Cake Decorator Training Guide	24	
Cookies, Big Bites, and Colossals		January 2021
Cookie Varieties	1	
Batter Guidelines	2	
Baking Guidelines	4	
Display, Selling/Sampling, and Packaging		January 2021
Sampling Procedures	1	
Selling	4	
Displaying	10	
Packaging	21	

Operations/System Standards

Section	Page #	Last Revised
Product Profile		January 2021
Regular & Big Bite Cookies	1	
Brookie	25	
Colossal Cookies	26	
Brownies	29	
Cookie Cups	39	
Cookie Cake	40	
Sugar Cookie Cake	41	
Heart Shaped Cookies	42	
Shamrock Cookies	45	
Easter Egg Cookies	46	
Star Shaped Cookies	47	
Star Spangled Cookies	48	
Pumpkin Shaped Cookies	49	
Gingerbread Men Cookies	50	
Original with Red & Green M&M [®] s Minis Candies Cookie	51	
Specialty Products		
Double Doozie [®] Cookies	1	
Double Doozie [®] Brownies	3	
Gender Reveal Double Doozie	5	
Cookie Cups	6	
Heart Shaped Cookies	8	
Shamrock Cookies	12	
Easter Egg Cookies	14	
Star Shaped Cookies	16	
Pumpkin Shaped Cookies	18	
Gingerbread Men Cookies	20	
Round Shaped Cookies	22	
Party Platters	24	
Brookie	26	
Take and Decorate Cookies	27	
Take and Decorate Cookie Cakes	29	

Operations/System Standards

Section		Page #	Last Revised
Sanitation & Safety			
Environmental Safety		February 2017	
Policy and Responsibility	1		
Substance Abuse and Safety	2		
Chemical Safety	3		
Housekeeping	5		
Accident Investigation/Injury	6		
Safe Work Practices	7		
Product Safety		June 2015	
Overview & Bacteria Growth	1		
Common Foodborne Illnesses	2		
Causes of Foodborne Illness	4		
Personal Hygiene	5		
Hand Washing	6		
Critical Control Points	7		
Store & Equipment Cleaning	10		
Pest Control	13		
Standards			
Restroom Standards	1	June 2015	
Refrigerator Standards	1		
Freezer Standards	2		
Inventory Standards	2		
Backroom Standards	3		
Dining Room Standards	4		
Appearance Standards	5		
Uniforms Standards	6		

Operations/System Standards

Section	Page #	Last Revised
Placing and Receiving Orders		
Batter	1	June 2015
Icings	3	
Reports and Recordkeeping: Audit		
Introduction	1	June 2015
End of Day Closing Report	2	
Daily Cash Recap Sheet	3	
Check Register	4	
Bank Statements and Month Account Reconciliations	5	
Waste Chart/Payroll Register	6	
Sales/Use Tax Register	7	
P&L Statements/Balance Sheet	8	
Income Tax Return	9	
Daily Cash Drop Log	10	
Weekly Deposit Log	10	
Void Summary	10	
Paid Out Summary	11	
Week Ending Information	11	
Sales Log	12	
Forms and Handouts		
Cookie Cake Production Guide	1	February 2021
Baking Guidelines	2	
Cookie Production	3	
Brownie Production	4	
Store Equipment Preventative Maintenance	5	
Packaging Standards	6	
Uniform Standards	7	
Product Quick Reference Chart	8	
Telephone Answering Standard	9	

Cookie Cake Training Guide

Table of Contents

Cookie Cake Standards

Merchandising.....	2
Color Icing Designs.....	3
Ready in 15 Minutes.....	4
Customer Relations.....	5
Packaging.....	6
Smallwares.....	7
Stencils.....	9

Decorating Standards

Daily Operations.....	10
Tips for Hiring/Beginners.....	11
Baking Standards.....	12
Icing Bag Standards.....	17
Decorating Techniques.....	20
Stencils & Licensed Characters.....	24

Decorating Sections

Birthdays
Holidays
School & Sports
Special Occasions
Letters and Numbers



EXHIBIT G.
STATE ADMINISTRATORS AND AGENTS FOR SERVICE OF PROCESS

LIST OF ADMINISTRATORS

CALIFORNIA

Office of the Commissioner
California Department of Financial Protection and
Innovation
320 West 4th Street, Suite 750
Los Angeles, California 90013
(866) 275-2677
(213) 576-7500
Ask.DFPI@dfpi.ca.gov

FLORIDA

Department of Agriculture and Consumer Services
Division of Consumer Services
Mayo Building, Second Floor
Tallahassee, Florida 32399-0800
(850) 922-2770

ILLINOIS

Franchise Bureau
Office of Attorney General
State of Illinois
500 South Second Street
Springfield, Illinois 62706
(217) 782-4465

MARYLAND

Office of the Attorney General
Securities Division
200 St. Paul Place
Baltimore, Maryland 21202-2020
(410) 576-6360

MINNESOTA

Minnesota Department of Commerce
Registration and Licensing Division
85 7th Place, Suite 280
St. Paul, Minnesota 55101
(651) 539-1600

NEW YORK

NYS Department of Law
Investor Protection Bureau
28 Liberty Street, 21st Floor
New York, New York 10005
(212) 416-8222

CONNECTICUT

Securities and Business Investment Division
Connecticut Department of Banking
260 Constitution Plaza
Hartford, Connecticut 06103
(860) 240-8233

HAWAII

Hawaii Securities Commissioner
Department of Commerce and Consumer Affairs
Business Registration Division
335 Merchant Street, Room 203
Honolulu, Hawaii 96813
(808) 586-2722

INDIANA

Indiana Securities Division
302 West Washington Street
Room E-111
Indianapolis, Indiana 46204
(317) 232-6681

MICHIGAN

Michigan Department of Attorney General
Consumer Protection Division
Antitrust and Franchise Unit
670 Law Building
Lansing, Michigan 48913
(517) 373-7117

NEBRASKA

Department of Banking and Finance
Commerce Court
1230 "O" Street, Suite 400
PO Box 95006
Lincoln, NE 68509-5006
(402) 471-3445

NORTH DAKOTA

North Dakota Securities Department
600 East Boulevard Avenue
State Capitol - 5th Floor
Bismarck, North Dakota 58505-0510
(701) 328-4712

OREGON

Department of Consumer and Business Services
Division of Finance
Labor and Industries Building
Salem, Oregon 97310
(503) 378-4140

SOUTH DAKOTA

Department of Labor and
Regulation
Division of Securities
124 S Euclid, Suite 104
Pierre, South Dakota 57501
(605) 773-4823

UTAH

Director, Division of Consumer Protection
Utah Department of Commerce
160 East 300 South
P.O. Box 146704
Salt Lake City, Utah 84114-6704
(801) 530-6601

WASHINGTON

Securities Division
Department of Financial Institutions
150 Israel Road
Tumwater, Washington 98501
(360) 902-8760

RHODE ISLAND

Director of Business Regulations
State of Rhode Island
John O. Pastore Complex
1511 Pontiac Avenue, Building 69-1
Cranston, RI 02910
(401) 277-3048

TEXAS

Secretary of State
Statutory Document Section
P.O. Box 12887
Austin, Texas 78711
(512) 475-1769

VIRGINIA

State Corporation Commission
Division of Securities and Retail Franchising
1300 East Main Street, 9th Floor
Richmond, Virginia 23219
(804) 371-9051

WISCONSIN

Wisconsin Division of Securities
Department of Financial Institutions
P.O. Box 1768
Madison, Wisconsin 53701
(608) 266-8559

AGENTS FOR SERVICE OF PROCESS

CALIFORNIA

Commissioner of Financial Protection and Innovation
California Department of Financial Protection and
Innovation
320 West 4th Street, Suite 750
Los Angeles, California 90013

HAWAII

Hawaii Securities Commissioner
Department of Commerce and Consumer Affairs
Business Registration Division
335 Merchant Street, Room 203
Honolulu, Hawaii 96813

INDIANA

Indiana Secretary of State
201 State House
200 West Washington Street
Indianapolis, Indiana 46204

MICHIGAN

Michigan Department of Commerce
Corporations and Securities Bureau
6546 Mercantile Way
Lansing, Michigan 48910

NEW YORK

New York Department of State
One Commerce Plaza
99 Washington Avenue, 6th Floor
Albany, New York 12231

OREGON

Director
Department of Insurance and Finance
700 Summer Street, N.E.
Suite 120
Salem, Oregon 97310

SOUTH DAKOTA

Director, Division of Securities
Department of Labor and Regulation
124 S Euclid, Suite 104
Pierre, South Dakota 57501-3185

WASHINGTON

Director of the Securities Division
Department of Financial Institutions
State of Washington
150 Israel Road
Tumwater, Washington 98501

ILLINOIS

Attorney General of the State of Illinois
500 South Second Street
Springfield, Illinois 62706

MARYLAND

Maryland Securities Commissioner
200 St. Paul Place
Baltimore, Maryland 21202-2020

MINNESOTA

Minnesota Commissioner of Commerce
Department of Commerce
85 7th Place, Suite 280
St. Paul, Minnesota 55101

NORTH DAKOTA

North Dakota Securities Commissioner
State Capitol
Bismarck, North Dakota 58505

RHODE ISLAND

Director of Department of Business Regulation
Department of Business Regulation
Securities Division
John O. Pastore Complex
1511 Pontiac Avenue, Building 69-1
Cranston, RI 02910

VIRGINIA

Clerk of the State Corporation Commission
1300 East Main Street, 1st Floor
Richmond, Virginia 23219

WISCONSIN

Wisconsin Commissioner of Securities
201 W. Washington Ave., Suite 300
Madison, WI 53703

EXHIBIT H.
LIST OF FRANCHISEES AND STORES AND LIST OF FRANCHISEES WHO LEFT SYSTEM

Franchisees with Open Stores

(as of December 31, 2021)

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79372	Rangeline Cookie, LLC	Brock Crowley		4439 Rangeline Rd.	Mobile	AL	251-455-7086	1064
79362	The Cookie Place, Inc.	Richard Pizitz		2050 Gadsden Hwy	Trussville	AL	205-508-3090	1050
79361	The Cookie Place, Inc.	Richard Pizitz	Cahaba Village Plaza	3000 Cahaba Village Plaza	Mountain Brook	AL	205-573-6115	1051
71504	Gilreath Enterprises, Inc.	G. Gilreath	Village Mall	1627 Opelika Road #10	Auburn	AL	334-821-4553	30414
74607	The Cookie Place, Inc.	Richard Pizitz	Riverchase Galleria	2000 Riverchase Galleria	Birmingham	AL	205-985-0880	
74610	The Cookie Place, Inc.	Richard Pizitz	Wiregrass Commons	900 Commons Drive	Dothan	AL	334-677-4679	
78006	VIP Associates, LP	Augustus Stephas	Parkway Place Mall	2801 Memorial Pkwy Suite 147A	Huntsville	AL	256-539-3255	30322
78769	Scott Gilreath Enterprises II, Inc.	G. Gilreath	The Shoppes at East Chase	7048 Eastchase Pkwy	Montgomery	AL	334-356-8111	30326
78793	The Cookie Place, Inc.	Richard Pizitz	University Mall	1701 McFarland Boulevard	Tuscaloosa	AL	205-553-8219	
78858	The Cookie Place, Inc.	Richard Pizitz	Pinnacle at Tutwiler Farm Shopping Center	5024 Pinnacle Square	Trussville	AL	205-655-6807	
78935	Christy L. Boyd	Christy L. Boyd	Florence Mall	301 Cox Creek Parkway	Florence	AL	256-760-8400	30685
78964	The Cookie Place, Inc.	Richard Pizitz	Colonial Mall	1001 Rainbow Drive	Gadsden	AL	205-790-7958	
78965	The Cookie Place, Inc.	Richard Pizitz	Quintard Mall	700 Quintard Drive	Oxford	AL	205-790-7958	
78966	The Cookie Place, Inc.	Richard Pizitz	Decatur Mall	1801 Beltline Road	Decatur	AL		

