

FRANCHISE DISCLOSURE DOCUMENT



DuraFleet Franchising, LLC
A Virginia limited liability company
4560 South Blvd., Suite 204
Virginia Beach, Virginia 23452
(866) 773-8383
www.durafleetfranchising.com

You will operate a business providing premium quality on-site fleet maintenance and repair services to businesses with commercial vehicles ranging from light to heavy duty.

The total investment necessary to begin operation of a DuraFleet franchise ranges from \$111,300 to \$153,950 for a Territory with a total population of about 350,000. This includes \$54,900 that must be paid to the franchisor or affiliate for a single Territory. The current discounted fee for multiple Territories is \$99,000 for two Territories, \$134,900 for three Territories, and an additional \$35,000 for each of the fourth, and subsequent Territories.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar-days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this document.**

You may wish to receive your disclosure document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact Patrick Gaven, 4560 South Blvd., Suite 204, Virginia Beach, Virginia 23452, (866) 773-8383.

The terms of your contract will govern your franchise relationship. Don't rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as "[A Consumer's Guide to Buying a Franchise](#)," which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising. There may also be laws on franchising in your state. Ask your state agencies about them.

Date of Issuance: May 12, 2026

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about an outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit G.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit F includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only DURAFLEET business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a DURAFLEET franchisee?	Item 20 or Exhibit G list current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

What You Need To Know About Franchising *Generally*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, which requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit A2.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risks to Consider About *This* Franchise

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The franchise agreement requires you to resolve disputes with the franchisor by mediation, arbitration and/or litigation only in Virginia. Out-of-state mediation, arbitration, or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to mediate, arbitrate, or litigate with the franchisor in Virginia than in your own state.
2. **Short Operating History.** The franchisor is at an early stage of development and has a limited operating history. This franchise is likely to be a riskier investment than a franchise in a system with a longer operating history.
3. **Financial Condition.** The franchisor's financial condition, as reflected in its financial statements (see Item 21), calls into question the franchisor's financial ability to provide services and support to you.

Certain states may require other risks to be highlighted. Check the "State Specific Addenda" (if any) to see whether your state requires other risks to be highlighted.

**ADDITIONAL DISCLOSURES REQUIRED
BY THE STATE OF MICHIGAN**

THE STATE OF MICHIGAN PROHIBITS CERTAIN UNFAIR PROVISIONS THAT ARE SOMETIMES IN FRANCHISE DOCUMENTS. IF ANY OF THE FOLLOWING PROVISIONS ARE IN THESE FRANCHISE DOCUMENTS, THE PROVISIONS ARE VOID AND CANNOT BE ENFORCED AGAINST YOU.

Each of the following provisions is void and unenforceable if contained in any documents relating to a franchise:

1. A prohibition of the right of a franchisee to join an association of franchisees.
2. A requirement that a franchisee assent to a release, assignment, novation, waiver, or estoppel which deprives a franchisee of rights and protections provided in the Michigan Franchise Investment Law. This shall not preclude a franchisee, after entering into a franchise agreement, from settling any and all claims.
3. A provision that permits a franchisor to terminate a franchise prior to the expiration of its term except for good cause. Good cause shall include the failure of the franchisee to comply with any lawful provision of the franchise agreement and to cure such failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than 30 days, to cure such failure.
4. A provision that permits a franchisor to refuse to renew a franchise without fairly compensating the franchisee by repurchase or other means for the fair market value at the time of expiration of the franchisee's inventory, supplies, equipment, fixtures, and furnishings. Personalized materials which have no value to the franchisor and inventory, supplies, equipment, fixtures, and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applies only if: (i) The term of the franchise is less than 10 years; and (ii) the franchisee is prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising, or other commercial symbol in the same area subsequent to the expiration of the franchise or the franchisee does not receive at least 6 months advance notice of franchisor's intent not to renew the franchise.
5. A provision that permits the franchisor to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.
6. A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude the franchisee from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.
7. A provision which permits a franchisor to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent a franchisor from exercising a right of first refusal to purchase the franchise. Good cause shall include, but is not limited to:

- a. The failure of the proposed transferee to meet the franchisor's then current reasonable qualifications or standards.
 - b. The fact that the proposed transferee is a competitor of the franchisor or subfranchisor.
 - c. The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.
 - d. The failure of the franchisee or proposed transferee to pay any sums owing to the franchisor or to cure any default in the franchise agreement existing at the time of the proposed transfer.
8. A provision that requires the franchisee to resell to the franchisor items that are not uniquely identified with the franchisor. This subdivision does not prohibit a provision that grants to a franchisor a right of first refusal to purchase the assets of a franchisee on the same terms and conditions as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants the franchisor the right to acquire the assets of a franchisee for the market or appraised value of such assets if the franchisee has breached the lawful provisions of the franchise agreement and has failed to cure the breach in the manner provided in subdivision (c).
9. A provision which permits the franchisor to directly or indirectly convey, assign, or otherwise transfer its obligations to fulfill contractual obligations to the franchisee unless provision has been made for providing the required contractual services.

THE FACT THAT THERE IS A NOTICE OF THIS OFFERING ON FILE WITH THE ATTORNEY GENERAL DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION, OR ENDORSEMENT BY THE ATTORNEY GENERAL.

Any questions regarding this Notice shall be directed to the Attorney General's Office, Consumer Protection Division, G. Mennen Williams Building – 1st Floor, 525 West Ottawa Street, Lansing, Michigan 48913, (517) 373-7117.

THE MICHIGAN NOTICE APPLIES ONLY TO FRANCHISEES WHO ARE RESIDENTS OF MICHIGAN OR LOCATED THEIR FRANCHISES IN MICHIGAN.

DISCLOSURES REQUIRED BY NORTH CAROLINA LAW

The State of North Carolina has not reviewed and does not approve, recommend, endorse or sponsor any business opportunity. The information contained in this disclosure has not been verified by the State. If you have any questions about this investment, see an attorney before you sign a contract or agreement.

DURAFLEET FRANCHISING, LLC

Issued: May 12, 2026

NORTH CAROLINA

If bonding or escrow required:

As required by North Carolina law, the seller has secured a bond issued by Travelers Casualty and Surety of America located at One Tower Square, Hartford, Connecticut 06183, a surety company authorized to do business in this State. Before signing a contract to purchase this business opportunity, you should check with the surety company to determine the bond's current status

If the seller fails to deliver the product(s), equipment or supplies necessary to begin substantial operation of the business within 45 days of the delivery date stated in your contract, you may notify the seller in writing and demand that the contract be cancelled.

FRANCHISE DISCLOSURE DOCUMENT

TABLE OF CONTENTS

ITEM 1 THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES	9
ITEM 2 BUSINESS EXPERIENCE	10
ITEM 3 LITIGATION	10
ITEM 4 BANKRUPTCY	10
ITEM 5 INITIAL FEES	10
ITEM 6 OTHER FEES	11
ITEM 7 ESTIMATED INITIAL INVESTMENT	15
ITEM 8 RESTRICTIONS ON SOURCES OF SERVICES AND PRODUCTS.....	19
ITEM 9 FRANCHISEE'S OBLIGATIONS	21
ITEM 10 FINANCING	22
ITEM 11 FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING	22
ITEM 12 TERRITORY	28
ITEM 13 TRADEMARKS	29
ITEM 14 PATENTS, COPYRIGHTS, AND PROPRIETARY INFORMATION	31
ITEM 15 OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS	32
ITEM 16 RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL	33
ITEM 17 RENEWAL, TERMINATION, TRANSFER, AND DISPUTE RESOLUTION.....	34
ITEM 18 PUBLIC FIGURES.....	39
ITEM 19 FINANCIAL PERFORMANCE REPRESENTATIONS	39
ITEM 20 OUTLETS AND FRANCHISEE INFORMATION.....	44
ITEM 21 FINANCIAL STATEMENTS.....	47
ITEM 22 CONTRACTS	48
ITEM 23 RECEIPTS	48

EXHIBITS:

Exhibit A1 State Appendices	
Exhibit A2 List of State Administrators	
Exhibit B Agents for Service of Process	
Exhibit C Franchise Agreement and Attachments	
Exhibit D Telephone Number and Website URL Assignment Agreement	
Exhibit E Table of Contents of Manual	
Exhibit F Financial Statements	
Exhibit G List of Current Franchisees and List of Former Franchisees	
Exhibit H Questionnaire	
Exhibit I General Release (Sample Form Only)	
Exhibit J State Effective Dates Page	
Exhibit K Receipts	

ITEM 1 THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES

To simplify the language in this disclosure document, the words “we,” “our,” and/or “us” refer to DuraFleet Franchising, LLC, the franchisor of this business. “You” and “your” refer to the person who buys the franchise, the franchisee, whether you are a corporation, limited liability company, or other business entity. If you are a corporation, limited liability company or other business entity, certain provisions of this disclosure document also apply to your owners where noted.

The Franchisor, and any Parents, Predecessors and Affiliates

We were formed in Virginia in December 2024 to offer DuraFleet franchises. Our principal business address is 4560 South Blvd., Suite 204, Virginia Beach, Virginia 23452. We do business under our corporate name and the name “DuraFleet.” Our agents for service of process are listed in Exhibit B to this disclosure document.

We have been offering DuraFleet franchises since October 15, 2025, and have never offered franchises in any other line of business. We do not engage in any other business activities.

We have never operated a business of the type being franchised, but our parent, Premier Fleet Services, LLC (“Premier Fleet Services”) has owned and operated a business of the type being franchised in Chesapeake, Virginia since August 2022.

Our parent, Premier Fleet Services, owns the service marks, trademarks, or logos (our “Marks”) and licenses us the right to use them and to sub-license their use to franchisees. Premier Fleet Services maintains its principal business address at 4560 South Blvd., Suite 204, Virginia Beach, Virginia 23452.

The Franchised Business

We franchise the right to operate a business providing premium quality on-site fleet maintenance and repair services to businesses with commercial vehicles ranging from light to heavy duty (the “Franchised Business”).

Our franchisees conduct business under the trade name, DuraFleet, and also use our other related Marks and our standards, methods, procedures, and specifications (our “System”). You will operate the Franchised Business from a home office or a stand-alone office and will need storage facilities of at least 150 square feet.

Market and Competition

DuraFleet businesses provide premium quality on-site fleet maintenance and repair services to businesses with commercial vehicles ranging from light to heavy duty.

You will compete with businesses offering similar services, which may include franchised operations, national chains, and independently owned companies. Other DuraFleet franchisees also may perform services in your Territory.

Regulations Specific to the Industry

You must comply with all federal, state, and local laws and ordinances that apply to businesses generally. These include wage and hour and other employment laws, labor laws, occupational health and safety, environmental, licenses and permits, bonding, insurance. You also must comply with

federal and state laws governing the advertising and marketing of your business, including the federal Truth in Advertising Act, state commercial bribery laws, and laws prohibiting public adjusters from accepting remuneration from service providers.

You must investigate and comply with all applicable federal, state, county and city laws and regulations. You alone are responsible for complying with all applicable laws and regulations

ITEM 2 BUSINESS EXPERIENCE

Chief Executive Officer: Patrick Gaven

Patrick Gaven has served as our Chief Executive Officer in Chesapeake, Virginia since December 2024. Additionally, he has served as Chief Executive Officer at Premier Fleet Services in Chesapeake, Virginia since August 2022. From September 2021 to March 2023, he served as Principal Customer Success Manager at Salesforce in Virginia Beach, Virginia. From August 2013 to August 2021, he served as Squad Member and Squad Leader of Seal Team 4 of the United States Navy Seals in Virginia Beach, Virginia.

Director of Franchise Operations: Brian Cavanaugh

Brian Cavanaugh has served as our Director of Franchise Operations in Chesapeake, Virginia since December 2024. Additionally, he has served as an Associate at US Fitness Holdings in Virginia Beach, Virginia since December 2012.

ITEM 3 LITIGATION

No litigation is required to be disclosed in this Item.

ITEM 4 BANKRUPTCY

No bankruptcy information is required to be disclosed in this item.

ITEM 5 INITIAL FEES

Initial Franchise Fee:

We will charge you an initial franchise fee (“Initial Franchise Fee”) when you sign the Franchise Agreement, which is included in this Disclosure Document in Exhibit C. The Initial Franchise Fee is \$54,900. The Initial Franchise Fee is fully earned by us and due in lump sum when you sign the Franchise Agreement. The Initial Franchise Fee is not refundable under any circumstance.

Training Fee:

In addition to the Initial Franchise Fee, you are required to pay us a training fee (“Training Fee”) of \$5,000, which covers initial training for up to 2 individuals that attend the same Initial Training Program. The Training Fee is fully earned by us and due in lump sum when you sign the Franchise Agreement. No part of the Training Fee is refundable. The Training Fee does not include your travel costs for transportation, meals and/or lodging. You are responsible for arranging your travel and paying your own travel costs.

Multiple Territories:

We currently offer discounted franchise fees to qualifying franchisees acquiring multiple Territories, as follows:

1 Unit | \$54,900 | 350,000 Population

2 Unit | \$99,000 | 700,000 Population

3+ Unit | \$134,900 + \$35,000 | per additional block of 350,000 people

You will not sign a development agreement or multiple franchise agreements for the operation of a DuraFleet franchise in multiple territories because you will only be operating one DuraFleet business across multiple territories. Your initial franchise fee will vary depending on the number of territories you choose to operate.

At our option, you may add adjacent zip codes to your single Territory at a cost of \$.15 per citizen in the population of that zip code. The initial franchise fee generally is calculated uniformly for all franchisees. The initial franchise fee is nonrefundable.

We currently offer a 10% discount to current first responders, and veterans who have received an honorable discharge from any branch of the United States military. If the franchisee is a corporation, limited liability company, or other legal entity, the first responder, or veteran participant must maintain at least a 51% ownership interest in the entity to qualify for this discount. To apply for this discount, you must provide us with a copy of your active-duty I.D. or form DD-214, reflecting your military status, or documented proof that you currently serve as either a firefighter, police officer, paramedic, or an emergency medical technician, before the Franchise Agreement is signed.

ITEM 6 OTHER FEES

Type of Fee	Amount	Due Date	Remarks
Royalty Fee ¹	8% of \$0 - \$500,000 Collected Gross Revenue 7% of \$500,001 - \$1,000,000 Collected Gross Revenue, 6% of \$1,000,001+ Collected Gross Revenue	Monthly	Paid to us. Payable by electronic funds transfer or other method we specify. The Collected Gross Revenue requirements for discounted royalties reset January 1 of each calendar year and apply to each Territory individually. We reserve the right to modify these requirements and amounts.
Marketing Fund Contribution	An amount we determine periodically;	Monthly	Paid to us. In addition to the Marketing Fund.

Type of Fee	Amount	Due Date	Remarks
	Currently, 1% of Collected Gross Revenue not to exceed 2%		contribution, you must spend an amount We require on local advertising. We may require your expenditures be used in cooperative advertising.
Local Advertising ²	3% of Collected Gross Revenue or \$3,000 per month, whichever is greater for local marketing	Monthly	Payable to us. Local grassroots marketing including subscribing to roadside assistance sites, in addition to digital marketing.
Technology Fee ³	\$400 per month and may increase only in an amount equal to the cost of technology services paid for by the franchisor and a technology administration fee not to exceed 10% of those services.	Monthly	Paid to Us directly for services provided by vendors that bill Us directly.
Audit Expenses ⁴	All costs and expenses associated with audit, approximately \$1,500 - \$5,000	Upon demand	Payable only if the audit shows you have not spent a minimum of 1% on local advertising or if you underreported amounts you owe us by 3% or more.
Interest Charges and Late Fees ⁵	1.5% per month or the highest rate allowed by law, if less. For royalties, there is also a late fee of an additional 1.5 percentage points of Collected Gross Revenue	Upon demand	Applies to all overdue fees you owe us. Also applies to any understatement in amounts due revealed by an audit.
Customer Lead Fee	This amount is to be determined should we initiate a customer lead program	Upon demand	We may assess a customer lead fee at our discretion.

Type of Fee	Amount	Due Date	Remarks
Insurance Policies	Amount of unpaid premiums plus our reasonable expenses in obtaining the policies	Upon demand	Payable to us only if you fail to maintain required insurance coverage and we elect to obtain coverage for you.
Transfer Fee	The greater of \$2,000, or Franchisor's cost in facilitating the transfer (including reasonable attorneys' fees)	With transfer application	Payable if an Owner requests to transfer a non-controlling ownership interest to another party.
Transfer Fee	\$10,000	With transfer application	Payable if you or an Owner requests to transfer a non-controlling ownership interest to an existing franchisee or new franchisee.
Renewal Term Fee	\$10,000	When you sign the new franchise agreement	
Additional Training Fee for a Substitute or New Manager or Principal	\$500 per day for additional training; \$3,000 each person for a Designated Manager or you hire new principals	Time of training	Payable only if you have to repeat initial training, or if you retain a Designated Manager or bring new principals into your franchise.
Conference Registration Fee	Up to \$500 per person per conference	Prior to conference	If you fail to attend any required conference you must pay a \$500 conference registration fee for the missed conference. However, if you demonstrate good cause for your inability to attend, we may waive the fee.
Call Center Program	Reasonable set up and monthly fees imposed by the service provider, currently \$0 as the program has not yet been implemented	Monthly or at such other time(s) as we specify	We reserve the right to require you to use our preferred service provider to receive call center services. We may pay a portion of the fees to third parties, such as the call

Type of Fee	Amount	Due Date	Remarks
			service provider, and we may in the future have a third party collect all or a portion of the fees.
National Account Fees	Amounts we designate	At the time of the job	Payable only if you elect to provide services for a “National Account Client.” We will invoice and collect payment from the client, and remit to you your portion of the payment after deducting appropriate amounts.
Additional Operations Assistance	Currently, \$600 per day plus our expenses	Time of assistance	We provide assistance around the beginning of operations. You pay for additional assistance if you request it.
Cost of Enforcement	All costs including reasonable attorneys’ fees	Upon demand	You must reimburse us for all costs in enforcing obligations if we prevail.
Indemnification	All costs including reasonable attorneys’ fees	Upon demand	
Liquidated Damages – Default and Termination of Franchise	The greater of \$50,000 or up to 24 months of rolling 12-month average of Royalty Fees and Brand Fund Contributions	Upon termination of the Franchise Agreement due to your default, in a lump sum	If your Franchise Agreement is terminated due to your default, you must pay us the average monthly Royalty Fee and Brand Fund Contribution payable by you for the 12 months prior to your default multiplied by the lesser of 24 months or the number of months remaining in the term of your Franchise Agreement.

All fees are uniformly imposed by and are payable to us. All fees are non-refundable.

NOTES

Note 1. “Collected Gross Revenue” means all collected revenues from the Franchised Business. Collected Gross Revenue does not include: (i) sales tax or use tax; (ii) refunds made in good faith; (iii) the value of any allowance issued or granted to any customer of the Franchised Business that is credited by you in full or partial satisfaction of the price of any products and services offered in connection with the Franchised Business; or (iv) any rebate you receive from a manufacturer or supplier. With respect to National Accounts Clients, Collected Gross Revenue includes all revenue received by Franchisor for performance of services. If the Royalty Fee is paid after the due date, the late fee will be an additional .5% of Collected Gross Revenue for the applicable period.

Note 2. You must comply with the Local Marketing Spending Requirement, which currently requires a minimum expenditure of \$3,000 per month. You will pay us directly for these marketing expenditures, and we will remit payment to the designated agency and applicable marketing providers (such as Google) on your behalf.

Note 3. We charge a \$400/month technology fee to each franchisee to help support the cost of our company website and e-mail hosting. This includes website hosting, and is adjustable with 30 days' notice.

Note 4. We assume costs vary depending on factors, including prevailing auditor’s rates in your area, the business activity being audited, and how well you keep your books and records. You pay our actual costs only. You should be able to investigate these costs by contacting auditors in your area.

Note 5. Interest and late fees begin to accrue from the date payment was due, but not received, or date of underpayment.

ITEM 7
ESTIMATED INITIAL INVESTMENT
YOUR ESTIMATED INITIAL INVESTMENT

Single Territory:

Type of Expenditure	Amount	Method of Payment	When Due	To Whom Payment Is To Be Made
Franchise Fee ¹	\$54,900	Lump sum	When signing Franchise Agreement	Us
Office Equipment and Supplies ²	\$300 to \$1,000	As incurred	Before beginning operations	Suppliers
Service Tools and Equipment ³	\$5,000 to \$8,500	As incurred	Before beginning operations	Approved and third party suppliers
Initial Inventory ⁴	\$2,000 to \$4,000	Lump sum	Before beginning operations	Suppliers

Type of Expenditure	Amount	Method of Payment	When Due	To Whom Payment Is To Be Made
Computer, POS, and Software ⁵	\$5,000 to \$6,500	As incurred	Before beginning operations	Us and third party suppliers
Training Fee	\$5,000	Lump sum	When signing the Franchise Agreement	Us
Training ⁶ (2 people while training)	\$1,500 to \$2,500	As incurred	During training	Airlines, hotels and restaurants
Vehicle ⁷	\$3,000 to \$18,750	Lump sum or monthly payments	Before beginning operations	Auto leasing company
Vehicle Wrap	\$2,500 to \$3,500	As incurred	Before beginning operations	Approved third party supplier
Initial Launch Marketing ⁸	\$1,000	As incurred	Before beginning operations	Approved third party suppliers
Insurance ⁹	\$3,600 to \$4,800	Lump sum or monthly or quarterly payments	Before beginning operations	Insurance company
Licenses & Permits ¹⁰	\$0 to \$500	Lump sum	Before beginning operations	Licensing authorities
Legal and Accounting ¹¹	\$2,500 to \$3,000	As arranged	Before beginning operations	Attorney and accountant
Additional Funds ¹² (3 months)	\$25,000 to \$40,000	As incurred	As necessary	Employees, utilities, lessor, and suppliers
TOTAL ¹³	\$111,300 to \$153,950			

YOUR ESTIMATED INVESTMENT - MULTIPLE TERRITORIES

Type of Expenditure	Amount	Method of Payment	When Due	To Whom Payment Is To Be Made
Estimated Initial Investment for Franchised Business (First Territory)	\$56,400 to \$99,050	Lump sum	When signing Franchise Agreement	Us
Development Fee (2 - 4 Territories)	\$99,000 to 169,900	Lump Sum	Upon Signing the Franchise Agreement with Us	Us
TOTAL ¹³	\$155,400 to \$268,950			

*None of the fees paid to us in this chart are refundable. Whether such fees paid to third parties are refundable would depend upon the policies of the third parties.

Note 1. The initial franchise fee is \$54,900 for a Territory with a total population of about 350,000. We offer a 10% discount if you were honorably discharged from any branch of the United States military or are currently a first responder.

Note 2. You must purchase general office supplies including stationery, business cards, and typical office equipment. Factors that may affect your cost of office equipment and supplies include local market conditions, competition among suppliers, and other factors. We do not know if the amounts you pay for office equipment and supplies are refundable. Factors determining whether office equipment and supplies are refundable typically include the condition of the items at time of return, level of use, and length of time of possession.

Note 3. You must purchase tools, electronics, supplies, and hardware, and other service equipment for use in the operations of the Franchised Business. The low price range is based the required items. The high end includes the purchase of optional, additional equipment and tools. Factors that may affect your cost of service tools and equipment include local market conditions, competition among suppliers, and other factors.

Note 4. You must obtain your initial inventory according to our standards and requirements from either us or our designated third parties.

Note 5. You must purchase hardware and software necessary for operating the Franchised Business. This includes a business computer and tablets. You must use our designated suppliers for accounting and bookkeeping. We estimate the cost of computer hardware devices at \$2,000. The monthly cost for the software is estimated at \$1,000. The cost for the initial hardware and three months of software access is about \$5,000.

Note 6. You are also responsible for travel, local transportation, meals, and lodging incurred to attend initial training. The total cost will vary depending on the number of people attending, how far you travel, and the type of accommodations you choose.

Note 7. You will need a service truck sufficient to accommodate the required equipment to be used as your service vehicle, as well as a branded vehicle for general business related transportation subject to our requirements in the operations manual. The low estimate is based on an assumption that you own acceptable late-model vehicles that meet our condition requirements. In this case, only a wrap is needed. The range represents the estimated purchase price with financing of new or newer vehicles.

Note 8. You must comply with the Local Marketing Spending Requirement, which currently requires a minimum expenditure of \$3,000 per month on digital marketing and related advertising during this initial four (4)-month period. The designated digital marketing agency will develop and implement your digital marketing program beginning approximately one (1) month prior to opening. You will pay us directly for these marketing expenditures, and we will remit payment to the designated agency and applicable marketing providers (such as Google) on your behalf. Local marketing efforts may also include online and internet advertising, participation in business organizations, subscriptions to lead generation or traffic-generating sources, event-related marketing, and other grassroots promotional activities. We will provide, at no additional cost, the development of your location microsite and an initial prospecting list of potential clients.

Note 9. You must purchase insurance as required by state law and of the type and with minimum limits as we specify. Factors that may affect your cost of insurance include the size and location of the Franchised Business, value of the renovations and improvements, equipment, inventory, number of employees, and other factors.

Note 10. In addition to business and operating licenses and permits, you may need to become licensed or certified as a repair or maintenance technician. Your actual costs may vary from the estimates based on the requirements of state and local government agencies.

Note 11. You will need to employ an attorney, an accountant, and other consultants to assist you in setting up your business. These fees may vary from location to location depending on the prevailing rates of local attorneys, accountants, and consultants.

Note 12. The figures in the chart reflect estimated working capital needs for a three-month period plus an extra month of pre-opening marketing. Based on our experience, however, some franchisees need working capital for a longer period, which may be seven months or longer. The figures in the chart, therefore, should be considered minimum amounts and you may wish to plan for additional cash reserves. We cannot promise if or when you will become cash flow positive or profitable.

Additional funds are needed to cover operating expenses, including rent, utilities and employees' salaries. They do not include a salary for the owner, or costs of financing.

Note 13. In compiling this chart, we relied on our and our affiliates' industry knowledge and experience. The amounts shown are estimates only and may vary for many reasons, including the condition of your facility, the capabilities of your management team, where you locate your Franchised Business and your business experience and acumen. You should review these estimates carefully with an accountant or other business advisor before making any decision to buy a franchise. These figures are estimates only.

ITEM 8

RESTRICTIONS ON SOURCES OF SERVICES AND PRODUCTS

Purchases or Leases from Approved and Designated Suppliers

You must purchase from our designated suppliers certain tools, supplies, shop management systems, accounting software, and HR software. You must purchase from designated or approved third-party suppliers certain supplies, your vehicle wraps, brochures, and business cards, and all collateral merchandise, such as T-shirts and branded clothing. You must purchase digital marketing services from us or directly from a designated vendor. Without limiting the foregoing, we reserve the right to require you to use a designated service provider to provide call center, call routing, and scheduling services and we may be that designated supplier.

Except as described above, neither we nor any of our affiliates are designated or approved suppliers for any products or service. None of our officers owns an interest in any privately-held suppliers, or a material interest in any publicly-held suppliers. Occasionally, our officers may own non-material interests in publicly-held companies that may be suppliers to our franchise system.

We reserve the right to make changes to our System and these changes may require you to adapt your business to conform to the changes, which may incur additional expenses. Examples of these System changes include the purchase of new equipment, fixtures, software, or the use of new Marks.

If you would like to use any goods or services that we have not approved (for goods and services that must meet our standards, specifications or that require supplier approval), you must first send us sufficient information, specifications, and samples for us to determine whether the goods or services comply with our standards and specifications or the supplier meets our approved supplier criteria. You pay us the costs we expend in our evaluation of new suppliers you wish to purchase from or products you wish to purchase. We will decide within 30 days after receiving the required information whether you may purchase or lease the goods or services or from the supplier. Our criteria for approving or revoking approval of suppliers includes: the supplier's ability to provide sufficient quantity of goods, quality of goods or services at competitive prices, production and delivery capability, and dependability and general reputation.

Periodically, we may review our approval of any goods, services, or suppliers. We will notify you if we revoke our approval of goods, services, or suppliers, and you must immediately stop

purchasing disapproved goods or services, and must immediately stop purchasing from a disapproved supplier.

Purchases According to our Specifications

If we have not identified an approved or designated supplier for a particular product or service, you may purchase the product or service from any supplier so long as the product or service meets our standards and specifications, which may include brand specifications. We developed our standards and specifications based on our principals' and affiliate's experience in operating a similar business, and will communicate them to you in writing.

Insurance

You must purchase insurance as required by state law and as we specify. Currently, we specify the following types and amounts of insurance:

- "All risk" property insurance coverage for assets of the Franchised Business;
- Workers' compensation insurance as required by state law and employer liability coverage with a minimum limit of \$500,000 per incident and \$500,000 for the policy limit;
- Comprehensive general liability insurance with a minimum liability coverage of \$1,000,000 per occurrence and an aggregate limit of \$2,000,000;
- Business interruption insurance with a minimum coverage of \$100,000;
- Automobile liability insurance of at least \$1,000,000;
- Errors and omissions coverage in the amount of \$1,000,000; and
- Such insurance as necessary to provide coverage under the indemnity provisions in the franchise agreement.

You may purchase insurance from any vendor with a rating of "A" or better by the A.M. Best Company's rating guide. You must name DuraFleet Franchising, LLC as an additional insured on insurance policies that you purchase and furnish proof to us. You and your insurers must agree to waive rights of subrogation against us and our affiliates.

Revenue Derived from Franchisee Purchases and Leases

During our fiscal year ended December 31, 2025, we derived no income on account of franchisee purchases and leases.

Estimated Proportion of Required Purchases and Leases to all Purchases and Leases

We estimate that required purchases and leases described above will range from 40% to 65% of the cost to establish the Franchised Business, and 40% to 65% of your operating costs.

Description of Purchasing Cooperatives; Purchasing Arrangements

There are no purchasing or distribution cooperatives in existence for the franchise system. We may negotiate purchase arrangements with suppliers, including price terms, for the benefit of franchisees. We do not provide you any material benefit (such as renewal rights or additional franchise rights) based on your purchase of particular products or services or use of particular suppliers.

ITEM 9

FRANCHISEE'S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this disclosure document.

Obligation		Section in the Franchise Agreement	Disclosure Document Item
a.	Site selection and acquisition/lease	Section 5	Items 11 and 12
b.	Pre-opening purchases/leases	Sections 5, 12, and 15	Items 7 and 8
c.	Site development and other pre-opening requirements	Sections 5 and 8	Items 7, 8, and 11
d.	Initial and ongoing training	Section 8	Items 6, 7, and 11
e.	Opening	Sections 5 and 8	Item 11
f.	Fees	Sections 3, 5, 8, 10, 11, 13, 15, 18, and 22	Items 5, 6, and 7
g.	Compliance with standards and policies/Confidential Operations Manual	Sections 5, 6, 7, 9, 10, and 13	Items 8, 14, and 16
h.	Trademarks and proprietary information	Sections 6, 7, and 9	Items 13 and 14
i.	Restrictions on products/services offered	Sections 5, 6, and 13	Items 8 and 16
j.	Warranty and customer service requirements	Section 13	Item 16
k.	Territorial development and sales quotas	Not Applicable	Item 12
l.	Ongoing product/service purchases	Section 13	Items 8 and 11
m.	Maintenance, appearance and remodeling requirements	Sections 5, 10, and 13	Item 6
n.	Insurance	Section 15	Items 6, 7, and 8
o.	Advertising	Section 11	Items 6, 7, and 11
p.	Indemnification	Section 21	Item 6
q.	Owner's participation/management/staffing	Section 13	Item 15

Obligation		Section in the Franchise Agreement	Disclosure Document Item
r.	Records and reports	Section 12	Item 11
s.	Inspections and audits	Sections 6 and 12	Items 6, 11, and 13
t.	Transfer	Section 18 and Exhibits 1 and 5	Items 6 and 17
u.	Renewal	Section 4 and Exhibits 1 and 5	Item 17
v.	Post-termination obligations	Section 17 and Exhibits 2 and 5	Item 17
w.	Non-competition covenants	Sections 7 and 17 and Exhibits 2 and 5	Item 17
x.	Dispute resolution	Section 23 and Exhibit 5	Item 17
y.	Unlimited Guaranty and Assumption of Obligations	Section 22.5	Item 15

ITEM 10 FINANCING

We do not offer direct or indirect financing. We do not guarantee your note, lease, or obligation.

ITEM 11 FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING

Except as listed below, DuraFleet Franchising, LLC is not required to provide you with any assistance.

Before you begin operating the Franchised Business, we will:

1. Make available to you our specifications for the Franchised Business office, service vehicle, service tools, and equipment and other equipment and supplies necessary for the establishment and development of the Franchised Business. (Franchise Agreement, Section 5.3.)
2. Make our initial training program available to your Designated Manager. (Franchise Agreement, Section 8.1.)
3. Make available to you one of our representatives for the purpose of familiarizing your staff with our techniques and for providing general assistance and guidance in connection with the opening of the Franchised Business. (Franchise Agreement, Section 8.2.)
4. Provide you on loan electronic access to the DuraFleet Confidential Operations Manual. The approximate total number of pages in the Confidential Operations Manual as of the date of this disclosure document is 206. The Table of Contents of the Confidential Operations Manual, along with number of pages devoted to each section, is included as Exhibit E to this disclosure document. (Franchise Agreement, Section 9.1.)

After you begin operating the Franchised Business, we will:

1. Be available during normal business hours to render advice, discuss problems, and offer general guidance to you by video-conference, telephone, email, facsimile, newsletters, and other methods. (Franchise Agreement, Section 14.1.)

2. Provide you with modifications to the Confidential Operations Manual as they are made available to franchisees. (Franchise Agreement, Section 9.2.)

3. Hold periodic national or regional conferences to discuss business and operational issues affecting DuraFleet franchisees, including industry changes, new services and merchandise, and marketing strategies. (Franchise Agreement, Section 8.6)

Advertising and Promotion

During the month prior to opening and your first three months of operation, you will be required to spend a minimum amount we specify on local advertising and digital marketing. Activities include on-line marketing, social media marketing, industry resources and traffic-generating listings, as well as dues for business organizations and other local networking activities. We determine the minimum amount with input from the designated marketing agency, and by assessing advertising costs in your area. We will provide you with guidance for conducting local (grassroots) advertising, and we will review and approve the materials you use in your advertising.

Each month, you must spend the required minimum amount per month on digital marketing and related advertising in the local area surrounding the Franchised Business. Currently, you will pay us directly for such marketing expenditures, and we will remit payment to the designated agency and applicable marketing providers (such as Google) on your behalf. We will provide you with general marketing guidelines, and we will review and approve any marketing you develop independently to ensure it meets our brand standards.

We have created and administered a System-wide marketing, advertising, and promotion fund to assist in our regional and national advertising (“Marketing Fund”). You must contribute monthly to the fund an amount we specify periodically. In the last fiscal year ended December 31, 2025, we neither collected nor expended any advertising funds (“Marketing Fund Contribution”). We will administer the marketing fund as follows:

(a) We will control the creative concepts and the materials and media to be used, and we will determine the placement and allocation of advertisements. We may use print, television, radio, Internet or other media for advertisements and promotions. We may engage in local, regional, or national advertising. We are not required to spend any particular amount on advertising in your area or Territory.

(b) We may use your contributions to meet or reimburse us for any cost of conducting market research, producing, maintaining, administering and directing customer advertising (including the cost of preparing and conducting television, radio, Internet, magazine, direct mail and newspaper advertising campaigns and other public relations activities; hosting an Internet web page of similar activities; employing advertising agencies to assist therein; providing promotional brochures and other marketing materials to franchisees). We will maintain your contributions in a separate account from our funds and we will not use them for any of our general operating expenses, except for our reasonable administrative costs and overhead related to the administration of the marketing fund. We will not use marketing fund monies for creating or placing any advertisement that is principally a solicitation for new franchisees, but may include in all advertising prepared using marketing fund monies (including Internet advertising) information

concerning franchise opportunities, and a portion of marketing fund monies may be used to create and maintain one or more pages on our web site devoted to advertising franchise opportunities and identifying and screening inquiries and applications submitted by franchise candidates.

(c) We expect to use all contributions in the fiscal year they are made. We will use any interest or other earnings of the marketing fund before we use current contributions. We intend for the marketing fund to be perpetual, but we have the right to terminate it if necessary. We will not terminate the marketing fund until all contributions and earnings have been used for advertising and promotional purposes or we have returned your *pro rata* share.

(d) Although not contractually required, we anticipate that all DuraFleet Businesses owned by us or an affiliate will make similar contributions to the marketing fund as required of franchisees.

(e) There is no requirement that the Marketing Fund be audited. We will have an accounting of the marketing fund prepared each year and we will provide you with a copy if you request it. We may require that the annual accounting be reviewed or audited and reported on by an independent certified public accountant at the marketing fund's expense.

(f) The marketing fund is not a trust and we assume no fiduciary duty in administering the marketing fund.

During our fiscal year ending December 31, 2025, there were no Marketing Fund contributions received or expenditures made.

Currently there is no franchisee advertising council that provides us with guidance or suggestions regarding advertising and marketing matters.

We also have the right to create advertising cooperatives for the benefit of all DuraFleet franchises located in a particular region. We will determine the geographic Territory and market areas for each cooperative advertising program. We have the right to collect and designate all or a portion of the local advertising for cooperative advertising. You must participate in any cooperative advertising program established in your region. If cooperative advertising is implemented in a particular region, we may establish an advertising council for franchisees in that region to self-administer the program. There are no limits on our right to change, dissolve or merge advertising cooperatives.

You are permitted market your Franchised Business through approved social media channels in accordance with our social media policy. We may require that you utilize our designated supplier for social media marketing services. At all times you must comply with any social media policy that we develop.

You may not establish a presence on, or market on the internet without our consent. Currently, we maintain a website at www.durafleetfranchising.com, that provides information about the System and the products and services that Franchisor and its franchisees provide. We retain the sole right to market on the internet, including the use of websites, domain names, uniform resource locators, keywords, linking, search engines (and search engine optimization techniques), banner ads, meta-tags, marketing, auction sites, e-commerce, and co-branding arrangements. We may request you provide content for our internet marketing and you must follow our intranet and internet usage rules, policies, and requirements. We retain the sole right to use the Marks on the internet, including on websites, as domain names, directory addresses, search terms, and meta-tags, and in

connection with linking, marketing, co-branding, and other arrangements. We retain the sole right to approve any linking to, or other use of, the DuraFleet website.

We currently charge a \$400/month technology fee to each franchisee to help support the cost of our company website, e-mail hosting, Zoom info, and financial reporter.

Computer/Point-of-Sale System

You must purchase and use any hardware and software programs we designate as stated in the Operations Manual. Presently, we require you to purchase a computer using any operating system, and a tablet for each mechanic. You must use our QuickBooks Essential Online for accounting and bookkeeping and an industry-specific business management CRM to manage daily operations. See table below for current required software:

Software	Description	Monthly Cost	Per Territory or User	Paid To
ShopMonkey	Shop Management System	\$799	Per User	Vendor
Unifi/QuickBooks Bookkeeping	Bookkeeping	\$425 - \$875 depending on revenue	Per User	Vendor
ADP	Payroll and HR	\$35 - \$105 depending on level package	Per User	Vendor

We estimate the cost of required computer hardware will be approximately \$2,000. In addition, you will incur ongoing costs for required software subscriptions, which are currently estimated to be approximately \$1,000 per month, subject to increase by each vendor. These required subscriptions include, among others – e.g., CRM, POS system, scheduling platform, reporting tools, etc. which are necessary to operate the Franchised Business in accordance with our standards.

You do not have to enter into any ongoing maintenance or support agreements for the maintenance of a computer or the various software programs, but you may find it advantageous to do so. The annual costs of entering into maintenance, update, upgrading, or support contracts may range from \$200 to \$350 per year. You may periodically be required to update or upgrade computer hardware and software, if we believe it is necessary. We may introduce new requirements or modify our specifications and requirements for computer and point-of-sale systems. There are no limitations

on our rights to do so, except as disclosed in Item 16. We have the right to independently access all information you collect or compile at any time without first notifying you and there are no contractual limitations on our right to do so.

Call Center Program

We reserve the right to require you to participate in our call center program, if developed, pursuant to which you will receive, for a payment of corresponding fees, certain call center services, including call routing and scheduling services. We may, in our sole discretion, waive your participation in the program if your conversion and abandonment rates equal or exceed the current call center provider's metrics, for a minimum of 90 days. (As used herein, "conversion rate" means the total number of customer appointments set, compared to total number of customer calls made. As used herein, "abandonment rate" means the total number of customer calls not answered (including, but not limited to, no answers, voicemails, etc.), compared to total number of customer calls made.)

Training

After you obtain the technical certifications described in Item 8, we provide you with a checklist of steps to take to begin your training process and then provide you an initial training program that covers material aspects of the operation of the Franchised Business and the subjects described in the chart below. This training is offered on an as needed basis at our training location in Chesapeake, Virginia or another location we designate. You and/or a designated manager must satisfactorily complete the initial training approximately three to four weeks before the opening of the Franchised Business. The time frames provided in the chart are an estimate of the time it will take to complete training. We charge \$5,000 for initial training. Also, you must pay for all travel, local transportation, food, and lodging costs for yourself and any of your attendees. If you replace your Designated Manager, or bring new principals into your franchise, your new Designated Manager and principals must attend our training program. We charge an additional training fee of \$3,000 for this additional manager training. You are responsible for training your own employees and other personnel. This initial training is in addition to the on-site opening assistance we provide to you. Your Franchised Business must at all times be under the day-to-day supervision of a Designated Manager who has satisfactorily completed our training program. After the replacement of the Designated Manager, the new Designated Manager has 60 days to complete initial training.

INITIAL TRAINING PROGRAM

Subject	Hours of Classroom Training*	Hours of On-The-Job Training*	Location*
Introduction, History Philosophy of DuraFleet and Services Provided to DuraFleet Franchisee	2	0	4560 South Blvd., Suite 204, Virginia Beach, VA 23452 (local venue or virtually)

Subject	Hours of Classroom Training*	Hours of On-The-Job Training*	Location*
DuraFleet Service and Industry Knowledge	2	0	4560 South Blvd., Suite 204, Virginia Beach, VA 23452 (local venue or virtually)
Pre-Opening Procedures	4	0	4560 South Blvd., Suite 204, Virginia Beach, VA 23452 (local venue or virtually)
People Development	4	0	4560 South Blvd., Suite 204, Virginia Beach, VA 23452 (local venue or virtually)
Marketing	4	0	4560 South Blvd., Suite 204, Virginia Beach, VA 23452 (local venue or virtually)
Sales Procedures	8	2	4560 South Blvd., Suite 204, Virginia Beach, VA 23452 (local venue or virtually)
Daily Operating Procedures		3	4560 South Blvd., Suite 204, Virginia Beach, VA 23452 (local venue or virtually)
Field & Repair Procedures	4	3	4560 South Blvd., Suite 204, Virginia Beach, VA 23452 (local venue or virtually)
TOTAL	32	8	

*These times and topics are estimates only. We will send you on actual jobs. We cannot predict precisely the types and volumes of jobs that the Chesapeake, Virginia area will have while you are in training. Classroom training occurs in between jobs and so those times are estimates as well. You and your Designated Manager must complete initial training to our satisfaction, including the passing of tests at the end of initial training.

Our initial training program is conducted by Patrick Gaven who has approximately five years of experience in the fleet repair industry serving in franchise support, training, sales and operations, and Brian Cavanaugh who has approximately two years of experience in the fleet repair industry serving in franchise support, training, sales and operations.

The training will be conducted using the DuraFleet Confidential Operations Manual. The dates and location of the training will be communicated to you by e-mail or telephone.

Certain segments of the training may vary from the chart shown above based on schedule changes due to business requirements and other factors. We will attempt to give you advance notice when this occurs.

Periodically, you, your managers, or employees must attend refresher-training programs to be conducted at our headquarters or another location we designate. We do not charge a fee for this additional training; However, you are responsible for all training-related expenses, including travel and lodging expenses and salaries for your employees during training. You do not have to attend

more than one of these programs in any calendar year, and these programs will not exceed three days during any calendar year.

Site Selection and Opening

You are expected to operate the Franchised Business from a home office, and you will need a small storage space of at least 150 square feet. We estimate that the typical length of time between the signing of the Franchise Agreement and the opening of the franchise is 90 days. Factors that may affect your beginning operations include ability to attend and obtain third party technical certifications, secure permits, zoning and local ordinances, weather conditions, and delays in installation of equipment and fixtures. You must open your Franchised Business and be operational within one hundred fifty (150) days after signing the Franchise Agreement. If you do not open your Franchised Business within this time frame we may extend in our reasonable discretion, you will be in default and we reserve the right to terminate the Franchise Agreement

ITEM 12 TERRITORY

When you sign the Franchise Agreement, or shortly thereafter, we will mutually agree on a defined territory (“Territory”), which you will concentrate your marketing efforts. The Territory will be defined by ZIP codes, political boundaries, geographic boundaries, roads, or MSA, and will have total population of about 350,000 people. During the franchise term, you will concentrate your marketing efforts inside your Territory.

You will not receive an exclusive service Territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control. Other franchisees are restricted from soliciting business, directly marketing their services, and providing services at customer locations within your Territory. We also have the right to offer and sell products and services identified by our Marks and other trademarks through other channels of distribution, including online sales and solicitation. We are not required to pay you any compensation relating to these sales.

We periodically enter into agreements with national or regional clients that we designate as national account clients (“National Account Clients”) who require services within your Territory. In such cases, we will first offer you the opportunity to provide the requested services, subject to your availability and ability to meet the specifications, timing, and service requirements established for the National Account Client.

If you are unable or unwilling to perform such services in accordance with these requirements, we may elect to provide the services ourselves or subcontract the servicing rights to one or more third parties.

If you accept and perform services for a National Account Client, you agree to do so in accordance with the terms, fees, and conditions that we have negotiated with the National Account Client. There are no Minimum Performance Criteria during your first year of operations. After your first year of operation, you must achieve average Collected Gross Revenue per year as follows:

Year 2: \$350,000

Year 3: \$450,000

Year 4: \$550,000

Year 5 and each subsequent year: \$625,000 each year.

If you do not meet and maintain the Minimum Performance Criteria, you will be in default, and, after providing you with notice of default, we may allow you an opportunity to cure the default, require you to attend additional training, and/or allow Franchisor the right to unilaterally reduce the size, and population, of your Territory, and if you then fail to achieve the Minimum Performance Criteria, this shall result in an automatic forfeiture of the Territory and termination of the Franchise Agreement.

You have no options, rights of first refusal or similar rights to acquire additional franchises in contiguous Territories. However, you may apply to us for the right to purchase additional franchises and we will consider your application according to our then-current policies and procedures for awarding new franchises.

You may market to and service customers outside your Territory, with our prior written approval, if customers are located in areas that are geographically contiguous or in reasonable proximity to your Territory, and no other franchisee of ours has been awarded that territory, and the territory is not protected as a territory that is being operated by a Company-Owned Outlet (an “Open Territory”). We may revoke our approval for you to operate in Open Territories in our sole discretion. Furthermore, if you service customers in Open Territories with our approval, and elect not to execute our current form of Franchise Agreement with respect to all or any portion of such Open Territories, you assume the risk that we may sell such Open Territories to another current or prospective franchisees of the DuraFleet system, or elect to establish a Company-Owned Outlet to operate in the Open Territory. In such event, you will no longer have the right to service the customers located in those Open Territories. If we or another franchisee acquire the rights to operate in the Open Territory, you must provide assistance to us, or the incoming franchisee, to transition any services contracts or customer relationships for customers and accounts located within the former Open Territory.

Except for operating in Open Territories with our prior written approval, you do not have the right to use our trademarks or the DuraFleet system at any location other than the Territory in any wholesale, e-commerce, or other channel of distribution besides the operation of your DuraFleet Business in the Territory. Any media advertising, internet advertising, or direct mail marketing that you conduct must be predominantly focused within your Territory unless we agree otherwise. Neither we, nor an affiliate, operates, franchises, or has plans to operate or franchise a business under a different trademark that will sell similar goods or services to those that you will offer.

ITEM 13 TRADEMARKS

The Franchise Agreement will license to you the right to operate your Franchised Business under the following principal trademarks, which are registered with the U.S. Patent and Trademark Office (“Principal Mark”):

Mark	Registration Number	Registration Date	Register
DuraFleet	8257586	May 12, 2026	Principal
	8257587	May 12, 2026	Principal

All required affidavits have been filed for the registered mark. We intend to file all required affidavits and to renew our registrations for the Marks when they become due. There are no effective material determinations of the USPTO, the Trademark Trial and Appeal Board, the trademark administrator of any state, or any court, and no pending infringement, opposition, or cancellation proceedings or material litigation involving the Marks. Except for the Trademark License, no agreement significantly limits our right to use or license the Marks in a manner material to your Franchise. We do not know of either superior prior rights or infringing uses that could materially affect your use of the Marks in any state.

Premier Fleet Services has granted us a license to use the Marks and to sublicense their use to our franchisees. The license agreement may be terminated if we are insolvent, if a trustee is appointed to administer our business, if we wind-up or sell our business, or if we breach any of our duties or obligations under the license agreement.

Other than the above, there are no agreements currently in effect that significantly limit our rights to use or license the use of the Marks in any manner material to the franchise.

We know of no infringing or prior superior uses that could materially affect the use of the Marks. You do not receive any rights to the Marks other than the exclusive right to use them in the operation of your Franchised Business. You must follow our rules when you use the Marks. You must use the Marks as the sole trade identification of the Franchised Business. You cannot use a name or Mark as part of a corporate name or with modifying words, designs, or symbols except for those which we license to you. You may not use any Mark in connection with the sale of any unauthorized services or products, or in any other manner that we do not authorize in writing. You must obtain a fictitious or assumed name registration if required by your state or local law. Any unauthorized use of the Marks by you is a breach of the Franchise Agreement and an infringement of our rights in the Marks. You must not contest the validity or ownership of the Marks, including any Marks that we license to you after you sign the Franchise Agreement. You must not assist any other person in contesting the validity or ownership of the Marks.

You must immediately notify us when you learn about an infringement of, or challenge to your use of, any Mark, or any claim by any person of any rights in any Marks, and you must not communicate with any person other than us and our counsel regarding any infringements, challenges, or claims unless you are legally required to do so, however, you may communicate with your own counsel at your own expense. We will take such action as we deem appropriate in these situations, and we have exclusive control over any settlement or proceeding concerning any Mark. You must take any actions

that, in the opinion of our counsel, may be advisable to protect and maintain our interests in any proceeding or to otherwise protect and maintain our interests in the Marks.

While we are not required to defend you against a claim arising from your use of our Marks, we will reimburse you for all of your expenses reasonably incurred in any legal proceeding disputing your authorized use of any Mark, but only if you notify us of the proceeding in a timely manner and you have complied with our directions with regard to the proceeding. We have the right to control the defense and settlement of any proceeding. We will not reimburse you for your expenses and legal fees for separate, independent legal counsel and for expenses in removing signage or discontinuing your use of any Mark. We will not reimburse you for disputes where we challenge your use of a Mark.

If we require, you must modify or discontinue the use of any Mark and use other trademarks or service marks we designate. We do not have to reimburse you for modifying or discontinuing the use of a Mark or for substituting another trademark or service mark for a discontinued Mark. If we adopt and use new or modified Marks, you must add or replace equipment, supplies and fixtures, and you must make other modifications we designate as necessary to adapt your Franchised Business for the new or modified Marks. You do not have to spend an amount unreasonably disproportionate to your initial investment during the initial term of the Franchise Agreement to conform your Franchised Business to changes to the Marks and other System modifications. We do not reimburse you for any loss of goodwill associated with a modified or discontinued Mark.

You must notify us if you apply for your own trademark or service mark registrations. You must not register or seek to register as a trademark or service mark, either with the USPTO or any state or foreign country, any of the Marks or a trademark or service mark that is confusingly similar to any of our Marks.

You may not advertise on the internet using, or establish, create, or operate an internet site or website using any domain name containing, the words “DuraFleet” or any variation of “DuraFleet” without our prior written consent.

ITEM 14

PATENTS, COPYRIGHTS, AND PROPRIETARY INFORMATION

We do not own any patents that are material to the franchise. We do not have any pending patent applications that are material to the franchise. We own copyrights in the Confidential Operations Manual, our website, our marketing materials, and other copyrightable items that are part of the System. While we claim copyrights in these and similar items, we have not registered these copyrights with the United States Register of Copyrights. You may use these items only as we specify while operating the Franchised Business and you must stop using them if we direct you to do so.

We know of no effective determinations of the U.S. Copyright Office or any court regarding any of our copyrighted materials. Our right to use or license copyrighted items is not materially limited by any agreement or known infringing use.

We have developed certain trade secrets and other confidential information, including methods of business management, sales and promotion techniques, and know-how, knowledge of, and

experience in operating a DuraFleet Business. We will provide our trade secrets and other confidential information to you during training, in the Confidential Operations Manual and as a result of the assistance we furnish you during the term of the franchise. You may only use the trade secrets and other confidential information for the purpose of operating your Franchised Business. You may only divulge trade secrets and other confidential information to employees who must have access to it to operate the Franchised Business. You are responsible for enforcing the confidentiality provisions as to your employees.

Certain individuals with access to trade secrets or other confidential information, including your shareholders (and members of their immediate families and households), officers, directors, partners, members, if you are a corporation, limited liability company, or other business entity, and your managers, executives, employees, and staff may be required to sign nondisclosure and non-competition agreements in a form the same as or similar to the Nondisclosure and Non-Competition Agreement attached to the Franchise Agreement. We will be a third-party beneficiary with the right to enforce those agreements.

All ideas, concepts, techniques, or materials concerning the Franchised Business and/or the System, whether or not protectable intellectual property and whether created by or for you or your owners or employees, must be promptly disclosed to us and will be deemed our sole and exclusive property and a part of the System that we may choose to adopt and/or disclose to other franchisees, and you agree to assign to us all right, title, and interest in any intellectual property so developed without any additional compensation due to you. Likewise, we will disclose to you concepts and developments of other franchisees that we make part of the System. You must also assist us in obtaining intellectual property rights in any concept or development if requested.

Your use of the Confidential Operations Manual, trade secrets, or other confidential information in an unauthorized manner is a default of the Franchise Agreement that may result in automatic termination of the Franchise Agreement.

ITEM 15

OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS

This is not a passive investment. The Franchised Business must always be under the direct, full-time, day-to-day supervision of a “Designated Manager.” We expect the designated manager to be you.

You must attend and satisfactorily complete our initial training program before opening the Franchised Business.

You must obtain prior approval from us if you wish to retain a designated manager, and you must keep us informed at all times of the identity of your Designated Manager. The designated manager must successfully complete our initial training program, and have the authority to make day-to-day decisions.

If you replace the Designated Manager, your replacement Designated Manager has 60 days to attend and satisfactorily complete our initial training program. We neither require nor recommend that the Designated Manager have an equity interest in the franchise.

We may require certain individuals associated with your Franchised Business, including your owners (and members of their immediate families and households), officers, directors, partners, and your managers, executives, employees, and staff may be required to sign nondisclosure and non-competition agreements the same as or similar to the Nondisclosure and Non-Competition Agreement attached to the Franchise Agreement. We will be a third-party beneficiary with the independent right to enforce the agreements.

If you are a corporation or other business entity, anyone with an ownership interest must personally guarantee the performance of all of your obligations under the Franchise Agreement and agree to be personally liable for your breach of the Franchise Agreement by signing the Unlimited Guaranty and Personal Undertaking attached as Exhibit 2 to the Franchise Agreement.

ITEM 16

RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

You must offer the services and products we specify. You may not sell any services or products that we have not authorized and you must discontinue offering any services or products that we may disapprove. We may take action, including terminating your franchise, if you purchase or sell unapproved products or make purchases from unapproved suppliers. We may periodically change required or authorized services or products. There are no limits on our right to do so, except that your investment required to change required or authorized products or services will not be unreasonably disproportionate to your initial investment.

Periodically, we may allow certain services or products that are not otherwise authorized for general use as a part of the System to be offered locally or regionally based on factors, including test marketing, your qualifications, and regional or local differences.

In some situations, we may approve a franchisee to operate a shop, in addition to their roadside assistance services. We do not expect a start-up franchisee to evaluate adding a shop for at least 18 months after starting operations. DuraFleet will assist a franchisee to evaluate this option, and will provide training (no tuition fee) should the opportunity be approved.

We do not place restrictions on you with respect to who may be a customer of your Franchised Business.

We periodically enter into agreements with national or regional clients that we consider to be national account clients (“National Account Clients”) who require services in your Territory. We may provide these services ourselves, may subcontract servicing rights to one or more third parties, or may offer you the right to provide services, and you agree, you must provide the services in accordance with the terms, fees, and conditions that we have negotiated with the National Account Client.

ITEM 17
RENEWAL, TERMINATION, TRANSFER, AND DISPUTE RESOLUTION
THE FRANCHISE RELATIONSHIP

This table lists certain important provisions of the franchise and related agreements. You should read these provisions in the agreement attached to this disclosure document.

Provision	Section in Franchise or Other Agreement	Summary
a. Length of franchise term	Section 4.1	The initial term is 10 years.
b. Renewal or extension of the term	Section 4.2	You have the right to renew for three additional 5-year terms.
c. Requirements for franchisee to renew or extend	Section 4.2	You must have: substantially complied with the Franchise Agreement; updated and refurbished your service vehicle and equipment; satisfied all monetary obligations owed to us or our affiliates; not been in default of any provision of the Franchise Agreement or any other agreement between you and us; timely notified us of your intent to renew; signed a current Franchise Agreement, which may have materially different terms and conditions (including higher royalty fees and higher marketing fund contributions and a different or modified territory); complied with current qualifications, complied with any training requirements; paid renewal term fee, and signed a general release.
d. Termination by Franchisee	Section 16.3	You can terminate by selling your franchise, or if you are in full compliance with all of the terms of this Agreement and we materially breach this Agreement and fail to commence reasonable efforts to cure such breach within 30 days after receiving written notice.
e. Termination by franchisor without cause	No provision	We may not terminate the Franchise Agreement without cause.
f. Termination by franchisor with cause	Section 16.2	We may terminate the Franchise Agreement only if you default.

Provision	Section in Franchise or Other Agreement	Summary
g. “Cause” defined – curable defaults	Section 16.2	The Franchise Agreement will terminate automatically without notice upon the happening of certain bankruptcy or insolvency-related events. We can terminate the Franchise Agreement, after allowing you a five-day cure period, if you fail to pay any monies due under the Franchise Agreement. We can terminate the Franchise Agreement, after allowing you a 10-day cure period, if you fail to comply with applicable laws or any other provision of the Franchise Agreement or Confidential Operations Manual.
h. “Cause” defined – non-curable defaults	Section 16.2	Failure to begin operations; to have your Designated Manager satisfactorily complete training; to maintain required professional licenses, permits, etc. for more than five business days; made a material misrepresentation or omission in the franchise application; are convicted of or plead no contest to a felony or other crime or offense likely to affect the reputation of either party or the Franchised Business; after notice to cure, fail to refrain from activities, behavior or conduct likely to adversely affect either party or the Franchised Business; use the Confidential Operations Manual, trade secrets or other confidential information in an unauthorized manner; if required, fail to have required individuals sign nondisclosure and non-competition agreements or, if requested, fail to provide us with copies of all signed nondisclosure and non-competition agreements; abandon the Franchised Business; surrender or transfer control of the Franchised Business in an unauthorized manner; fail to maintain the Franchised Business under the supervision of a Designated Manager following your death or disability; submit reports on two or more separate occasions understating any amounts due by more than

Provision	Section in Franchise or Other Agreement	Summary
		3%; are insolvent or make a general assignment for the benefit of creditors; misuse or make unauthorized use of the Marks; fail on two or more occasions within any 12 months to submit reports or records or to pay any fees due us or any affiliate; violate on two or more occasions any health, safety, or other laws or operate in a manner creating a health or safety hazard; take any action reserved to us; repeatedly breach the franchise agreement or comply with specifications; violate confidentiality or noncompetition obligations; or default under any other agreement with us (or an affiliate) so that we (or the affiliate) have the right to terminate the agreement.
i. Franchisee's obligations on termination/non-renewal	Sections 16.4 and 17	Stop operating the Franchised Business; stop using any trade secrets, confidential information, the System and the Marks; cancel or assign to us any assumed names; pay all sums owed to us including damages and costs incurred in enforcing the Franchise Agreement; return the Confidential Operations Manual, trade secrets, and all other confidential information; assign your email addresses, any websites, and telephone and facsimile numbers to us; and comply with the covenants not to compete and any other surviving provisions of the Franchise Agreement. If the Franchise Agreement terminates because you have closed or abandoned the Franchised Business or expires, you must pay us liquidated damages.
j. Assignment of contract by franchisor	Section 18.1	There are no restrictions on our right to assign our interest in the Franchise Agreement.
k. "Transfer" by franchisee-definition	Section 18.2	"Transfer" includes transfer of an interest in the franchise, the Franchise Agreement, or the Franchised Business's assets.

Provision	Section in Franchise or Other Agreement	Summary
l. Franchisor's approval of transfer by franchisee	Section 18.2	You may not transfer your interest in any of the items listed in (k) above without our prior written consent.
m. Conditions for franchisor approval of transfer	Section 18.2	We decline to exercise our right of first refusal; all monetary obligations owed to us are paid; you and the transferee have signed a general release in the form that we prescribe; the prospective transferee meets our business and financial standards; the transferee and all persons owning any interest in the transferee sign the then-current Franchise Agreement for the existing Territory; you provide us with a copy of all contracts and agreements related to the transfer; you or the transferee pay a transfer fee, if requested by us; the transferee has obtained all necessary consents and approvals of third parties; you or all of your owners have signed a confidentiality and non-competition agreement; and the transferee has agreed that its Designated Manager will complete initial training before assuming management of the Franchised Business.
n. Franchisor's right of first refusal to acquire franchisee's Franchised Business	Section 19	We may match an offer for your Franchised Business or an ownership interest you propose to sell.
o. Franchisor's option to purchase franchisee's Franchised Business	None	Not applicable.
p. Death or disability of franchisee	Section 18.6	After the death or incapacity of an owner of the franchise, his or her representative must transfer, subject to the terms of the Franchise Agreement, the individual's interest in the franchise within 180 days of death or incapacity or we may terminate the Franchise Agreement.
q. Non-competition covenants during the term of the franchise	Section 7.3	You, your owners, and your officers, governing persons, executive personnel and each individual's immediate family members are prohibited from: attempting to divert any business or customer of the

Provision	Section in Franchise or Other Agreement	Summary
		Franchised Business to a competitive business; causing injury or prejudice to the Marks or the System; or owning or working for a competitive business.
r. Non-competition covenants after the franchise is terminated or expires	Section 17.3	For two years after the termination or expiration of the Franchise Agreement, you, your owners, and your officers, governing persons, executive personnel and each individual's immediate family members are prohibited from: owning or working for a competitive business within the Territory, within 25 miles from the perimeter of the Territory, or within the Territory of any other DuraFleet business; or soliciting or influencing any of our customers, employees or business associates to compete with us or terminate their relationship with us.
s. Modification of the agreement	Sections 9.2, 22.7, and 22.8	The Franchise Agreement can be modified only by written agreement between you and us.
t. Integration/merger clause	Section 22.7	Only the terms of the Franchise Agreement are binding (subject to state law). Any representations or promises outside of the disclosure document and Franchise Agreement may not be enforceable.
u. Dispute resolution by arbitration or mediation	Section 23.7	Claims, controversies, or disputes relating to the Franchise Agreement must be mediated, except for actions seeking injunctive relief and actions we bring which are related to or based on our Marks or Confidential Information.
v. Choice of forum	Section 23.2	Mediation at the AAA offices in the city in which we maintain our principal business address, currently Virginia Beach, Virginia. Venue for any other proceeding is exclusively the courts located in the county in which we maintain our principal business address, currently Norfolk, Virginia (subject to applicable state law). See the State

Provision	Section in Franchise or Other Agreement	Summary
		Specific Addenda attached to this disclosure document.
w. Choice of law	Section 23.1	Virginia law applies (subject to applicable state law). See the State Specific Addenda attached to this disclosure document.

ITEM 18 PUBLIC FIGURES

We do not presently use any public figures to promote our franchise.

ITEM 19 FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is any reasonable basis for the information, and if the information is included in the disclosure document. Financial information that differs from that included in Item 19 may only be given if (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

Our affiliate, Premier Fleet Services, has operated a business substantially of the type offered in this Disclosure Document in and around Chesapeake, Virginia since March of 2022 (the "Affiliate-Owned Outlet"). The Affiliate-Owned Outlet operated continuously from January 1, 2023 to December 31, 2023 ("2023 Operating Period"), from January 1, 2024 to December 31, 2024 ("2024 Operating Period"), and from January 1, 2025 to December 31, 2025 ("2025 Operating Period") and provided services within an area consisting of approximately two and a half territories under this Disclosure Document. Throughout the 2023 Operating Period the Affiliate-Owned Outlet operated utilizing one primary service vehicle. Throughout the 2024 and 2025 Operating Period, the Affiliate-Owned Outlet operated utilizing one primary service vehicle and with access to a minimally outfitted warehouse-style service shop in an industrial park in Chesapeake, Virginia. We do not require franchisees to operate from a physical service shop location, but they may do so with our approval.

Throughout the 2023 and 2024 Operating Periods, the Affiliate-Owned Outlet operated the System under the name Premier Fleet Services. In 2025 the Affiliate-Owned Outlet rebranded to the DuraFleet Marks. Other than the use of the "Premier Fleet Services" name, there are no material differences to how the Affiliate-Owned Outlet operated during the 2023, 2024, and 2025 Operating Periods, and how you will operate your Franchised Business. As of the issuance date of this Disclosure Document, there are no franchise outlets, and there are no other outlets owned and operated by us, or any affiliate.

In Part I. of this Item 19, we disclose the financial performance of the Affiliate-Owned Outlet throughout the 2023 Operating Period. In Part II. of this Item 19, we disclose the financial

performance of the Affiliate-Owned Outlet throughout the 2024 Operating Period. In Part III. Of this Item 19, we disclose the financial performance of the Affiliate-Owned Outlet throughout the 2025 Operating Period. The Affiliate-Owned Outlet did not actually pay any amount to us in the form of Royalty payments or Brand Fund Contributions during either Operating Period. We have imputed these expenses in the tables below to show what the Affiliate-Owned Outlet would have paid to us if it were operating under our current form of Franchise Agreement during each Operating Period.