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
78967	The Cookie Place, Inc.	Richard Pizitz	Bridge Street Town Center	355 The Bridge Street	Huntsville	AL		
79208	Gulf Coast Cookie, LLC	Brock Crowley	Eastern Shore Centre	30500 State Hwy 181	Spanish Fort	AL	251-621-7977	963
79233	Aram, LLC	Geri Fields	Trojan Center – Troy University	231 Adams Center	Troy	AL	334-434-9073	971
79259	Saraland Cookie, LLC	Brock Crowley	Saraland Retail Center	1201 Industrial Parkway	Saraland	AL	251-345-1928	991
79260	SCHILLINGER COOKIE, LLC	Brock Crowley	Shops of Schillinger	740 Schillinger Road South	Mobile	AL	251-633-0636	992
79261	Yi Ming, LLC	Kun-Te Weng	Eastdale Mall	1076 Eastdale Mall	Montgomery	AL	334-271-1900	
79296	COOKIEBON, LLC	James C. Dollar	Colonial Mall Bel Air	3490 Bel Air Mall	Mobile	AL	251-476-2447	
78907	Black Gold, LLC	Tracy Hoskins	Paradigm Building	3155 N College St	Fayetteville	AR	479-521-8898	983
78923	The Cookie Place, Inc.	Richard Pizitz	Northwest Arkansas Mall	4201 N. Shilow Drive	Fayetteville	AR	205-252-7474	
78994	Southpaw Express, LLC	Chad Rockett	Sherman Heights Shopping Center	605 Salem Road	Conway	AR	501-327-7522	842
79168	Chad Rockett	Chad Rockett	University of Central Arkansas	Donaghey Hall	Conway	AR	501-329-4504	817
79575	Van Herpen & Co., LLC	LeRoy Van Herpen	Central Mall	186 Central Mall	Ft. Smith	AR	479-452-9999	
79578	Van Herpen & Co., LLC	LeRoy Van Herpen	Pinnacle Hills Promenade	2203 Promenade Boulevard	Rogers	AR	479-986-0700	
79216	JMBE, INC.	Jack Rocha	Via Montana Center	1512 E. Champlain Drive	Fresno	CA	559-433-6671	511
79402	30A Cookies and Cream, LLC	Chris Webb		174 Watercolor Way Suite 14	Santa Rosa Beach	FL	850-338-0425	1085
79413	Royal Sweet Spot, LLC	Tully Fowler	Villages at Amelia	463855 State Road 200	Yulee	FL	904-527-8766	1094

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79373	Bun Three, LLC	James C. Dollar		9956 Hutchinson Blvd.	Panama City	FL	205-908-8047	1065
79385	LVM Family, LLC	Jin Liu	Edison Mall	4125 Cleveland Ave	Fort Myers	FL	239-939-0171	
79396	Brandon Mall Cookie LLC	Brock Crowley	Brandon Town Center	535 Brandon Town Center Mall Blvd	Brandon	FL	813-548-8805	
78741	VIP Associates II, LP	Augustus Stephas	The Avenues Mall	10300 Southside Blvd. Space 2510	Jacksonville	FL	904-363-2447	30255
78810	The Cookie Place, Inc.	Richard Pizitz	Cordova Mall	5100 N 9th Avenue	Pensacola	FL	850-478-2200	
78998		Don Patel	Lakeland Square Mall	3800 US Hwy 98N	Lakeland	FL	863-859-2900	
79070	Chris Webb	Chris Webb	30Avenue Shopping Center	12805 Highway 98	Inlet Beach	FL	850-249-0205	857
79093	Katchens Kookies, LLC	Julie Katchen	University Town Center Mall	140 University Town Center Drive #298	Sarasota	FL	941-807-4653	
79185	Nguyen Mai, LLC	Heather Mai	Orange Park Mall	1910 Wells Road	Orange Park	FL	904-264-7654	
79221	Countryside Cookies, LLC	Sally Moh	Countryside Mall	27001 US Hwy 19 N	Clearwater	FL	727-796-1515	
79224	The Cookie Place, Inc.	Richard Pizitz	Governor's Square Mall	1500 Apalachee Pkwy	Tallahassee	FL	850-878-2056	
79275	Palm Beach Homes Concierge, LLC	Amy Perper	Wellington Green Mall	10300 W Forest Hills Blvd.	Wellington	FL	561-716-0071	
79287	Tampa Twist, LLC	Todd Storm	International Plaza	2223 North Westshore Blvd.	Tampa	FL	813-870-1166	30813
79330	Tully Fowler	Tully Fowler	Durbin Park	935 Durbin Pavilion Dr	St. Johns	FL	904-547-2343	1049
79322	Royal Sweet Spot, LLC	Tully Fowler	Island Walk North Shopping Center	1960 E West Pkwy	Fleming Island	FL	904-579-4116	1041
79584	Shriganesh 1, LLC	Vasu Patel	Pier Park	100 Blue Fish Drive	Panama City Beach	FL	850-867-1120	38022
79382	ZOEE, LLC	Chia Ling Chow-Watson	Coastland Center	1900 Tamiami Trail North	Naples	FL	239-430-8333	

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79376	Xavier Louis' Cookies & Cream @ Cartersville, LLC	Herb Cousin	Main Street Commons	644 Main Street Space 101	Cartersville	GA	762-235-4343	1069
79403	FANTASTIC CREATIONS STOCKBRIDGE LLC	Mohamed Momin	Eagle Village Shopping Center	604 Eagles Landing Parkway	Stockbridge	GA	678- 884-6868	1088
79421	Fantastic Creations Conyers, Inc.	Mohamed Momin	Conyers Commons	2239 Highway 20 SE, Suite K	Conyers	GA	404-944-4284	1096
79430	EXOTIC A&A LLC	Azim Momin	Summit Point Shopping Center	840 S Glynn Street S Suite 368	Fayetteville	GA	404-953-9647	1102
79337	Landy Pandys Cookies & Cream @ Acworth, LLC	Herb Cousin	Shoppes of Acworth	3450 Cobb Pkwy NW	Acworth	GA	678-402-5381	1055
79381	Batter Up, LLC	Jodi Brewer	The Avenue Peachtree City	306 City Circle	Peachtree City	GA	770-486-9587	
79394	Claymart Cookie Company, Inc.	Lisa Dawn Stafford		108-B North Main St	LaFayette	GA	706-996-8769	
79398	Aura Karma, LLC	Ankur Choksi	Mulberry Walk	6323 Grand Hickory Drive	Braselton	GA	470-238-3845	1083
79285	Herb Cousin	Herb Cousin	Crossroads Pointe Shopping Center	8876 Dallas Acworth Hwy	Dallas	GA	770-702-7135	1010
72403	The Cookie Place, Inc.	Richard Pizitz	Augusta Mall	3450 Wrightsboro Road	Augusta	GA	706-737-1110	
75107	Manzee, Inc.	Amish Dharia	Greenbriar Mall	2841 Greenbriar Parkway	Atlanta	GA	404-349-6626	30706
75220	Mubarak Investments Corp.	Shaukat (Sonny) Dharani	Northlake Mall	4800 Briarcliff Road	Atlanta	GA	770-908-8033	25220

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
75349	Barakah, Inc.	Shaukat (Sonny) Dharani	Mall at Stonecrest	2929 Turner Hill Rd Space #2510	Lithonia	GA	770-484-5866	25349
78002	VIP Associates, LP	Augustus Stephas	Georgia Square	3700 Atlanta Hwy	Athens	GA	706-354-8990	
78007	VIP Associates, LP	Augustus Stephas	Walnut Square	816 Walnut Square Blvd.	Dalton	GA	706-226-1107	
78707	Southern Cookies & Pretzels, Inc.	Larry Wilburn	Mall Of Georgia @ Mill Creek	3330 Buford Drive	Buford	GA	770-614-4555	
78708	Southern Cookies & Pretzels, Inc.	Larry Wilburn	Mall Of Georgia @ Mill Creek	3330 Buford Drive	Buford	GA	770-831-1050	
78709	VIP V, LP	Augustus Stephas	Arbor Place Mall	6700 Douglas Boulevard	Douglasville	GA	770-577-2424	
78797	Southern Cookies & Pretzels, Inc.	Larry Wilburn	Mt. Berry Square	225 Mount Berry Sqare	Rome	GA	706-234-0904	
78920	VIP V, LP	Augustus Stephas	Arbor Place Mall (Satellite)	6700 Douglas Boulevard	Douglasville	GA	423-490-8367	
78922	Candy's Cookies, LLC	Candice Strain	Tanger Outlet Mall	1000 Tanger Drive	Locust Grove	GA	770-954-1058	30673
78943	The Cookie Place, Inc.	Richard Pizitz	Colonial Mall of Valdosta	1700 Norman Drive	Valdosta	GA	205- 790-7958	
78973	JMAC, Inc.	Michelle Deraney	Ashley Park Shopping Center	314-A Newnan Crossing Bypass	Newnan	GA	770-254-0180	
78993	Dykes Foods, Inc.	Keith Dykes	The Shoppes at River Crossing	5080 Riverside Drive	Macon	GA	478-471-9449	30720
78995	Cookin Along, LLC	Dan Trickle	North Point Mall	1000 North Point Circle	Alpharetta	GA	678-571-4200	
79002	Mother's Cookies, LLC	John Reid	The Atlanta Outlet Shoppes	915 Ridgewalk Pkwy	Woodstock	GA	678-224-6843	
79079	MT Cookie Kings 101, Inc.	Mark Ferguson	Centennial Park West Retail	250 Park Avenue West	Atlanta	GA	770-366-5104	

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79080	The Black Bear Tavern, Inc	Mark Ferguson	Georgia World Congress Center - Cart	285 Andrew Young International Blvd.	NW Atlanta	GA	770-366-5104	
79090	Ranie, LLC	Hisham Gorerish	Tanger Outlets	800 Steven B Tanger Blvd Street 202	Commerce	GA	706-335-0918	30764
79102	Hoggs' Heaven LLC	John Hogg	Lakeshore Mall	150 Pearl Nix Pkwy	Gainesville	GA	770-532-2329	
79147	Candy's Cookies, LLC	Candice Strain	South Point Shopping Center	96 South Point Blvd	McDonough	GA	678-272-6439	966
79165	Tri-City Cookie Company, Inc.	Darryl Light	Atlantic Station	264 19th street	Atlanta	GA	404-532-1970	30782
79190	Joseph Deraney	Joseph Deraney	Dawson Crossroads	145 Forest Blvd.	Dawsonville	GA	706-216-1434	949
79231	Dykes Foods, Inc.	Keith Dykes	The Shoppes at Houston Lake	794 Highway 96	Bonaire	GA	478-551-5000	969
79249	Boghani Foods, LLC	Muzaffar Ali (GA)	Southlake Mall	1000 Southlake Mall	Morrow	GA	770-961-5270	1018
79258	K & R Ventures, LLC	Charles Runge	Paulding Exchange	4484 Jimmy Lee Smith Parkway	Hiram	GA	770-575-0894	990
79264	Robert Quinilty	Robert Quinilty	Providence Square	4101 Roswell Rd	Marietta	GA	404-692-1634	993
79280	Coastal Cookies, LLC	Julie Hill	Outlet Mall of Georgia Savannah	200 Tanger Outlet Blvd.	Pooler	GA	423-341-7156	30809
79291	Bacon Cookies, LLC	John Hogg	The Collection at Forsyth	410 Peachtree Pkwy	Cumming	GA	678-410-0787	
79594	Brooktenn, LLC	Darryl Light	Oglethorpe Mall	7804 Abercorn Extension	Savannah	GA	912-355-7927	
79332	Shree Raj, Inc.	Daxa Patel	Columbus Park Crossing	5555 Whittlesey Blvd	Columbus	GA	706-320-0982	773
79365	The Cookie Place, Inc.	Richard Pizitz	Perimeter Mall	4400 Ashford Dunwoody Rd	Atlanta	GA	770-396-4666	
79364	Sparkler Treats, LLC	Keli Price	Northpark Mall	320 W Kimberly Drive	Davenport	IA	563-386-9525	

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79387	Applegate Investments Inc.	David Applegate	Delaware Market Place	2310 SE Delaware Avenue #O	Ankeny	IA	515-964-9300	1076
77100	Agape Bakeries, Inc.	Farley Smith	Eastland Mall	800 North Green River Road	Evansville	IN	812-471-1774	30254
79177	The Cookie Place, Inc.	Richard Pizitz	Towne East Square	7700 East Kellogg Drive	Wichita	KS	316-691-8829	
79422	EWIDA ENTERPRISES ASHLAND KY 2 Inc.	Samir Ewida	Ashland Town Center	500 Winchester Ave., Space 172	Ashland	KY	216-407-8801	30834
79384	W & W Enterprise, LLC	Matthew Hayden	Towne Square Mall	3800 Frederica St.	Owensboro	KY	290-993-2043	1087
78804	Cactus Cookies, Inc.	Michael Solomon	Kentucky Oaks Mall	5101 Hinkleville Rd.	Paducah	KY	270-443-3444	
78835	Cactus Cookies, Inc.	Michael Solomon	Fayette Mall	3401 Nicholasville Road	Lexington	KY	859-273-8888	
78850	J. Team & Rupps, Inc.	D. Craig Jones	Florence Mall	2028 Florence Mall	Florence	KY	859-282-9222	
78855	The Cookie Place, Inc.	Richard Pizitz	Mall of St. Matthews 1	5000 Shelbyville Road	Louisville	KY	502-895-6450	
78856	The Cookie Place, Inc.	Richard Pizitz	Jefferson Mall	4801/B-328 Outerloop	Louisville	KY	502-968-6410	
78857	The Cookie Place, Inc.	Richard Pizitz	Oxmoor Center	7900 Shelbyville Road	Louisville	KY	502-425-1555	
79085	The Cookie Place, Inc.	Richard Pizitz	The Outlet Shoppes of the Bluegrass	1155 Buck Creek Road	Simpsonville	KY	502-722-8269	
79368	James & Hollie Wofford and Jeremy & Melanie Hoffpauir	James "Matt" Wofford	Sugar Pointe Shopping Center	2018 Chemin Metairie Road, Suite B		LA	337-552-4987	1061
79397	Mandeville Cookies and Cream, LLC	Richard Pizitz	The Shoppes at Emerald Corner	3567 US Hwy 190, Ste G-100	Mandeville	LA	205- 790-7958	1082