Part I. - Affiliate-Owned Outlet - 2023 Revenue Minus Certain Expenses		
Revenue		
Gross Revenue (1)	\$1,033,468	100.00%
Operating Expenses		
Marketing & Advertising	-\$39,799	3.85%
Labor (2)	-\$188,143	18.21%
Materials & Supplies	-\$191,084	18.49%
Vehicle Expenses (3)	-\$40,607	3.93%
Shop/Office Expenses (4)	-\$36,237	3.51%
Misc. Operating Expenses (5)	-\$20,802	2.01%
Operating Expenses TOTAL	-\$516,671	49.99%
Franchise Expenses		
Royalty (6)	-\$77,008.11	7.45%
Brand Fund Contribution (7)	-\$10,334.68	1.00%
EBITDA As Franchised Business (8)	\$429,454	
EBITDA Margin As Franchised Business (9)	41.55%	

Part II. - Affiliate-Owned Outlet - 2024 Revenue Minus Certain Expenses (With Warehouse)		
Revenue		
Gross Revenue (1)	\$1,243,354	100.00%
Operating Expenses		
Marketing & Advertising	-\$46,069	3.71%
Labor (2)	-\$250,747	20.17%
Materials & Supplies	-\$278,568	22.40%
Vehicle Expenses (3)	-\$22,381	1.80%
Shop/Office Expenses (4)	-\$131,033	10.54%
Misc. Operating Expenses (5)	-\$20,052	1.61%
Operating Expenses TOTAL	-\$748,849	60.23%
Franchise Expenses		
Royalty (6)	-\$89,601.22	7.21%
Brand Fund Contribution (7)	-\$12,433.54	1.00%
EBITDA As Franchised Business (8)	\$392,470	
EBITDA Margin As Franchised Business (9)	31.57%	

Part III. - Affiliate-Owned Outlet - 2025 Revenue Minus Certain Expenses (with Warehouse)		
Revenue		
Gross Revenue (1)	\$1,175,842	100.00%
Operating Expenses		
Marketing & Advertising	-\$43,147	3.67%
Labor (2)	-\$244,604	20.80%
Materials & Supplies	-\$287,918	24.49%
Vehicle Expenses (3)	-\$18,426	1.57%
Shop/Office Expenses (4)	-\$73,874	6.28%
Misc. Operating Expenses (5)	-\$15,477	1.32%
Operating Expenses TOTAL	-\$683,446	58.12%
Franchise Expenses		
Royalty (6)	-\$85,550	7.28%
Brand Fund Contribution (7)	-\$11,758	1.00%
EBITDA As Franchised Business (8)	\$385,088	
EBITDA Margin As Franchised Business (9)	33.60%	

<u>Average Repair Order Per Year</u>	
2023	<u>\$696</u>
2024	\$1002
<u>2025</u>	<u>\$813</u>

NOTES

Note 1. “Gross Revenue” includes all revenue received from services and part sales, including any sales tax collected for payment to relevant taxing authorities. Gross Revenue does not include customer credits, rebates, or refunds

Note 2. “Labor” includes salaries, wages, payroll, taxes, employee benefits, and contractor wages. Labor does not include salary paid to the owner-operator of the Affiliate-Owned Outlet.

Note 3. “Vehicle Expenses” include fuel, maintenance, and upkeep of service vehicles used by the Affiliate-Owned Outlet.

Note 4. “Shop/Office Expenses” include general office expenses and a \$10,000 rent deposit delivered in 2023 to the landlord of shop used throughout the 2024 operating year of the Affiliate-Owned Outlet. The Affiliate-Owned Outlet did not operate out of a rented warehouse facility during the 2023 operating year shown in Part I. of this Item 19. Throughout the 2024 operating period shown in Part II. of this Item 19, the Affiliate-Owned Outlet provided roadside assistance and repair work, as well as repair work done at a rented shop facility in Chesapeake, VA. Under our current form of franchise agreement, we do not require you to secure a warehouse facility, but you may do so subject to our approval of the facility and its location within your Territory.

Note 5. “Misc. Operating Expenses” include other expenses of the Affiliate-Owned Outlet including insurance, accounting services, meals and entertainment, travel costs, business licenses, accounting and bookkeeping software, and various miscellaneous business expenses.

Note 6. “Royalty” - We have included in this chart the amount of Royalties that the Affiliate-Owned Outlet would have paid if it were operating under our current form of franchise agreement. The Royalty figure calculated above is based on our declining Royalty of 8% on the first \$500,000 in revenue, 7% on the next \$500,001 to \$1,000,000 in revenue, and 6% on any revenue in excess of \$1,000,000 in a given calendar year. See Item 6 for additional notes on the Royalty calculation for your Franchised Business.

Note 7. “Brand Fund” - We have included in this chart the amount of the Brand Fund Contribution that the Affiliate-Owned Outlet would have paid if it were operating under our current form of franchise agreement. The Brand Fund Contribution is currently 1%, but we may increase it to a maximum of 2% of Gross Revenue. See Item 6 for additional notes on the Brand Fund Contribution for your Franchised Business

Notes 8, 9. “EBITDA and EBITDA Margin As Franchised Business” - These figures represent the earnings before interest, taxes, depreciation, and amortization expenses of the Affiliate-Owned Outlet operated as if it were under our current form of franchise agreement. The EBITDA Margin is calculated by dividing the "EBITDA As Franchised Business" figure by the Gross Revenue of the Affiliate-Owned Outlet, expressed as a percentage of that Gross Revenue.

Some outlets have earned this amount. Your individual results may differ. There is no assurance you will earn as much.

Written substantiation of the data used in preparing this information will be made available upon reasonable request.

You should make your own independent investigation to determine whether or not the franchise may be profitable to you. You should use the above information only as a reference in conducting your analysis and preparing your own projected income statements and cash flow statements. We suggest strongly that you consult your financial advisor or personal accountant concerning financial projections and federal, state, and local income taxes and any other applicable taxes that you may incur in operating a Franchised Business.

Other than the preceding financial performance representation, DuraFleet Franchising, LLC does not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Patrick Gaven, Chief Executive Officer, DuraFleet Franchising, LLC, 4560 South Blvd., Suite 204, Virginia Beach, Virginia 23452, (866) 773-8383; the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20
OUTLETS AND FRANCHISEE INFORMATION
Table No. 1
SYSTEMWIDE OUTLET SUMMARY
FOR YEARS 2023 TO 2025

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year ¹	Net Change ¹
Franchised	2023	0	0	0
	2024	0	0	0
	2025	0	0	0
Company Owned	2023	1	1	0
	2024	1	1	0
	2025	1	1	0
Total Outlets	2023	1	1	0
	2024	1	1	0
	2025	1	1	0

Table No. 2
TRANSFERS OF OUTLETS FROM FRANCHISEES TO NEW OWNERS
(OTHER THAN FRANCHISOR)
FOR YEARS 2023 TO 2025

State	Year	Number of Transfers
Totals	2023	0
	2024	0
	2025	0

Table No. 3
STATUS OF FRANCHISE OUTLETS
FOR YEARS 2023 TO 2025

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations-Other Reasons	Outlets at End of the Year
Virginia	2023	0	0	0	0	0	0	0
	2024	0	0	0	0	0	0	0
	2025	0	0	0	0	0	0	0
Totals	2023	0	0	0	0	0	0	0
	2024	0	0	0	0	0	0	0
	2025	0	0	0	0	0	0	0

Table No. 4
STATUS OF COMPANY-OWNED OUTLETS
FOR YEARS 2023 TO 2025

State	Year	Outlets at Start of Year	Outlets Opened	Outlets Reacquired From Franchisee	Outlets Closed	Outlets Sold to Franchisee	Outlets at End of the Year
Virginia	2023	1	0	0	0	0	1
	2024	1	0	0	0	0	1
	2025	1	0	0	0	0	1
Total	2023	1	0	0	0	0	1
	2024	1	0	0	0	0	1
	2025	1	0	0	0	0	1

Table No. 5
PROJECTED OPENINGS AS OF DECEMBER 31, 2025

State	Franchise Agreements Signed But Outlet Not Open	Projected New Franchised Outlets in the Next Fiscal Year	Projected New Company-Owned Outlets in the Next Fiscal Year
Alabama	0	1	0
Alaska	0	0	0
Arizona	1	3	0

State	Franchise Agreements Signed But Outlet Not Open	Projected New Franchised Outlets in the Next Fiscal Year	Projected New Company-Owned Outlets in the Next Fiscal Year
Arkansas	0	1	0
California	0	0	0
Colorado	0	1	0
Connecticut	0	0	0
Delaware	0	0	0
Florida	1	2	0
Georgia	1	2	0
Hawaii	0	0	0
Idaho	0	1	0
Illinois	0	1	0
Indiana	0	1	0
Iowa	0	1	0
Kansas	0	1	0
Kentucky	0	1	0
Louisiana	0	1	0
Maine	0	0	0
Maryland	0	1	0
Massachusetts	0	1	0
Michigan	0	1	0
Minnesota	0	1	0
Mississippi	0	1	0
Missouri	0	2	0
Montana	0	1	0
Nebraska	0	1	0
Nevada	0	1	0
New Hampshire	0	1	0
New Jersey	1	2	0
New Mexico	0	0	0
New York	0	1	0
North Carolina	1	2	0
North Dakota	0	0	0
Ohio	0	3	0
Oklahoma	0	1	0
Oregon	0	1	0
Pennsylvania	2	4	0
Rhode Island	0	1	0
South Carolina	0	2	0
South Dakota	0	0	0

State	Franchise Agreements Signed But Outlet Not Open	Projected New Franchised Outlets in the Next Fiscal Year	Projected New Company-Owned Outlets in the Next Fiscal Year
Tennessee	0	3	0
Texas	6	11	0
Utah	1	2	0
Vermont	0	1	0
Virginia	0	0	0
Washington	0	1	0
West Virginia	0	0	0
Wisconsin	0	1	0
Wyoming	0	0	0
TOTAL	14	45	0

Exhibit G contains a list of the names of all current franchisees and the address and telephone number of each of their outlets as of December 31, 2025.

Exhibit G also contains a list of the names, city and state, and current business telephone number, or if unknown, the last known home telephone number of every franchisee who had an outlet terminated, canceled, not renewed, or otherwise voluntarily or involuntarily ceased to do business under the franchise agreement during our most recently completed fiscal year ending December 31, 2025, or who have not communicated with us within 10 weeks of the Issuance Date of this disclosure document. **If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.**

In some instances, current and former franchisees sign provisions restricting their ability to speak openly about their experience with the DuraFleet franchise system. You may wish to speak with current and former franchisees, but be aware that not all franchisees will be able to communicate with you.

We are not aware of: (i) any trademark-specific franchisee organizations associated with the franchise system being offered; or (ii) independent franchisee organizations that have asked to be included in this disclosure document.

ITEM 21 FINANCIAL STATEMENTS

Because we have not been in business for three years, we are not able to include the three prior years of audited financial statements normally required by this Item 21. Our audited financial statements for the period from July 31, 2025 (inception) through December 31, 2025 are included in Exhibit F.

ITEM 22
CONTRACTS

Exhibit C – Franchise Agreement

Exhibit 1 – Nondisclosure and Non-Competition Agreement

Exhibit 2 – Unlimited Guaranty and Assumption of Obligations

Exhibit 3 – Holders of Legal or Beneficial Interest in Franchisee; Governing Persons

Exhibit 4 – Electronic Funds Transfer Authorization

Exhibit 5 – State Franchise Agreement Addenda

Exhibit D – Telephone Number and Website URL Assignment Agreement

Exhibit I – General Release (Sample Form)

ITEM 23
RECEIPTS

Two copies of a receipt of this disclosure document appear as the last two pages of this disclosure document. Please return one copy to us and retain the other for your records.

EXHIBIT A-1
STATE APPENDIX
FOR THE STATE OF MARYLAND

Item 17 of the Franchise Disclosure Document is amended as follows:

- (a) Any release required as part of the Agreement or as a condition of the sale, renewal, and/or assignment/transfer of the franchise shall not apply to any liability incurred under the Maryland Franchise Registration and Disclosure Law.
- (b) If any contrary provision in the Franchise Agreement, any claims arising under the Maryland Franchise Law must be brought within three (3) years after the grant of the franchise.
- (c) Subject to your arbitration obligations, any provision in the Franchise Agreement which requires litigation may be conducted in a forum other than the State of Maryland will not limit any rights you may have under the § 14-216(c)(25) of the Maryland Franchise Law to bring suit in the State of Maryland.
- (d) The Franchise Agreement provides for termination upon bankruptcy. This provision might not be enforceable under federal bankruptcy law (11 U.S.C.A. § 101 *et seq.*).

The Franchise Agreement requires application of the laws of Virginia, although claims arising under the Maryland Franchise and Disclosure Law shall be governed by such law.

FOR THE STATE OF NEW YORK

1. The following information is added to the cover page of the Franchise Disclosure Document:
INFORMATION COMPARING FRANCHISORS IS AVAILABLE. CALL THE STATE ADMINISTRATORS LISTED IN EXHIBIT B OR YOUR PUBLIC LIBRARY FOR SOURCES OF INFORMATION. REGISTRATION OF THIS FRANCHISE BY NEW YORK STATE DOES NOT MEAN THAT NEW YORK STATE RECOMMENDS IT OR HAS VERIFIED THE INFORMATION IN THIS FRANCHISE DISCLOSURE DOCUMENT. IF YOU LEARN THAT ANYTHING IN THE FRANCHISE DISCLOSURE DOCUMENT IS UNTRUE, CONTACT THE FEDERAL TRADE COMMISSION AND NEW YORK STATE DEPARTMENT OF LAW, BUREAU OF INVESTOR PROTECTION AND SECURITIES, 120 BROADWAY, 23RD FLOOR, NEW YORK, NEW YORK 10271. THE FRANCHISOR MAY, IF IT CHOOSES, NEGOTIATE WITH YOU ABOUT ITEMS COVERED IN THE FRANCHISE DISCLOSURE DOCUMENT. HOWEVER, THE FRANCHISOR CANNOT USE THE NEGOTIATING PROCESS TO PREVAIL UPON A PROSPECTIVE FRANCHISEE TO ACCEPT TERMS WHICH ARE LESS FAVORABLE THAN THOSE SET FORTH IN THIS FRANCHISE DISCLOSURE DOCUMENT.
2. The following is added to the end of Item 3:
Except as provided above, with regard to the franchisor, its predecessor, a person identified in Item 2, or an affiliate offering franchises under the franchisor's principal trademark:
 - A. No such party has an administrative, criminal or civil action pending against that person alleging: a felony; a violation of a franchise, antitrust or securities law; fraud,

- embezzlement, fraudulent conversion, misappropriation of property; unfair or deceptive practices or comparable civil or misdemeanor allegations.
- B. No such party has pending actions, other than routine litigation incidental to the business, which are significant in the context of the number of franchisees and the size, nature or financial condition of the franchise system or its business operations.
 - C. No such party has been convicted of a felony or pleaded nolo contendere to a felony charge or, within the 10 year period immediately preceding the application for registration, has been convicted of or pleaded nolo contendere to a misdemeanor charge or has been the subject of a civil action alleging: violation of a franchise, antifraud or securities law; fraud, embezzlement, fraudulent conversion or misappropriation of property, or unfair or deceptive practices or comparable allegations.
 - D. No such party is subject to a currently effective injunctive or restrictive order or decree relating to the franchise, or under a federal, State or Canadian franchise, securities, antitrust, trade regulation or trade practice law, resulting from a concluded or pending action or proceeding brought by a public agency; or is subject to any currently effective order or any national securities association or national securities exchange, as defined in the Securities and Exchange Act of 1934, suspending or expelling such person from membership in such association or exchange; or is subject to a currently effective injunctive or restrictive order relating to any other business activity as a result of an action brought by a public agency or department, including, without limitation, actions affecting a license as a real estate broker or sales agent.
3. The following is added to the end of Item 4:
Neither the franchisor nor its affiliate, its predecessor, officers, or general partner during the 10-year period immediately before the date of this Franchise Disclosure Document: (a) filed as a debtor (or had filed against it) a petition to start an action under the U.S. Bankruptcy Code; (b) obtained a discharge of its debts under the bankruptcy code; or (c) was a principal officer of a company or a general partner in a partnership that either filed as a debtor (or had filed against it) a petition to start an action under the U.S. Bankruptcy Code or that obtained a discharge of its debts under the U.S. Bankruptcy Code during or within 1 year after that officer or general partner of the franchisor held this position in the company or partnership.
 4. The following is added to the end of Item 5:
The initial franchise fee constitutes part of our general operating funds and will be used as such in our discretion.
 5. The following is added to the end of the “Summary” sections of Item 17(c), titled **“Requirements for franchisee to renew or extend,”** and Item 17 (m), entitled **“Conditions for franchisor approval of transfer”**.
However, to the extent required by applicable law, all rights you enjoy and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; it being the intent of this proviso that the non-waiver provisions of General Business Law Sections 687.4 and 687.5 be satisfied.
 6. The following language replaces the “Summary” section of Item 17(d), titled **“Termination by franchisee”**.
You may terminate the agreement on any grounds available by law.

7. The following is added the end of the “Summary” section of Item 17(j), titled **“Assignment of contract by franchisor”**.
However, no assignment will be made except to an assignee who in good faith and judgment of the franchisor, is willing and financially able to assume the franchisor’s obligations under the Franchise Agreement.
8. The following is added to the end of the “Summary” sections of Item 17.3, titled **“Choice of forum”**, and Item 17.2, titled **“Choice of law”**.

The foregoing choice of law should not be considered a waiver of any right conferred upon the franchisor or upon the franchisee by Article 33 of the General Business Law of the State of New York.

FOR THE STATE OF RHODE ISLAND

Section 19-28.1-14 of the Rhode Island Franchise Investment Act (the “RIFIA”) provides that any provision in a franchise agreement restricting jurisdiction or venue to a forum outside of Rhode Island or requiring the application of the laws of another state is void with respect to claims otherwise enforceable under the RIFIA.

FOR THE STATE OF VIRGINIA

1. The following statements are added to Item 17.h.

Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any grounds for default or termination stated in the franchise agreement does not constitute “reasonable cause,” as that term may be defined in the Virginia Retail Franchising Act or the laws of Virginia, that provision may not be enforceable.

Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a Franchisor to use undue influence to induce a franchisee to surrender any right given to him under the franchise. If any provision of the Franchise Agreement involves the use of undue influence by the franchisor to induce a franchisee to surrender any rights given to him under the franchise, that provision may not be enforceable.

2. No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on our behalf. This provision supersedes any other term of any document executed in connection with the franchise.
3. The following statements are added to Item 17 and are effective for all agreements signed on or after July 1, 2026:
 - i. Under subsection D of § 13.1-559 of the Virginia Retail Franchising Act, for all franchises located in Virginia, the franchise contract or agreement offered or entered into pursuant to terms of this chapter shall be governed by the laws of the Commonwealth of Virginia.
 - ii. Under subdivision A 4 of § 13.1-563 of the Virginia Retail Franchising Act (“Act”), it is unlawful to offer or enter into a franchise agreement that restricts the right of a franchisee to engage in the business of offering, selling, or distributing goods or services at retail after termination or expiration of the franchise agreement. However, subsection B of § 13.1-563

of the Act provides that if a franchisee sells a franchise at a mutually agreed upon price to a third party or back to the franchisor, such sale may include a term restricting the right of such franchisee to engage in the business of offering, selling, or distributing goods or services at retail for a period of no more than two years after such sale.

4. Each provision of this Amendment shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Virginia Retail Franchising Act are met independently without reference to this Amendment.

FOR THE STATE OF WISCONSIN

Item 17 of the disclosure document is supplemented by the following:

For franchisees subject to the Wisconsin Fair Dealership Law, Ch. 135, Stats., provisions in the Fair Dealership Law supersede any inconsistent provisions of the Franchise Agreement or a related contract.

EXHIBIT A-2 TO THE DISCLOSURE DOCUMENT
LIST OF STATE ADMINISTRATORS

California

Department of Business Oversight
320 W. 4th Street, Suite 750
Los Angeles, California 90013
(866) 275-2677

Hawaii

Commissioner of Securities of the State of Hawaii
Department of Commerce and Consumer Affairs
Business Registration Division
Securities Compliance Branch
335 Merchant Street, Room 205
Honolulu, Hawaii 96813
(808) 586-2722

Illinois

Office of Attorney General
500 South Second Street
Springfield, Illinois 62706
(217) 782-4465

Indiana

Indiana Secretary of State
Securities Division
302 West Washington Street, Room E-111
Indianapolis, Indiana 46204
(317) 232-6681

Maryland

Office of the Attorney General
Securities Division
200 St. Paul Place
Baltimore, Maryland 21202
(410) 576-7042

Michigan

Consumer Protection Division
Antitrust and Franchise Unit
Department of the Attorney General
525 Ottawa Street
G. Mennen Williams Building, 1st Floor
Lansing, Michigan 48913
(517) 373-7117

Minnesota

Minnesota Department of Commerce

85 7th Place East, Suite 280
St. Paul, Minnesota 55101
(651) 539-1500

New York
NYS Department of Law
Investor Protection Bureau
28 Liberty Street, 21st Floor
New York, New York 10005
212-416-8236

North Dakota
Securities Commissioner
North Dakota Insurance & Securities Department
600 East Boulevard Avenue, Dept. 401
Bismarck, North Dakota 58505
(701) 328-4712

Rhode Island
Securities Division
Department of Business Regulation
1511 Pontiac Avenue
John O. Pastore Complex – Bldg. 69-1
Cranston, Rhode Island 02920
(401) 462-9527

South Dakota
Division of Insurance
Securities Regulation
124 S. Euclid, Suite 104
Pierre, South Dakota 57501
(605) 773-3563

Virginia
State Corporation Commission
Division of Securities and Retail Franchising
1300 East Main Street, 9th Floor
Richmond, Virginia 23219
(804) 371-9051

Washington
Administrator
Department of Financial Institutions
Securities Division
150 Israel Road SW
Tumwater, Washington 98501

Wisconsin
Franchise Administrator
Division of Securities
Department of Financial Institutions
345 West Washington Avenue
Madison, Wisconsin 53703

EXHIBIT B TO THE DISCLOSURE DOCUMENT
LIST OF STATE AGENTS FOR SERVICE OF PROCESS

California

Department of Business Oversight
320 W. 4th Street, Suite 750
Los Angeles, California 90013

Illinois

Illinois Attorney General
500 South Second Street
Springfield, Illinois 62706

Indiana

Indiana Secretary of State
201 State House
200 West Washington Street
Indianapolis, Indiana 46204

Maryland

Maryland Securities Commissioner
Office of the Attorney General
Securities Division
200 St. Paul Place
Baltimore, Maryland 21202

Michigan

Department of the Attorney General
Consumer Protection Division
Franchise Section
G. Mennen Williams Building, 1st Floor
525 W. Ottawa Street
Lansing, Michigan 48913

Minnesota

Minnesota Commissioner of Commerce
Department of Commerce
85 7th Place East, Suite 280
St. Paul, Minnesota 55101

New York

New York Secretary of State
One Commerce Plaza
99 Washington Avenue
Albany, New York 12231

North Dakota

North Dakota Insurance & Securities Department
600 East Boulevard Avenue, Dept. 401
Bismarck, North Dakota 58505
(701) 328-4712

Rhode Island

Director, Department of Business Regulation
1511 Pontiac Avenue , Bldg. 69-1
Cranston, Rhode Island 02920

South Dakota

Division of Insurance
Securities Regulation
124 S. Euclid, Suite 104
Pierre, South Dakota 57501

Virginia

Clerk of the State Corporation Commission
1300 East Main Street, 9th Floor
Richmond, Virginia 23219

Washington

Director, Department of Financial Institutions
Securities Division
150 Israel Road, S.W.
Tumwater, Washington 98501

Wisconsin

Administrator, Division of Securities
Department of Financial Institutions
345 West Washington Street, 4th Floor
Madison, Wisconsin 53703

**EXHIBIT C TO THE DISCLOSURE DOCUMENT
DURAFLEET FRANCHISING, LLC
FRANCHISE AGREEMENT**

DURAFLEET FRANCHISING, LLC
FRANCHISE AGREEMENT

FRANCHISE AGREEMENT - SUMMARY PAGE

EFFECTIVE DATE:

EXPIRATION DATE: 10th anniversary of the Effective Date

FRANCHISEE(S):

TYPE OF BUSINESS ENTITY:

STATE OF FORMATION:

FRANCHISED BUSINESS OFFICE:

TELEPHONE NUMBER:

FACSIMILE NUMBER:

E-MAIL ADDRESS:

TERRITORY: Franchisee's authorized non-exclusive Territory (or Territories) is the area identified within the boundaries shown in Exhibit 6.

STORAGE: ☐ on-site (same site as Franchised Business Office)
☐ off-site

FRANCHISE FEE:

RENEWAL TERM FEE: \$10,000

ROYALTY FEE: 8% of \$0 - \$500,000 Collected Gross Revenue,
7% of \$500,001 - \$1,000,000 Collected Gross Revenue ,
6% of \$1,000,001+ Collected Gross Revenue

TECHNOLOGY FEE: \$400/month

MARKETING FUND

CONTRIBUTION: An amount specified by Franchisor from time to time, currently 1% of Collected Gross Revenue not to exceed 2% monthly (refer to Section 11.2.)

LOCAL ADVERTISING: Local Advertising: 3% of Collected Gross Revenue with a minimum of \$3,000 per month for local marketing payable to Franchisor

TRANSFER FEE: Greater of \$2,000, or Franchisor's cost in facilitating the transfer (including reasonable attorneys' fees) (Non-Controlling Interest, Section 18.2.)

\$10,000 for transfers of the franchised business or controlling interest in the franchisee entity to existing DURAFLEET franchisees (Section 18.3.), or

for transfers of the franchised business or controlling interest in the franchisee entity to new franchisee (Section 18.3.)

FRANCHISOR ADDRESS

FOR NOTICES: DuraFleet Franchising, LLC
Attn: Chief Executive Officer
4560 South Blvd., Suite 204, Virginia Beach, Virginia 23452

TABLE OF CONTENTS

SECTION	PAGE
1. DEFINITIONS	7
2. GRANT OF FRANCHISE; APPROVED LOCATION	10
2.1. Grant 10	
2.2. Franchised Business Office and Storage Facility	10
2.3. Sub-franchising/Agents	10
2.4. Non-Exclusive License	10
3. FEES	11
3.1. Franchise Fee	11
3.2. Royalty Fee	11
3.4. Taxes 11	
3.5. Electronic Transfer	11
3.6. Late Fees	12
3.7. Application of Payments	12
4. TERM AND RENEWAL	12
4.1. Initial Term	12
4.2. Successor Term	12
5. FRANCHISED BUSINESS OFFICE AND STORAGE	13
5.1. Franchised Business Office	13
5.2. Storage Space	13
5.3. Development of Franchised Business Office and Storage	13
5.4. Failure to Develop Franchised Business Office and Storage	13
5.5. Opening	13
5.6. Failure to Open	14
5.7. Relocation	14
6. PROPRIETARY MARKS	14
6.1. Ownership	14
6.3. Notification of Infringements and Claims	15
6.4. Indemnification for Use of Marks	15
6.5. Discontinuance of Use	15
6.6. Right to Inspect	16
6.7. Franchisor's Sole Right to Domain Name	16
7. TRADE SECRETS AND OTHER CONFIDENTIAL INFORMATION	16
7.1. Confidentiality of Trade Secrets and Other Confidential Information	16
7.2. Additional Developments	16
7.3. Exclusive Relationship	17
7.4. Nondisclosure and Non-Competition Agreements with Certain Individuals	17
7.5. Non-Solicitation of Employees	17
7.6. Reasonableness of Restrictions	18
8. TRAINING AND ASSISTANCE	18
8.1. Initial Training	18
8.2. Opening Assistance	18
8.3. Additional Training	18
8.4. New Designated Manager	18
8.5. Ongoing Training	19

	8.6. Conferences	19
9.	CONFIDENTIAL OPERATIONS MANUAL	19
	9.1. Loan by Franchisor	19
	9.2. Revisions.....	19
	9.3. Confidentiality	19
10.	FRANCHISE SYSTEM	20
	10.1. Compliance with Standards	20
	10.3. Refurbishment of the Equipment and Vehicles	20
	10.4. Variance	20
11.	ADVERTISING AND PROMOTIONAL ACTIVITIES	21
	11.1. Local Advertising	21
	11.2. Marketing Fund.....	21
	11.3. Cooperative Advertising	22
	11.4. Internet Advertising Program	22
	11.5. Telephone/Internet Directory Advertising.....	22
12.	ACCOUNTING, RECORDS AND REPORTING OBLIGATIONS	23
	12.1. Records	23
	12.2. Collected Gross Revenue Reports	23
	12.3. Financial Statements	23
	12.4. Other Reports	23
	12.5. Software and Technology	23
	12.6. Right to Inspect	24
	12.7. Release of Records.....	24
13.	STANDARDS OF OPERATION	24
	13.1. Authorized Products, Services and Suppliers.....	24
	13.2. Appearance and Condition of the Franchised Business.....	25
	13.3. Ownership and Management	25
	13.4. Days of Operation.....	26
	13.5. Certifications.....	26
	13.6. Licenses and Permits	26
	13.7. Notification of Proceedings	26
	13.8. Compliance with Good Business Practices	26
	13.9. Uniforms	26
	13.10. Credit Cards.....	27
	13.11. E-Mail.....	27
	13.12. Call Center Program	27
	13.13. Best Efforts and Minimum Performance Criteria	27
	13.14. 28	
14.	FRANCHISOR’S ADDITIONAL OPERATIONS ASSISTANCE	28
	14.1. General Advice and Guidance	28
	14.2. Periodic Visits.....	28
15.	INSURANCE	29
	15.1. Types and Amounts of Coverage.....	29
	15.2. Future Increases	29
	15.3. Carrier Standards	29
	15.4. Evidence of Coverage.....	30
	15.5. Failure to Maintain Coverage	30
16.	DEFAULT AND TERMINATION	30

16.1.	Automatic Termination.....	30
16.2.	Termination by Franchisor.....	30
16.3.	Termination by Franchisee	32
16.4.	Alternate Remedies.....	32
17.	RIGHTS AND DUTIES UPON EXPIRATION OR TERMINATION.....	32
17.1.	Actions to be Taken	32
17.2.	Final Payment; Remedies	33
17.3.	Post-Termination Covenant Not to Compete.....	34
17.4.	Unfair Competition	34
17.5.	Franchisor’s Option to Purchase Certain Business Assets	35
17.6.	Survival of Certain Provisions	35
18.	TRANSFERABILITY OF INTEREST.....	35
18.1.	Transfer by Franchisor.....	35
18.2.	Transfer by Franchisee to a Third Party	35
18.3.	Transfer to a Controlled Entity	36
18.4.	Franchisor’s Disclosure to Transferee	37
18.5.	For-Sale Advertising.....	37
18.6.	Transfer by Death or Incapacity	37
19.	RIGHT OF FIRST REFUSAL	38
19.1.	Submission of Offer.....	38
19.2.	Franchisor’s Right to Purchase	38
19.3.	Non-Exercise of Right of First Refusal	38
19.4.	Sales or Transfers to Family Excepted	38
20.	BENEFICIAL OWNERS OF FRANCHISEE	38
21.	RELATIONSHIP AND INDEMNIFICATION.....	39
21.1.	Relationship	39
21.2.	Standard of Care	39
21.3.	Indemnification.....	39
21.4.	Right to Retain Counsel.....	39
22.	GENERAL CONDITIONS AND PROVISIONS.....	40
22.1.	No Waiver.....	40
22.2.	Injunctive Relief	40
22.3.	Notices	40
22.4.	Cost of Enforcement or Defense.....	40
22.5.	Unlimited Guaranty and Assumption of Obligations	40
22.6.	Approvals.....	40
22.7.	Entire Agreement.....	41
22.8.	Severability	41
22.9.	Additional fleet	41
22.10.	Force Majeure.....	41
22.11.	Timing	41
22.12.	Withholding Payments	41
22.13.	Further Assurances	42
22.14.	Third-Party Beneficiaries	42
23.	DISPUTE RESOLUTION.....	42
23.1.	Choice of Law.....	42
23.2.	Consent to Jurisdiction.....	42
23.3.	Cumulative Rights and Remedies.....	42

23.4.	Limitations of Claims	42
23.5.	Limitation of Damages	43
23.6.	Waiver of Jury Trial and Punitive Damages.....	43
23.7.	Mediation	43
23.8.	Class Action Waiver	43
24.	ACKNOWLEDGMENTS	44
24.1.	Receipt of this Agreement and the Franchise Disclosure Document	44
24.2.	Consultation by Franchisee.....	44
24.3.	True and Accurate Information.....	44
24.4.	Risk	44
24.5.	No Financial Representations or Guarantee of Success	44
24.6.	No Violation of Other Agreements.....	44

EXHIBITS:

1. NONDISCLOSURE AND NON-COMPETITION AGREEMENT
2. UNLIMITED GUARANTY AND ASSUMPTION OF OBLIGATIONS
3. HOLDERS OF LEGAL OR BENEFICIAL INTEREST IN FRANCHISEE; GOVERNING PERSONS
4. ELECTRONIC FUNDS TRANSFER AUTHORIZATION
5. STATE SPECIFIC FRANCHISE AGREEMENT ADDENDA
6. TERRITORY DESCRIPTION AND MULTI-TERRITORY SCHEDULE

DURAFLEET FRANCHISING, LLC
FRANCHISE AGREEMENT

This Franchise Agreement is entered into on the Effective Date by and between DuraFleet Franchising, LLC a Virginia limited liability company, having its principal place of business at 4560 South Blvd., Suite 204, Virginia Beach, Virginia 23452 (“**Franchisor**” or “**we**”), and the Franchisee identified in the Summary Page (“**Franchisee**” or “**you**”).