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79425	Leesville Cookies and Cream, LLC	Richard Pizitz		2501-C McRae Road	Leesville	LA		1097
79377	Blue Bonnet Cookies & Cream, LLC	Richard Pizitz	City Square Shopping Center	9730 Blue Bonnet Blvd	Baton Rouge	LA	225-456-5923	1070
79388	Lafayette Cookies and Cream, LLC	John Gremillion	Sugarcrest Retail Center	213 St Nazaire St	Broussard	LA	337-837-4000	
79389	Lafayette Cookies and Cream, LLC	Richard Pizitz	On the Boulevard Strip Center	107 Arnold Blvd.	Lafayette	LA	337-981-1701	
79303	Silver Sun Desserts, LLC	Patrick Bonin	Bayou Landing Shopping Center	1000 Parkview Dr	New Iberia	LA	337-321-6666	1026
72405	The Cookie Place, Inc.	Richard Pizitz	Oakwood Center	197 Westbank Express	Gretna	LA	504-362-1914	
73401	Loftus Enterprises, Inc.	John Loftus	St. Vincent Mall	1133 St. Vincent Ave	Shreveport	LA	318-674-8800	
73402	Loftus Enterprises, Inc.	John Loftus	Pierre Bossier Mall - Space #57	2950 East Texas St	Bossier City	LA	318-742-1211	
74609	The Cookie Place, Inc.	Richard Pizitz	Pecanland Mall	4700 Millhaven Road	Monroe	LA	318-387-5777	
74612	The Cookie Place, Inc.	Richard Pizitz	Mall of Louisiana II	6401 Bluebonnet Blvd	Baton Rouge	LA	225-767-1066	
74613	The Cookie Place, Inc.	Richard Pizitz	Lakeside Shopping Center	3301 Veterans Highway	Metairie	LA	504-837-0383	
74615	The Cookie Place, Inc.	Richard Pizitz	Southland Mall	5953 West Park Avenue	Houma	LA	985-851-6761	
75290	Dessert Time of Louisiana, Inc.	Jong S. Sohn	Acadiana Mall	5725 Johnston Street	Lafayette	LA	337-981-5713	
75316	The Cookie Place, Inc.	Richard Pizitz	Prien Lake Mall I	340 West Prien Lake Road	Lake Charles	LA	337-478-2447	
75331	The Cookie Place, Inc.	Richard Pizitz	Prien Lake Mall II	496 West Prien Lake Road	Lake Charles	LA	337-474-6671	

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79324	Royal Dough Bakers, LLC	Jeremy Roy	Kingfisher Crossing Shopping Center	3730 Monroe Hwy	Pineville	LA	318-767-4080	1043
78893	The Cookie Place, Inc.	Richard Pizitz	Hammond Square Mall	2000 SW Railroad Avenue	Hammond	LA	985-340-5055	30446
78903	Royal Dough Bakers, LLC	Jeremy Roy	Alexandria Mall	3437 Masonic Drive	Alexandria	LA	281-414-1879	
78982	All About Sweets, LLC	Ryan Hess	Market Place 21	70415 Highway 21	Covington	LA	985-875-2288	956
78997	The Cookie Place, Inc.	Richard Pizitz	Tanger Outlet Center	2410 Tanger Boulevard	Gonzales	LA	205- 790-7958	
79068	Juban Cookies & Cream, LLC	Richard Pizitz	Juban Crossing Shopping Center	27306 Crossing Cir	Denham Springs	LA	225-953-8434	880
79081	All About Sweets, LLC	Ryan Hess	Fremaux Town Center	166 Town Center Parkway	Slidell	LA	985-265-4604	885
79237	Prairieville Cookies, LLC	John Gremillion	Prairieville Retail Center	17357 Airline Hwy (US Hwy 61)	Prairieville	LA	225-744-6712	976
79241	JAM Enterprises, LLC	Jason Joubert	Outlet Collection at Riverwalk	1 Poydras St., Ste 209	New Orleans	LA	504-309-9650	
79242	Joshual Collins	Joshual Collins	Old Scenic Business Park	20103 Old Scenic Hwy	Zachary	LA	225 570-2772	979
79279	Dad and Daughter Ventures, LLC	Courtney Castille Racca	Center Point Shopping Center	3500 NE Evangeline Trwy	Lafayette	LA	337-520-2252	1007
79297	Royal Dough Bakers, LLC	Jeremy Roy	Cottonwood Corner Shopping Center	700 MacArthur Dr	Alexandria	LA	318-445-2900	1022
78944	JL BUSINESS ENTERPRISES, INC.	Helen H. Jang	Mall of America	60 E. Broadway	Bloomington	MN	952-858-9812	
72800	Lessman Enterprises, Inc.	Frank Lessmann	Battlefield Mall #1	2825 S Glenstone Ave	Springfield	MO	417-881-4400	

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
75143	Lessman Enterprises, Inc.	Frank Lessmann	Northpark Mall	201 Rangeline	Joplin	MO	417-624-2447	
78938	Yunus M. Aliyev	Yunus M. Aliyev	Capital Mall	3600 County Club Dr	Jefferson City	MO	573-289-9424	939
79097	The Cookie Place, Inc.	Richard Pizitz	St. Louis Galleria	1497 St. Louis Galleria	St. Louis	MO	314-862-7282	
79103	Lessman Enterprises, Inc.	Frank Lessmann	Battlefield Mall - Kiosk	2825 S Glenstone Ave.	Springfield	MO	417-881-4400	
79135	The Cookie Place, Inc.	Richard Pizitz	West County Center	80 West County Center	Des Peres	MO	205- 790-7958	
79171	Branson Slab, LLC	Zafar I. Langrial	Branson Landing	1107 Branson Landing	Branson	MO	(417) 243-2663	771
79229	The Cookie Place, Inc.	Richard Pizitz	Independence Center	18813 E. 39th St., South	Independence	MO	(816) 795-8465	
79317	JCJ&B DIBERVILLE LLC	Judy Mayeux		3516 Sangani Blvd. Suite H	D'Iberville	MS	504-275-9800	1037
79415	JCJ Gulfport2 LLC	Judy Mayeux		15236 Crossroads Parkway	Gulfport	MS	504-275-9800	858
74602	The Cookie Place, Inc.	Richard Pizitz	The Mall at Barnes Crossing	1001 Barnes Crossing Road	Tupelo	MS	662-842-4453	
74606	The Cookie Place, Inc.	Richard Pizitz	Northpark Mall	1200 E County Line Road	Ridgeland	MS	601-957-2891	
74614	The Cookie Place, Inc.	Richard Pizitz	Edgewater Mall	2600 Beach Blvd	Biloxi	MS	228-385-2447	
78991	Cookie Dough Doctors, LLC	Phillip Whitehead	Outlets of Mississippi	200 Basspro Shop Dr.	Pearl	MS	601-992-6400	30719
79092	Cookie Cake Company, Inc.	Carl Thompson	The Outlet Shops of the Mid-South	5205 Airways Blvd	Southaven	MS	662-298-3214	
79153	Cookie Dough Doctors III, LLC	Phillip Whitehead	Highland Court	1801 W. Jackson Ave.	Oxford	MS	662-638-3928	919
79600	Cookie Dough Doctors, LLC	Phillip Whitehead	Market Street Flowood	146 Market St	Flowood	MS	601-919-9991	
79407	Festivus, Inc.	Lane Griffith		1509 Central Ave.	Charlotte	NC	865-986-4841	955

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
75361	Tri-City Cookie Company, Inc.	Darryl Light	Ashville Mall	3 South Tunnel Road	Asheville	NC	828-298-2849	
75362	Tri-City Cookie Company, Inc.	Darryl Light	Ashville Mall	3 South Tunnel Road	Asheville	NC	828-299-7383	
78837	JAMN, INC.	Bina R. Kalaria	Northlake Mall	6801-192 Northlake Mall Drive	Charlotte	NC	704-921-9322	
78927	Brooktenn, LLC	Darryl Light	Independence Mall	3500 Oleander Drive	Wilmington	NC	910-392-0507	
78986	The Cookie Place, Inc.	Richard Pizitz	Cross Creek Mall	143 Cross Creek Mall	Fayetteville	NC	910-867-7618	
79038	The Cookie Place, Inc.	Richard Pizitz	Jacksonville Mall	375 Western Blvd	Jacksonville	NC	910-353-6060	
79599	The Cookie Place, Inc.	Richard Pizitz	Golden East Crossing Mall	1000 N Wesleyan Blvd	Rocky Mount	NC	252-972-9722	
78916	AFC III, Inc	Troy Perotta	Willowbrook Mall	1400 Willowbrook Mall	Wayne	NJ	973-785-0059	
79327	Ice Cream and Cookies LV1, LLC	Ajay Kalra	McCarran Marketplace	5905 S Eastern Avenue	Las Vegas	NV	702-331-5451	1044
79342	Cookies & Cream, Inc.	Jamie Arkley		3841 Palisades Center Dr., Unit J-301, 3 rd Floor	West Nyack	NY	201-788-9692	
70001	D & J All Corporation	Dick Allen	Arnot Mall I	3300 Chambers Road South	Horseheads	NY	607-739-7403	
75245	Ravian, Inc.	Timothy Cunningham	Greece Ridge Mall	422 Greece Ridge Center Drive	Rochester	NY	585-227-2344	
78773	Y K & Family, Inc.	Iouri Kourachvilli	Jefferson Valley Mall - Kiosk	650 Lee Blvd	Yorktown Heights	NY	914-962-6999	
78990	Camdan Cookies, LLC	Torey Ronan	Crossgates Mall	1 Crossgates Mall Rd	Albany	NY	515-608-4544	
72500	J-Team, Inc.	D. Craig Jones	Northgate Mall	9625 Colerain Ave	Cincinnati	OH	513-923-2447	
75337	J. Team & Rupps, Inc.	D. Craig Jones	Dayton Mall	2700 Miamisburg Centerville Road	Dayton	OH	937-439-2447	
75341	J. Team & Rupps, Inc.	D. Craig Jones	Westfield Franklin Park Mall	5001 Monroe Street	Toledo	OH	419-474-9417	

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
75904	Hem Chela Corp.	Geeta Solanki	Ohio Valley Mall	67800 Mall Rd	St Clairsville	OH	740-695-4900	
77001	Geeta Solanki	Geeta Solanki	Fort Steuben Mall	100 Mall Drive	Steubenville	OH	740-264-7883	27067
78849	J. Team & Rupps, Inc.	D. Craig Jones	Mall at Fairfield Commons	2727 Fairfield Commons	Beavercreek	OH	937-427-8445	
78862	J-Team & Rupps, Inc.	D. Craig Jones	The Mall at Tuttle Crossing	5043 Tuttle Crossing Blvd	Dublin	OH	614-789-2253	
79029	J-Team & Rupps, Inc.	D. Craig Jones	Westfield Belden Village	4230 Belden Village Mall	Canton	OH	513-253-7872	
79030	J. Team & Rupps, Inc.	D. Craig Jones	Kenwood Town Center	7875 Montgomery Road	Cincinnati	OH	513-791-2447	
79031	J. Team & Rupps, Inc.	D. Craig Jones	Polaris Fashion Place	1500 Polaris Pkwy	Columbus	OH	614-547-7278	
79032	J. Team & Rupps, Inc.	D. Craig Jones	Liberty Township Center	7100 Foundry Row S142	Liberty Township	OH	513-984-2447	
79065	Rocket Treats LLC	Jeffrey Briner	Findlay Village	1800 Tiffin Avenue	Findlay	OH	419-481-4378	
79066	Rocket Treats LLC	Jeffrey Briner	Shops at Fallen Timbers	3100 Main Street #750	Maumee	OH	419-481-4378	30758
79405	Campus Corner Creamery, LLC	Lisette Minges		229 S Knoblock Street	Stillwater	OK	918-688-1876	1059
79406	Blooming Cafe, L.L.C.	Albert Septiano		403 Stonewood Dr.	Broken Arrow	OK		822
75147	Terry Duff	Terry Duff	Sooner Fashion Mall	3515 West Main	Norman	OK	405-360-3737	
78848	Van Herpen & Co., LLC	LeRoy Van Herpen	Quail Springs	2501 W. Memorial Road	Oklahoma City	OK	405-936-0101	
79123	The Cookie Place, Inc.	Richard Pizitz	Woodland Hills Mall	7021 South Memorial Drive	Tulsa	OK	205-572-2774	
79143	Terry Duff	Terry Duff	Outlet Shoppes of Oklahoma City	7650 West Reno Avenue	Oklahoma City	OK	405-275-9509	
79302	TCN Properties, LLC	Timothy Nye	Bison Crossing Shopping Center	3946 N Kickapoo St	Shawnee	OK	405-395-4481	1023