WITNESSETH:

WHEREAS, Franchisor and its Affiliate have developed, and are in the process of further developing, a System identified by the service mark “DuraFleet” and relating to the establishment and operation of a business providing premium quality on-site fleet maintenance and repair services to businesses with commercial vehicles ranging from light to heavy duty, referred to as “DuraFleet Businesses;” and

WHEREAS, in addition to the service mark “DuraFleet” and certain other Marks, the distinguishing characteristics of the System include standards and procedures for efficient business operations; procedures and strategies for marketing, advertising and promotion; customer service and development techniques; other strategies and techniques; and Trade Secrets and other Confidential Information; and

WHEREAS, Franchisor grants to qualified persons and business entities the right to own and operate a DuraFleet Business using the System and the Marks; and

WHEREAS, Franchisee desires to operate a DuraFleet Business, has applied for the Franchise and such application has been approved by Franchisor in reliance upon all of the representations made herein and therein; and

WHEREAS, Franchisee understands and acknowledges the importance of Franchisor’s high and uniform standards of quality, operations and service and the necessity of operating the Franchised Business in strict conformity with Franchisor’s System.

NOW, THEREFORE, Franchisor and Franchisee, intending to be legally bound, agree as follows:

1. DEFINITIONS

Whenever used in this Agreement, the following words and terms have the following meanings:

“**Affiliate**” means any business entity that controls, is controlled by, or is under common control with Franchisor;

“**Agreement**” means this franchise agreement and all exhibits hereto and amendments hereof;

“**Approved Supplier(s)**” has the meaning given to such term in Section 13.1;

“**Business Entity**” means a corporation, limited liability company, limited partnership or other entity created pursuant to statutory authority.

“**Collected Gross Revenue**” means the aggregate of all revenue from the sale of services and products from all sources in connection with the Franchised Business, whether for check, cash, credit or otherwise including, without limitation, all proceeds from any business interruption insurance, but excluding (a) all refunds made in good faith, (b) any sales and equivalent taxes that are collected by Franchisee for or on behalf of any governmental taxing authority and paid thereto, (c) the value of any allowance issued or granted to any customer of the Franchised Business that is credited by Franchisee in full or partial satisfaction of the price of any products and services offered in connection with the Franchised Business, and (d) any rebate received by Franchisee from a manufacturer or supplier. With respect to National Accounts Clients, Collected Gross Revenue includes all revenue received by Franchisor for performance of services;

“Collected Gross Revenue Reports” has the meaning give to such term in Section 12.2;

“Competitive Business” means any business that offers or provides (or grants franchises or licenses to others to operate a business that offers or provides) Competitive Services; provided, however, that the term “Competitive Business” shall not apply to (a) any business operated by Franchisee under a Franchise Agreement with Franchisor, or (b) any business operated by a publicly-held entity in which Franchisee owns less than a 5% legal or beneficial interest;

“Competitive Services” means services the same as or similar to those provided by DuraFleet Businesses or in which Trade Secrets or other Confidential Information could be used to the disadvantage of Franchisor, any Affiliate or its other franchisees. “Competitive Services” include, without limitation (1) providing premium quality heavy duty truck and fleet repair and maintenance services.

“Confidential Information” means technical and non-technical information used in or related to DuraFleet Businesses and not commonly known by or available to the public, including, without limitation, Trade Secrets, repair methods and products, customer service techniques and other techniques and methodologies not generally known to the industry or public, and any other information identified or labeled as confidential when delivered by Franchisor. Confidential Information does not include, however, any information that: (a) is now or subsequently becomes generally available to the public through no fault of Franchisee; (b) Franchisee can demonstrate was rightfully in its possession, without obligation of nondisclosure, prior to disclosure pursuant to this Agreement; (c) is independently developed without the use of any Confidential Information; or (d) is rightfully obtained from a third party who has the right, without obligation of nondisclosure, to transfer or disclose such information;

“Covered Person” means and includes each of Franchisee’s Owners, officers, governing persons, and executive management personnel (including the Designated Manager) and the members of each such individual’s households.

“Confidential Operations Manual” means Franchisor’s confidential operations manual (which may be in paper or electronic form) and includes other publications, materials, drawings, memoranda, videos, CDs, DVDs, MP3s and other electronic media containing proprietary information about the System that Franchisor from time to time may loan to Franchisee. The Confidential Operations Manual may be supplemented or amended from time to time online or by letter, electronic mail, bulletin, videotape, CD, DVD, MP3 or other communications concerning the System to reflect changes in the image, specifications and standards relating to the management, operation and promotion of a Franchised Business.

“Cooperative Advertising” means the combined advertising program of two or more franchisees established within a common market that Franchisor may require for DuraFleet Businesses within a particular region;

“Designated Manager” means the individual designated by Franchisee as having primary responsibility for managing the day-to-day affairs of the Franchised Business;

“Effective Date” means the effective reflected on the Summary Page;

“Electronic Depository Transfer Account” means an account established at a national banking institution approved by Franchisor and providing Franchisor with access to electronically withdraw any funds due Franchisor;

“Franchise” means the right granted to Franchisee by Franchisor to use the System and the Marks;

“Franchise Fee” has the meaning given to such term in 3.1;

“Franchised Business” means the DuraFleet Business to be established and operated by Franchisee pursuant to this Agreement;

“Franchised Business Office” means the site for the operation of the Franchised Business;

“Franchised Business Storage” means an area designated by Franchisee for the storage of the service tools and equipment of the Franchised Business; such area may be located on-site (at the same site as the Franchised Business Office) or off-site within a leased storage unit;

“Franchisee” means the individual or entity defined as “Franchisee” in the introductory paragraph of this Agreement;

“Franchisor” means DuraFleet Franchising, LLC and its successors and assigns;

“Franchisor Indemnities” has the meaning given to such term in Section 21.3;

“GAAP” means the generally accepted accounting principles, standards, conventions and rules accountants follow in recording and summarizing transactions, and in the preparation of financial statements;

“Incapacity” means the inability of Franchisee, or any Owner, to operate or oversee the operation of the Franchised Business on a regular basis by reason of any continuing physical, mental or emotional condition, chemical dependency or other limitation;

“Internet” means any one or more local or global interactive communications media that is now available, or that may become available, including sites and domain names on the World Wide Web;

“Internet Advertising Program” has the meaning given to such term in Section 11.4;

“Local Advertising” has the meaning given to such term in Section 11.1;

“Marketing Fund” has the meaning given to such term in Section 11.2;

“Marketing Fund Contribution” has the meaning given to such term in Section 11.2;

“Marks” means the service mark “DuraFleet” and such other trade names, trademarks, service marks, trade dress, designs, graphics, logos, emblems, insignia, fascia, slogans, drawings, and other commercial symbols as Franchisor may designate to be used in connection with DuraFleet Businesses;

“National Account Client” means a client that contracts with Franchisor or its Affiliate to provide services at more than one physical location;

“Owner” means (a) each person who signs this Agreement as “Franchisee”, if the franchisee is a sole proprietorship; (b) each person who holds voting securities, if the franchisee is a corporation; (c) each member and manager, if the franchisee is a limited liability company; (d) each general and limited partner, if the franchisee is a partnership; and (e) each trustee and trust beneficiary, if the franchisee is a trust. If any Owner is a “Business Entity,” the term “Owner” also includes the Owners of the Business Entity.

“Royalty Fee” has the meaning given to such term in Section 3.2;

“System” means the standards, methods, procedures and specifications developed by Franchisor and as may be added to, changed, modified, withdrawn, or otherwise revised by Franchisor for the operation of DuraFleet Businesses; and

“Trade Secrets” means information in any form (including, but not limited to, technical or non-technical data, formulas, patterns, compilations, programs, devices, methods, techniques, drawings, processes, financial data, financial plans, product plans, passwords, lists of actual or potential customers or suppliers) related to or used in DuraFleet Businesses that is not commonly known by or available to the public and that information: (a) derives economic value, actual or potential, from not being generally known to, and not being readily ascertained by proper means by, other persons who can obtain economic value from its disclosure or use; and (b) is the subject of efforts that are reasonable under the circumstances to maintain its secrecy.

2. GRANT OF FRANCHISE; APPROVED LOCATION

2.1. Grant

Franchisor hereby grants to Franchisee, and Franchisee undertakes and accepts, upon the terms and conditions herein contained, a revocable, limited and non-exclusive license to operate one DuraFleet Business using the System and Marks.

2.2. Franchised Business Office and Storage Facility

2.2.1. Franchisee's authorized non-exclusive territory is described, or if not yet identified as of the Effective Date, will be described on the Franchise Agreement Summary Page (The "Summary Page"). If not yet identified, Franchisee's territory shall include a total population of approximately 350,000 people. Boundary and boundary line references refer to the center point of such boundary lines unless otherwise stated above. When a boundary line continues until it reaches another boundary line, this means that the center point of the first boundary line continues to the center point of the next boundary line.

2.2.2. The street address (or detailed description of the premises) of the location for the Franchised Business Office is described, or if not yet identified as of the Effective Date, will be described on the Summary Page. The Franchised Business Office shall be located within either commercial office/light warehouse facility or Franchisee's or its Designated Manager's principal residence. The service tools and equipment for the Franchised Business shall be stored at the place described on the Summary Page.

2.3. Sub-franchising/Agents

Franchisee shall not sublicense the use of the System or Marks to any person or entity. Except as permitted in Section 18, Franchisee shall not grant any person or entity the right to perform any part of Franchisee's rights or obligations licensed hereunder.

2.4. Non-Exclusive License

You are not permitted to locate in or market in another territory, except as to group, regional, or other marketing which we approve.

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control.

We reserve the right to use other channels of distribution, including the internet, to solicit and accept orders from consumers inside your territory using our principal trademarks.

You may market to and service customers outside your Territory, with our prior written approval, if customers are located in areas that are geographically contiguous or in reasonable proximity to your Territory, and no other franchisee of ours has been awarded that territory, and the territory is not protected as a territory that is being operated by a Company-Owned Outlet (an "Open Territory"). We may revoke our approval for you to operate in Open Territories in our sole discretion. Furthermore, if you service customers in Open Territories with our approval, and elect not to execute our current form of Franchise Agreement with respect to all or any portion of such Open Territories, you assume the risk that we may sell such Open Territories to another current or prospective franchisees of the DuraFleet system, or elect to establish a Company-Owned Outlet to operate in the Open Territory. In such event, you will no longer have the right to service the customers located in those Open Territories. If we or another franchisee acquire the rights to operate in the Open Territory, you must provide assistance to us, or the incoming franchisee, to transition any services contracts or customer relationships for customers and accounts located within the former Open Territory.

Except for operating in Open Territories with our prior written approval, you do not have the right to use our trademarks or the DuraFleet system at any location other than the Territory in any wholesale, e-commerce, or other channel of distribution besides the operation of your DuraFleet Business in the

Territory. Any media advertising, internet advertising, or direct mail marketing that you conduct must be predominantly focused within your Territory unless we agree otherwise.

Franchisor has the right to solicit and to enter into arrangements with National Account Clients wherever located. If Franchisor enters into an arrangement with a National Account Client that requires services to be performed in the Territory, Franchisor may, but is not required to, offer Franchisee the opportunity to perform the services in accordance with Section 13.14.

If Franchisee operates in Multiple Territories, then the term “Territory” herein shall refer to all those territories you are granted a right to operate in, as they become operational. The Minimum Performance Criteria stated herein shall apply to each “territory” independently. Furthermore, if Franchisee operates in Multiple Territories, then the reduction of the Royalty Fee based on Collected Gross Revenue, as well as the minimum expenditure for Local Advertising, shall apply to each “territory” independently.

3. FEES

3.1. Franchise Fee

Upon execution of this Agreement, Franchisee shall to Franchisor pay an initial fee (“Franchise Fee”) in the amount stated on the Summary Page. At Franchisor’s option, Franchisee may add adjacent zip codes to Franchisee’s Territory at a cost of \$.15 per citizen in the population of that zip code. The Franchise Fee is deemed fully earned upon execution of this Agreement and is non-refundable.

3.2. Royalty Fee

On or before 5:00PM CST on the first Friday of each month (unless this day is a holiday, then on the business day before), Franchisee shall pay to Franchisor without offset, credit or deduction of any nature, a fee (“**Royalty Fee**”) in the amount stated on the Summary Page. Each Royalty Fee payment shall accompany a Collected Gross Revenue Report, as required by Section 12.2, for the same period. If Franchisor requires Franchisee to pay Royalty Fees through electronic transfer as set forth in Section 3.4, such reports shall instead be submitted to Franchisor via facsimile transmission, e-mail or intranet system.

If Franchisee operates in Multiple Territories, then the reduction of the Royalty Fee based on Collected Gross Revenue shall apply to each “territory” independently.

3.3. Technology Fee

Franchisee agrees to pay Franchisor \$400/month as a technology fee to help support the cost of the website, e-mail set up, and e-mail hosting.

3.4. Taxes

If any taxes, fees, or assessments are imposed on Franchisee’s payment of any fees (except taxes imposed on Franchisor’s net taxable income), Franchisee shall also pay the amount of those taxes, fees, or assessments within 15 days after receipt of Franchisor’s written notice to Franchisee.

3.5. Electronic Transfer

Franchisor requires all Royalty Fees, Marketing Fund Contributions, amounts due for purchases by Franchisee from Franchisor, and other amounts due to Franchisor to be paid through an Electronic Depository Transfer Authorization. See Exhibit 4. Franchisee shall open and maintain a single bank account for all its Franchised Business, and none other without Franchisor’s written consent, and shall provide Franchisor with continuous access via electronic transfer to such account for the purpose of receiving any payments due to Franchisor. Franchisee shall make deposits to the account sufficient to cover amounts owed to Franchisor prior to the date such amounts are due. Franchisee shall execute any documents Franchisor’s or Franchisee’s bank requires to establish and implement the Electronic Depository Transfer

Account. Once established, Franchisee shall not close the Electronic Depository Transfer Account without Franchisor's written consent.

3.6. Late Fees

All Royalty Fees, Marketing Fund Contributions, and any other amounts not received by Franchisor on the due date, will be subject to a 1.5% late fee per month, (or the maximum rate permitted by law, if less), from the date payment is due to the date payment is received by Franchisor. In addition, if Royalty Fees are not received on the due date, the late fee will be an additional 1.5% of Collected Gross Revenue for that month. Franchisee shall pay Franchisor for all costs incurred by Franchisor in the collection of any unpaid and past due amounts, including reasonable attorney fees.

3.7. Application of Payments

Notwithstanding any designation by Franchisee, Franchisor shall have the right to apply any payments by Franchisee to any past due indebtedness of Franchisee for Royalty Fees, Marketing Fund Contributions, purchases from Franchisor, or any other amount owed to Franchisor in any proportion or priority.

4. TERM AND RENEWAL

4.1. Initial Term

This Agreement shall begin on the Effective Date stated on the Summary Page, and shall expire on the Expiration Date stated on the Summary Page.

4.2. Renewal Term

Subject to the conditions below, Franchisee has the right to obtain a renewal franchise at the expiration of the term of this Agreement by entering into a new franchise agreement with Franchisor. Franchisee's right to a renewal franchise is limited to three successive terms of 5 years. To qualify for a renewal franchise, each of the following pre-conditions shall have been fulfilled and remain true as of the last day of the term of this Agreement:

4.2.1. Franchisee has, during the entire term of this Agreement, substantially complied with all material provisions of this Agreement;

4.2.2. Franchisee has updated and refurbished the Franchised Business Office, service vehicle, and equipment, to reflect Franchisor's then-current standards and specifications applicable to new franchisees;

4.2.3. Franchisee has satisfied all monetary obligations owed by Franchisee to Franchisor (or any Affiliate), and has timely met these obligations throughout the term of this Agreement;

4.2.4. Franchisee is not in default of any provision of this Agreement or any other agreement between Franchisee and Franchisor;

4.2.5. Franchisee has given written notice of its intent to operate a renewal franchise to Franchisor not less than nine months nor more than twelve months prior to the end of the term of this Agreement;

4.2.6. Franchisee has executed Franchisor's then-current form of franchise agreement, which franchise agreement shall supersede this Agreement in all respects, and the terms of which may differ from the terms of this Agreement by requiring, among other things, a different percentage Royalty Fee, or Marketing Fund Contribution, or a different or modified territory; provided, however, that Franchisee shall not be required to pay the then-current Franchise Fee;

4.2.7. Franchisee has complied with Franchisor's then-current qualifications for a new franchisee and has agreed to comply with any training requirements; and

4.2.8. Franchisee has executed a general release, in a form prescribed by Franchisor, of any and all

claims against Franchisor, any Affiliate and against their officers, directors, shareholders, managers, members, partners, owners, employees, and agents (in their corporate and individual capacities), except to the extent prohibited by the laws of the state where the Franchised Business is located.

4.2.9. Franchisee has paid the renewal term fee.

5. FRANCHISED BUSINESS OFFICE AND STORAGE

5.1. Franchised Business Office

Franchisee shall operate the Franchised Business Office from commercial office/light warehouse combination in a commercial area or from either Franchisee's or its Designated Manager's principal residence. Franchisee shall manage and administer the Franchised Business from the Franchised Business Office, and shall maintain the books and records of the Franchised Business at the Franchised Business Office.

5.2. Storage Space

If there is insufficient storage space on-site at the location of the Franchised Business Office to store the Franchised Business' service tools and equipment, then Franchisee may be permitted to store the same off-site within a leased storage unit, provided that Franchisee informs Franchisor in writing of the location of the storage unit. The storage unit may not display any signage reflecting the Marks.

5.3. Development of Franchised Business Office and Storage

Franchisor shall make available to Franchisee, at no charge to Franchisee, specifications for the Franchised Business Office, service vehicle, service tools and equipment and other equipment and supplies necessary for the establishment and development of a DuraFleet Business. As set forth in Section 5.1, Franchisee shall operate the Franchised Business Office from within Franchisee's or its Designated Manager's principal residence. Within 90 days after the Effective Date, Franchisee shall have (a) obtained all certifications, permits and licenses required for the operation of the Franchised Business, and provided to Franchisor documentation thereof, (b) established the Franchised Business Office, (c) acquired and set-up all required office equipment including broadband or high-speed Internet service (d) acquired and set up at least one telephone number and one facsimile number dedicated to the Franchised Business, (e) acquired a service vehicle meeting Franchisor's specifications, and have it wrapped and lettered in accordance with Franchisor's specifications, (f) acquired the service tools and equipment required for the operation of the Franchised Business, and (g) if necessary, secure off-site storage space for tools and equipment. If Franchisee is diligently attempting to meet these requirements within the 90-day period, but circumstances outside of Franchisee's control prevent Franchisee from meeting the deadline, Franchisor will give Franchisee extra time (not to exceed an additional 90 days) to meet these requirements.

5.4. Failure to Develop Franchised Business Office and Storage

If Franchisee fails meet its development obligations within 90 days of the Effective Date, as described in Section 5.3., above, Franchisor has the right to terminate this Agreement. If this Agreement is terminated pursuant to this Section 5.4, Franchisor shall retain the entire Franchise Fee paid by Franchisee. The Franchise Fee retained shall be specifically understood and agreed by the parties to be in consideration of the services provided, time expended, work performed, and other efforts of Franchisor up to the date of Franchisee's failure to timely commence operations of the Franchised Business and shall not be construed as nor considered to be a penalty.

5.5. Opening

5.5.1. Within 150 days after the Effective Date, but before commencing business, Franchisee must:

5.5.1.1. Fulfill all of the obligations of Franchisee pursuant to the other provisions of this

Section 5;

5.5.1.2. Furnish Franchisor with copies of all insurance policies required by this Agreement, or by the lease, or such other evidence of insurance coverage and payment of premiums as Franchisor may request;

5.5.1.3. Complete initial training to the satisfaction of Franchisor;

5.5.1.4. Hire and train the personnel necessary or required for the operation of the Franchised Business;

5.5.1.5. Possess all required professional licenses and certifications.

5.5.1.6. Obtain all necessary permits and licenses, including any zoning permits needed to operate the Franchised Business Office from the principal residence of either Franchisee or the Designated Manager;

5.5.1.7. Each share certificate (or other certificate reflecting an ownership interest) shall have conspicuously endorsed on it a statement, in a form satisfactory to Franchisor, that the certificate is held subject to the transfer restrictions contained in the Franchise Agreement;

5.5.1.8. Pay in full all amounts due to Franchisor.

5.5.2. Franchisee shall comply with these conditions and be prepared to open and continuously operate the Franchised Business within 150 days after the Effective Date. Franchisee shall not commence operations, however, until Franchisor has delivered written permission; Franchisor shall not unreasonably withhold permission to begin operations. Permission to open shall be based on Franchisor's determination that Franchisee is ready to open and satisfactorily prepared to operate the Franchised Business.

5.6. Failure to Open

If Franchisee fails to commence operation of the Franchised Business within 150 days after the Effective Date, Franchisor may extend in its reasonable discretion, you will be in default and reserve the right to terminate this Agreement. If this Agreement is terminated pursuant to this Section 5.6, Franchisor shall retain the entire Franchise Fee paid by Franchisee. The Franchise Fee retained shall be specifically understood and agreed by the parties to be in consideration of the services provided, time expended, work performed, and other efforts of Franchisor up to the date of Franchisee's failure to timely commence operations of the Franchised Business and shall not be construed as nor considered to be a penalty.

5.7. Relocation

Franchisee shall not relocate the Franchised Business Office or storage facility without the prior written consent of Franchisor. Any such relocation shall be at Franchisee's sole expense, and shall proceed in accordance with the requirements set forth in Sections 5.1 through 5.6. If Franchisee loses the right to possess the Franchised Business Office and the parties do not agree upon a substitute site within 90 days after such event, this Agreement shall terminate as provided in Section 16.2.1.1.

6. PROPRIETARY MARKS

6.1. Ownership

Franchisee is permitted and required to use the Marks to conduct the business granted pursuant to, and in compliance with, this Agreement and all applicable standards, specifications and operating procedures prescribed from time to time by Franchisor. Any unauthorized use of the Marks by Franchisee is a breach of this Agreement and an infringement of the rights of Franchisor in and to the Marks. Franchisee's use of the Marks, and any goodwill created thereby, shall inure to the benefit of Franchisor. Franchisee shall not at any time acquire an ownership interest in the Marks by virtue of any use it may make of the Marks. This Agreement does not confer any goodwill, title or interest in the Marks to Franchisee.

Franchisee shall not, at any time during the term of this Agreement or after its termination or expiration, contest the validity or ownership of any of the Marks or assist any other person in contesting the validity or ownership of any of the Marks.

6.2. Limitations on Use

Franchisee shall not use any Mark or portion of any Mark as part of any business entity name. Franchisee shall not use any Mark in connection with the sale of any unauthorized product or service or in any other manner not expressly authorized in writing by Franchisor. Franchisee shall give such notices of trademark and service mark registrations as Franchisor specifies and obtain such fictitious or assumed name registrations as may be required under applicable law to do business as a Franchised Business. Franchisee shall not register or seek to register as a trademark or service mark, either with the United States Patent and Trademark Office or any state or foreign country, any of the Marks or a trademark or service mark that is confusingly similar to any Mark licensed to Franchisee. Franchisee shall include on its letterhead, forms, cards and other such identification, a prominent notice stating that the Franchised Business is an “Independently Owned and Operated DuraFleet Franchise” of Franchisee.

6.3. Notification of Infringements and Claims

Franchisee shall immediately notify Franchisor of any infringement of the Marks or challenge to its use of any of the Marks or claim by any person of any rights in any of the Marks. Franchisee shall not communicate with any person other than Franchisor and Franchisor’s counsel in connection with any such infringement, challenge or claim; provided, however, Franchisee may communicate with Franchisee’s counsel at Franchisee’s expense. Franchisor has the right to take such action as it deems appropriate and the right to exclusively control any litigation or other proceeding arising out of any infringement, challenge, or claim or otherwise relating to any of the Marks. Franchisee shall execute any and all instruments and documents, render such assistance, and do such acts and things as may, in the opinion of Franchisor’s counsel, be necessary or advisable to protect and maintain Franchisor’s interests in any such litigation or other proceeding or to otherwise protect and maintain Franchisor’s interest in the Marks.

6.4. Indemnification for Use of Marks

Franchisor shall reimburse Franchisee for all expenses reasonably incurred by Franchisee in any trademark or similar proceeding disputing Franchisee’s authorized use of any Mark, provided that Franchisee has complied with the provisions of Section 6.3 and has complied with this Agreement and Franchisor’s directions in responding to such proceeding. At Franchisor’s option, Franchisor or its designee may defend and control the defense of any proceeding arising directly from Franchisee’s use of any Mark. This indemnification shall not include the expense to Franchisee of removing signage or discontinuance of the use of the Marks. This indemnification shall not apply to litigation between Franchisor and Franchisee wherein Franchisee’s use of the Marks is disputed or challenged by Franchisor. This indemnification shall not apply to any separate legal fees or costs incurred by Franchisee in seeking independent counsel separate from the counsel representing Franchisor and Franchisee in the event of litigation disputing Franchisor and Franchisee’s use of the Marks.

6.5. Discontinuance of Use

If Franchisor deems it necessary for Franchisee to modify or discontinue use of any of the Marks, and/or use one or more additional or substitute trade names, trademarks, service marks or other commercial symbols, Franchisee shall comply with Franchisor’s directions within 10 business days after notice to Franchisee by Franchisor and subject to the limitations in Section 10.2. Franchisor shall not be required to reimburse Franchisee for its expenses in modifying or discontinuing the use of a Mark or any loss of goodwill associated with any modified or discontinued Mark or for any expenditures made by Franchisee to promote a modified or substitute Mark.

6.6. Right to Inspect

To preserve the validity and integrity of the Marks and any copyrighted materials licensed hereunder, and to ensure that Franchisee is properly employing the Marks in the operation of the Franchised Business, Franchisor reserves the right to inspect the Franchised Business Office and Storage. This will be done through reasonable terms and will not permit franchisor to enter the office or home of franchisee unless granted permission by franchisee.

6.7. Franchisor's Sole Right to Domain Name

Franchisee shall not advertise on the Internet using, or establish, create or operate an Internet site or website using a domain name or uniform resource locator containing, the Marks or the words "DuraFleet" or any variation thereof without Franchisor's written approval. Franchisor is the sole owner of a right, title and interest in and to such domain names as Franchisor shall designate in the Confidential Operations Manual.

7. TRADE SECRETS AND OTHER CONFIDENTIAL INFORMATION

7.1. Confidentiality of Trade Secrets and Other Confidential Information

Franchisee acknowledges that Franchisor shall disclose Trade Secrets and other Confidential Information to Franchisee during the training program, through the Confidential Operations Manual, and as a result of guidance furnished to Franchisee during the term of this Agreement. Franchisee shall not acquire any interest in the Trade Secrets or other Confidential Information, other than the right to use it in the development and operation of the Franchised Business and in performing its duties during the term of this Agreement. Franchisee acknowledges that the use or duplication of the Trade Secrets or other Confidential Information in any other business venture would constitute an unfair method of competition. Franchisee acknowledges that the Trade Secrets and other Confidential Information are proprietary and are disclosed to Franchisee solely on the condition that Franchisee and all Owners and all officers, directors, executives, managers and members of the professional staff of Franchisee): (a) shall not use the Trade Secrets or other Confidential Information in any other business or capacity; (b) shall maintain the absolute confidentiality of the Trade Secrets and other Confidential Information during and after the term of this Agreement; (c) shall not make any unauthorized copies of any portion of the Trade Secrets or other Confidential Information disclosed in written or other tangible form; and (d) shall adopt and implement all reasonable procedures prescribed from time to time by Franchisor to prevent unauthorized use or disclosure of the Trade Secrets and other Confidential Information. Franchisee and each Owner shall enforce this Section as to its employees, agents and representatives and shall be liable to Franchisor for any unauthorized disclosure or use of Trade Secrets or other Confidential Information by any of them.

7.2. Additional Developments

All ideas, concepts, techniques or materials concerning the System or developed, in whole or in part, using Trade Secrets or other Confidential Information, whether or not protectable intellectual property and whether created by or for Franchisee or its Owners or employees, shall be promptly disclosed to Franchisor and shall be deemed the sole and exclusive property of Franchisor and works made-for-hire for Franchisor, and no compensation shall be due to Franchisee or its owners or employees therefore, and Franchisee hereby agrees to assign to Franchisor all right, title and interest in any intellectual property so developed. Franchisor has the right to incorporate such items into the System. To the extent any item does not qualify as a "work made-for-hire" for Franchisor, Franchisee shall assign, and by this Agreement, does hereby assign to Franchisor, all right, title, and interest in that item. Franchisee shall sign any documents required by Franchisor to memorialize such assignment. As Franchisor may reasonably request, Franchisee shall take all actions to assist Franchisor's efforts to obtain or maintain intellectual property rights in any

item or process related to the System, whether developed by Franchisee or not.

7.3. Exclusive Relationship

Franchisee acknowledges that Franchisor would be unable to protect the Trade Secrets and other Confidential Information against unauthorized use or disclosure and would be unable to encourage a free exchange of ideas and information among DuraFleet franchisees if Franchisee or its Owners or Covered Persons were permitted to hold an interest in or perform services for any Competitive Business. Therefore, during the term of this Agreement, Franchisee, its Owners and each Covered Person shall refrain from, either directly or indirectly, for themselves, or through, on behalf of or in conjunction with any person, partnership, corporation, limited liability company or other Business Entity:

7.3.1. diverting or attempting to divert any business or customer of the Franchised Business to any Competitive Business, directly or indirectly, or performing, directly or indirectly, any other act injurious or prejudicial to the goodwill associated with the Marks or the System;

7.3.2. soliciting or otherwise attempting to induce or influence any customer, employee or other business associate of Franchisor to terminate or modify his, her or its business relationship with Franchisor or its franchisees or to compete against Franchisor or its franchisees; or

7.3.3. owning, maintaining, advising, operating, engaging in, being employed by, making loans to, investing in, providing any assistance to, or having any interest in (as owner or otherwise) or relationship or association with, any Competitive Business that performs services in the United States, its territories or commonwealths, or any other country, province, state, or geographic area in which Franchisor or its Affiliates have used, sought registration of, or registered the Marks or similar marks or operate or license others the right to operate a business under the Marks or similar marks.

7.4. Nondisclosure and Non-Competition Agreements with Certain Individuals

Franchisor shall cause each Owner to execute and deliver to Franchisor a guaranty and personal undertaking substantially in the form of Exhibit 2, and shall cause each Covered Person and employee requested by Franchisor to execute a nondisclosure and non-competition agreement substantially in the form of Exhibit 2. Upon Franchisor's request, Franchisee shall provide Franchisor with copies of all such executed nondisclosure and non-competition agreements. Such agreements shall remain on file at the offices of Franchisee and are subject to audit or review as otherwise set forth herein. Franchisor shall be a third party beneficiary with the right to enforce covenants contained in such agreements.

7.5. Non-Solicitation of Employees

During the term of this Agreement, in the United States, Franchisee agrees not to solicit another DuraFleet franchisee's employees to work for Franchisee, except with the consent of the other franchisee.

7.6. Reasonableness of Restrictions

Franchisee acknowledges that the restrictive covenants contained in this Section are essential elements of this Agreement and that without their inclusion; Franchisor would not have entered into this Agreement. Franchisee acknowledges that each of the terms set forth herein, including the restrictive covenants, is fair and reasonable and is reasonably required for the protection of Franchisor, the System and the Marks and Franchisee waives any right to challenge these restrictions as being overly broad, unreasonable or otherwise unenforceable. The parties acknowledge that Franchisor has the right, in its sole discretion, to reduce the scope of any covenant set forth in this Article 7, or any portion thereof, without Franchisee's consent or the consent of any Owner or Covered Person, effective immediately upon delivery of written notice to the affected party; and Franchisee and each Owner and Covered Person shall comply with the covenant as so modified.

8. TRAINING AND ASSISTANCE

8.1. Initial Training

Franchisor shall make an initial training program available to the Designated Manager and up to three assistants. Approximately three to four weeks prior to the opening of the Franchised Business, the Designated Manager must attend and successfully complete initial training to Franchisor's satisfaction, including the passing of tests at the end of initial training. Franchisor shall conduct the initial training program at its headquarters, designated regional office, or at another designated location. Franchisor shall charge \$5,000 for initial training, and you Franchisee must pay all expenses incurred by Franchisee in attending such program including, but not limited to, travel costs, room and board expenses and employees' salaries, shall be the sole responsibility of Franchisee. Franchisee shall be responsible for training its management and other employees. You must complete initial training to our satisfaction, including the passing of tests at the end of initial training.

8.2. Opening Assistance

In conjunction with the beginning of operation of the Franchised Business, Franchisor shall make available to Franchisee, at Franchisor's expense, one of Franchisor's representatives, experienced in the System, for the purpose of familiarizing Franchisee's staff with the DuraFleet techniques and for the purpose of providing general assistance and guidance in connection with the opening of the Franchised Business. If Franchisee requests additional assistance with respect to the opening or continued operation of the Franchised Business, and should Franchisor deem it necessary and appropriate to comply with such request, Franchisee shall pay Franchisor's then-current standard rates, plus expenses, for such additional assistance.

8.3. Additional Training

If Franchisor determines that the Designated Manager is unable to satisfactorily complete the training program described above, Franchisor has the right to terminate this Agreement. If Franchisee is a Business Entity and the Designated Manager fails to complete the initial training program to Franchisor's reasonable satisfaction, Franchisee may be permitted to select a substitute manager and such substitute manager must complete the initial training to Franchisor's satisfaction. Additionally, if Franchisee replaces its Designated Manager, or admits a new Owner, the new Designated Manager and Owner must attend Franchisor's initial training program, or train with a franchisee who agrees to provide such training at a cost of \$3,000 per person. Franchisee will be required to pay Franchisor's then-current rates for additional training, presently \$500 per day.

8.4. New Designated Manager

After beginning operations, should Franchisee name a new Designated Manager, Franchisee must notify Franchisor of the identity of the new Designated Manager and the new Designated Manager must

complete the initial training program to Franchisor's satisfaction within 60 days of being named. The new Designated Manager may attend the initial training program without charge, provided that Franchisor has the right to require Franchisee to pay the costs of training if Franchisor determines that manager changes are excessive or caused by poor hiring practices. Franchisee shall be responsible for all travel costs, room and board and employees' salaries incurred in connection with the new Designated Manager's attendance at such training.

8.5. Ongoing Training

From time to time, Franchisor may provide and if it does, has the right to require that the Owner or Designated Manager attend ongoing training programs or seminars during the term of this Agreement. Franchisor shall not charge a fee for any mandatory ongoing training. Franchisor shall not require the Designated Manager to attend more than one session in any calendar year and not more than three days in any calendar year. Franchisee shall be responsible for all travel costs, room and board and employees' salaries incurred in connection with the Designated Manager's attendance at such training.

If your Territory is in an Area Representative area, we reserve the right to delegate some portion of the initial and ongoing training duties, and operational support duties, to the Area Representative.

8.6. Conferences

Franchisor may hold periodic national or regional conferences to discuss various business issues and operational and general business concerns affecting DuraFleet franchisees. Attendance at these conferences is mandatory. Franchisor shall not require attendance at more than one conference during any calendar year. Franchisee shall pay Franchisor a conference registration fee for each person that attends, or is required to attend (despite failure to attend), a mandatory conference. The amount of the conference registration fee will not exceed \$500 per person per conference. If Franchisee demonstrates good cause for inability to attend a mandatory conference, Franchisor may in its discretion waive the conference registration fee.

9. CONFIDENTIAL OPERATIONS MANUAL

9.1. Loan by Franchisor

While this Agreement is in effect, Franchisor shall lend to Franchisee one copy of the Confidential Operations Manual or grant Franchisee access to an electronic copy of the Confidential Operations Manual. Franchisee shall conduct the Franchised Business in strict accordance with the provisions set forth in the Confidential Operations Manual. The Confidential Operations Manual shall, at all times, remain the sole property of Franchisor and shall promptly be returned to Franchisor upon expiration or termination of this Agreement.

9.2. Revisions

Franchisor has the right to add to or otherwise modify the Confidential Operations Manual from time to time to reflect changes in the specifications, standards, operating procedures and rules prescribed by Franchisor. Franchisor shall make such additions or modifications available to you on the same basis that they are made available to other franchisees. Franchisee shall immediately, upon notice, adopt any such changes and shall ensure that its copy of the Confidential Operations Manual is up-to-date at all times. If a dispute as to the contents of the Confidential Operations Manual arises, the terms of the master copy of the Confidential Operations Manual maintained by Franchisor at Franchisor's headquarters shall be controlling.

9.3. Confidentiality

The Confidential Operations Manual contains Trade Secrets and other Confidential Information of Franchisor and its contents shall be kept confidential by Franchisee both during the term of the Franchise and subsequent to the expiration and non-renewal or termination of this Agreement. Franchisee shall at all

times ensure that its copy of the Confidential Operations Manual is available at the Franchised Business Office in a current and up-to-date manner. If the Confidential Operations Manual is in paper form or stored on computer-readable media, Franchisee shall maintain the Confidential Operations Manual in a secure manner at the Franchised Business Office; if the Confidential Operations Manual is in electronic form, Franchisee shall maintain the Confidential Operations Manual in a password-protected file. Franchisee shall only grant authorized personnel, as defined in the Confidential Operations Manual, access to the Confidential Operations Manual or any key, combination or passwords needed for access to the Confidential Operations Manual. Franchisee shall not disclose, duplicate or otherwise use any portion of the Confidential Operations Manual in an unauthorized manner.

10. FRANCHISE SYSTEM

10.1. Compliance with Standards

Franchisee shall strictly comply, and shall cause the Franchised Business and its employees to strictly comply, with all requirements, specifications, standards, operating procedures and rules set forth in this Agreement, the Confidential Operations Manual or other communications supplied to Franchisee by Franchisor.

10.2. Modification of the System

Franchisee recognizes that from time to time, Franchisor may introduce, as part of the System, other methods or technology which require certain System modifications including, without limitation, the adoption and use of modified or substitute Marks, new computer hardware and software, equipment or signs. Franchisee agrees to make all required upgrades and modifications at its expense as may be required by Franchisor; provided, however, that Franchisee shall not be required to make any expenditures during the first year of the initial term or any expenditures which are unreasonably disproportionate to Franchisee's initial investment to establish the Franchised Business during the initial term. If such additional investment is required to be made in the last year of the initial term, Franchisee may avoid making the investment by providing notice of intent not to renew the Franchise unless the investment is in connection with a modification to the System required by law or court order. Franchisee acknowledges that any required expenditures for changes or upgrades to the System shall be in addition to expenditures for repairs and maintenance as required in Section 13.2 of this Agreement. Notwithstanding the foregoing, Franchisee shall be required to make any and all improvements or modifications whenever such are required by law, regulation, agency decision or court order.

10.3. Refurbishment of the Equipment and Vehicles

Franchisee shall refurbish and update its equipment and vehicles during the fifth year of the franchise term, but will not be required to spend more than \$15,000 for such purpose. Franchisor shall provide Franchisee with specifications and assistance in such refurbishment. The obligations described herein are exclusive of the obligations described in Section 10.2.

10.4. Variance

Franchisor has the right to vary standards or specifications for any franchisee based upon that particular franchisee's qualifications, the peculiarities of the particular site or circumstances, the demographics of the trade area, business potential, existing business practices or any other condition which Franchisor deems to be of importance to the successful operation of any particular DuraFleet Business. Franchisor shall not be required to disclose or grant to Franchisee a like or similar variance hereunder.

11. ADVERTISING AND PROMOTIONAL ACTIVITIES

11.1. Local Advertising

11.1.1. Franchisee shall continuously promote the Franchised Business. Every month, Franchisee shall pay Franchisor a minimum amount as specified in the Summary Page above on advertising, promotions and public relations within the immediate locality surrounding the Franchised Business (“**Local Advertising**”). If Franchisee operates in Multiple Territories, then the minimum expenditure for Local Advertising shall apply to each “territory” independently.

11.1.2. Franchisee shall submit to Franchisor, for its prior approval, all advertising and promotional materials to be used by Franchisee including, but not limited to, television ads, radio ads, ad copy, coupons, flyers, scripts and direct mail. Franchisor shall use reasonable efforts to provide notice of approval or disapproval within 20 days from the date all requested material is received by Franchisor. If Franchisor does not approve submitted materials by the end of such 20-day period, such materials shall be deemed to have not received the required approval. Franchisee shall not use any marketing or promotional material prior to written approval by Franchisor. The submission of advertising materials to Franchisor for approval shall not affect Franchisee’s right to determine the prices at which Franchisee sells products or provides services.

11.2. Marketing Fund

Franchisor has the right to establish and administer a System-wide marketing, advertising and promotion fund to facilitate regional and national advertising and marketing efforts (“**Marketing Fund**”). Franchisee shall contribute monthly to the Marketing Fund an amount specified by Franchisor from time to time (“**Marketing Fund Contribution**”). The Marketing Fund Contribution shall be due at the same time as the Royalty Fee. At present the Marketing Fund contribution is 1% of Collected Gross Revenue not to exceed 2%. Marketing Fund Contributions shall be made at the time and in the manner provided for Royalty Fees in Section 3.2. Franchisor shall notify Franchisee at least 30 days before changing Marketing Fund Contribution requirements. The Marketing Fund shall be maintained and administered by Franchisor or its designee as follows:

11.2.1. Franchisor shall oversee all marketing programs, with sole control over creative concepts, materials and media used in such programs, and the placement and allocation thereof. Franchisor does not warrant that any particular franchisee will benefit directly or *pro rata* from expenditures by the Marketing Fund. The program(s) may be local, regional or System-wide. Franchisor does not warrant the success or effectiveness of any particular marketing program.

11.2.2. Franchisee’s Marketing Fund Contributions may be used to meet the costs of, or to reimburse Franchisor for its costs of, any cost of conducting market research, producing, maintaining, administering and directing customer advertising (including, without limitation, the cost of preparing and conducting television, radio, Internet, intranet, magazine, newspaper, and direct mail advertising campaigns and other public relations activities; developing and/or hosting an Internet and/or intranet web page or site and similar activities; employing advertising agencies to assist therein; and providing promotional brochures and other marketing materials to franchisees). All Marketing Fund Contributions shall be maintained in a separate account from the monies of Franchisor and shall not be used to defray any of Franchisor’s general operating expenses, except for such reasonable costs and expenses, if any, that Franchisor may incur in activities reasonably related to the administration of the Marketing Fund. Marketing Fund Contributions shall not be used for creating or placing any advertisement that is principally a solicitation for new franchisees, but may include in all advertising prepared using marketing fund monies (including Internet advertising) information concerning franchise opportunities, and a portion of marketing fund monies may be used to create and maintain one or more pages on Franchisor’s web site devoted to advertising franchise opportunities and identifying and screening inquiries and applications submitted by franchise candidates.

11.2.3. Franchisor shall endeavor to spend all Marketing Fund Contributions on marketing programs and promotions during Franchisor's fiscal year within which such contributions are made. If excess amounts remain in any Marketing Fund at the end of such fiscal year, all expenditures in the following fiscal year(s) shall be made first out of such excess amounts, including any interest or other earnings of the Marketing Fund, and next out of prior year contributions and then out of current contributions.

11.2.4. Although Franchisor intends the Marketing Fund to be of perpetual duration, Franchisor has the right to terminate the Marketing Fund at any time. The Marketing Fund shall not be terminated, however, until all Marketing Fund Contributions have been expended for advertising and promotional purposes or returned to Franchisee and other franchisees on a *pro rata* basis based on total Marketing Fund Contributions made in the aggregate by each franchisee.

11.2.5. An accounting of the operation of the Marketing Fund shall be prepared annually and shall be available to Franchisee upon request. Franchisor retains the right to have the Marketing Fund reviewed or audited and reported on, at the expense of the Marketing Fund, by an independent certified public accountant selected by Franchisor.

11.2.6. Franchisee acknowledges that the Marketing Fund is not a trust and Franchisor assumes no fiduciary duty in administering the Marketing Fund.

11.3. Cooperative Advertising

Franchisor has the right, but not the obligation, to create a Cooperative Advertising program for the benefit of DuraFleet Businesses located within a particular region. Franchisor has the right to collect and designate all or a portion of the Local Advertising to payments or contributions to Franchisor for the funding of a Cooperative Advertising program. Franchisor has the right to determine the composition of all geographic territories and market areas for the implementation of each Cooperative Advertising program and to require that Franchisee participate in such Cooperative Advertising programs when established within Franchisee's region. If a Cooperative Advertising program is implemented in a particular region, Franchisor has the right to establish an advertising council to self-administer the Cooperative Advertising program. Franchisee shall participate in the council according to the council's rules and procedures and Franchisee shall abide by the council's decisions. Should Franchisor establish a Cooperative Advertising program or programs with or without an advertising council, Franchisor has the right, but not the obligation, to change, dissolve or merge such program(s) and/or council(s) at any time.

11.4. Internet Advertising Program

Franchisee may market its Franchised Business through approved social media channels in accordance with Franchisor's social media policy. Franchisor may require that Franchisee utilize Franchisor's designated supplier for social media marketing services. Franchisee may not otherwise establish a presence on, or market using, the Internet in connection with the Franchised Business without Franchisor's prior written consent. Franchisor has established and maintains an Internet website, presently at the uniform resource locator www.durafleetfranchising.com, that provides information about the System and the products and services that Franchisor and its franchisees provide. Franchisor currently has an Internet Advertising Program which it uses to design a webpage for your Franchised Business, link it to the DuraFleet website, and promote Franchisee's webpage on the Internet. Franchisor reserves the right to modify or discontinue this program. Franchisee agrees to pay Franchisor \$400/month as a technology fee to help support the cost of the website, e-mail set up, and e-mail hosting.

11.5. Telephone/Internet Directory Advertising

If we so require, Franchisee must list the telephone number(s) for the Franchised Business in a local telephone or internet directory in its trade area. We may require the franchisee to place the listing(s) together with other DuraFleet Businesses operating within the distribution area of the directories. If a joint listing is

obtained, all DuraFleet Businesses listed together shall pay a *pro rata* share of the cost of the listings. Directory advertising expenditures are part of Franchisee's Local Advertising obligations.

12. ACCOUNTING, RECORDS AND REPORTING OBLIGATIONS

12.1. Records

During the term of this Agreement, Franchisee shall maintain full, complete and accurate books, records and accounts in accordance with the standard accounting system prescribed by Franchisor in the Confidential Operations Manual or otherwise in writing. Franchisee shall retain during the term of this Agreement, and for three years thereafter, all books and records related to the Franchised Business including, without limitation, purchase orders, invoices, payroll records, sales tax records, state and federal tax returns, bank statements, cancelled checks, deposit receipts, cash receipts and disbursement journals, general ledgers, and any other financial records designated by Franchisor or required by law.

12.2. Collected Gross Revenue Reports

Franchisee shall maintain an accurate record of Collected Gross Revenue and shall deliver to Franchisor via the Internet and a signed and verified statement of Collected Gross Revenue ("**Collected Gross Revenue Report**") for the month ending each month on the 7th in a form that Franchisor approves or provides in the Confidential Operations Manual. The Collected Gross Revenue Report for the preceding month must be provided to Franchisor by the close of business on the seventh of each month as provided in Section 3.2.

12.3. Financial Statements

Franchisee shall supply to Franchisor on or before the fifteenth day of each month, in a form approved by Franchisor, a balance sheet as of the end of the last day of the preceding month and an income statement for the preceding month and the fiscal year-to-date. Franchisee shall, at its expense, submit to Franchisor within 90 days after the end of each calendar year, an income statement for the calendar year just ended and a balance sheet as of the last day of the calendar year. Such financial statements shall be prepared in accordance with GAAP, applied on a consistent basis. If required by Franchisor, such financial statements shall be reviewed or audited by a certified public accountant. Franchisee shall submit to Franchisor such other periodic reports in the manner and at the time specified in the Confidential Operations Manual or otherwise in writing.

By April 30 of each year, Franchisee shall provide to Franchisor all tax returns which contain income and expenses of Franchisee's DuraFleet Franchised Business.

12.4. Other Reports

Franchisee shall submit to Franchisor copies of all state sales tax returns that are required to be filed with the appropriate governmental agency and such other records as Franchisor may reasonably request from time to time or as specified in the Confidential Operations Manual. Franchisor shall have the right to release financial and operational information relating to the Franchised Business to Franchisor's lenders or prospective lenders. Franchisee shall certify as true and correct all reports to be submitted pursuant to this Agreement.

12.5. Software and Technology

Franchisee shall purchase, install, and use all computer hardware and software applications that Franchisor may require from time to time. This may include, without limitation, accounting software, estimating software, and business management software providing customer relationship management, scheduling, inventory, and data management services. Franchisor may modify its requirements at any time, and Franchisee shall promptly implement required changes. If required by Franchisor, Franchisee shall enter into license agreements for proprietary or nonproprietary software with Franchisor, its Affiliates, or

third parties, and shall pay all licensing, support, maintenance, and similar fees imposed thereunder. Franchisor shall have full access to all of Franchisee's computer, data and systems and all related information by means of direct access, either in person or by telephone, modem or Internet to permit Franchisor to verify Franchisee's compliance with its obligations under this Agreement.

12.6. Right to Inspect

Franchisor or its designee has the right, during normal business hours, to examine, copy and audit the books, records and tax returns of Franchisee. If the audit or any other inspection should reveal that any payments to Franchisor have been underpaid, then Franchisee shall immediately pay to Franchisor the amount of the underpayment plus interest from the date such amount was due until paid at the rate of 1.5% per month (or the highest rate allowed by the law of the state where Franchisee is located, whichever is lower). If the audit or any other inspection should reveal that Franchisee has not spent the periodic required amount on Local Advertising, or if the inspection discloses an underpayment of 3% or more of the amount due for any period covered by the audit, Franchisee shall, in addition, reimburse Franchisor for any and all costs and expenses connected with the inspection (including, without limitation, travel expenses and reasonable accounting and attorneys' fees). The foregoing remedies shall be in addition to any other remedies Franchisor may have.

12.7. Release of Records

At Franchisor's request, Franchisee shall authorize and direct any third parties, including accounting and legal professionals, to release to Franchisor all accounting and financial records arising from or relating to the operation of the Franchised Business including, but not limited to, records evidencing Collected Gross Revenue, profits, losses, income, tax liabilities, tax payments, revenues, expenses, and any correspondence, notes, memoranda, audits, business records, or internal accounts within said third parties' possession, custody or control, and to continue to release such records to Franchisor on a monthly basis for the length of the unexpired term of this Agreement or until such time as Franchisor withdraws its request. Franchisee shall execute all documents necessary to facilitate the release of records referenced herein to Franchisor.

13. STANDARDS OF OPERATION

13.1. Authorized Products, Services and Suppliers

13.1.1. Franchisee shall provide or offer for sale or use at the Franchised Business only those services, with the greatest diligence and care by Franchisee, fleet repair services and other products, supplies, equipment and other items that Franchisor from time to time approves (and which are not thereafter disapproved) and that comply with Franchisor's specifications and quality standards. Additionally, Franchisee shall permit qualified engineers and inspectors to inspect all work Franchisee performs at any time such engineers and inspectors may so request. Franchisee shall not offer, sell, or use in the operation of the Franchised Business any products or services that Franchisor has not approved.

13.1.2. If required by Franchisor, any such items or services shall be purchased only from a supplier designed or approved by Franchisor (each an "**Approved Supplier**"). An Approved Supplier may be a third party vendor or supplier, or may be Franchisor or an Affiliate of Franchisor. These items or services may include, without limitation, service tools, equipment, vehicle wraps, business cards, stationery and pre-printed forms, and collateral merchandise such as T-shirts and branded clothing.

13.1.3. Franchisor shall provide Franchisee, in the Confidential Operations Manual or other written or electronic form, with a list of specifications and, if applicable, a list of Approved Suppliers for some or all of the supplies, furniture, fixtures, inventory, equipment and other approved or specified items and services, and Franchisor may from time to time revise such list. If Franchisor or an Affiliate is an

Approved Supplier, Franchisee shall execute a standard form purchase or supply agreement for the items to be supplied by Franchisor or its Affiliate. If Franchisee desires to utilize any products, services or new technology that Franchisor has not approved (for products and services that require supplier approval), Franchisee shall first send Franchisor sufficient information, specifications and samples for Franchisor to determine whether the service or product complies with its standards and specifications or whether the supplier meets its Approved Supplier criteria. Franchisee shall bear all expenses incurred by Franchisor in connection with determining whether it shall approve an item, service or supplier. Franchisor will decide within a reasonable time (usually 30 days) after receiving the required information whether Franchisee may purchase or lease such items or services or from such supplier. Approval of a supplier may be conditioned on the supplier's ability to provide sufficient quantity of product; quality of products or services at competitive prices; production and delivery capability; and dependability and general reputation. Nothing in this Section shall be construed to require Franchisor to approve any particular supplier, or to require Franchisor to make available to prospective suppliers, standards and specifications that Franchisor deems confidential.

13.1.4. Notwithstanding anything contrary in this Agreement, Franchisor has the right to review from time to time its approval of any items or suppliers. Franchisor may revoke its approval of any item, service or supplier at any time by notifying Franchisee and/or the supplier. Franchisee shall, at its own expense, promptly cease using, selling or providing any items or services disapproved by Franchisor.

13.1.5. Franchisor has the right to designate certain products and services, not otherwise authorized for general use as part of the System, to be offered locally or regionally based upon such factors as Franchisor determines including, but not limited to, franchisee qualifications, test marketing and regional or local differences. Franchisor has the right to give its consent to one or more franchisees to provide certain products or services not authorized for general use as part of the System. Such consent will be based upon the factors set forth in Section 10.4 and shall not create any rights in Franchisee to provide the same products or services.

13.1.6. Franchisee acknowledges and agrees that Franchisor and/or its affiliate may derive compensation or other benefits based on Franchisee's purchases or leases from designated or approved suppliers, and that Franchisor has the right to retain such compensation or benefits in consideration of the valuable services provided by Franchisor and/or its affiliate. Franchisee shall have no interest in or claim to such compensation or benefit.

13.2. Appearance and Condition of the Franchised Business

Franchisee shall maintain the service tools and equipment, vehicle and signage of the Franchised Business in "like new" condition, and shall repair or replace service tools and equipment, vehicle and signage as necessary to comply with the health and safety standards and specifications of Franchisor and any applicable laws or regulations. The expense of such maintenance shall be borne by Franchisee and shall be in addition to any required System modifications, as described in Section 10.2.

13.3. Ownership and Management

The Franchised Business shall, at all times, be under the direct supervision of Franchisee's Designated manager. The Designated Manager shall devote sufficient efforts to the management of the day-to-day operation of the Franchised Business, but not less than 35 hours per week, excluding vacation, sick leave and similar absences. Franchisee shall keep Franchisor informed, in writing, at all times of the identity of its Designated Manager. Franchisee must not engage in any business or other activities that will conflict with its obligations under this Agreement.

Franchisee shall maintain a competent, conscientious, and trained staff (who shall have been adequately trained by Franchisee) in numbers sufficient to service customers promptly and properly, including at least a manager or shift leader on duty at all times at which the Franchised Business is open, and shall take such steps as are necessary to ensure that its employees preserve good customer relations and

comply with such dress code as Franchisor may prescribe. In addition, Franchisee and its employees shall handle all customer complaints, refunds, returns or other adjustments in accordance with Franchisor's policies as set forth in the Confidential Operations Manual or otherwise in writing. The parties acknowledge and agree that these requirements are necessary to preserve the goodwill identified by the Marks. The parties further acknowledge and agree that Franchisor neither dictates nor controls labor or employment matters for Franchisee or Franchisee's employees. Franchisee is exclusively responsible for hiring personnel, for determining the number of jobs offered or job vacancies to be filled, for determining and changing employee wages and benefits and work hours, and for disciplining and discharging Franchisee's employees. Franchisee is exclusively responsible for labor relations with your employees.

13.4. Days of Operation

Franchisee shall keep the Franchised Business open for business as specified in the Confidential Operations Manual.

13.5. Certifications

You may also be required to obtain other certifications as we may specify.

13.6. Licenses and Permits

Franchisee shall secure and maintain in force all required operational and professional licenses, permits and certificates necessary for the operation of the Franchised Business, including all zoning and local permits necessary to operate the Franchised Business from the principal residence of Franchisee or its Designated Manager, and shall operate the Franchised Business in full compliance with all applicable laws, ordinances and regulations. Franchisor makes no representation to Franchisee with regard to any legal requirements that Franchisee must satisfy or comply with in connection with the operation of the Franchised Business. Franchisee shall be solely responsible for investigating and complying with all such laws, ordinances and regulations with regard to the operation of the Franchised Business.

13.7. Notification of Proceedings

Franchisee shall notify Franchisor in writing of the commencement of any action, suit or proceeding involving Franchisee or the Franchised Business, and of the issuance of any order, writ, injunction, judgment, award or decree which may affect the operation or financial condition of the Franchised Business not more than five days after notice of such commencement or issuance. Franchisee shall deliver to Franchisor not more than five days after Franchisee's receipt thereof, a copy of any inspection report, warning, certificate or rating by any governmental agency relating to any health or safety law, rule, or regulation that reflects Franchisee's failure to meet and maintain the highest applicable rating or Franchisee's noncompliance or less than full compliance with any applicable law, rule or regulation.

13.8. Compliance with Good Business Practices

Franchisee acknowledges that the quality of customer service, and every detail of appearance and demeanor of Franchisee and its employees, is material to this Agreement and the relationship created and licenses granted hereby. Therefore, Franchisee shall endeavor to maintain high standards of quality and service in the operation of the Franchised Business, including operating in strict compliance with all applicable rules and regulations. Franchisee shall at all times give prompt, courteous and efficient service to customers of the Franchised Business. The Franchised Business shall in all dealings with its customers, vendors and the general public, adhere to the highest standards of honesty, fair dealing and ethical conduct. If Franchisor deems that Franchisee did not fairly handle a customer complaint or has operated outside of applicable rules and regulations, Franchisor has the right to intervene and satisfy the customer. Franchisor has the right to terminate this Agreement for violation of this Section.

13.9. Uniforms

Franchisee shall abide by all uniform and dress code requirements stated in the Confidential

Operations Manual or otherwise. Uniforms must be purchased from an Approved Supplier, if such is designated, or if none, then a supplier who meets Franchisor's specifications and quality standards for uniforms.

13.10. Credit Cards

Franchisee shall, at its expense, lease or purchase the necessary equipment and/or software and shall have arrangements in place with Visa, MasterCard, American Express and such other credit card issuers as Franchisor may designate, from time to time, to enable the Franchised Business to accept such methods of payment from its customers.

Franchisee shall accept debit cards, credit cards, stored value cards, and other non-cash systems (including, for example, APPLE PAY and/or GOOGLE WALLET) that Franchisor specifies periodically to enable customers to purchase authorized products, and to acquire and install all necessary hardware and/or software used in connection with these non-cash systems. The parties acknowledge and agree that protection of customer privacy and credit card information is necessary to protect the goodwill of businesses operating under the Marks and System. Accordingly, Franchisee shall cause the Franchised Business to meet or exceed, at all times, all applicable security standards developed by the Payment Card Industry Standards Council or its successor and other regulations and industry standards applicable to the protection of customer privacy and credit card information. Franchisee is solely responsible for its own education concerning these regulations and standards and for achieving and maintaining applicable compliance certifications. Franchisee shall defend, indemnify, and hold Franchisor harmless from and against all claims arising out of or related to Franchisee's violation of the provisions of this Section 13.10.

13.11. E-Mail

Franchisee shall, at all times and at Franchisee's expense, maintain an e-mail address and account for communicating with Franchisor, per Franchisor's specifications.

13.12. Call Center Program

If Franchisor requires, Franchisee will participate in the Call Center Program, as it exists from time to time. Participation in the program may include, without limitation, using and publishing a telephone number Franchisor designates, engaging a designated service provider (which may be Franchisor, its Affiliate, or a third party) to answer calls, set customer appointments, and provide other related services, and acquiring, installing, and using related technology, and using designated service providers. Franchisee shall pay all reasonable fees imposed by the service provider for these services and to enter into any related user or service agreements.

Until a Call Center Program is implemented, Franchisee shall arrange for the answering of all incoming phone calls during regular business hours. Failure to comply with this requirement is a material breach of this Agreement. If Franchisee fails to comply with this requirement on two or more occasions during the term hereof, then upon delivery of the second notice to Franchisee, Franchisee shall, at Franchisee's expense, engage the services of a professional call center services provider approved in advance by Franchisor.

13.13. Best Efforts and Minimum Performance Criteria

Franchisee shall use its best efforts to promote and increase the sales and recognition of services offered through the Franchised Business. There are no Minimum Performance Criteria during your first year of operations. After your first year of operation, you must achieve average Collected Gross Revenue per year as follows:

Year 2: \$350,000

Year 3: \$450,000

Year 4: \$550,000

Year 5 and each subsequent year: \$625,000 each year.

If Franchisee operates in Multiple Territories, then the Minimum Performance Criteria stated herein shall apply to each “territory” independently.

If Franchisee does not meet and maintain the Minimum Performance Criteria, Franchisee will be in default, and, after providing Franchisee with notice of default, Franchisor may allow Franchisee an opportunity to cure the default, require Franchisee to attend additional training, and/or allow Franchisor the right to unilaterally reduce the size, and population, of Franchisee’s Territory, and if Franchisee then fails to achieve the Minimum Performance Criteria, this shall result in an automatic forfeiture of the Territory, and, after termination of the Franchise Agreement.

13.14. National Account Clients

Franchisor may enter into agreements, periodically with clients that Franchisor considers National Account Clients that may require performance of services within the Territory. Franchisor may, at its election, provide these services itself, may subcontract servicing rights to one or more third parties, or may offer Franchisee the right to provide services in the Territory. If Franchisor offers, and if Franchisee agrees, to provide services to a National Account Client, Franchisee shall provide the services in accordance with the terms, fees, and conditions that Franchisor has negotiated with the National Account Client.

14. FRANCHISOR’S ADDITIONAL OPERATIONS ASSISTANCE

14.1. General Advice and Guidance

Franchisor shall be available to render advice, discuss problems and offer general guidance to Franchisee during normal business hours by telephone, e-mail, facsimile, newsletters, and other methods. Franchisor shall not charge for this service; however, Franchisor retains the right to refuse or charge a fee for this service should Franchisee be deemed by Franchisor to be utilizing this service too frequently or in an unintended manner. Franchisor’s advice or guidance to Franchisee relative to prices for products and services that, in Franchisor’s judgment, constitutes good business practice is based upon the experience of Franchisor and its franchisees in operating DuraFleet Businesses and an analysis of costs and prices charged for competitive products and services. Franchisee shall have the sole right to determine the prices to be charged by the Franchised Business; provided, however, that Franchisor shall have the sole right to determine the prices to be charged for products sold through the DuraFleet Internet site, including products sold to persons identified as customers of the Franchised Business.

14.2. Periodic Visits

Franchisor or Franchisor’s representative shall make periodic visits, which may be announced or unannounced, to the Franchised Business for the purposes of consultation, assistance, and guidance with respect to various aspects of the operation and management of the Franchised Business. Franchisor may also accompany Franchisee and/or Franchisee’s employees along any job site visits, in order to monitor all business practices and better render any advice or opinions. Franchisor and Franchisor’s representatives who visit the Franchised Business or accompany Franchisee and/or Franchisee’s employees along job site visits may prepare, for the benefit of both Franchisor and Franchisee, written reports detailing any problems or concerns discovered during any such visit and outlining any required or suggested changes or improvements in the operations of the Franchised Business. A copy of any such written report may be provided to Franchisee. Franchisee shall implement any required changes or improvements as required by Franchisor with time being of the essence.

15. INSURANCE

15.1. Types and Amounts of Coverage

At its sole expense, Franchisee shall procure within sixty days of the Effective Date, and maintain in full force and effect during the term of this Agreement, insurance as required by state law and as we specify below. All policies (except any workers' compensation insurance) shall expressly name Franchisor as an additional insured or loss payee and all shall contain a waiver of all subrogation rights against Franchisor and its successors and assigns. In addition to any other insurance that may be required by applicable law, or by lender or lessor, Franchisee shall procure:

15.1.1. "All risk" property insurance coverage on all assets including inventory, furniture, fixtures, equipment, supplies and other property used in the operation of the Franchised Business. Franchisee's property insurance policy shall include coverage for fire, vandalism and malicious mischief and must have coverage limits of at least full replacement cost;

15.1.2. Workers' compensation insurance as required by state law and employer liability coverage with a minimum limit of \$500,000 per incident and \$500,000 for the policy limit;

15.1.3. Comprehensive general liability insurance against claims for bodily and personal injury, death and property damage caused by, or occurring in conjunction with, the operation of the Franchised Business, or Franchisee's conduct of business pursuant to this Agreement, with a minimum liability coverage of \$1,000,000 per occurrence and an aggregate limit of \$2,000,000;

15.1.4. Business interruption insurance in with a minimum coverage of \$100,000;

15.1.5. Automobile liability insurance for owned or hired vehicles, with a combined single limit of at least \$1,000,000;

15.1.6. Damage and pollution coverage with a minimum liability coverage of \$1,000,000 per occurrence and an aggregate limit of \$2,000,000;

15.1.7. Errors and omissions coverage in the amount of \$1,000,000; and

15.1.8. Such insurance as necessary to provide coverage under the indemnity provisions set forth in Section 21.3.

Franchisee acknowledges that the foregoing minimum insurance requirements do not constitute advice or a representation that such coverages are necessary or adequate to protect Franchisee from losses in connection with the Center. Nothing in this Agreement prevents or restricts Franchisee from acquiring and maintaining insurance with higher policy limits or lower deductibles than Franchisor requires.

If the Franchisee operates in multiple territories, then these minimum coverages apply to, and are required for, each "territory" independently.

15.2. Future Increases

Franchisor has the right to reasonably increase the minimum liability protection requirement annually and require different or additional insurance coverage(s) to reflect inflation, changes in standards of liability, future damage awards or other relevant changes in circumstances.

15.3. Carrier Standards

Such policies shall be written by an insurance company licensed in the state in which Franchisee operates and having at least an "A" Rating Classification as indicated in the latest issue of A.M. Best's Key Rating Guide. Although A.M. Best groups "A" and "A-" in the same classification, Franchisor demands an "A" rating.

15.4. Evidence of Coverage

Franchisee's obligation to obtain and maintain the foregoing policies shall not be limited in any way by reason of any insurance which may be maintained by Franchisor, nor shall Franchisee's performance of this obligation relieve it of liability under the indemnity provisions set forth in Section 21.3. Upon issuance of a policy and renewal of said policy, Franchisee shall provide to Franchisor, certificates of insurance showing compliance with the foregoing requirements within fifteen days of Franchisee's receipt of such certificates. Such certificates shall state that said policy or policies shall not be canceled or altered without at least 30 days' prior written notice to Franchisor and shall reflect proof of payment of premiums.