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79577	Van Herpen & Co., LLC	LeRoy Van Herpen	Central Mall	200 Southwest "C" Ave #127	Lawton	OK	580-353-7808	30228
79340	Scoops with Smiles, LLC	Nina Noska	Whiteland Town Center	137 West Lincoln Hwy	Exton	PA	484-872-8236	1013
79191	Siripurapu and Sons, Inc.	Vijay Siripurapu	Clearview Mall	101 Clearview Circle	Butler	PA	724-285-7848	
79341	Scoops with Smiles, LLC	Nina Noska		Mobile Truck	Exton	PA	610-564-6104	1025
79404	K R Development, Inc.	Robert Harley		1903 Highway 17 N, Suite 103	Mt. Pleasant	SC	843-814-6908	118
75338	The Cookie Place, Inc.	Richard Pizitz	Haywood Mall	700 Haywood Road	Greenville	SC	864-234-5559	
75343	The Cookie Place, Inc.	Richard Pizitz	Westgate Mall	201 Blackstock Road	Spartanburg	SC	864-574-6940	
78968	Aram, LLC	Geri Fields	Shoppes at Woodhill	6080 Garners Ferry Road	Columbia	SC	803-783-6243	374
78969	Aram, LLC	Geri Fields	The Congaree Vista District	1001 Gervais Street	Columbia	SC	803-765-9100	344
78985	The Cookie Place, Inc.	Richard Pizitz	Tanger Outlet Center	4840 Tanger Outlet Boulevard	North Charleston	SC	843-566-7227	30717
79052	The Cookie Place, Inc.	Richard Pizitz	Sumter Mall	1057 Broad St	Sumter	SC	205-252-7474	30756
79121	The Cookie Place, Inc.	Richard Pizitz	Magnolia Mall	2701 David McLeod Blvd Space #1034A	Florence	SC	843-664-0744	
79156	Festivus, Inc.	Lane Griffith	Village @ Sandhill	471-9 Town Center Place	Columbia	SC	803-419-8300	191
79214	Festivus, Inc.	Lane Griffith	West End Historic District	651 S Main Street	Greenville	SC	864-568-5430	965
79255	Aram, LLC	Geri Fields	Trinity Park	2202 Woodruff Rd	Simpsonville	SC	864-263-7367	986
79300	HS Development, Inc.	Robert Harley	Azalea Square Shopping Center	400 Azalea Square Blvd.	Summerville	SC	843-875-7867	293
79315	Festivus, Inc.	Lane Griffith	Columbiana Place	1230 Bower Pkwy	Columbia	SC	803-749-4233	179

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79429	Smoky Mountain Creamery, Inc.	Jack W. Lough		7600 Kingston Pike Space 1168	Knoxville	TN	865-429-1079	
79409	Collierville Cookies. LLC	Charles Michael (CJ) Adams, Jr.		4670 Merchants Park Circle, Space 620	Collierville	TN	205-907-3823	30830
79391	Hendersonville Cookies and Cream, LLC	Charles Michael (CJ) Adams, Jr.	Fountain at Indian Lake Shopping Center	200 N. Anderson Lane	Hendersonville	TN	615-824-4373	1078
79392	Jackson Cookies and Cream, LLC	Charles Michael (CJ) Adams, Jr.	The Columns Shopping Center	1032 Vann Drive	Jackson	TN	731-256-1488	1079
73000	Tri-City Cookie Company, Inc.	Darryl Light	The Pinnacle	532 Pinnacle Parkway	Bristol	TN	423-652-9991	
73001	Tri-City Cookie Company, Inc.	Darryl Light	College Square Mall	2550 East Morris Blvd	Morristown	TN	423-585-0100	
73003	Tri-City Cookie Company, Inc.	Darryl Light	Johnson City Mall	2011 N Roan St	Johnson City	TN	423-282-2444	
74611	The Cookie Place, Inc.	Richard Pizitz	Wolfchase Galleria	2760 N. Germantown Parkway	Memphis	TN	901-386-7871	
78001	VIP Associates II, LP	Augustus Stephas	Cool Springs Galleria	1800 Galleria Blvd	Franklin	TN	615-771-7557	
78003	VIP Associates, LP	Augustus Stephas	Hamilton Place Mall	2100 Hamilton Place Blvd	Chattanooga	TN	423-899-2447	
78104	VIP Associates, LP	Augustus Stephas	Hamilton Place Mall - KIOSK	2100 Hamilton Place Blvd	Chattanooga	TN	423-899-2447	
78600	WW II, Inc.	David Wilson	Foothills Mall	167 Foothills Mall	Maryville	TN	865-983-2447	
78779	Harvey Harkins	Harvey Harkins	Bradley Square Mall	200 Paul Huff Pkwy	Cleveland	TN	423-476-6841	
78867	Tri-City Cookie Company, Inc.	Darryl Light	Fort Henry Mall	2101 Fort Henry Dr	Kingsport	TN	423-246-2233	
78884	Cactus Cookies, Inc.	Michael Solomon	Governor's Square Mall	2801 Wilma Rudolph Avenue	Clarksville	TN	931-906-3008	

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
78940	P & H Ventures, LLC	Michael "Carey" Hook	Opry Mills Mall	142 Opry Mills Drive	Nashville	TN	615-649-0844	280
79163	Carl Greenway	Carl Greenway	Germantown Village Square	7700 Poplar Avenue	Germantown	TN	901-379-8562	928
79227	Park Enterprises, LLC	Michael "Carey" Hook	The Oaks Shopping Center	452 N. Thompson Lane #B	Murfreesboro	TN	615-217-2443	338
79228	Hook Ventures, LLC	Michael "Carey" Hook	One Bellevue Place	8121 Sawyer Brown Rd	Bellevue	TN	615-679-9280	381
79245	Smoky Mountain Creamery, Inc.	Jack W. Lough	Turkey Creek	10972 Parkside Drive	Knoxville	TN	865-288-4227	981
79246	Smoky Mountain Creamery, Inc.	Jack W. Lough	University of Tennessee	Neyland Football Stadium - GAC Cart #1	Knoxville	TN	865-250-1200	
79247	Smoky Mountain Creamery, Inc.	Jack W. Lough	University of Tennessee	Neyland Football Stadium - GAC Cart #2	Knoxville	TN	865-250-1200	
79278	Smoky Mountain Creamery, Inc.	Jack W. Lough	Pigeon Forge Restaurant Center	3676 Parkway	Pigeon Forge	TN	865-908-0276	888
79390	Nashville Cookies and Cream LLC	Charles Michael (CJ) Adams, Jr.	Park Place	2817 West End Avenue	Nashville	TN	615-329-8020	1077
79294	Fulshear Creamery, LLC	Yong Jian "Eugene" Ning		22903 Morton Ranch Road, #170	Katy	TX	281-799-3001	951
79386	LNS Development LLC	Yong Jian "Eugene" Ning		9746 Katy Freeway, Suite 600	Houston	TX	281-799-3001	865
79426	C4U-CNCW LLC	Sanjay Jain		12230 West Lake Houston Parkway, Suite 250	Houston	TX	281-989-0532	1098
79427	C4U-CNCW LLC	Sanjay Jain		7543 FM 1960 Rd. E Suite 250	Humble	TX	281-989-0532	1099
79424	SPRING MOON DEVELOPMENT LLC	Yichun Chen		1201 Lake Woodlands, Space 2145	The Woodlands	TX	713-591-6363	

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79423	SPRING MOON DEVELOPMENT LLC	Yichun Chen		1201 Lake Woodlands Dr., Space 1074	The Woodlands	TX	713-591-6363	30835
79420	All About Yummies LLC	Jerome Mouton		11200 Broadway #1375	Pearland	TX	281-351-5252 X112	30833
79418	BAGS of Cookies, LLC	Brent S. Jones		4601 S Broadway, Kiosk Center Court	Tyler	TX	903-561-1551	
79417	BAGS of Cookies, LLC	Brent S. Jones		4601 S Broadway, Space E-2	Tyler	TX	903-561-1551	
79416	BAGS of Cookies, LLC	Brent S. Jones		3500 McCann Road, Space L-7B	Longview	TX	903-561-1551	
79414	TELGIN ENTERPRISES, INC.	Tim Elgin		2200 S 10 th Street, Room E-10	McAllen	TX	956-345-9346	1106
79334	Jerman Cookie Company, LP	John Jerman III	Richland Mall	6001 West Waco Dr	Waco	TX	254-776-5029	
79339	Milky Creations, LLC	Amish Dharia	The Village at Stone Oak	22506 US HWY 281 North	San Antonio	TX	210-375-6263	1058
79345	Cookie Blast, LLC	Austin R. Rohr	La Palmera Mall	5488 South Padre Island Drive	Corpus Christi	TX	361-991-2254	30821
79343	Cookie Blast, LLC	Austin R. Rohr	La Palmera Mall	5844 South Padre Island Drive	Corpus Christi	TX	361-991-6699	
79358	Houston Creamery, LLC	Yong Jian "Eugene" Ning	First Colony Mall	16535 Southwest Freeway	Sugar Land	TX	281-340-3000	
79355	GLNS Development, LLC	Yong Jian "Eugene" Ning	Memorial City Mall	303 Memorial City Mall	Houston	TX	281-340-3000	
79347	JNP2020, LLC	Yong Jian "Eugene" Ning	Baybrook Mall	1182 Baybrook Mall	Friendswood	TX	281-340-3000	
79383	Radha Mohan Enterprise Inc.	Dharmesh Patel	Waxahachie Towne Center	1440 Hwy 77 N	Waxahachie	TX	972-937-9600	709
79400	GLNS Development, LLC	Yong Jian "Eugene" Ning	Willowbrook Mall	2000 Willowbrook Mall	Houston	TX	281-890-2676	30828
79314	Rahim Manesiya	Rahim Manesiya	The Shops at the Galleria	12717 Shops Parkway	Bee Cave	TX	512-243-6333	1035

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79331	Robert Fojtik	Robert Fojtik	Shops on Main	1245 Main Street, Suite 130	Buda	TX	512-361-0547	1052
79328	G&H Lake Highlands, LLC	Stephen Lowery	Lakeridge Village Shopping Center	9850 Walnut Hill Lane	Dallas	TX	432-203-0501	1047
79306	Amar Patel	Amar Patel	The Shops at Crystal Falls	3550 Lakeline Blvd., Ste. 125	Leander	TX	512-456-7111	1028
72302	Jerman Cookie Company, LP	John Jerman III	North East Mall	1101 Melbourne St	Hurst	TX	817-589-0286	
72305	Jerman Cookie Company, LP	John "Jay" Jerman II	Town East Mall	1166 Towne East Mall	Mesquite	TX	972-681-7661	
72308	Jerman Cookie Company, LP	John Jerman III	Parks at Arlington I	3811 South Cooper St #1160	Arlington	TX	817-419-7011	
72311	Jerman Cookie Company, LP	John "Jay" Jerman II	Hulen Mall I	4800 S. Hulen Street	Fort Worth	TX	817-263-6900	
72312	Jerman Cookie Company, LP	John "Jay" Jerman II	North East Mall - Kiosk	1101 Melbourne St	Hurst	TX	817-589-0286	
72318	Jerman Cookie Company, LP	John "Jay" Jerman II	Parks at Arlington Mall Kiosk	3811 South Cooper St	Arlington	TX	817-419-7011	
74049	Prater Hill Enterprises, LLC	Frank G. Prater	Round Rock Premium Outlets	4401 N. I-35	Round Rock	TX	512-869-0200	
75108	Jerman Cookie Company, LP	John "Jay" Jerman II	Grapevine Mills II	3000 Grapevine Mills Parkway	Grapevine	TX	972-539-1230	
78200	Van Herpen & Co., LLC	LeRoy Van Herpen	Central Mall	11 Central Mall	Texarkana	TX	903-838-7774	
78400	Wills Cookie Stores, Ltd.	Jim Wills	Barton Creek Square Mall	2901 S Capital of Texas Hwy	Austin	TX	512-327-7624	
78402	Wills Cookie Stores, Ltd.	Jim Wills	Lakeline Mall	11200 Lakeline Mall Blvd	Cedar Park	TX	512-219-9101	
78713	Jerman Cookie Company, LP	John "Jay" Jerman II	Grapevine Mills I	3000 Grapevine Mills Pkwy Space 517	Grapevine	TX	972-691-1825	30204
78720	Jerman Cookie Company, LP	John "Jay" Jerman II	Stonebriar Centre	2601 Preston Road	Frisco	TX	972-668-1570	

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
78785	Wills Cookie Stores, Ltd.	Jim Wills	Barton Square Mall	2901 S Capital of Texas Hwy	Austin	TX	512-327-0881	
78844	Dessert Time of Texas, Inc.	Jong S. Sohn	Westgate Mall	7701 I-40 West	Amarillo	TX	806-358-7388	
78851	Jerman Cookie Company, LP	John "Jay" Jerman II	NorthPark Center II	1030 NorthPark Center	Dallas	TX	214-750-6261	
78890	Aida Najar	Paul Scurka	Midland Mall	4511 N Midkiff Road	Midland	TX	(432) 689-8000	
78911	Jerman Cookie Company, LP	John "Jay" Jerman II	Grand Prairie Outlets	2950 West Interstate 20	Grand Prairie	TX	972-641-2447	
78932	Robert Fojtik	Robert Fojtik	Killeen Mall (GBCC)	2100 South W S Young Dr	Killeen	TX	817-577-1101	30681
78939	Twisted Dough Boys, Inc.	Stephen Lowery	Music City Mall	4101 E. 42nd Street	Odessa	TX	432-203-0501	
79000	Gurnani Investments LLC	Avneet Kaur	Common Market Shopping Center	1308 Common St	New Braunfels	TX	210-412-3403	735
79037	Houston Creamery, LLC	Yong Jian "Eugene" Ning	Fountains on the Lake Shopping Center	12510 Fountain Lakes Circle	Stafford	TX	713-596-2867	755
79044	Jerman Cookie Company, LP	John "Jay" Jerman II	Shops at Willow Bend	6121 W Park Blvd	Plano	TX	205-281-8665	
79061	Doughed All Out Ventures, LLC	Stephen Lowery	South Plains Mall	6002 Slide Road	Lubbock	TX	432-269-8585	
79071	Something Fresh LLC	Archie Williams	Sunset Mall	4001 Sunset Drive	San Angelo	TX	432-889-7437	30760
79072	Roll That Dough Inc	Aida Najar	Rolling Oaks Mall	6909 N Loop 1604 East	San Antonio	TX	210-373-2525	
79073	Roll That Dough Inc	Aida Najar	Rolling Oaks - Kiosk	6909 N Loop 1604 East	San Antonio	TX	210-373-2525	
79074	Roll That Dough Inc	Aida Najar	Ingram Park Mall	6301 Northwest Loop 410	San Antonio	TX	210-373-2525	
79075	Roll That Dough Inc	Aida Najar	Ingram Park Mall II	6401 Northwest Loop 410	San Antonio	TX	210-373-2525	

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79094	Maredia Associates, Inc.	Akbarali Marediya	The Carrillion	10001 Westheimer Rd	Houston	TX	713-783-2283	000
79095	N & F International USA, Inc.	Tracy Ning	Gulfgate Center Mall	760 Gulfgate Center Mall	Houston	TX	713-649-9400	247
79106	Milas, Inc.	Imran Ali	Bellaire Town Center	5200 Bissonnet street	Bellaire	TX	713-665-1122	127
79107	Katy Creamery, LLC	Yong Jian "Eugene" Ning	Shops at Bella Terra	5434 W Grand Parkway	Richmond	TX	281-762-2557	831
79108	LNS Development LLC	Yong Jian "Eugene" Ning	The Market at Hunting Bayou	11430 I-10 E	Houston	TX	713-455-5786	879
79116	UNM Enterprises, LLC	Janam Kothari	Westover Hills	8603 Highway 151	San Antonio	TX	210-509-3339	890
79133	Houston Creamery, LLC	Yong Jian "Eugene" Ning	Colony Lakes Shopping Center	6250 State Highway 6 South	Missouri City	TX	281-208-5140	691
79140	Sangam, Inc.	Maya Advana	Trenton Park Plaza	277 E Trenton Rd	Edinburg	TX	956-378-9801	877
79145	SAT Marble Ice Cream LLC	Ali-Taizun Madlani	City-Base Landing Shopping Center	3138 SE Military Drive	San Antonio	TX	210-333-0314	805
79146	Deepak Budhrani	Deepak Budhrani	Springs Cypress Corner	22560 Texas 249	Houston	TX	346-808-5993	914
79152	Azmera Imports, Inc.	Jahangir Hussain	Village at West Oaks Shopping Center	2470 Highway 6 South	Houston	TX	281-531-9396	57
79154	MTM Sweets LLC	Chana Zhang	Quorum Shopping Center	4937 Belt Line Road	Dallas	TX	972-503-7522	872
79155	KTB Business Ventures, Inc.	Shawn Fuller	Waterpoint Shopping Center	15320 Hwy. 105 West	Montgomery	TX	936-588-2005	902
79175	Jerman Cookie Company, LP	John "Jay" Jerman II	Hulen Mall II	4800 S Hulen St.	Fort Worth	TX	817-577-1101	

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79180	Katy Creamery, LLC	Yong Jian "Eugene" Ning	Vanderbelt Square Shopping Ctr.	3175 W Holcombe Blvd	Houston	TX	713-668-0431	927
79181	Simone Jones	Simone Jones	Grand Parkway Marketplace	6630 Spring Stuebner	Spring	TX	832-717-0225	934
79183	Radhavi Group, Inc.	Ashok Rupani	The Shops at La Cantera	15900 La Cantera Parkway	San Antonio	TX	210-558-7755	937
79184	Radhavi Group, Inc.	Ashok Rupani	The Shops at La Cantera - KIOSK	15900 La Cantera Parkway	San Antonio	TX	956-645-5167	
79194	Fulshear Creamery, LLC	Prashant Patel	The Crossing at Katy-Fulshear	6445 FM 1463 Road	Katy	TX	281-769-3680	951
79196	Anju Rupani	Gwendolyn V. Garza	Independence Plaza	2438 Monarch Drive	Laredo	TX	956-726-0399	
79197	Pasadena Creamery, Inc.	Prashant Patel	Spencer Center	7438 Spencer Highway	Pasadena	TX	281-476-5003	719
79198	Fulshear Creamery, LLC	Prashant Patel	Spencer Square	3633 Spencer Hwy	Pasadena	TX	281-715-3005	978
79199	Simone Jones	Simone Jones	Birnam Wood Marketplace	3779 Riley Fuzzel Road	Spring	TX	832-585-1819	954
79201	Jerman Cookie Company, LP	John "Jay" Jerman II	Tanger Outlets	15837 North Freeway	Fort Worth	TX	817-577-1101	
79202	STS & Brothers Investment, Inc.	Tanveer Muhammad	The Shops at River Center	849 E Commerce Street	San Antonio	TX	210-472-2447	
79203	North Ice Cream, Inc.	Akbarali Marediya	Sawyer Heights	1923 Taylor St.	Houston	TX	713-861-7522	505
79204	Shobha Buxani	Shobha Buxani	Domain Shopping Center	2355 N Expressway 77	Brownsville	TX	956-467-7929	
79206	Rayborn East Texas Ice Cream (RETIC) Limited Liability Company	Keith Rayborn	Baker Patillo Student Center	222 Vista Drive	Nacogdoches	TX	936-468-7431	961
79207	Dad Desserts, LLC	Deepak Budhrani	Tomball Marketplace	14245 FM 2920 Rd	Tomball	TX	832-559-1945	962

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79210	Cookies 4-U, LLC	Sanjay Jain	Central Mall	3100 Highway 365	Port Arthur	TX	409-727-5648	
79211	Cookies 4-U, LLC	Sanjay Jain	Parkdale Mall I	6155 Eastex Freeway	Beaumont	TX	409-899-5570	
79212	Cookies 4-U, LLC	Sanjay Jain	Parkdale Mall II	6155 Eastex Freeway	Beaumont	TX	409-892-4814	
79213	Victoria Creamery, Inc.	Prashant Patel	Victory Lakes Town Center	1615 West FM 646	League City	TX	281-534-7522	899
79225	Jerman Cookie Company, LP	John "Jay" Jerman II	Premier Outlets of Allen TX	820 Stacy Road	Allen	TX	817-577-1101	
79226	KMS Cookies & Cream Business Ventures, LLC	Shawn Fuller	Sterling Ridge Shopping Center	6700 Woodlands Parkway #190	The Woodlands	TX	832-274-0472	932
79234	Pville Treats, Inc.	Amar Patel	The Parke Shopping Center	5001 Hwy 183A	Cedar Park	TX	512-607-5252	973
79236	Kemah Icecream, Inc.	Akbarali Marediya	Ella Oaks	1737 W 34th St	Houston	TX	832-623-6828	975
79239	Rosemary Fojtik	Robert Fojtik	Post Oak Mall	1500 Harvey Road	College Station	TX	979-764-0079	
79244	Big Scoops LLC	Imran Ali	Chambers Town Center	8808 N State Hwy 146	Baytown	TX	346-801-3175	980
79250	Roll That Dough Inc	Aida Najar	South Park Mall	2310 SW Military Drive	San Antonio	TX	210-928-2447	
79256	YSO, LLC	Shumon Alam	Lakeland Village Center	10531 Fry Rd	Cypress	TX	281-758-8604	903
79257	Aumakaar Investments, Inc.	Sandeep S. Kamboj	Bulverde Marketplace	17026 Bulverde Road	San Antonio	TX	210-257-5799	989
79262	Zohra Ali	Zohra Ali	Brazos Town Center	2727 Mercantile Drive, #102	Rosenberg	TX	281-239-2000	916
79266	Galletas & Helado, LLC	Stephen Lowery	360 Crossroads	3540 E Broad St	Mansfield	TX	817-350-6616	994
79267	Galletas & Helado, LLC	Stephen Lowery	Lakeshore Commons	2268 N Lakeshore Dr	Rockwall	TX	469-769-1711	995

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79268	Galletas & Helado, LLC	Stephen Lowery	Woodbridge Crossing Shopping Center	3200 West FM 544	Wylie	TX	972-442-9901	996
79271	IST Enterprises, Inc.	Tanveer Muhammad	North Star Mall	7400 San Pedro Avenue	San Antonio	TX	210-366-2447	
79272	IST Enterprises, Inc.	Tanveer Muhammad	North Star Mall	7400 San Pedro Avenue	San Antonio	TX	210-227-9100	
79276	SGDC Investments, LLC	Daniel Chow	The Plaza on San Felipe	1725 S Voss Rd	Houston	TX	713-977-8585	1001
79277	Michael R. Williams	Michael R. Williams	Ravenswood Village	259 Interstate 45	Huntsville	TX	936-439-9808	1003
79281	Galletas & Helado, LLC	Stephen Lowery	The Village at Eldorado	2831 Eldorado Pkwy	Little Elm	TX	214-618-0059	1016
79284	M & M Creamery, Inc.	Hafiz "Nick" Marediya	Broadway Square Shopping Center	2800 E Broadway St	Pearland	TX	281-412-7001	165
79307	Aliana Confections, LLC	Shaheed Kajani	Market Center of Aliana	10173 W Grand Parkway S	Richmond	TX	281-637-0088	1029
79293	Kemah Icecream, Inc.	Akbarali Marediya	Univerisy of Houston	TDECU Stadium	Houston	TX	713-530-7777	1011
79299	Chandramani, Inc.	Beenaben Shah	Northwest Marketplace	13706 Northwest Freeway	Houston	TX	713-460-8585	710
79301	Priman, LLC	Amish Dharia	Tanger Outlet Mall	4015 Interstate 35 Frontage Rd	San Marcos	TX	210-442-9148	30817
79305	Friendswood Creamery, Inc.	Prashant Patel	HEB Shopping Center	1628 South Friendswood Drive	Friendswood	TX	281-993-8637	933
79313	SS & Brothers LLC	Tanveer Muhammad	The Shops at River Center	849 E Commerce Street	San Antonio	TX	210-227-9100	1034
79319	Hot Million, LLC	Sandeep S. Kamboj	Dominion Springs Shopping Ctr.	9110 N Loop 1604	San Antonio	TX	210-267-1744	1039

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79312	Shivkaara, LLC	Abhey Chauhan	Singing Hills Shopping Center	286 Singing Oaks	Spring Branch	TX	830-438-3848	1033
79325	Rayborn East Texas Ice Cream (RETIC) Limited Liability Company	Keith Rayborn	Lufkin Mall - Kiosk	4600 South Medford Dr	Lufkin	TX	936-639-6333	
79329	G&H N Fort Worth, LLC	Stephen Lowery	Alliance Town Center	2701 Heritage Trace Parkway	Forth Worth	TX	817-753-6899	1048
79580	Jerman Cookie Company, LP	John "Jay" Jerman II	Hillside Village	305 West FM 1382	Cedar Hill	TX	972-293-3442	
79590	Jerman Cookie Company, LP	John "Jay" Jerman II	Golden Triangle Mall	2201 N I35 East	Denton	TX	972-363-2262	
79344	Cookie Blast, LLC	Austin R. Rohr	Victoria Mall	7800 North Navarro	Victoria	TX	361-573-0660	30821
79333	G&H Chisholm Trail, LLC	Stephen Lowery	The Shops at Chisholm Trail	9671 Red Dirt Road	Fort Worth	TX	817-297-4020	1054
79356	GLNS Development, LLC	Yong Jian "Eugene" Ning	Memorial City Mall II	303 Memorial City Way Spc 844	Houston	TX	281-799-3001	30823
79352	JNP2020, LLC	Yong Jian "Eugene" Ning	Almeda Mall	416 Almeda Mall	Houston	TX	281-340-3000	
79353	Ning's Investments, LLC	Yong Jian "Eugene" Ning	Deerbrook Mall - Kiosk	20131 Highway 59 N	Humble	TX	281-340-3000	
79348	Ning's Investments, LLC	Yong Jian "Eugene" Ning	Deerbrook Mall	20131 Eastex Freeway	Humble	TX	281-340-3000	
79359	JNP2020, LLC	Yong Jian "Eugene" Ning	Brazos Mall	100 West Highway 332	Lake Jackson	TX	281-340-3000	30825
79366	Katy Creamery, LLC	Yong Jian "Eugene" Ning	Mason Park Shopping Ctr	507 S Mason Rd	Katy	TX	281-398-9696	716
79378	JNP2020, LLC	Yong Jian "Eugene" Ning	Brazos Mall	100 W Hwy 332	Lake Jackson	TX	979-529-2898	1071