15.5. Failure to Maintain Coverage

Should Franchisee not procure and maintain insurance coverage as required by this Agreement, Franchisor has the right (but not the obligation) to immediately procure such insurance coverage and to charge the premiums to Franchisee, which charges, together with a reasonable fee for expenses incurred by Franchisor in connection with such procurement, shall be payable by Franchisee immediately upon notice.

16. DEFAULT AND TERMINATION

16.1. Automatic Termination

The Franchise Agreement will terminate automatically, without notice, if Franchisee becomes insolvent (meaning unable to pay bills in the ordinary course of business as they become due); if a receiver of Franchisee's property or any part thereof is appointed by a court; if Franchisee makes a general assignment for the benefit of its creditors; if a final judgment against Franchisee remains unsatisfied of record for 30 days or longer (unless *supersedeas* bond is filed); if execution is levied against Franchisee's business or property; or if a suit to foreclose any lien or mortgage against Franchisee's Franchised Business Office or equipment is instituted against Franchisee and not dismissed within 30 days or is not in the process of being dismissed.

16.2. Termination by Franchisor

16.2.1. The following constitute incurable defaults under the Franchise Agreement. If any of the following occur, Franchisor shall have the right to terminate this Agreement, without providing Franchisee an opportunity to cure. Termination shall be effective upon delivery of notice of termination.

16.2.1.1. Franchisee fails to timely establish, equip and commence operations of the Franchised Business pursuant to Section 5;

16.2.1.2. Franchisee fails to have its Designated Manager satisfactorily complete any training program pursuant to Section 8;

16.2.1.3. Franchisee fails to maintain all required professional licenses, permits and certifications for a period exceeding five business days;

16.2.1.4. Franchisee made any material misrepresentation or omission in its application for the Franchise or otherwise to Franchisor in the course of entering into this Agreement;

16.2.1.5. Franchisee is convicted of or pleads no contest to a felony or other crime or offense that is likely to adversely affect the reputation of Franchisor, Franchisee or the Franchised Business;

16.2.1.6. Franchisee, after notice to cure, fails to refrain from activities, behavior or conduct likely to adversely affect the reputation of Franchisor, Franchisee or the Franchised Business;

16.2.1.7. Franchisee discloses, duplicates or otherwise uses in an unauthorized manner any portion of the Confidential Operations Manual, Trade Secrets or any other Confidential Information;

16.2.1.8. If required by Franchisor, Franchisee fails to have any Covered Person execute a nondisclosure and non-competition agreement in substantially the form of Exhibit 1, upon execution of this Agreement or prior to each such person's affiliation with Franchisee or fails to provide Franchisor with copies of all nondisclosure and non-competition agreements signed pursuant to Section 7.4;

16.2.1.9. Franchisee or any Owner or Covered Person violates any applicable confidentiality or noncompete obligations, including, without limitation, improperly disclosing the Manuals or other Proprietary Information;

16.2.1.10. Franchisee abandons, fails or refuses to actively operate the Franchised Business for five or more consecutive days (unless the Franchised Business has not been operational for a purpose approved by Franchisor);

16.2.1.11. Franchisee surrenders or transfers control of the operation of the Franchised Business without Franchisor's approval, makes or attempts to make an unauthorized direct or indirect assignment of the Franchise or an ownership interest in Franchisee, or fails or refuses to assign the Franchise or the interest in Franchisee of a deceased or incapacitated owner thereof as herein required;

16.2.1.12. Franchisee fails to maintain the Franchised Business under the primary supervision of a Designated Manager during the 180 days following the death or Incapacity of Franchisee or any Owner pursuant to Section 18.6;

16.2.1.13. Franchisee submits to Franchisor on two or more separate occasions at any time during the term of the Franchise any reports or other data, information or supporting records that understate any Royalty Fee or any other fees owed to Franchisor by more than 3% for any accounting period and Franchisee is unable to demonstrate that such understatements resulted from inadvertent error;

16.2.1.14. Franchisee misuses or makes an unauthorized use of any of the Marks or commits any other act which can reasonably be expected to impair the goodwill associated with any of the Marks;

16.2.1.15. Franchisee fails on two or more separate occasions within any period of 12 consecutive months to submit reports or other information or supporting records when due, to pay any Royalty Fee, Marketing Fund Contribution, amounts due for purchases from Franchisor and any Affiliate, or other payment when due to Franchisor or any Affiliate, whether or not such failures to comply are corrected after notice thereof is delivered to Franchisee;

16.2.1.16. Franchisee violates on two or more occasions any health or safety law, ordinance or regulation, or operates the Franchised Business in a manner that presents a health or safety hazard to its customers, employees or the public;

16.2.1.17. Franchisee fails to comply with any provision of this Agreement three or more times in a 12-month period, whether or not cured; or

16.2.1.18. Franchisee defaults under any other agreement between Franchisor (or any Affiliate) and Franchisee, such that Franchisor or its Affiliate, as the case may be, has the right to terminate such agreement or such agreement automatically terminates.

16.2.2. The following constitute curable defaults under the Franchise Agreement. If any of the following occur, Franchisor shall have the right to terminate this Agreement, if Franchisee fails to cure during the requisite cure period after receiving notice. Termination shall be effective upon delivery of notice of termination.

16.2.2.1. Franchisee engages in any activity exclusively reserved to Franchisor, and fails to cure such offending activity within five days after delivery of written notice;

16.2.2.2. Franchisee fails to comply with any applicable law or regulation, and fails to cure such failure within 10 days after delivery of written notice;

16.2.2.3. Franchisee fails to pay any amounts due under this Agreement, and fails to cure such default within five days after delivery of written notice default;

16.2.2.4. Franchisee fails to procure or maintain insurance as specified in Article 15 of this Agreement, and fails to cure such default within 10 days after delivery of written notice of default; or

16.2.2.5. Franchisee materially breaches any other provision of this Agreement, and fails to cure such default within 30 days after delivery of written notice of default.

16.2.3. If provisions of this Agreement provide for periods of notice less than those required by applicable law, or provide for termination, cancellation or non-renewal other than in accordance with applicable law, Franchisor may reinstate or extend the term of this Agreement for the purpose of complying with applicable law by submitting a written notice to Franchisee without waiving any of Franchisor's rights under this Agreement.

16.3. Termination by Franchisee

If Franchisee is in full compliance with all of the terms of this Agreement and Franchisor materially breaches this Agreement and fails to commence reasonable efforts to cure such breach within 30 days after receiving written notice identifying the claimed breach, Franchisee may elect to terminate this Agreement unless the breach cannot reasonably be cured within such 30 days. If the breach cannot reasonably be cured in such 30 days, Franchisee may elect to terminate this Agreement only if Franchisor does not promptly undertake and continue efforts to cure such material breach within a reasonable period of time and furnish Franchisee reasonable proof of such efforts.

16.4. Alternate Remedies

16.4.1. If Franchisee is in breach of any obligation under this Agreement, and Franchisor delivers to Franchisee a notice of termination pursuant to Section 16.2.2, Franchisor has the right to suspend its performance of any of its obligations under this Agreement including, without limitation, the sale or supply of any products or services for which Franchisor is an Approved Supplier to Franchisee, until such time as Franchisee corrects the breach.

16.4.2. If, prior to the Expiration Date, Franchisee terminates this Agreement without good cause, or if Franchisor terminates this Agreement on account of Franchisee's material default hereof, the parties acknowledge and agree that Franchisor will suffer damages for the loss of the benefit bargained for in this Agreement and irreparable damage to the integrity of the franchise system. As compensation for these damages Franchisor shall be entitled to collect from Franchisee, in addition to all other amounts due Franchisor (including, without limitation, the Final Payment described in Section 17.2.), liquidated damages calculated as the greater of: (A) Fifty Thousand Dollars (\$50,000) or (B) (a) the average monthly Royalty Fee and Brand Fund Contribution payable by Franchisee over the twelve (12) month period immediately prior to the date of Franchisee's termination (or such shorter time period if the Franchised Business has been open less than twelve (12) months); (b) multiplied by the lesser of (i) twenty-four (24) or (ii) the number of months then remaining in the then-current term of this Agreement. Franchisee acknowledges that a precise calculation of the full extent of the damages Franchisor will incur in the event of termination of this Agreement as a result of Franchisee's default is difficult to determine and that this lump sum payment is reasonable in light thereof.

17. RIGHTS AND DUTIES UPON EXPIRATION OR TERMINATION

17.1. Actions to be Taken

Except as otherwise provided herein, upon termination or expiration, this Agreement and all rights granted hereunder to Franchisee shall terminate and Franchisee shall:

17.1.1. Immediately cease to operate the Franchised Business and shall not thereafter, directly or indirectly, represent to the public or hold itself out as a present or former franchisee of Franchisor;

17.1.2. Cease to use the Trade Secrets or other Confidential Information, the System and the Marks including, without limitation, all slogans, symbols, logos, advertising materials, stationery, forms and any other items which display or are associated with the Marks;

17.1.3. Take such action as may be necessary to cancel or assign to Franchisor, at Franchisor's option, any assumed name or equivalent registration filed with state, city or county authorities which contains the name "DuraFleet" or any other Mark, and Franchisee shall furnish Franchisor with evidence satisfactory to Franchisor of compliance with this obligation within 30 days after termination or expiration of this Agreement;

17.1.4. Pay all sums owing to Franchisor and any Affiliate, including amounts due under Section 17.2., below. In the event of termination for any default of Franchisee, such sums shall include, but not be limited to, all damages, costs and expenses, including reasonable attorneys' fees, with respect to litigation, arbitration, appellate or bankruptcy proceedings, unpaid Royalty Fees, and any other amounts due to Franchisor or any Affiliate;

17.1.5. Pay to Franchisor all costs and expenses, including reasonable attorneys' fees, incurred by Franchisor subsequent to the termination or expiration of the Franchise in obtaining injunctive or other relief for the enforcement of any provisions of this Agreement;

17.1.6. Immediately return to Franchisor the Confidential Operations Manual, Trade Secrets and all other Confidential Information including records, files, instructions, brochures, agreements, referral contact list, disclosure statements and any and all other materials provided by Franchisor to Franchisee relating to the operation of the Franchised Business (all of which are acknowledged to be Franchisor's property);

17.1.7. Assign all of Franchisee's email addresses, any websites, and telephone listings and numbers for the Franchised Business to Franchisor and shall notify the telephone company and all listing agencies of the termination or expiration of Franchisee's right to use any telephone numbers or facsimile numbers associated with the Marks and shall authorize transfer of same to or at the direction of Franchisor;

17.1.8. Ensure compliance with the post-term covenant not to compete as described in Section 17.3., below; and

17.1.9. Comply with all other applicable provisions of this Agreement.

17.2. Final Payment; Remedies

17.2.1. Within 30 days following expiration or termination of this Agreement, Franchisee shall pay to Franchisor a final payment ("Final Payment") in an amount calculated as An amount calculated as your average monthly Royalty, and Brand Fund contribution, multiplied by the lesser of (i) 24 months, or (ii) the number of full months remaining in the franchise term. Such amount is payable in lieu of the Royalty Fees and Marketing Fund Contributions that would otherwise be payable on Collected Gross Revenue after the date of expiration or termination. The parties acknowledge and agree that the Final Payment represents a reasonable estimation of future Collected Gross Revenue on Franchisee's accounts receivable, and is not a penalty.

17.2.2. To secure payment of the Final Payment and all other amounts due under this Agreement, Franchisee hereby grants to Franchisor a security interest in, and collaterally assigns to Franchisor all of its rights and interests to, Franchisee's Accounts Receivable and the proceeds thereof. If Franchisor exercises its rights under this Section 17.2.2., Franchisor shall have the exclusive right to contact Franchisee's customers for collection purposes, and do all other things appropriate or necessary to collect the Accounts Receivable. Franchisor shall have the right to retain from collected amounts 9% of the Collected Gross Revenue, representing Royalty fees and Marketing Fund contributions due and owing

thereon, and to reimburse itself all collection costs including, without limitation, collection agency fees, attorneys' fees, and court costs. Collection costs will be determined in the aggregate, without allocation to specific collected amounts.

17.3. Post-Termination Covenant Not to Compete

17.3.1. Franchisee acknowledges that the restrictive covenants contained in this Section 17.3. and in Article 7 are fair and reasonable and are justifiably required to protect Franchisor's legitimate business interests, including protection of the integrity of the franchise system and protection of Franchisor's Trade Secrets and other Confidential Information. Except as otherwise approved in writing by Franchisor, therefore, during the Restricted Period, Franchisee, each Owner, and each Covered Person shall refrain from, directly or indirectly, for themselves or through, on behalf of or in conjunction with any person or entity:

17.3.1.1. soliciting or otherwise attempt to induce or influence any customer, employee or other business associate of Franchisor to terminate or modify his, her or its business relationship with Franchisor or its franchisees or to compete against Franchisor or its franchisees; or

17.3.1.1. owning, maintaining, advising, operating, engaging in, being employed by, making loans to, investing in, providing any assistance to, or having any interest in (as owner or otherwise) or relationship or association with, any Competitive Business that performs services in the former Territory, within 25 miles from the perimeter of the former Territory, or within the territory of any other DuraFleet business;

17.3.2. For purposes of this Section 17.3., the "**Restricted Period**" for Franchisee means the two-year period commencing upon termination or expiration of the Franchise Agreement. The "**Restricted Period**" for each Owner and Covered Person means the two-year period commencing upon termination or expiration of the Franchise Agreement or, if earlier, the date such individual ceases to fall within the definition of an "Owner" or "Covered Person," as applicable. The duration of the Restricted Period shall be tolled during any period of noncompliance. At Franchisor's request, Franchisee shall cause each Covered Person to execute a nondisclosure and non-competition agreement substantially in the form attached as Exhibit 1.

17.3.3. The parties acknowledge that Franchisor has the right, in its sole discretion, to reduce the scope of any covenant set forth in this Section 17.3., or any portion thereof, without Franchisee's consent or the consent of any Owner or Covered Person, effective immediately upon delivery of written notice to the affected party; and Franchisee and each Owner and Covered Person shall comply with the covenant as so modified.

17.4. Unfair Competition

If Franchisee operates any other business, Franchisee shall not use any reproduction, counterfeit, copy or colorable imitation of the Marks, either in connection with such other business or the promotion thereof, that is likely to cause confusion, mistake or deception, or that is likely to dilute Franchisor's rights in the Marks. Franchisee shall not utilize any designation of origin, description or representation that falsely suggests or represents an association or connection with Franchisor. This Section is not intended as an approval of Franchisee's right to operate other businesses and in no way is it intended to contradict Sections 7, 17.1, or 17.3. Franchisee shall make such modifications or alterations to the Franchised Business Office (including changing telephone and facsimile numbers) immediately upon termination or expiration of this Agreement as may be necessary to prevent any association between Franchisor or the System and any business subsequently operated by Franchisee or others at the Franchised Business Office. Franchisee shall make such specific additional changes to the Franchised Business Office as Franchisor may reasonably request for that purpose including, without limitation, removal of all physical and structural features identifying or distinctive to the System. If Franchisee fails or refuses to comply with the requirements of this Section, Franchisor has the right to enter upon the Franchised Business Office for the purpose of making

or causing to be made such changes as may be required, at the expense of Franchisee, which expense Franchisee shall pay upon demand.

17.5. Franchisor's Option to Purchase Certain Business Assets

Franchisor has the right (but not the obligation), for a period of 30 days after termination or expiration of this Agreement, to purchase any or all assets of the Franchised Business including improvements, vehicles, service tools and equipment, supplies and other inventory or equipment. The purchase price shall be equal to the assets' fair market value, as determined by an independent appraiser. If Franchisor elects to exercise this option to purchase, it has the right to set off all amounts due from Franchisee under this Agreement, if any, against the purchase price.

17.6. Survival of Certain Provisions

All obligations of Franchisor and Franchisee, which expressly or by their nature survive the expiration or termination of this Agreement, shall continue in full force and effect subsequent to and notwithstanding their expiration or termination and until satisfied or by their nature expire.

18. TRANSFERABILITY OF INTEREST

18.1. Transfer by Franchisor

This Agreement and all rights and duties hereunder are fully transferable in whole or in part by Franchisor and such rights will inure to the benefit of any person or entity to whom transferred; provided, however, that with respect to any assignment resulting in the subsequent performance by the assignee of the functions of Franchisor, the assignee shall assume the obligations of Franchisor hereunder and Franchisor shall thereafter have no liability for the performance of any obligations contained in this Agreement.

18.2. Transfer by Franchisee to a Third Party

The rights and duties of Franchisee as set forth in this Agreement, and the Franchise herein granted, are personal to Franchisee (or its owners), and Franchisor has entered into this Agreement in reliance upon Franchisee's personal or collective skill and financial ability. Accordingly, neither Franchisee nor any Owner may sell, assign, convey, give away, pledge, mortgage, sublicense, or otherwise transfer, whether by operation of law or otherwise, any interest in this Agreement, the Franchise granted hereby, the assets of the Franchised Business or any part or all of the ownership interest in Franchisee without the prior written approval of Franchisor. Any purported transfer without such approval shall be null and void and shall constitute a material breach of this Agreement. If Franchisee is in compliance with this Agreement, Franchisor's consent to such transfer shall be conditioned upon the satisfaction of the following requirements:

18.2.1. Franchisee has complied with the requirements set forth in Section 19;

18.2.2. All obligations owed to Franchisor, and all other outstanding obligations relating to the Franchised Business, are fully paid and satisfied;

18.2.3. Franchisee (and any transferring owners, if Franchisee is a business entity) has executed a general release, in a form prescribed by Franchisor, of any and all claims against Franchisor, including its officers, directors, shareholders, managers, members, partners, owners, employees, and agents (in their corporate and individual capacities), including, without limitation, claims arising under federal, state or local laws, rules or ordinances, and any other matters incident to the termination of this Agreement or to the transfer of Franchisee's interest herein or to the transfer of Franchisee's ownership of all or any part of the Franchise; provided, however, that if a general release is prohibited, Franchisee shall give the maximum release allowed by law;

18.2.4. The prospective transferee has satisfied Franchisor that it meets Franchisor's management,

business and financial standards, and otherwise possesses the character and capabilities, including business reputation and credit rating, as Franchisor may require to demonstrate ability to conduct the Franchised Business;

18.2.5. The transferee and, if Franchisor requires, all persons owning any interest in the transferee, have executed the form of franchise agreement then being offered to new franchisees, which may be substantially different from this Agreement, and may include a different Royalty Fee, Marketing Fund Contribution rates and other material provisions; the initial term of the franchise agreement shall be the initial term provided for in the then-current franchise agreement, and all renewal terms shall be governed by the then-current franchise agreement, and the territory shall be the same as the territory granted pursuant to this Agreement;

18.2.6. The transferee has executed a general release, in a form prescribed by Franchisor, of any and all claims against Franchisor and its officers, directors, shareholders, managers, members, partners, owners, employees, and agents (in their corporate and individual capacities), with respect to any representations regarding the Franchise or the business conducted pursuant thereto or any other matter that may have been made to the transferee by Franchisee;

18.2.7. Franchisee has provided Franchisor with a complete copy of all contracts and agreements and related documentation between Franchisee and the prospective transferee relating to the intended sale or transfer of the Franchise;

18.2.8. Franchisee, or the transferee, has paid to Franchisor a transfer fee in the amount stated in the Summary Page;

18.2.9. The transferee has obtained all necessary consents and approvals by third parties and all applicable federal, state and local laws, rules, ordinances and requirements applicable to the transfer have been complied with or satisfied;

18.2.10. If Franchisee is a Business Entity, each Owner has executed and delivered to Franchisor a guaranty and personal undertaking substantially in the form attached as Exhibit 2;

18.2.11. The transferee agrees that its Designated Manager shall complete, to Franchisor's satisfaction, a training program in substance similar to the initial training described in Section 8.1 prior to assuming the management of the day-to-day operation of the Franchised Business; and

18.2.12. In the event of a transfer among a single Franchisee entity or group of purchasers comprising a single Franchisee, Franchisor reserves the right for the continuing Franchisee or owners to sign a new Franchise Agreement.

18.3. Transfer to a Controlled Entity

18.3.1. If Franchisee wishes to transfer this Agreement or any interest herein to a corporation, limited liability company or other legal entity which shall be entirely owned by Franchisee ("Controlled Entity"), which Controlled Entity is being formed for the financial planning, tax or other convenience of Franchisee, Franchisor's consent to such transfer shall be conditioned upon the satisfaction of the following requirements:

18.3.1.1. The Controlled Entity is newly organized and its charter or articles of formation provides that its activities are confined exclusively to the operation of the Franchised Business;

18.3.1.2. Franchisee owns all of the equity and voting power of the outstanding stock or other capital interest in the Controlled Entity;

18.3.1.3. All obligations of Franchisee to Franchisor or any Affiliate are fully paid and satisfied; provided, however, that neither Franchisee nor the Controlled Entity shall be required to pay a transfer fee as required pursuant to Section 18.2.8;

18.3.1.4. The Controlled Entity has entered into a written agreement with Franchisor expressly assuming the obligations of this Agreement and all other agreements relating to the operation of the Franchised Business. If the consent of any other party to any such other agreement is required, Franchisee has obtained such written consent and provided the same to Franchisor prior to consent by Franchisor;

18.3.1.5. All Owners of the Controlled Entity have entered into an agreement with Franchisor jointly and severally guaranteeing the full payment of the Controlled Entity's obligations to Franchisor and the performance by the Controlled Entity of all the obligations of this Agreement;

18.3.1.6. Each share certificate (or other certificate reflecting an ownership interest) shall have conspicuously endorsed on it a statement, in a form satisfactory to Franchisor, that the certificate is held subject to the transfer restrictions contained in the Franchise Agreement; and

18.3.1.7. Copies of the Controlled Entity's articles of incorporation or organization, bylaws, operating agreement, federal tax identification number and other governing regulations or documents, including resolutions of the board of directors authorizing entry into this Agreement, have been promptly furnished to Franchisor. Any amendment to any such documents shall also be furnished to Franchisor immediately upon adoption.

18.3.2. The term of the transferred franchise shall be the unexpired term of this Agreement, including all renewal rights, subject to any and all conditions applicable to such renewal rights.

18.3.3. Franchisor's consent to a transfer of any interest in this Agreement, or of any ownership interest in the Franchised Business, shall not constitute a waiver of any claims Franchisor may have against the transferor or the transferee, nor shall it be deemed a waiver of Franchisor's right to demand compliance with the terms of this Agreement.

18.4. Franchisor's Disclosure to Transferee

Franchisor has the right, without liability of any kind or nature whatsoever to Franchisee, to make available for inspection by any intended transferee of Franchisee all or any part of Franchisor's records relating to this Agreement, the Franchised Business or to the history of the relationship of the parties hereto. Franchisee hereby specifically consents to such disclosure by Franchisor and shall release and hold Franchisor harmless from and against any claim, loss or injury resulting from an inspection of Franchisor's records relating to the Franchised Business by an intended transferee identified by Franchisee.

18.5. For-Sale Advertising

Franchisee shall not, without prior written consent of Franchisor, place in, on or upon the location of the Franchised Business, or in any communication media, any form of advertising relating to the sale of the Franchised Business or the rights granted hereunder.

18.6. Transfer by Death or Incapacity

Upon the death or Incapacity of Franchisee (if Franchisee is an individual) or any Owner (if Franchisee is a business entity), the appropriate representative of such person (whether administrator, personal representative or trustee) shall, within a reasonable time not exceeding 180 days following such event, transfer such individual's interest in the Franchised Business or in Franchisee to a third party approved by Franchisor. Such transfers, including transfers by will or inheritance, shall be subject to the conditions for assignments and transfers contained in this Agreement, unless prohibited by the laws of the state wherein Franchisee resided, with such choice of law provision being applicable only for this Section 18.6. During such 180-day period, the Franchised Business must remain at all times under the primary management of a Designated Manager who otherwise meets Franchisor's management qualifications.

19. RIGHT OF FIRST REFUSAL

19.1. Submission of Offer

If Franchisee, or any of its owners, proposes to sell or otherwise transfer (including a transfer by death or Incapacity pursuant to Section 18.6) the Franchised Business (or any of its assets outside of the normal course of business), any ownership interest in Franchisee or any ownership interest in the Franchise granted hereunder, Franchisee shall obtain and deliver a *bona fide*, executed written offer or proposal to purchase, along with all pertinent documents including any contract or due diligence materials, to Franchisor, except with regards to a sale or transfer to a family member. The offer must apply only to an approved sale of the assets or interests listed above and may not include any other property or rights of Franchisee or any of its owners.

19.2. Franchisor's Right to Purchase

Franchisor shall, for 30 days from the date of delivery of all such documents, have the right, exercisable by written notice to Franchisee, to purchase the offered assets or interest for the price and on the same terms and conditions contained in such offer communicated to Franchisee. Franchisor has the right to substitute cash for the fair market value of any form of payment proposed in such offer. Franchisor's credit shall be deemed at least equal to the credit of any proposed buyer. After providing notice to Franchisee of Franchisor's intent to exercise this right of first refusal, Franchisor shall have up to sixty days to close the purchase. Franchisor shall be entitled to receive from Franchisee all customary representations and warranties given by Franchisee as the seller of the assets or such ownership interest or, at Franchisor's election, such representations and warranties contained in the proposal.

19.3. Non-Exercise of Right of First Refusal

If Franchisor does not exercise its right of first refusal within 30 days from the date of delivery of all such documents, the offer or proposal may be accepted by Franchisee or any of its owners, subject to Franchisor's prior written approval as required by Section 18.2. Should the sale fail to close within one hundred twenty (120) days after the offer is delivered to Franchisor, Franchisor's right of first refusal shall renew and be implemented in accordance with this Section.

19.4. Sales or Transfers to Family Excepted

If Franchisee, or any of its owners, proposes to sell or otherwise transfer the Franchised Business (or any of its assets outside of the normal course of business), any ownership interest in Franchisee or any ownership interest in the Franchise granted hereunder to a member of Franchisee's (or its owners') family, then the terms and conditions of this Section 19 shall be inapplicable. Nothing in this Section 19.4 shall be construed to relieve Franchisee from full compliance with the terms and conditions of Section 18.2 prior to a sale or transfer to family pursuant to this Section.

20. BENEFICIAL OWNERS OF FRANCHISEE

Franchisee represents, and Franchisor enters into this Agreement in reliance upon such representation, that the individuals identified in Exhibit 4 are the sole holders of a legal or beneficial interest (in the stated percentages) of Franchisee.

21. RELATIONSHIP AND INDEMNIFICATION

21.1. Relationship

This Agreement is purely a contractual relationship between the parties and does not appoint or make Franchisee an agent, legal representative, joint venturer, partner, employee, servant or independent contractor of Franchisor for any purpose whatsoever. Franchisee may not represent or imply to third parties that Franchisee is an agent of Franchisor, and Franchisee is in no way authorized to make any contract, agreement, warranty or representation on behalf of Franchisor, or to create any obligation, express or implied, on Franchisor's behalf. During the term of this Agreement, and any extension or renewal hereof, Franchisee shall hold itself out to the public only as a franchisee and an owner of the Franchised Business operating the Franchised Business pursuant to a franchise from Franchisor. Franchisee shall take such affirmative action as may be necessary to do so including, without limitation, exhibiting a notice of that fact in a conspicuous place on all forms, stationery or other written materials, the content of which Franchisor has the right to specify. Under no circumstances shall Franchisor be liable for any act, omission, contract, debt, nor any other obligation of Franchisee. Franchisor shall in no way be responsible for any injuries to persons or property resulting from the operation of the Franchised Business. Any third party contractors and vendors retained by Franchisee to convert or construct the premises are independent contractors of Franchisee alone.

21.2. Standard of Care

This Agreement does not establish a fiduciary relationship between the parties. Unless otherwise specifically provided in this Agreement with respect to certain issues, whenever this Agreement requires Franchisee to obtain Franchisor's written consent or permits Franchisee to take any action or refrain from taking any action, Franchisor is free to act in its own self-interest without any obligation to act reasonably, to consider the impact on Franchisee or to act subject to any other standard of care limiting Franchisor's right, except as may be provided by statute or regulation.

21.3. Indemnification

Franchisee shall hold harmless and indemnify Franchisor, any Affiliate, all holders of a legal or beneficial interest in Franchisor and all officers, directors, executives, managers, members, partners, owners, employees, agents, successors and assigns (collectively "**Franchisor Indemnities**") from and against all losses, damages, fines, costs, expenses or liability (including reasonable attorneys' fees and all other costs of litigation) incurred in connection with any action, suit, demand, claim, investigation or proceeding, or any settlement thereof, which arises from or is based upon Franchisee's (a) ownership or operation of the Franchised Business; (b) violation, breach or asserted violation or breach of any federal, state or local law, regulation or rule; (c) breach of any representation, warranty, covenant, or provision of this Agreement or any other agreement between Franchisee and Franchisor (or an Affiliate); (d) defamation of Franchisor or the System; (e) acts, errors or omissions committed or incurred in connection with the Franchised Business; or (f) infringement, violation or alleged infringement or violation of any Mark, patent or copyright or any misuse of the Trade Secrets or other Confidential Information. Franchisee's indemnification obligations shall not apply to the extent that the damages are caused by Franchisor's negligence or breach of this Agreement. The obligations of this Section 21.3 shall expressly survive the termination of this Agreement.

21.4. Right to Retain Counsel

Franchisee shall give Franchisor immediate notice of any such action, suit, demand, claim, investigation or proceeding that may give rise to a claim for indemnification by a Franchisor Indemnity. Franchisor has the right to retain counsel of its own choosing in connection with any such action, suit, demand, claim, investigation or proceeding. In order to protect persons, property, Franchisor's reputation or the goodwill of others, Franchisor has the right to, at any time without notice, take such remedial or corrective actions as it deems expedient with respect to any action, suit, demand, claim, investigation or

proceeding if, in Franchisor's sole judgment, there are grounds to believe any of the acts or circumstances listed above have occurred. If Franchisor's exercise of its rights under this Section causes any of Franchisee's insurers to refuse to pay a third party claim, all cause of action and legal remedies Franchisee might have against such insurer shall automatically be assigned to Franchisor without the need for any further action on either party's part. Under no circumstances shall Franchisor be required or obligated to seek coverage from third parties or otherwise mitigate losses in order to maintain a claim against Franchisee. The failure to pursue such remedy or mitigate such loss shall in no way reduce the amounts recoverable by Franchisor from Franchisee. Franchise agrees to not be a party to class action suit against DuraFleet under any circumstances.

22. GENERAL CONDITIONS AND PROVISIONS

22.1. No Waiver

No failure of Franchisor to exercise any power reserved to it hereunder, or to insist upon strict compliance by Franchisee with any obligation or condition hereunder, and no custom nor practice of the parties in variance with the terms hereof, shall constitute a waiver of Franchisor's right to demand exact compliance with the terms of this Agreement. Waiver by Franchisor of any particular default by Franchisee shall not be binding unless in writing and executed by Franchisor and shall not affect nor impair Franchisor's right with respect to any subsequent default of the same or of a different nature. Subsequent acceptance by Franchisor of any payment(s) due shall not be deemed to be a waiver by Franchisor of any preceding breach by Franchisee of any terms, covenants or conditions of this Agreement.

22.2. Injunctive Relief

As any breach by Franchisee of any of the restrictions contained in Sections 6, 7, and 17 would result in irreparable injury to Franchisor, and as the damages arising out of any such breach would be difficult to ascertain, in addition to all other remedies provided by law or in equity, Franchisor shall be entitled to seek injunctive relief (whether a restraining order, a preliminary injunction or a permanent injunction) against any such breach, whether actual or contemplated, without the necessity of posting security or bond and Franchisee shall be responsible for Franchisor's reasonable attorneys' fees incurred in pursuing the same.

22.3. Notices

All notices required or permitted under this Agreement shall be in writing and shall be deemed received: (a) at the time delivered by hand to the recipient party (or to an officer, director, or partner of the recipient party); (b) on the next business day after transmission by e-mail or other reasonably reliable electronic communication system; (c) two business days after being sent via guaranteed overnight delivery by a commercial courier service; or (d) five business days after being sent by Registered Mail, return receipt requested. Either party may change its address by a written notice sent in accordance with this Section 22.3. All notices, payments, and reports required by this Agreement shall be sent to Franchisor at the address reflected on the Summary Page.

22.4. Cost of Enforcement or Defense

If either party is required to enforce this Agreement, the substantially prevailing party shall be entitled to reimbursement of its costs, including reasonable accounting and attorneys' fees.

22.5. Unlimited Guaranty and Assumption of Obligations

All Owners shall execute and deliver to Franchisor a guaranty and personal undertaking substantially in the form of Exhibit 2.

22.6. Approvals

Whenever this Agreement requires the prior approval or consent of Franchisor, Franchisee shall

make a timely written request to Franchisor for such approval and, except as otherwise provided herein, any approval or consent granted shall be effective only if in writing. Franchisor shall not unreasonably withhold its approval or consent. Franchisor makes no warranties or guarantees upon which Franchisee may rely, and assumes no liability or obligation to Franchisee or any third party to which it would not otherwise be subject, by providing any waiver, approval, advice, consent or services to Franchisee in connection with this Agreement, or by reason of any neglect, delay or denial of any request for approval.