Location Number	Franchisee	Primary Contact	Shopping Center Name	Address 1	City	State	Phone	C cobrand
79401	GLNS Development, LLC	Yong Jian "Eugene" Ning	Willowbrook Mall	2000 Willowbrook Mall	Houston	TX	281-890-8879	
78806	Mendhi, Inc.	Meeta Kamani	South Park Mall	230 Southpark Circle	Colonial Heights	VA	804-526-2058	24607
78866	Aman & Mansi Corp	Lina Gude	Patrick Henry Mall - Kiosk	12300 Jefferson Avenue	Newport News	VA	757-249-8403	
79286	Ameriway Services, Inc.	Darrel L. Jenkins	Fair Oaks Mall	11750 Fair Oaks Mall	Fairfax	VA	301-526-4353	
79273	TN Holdings, LLC	Thomas E. Nooker	Fox River Mall	4301 W Wisconsin Ave	Appleton	WI	920-734-8726	
78988	The Cookie Place, Inc.	Richard Pizitz	Crossroads Mall	36 Crossroads Mall	Mt. Hope	WV	205- 790-7958	
78989	The Cookie Place, Inc.	Richard Pizitz	Mercer Mall	261 Mercer Mall Road	Bluefield	WV	205- 790-7958	30727
79099	The Cookie Place, Inc.	Richard Pizitz	Meadowbrook Mall	2399 Meadowbrook Rd.	Bridgeport	WV	304- 842-2002	
79100	The Cookie Place, Inc.	Richard Pizitz	Huntington Mall	673 Huntington Mall	Barboursville	WV	304- 736-7300	
79166	The Cookie Place, Inc.	Richard Pizitz	Grand Central Mall	100 Grand Central Place	Vienna	WV	304-425-5055	
79263	The Cookie Place, Inc.	Richard Pizitz	Morgantown Mall	9500 Mall Rd	Morgantown	WV	205-790-7958	

List of Franchisees That Were Signed but Unopened as of December 31, 2021

Notice Party	City	State	Phone
Sahil Tandon		CA	775-333-5200
Hoang Nhan	Bethlehem/Monroe	GA	678-559-6672
Ali-Nawaz Momin	Riverdale	GA	404-642-9538
Hoang Nhan	Bethlehem/Monroe	GA	678-559-6672
Judy Mayeux	Ocean Springs	MS	504-275-9800
Imran Ali	Sugar Land	TX	713-530-2498
Yong Jian Ning	Houston	TX	281-799-3001

LIST OF FRANCHISEES WHO LEFT SYSTEM IN LAST FISCAL YEAR

R	City	State	Phone
Richard Pizitz	Birmingham	AL	205- 790-7958
LeRoy Van Herpen	Jonesboro	AR	479 - 285-3831
Samuel Bower	San Diego	CA	858 - 488-1549
Vasu Patel	Panama City	FL	850 - 233-6222
Herb Cousin (2 Locations)	Atlanta	GA	762 - 235-4343
Richard Pizitz	Albany	GA	205- 790-7958
Shaukat (Sonny) Dharani	Decatur	GA	678 - 768-0455
Richard Pizitz	Lawrenceville	GA	205- 790-7958
Herb Cousin (2 Locations)	Kennesaw	GA	762 - 235-4343
Richard Pizitz	Baton Rouge	LA	205- 790-7958
Richard Pizitz	Charlotte	NC	205- 790-7958
Richard Pizitz	Hickory	NC	205- 790-7958
Sharon Murphy	Henderson	NV	702- 866-6546
Richard Pizitz	North Charleston	SC	205- 790-7958
Brian M. Jones	Cookeville	TN	931-267-1109
Richard Pizitz	Chattanooga	TN	205- 790-7958
Gwendolyn V. Garza	Laredo	TX	956-729-7090
Gabriela Vasquez	El Paso	TX	915-603-2982
Shawn Fuller	Montgomery	TX	832-274-0472

EXHIBIT I.
FINANCIAL STATEMENTS

THE UNAUDITED FINANCIAL STATEMENTS ARE PREPARED WITHOUT AN AUDIT.
PROSPECTIVE FRANCHISEES OR SELLERS OF FRANCHISES SHOULD BE ADVISED
THAT NO CERTIFIED PUBLIC ACCOUNTANT HAD AUDITED THESE FIGURES OR
EXPRESSED HIS/HER OPINION WITH REGARD TO THE CONTENT OR FORM

Great American Cookie

Balance Sheet

	YTD 6/26/2022
Current assets:	
Cash and cash equivalents	(90,605.00)
Accounts receivable, net	743,645.07
Prepays and other current assets	-
Total current assets	<u>653,040.07</u>
 Due from affiliates	 7,140,898.30
Other intangible assets, net	73,752,153.70
Goodwill	8,725,458.73
 Total assets	 <u><u>90,271,550.80</u></u>
 Liabilities and members' equity	
Liabilities	
Accounts payable	-
Accrued liabilities	<u>114,666.77</u>
Total current liabilities	<u>114,666.77</u>
 Deferred income	 1,032,139.19
Deferred tax liabilities	-
 Total liabilities	 <u>1,146,805.96</u>
 Common stock	 81,526,000.00
Retained earnings	7,598,744.84
 Total stockholders' equity	 <u>89,124,744.84</u>
 Total liabilities and members' equity	 <u><u>90,271,550.80</u></u>

Great American Cookie

Profit and Loss Statement

	YTD 6/26/2022
Revenues	
Food Costs	(12,848.98)
Total Cost	<u>(12,848.98)</u>
Gross Profit	12,848.98
 Operating Cost	 -
 Operating Profit	 12,848.98
 Administrative	
Royalty & Other Advertising	(885,630.35)
Other Franchise Fees	(10,000.00)
Bad Debt Expense	0.16
Other Expenses	<u>(9,999.84)</u>
Administrative Costs	(895,630.19)
 EBITDA	 908,479.17
 Depreciations and Amoritization	 88,194.44
 Net Income	 <u><u>820,284.73</u></u>

GAC Franchising, LLC

(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)

Consolidated Financial Statements

**As of December 26, 2021 and December 31, 2020 and for the
Years ended December 26, 2021, December 31, 2020, and 2019**

GAC Franchising, LLC

(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)

Contents

Independent Auditors' Report	1-2
Financial Statements	
Consolidated Balance Sheets as of December 26, 2021 and December 31, 2020	3
Consolidated Statements of Income and Member's Equity for the Years Ended December 26, 2021, December 31, 2020 and 2019	4
Consolidated Statements of Cash Flows for the Years Ended December 26, 2021, December 31, 2020 and 2019	5
Notes to Consolidated Financial Statements	6-14

Independent Auditors' Report

To the Member of
GAC Franchising, LLC

Opinion

We have audited the consolidated financial statements of GAC Franchising, LLC (the "Company"), which comprise the consolidated balance sheet as of December 26, 2021, and the related consolidated statements of income and member's equity and cash flows the year then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 26, 2021, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings and certain internal control-related matters that we identified during the audit.

Other Matter – Change in Ownership

As discussed in Note 1 to the consolidated financial statements, on July 22, 2021, the Company completed the sale of substantially all its outstanding equity interests and net assets under a Stock Purchase Agreement with LS GFG Holdings Inc., LS Global Franchise L.P., and FAT Brands, Inc. Our opinion is not modified with respect to this matter.

Other Matter – Prior Year Financial Statements

The financial statements of the Company, as of and for the years ended December 31, 2020 and 2019 were audited by other auditors, whose report, dated April 9, 2021 expressed unmodified opinions on those statements.

BAKER TILLY US, LLP

A handwritten signature in black ink that reads "Baker Tilly US, LLP".

Los Angeles, California
June 7, 2022

GAC Franchising, LLC
(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)

Consolidated Balance Sheets
(In thousands)

December 26, 2021 and December 31, 2020	2021	2020
Assets		
Current Assets		
Cash and cash equivalents	\$ 527	\$ 7
Accounts receivable, net of allowance for doubtful accounts of \$23 and \$12, respectively	900	667
Total Current Assets	1,427	674
Due from affiliates	3,483	-
Other intangible assets, net	72,559	-
Goodwill	6,556	-
Total Assets	\$ 84,024	\$ 674
Liabilities and Member's Equity		
Current Liabilities		
Accounts payable and accrued expenses	\$ 287	\$ 64
Accrued advertising	517	-
Deferred franchise fees, current portion	60	249
Total Current Liabilities	864	313
Deferred franchise fees, less current portion	898	-
Total Liabilities	1,763	313
Commitments and Contingencies (Note 5)		
Member's Equity	82,262	361
Total Liabilities and Member's Equity	\$ 84,024	\$ 674

See accompanying notes to financial statements.

GAC Franchising, LLC
(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)

Consolidated Statements of Income and Member's Equity
(In thousands)

**Years ended December 26, 2021,
December 31, 2020 and 2019**

	2021	2020	2019
Revenue			
Royalty revenue	\$ 8,311	\$ 5,859	\$ 8,049
Franchise revenue	337	374	634
Advertising revenue	1,938	-	-
Vendor rebate revenue	95	(24)	138
Total Revenue	10,681	6,209	8,820
Expenses			
Management fees - affiliate	2,541	2,488	3,509
Selling, general, and administrative expenses	441	2	(1)
Advertising expenses	1,938	-	-
Bad debt expense	11	12	3
Total Expenses	4,930	2,501	3,512
Net income	5,750	3,709	5,309
Member's Equity, beginning of year, as previously reported	361	564	715
Application of ASC 606 consistent with FAT Brands, Inc.	(388)	-	-
Member's Equity, beginning of year, adjusted	(27)	564	715
Distributions to member	(3,018)	(3,911)	(5,460)
Acquisition by FAT Brands, Inc.	79,556	-	-
Members Equity, end of year	\$ 82,262	\$ 361	\$ 564

See accompanying notes to financial statements.

GAC Franchising, LLC
(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)

Consolidated Statements of Cash Flows
(In thousands)

Years ended December 26, 2021, December 31, 2020 and 2019	2021	2020	2019
Cash Flows from Operating Activities			
Net Income	\$ 5,750	\$ 3,709	\$ 5,309
Adjustments to reconcile net income to net cash provided by operating activities			
Bad debt expense	11	12	3
Amortization of intangible assets	441	-	-
Changes in assets and liabilities:			
Accounts receivable	(118)	226	170
Accounts payable and accrued expenses	208	32	(5)
Deferred franchise fees	322	(67)	(42)
Accrued advertising	291	-	-
Net Cash Provided by Operating Activities	6,905	3,911	5,434
Cash Flows from Investing Activities			
Due from affiliates	(3,483)	-	-
Consolidation of Great American Cookie Ad Fund	116	-	-
Net Cash Used in Investing Activities	(3,367)	-	-
Cash flows from Financing Activities			
Distributions to member	(3,018)	(3,911)	(5,460)
Net Cash Used in Financing Activities	(3,018)	(3,911)	(5,460)
Net Increase (Decrease) in Cash and Cash Equivalents	520	-	(25)
Cash and Cash Equivalents, beginning of year	7	7	33
Cash and Cash Equivalents, end of year	\$ 527	\$ 7	\$ 7

See accompanying notes to financial statements.

GAC Franchising, LLC
(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)
Notes to Consolidated Financial Statements
Years ended December 26, 2021 and December 31 2020

1. Business, Basis of Presentation, and Summary of Significant Accounting Policies

Business and Organization

GAC Franchising, LLC (GACF or the Company) is a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC (“GFG Royalty”), a Delaware limited liability company.

On July 22, 2021, FAT Brands Inc. (“FAT”) completed the acquisition LS GFG Holdings Inc. and its direct and indirect subsidiaries, including the Company (collectively, “GFG”). FAT is a strategic restaurant brand company with a focus on franchising. Immediately following the closing of the acquisition, FAT contributed substantially all of the revenue-generating assets of GFG, including ownership of the Company, together with franchise agreements, area development agreements and intellectual property, to its wholly owned subsidiary, GFG Royalty, pursuant to a Contribution Agreement dated July 22, 2021.

Description of Business

GACF is headquartered in Sandy Springs, Georgia, and is a franchisor of specialty cookie retail stores principally under the brand name Great American Cookies Company. The total number of restaurants open and in operation under franchise agreements was 372 and 380 at December 26, 2021 and December 31, 2020, respectively.

Basis of Presentation

The accompanying consolidated financial statements (“financial statements”) are prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP), as defined in the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 205-10, *Presentation of Financial Statements - Overall*. In the opinion of management, all adjustments have been made, including normal recurring adjustments necessary to fairly present the financial statements.

GACF is the sole member and manager of Great American Cookie Media Fund, LLC (“GACMF”). GACMF receives funds from GACF’s franchisees based on a percentage of sales, as stipulated in the franchise agreements. GACMF is owned by GACF and exists exclusively for marketing of the franchise brand. Funds held by GACMF have not been used to fund GACF operations.

Prior to the acquisition of the Company by FAT, the Company considered GACMF to be a Variable Interest Entity that was not consolidated. In order to report consistently with other related affiliates owned by FAT, the Company has determined that GACMF should be consolidated in the Company’s financial statements prospectively as of January 1, 2021. As a result, the accompanying financial statements for the fiscal year ended December 26, 2021 include the assets, liabilities and results of operations of GACMF.

GAC Franchising, LLC
(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)
Notes to Consolidated Financial Statements
Years ended December 26, 2021 and December 31 2020

COVID-19

In March 2020, the World Health Organization declared the outbreak of a novel coronavirus (“COVID-19”) as a pandemic, which continues to impact the United States and other countries. As a result, Company franchisees temporarily closed some retail locations, reduced or modified store operating hours, adopted a “to-go” only operating model, or a combination of these actions. This reduced consumer traffic, resulted in a negative impact to Company revenues. While the disruption to the Company’s business from the COVID-19 pandemic is expected to be temporary, there is a great deal of uncertainty around the severity and duration of the disruption, and also the longer-term effects on economic growth and consumer demand in the U.S. and worldwide. The effects of COVID-19 may materially adversely affect the Company’s business, results of operations, and liquidity, particularly if these effects continue in place for a significant amount of time. If additional information becomes available regarding the potential impact and the duration of the negative financial effects of the current pandemic, the Company may determine that impairment adjustments to the recorded value of goodwill and other intangible assets may be necessary.

Liquidity

Funding for the acquisition of the Company by FAT was provided through the issuance of notes (“the GFG Notes”) pursuant to a Securitization and Indenture Agreement. The GFG Notes, and other indebtedness under the Securitization and Indenture Agreement, are secured by substantially all of the assets of GFG Royalty, including the equity interests in the Company.

Net proceeds from the issuance of the GFG Notes totaled \$338.9 million, which consisted of the combined face amount of \$350.0 million, net of debt offering costs of \$6.0 million and original issue discount of \$5.1 million. Substantially all of the proceeds were used to acquire GFG.

The restrictions placed on the Company and other GFG Royalty subsidiaries require that the GFG Notes principal and interest obligations have first priority and amounts are segregated weekly to ensure appropriate funds are reserved to pay the quarterly principal and interest amounts due. The amount of cash flow that exceeds the required interest reserve is generally remitted to FAT. As a result, the Company will not generally carry significant cash balances and depends upon FAT to provide liquidity as needed. FAT is a publicly traded corporation and has access to various capital markets.

Fiscal Year End

Effective with the 2021 fiscal year, the Company adopted the fiscal year end of its parent, GFG Royalty, and operates on a 52/53-week calendar with its fiscal year ending on the last Sunday of the year closest to December 31. Consistent with the industry, the Company measures its stores’ performance based on 7-day work weeks. Using the 52/53-week cycle ensures consistent weekly reporting for operations and ensures that each week has the same days, since certain days are more profitable than others. The use of this fiscal year method means a 53rd week is added to the fiscal year every 5 or 6 years. Accordingly, the 2021 fiscal year ended on December 26, 2021. Previously, the Company operated on a calendar year. The 2021 period was a 52 week year and the change to a 52/53-week calendar did not have a material effect on the comparability with prior years.

GAC Franchising, LLC
(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)
Notes to Consolidated Financial Statements
Years ended December 26, 2021 and December 31 2020

Accounts Receivable, net

Accounts receivable consist of amounts management expects to collect from franchisees for royalty and franchise fee revenues, as well as performance-based compensation from certain vendors based on contractually stated rates. The allowance for doubtful accounts is the Company's best estimate of the amount of probable credit losses in the Company's existing accounts receivable. The Company determines the allowance based on historical collection data and current franchisee information. Account balances are charged off against the allowance after all means of collection have been exhausted and the potential for recovery is considered remote.

The Company recorded bad debt expense of approximately \$11,000; \$12,000; and \$3,000 for the years ended December 26, 2021, December 31, 2020 and December 31, 2019, respectively. There was an allowance for doubtful accounts of approximately \$23,000 and \$12,000 as of December 26, 2021 and December 31, 2020, respectively.

Credit and Depository Risks

The Company maintains cash deposits in national financial institutions. From time to time the balances for these accounts exceed the Federal Deposit Insurance Corporation's ("FDIC") insured amount. Balances on interest bearing deposits at banks in the United States are insured by the FDIC up to \$250,000 per account. The Company has not experienced any losses in these accounts and believes its cash balances are not exposed to significant risk of loss.

As of December 26, 2021, the Company's customer base consists of franchisees located in 26 states. Management reviews each of its customer's financial conditions prior to signing a franchise agreement and believes that it has adequately provided for any exposure to potential credit losses.

Goodwill and Other Intangible Assets

Goodwill and other intangible assets with indefinite lives, such as trademarks, are not amortized but are reviewed for impairment annually, or more frequently if indicators arise. Franchise agreements are amortized over their estimated useful lives of 12 years. Amortization expense was \$0.4 million for the year ended December 26, 2021. The Company did not have goodwill or other intangible assets prior to the acquisition by FAT. No impairment charges were taken during the year ended December 26, 2021.

Because of the risks and uncertainties related to the COVID-19 pandemic events, the negative effects on the operations of the Company's franchisees could prove to be worse than currently estimated and result in non-cash goodwill or other intangible asset impairment charges in future periods.

Revenue Recognition

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, *Revenue From Contracts With Customers* ("ASC 606"), requiring an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods and services to customers. The updated standard replaces most previously existing revenue recognition guidance in U.S. GAAP when it became effective and permits the use of either a full retrospective or retrospective with cumulative effect transition method. The Company adopted a modified version of this standard available to non-public entities (ASU 2021-02, *Franchisors - Revenue from Contract with*

GAC Franchising, LLC
(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)
Notes to Consolidated Financial Statements
Years ended December 26, 2021 and December 31 2020

Customers) effective January 1, 2020. The accounting for revenue recognition for the Company's contracts with customers under legacy U.S. GAAP did not materially differ from the accounting for the items under this modified version of ASC 606. Consequently, the Company did not record a cumulative adjustment to accumulated deficit in 2020.

With the acquisition by FAT, the Company is now a member of a consolidated group owned by a public parent. As a result, the Company applied ASC 606 consistent with the public company parent effective for fiscal 2021 using the modified retrospective method, in which the cumulative effect of applying the standard consistent with the parent was recognized at the date of initial application. Adjustments to increase deferred revenue in the amount of \$0.4 million were established effective January 1, 2021 relating to franchise related fees received through December 31, 2020 that would have been deferred and recognized over the term of each respective franchise store agreement if the guidance had been applied in the past consistent with FAT Brands, Inc's presentation. This adjustment had the effect of decreasing beginning member's equity by \$0.4 million.

The accounting policy requires that the transaction price received from customers be allocated to each separate and distinct performance obligation. The transaction price attributable to each separate and distinct performance obligation is then recognized as the performance obligations are satisfied. The services provided by the Company under the franchise agreement related to upfront fees received from franchisees are not currently specified as separate and distinct performance obligations from the franchise right and thus those upfront fees will be recognized as revenue over the term of each respective franchise agreement. Previously, the Company recognized franchise fees and area development fees revenue upon the opening of each restaurant specified in the underlying agreement. Payments received from franchisees prior to the opening of the restaurant were reflected as current and noncurrent deferred franchise fees. The standard requires any unamortized portion of fees received prior to adoption be presented in the balance sheet as a contract liability.

The change in accounting policy did not impact the recognition of sales-based royalty fees from franchisees, which is generally the largest source of revenue.

The change in accounting policy also had an impact on transactions previously not included in the Company's revenues and expenses such as franchisee contributions to and subsequent expenditures from advertising arrangements with franchisees. The Company did not previously include these contributions and expenditures in its statement of operations or cash flows. Under the change in accounting policy, the Company recognizes advertising fees and the related expense in its statements of operations and cash flows.

Adopting the new accounting policies for revenue affected several financial statement line items for the fiscal year ended December 26, 2021. The following tables provide the affected amounts as reported in these financial statements compared with what they would have been if the previous accounting guidance had remained in effect. The effects of the consolidation with GACMF are excluded below as a change due to the adoption of the new accounting policy.

GAC Franchising, LLC
(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)
Notes to Consolidated Financial Statements
Years ended December 26, 2021 and December 31 2020

As of December 26, 2021 (In thousands)

	Amounts as Reported	Amounts Under Previously Applied Accounting Guidance
Balance Sheet:		
Deferred franchise fees	\$ 958	\$ 284
Goodwill	\$ 6,556	\$ 7,011
Member's equity	\$ 82,262	\$ 83,390

For the Fiscal year ended December 26, 2021 (In thousands)

	Amounts as Reported	Amounts Under Previously Applied Accounting Guidance
Statement of Operations:		
Franchise revenue	\$ 337	\$ 624
Net income	\$ 5,750	\$ 6,037

For the Fiscal year ended December 26, 2021 (In thousands)

	Amounts as Reported	Amounts Under Previously Applied Accounting Guidance
Statement of Cash Flows:		
Net income	\$ 5,750	\$ 6,037
Adjustments to reconcile net income to net cash provided by operating activities:		
Deferred franchise fees	\$ 322	\$ 35

GAC Franchising, LLC
(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)
Notes to Consolidated Financial Statements
Years ended December 26, 2021 and December 31 2020

Cash and Cash Equivalents

GACF considers highly liquid investments with banks and major brokerage companies and U.S. government securities with original maturities of three months or less and money market funds to be cash equivalents

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant items subject to such estimates and assumptions include allowances for doubtful accounts and other contingencies.

2. Acquisition by FAT Brands Inc.

On July 22, 2021, the Company was acquired by FAT as part of the overall acquisition of GFG. Immediately following the closing of the acquisition of GFG, FAT contributed the Company to GFG Royalty pursuant to a contribution agreement.

The preliminary assessment of the fair value of the net assets and liabilities acquired by FAT through the acquisition of the Company was estimated at \$79.4 million. This preliminary assessment of fair value of the net assets and liabilities as well as the final purchase price were estimated at closing and are subject to change. As a result of the acquisition by FAT, the Company adjusted the carrying value of its assets and liabilities to reflect the preliminary assessment of fair value as of the acquisition date. The preliminary allocation of the consideration to the preliminary valuation of net tangible and intangible assets acquired is presented in the table below (in thousands):

Cash	\$ 339
Accounts receivable	703
Other intangible assets	73,000
Goodwill	6,556
Accounts payable	(88)
Accrued expenses	(131)
Due to affiliates	(308)
Deferred franchise fees	(715)
Total net identifiable assets	<u>\$ 79,357</u>

GAC Franchising, LLC
(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)
Notes to Consolidated Financial Statements
Years ended December 26, 2021 and December 31 2020

3. Intangible Assets, Net

Intangible assets consist of trademarks and franchise agreements (In thousands):

	<u>December 26, 2021</u>
Trademarks:	<u>\$ 60,300</u>
Franchise agreements:	
Cost	12,700
Accumulated amortization	(441)
Total franchise agreements	<u>12,259</u>
Total Intangible assets	<u><u>\$ 72,559</u></u>

The expected future amortization of the Company's capitalized franchise agreements is as follows (In thousands):

Fiscal year:	
2022	\$ 1,058
2023	1,058
2024	1,058
2025	1,058
2026	1,058
Thereafter	6,969
Total	<u><u>\$ 12,259</u></u>

4. Income Taxes

GACF is a single-member limited liability company that is treated as a disregarded entity for federal income tax purposes. GACF has not entered into a formal tax-sharing arrangement with its parent or affiliates. GACF's operations will be included on the consolidated tax returns of its parent, GFG Royalty. Therefore, management made no provision for income taxes in the accompanying financial statements.

GACF may be subject to foreign tax withholding amounts that are calculated on current revenues attributable to certain foreign-based franchisees, as applicable, which GACF or the franchisees remit to the foreign taxing authorities. GACF's parent receives either a credit or a deduction for foreign withholding taxes paid on its U.S. federal and state income tax returns for these foreign taxes paid.

GACF is subject to audit by various tax authorities. Management believes that it has appropriate support for the positions taken on its tax returns. Nonetheless, the amounts ultimately paid, if any, upon resolution of the issues raised by the taxing authorities may differ materially from the amounts accrued, if any, for each year.