22.7. Entire Agreement

This Agreement, including its exhibits, constitutes the entire, complete, and fully integrated agreement between Franchisor and Franchisee concerning the subject matter hereof, and supersedes all prior representations, promises, and agreements. No amendment, change or variance from this Agreement shall be binding on either party unless memorialized in a writing executed by both parties. Nothing in this or any related agreement, however, is intended to disclaim any representations we made in the franchise disclosure document that we furnished to you.

22.8. Severability

22.8.1. Except as noted below, each paragraph, part, term and provision of this Agreement shall be considered severable. If any paragraph, part, term or provision herein is ruled to be unenforceable, unreasonable or invalid, such ruling shall not impair the operation of or affect the remaining portions, paragraphs, parts, terms and provisions of this Agreement, and the latter shall continue to be given full force and effect and bind the parties; and such unenforceable, unreasonable or invalid paragraphs, parts, terms or provisions shall be deemed not part of this Agreement. If Franchisor determines that a finding of invalidity adversely affects the basic consideration of this Agreement, Franchisor has the right to, at its option, terminate this Agreement.

22.8.2. Notwithstanding the above, each of the covenants contained in Articles 7 and 17 shall be construed as independent of any other covenant or provision of this Agreement. If all or any portion of any such covenant is held to be unenforceable, unreasonable or invalid, then it shall be amended to provide for limitations on disclosure of Trade Secrets or other Confidential Information or on competition to the maximum extent provided or permitted by law.

22.9. Additional fleet

All captions herein are intended solely for the convenience of the parties, and none shall be deemed to affect the meaning or additional fleet of any provision hereof.

22.10. Force Majeure

Whenever a period of time is provided in this Agreement for either party to perform any act, except pay monies, neither party shall be liable nor responsible for any delays due to strikes, lockouts, casualties, acts of God, war, terrorism, governmental regulation or control or other causes beyond the reasonable control of the parties, and the time period for the performance of such act shall be extended for the amount of time of the delay. This clause shall not result in an extension of the term of this Agreement.

22.11. Timing

Time is of the essence with respect to all obligations under this Agreement. Except as set forth in Section 22.10, failure to perform any act within the time required or permitted by this Agreement shall be a material breach.

22.12. Withholding Payments

Franchisee shall not, for any reason, withhold payment of any Royalty Fees or other amounts due to Franchisor or to an Affiliate. Franchisee shall not withhold or offset any amounts, damages or other monies allegedly due to Franchisee against any amounts due to Franchisor. No endorsement or statement on any payment for less than the full amount due to Franchisor will be construed as an acknowledgment of

payment in full, or an accord and satisfaction, and Franchisor has the right to accept and cash any such payment without prejudice to Franchisor's right to recover the full amount due, or pursue any other remedy provided in this Agreement or by law. Franchisor has the right to apply any payments made by Franchisee against any of Franchisee's past due indebtedness as Franchisor deems appropriate. Franchisor shall set off sums Franchisor owes to Franchisee against any unpaid debts owed by Franchisee to Franchisor.

22.13. Further Assurances

Each party to this Agreement will execute and deliver such further instruments, contracts, forms or other documents, and will perform such further acts, as may be necessary or desirable to perform or complete any term, covenant or obligation contained in this Agreement.

22.14. Third-Party Beneficiaries

Anything to the contrary notwithstanding, nothing in this Agreement is intended, nor shall be deemed, to confer upon any person or legal entity other than Franchisor or Franchisee, and their respective successors and assigns as may be contemplated by this Agreement, any rights or remedies under this Agreement.

22.15. Counterparts

This Agreement may be executed in one or more counterparts, each of which shall be deemed to be an original, but all of which together shall constitute one agreement.

23. DISPUTE RESOLUTION

23.1. Choice of Law

Except to the extent this Agreement or any particular dispute is governed by federal law, this Agreement shall be governed by and construed in accordance with the laws of the State of Virginia (without reference to its conflict of laws principles).

23.2. Consent to Jurisdiction

Any action brought by either party against the other, except those claims subject to being resolved by mediation, shall only be brought and maintained exclusively in the Federal or state courts situated in the judicial district in which Franchisor maintains its principal business address at the time the action is commenced. The parties waive all questions of personal jurisdiction or venue for the purposes of carrying out this provision. Notwithstanding the foregoing, claims for injunctive relief may be brought by Franchisor where Franchisee is located. This exclusive choice of jurisdiction and venue provision shall not restrict the ability of the parties to confirm or enforce judgments in any appropriate jurisdiction.

23.3. Cumulative Rights and Remedies

No right or remedy conferred upon or reserved to Franchisor or Franchisee by this Agreement is intended to be, nor shall be deemed, exclusive of any other right or remedy herein or by law or equity provided or permitted, but each shall be in addition to every other right or remedy. Nothing contained herein shall bar Franchisor's right to obtain injunctive relief against threatened conduct that may cause it loss or damages, including obtaining restraining orders and preliminary and permanent injunctions.

23.4. Limitations of Claims

To the extent permitted by law, with respect to any claim which arises out of or relates to this agreement or the dealings of the parties ("**Claim**"), such Claim must be brought within two years and a day after the cause of action accrues. In addition, to the extent permitted by law, Franchisee agrees to bring no Claim until meeting personally with the Chief Executive Officer of Franchisor in the county in which Franchisor maintains its principal business address (currently Norfolk County, Virginia) to conduct settlement negotiations in person. Both parties agree to reasonably cooperate to schedule any requested

settlement conference within 30 days of request.

23.5. Limitation of Damages

Franchisee waives, to the extent permitted by law, any claim for punitive damages against the Franchisor in any Claim. Further, in any Claim, Franchisee agrees, to the extent permitted by law, that its maximum damages recoverable shall be limited to a refund of Franchisee's Franchise Fee and Royalty Fees paid to Franchisor.

23.6. Waiver of Jury Trial and Punitive Damages

FRANCHISEE AND FRANCHISOR EACH IRREVOCABLY WAIVE TRIAL BY JURY IN ANY ACTION, WHETHER AT LAW OR EQUITY, BROUGHT BY EITHER OF THEM AGAINST THE OTHER AND ALSO WAIVE THE RIGHT TO SEEK OR RECOVER PUNITIVE DAMAGES IN ANY SUCH ACTION.

23.7. Mediation

23.7.1 The parties acknowledge that during the term and any extensions of this Agreement certain disputes may arise that the parties are unable to resolve, but that may be resolvable through mediation. To facilitate such resolution, DuraFleet, you, and each Owner agree to submit to mediation any claim, controversy, or dispute between DuraFleet or its Affiliates (and DuraFleet and its Affiliate's respective owners, officers, directors, agents, representatives, and/or employees) and you or your Affiliates (and your Owners, agents, representatives, and/or employees) arising out of or related to **(a)** this Agreement or any other agreement between DuraFleet and you, **(b)** DuraFleet's relationship with you, or **(c)** the validity of this Agreement or any other agreement between DuraFleet and you, before bringing such claim, controversy, or dispute in a court or before any other tribunal.

23.7.2 The mediation shall be conducted by a mediator agreed upon by DuraFleet and you and, failing such agreement within not more than 15 days after either party has notified the other of its desire to seek mediation, by the American Arbitration Association or any successor organization ("AAA") in accordance with its rules governing mediation. Mediation shall be held at the offices of the AAA in the city in which DuraFleet maintains its principal business address at the time of mediation. The costs and expenses of mediation, including the compensation and expenses of the mediator (but excluding attorneys' fees incurred by either party), shall be borne by the parties equally.

23.7.3 If the parties are unable to resolve the claim, controversy or dispute within 90 days after the mediator has been chosen, then, unless such time period is extended by written agreement of the parties, either party may bring a legal proceeding pursuant to Section 23.2. The parties agree that statements made during such mediation proceeding will not be admissible for any purpose in any subsequent legal proceeding.

23.7.4 Notwithstanding the foregoing provisions of this Section 23.7, the parties' agreement to mediate shall not apply to controversies, disputes, or claims related to or based on amounts owed to DuraFleet pursuant to this Agreement, the Marks, Copyrighted Works, or DuraFleet's Confidential Information. Moreover, regardless of this mediation agreement, Franchisor and Franchisee each have the right in a proper case to seek temporary restraining orders and temporary or preliminary injunctive relief in any court of competent jurisdiction. Neither party is required to await the outcome of any mediation before seeking provisional remedies.

23.8. Class Action Waiver

To the extent permitted by law, in any Claim brought by Franchisee, Franchisee agrees to bring such claim individually and not bring or join in a class action.

24. ACKNOWLEDGMENTS

24.1. Receipt of this Agreement and the Franchise Disclosure Document

Franchisee represents and acknowledges that it has received, read and understands this Agreement; and that Franchisor has accorded Franchisee ample time and opportunity to consult with advisors of its own choosing about the potential benefits and risks of entering into this Agreement. Franchisee represents and acknowledges that it has received, at least 14 calendar days prior to the date on which this Agreement was executed, the franchise disclosure document required by the Trade Regulation Rule of the Federal Trade Commission entitled Disclosure Requirements and Prohibitions Concerning Franchising and Business Opportunity Ventures.

24.2. Consultation by Franchisee

Franchisee represents that it has been urged to consult with its own advisors with respect to the legal, financial and other aspects of this Agreement, the business franchised hereby and the prospects for that business. Franchisee represents that it has either consulted with such advisors or has deliberately declined to do so.

24.3. True and Accurate Information

Franchisee represents that all information set forth in any and all applications, financial statements and submissions to Franchisor is true, complete and accurate in all respects, and Franchisee acknowledges that Franchisor is relying upon the truthfulness, completeness and accuracy of such information.

24.4. Risk

Franchisee represents that it has conducted an independent investigation of the business contemplated by this Agreement and acknowledges that, like any other business, an investment in a DuraFleet Business involves business risks and that the success of the venture is dependent, among other factors, upon the business abilities and efforts of Franchisee. Franchisor makes no representations or warranties, express or implied, in this Agreement or otherwise, as to the potential success of the business venture contemplated hereby.

24.5. No Financial Representations or Guarantee of Success

Except for representations contained in Franchisor's franchise disclosure document provided to Franchisee in conjunction with this franchise offering, Franchisee represents and warrants to Franchisor that neither Franchisor nor its agents or representatives have made any representations, and Franchisee has not relied on any representations made by Franchisor or its agents or representatives, concerning actual or potential revenues, expenses or profit, or the likelihood of success of a DURAFLEET franchised business. Franchisee represents and acknowledges that no representations have been made by Franchisor's officers, directors, employees or agents that are not contained in, or are inconsistent with, the statements made in the franchise disclosure document delivered to Franchisee in connection with the grant of the franchise memorialized by this Agreement.

24.6. No Violation of Other Agreements

Franchisee represents that its execution of this Agreement will not violate any other agreement or commitment to which Franchisee or any Owner is a party.

IN WITNESS WHEREOF, the parties hereto, intending to be legally bound hereby have duly executed this Agreement.

FRANCHISOR:
DuraFleet Franchising, LLC

FRANCHISEE:

By: _____
Patrick Gaven, Chief Executive Officer

By: _____
Its: _____

EXHIBIT 1 TO THE FRANCHISE AGREEMENT
NONDISCLOSURE AND NON-COMPETITION AGREEMENT

This “Agreement” made as of the ____ day of _____, 20 __, is by and between _____, (“**Franchisee**”) (d/b/a as DuraFleet Franchise) and _____ (“**Individual**”).

WITNESSETH:

WHEREAS, Franchisee is a party to that certain Franchise Agreement dated _____, 20__ (“**Franchise Agreement**”) by and between Franchisee and the DuraFleet Franchising, LLC (“**Franchisor**”); and

WHEREAS, Franchisee desires Individual to have access to and review certain Trade Secrets and other Confidential Information, which are more particularly described below; and

WHEREAS, Franchisee is required by the Franchise Agreement to have Individual execute this Agreement prior to providing Individual access to said Trade Secrets and other Confidential Information; and

WHEREAS, Individual understands the necessity of not disclosing any such information to any other party or using such information to unfairly compete against Franchisor, Franchisee, or any other DuraFleet franchisee.

NOW, THEREFORE, in consideration of the mutual promises and undertakings set forth herein, and intending to be legally bound hereby, the parties hereby mutually agree as follows:

1. Trade Secrets and Confidential Information

Individual understands Franchisee possesses and will possess Trade Secrets and other Confidential Information that are important to its business.

a) For the purposes of this Agreement, a “**Trade Secret**” is information in any form (including, but not limited to, materials and techniques, technical or non-technical data, formulas, patterns, compilations, programs, devices, methods, techniques, drawings, processes, financial data, financial plans, product plans, passwords, lists of actual or potential customers or suppliers) related to or used in DuraFleet Businesses that is not commonly known by or available to the public and that information: (i) derives economic value, actual or potential, from not being generally known to, and not being readily ascertainable by proper means by, other persons who can obtain economic value from its disclosure or use; and (ii) is the subject of efforts that are reasonable under the circumstances to maintain its secrecy.

b) For the purposes of this Agreement “**Confidential Information**” means technical and non-technical information used in or related to DuraFleet Businesses that is not commonly known by or available to the public, including, without limitation, Trade Secrets and information contained in the Confidential Operations Manual and training guides and materials. In addition, any other information identified as confidential when delivered by Franchisee shall be deemed Confidential Information. Confidential Information shall not include, however, any information that: (i) is now or subsequently becomes generally available to the public through no fault of Individual; (ii) Individual can demonstrate was rightfully in its possession, without obligation of nondisclosure, prior to disclosure pursuant to this Agreement; (iii) is independently developed without the use of any Confidential Information; or (iv) is rightfully obtained from a third party who has the right, without obligation of nondisclosure, to transfer or disclose such information.

c) Any information expressly designated by Franchisor or Franchisee as “Trade Secrets” or “Confidential Information” shall be deemed such for all purposes of this Agreement, but the absence of designation shall not relieve Individual of his or her obligations hereunder in respect of information otherwise constituting Trade Secrets or Confidential Information. Individual understands Franchisee’s

providing of access to the Trade Secrets and other Confidential Information creates a relationship of confidence and trust between Individual and Franchisee with respect to the Trade Secrets and other Confidential Information.

2. Confidentiality/Non-Disclosure

a) Individual shall not communicate or divulge to (or use for the benefit of) any other person, firm, association, or corporation, with the sole exception of Franchisee, now or at any time in the future, any Trade Secrets or other Confidential Information. At all times from the date of this Agreement, Individual must take all steps reasonably necessary and/or requested by Franchisor or Franchisee to ensure that the Confidential Information and Trade Secrets are kept confidential pursuant to the terms of this Agreement. Individual must comply with all applicable policies, procedures and practices that Franchisor or Franchisee has established and may establish from time to time with regard to the Confidential Information and Trade Secrets.

b) Individual's obligations under paragraph 2(a) of this Agreement shall continue in effect after termination or expiration of the Franchise Agreement or after termination of Individual's relationship with Franchisee (whichever occurs first), regardless of the reason or reasons for termination, and whether such termination is voluntary or involuntary, and Franchisee is entitled to communicate Individual's obligations under this Agreement to any future customer or employer to the extent deemed necessary by Franchisee for protection of its rights hereunder and regardless of whether Individual or any of its affiliates or assigns becomes an investor, partner, joint venturer, broker, distributor or the like in a DuraFleet Business.

3. Non-Competition

a) During the term of Individual's relationship with Franchisee and for a period of two years after the termination or expiration of the Franchise Agreement or termination of Individual's relationship with Franchisee (whichever occurs first), regardless of the cause of termination, Individual shall not, directly or indirectly, for himself or herself or through, on behalf of or in conjunction with any person or entity, divert or attempt to divert any business or customer of Franchisee for any competitive business purpose, by direct or indirect inducement or otherwise, or do or perform, directly or indirectly, any other act injurious or prejudicial to the goodwill associated with the service mark "DuraFleet" or other trademarks or service marks as Franchisor designates to be used in connection with DuraFleet Businesses or Franchisor's uniform standards, methods, procedures and specifications for the establishment and operation of DuraFleet Businesses.

b) During the term of Individual's relationship with Franchisee, Individual shall refrain from owning, maintaining, advising, operating, engaging in, being employed by, making loans to, investing in, providing any assistance to, or having any interest in (as owner or otherwise) or relationship or association with, any Competitive Business that performs services in the United States, its territories or commonwealths, or any other country, province, state, or geographic area in which Franchisor or its Affiliates have used, sought registration of, or registered the Marks or similar marks or operate or license others the right to operate a business under the Marks or similar marks.

c) Except as otherwise approved in writing by Franchisor, for a period of two years after the termination or expiration of the Franchise Agreement or termination of Individual's relationship with Franchisee (whichever occurs first), Individual (i) shall refrain from owning an interest in, managing, or operating any Competitive Business in the Franchisee's Territory (as defined in the Franchise Agreement), within 25 miles from the perimeter of Franchisee's Territory, and within the territory of any other DuraFleet business, and (ii) shall refrain from performing Competitive Services in the Franchisee's Territory, within 25 miles from the perimeter of the Franchisee's Territory, and within the territory of any other DuraFleet business, directly or indirectly.

d) For purposes of this Agreement, “Competitive Business” means any business that offers or provides (or grants franchises or licenses to others to operate a business that offers or provides) Competitive Services; provided, however, that the term “Competitive Business” shall not apply to (a) any business operated by Individual under a Franchise Agreement with Franchisor, or (b) any business operated by a publicly-held entity in which Individual owns less than a five percent legal or beneficial interest. “Competitive Services” mean services the same as or similar to those provided by DuraFleet Businesses or in which Trade Secrets or other Confidential Information could be used to the disadvantage of Franchisor, any Affiliate or its other franchisees. “Competitive Services” include, without limitation providing premium quality on-site fleet maintenance and repair services to businesses with commercial vehicles ranging from light to heavy duty.

e) During the term of Individual’s relationship with Franchisee and for a period of two years thereafter, Individual shall not, directly or indirectly, solicit or otherwise attempt to induce or influence any employee or other business associate of Franchisee, Franchisor or any other DuraFleet Business to compete against, or terminate or modify his, her or its employment or business relationship with, Franchisee, Franchisor or any other DuraFleet Business.

4. Reasonableness of Restrictions

Individual acknowledges that each of the terms set forth herein, including the restrictive covenants, is fair and reasonable and is reasonably required for the protection of Franchisee, Franchisor, and Franchisor’s Trade Secrets and other Confidential Information, the Franchisor’s business system, network of franchises and trade and service marks, and Individual waives any right to challenge these restrictions as being overly broad, unreasonable or otherwise unenforceable. If, however, a court of competent jurisdiction determines that any such restriction is unreasonable or unenforceable, then Individual shall submit to the reduction of any such activity, time period or geographic restriction necessary to enable the court to enforce such restrictions to the fullest extent permitted under applicable law. It is the desire and intent of the parties that the provisions of this Agreement shall be enforced to the fullest extent permissible under the laws and public policies applied in any jurisdiction where enforcement is sought.

5. Relief for Breaches of Confidentiality, Non-Solicitation and Non-Competition

Individual further acknowledges that an actual or threatened violation of the covenants contained in this Agreement will cause Franchisee and Franchisor immediate and irreparable harm, damage and injury that cannot be fully compensated for by an award of damages or other remedies at law. Accordingly, Franchisee and Franchisor shall be entitled, as a matter of right, to an injunction from any court of competent jurisdiction restraining any further violation by Individual of this Agreement without any requirement to show any actual damage or to post any bond or other security. Such right to an injunction shall be cumulative and in addition to, and not in limitation of, any other rights and remedies that Franchisee and Franchisor may have at law or in equity.

6. Miscellaneous

a) This Agreement constitutes the entire Agreement between the parties with respect to the subject matter hereof. Nothing in the Franchise Agreement or any related agreement is intended to disclaim the representations we made in the franchise disclosure document.

b) Except to the extent this Agreement or any particular dispute is governed by the U.S. Trademark Act of 1946 or other federal law, this Agreement shall be governed by and construed in accordance with the laws of the State of Virginia (without reference to its conflict of laws principles). The Federal Arbitration Act shall govern all matters subject to arbitration. References to any law refer also to any successor laws and to any published regulations for such law as in effect at the relevant time. References to a governmental agency also refer to any regulatory body that succeeds the function of such agency.

c) Any action brought by either party, shall only be brought in the appropriate state or federal court located in or serving Norfolk County, Virginia. The parties waive all questions of personal jurisdiction

or venue for the purposes of carrying out this provision. Claims for injunctive relief may be brought by Franchisor where Franchisee is located. This exclusive choice of jurisdiction and venue provision shall not restrict the ability of the parties to confirm or enforce judgments in any appropriate jurisdiction.

d) Individual agrees if any legal proceedings are brought for the enforcement of this Agreement, in addition to any other relief to which the successful or prevailing party may be entitled, the successful or prevailing party shall be entitled to recover attorney's fees, investigative fees, administrative fees billed by such party's attorneys, court costs and all expenses, including, without limitation, all fees, taxes, costs and expenses incident to arbitration, appellate, and post-judgment proceedings incurred by the successful or prevailing party in that action or proceeding.

e) This Agreement shall be effective as of the date this Agreement is executed and shall be binding upon the successors and assigns of Individual and shall inure to the benefit of Franchisee, its subsidiaries, successors and assigns.

f) The failure of either party to insist upon performance in any one or more instances upon performance of any terms and conditions of this Agreement shall not be construed a waiver of future performance of any such term, covenant or condition of this Agreement and the obligations of either party with respect thereto shall continue in full force and effect.

g) The paragraph headings in this Agreement are included solely for convenience and shall not affect, or be used in connection with, the interpretation of this Agreement.

h) In the event that any part of this Agreement shall be held to be unenforceable or invalid, the remaining parts hereof shall nevertheless continue to be valid and enforceable as though the invalid portions were not a part hereof.

i) This Agreement may be modified or amended only by a written instrument duly executed by Individual, Franchisee and Franchisor.

j) The existence of any claim or cause of action Individual might have against Franchisee or Franchisor will not constitute a defense to the enforcement by Franchisee or Franchisor of this Agreement.

k) Except as otherwise expressly provided in this Agreement, no remedy conferred upon Franchisee or Franchisor pursuant to this Agreement is intended to be exclusive of any other remedy, and each and every such remedy shall be cumulative and shall be in addition to every other remedy given pursuant to this Agreement or now or hereafter existing at law or in equity or by statute or otherwise. No single or partial exercise by any party of any right, power or remedy pursuant to this Agreement shall preclude any other or further exercise thereof.

INDIVIDUAL CERTIFIES THAT HE OR SHE HAS READ THIS AGREEMENT CAREFULLY, AND UNDERSTANDS AND ACCEPTS THE OBLIGATIONS THAT IT IMPOSES WITHOUT RESERVATION. NO PROMISES OR REPRESENTATIONS HAVE BEEN MADE TO SUCH PERSON TO INDUCE THE SIGNING OF THIS AGREEMENT.

THE PARTIES ACKNOWLEDGE THAT THE FRANCHISOR IS AN INTENDED THIRD PARTY BENEFICIARY TO THIS AGREEMENT WITH INDEPENDENT RIGHTS TO ENFORCE THIS AGREEMENT WITHOUT THE COOPERATION OF THE FRANCHISEE. INDIVIDUAL AND FRANCHISEE AGREE THAT THIS AGREEMENT CANNOT BE MODIFIED OR AMENDED WITHOUT THE WRITTEN CONSENT OF THE FRANCHISOR.

IN WITNESS WHEREOF, Franchisee has hereunto caused this Agreement to be executed by its duly authorized officer, and Individual has executed this Agreement, all being done in duplicate originals with one original being delivered to each party as of the day and year first above written.

FRANCHISEE:

By: _____

Its: _____

INDIVIDUAL:

Signature: _____

Name Printed: _____

**EXHIBIT 2 TO THE FRANCHISE AGREEMENT
UNLIMITED GUARANTY AND PERSONAL UNDERTAKING**

THIS UNLIMITED GUARANTY AND PERSONAL UNDERTAKING (this “**Guaranty**”) is executed and delivered to Franchisor on this _____ day of _____, 20____, by each of the undersigned.

Each of the undersigned make the following representations and warranties to Franchisor, and agree to the following:

1. I have read the franchise agreement (“**Franchise Agreement**”) between DuraFleet Franchising, LLC (“**Franchisor**”) and _____ (the “**Franchisee**”) and am familiar with its terms.
2. I own a beneficial interest in the Franchisee, and would be considered an “Owner” within the definition contained in the Franchise Agreement.
3. I understand that, were it not for this Guaranty, Franchisor would not have agreed to enter into the Franchise Agreement with the Franchisee.
4. I will comply with all of the provisions contained in Article 7 of the Franchise Agreement concerning the use of the Confidential Information. I will maintain the confidentiality of all Confidential Information disclosed to me. I agree to use the Confidential Information only for the purposes authorized under the Franchise Agreement. I further agree not to disclose any of the Confidential Information, except **(a)** to the Franchisee’s employees on a need to know basis, **(b)** to the Franchisee’s and my legal and tax professionals to the extent necessary for me to meet my legal obligations, and **(c)** as otherwise may be required by law.
5. I will comply with all of the provisions contained in Articles 18 and 19 of the Franchise Agreement concerning the transfer of the franchise, assignment of my interests in the Franchisee, and Franchisor’s right of first refusal.
6. While I am an “Owner” of the Franchisee and, for a two-year period after I cease to be an Owner (or two years after termination or expiration of the Franchise Agreement, whichever occurs first), I will not:
 - 6.1 solicit or otherwise attempt to induce or influence any customer, employee or other business associate of Franchisor to terminate or modify his, her, or its business relationship with Franchisor or its franchisees or to compete against Franchisor or its franchisees; or
 - 6.3 own, maintain, advise, operate, engage in, be employed by, make loans to, invest in, provide any assistance to, or have any interest in (as owner or otherwise) or relationship or association with, any “Competitive Business” as that term is defined in the Franchise Agreement. This restriction shall apply, while I am an Owner, to any Competitive Business that performs services in the United States, its territories or commonwealths, or any other country, province, state or geographic area in which Franchisor or its Affiliates have used, sought registration of or registered the Marks or similar marks or operate or license others to operate a business under the Marks or similar marks. It will apply for two years after I cease to be an Owner (or two years after termination or expiration of the Franchise Agreement, whichever occurs first) to any Competitive Business that performs services in the Franchisee’s Territory (as defined in the Franchise Agreement), within 25 miles from the perimeter of the Territory, or within the territory of any other DURAFLEET business. The parties acknowledge and agree that Franchisor shall have the right to reduce the scope or duration of this covenant in its sole discretion, and that Franchisee shall comply with the covenant as modified. This two-year restriction will be tolled during any period of my noncompliance.
7. I agree that the provisions contained in Article 23 of the Franchise Agreement will apply to any dispute arising out of or relating to this Guaranty. If Franchisor brings any legal action to enforce its rights under this Guaranty, I will reimburse Franchisor its reasonable attorneys’ fees and costs.
8. I hereby personally and unconditionally guarantee to Franchisor and its successors and assigns the punctual and full payment of all amounts owed by the Franchisee under the Franchise Agreement.
9. I understand and agree that Franchisor need not exhaust its remedies against the Franchisee before

seeking recovery from me under this Guaranty.

10. No modification, change, impairment, or suspension of any of Franchisor's rights or remedies shall in any way affect any of my obligations under this Guaranty. If the Franchisee has pledged other security or if one or more other persons have personally guaranteed performance of the Franchisee's obligations, I agree that Franchisor's release of such security will neither affect my liability under this Guaranty nor be asserted as a defense to enforcement of this Guaranty.

11. I hereby waive: (a) acceptance and notice of acceptance by Franchisor of the foregoing undertakings; (b) notice of demand for payment of any indebtedness or non-performance of any obligations hereby guaranteed; (c) protest and notice of default to any party with respect to the indebtedness or non-performance of any obligations hereby guaranteed; (d) any right I may have to require that an action be brought against Franchisee or any other person as a condition of my liability; and (e) any and all other notices and legal or equitable defenses to which I may be entitled.

12. My liability under this Guaranty shall not be diminished, relieved or otherwise affected by any extension of time, credit or other indulgence which Franchisor may from time to time grant to Franchisee or to any other person including, without limitation, the acceptance of any partial payment or performance, or the compromise or release of any claims, none of which shall in any way modify or amend this Guaranty, which shall be continuing and irrevocable during the term of the Agreement.

13. **I WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING, OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, INVOLVING FRANCHISOR, WHICH ARISES OUT OF OR IS RELATED IN ANY WAY TO THE FRANCHISE AGREEMENT AND/OR THE PERFORMANCE OF ANY PARTY UNDER THE FRANCHISE AGREEMENT.**

14. I understand that Franchisor's rights under this Guaranty shall be in addition to, and not in lieu of, any other rights or remedies available to Franchisor under applicable law.

15. I agree that any notices required to be delivered to me will be deemed delivered at the time delivered by hand; one Business Day after electronically confirmed transmission by facsimile or other electronic system; one Business Day after delivery by Express Mail or other recognized, reputable overnight courier; or three Business Days after placement in the United States Mail by Registered or Certified Mail, Return Receipt Requested, postage prepaid and addressed to the address identified on the signature line below. I may change this address only by delivering to Franchisor written notice of the change.

16. If more than one person has personally guaranteed Franchisee's performance under the Franchise Agreement, my liability with such person shall be joint and several.

17. This Guaranty shall be binding on me and my heirs, executors, administrators, and assigns and shall inure to the benefit of Franchisor and its successors, endorsees, transferees and assigns. Without limiting any other provision hereof, I warrant and agree that my death shall not serve as a revocation of or otherwise affect the guaranty made hereunder and that my estate and heirs shall continue to be liable hereunder with respect to any obligations guaranteed hereunder.

18. The validity, interpretation and enforcement of this Guaranty and any dispute arising out of the relationship between Guarantor and Franchisor, whether in contract, tort, equity or otherwise, shall be governed by the internal laws of the State of Virginia (without giving effect to principles of conflicts of law).

19. I irrevocably consent and submit to the personal jurisdiction of the federal and state courts serving the judicial district in which Franchisor's principal headquarters are located at the time legal action is commenced (currently Norfolk County, Virginia) and waive any objection based on venue or forum non convenience with respect to any action instituted therein arising under this Guaranty.

IN WITNESS WHEREOF, this Guaranty has been entered into the day and year first before written.

GUARANTOR

Personally, and Individually (Printed Name)

Personally, and Individually (Signature)

HOME ADDRESS (USE FOR NOTICES)

TELEPHONE NO.: _____

PERCENTAGE OF OWNERSHIP

IN FRANCHISEE: _____%

GUARANTOR

Personally and Individually (Printed Name)

Personally and Individually (Signature)

HOME ADDRESS (USE FOR NOTICES)

TELEPHONE NO.: _____

PERCENTAGE OF OWNERSHIP

IN FRANCHISEE: _____%

**EXHIBIT 3 TO THE FRANCHISE AGREEMENT
HOLDERS OF LEGAL OR BENEFICIAL INTEREST
IN FRANCHISEE; GOVERNING PERSONS**

If the Franchisee operates the business other than as a sole proprietorship, please complete the following:

(a) The following are the “Owners” of Franchisee:

Name	Home Address	Telephone Number	Email Address	% of Ownership

(b) The following individuals are the Franchisee’s governing persons:

Name	Home Address	Telephone Number	Email Address	Title

EXHIBIT 4 TO THE FRANCHISE AGREEMENT

ELECTRONIC FUNDS TRANSFER AUTHORIZATION TO HONOR CHARGES DRAWN BY AND PAYABLE TO DURAFLEET FRANCHISING, LLC ("PAYEE")

The undersigned Depositor hereby authorizes and requests the Depository designated below to honor and to charge to the following designated account, checks, and electronic debits (collectively, "debits") drawn on such account which are payable to the above named Payee. It is agreed that Depository's rights with respect to each such debit shall be the same as if it were a check drawn and signed by Depositor. It is further agreed that if any such debt is not honored, whether with or without cause and whether intentionally or inadvertently, Depository shall be under no liability whatsoever. This authorization shall continue in force until Depository and Payee have received at least 30 days written notification from Depositor of its termination.

The Depositor agrees with respect to any action taken pursuant to the above authorization:

- 1) To indemnify the Depository and hold it harmless from any loss it may suffer resulting from or in connection with any debit, including, without limitation, execution and issuance of any check, draft or order, whether or not genuine, purporting to be authorized or executed by the Payee and received by the Depository in the regular course of business for the purpose of payment, including any costs or expenses reasonably incurred in connection therewith.
- 2) To indemnify Payee and the Depository for any loss arising in the event that any such debit shall be dishonored, whether with or without cause and whether intentionally or inadvertently.
- 3) To defend at Depositor's own cost and expense any action which might be brought by a depositor or any other persons because of any actions taken by the Depository or Payee pursuant to the foregoing request and authorization, or in any manner arising by reason of the Depository's or Payee's participation therein.

Name of Depository (Bank Name): _____ Bank Account Name: _____

Bank Acct #: _____ Routing # _____

(Please attach one voided check for the above account)

Franchise Location Name: _____

By: _____

Title of Authorized Representative (Depositor): _____

Date: _____

DURAFLEET FRANCHISING, LLC

EXHIBIT 5 TO FRANCHISE AGREEMENT

DURAFLEET

MARYLAND AMENDMENT TO FRANCHISE AGREEMENT

For purposes of complying with the requirements of Maryland law, including the Maryland Franchise Registration and Disclosure Law, MD. CODE ANN., Bus. Reg. §§ 14-201 – 14-233 (2004 Repl. Vol.) (the “Maryland Franchise Law”), DuraFleet Franchising, LLC (“Franchisor”) and _____ (“Franchisee”), hereby amend the Franchise Agreement between them dated _____ (the “Agreement”) as follows:

1. Section 14-226 of the Maryland Franchise Law prohibits a franchisor from requiring a prospective franchisee to assent to any release, estoppel or waiver of liability as a condition of purchasing a franchise. To the extent that the Franchise Agreement requires Franchisee to disclaim the occurrence and/or acknowledge the non-occurrence of acts that would constitute a violation of the Maryland Franchise Law in order to purchase your franchise, the Agreement is amended to reflect that such representations are not intended to nor shall they act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Law.