GAC Franchising, LLC
(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)
Notes to Consolidated Financial Statements
Years ended December 26, 2021 and December 31 2020

The Company recognizes the effect of income tax positions only if those positions are more likely than not of being sustained. Recognized income tax positions are measured at the largest amount that is greater than 50% likely of being realized. Changes in recognition or measurement are reflected in the period in which the change in judgment occurs. The Company does not have such changes during the years ended December 26, 2021 and December 31, 2020, and 2019. The Company's policy is to classify interest and penalties related to unrecognized tax benefits in income tax expense. As of December 26, 2021 and December 31, 2020, the Company had no accrued interest and penalties related to unrecognized tax benefits.

5. Commitments and Contingencies

Litigation

From time to time, various claims against the Company may arise in the ordinary course of business, including franchisee-related claims. Liabilities for loss contingencies arising from claims, assessments, litigation, fines, and penalties and other sources are recorded when it is probable that a liability has been incurred and the amount can be reasonably estimated. Legal costs incurred in connection with loss contingencies are expensed as incurred.

Pledged Assets

The assets of the Company are pledged as collateral by GFG Royalty under a credit agreement with an independent investment firm and a financial institution. The credit agreement contains certain qualitative and quantitative covenants, including, among other items, maximum net leverage covenant ratios, assets sale restrictions, and limitations on indebtedness.

6. Related Party Transactions

Prior to the acquisition by FAT, the Company was a party to a management fee agreement with an affiliate, under which the Company reimbursed the affiliate for management services. Management fees paid under the agreement were \$2.0 million, \$2.5 million and \$3.5 million for the fiscal years ended December 26, 2021, December 31, 2020 and December 31, 2019, respectively. Following the acquisition by FAT and the termination of the management fee agreement on July 22, 2021, management costs totaling \$0.6 million were allocated to the Company from a related subsidiary of GFG Royalty.

The Company had open accounts with affiliated entities resulting in net amounts due to the Company of \$3.4 million as of December 26, 2021. These balances eliminate at the Parent level upon consolidation.

7. Concentrations

In 2021, 2020 and 2019, the largest franchisee accounted for approximately 20%, 18% and 21% of total revenue, respectively. Accounts receivable for this franchisee were \$155,565 and \$83,928 on December 26, 2021 and December 31, 2020, respectively.

There were 372, 380 and 381 franchised units operating, with a concentration in Texas and the Southeast U.S., as of December 26, 2021 and December 31, 2020, and 2019, respectively, of which 9, 11 and 13, respectively, conduct business outside the U.S.

GAC Franchising, LLC
(a wholly owned subsidiary of FAT Brands GFG Royalty I, LLC)
Notes to Consolidated Financial Statements
Years ended December 26, 2021 and December 31 2020

Foreign revenue totaled \$99,705, \$37,830, and \$44,024, for the years ended December 26, 2021 and December 31, 2020, and 2019, respectively.

8. Subsequent Events

The Company has evaluated subsequent events from the balance sheet date through the date at which these financial statements were available to be issued and determined that there are no additional items to disclose.

EXHIBIT J.
COMPLIANCE QUESTIONNAIRE

**QUESTIONNAIRE TO BE COMPLETED BEFORE
YOU SIGN THE FRANCHISE AGREEMENT**

You are preparing to enter into a Great American Cookies Franchise Agreement (the **"Franchise Agreement"**) with GAC Franchising, LLC (**"we"** or **"us"**). The purpose of this Questionnaire is to confirm that you understand the terms of the contract and that no unauthorized statements or promises have been made to you. Please review each of the following questions and statements carefully and provide honest and complete responses to each.

1. When and where did you have your first face-to-face meeting with our representative(s)?

Approximate date of first meeting: _____

Place of meeting: _____

2. Which of our representative(s) have you been dealing with?

Name(s): _____

3. Have you personally read the Great American Cookies Franchise Disclosure Document (**"Disclosure Document"**)?

Yes _____ No _____

4. Did you give us a signed receipt for the copy of the Disclosure Document that we furnished to you?

Yes _____ No _____ If yes, on what date? _____

5. Do you understand all of the information contained in the Disclosure Document?

Yes _____ No _____

If not, what parts of the Disclosure Document do you not understand? (Attach additional pages, if necessary.)

6. Have you personally read the Franchise Agreement?

Yes _____ No _____

7. Do you understand all of the terms of the Franchise Agreement?

Yes _____ No _____

If not, what parts of the Franchise Agreement do you not understand? (Attach additional pages, if necessary.)

8. Have any of our representatives recommended that you have the Disclosure Document and related agreements reviewed by an attorney or other professional advisor?

Yes _____ No _____

9. Have you, in fact, discussed the Disclosure Document, the related agreements, and the benefits and risks of operating a Great American Cookies franchise with an attorney, accountant, or other professional advisor?

Yes _____ No _____

If yes, name and profession of advisor: _____

If no, do you wish to have more time to do so?

Yes _____ No _____

10. Other than the information presented in Item 19 of the Disclosure Document, has any of our employees, referring franchisee or any other person speaking on our behalf (this does not include non-referring franchisees whom you contact on your own) made any statement or representation (oral, written, or visual) regarding:

a. The amount of money that others have made or that you might make as a Great American Cookies franchisee?

Yes _____ No _____

b. The revenue or profits that a Great American Cookies franchise will generate?

Yes _____ No _____

c. Any other financial performance information about Great American Cookies franchises?

Yes _____ No _____

11. If your answer to any part of Question 10 is “yes,” please describe the statement or representation. Please include when, where, and by whom the statement or representation was made. Please provide full details in the following space. (Attach additional pages, if necessary.)

12. Have you contacted any of our existing franchisees about their financial performance?

Yes _____ No _____

13. If your answer to Question 12 is “yes,” please describe the information that they shared with you in the following space. (You do not need to identify the franchisees with whom you spoke unless the franchisee is referring you as a potential franchisee.)

14. Please think about the statements or promises made to you by our employees (or by any other person purporting to speak on our behalf) concerning the advertising, marketing, training, support, or assistance that we will furnish to you. Were any such statements or promises contrary to, or different from, the information contained in the Disclosure Document?

Yes _____ No _____

15. If you answered "Yes" to Question 14, please provide full details in the following space. (Attach additional pages, if necessary.)

16. Have you entered into any agreement with us before today concerning our Great American Cookies franchise opportunity?

Yes _____ No _____ If Yes, please describe: _____

17. Have you paid any money to us before today in connection with our Great American Cookies franchise opportunity?

Yes _____ No _____ If Yes, please describe: _____

18. In entering into the Franchise Agreement, are you relying on any statement, promise, or assurances by us or anyone speaking or purporting to speak on our behalf, other than the terms of the Franchise Agreement itself? If "Yes", please provide full details in the following space. (Attach additional pages, if necessary.)

19. Would you agree that the success or failure of your franchise will depend in large part upon your own skills and abilities, competition from other businesses, the size of your market, and other economic and business factors?

Yes _____ No _____

20. In which state do you reside? _____

21. In which state do you intend to operate the Great American Cookies franchise?

22. Have you selected a specific site at which you propose to open your Great American Cookies Store?

Yes _____ No _____

If yes, please specify the location: _____

23. Do you have personal knowledge of the market area in which you will operate?

Yes _____ No _____

24. Did you obtain advice from anyone other than our representatives in selecting your site?

Yes _____ No _____ If yes, name of advisor: _____

If not, do you wish to have more time to do so?

Yes _____ No _____

25. Have all of your questions concerning your proposed investment in a Great American Cookies franchise been answered to your satisfaction?

Yes _____ No _____

* * *

Please understand that your responses to these questions are important to us and that we will rely on them. By signing this Questionnaire, you are representing that you have responded truthfully to the above questions.

FRANCHISE APPLICANT

Name:

Date: _____

GAC FRANCHISING, LLC STATE EFFECTIVE DATES

The following states require that the Franchise Disclosure Document be registered or filed with the state, or be exempt from registration: California, Florida, Hawaii, Illinois, Indiana, Kentucky, Maryland, Michigan, Minnesota, Nebraska, New York, North Dakota, Rhode Island, South Dakota, Texas, Utah, Virginia, Washington, and Wisconsin.

This Franchise Disclosure Document is registered, on file or exempt from registration in the following states having franchise registration and disclosure laws, with the following effective dates:

STATE	EFFECTIVE DATE
California	August 16, 2022 as amended November 4, 2022
Florida	Pending
Hawaii	Pending
Illinois	November 28, 2022
Indiana	Pending
Kentucky	Effective (one-time filing)
Maryland	Pending
Michigan	January 12, 2022
Minnesota	September 9, 2022
Nebraska	Effective (one-time filing)
New York	Pending
North Dakota	Pending
Rhode Island	Pending
South Dakota	August 15, 2022
Texas	Effective (one-time filing)
Utah	Effective
Virginia	Pending
Washington	Pending
Wisconsin	Pending

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

**EXHIBIT K
RECEIPT**

RECEIPT

This Disclosure Document summarizes certain provisions of the franchise agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If GAC Franchising, LLC offers you a franchise, it must provide this Disclosure Document to you 14 calendar-days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale. However, some state franchise laws (including Michigan, New York and Rhode Island) require it to provide this Disclosure Document to you at the first personal meeting held to discuss the franchise sale or at least 10 business days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale.

If GAC Franchising, LLC does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the applicable state agency listed in Exhibit G.

This franchise opportunity is being offered by the following franchise sellers: Warren Christiansen, Andrew Wiederhorn, Taylor Wiederhorn, or Kim Rogers whose business address is, 9720 Wilshire Blvd. Suite 500, Beverly Hills, California 90212 and whose telephone number is 310-319-1850. Our registered agents authorized to receive service of process are stated on Exhibit G.

The issuance date of this Disclosure Document is June 16, 2022 as amended October 20, 2022 (except those states listed on the State Cover Page that have a different issuance/effective date).

I received a Disclosure Document dated June 16, 2022 as amended October 20, 2022, that included the following Exhibits: A. Franchise Agreement (including the following: Payment and Performance Guarantee, Appendix A - Marks, Appendix B – Lease Rider, Appendix C – ACH Authorization Form, Appendix D –Satellite Addendum) and State-Required Addenda; ; B. Area Development Agreement (including the following: Payment and Performance Guarantee, Exhibit A – General, Exhibit B – Form of Franchise Agreement) and State-Required Addenda; C. Additional State-Required Disclosures; D. General Release; E. Nondisclosure and Noncompete Agreement; F. Manuals' Tables of Contents; G. List of State Administrators and List of Agents for Service of Process; H. List of Franchisees and Stores and List of Franchisees Who Left the System; I. Financial Statements; J. Compliance Questionnaire; and K. State Effective Dates.

Date Disclosure Document Received

PROSPECTIVE FRANCHISEE:

Prospective Franchisee (if an individual):

Signature

Print Name: _____

Prospective Franchisee (if a business entity):

Name of Business Entity:

By: _____
Signature

Print Name: _____

Its: _____
Title

TO BE RETAINED BY YOU

RECEIPT

This Disclosure Document summarizes certain provisions of the franchise agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If GAC Franchising, LLC offers you a franchise, it must provide this Disclosure Document to you 14 calendar-days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale. However, some state franchise laws (including Michigan, New York, and Rhode Island) require it to provide this Disclosure Document to you at the first personal meeting held to discuss the franchise sale or at least 10 business days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale.

If GAC Franchising, LLC does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the applicable state agency listed in Exhibit G.

This franchise opportunity is being offered by the following franchise sellers: Warren Christiansen, Andrew Wiederhorn, Taylor Wiederhorn or Kim Rogers whose business address is, 9720 Wilshire Blvd. Suite 500, Beverly Hills, California 90212 and whose telephone number is 310-319-1850. Our registered agents authorized to receive service of process are stated on Exhibit G.

The issuance date of this Disclosure Document is June 16, 2022 as amended October 20, 2022 (except those states listed on the State Cover Page that have a different issuance/effective date).

I received a Disclosure Document dated June 16, 2022 as amended October 20, 2022, that included the following Exhibits: A. Franchise Agreement (including the following: Payment and Performance Guarantee, Appendix A - Marks, Appendix B – Lease Rider, Appendix C – ACH Authorization Form, Appendix D –Satellite Addendum) and State-Required Addenda; ; B. Area Development Agreement (including the following: Payment and Performance Guarantee, Exhibit A – General, Exhibit B – Form of Franchise Agreement) and State-Required Addenda; C. Additional State-Required Disclosures; D. General Release; E. Nondisclosure and Noncompete Agreement; F. Manuals' Tables of Contents; G. List of State Administrators and List of Agents for Service of Process; H. List of Franchisees and Stores and List of Franchisees Who Left the System; I. Financial Statements; J. Compliance Questionnaire; and K. State Effective Dates.

Date Disclosure Document Received

PROSPECTIVE FRANCHISEE:

Prospective Franchisee (if an individual):

Signature

Print Name: _____

Prospective Franchisee (if a business entity):

Name of Business Entity:

By: _____
Signature

Print Name: _____

Its: _____
Title

TO BE RETURNED TO:

GAC Franchising, LLC, 9720 Wilshire Blvd. Suite 500, Beverly Hills, California 90212