2. Pursuant to COMAR 02.02.08.16L, the Agreement is amended to reflect that:

(a) Any release required as part of the Agreement or as a condition of the sale, renewal, or assignment, or transfer of the franchise shall not apply to any liability under the Maryland Franchise Law.

(b) Any claims arising under the Maryland Franchise Law must be brought within three (3) years after the grant of the franchise.

(c) Any provision in the Agreement which requires litigation to be conducted in a forum other than the State of Maryland will not limit any rights Franchisee may have under § 14-216(c)(25) of the Maryland Franchise Law to bring suit in the State of Maryland.

3. Each provision of this Amendment shall be effective only to the extent that the jurisdictional requirements of Maryland law applicable to the provisions are met independent of this Amendment. This Amendment shall have no force or effect if such jurisdictional requirements are not met.

4. All other provisions of the Agreement are hereby ratified and confirmed.

IN WITNESS WHEREOF, each of the parties hereto has caused this Agreement to be executed by its duly authorized representative as of the date indicated below.

FRANCHISOR:
DuraFleet Franchising, LLC

FRANCHISEE:

By: _____
Patrick Gaven, Chief Executive Officer

By: _____
Its: _____

DURAFLEET

NEW YORK AMENDMENT TO FRANCHISE AGREEMENT

For purposes of complying with the requirements of New York Law, including the New York General Business Law, Article 33, §§ 680 – 695 (1989) (the “New York Law”), DuraFleet Franchising, LLC (“Franchisor”) and _____ (“Franchisee”), hereby amend the Franchise Agreement between them dated _____ (the “Agreement”) as follows:

1. To the extent that the Agreement requires Franchisee to sign a release or to acknowledge facts that would negate or remove from judicial review any statement, misrepresentation or action that would violate the New York Law or a rule or order promulgated thereunder, such release or acknowledgment of fact shall be void with respect to claims arising under the New York Law. It is the intent of this provision that non-waiver provisions of the Sections 687.4 and 687.5 of the New York Law be satisfied.

2. Each provision of this Amendment shall be effective only to the extent that the jurisdictional requirements of New York Law applicable to the provisions are met independent of this Amendment. This Amendment shall have no force or effect if such jurisdictional requirements are not met.

3. As to any state law described in this Amendment that declares void or unenforceable any provision contained in the Agreement, Franchisor reserves the right to challenge the enforceability of the state law.

4. All other provisions of the Agreement are hereby ratified and confirmed.

IN WITNESS WHEREOF, each of the parties hereto has caused this Agreement to be executed by its duly authorized representative as of the date indicated below.

FRANCHISOR:

DuraFleet Franchising, LLC

FRANCHISEE:

By: _____
Patrick Gaven, Chief Executive Officer

By: _____
Its: _____

VIRGINIA AMENDMENT TO THE FRANCHISE AGREEMENT

This Amendment to the Franchise Agreement (“**Amendment**”) is agreed to this ____ day of _____, 20____, is by and between DuraFleet Franchising, LLC (“**Franchisor**”) and _____ (“**Franchisee**”).

1. Under Section 13.1-564 of the Virginia Retail Franchising Act, (the “**Act**”), it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any ground for default or termination stated in the Franchise Agreement does not constitute “reasonable cause”, as that term may be defined in the Virginia Retail Franchising Act or the laws of Virginia, that provision may not be enforceable.

2. Each provision of this Amendment shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Act are met independently without reference to this Amendment.

IN WITNESS WHEREOF, the parties have executed this Amendment on the date first shown above.

FRANCHISOR:

DuraFleet Franchising, LLC

FRANCHISEE:

By: _____
Patrick Gaven, Chief Executive Officer

By: _____
Its: _____

EXHIBIT 6 TERRITORY DESCRIPTION AND MULTI-TERRITORY SCHEDULE

The Territory or Territories granted are described as follows:

The second and subsequent Territories must be developed, opened, and fully operational, according to Section 5 of the Franchise Agreement, as follows:

Territory	Opening Date
2	
3	
4	
5	
6	
7	
8	
9	
10	

EXHIBIT D TO DISCLOSURE DOCUMENT
TELEPHONE NUMBER AND WEBSITE
URL ASSIGNMENT AGREEMENT

THIS TELEPHONE NUMBER AND WEBSITE URL ASSIGNMENT AGREEMENT is made this ____ day of 20____, between DuraFleet Franchising, LLC d/b/a DuraFleet, ("**we**," "**us**", or "**our**") and the franchisee named below ("**you**" or "**your**").

BACKGROUND

A. The parties are entering into one or more DuraFleet Franchise Agreements.

B. As a condition to signing the Franchise Agreement(s), we have required that you assign all of your right, title and interest in the telephone numbers and website URLs relating to the DuraFleet Franchise(s) to us upon the expiration or termination of any of the Franchise Agreements.

The parties agree as follows:

TERMS

1. **Assignment.** In order to secure continuity and stability of our operation of the DuraFleet System, immediately upon the expiration or termination of any of your DuraFleet Franchise Agreement(s), this Agreement constitutes your automatic assignment to us all of your right, title and interest in and to certain telephone numbers, telephone listings, and website URLs pursuant to the expired or terminated DuraFleet Franchise Agreement(s) without further action on your part. Your "website URLs" refers to any internet domain names you register, adopt, or use to promote your DuraFleet franchise, including any URLs listed on Exhibit A here.

2. **Assumption.** We, in consideration of the transfer of telephone numbers and website URLs, assume, as of this date, all future obligations of the present subscriber for the telephone numbers and website URLs.

3. **Your Representation and Warranties.** You represent, warrant and covenant to us that:

(a) As of the effective date of the Assignment, all of your obligations and indebtedness for telephone and URL hosting services must be paid and current.

(b) As of the date of this Agreement, you have full power and legal right to enter into, sign, deliver and perform this Agreement.

(c) This Agreement is your legal and binding obligation enforceable in accordance with its terms.

(d) The signing, delivery and performance of this Assignment does not conflict with, violate, breach or constitute a default under any contract, agreement or instrument to which you are a party or by which you are bound, and no consent of nor approval by any third party is required.

(e) You have the specific power to assign and transfer your right, title and interest in your telephone numbers and website URLs and you have obtained all necessary consents to this Assignment.

4. **Further Actions.** You agree to take any other steps and execute any other documents required by the telephone service provider and domain name hosting company to make the assignments contemplated by this Agreement.

5. **Miscellaneous.** The validity, construction, and performance of this Assignment is governed by the laws of the State of Virginia. All agreements, covenants, representations and warranties made in this Agreement survive the signing of this Agreement. All our rights inure to our benefit and to the benefit of our successors and assigns.

FRANCHISOR:
DuraFleet Franchising, LLC

FRANCHISEE:

By: _____
Patrick Gaven, Chief Executive Officer

By: _____
Its: _____

EXHIBIT E
TO THE DISCLOSURE DOCUMENT
TABLE OF CONTENTS
OF CONFIDENTIAL OPERATIONS MANUAL

DURAFLEET
FRANCHISE OPERATIONS MANUAL
TABLE OF CONTENTS
206 Pages

Preface for Manual (9 Pages)

The Manual Organization (P-1)

The Purpose of this Manual (P-2)

The Importance of Confidentiality (P-3)

Keeping the Operations Manual Current (P-4)

Submitting Suggestions to DuraFleet Home Office (P-5)

Requesting a Variance (P-6)

The Manual as an Extension of the Legal Documents (P-7)

Manual Disclaimer (P-8)

A. INTRODUCTION (14 Pages)

Mission Statement (A-1)

DuraFleet Core Values (A-2)

Welcome Letter (A-3)

History of DuraFleet (A-4)

Services Provided to the DuraFleet Franchisee (A-5)

Responsibilities of the DuraFleet Franchisee and Staff (A-7)

Communication with the Home Office (A-9)

Visits from the Home Office (A-10)

Operational Audit Action Plan

Paying Other Fees (A-11)

B. PRE-OPENING PROCEDURES (27 Pages)

Introduction (B-1)

Pre-Opening Timeline & Checklist (B-2)

Establishment of Business Form and Operation (B-4)

Market Analysis (B-5)

Understanding Your Market
Surveying the Market and Competition

Setting Up Your Office/Garage or Shop Facility (B-7)

Space Requirements
Setting up the Garage or Shop Facility (e.g., equipment, technology, etc.)

Vehicle Specifications (B-13)

Required List of Equipment (B-14)

Initial Inventory and Required Minimum Purchases (B-15)

Contracting with Required Utilities and Services (B-16)

Obtaining Required Licenses and Permits (B-18)

Setting Up Bank Accounts (B-20)

Procuring Required Insurance Policies (B-21)

Meeting Your Tax Obligations (B-23)

Conducting a Grand Opening (B-25)

C. PEOPLE DEVELOPMENT (59 Pages)

Introduction (C-1)

EEOC Guidelines in Hiring Employees (C-2)

Wage and Labor Laws (C-6)

Immigration Reform Act (C-9)

I-9 Form Requirement

Working with Independent Contractors (C-11)

C. PEOPLE DEVELOPMENT (continued)

Profile of the Ideal DuraFleet Employee (C-14)

Job Descriptions (C-17)

- Manager/Franchisee
- Mechanic
- Assistant Mechanic

Recruiting Employees (C-23)

- Getting the Word Out
- Testing/Screening Procedures
- Reference Check Procedures
- Background Check Procedures

The Interview Process (C-25)

- Sample Interview Questions
- Completing the Interview Report

Hiring on a Trial Period (C-37)

Training Employees (C-38)

- Orientating New Employees
- Initial Training of New Employees
- Certifications (ASE, Professional, Master)
- Ongoing Training Process

Personnel Policies (C-42)

Managing Team Members (C-45)

- Motivation
- Team Meetings

Time-Tracking Procedures (C-47)

Uniform and Dress Code (C-48)

Conducting Performance Evaluations (C-50)

Progressive Discipline Procedures (C-54)

Separation/Termination Procedures (C-57)

D. MANAGING A DURAFLEET BUSINESS (27 Pages)

Introduction (D-1)

Hours of Operation (D-2)

Daily Procedures (D-3)

Daily Duties (Opening, Closing, Ongoing)

Customer Service Procedures (D-5)

Customer Service Philosophy
Customer Feedback
Handling Customer Complaints
Warranty

Scheduling Service Calls (D-8)

Incoming Calls for Service
Dispatch Procedures
After-Hours Procedures
Managing Workflow
Setting & Confirming Appointments
Setting Up Preventive Maintenance Visits
Updating Customer Status

Invoicing Procedures (D-11)

Collecting Payment at the Job Site
Sending Invoices
Receiving Payments
Collection Procedures

Inventory Management (D-14)

Product Ordering Procedures
Ordering from Approved Suppliers
Changing Approved Suppliers
Product Receiving Procedures

Reporting Reports and Analysis (D-18)

Reports to Run (Daily Business Review)
Key Metrics/Key Performance Indicators

Franchise Reporting Requirements (D-21)

Paying Royalty
Advertising Contributions
Required Weekly Reports
Financial Statements

D. MANAGING A DURAFLEET BUSINESS (continued)

Required Vehicle Maintenance (D-23)

- Daily Cleaning and Maintenance
- Weekly Cleaning and Maintenance
- Monthly Cleaning and Maintenance

Required Equipment Maintenance (D-25)

- Daily Cleaning and Maintenance
- Weekly Cleaning and Maintenance
- Monthly Cleaning and Maintenance
- Troubleshooting

E. SALES PROCEDURES (23 Pages)

Introduction (E-1)

Proper Handling of Incoming Calls (E-2)

- Proper Greeting
- Phone Etiquette

Preparing for Sales Activities (E-5)

- Targeting Prospects
- Understanding Your Competition
- Understanding DuraFleet Competitive Advantages

The DuraFleet Sales Presentation (E-8)

- Assessing Needs
- Detailing Solutions
- Suggestive Selling
- Warranty
- Features, Advantages, and Benefits of DuraFleet

The DuraFleet Commercial/Fleet Program Sales Presentation (E-13)

- Assessing Needs
- Detailing Solutions
- Suggestive Selling
- Features, Advantages, and Benefits of DuraFleet

DuraFleet Estimating Process (E-16)

- Request for Estimate Submitted by Client
- Calculating Prices and Developing the Proposal
- Handling Pricing Objections

E. SALES PROCEDURES (continued)

Closing the Sale (E-18)

- Asking for the Job
- Handling Objections
- Discussing Alternatives
- Completing Contracts Properly

Prospect Management (E-20)

- Follow-Up Procedures
- Generating Prospect Management Reports

Looking for Referral Business Opportunities (E-22)

F. SERVICE PROCEDURES (23 Pages)

Introduction to the DuraFleet Service Process (F-1)

DuraFleet Service Offering (F-2)

- Bus Repair
- DOT Inspection
- Fleet Services
- General Diesel Truck Repair
- Heavy Equipment Repair
- Mobile Truck Repair
- Preventive Maintenance
- Roadside Assistance
- RV Repair
- Trailer Repair
- Welding & Fabrication

Pre-Service Steps (F-4)

- Arriving at the Jobsite (Parking Vehicle and Staging Equipment)
- Assessing the Requirements of the Service
- Required Equipment for Service
- Required Tools for Service
- Prepping the Vehicle/Equipment for Service

Performing Service (F-8)

Troubleshooting (F-13)

Non-Typical Service Situations (F-14)

Completing the Invoice (F-15)

F. SERVICE PROCEDURES (continued)

- Accepting/Processing Payment

Cleaning Up the Job Site (F-17)

Performing the Post-Job Inspection with the Customer (F-18)

Disposal of Parts and Waste (F-19)

Safety Procedures (F-20)

- Safety Issues
- Equipment Safety
- Jobsite Safety
- Driving Safety
- Safety Data Sheets (SDS)

G. MARKETING (24 Pages)

Introduction (G-1)

Developing a Marketing Plan (G-2)

Promoting DuraFleet in Your Area (G-5)

- Use of Media (Print, Digital/Social Media)
- Using Referrals to Build Business
- Networking through Local Professional Organizations

Guidelines for Using DuraFleet Marks (G-14)

Signage and Logo Specifications (G-15)

- Vehicle Signage

Required Advertising Expenditures (G-17)

- System-wide Advertising Contribution
- Local Advertising Requirement
- Grand Opening Advertising Requirement

Public Relations (G-19)

Community Involvement (G-21)

Obtaining Advertising Approval (G-23)

EXHIBIT F
TO THE DISCLOSURE DOCUMENT
FINANCIAL STATEMENTS

DuraFleet Franchising LLC

Financial Statements

*As of December 31, 2025 and for the period from
inception (January 22, 2025) through December 31, 2025*

DuraFleet Franchising LLC

Financial Statements

As of December 31, 2025 and for the period from
inception (January 22, 2025) through December 31, 2025

Table of Contents

Independent Auditor's Report.....	3
Financial Statements	
Balance Sheet.....	5
Statement of Operations.....	6
Statement of Changes in Member's Equity.....	7
Statement of Cash Flows.....	8
Notes to Financial Statements.....	9



Dallas Office
2425 N Central Expy.
Suite 200
Richardson, TX 75080
Phone 972 238 5900
Fax 972 692 5357

www.agllp-cpa.com

Independent Auditor's Report

To the Member
DuraFleet Franchising LLC
Chesapeake, Virginia

Report on the Financial Statements

Opinion

We have audited the financial statements of DuraFleet Franchising LLC (the "Company"), which comprise the balance sheet as of December 31, 2025, and the statements of operations, changes in member's equity and cash flows for the period from inception (January 22, 2025) through December 31, 2025 and related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2025, and the results of its operations, changes in member's equity and its cash flows for the period from inception (January 22, 2025) through December 31, 2025 in conformity with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that is free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year from the date the financial statements are issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users made on the basis of this financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used, and the reasonableness of, significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

A+G LLP

Dallas, Texas
April 30, 2026

Balance Sheet

As of December 31,

2025**Assets**

Current assets:

Cash and cash equivalents	\$	24,087
Accounts receivable, net		114,600
Unbilled revenue		49,590
Prepaid expenses		2,100
Deferred costs		20,732
Total current assets		211,109

Deferred costs, net 184,990

Total assets \$ 396,099

Liabilities and Member's Equity

Current liabilities:

Accrued expenses	\$	112,400
Deferred revenue		36,842
Total current liabilities		149,242

Long-term liabilities:

Deferred revenue, net 239,490

Member's equity 7,367

Total liabilities and member's equity \$ 396,099

Statement of Operations

For the period from inception (January 22, 2025)
through December 31,

2025

Revenues:

Franchise fee revenue	\$ 2,168
Total revenues	2,168

General and administrative expenses:

Advertising and marketing	61,185
Commissions	1,678
Professional fees	187,699
Other general and administrative expenses	13,213
Total general and administrative expenses	263,775

Net loss	\$ (261,607)
-----------------	---------------------

Statement of Changes in Member's Equity

	2025
Balance at January 22, 2025 (inception)	\$ -
Net loss	(261,607)
Contributions from member	268,974
Balance at December 31, 2025	\$ 7,367

Statement of Cash Flows

For the period from inception (January 22, 2025)
through December 31,

2025**Operating Activities**

Net loss	\$ (261,607)
Changes in operating assets and liabilities:	
Accounts receivable	(114,600)
Unbilled revenue	(49,590)
Prepaid expenses	(2,100)
Deferred costs	(205,722)
Accrued expenses	112,400
Deferred revenue	276,332
Net cash used by operating activities	(244,887)

Investing Activities

Net cash used by investing activities

-

Financing Activities

Contributions from member	268,974
Net cash provided by financing activities	268,974

Net increase in cash and cash equivalents 24,087

Cash and cash equivalents, beginning of period -

Cash and cash equivalents, end of period \$ 24,087

NOTES TO FINANCIAL STATEMENTS

1. Organization and Operations**Description of Business**

DuraFleet Franchising LLC, a Virginia limited liability company, was formed on January 22, 2025 ("Inception"). References in the financial statement footnotes to "Company", "we", "us" and "our" refer to the business of DuraFleet Franchising LLC, which is a wholly owned subsidiary of Premier Fleet Services, LLC ("PFS", the "Member", or the "Parent").

The Company is a limited liability company, and therefore, the member is not liable for the debts, obligations or other liabilities of the Company, whether arising in contract, tort or otherwise, unless the member has signed a specific guarantee.

The Company was formed for the purpose of granting franchises the right to operate a business providing premium quality on-site fleet maintenance and repair services to businesses with commercial vehicles ranging from light to heavy duty (the "Franchised Business") under the trade name "DuraFleet".

Premier Fleet Services, LLC ("PFS"), our member, owns the trademarks and other intellectual property related to the DuraFleet franchise system. PFS has licensed the trademarks and other intellectual property to the Company under a license agreement, which remains in effect until terminated by the mutual agreement of the Company and PFS (the "License"). The License grants the Company the right to use these trademarks and other intellectual property to sublicense them to franchisees of the Company.

As of December 31, 2025, there were 0 franchised outlets, and 1 affiliate-owned outlet in operation.

Going Concern

The accompanying financial statements has been prepared on a going concern basis, which contemplates the realization of assets and the satisfaction of liabilities in the normal course of business. The Company is in the start-up phase of its business plan and has sustained losses from operations for the period from Inception through December 31, 2025 and may be dependent upon additional funding from its member. These factors raise substantial doubt about the Company's ability to continue as a going concern.

The Company's member has committed to providing the necessary funding to ensure the Company has sufficient liquidity to satisfy its obligations for at least twelve months following the issuance of the financial statements.

After considering the financial wherewithal of its member to provide financial support to the Company to ensure the continued financial viability of the Company for at least twelve months following the issuance of the financial statements, management concluded that substantial doubt about the Company's ability to continue as a going concern has been alleviated. Accordingly, the financial statements do not include any adjustments that would be required were the Company not be able to continue as a going concern.

2. Significant Accounting Policies**Basis of Accounting**

The Company uses the accrual basis of accounting in accordance with accounting principles generally accepted in the United States ("U.S. GAAP"). Under this method, revenue is recognized when earned and expenses are recognized as incurred.

Use of Estimates

The preparation of the financial statements and accompanying notes in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reported period. Estimates are used for the following, among others: revenue recognition, allowance for credit losses, deferred costs and deferred revenue. Actual results could differ from those estimates.

NOTES TO FINANCIAL STATEMENTS

2. Significant Accounting Policies (continued)**Cash and Cash Equivalents**

For purposes of reporting cash flows, all highly liquid investments with a maturity of three months or less are considered cash equivalents.

Fair Value Measurements

Fair value is defined as the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Company's financial instruments consist of cash and cash equivalents, accounts receivable, unbilled revenue, prepaid expenses and accrued expenses. The carrying values of cash and cash equivalents, accounts receivable, unbilled revenue, prepaid expenses and accrued expenses are considered to be representative of their respective fair values due to the short-term nature of these instruments.

Assets and liabilities that are carried at fair value are classified and disclosed in one of the following three categories:

Level 1: Quoted market prices in active markets for identical assets and liabilities.

Level 2: Observable market-based inputs or unobservable inputs that are corroborated by market data.

Level 3: Unobservable inputs that are not corroborated by market data.

Accounts Receivable

Accounts receivable consists of franchise fees due from franchisees and are stated at the amount the Company expects to collect. The Company maintains an allowance for credit losses for estimated losses resulting from the inability of its customers to make required payments. Management considers the following factors when determining the collectability of specific customer accounts: customer credit worthiness, past transaction history with the customer, current economic industry trends, and changes in customer payment terms. Past due balance over 90 days and other higher risk amounts are reviewed individually for collectability. If the financial condition of the Company's customers were to deteriorate, adversely affecting their ability to make payments, additional allowances would be required. Based on management's assessment, the Company provides for estimated uncollectible amounts through a charge to earnings and a credit to an allowance. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the allowance for credit losses.

Deferred costs

The Company capitalizes incremental contract costs associated with obtaining franchise contracts which principally consist commissions that would not have been incurred had the franchise sale not occurred. These balances are reported as deferred costs on the balance sheet and are amortized over the term of the related franchise agreements. Amortization is included as commission expense in the statement of operations.

Revenue Recognition**Franchise fee revenue**

The Company recognizes revenue in accordance with Financial Accounting Standards Board ("FASB") ASC 606-10-25, *Revenue from Contracts with Customers*. In January 2021, the FASB issued ASU 2021-02, "Franchisors – Revenue from Contracts with Customers (Subtopic 952-606): Practical Expedient." ASU 2021-02 provides a practical expedient that simplifies the application of ASC 606 about identifying performance obligations and permits franchisors that are not public entities to account for pre-opening services listed within the guidance as distinct from the franchise license. The Company has adopted ASU 2021-02 and implemented the guidance on its revenue recognition policy.

NOTES TO FINANCIAL STATEMENTS

2. Significant Accounting Policies (continued)**Revenue Recognition (continued)****Franchise fee revenue**

The Company sells individual franchises. The franchise agreements typically require the franchisee to pay an initial, non-refundable fee prior to opening the respective location(s), continuing royalty and other fees on a monthly basis. A franchise agreement establishes a Franchise Business developed in one defined geographic area and provides for a ten-year initial term with the option to renew for three additional five-year terms. Subject to the Company's approval, a franchisee may generally renew the franchise agreement upon its expiration. If approved, a franchisee may transfer a franchise to a new or existing franchisee. The new franchisee will then sign a new franchise agreement and is required to pay for a transfer and training fee.

Under the terms of our franchise agreements, the Company typically promises to provide franchise rights, pre-opening services such as training and ongoing services. The Company considers certain pre-opening activities and the franchise rights and related ongoing services to represent two separate performance obligations. The total consideration in the contract, including the separately billed initial training fee and the initial franchise fee, is allocated to the two separate performance obligations using a residual approach. The Company has estimated the value of performance obligations related to certain pre-opening activities deemed to be distinct based on cost plus an applicable margin, and assigned the remaining amount of the initial franchise fee to the franchise rights and ongoing services. Revenue allocated to preopening activities is recognized when (or as) these services are performed, no later than the opening date. Revenue allocated to franchise rights and ongoing services is recognized on a straight-line basis over the contractual term of the franchise agreement as this ensures that revenue recognition aligns with the customer's access to the franchise right. Renewal fees are recognized over the renewal term of the respective franchise from the start of the renewal period. Transfer fees are recognized over the contractual term of the franchise agreement.

Income Taxes

The Company is treated as a S corporation for tax purposes and, as such, is not liable for federal or state income tax. As a single-member limited liability company, and therefore a disregarded entity for income tax purposes, the Company's assets, liabilities, and items of income, deduction and credit are combined with and included in the income tax return of the Member. Accordingly, the accompanying financial statements do not include a provision or liability for federal or state income taxes. The Company recognizes income tax related interest and penalties in interest expense and other general and administrative expenses, respectively.

The Company's sole member, PFS, files income tax returns in the U.S. federal jurisdiction and the state jurisdictions in which the Company operates. The Company is subject to routine audits by taxing jurisdictions from inception, January 22, 2025, however, there are currently no audits for any tax periods in progress.

In accordance with FASB ASC 740-10, *Income Taxes*, the Company is required to disclose uncertain tax positions. Income tax benefits are recognized for income tax positions taken or expected to be taken in a tax return, only when it is determined that the income tax position will more-likely-than-not be sustained upon examination by taxing authorities. The Company has analyzed tax positions taken for filing with the Internal Revenue Service and all state jurisdictions where it operates. The Company believes that income tax filing positions will be sustained upon examination and does not anticipate any adjustments that would result in a material adverse effect on the Company's financial condition, results of operations or cash flows. Accordingly, the Company has not recorded any reserves, or related accruals for interest and penalties for uncertain income tax positions at December 31, 2025.

NOTES TO FINANCIAL STATEMENTS

2. Significant Accounting Policies (continued)**Recent Accounting Pronouncements**

In July 2025, the FASB issued ASU No. 2025-05, "Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses for Accounts Receivable and Contract Assets." This accounting standard amends ASC 326-20 to provide a practical expedient (for all entities) and an accounting policy election that (available to all entities other than public business entities) related to the estimation of expected credit losses for current accounts receivable and current contract assets that arise from transactions accounted for under ASC 606. ASU No. 2025-05 will be effective for fiscal years, and interim periods within those years, beginning after December 15, 2025. Early adoption is permitted, with prospective application. The Company is currently evaluating the impact of adopting ASU No. 2025-05 on its financial statements.

We reviewed other significant newly-issued accounting pronouncements and concluded that they either are not applicable to our operations or that no material effect is expected on our financial statements as a result of future adoption.

Subsequent Events

In accordance with FASB ASC 855, Subsequent Events, the Company has evaluated subsequent events through April 30, 2026, the date on which these financial statements were available to be issued. There were no material subsequent events that required recognition or additional disclosure in the financial statements.

3. Certain Significant Risks and Uncertainties

The Company maintains its cash in a bank deposit account that at times may exceed federally insured limits. The Company has not experienced any losses in such accounts and believes it is not exposed to any significant risk on cash or cash equivalents. The Company maintains its deposits in one financial institution.

4. Revenue and Related Contract Balances**Disaggregation of Revenue**

The following table disaggregates revenue by source for the period from Inception through December 31, 2025:

	<u>2025</u>
Over time:	
Franchise fee revenue	\$ 2,168
Total revenues	<u>\$ 2,168</u>

Contract Assets

Contract assets consist of unbilled revenue. Unbilled revenue consists of initial franchise fees from franchisees for which a billing has not occurred.

Contract Costs

Contract costs consist of deferred costs resulting from commissions incurred when the franchise rights are sold to franchisees. The Company classifies these contract assets as deferred costs on the balance sheet. The following table reflects the change in contract assets for the period from Inception through December 31, 2025:

	<u>2025</u>
Deferred costs – beginning of period	\$ -
Expense recognized during the period	(1,678)
New deferrals	207,400
Deferred costs – end of period	<u>\$ 205,722</u>

NOTES TO FINANCIAL STATEMENTS

4. Revenue and Related Contract Balances (continued)**Contract Costs (continued)**

The following table illustrates estimated expenses expected to be recognized over the remaining term of the associated franchise agreements as of December 31, 2025:

2026	\$	20,732
2027		20,732
2028		20,732
2029		20,732
2030		20,732
Thereafter		102,062
Total	\$	<u>205,722</u>

Contract Liabilities

Contract liabilities consist of deferred revenue resulting from initial franchise fees. The Company classifies these contract liabilities as deferred revenue on the balance sheet. The following table reflects the change in contract liabilities for the period from Inception through December 31, 2025:

	2025
Deferred revenue – beginning of period	\$ -
Revenue recognized during the period	(2,168)
New deferrals	268,500
Other changes in deferred revenue	10,000
Deferred revenue – end of period	<u>\$ 276,332</u>

The following table illustrates estimated revenues expected to be recognized in the future related to performance obligations that are unsatisfied (or partially unsatisfied) as of December 31, 2025:

2026	\$	36,842
2027		26,842
2028		26,842
2029		26,842
2030		26,842
Thereafter		132,122
Total	\$	<u>276,332</u>

5. Accounts Receivable

Accounts receivable consisted of the following at December 31:

	2025
Accounts receivable	\$ 114,600
Less: allowance for credit losses	-
Accounts receivable, net	<u>\$ 114,600</u>

For the period from Inception through December 31, 2025, the Company recognized \$0 credit loss expense related to accounts receivable.

NOTES TO FINANCIAL STATEMENTS

6. Commitments and Contingencies

Litigation

The Company may be party to various claims, legal actions and complaints arising in the ordinary course of business. In the opinion of the management, all matters are of such nature, or involve such amounts, that unfavorable disposition, if any, would not have a material effect on the financial position of the Company.

**EXHIBIT G TO
THE DISCLOSURE DOCUMENT
LIST OF CURRENT FRANCHISEES
AND LIST OF FRANCHISEES WHO HAVE LEFT THE SYSTEM**

List of Current Franchisees as of December 31, 2025

None.

Franchise Agreement Signed But Outlet Not Yet Open as of December 31, 2025

Franchisee	City	ST	Telephone No.
Josh Dorsey	Raleigh	NC	614-563-2201
Nick Pino	Philadelphia	PA	516-672-6740
Chris Newman	Philadelphia	PA	215-584-7706

Franchisees Who Had An Outlet Terminated, Cancelled, Not Renewed or Otherwise Ceased To Do Business

The following is a list of the names, city and state, and current business telephone number, or if unknown, the last known home telephone number of every franchisee who had an outlet terminated, cancelled, not renewed or otherwise ceased to do business under the Franchise Agreement during the most recently completed fiscal year ending December 31, 2025, or who had not communicated with us within ten weeks of the date of the disclosure document issuance date.

Transfer of Interest:

Franchisee	City	State	Telephone or E-Mail

Terminations:

Franchisee	City	State	Telephone or E-Mail

Ceased Operations/ Other:

Franchisee	City	State	Telephone or E-Mail

EXHIBIT H
TO THE DISCLOSURE DOCUMENT
FRANCHISEE DISCLOSURE QUESTIONNAIRE

FRANCHISE DISCLOSURE QUESTIONNAIRE

As you know, DuraFleet Franchising, LLC and you are preparing to enter into a Franchise Agreement for the operation of a Franchised Business. In this Franchisee Disclosure Questionnaire, DuraFleet Franchising, LLC will be referred to as “we” or “us.” The purpose of this Questionnaire is to determine whether any statements or promises were made to you that we did not authorize and that may be untrue, inaccurate or misleading. Please review each of the following questions carefully and provide honest and complete responses to each question.

1. Have you received and personally reviewed DuraFleet Franchising, LLC Franchise Agreement and each exhibit, addendum and schedule attached to it?

Yes ☐ No ☐

2. Do you understand all of the information contained in the Franchise Agreement and each exhibit and schedule attached to it?

Yes ☐ No ☐

If “No”, what parts of the Franchise Agreement do you not understand? (Attach additional pages, if necessary.)

3. Have you received and personally reviewed our Disclosure Document we provided to you?

Yes ☐ No ☐

4. Do you understand all of the information contained in the Disclosure Document?

Yes ☐ No ☐

If “No”, what parts of the Disclosure Document do you not understand? (Attach additional pages, if necessary.)

5. Have you discussed the benefits and risks of operating the Franchised Business with an attorney, accountant or other professional advisor and do you understand those risks?

Yes ☐ No ☐

6. Do you understand that the success or failure of your business will depend in large part upon your skills and abilities, competition from other businesses, interest rates, inflation, labor and supply costs, lease terms and other economic and business factors?

Yes ☐ No ☐

7. Has any employee or other person speaking on our behalf made any statement or promise concerning the revenues or profits of the Franchised Business that we or our franchisees operate?

Yes ☐ No ☐

8. Has any employee or other person speaking on our behalf made any statement or promise concerning a Franchised Business that is contrary to, or different from, the information contained in the Disclosure Document?

Yes ☐ No ☐

9. Has any employee or other person speaking on our behalf made any statement or promise concerning the likelihood of success that you should or might expect to achieve from operating a Franchised Business?

Yes ☐ No ☐

10. Has any employee or other person speaking on our behalf made any statement, promise or agreement concerning the advertising, marketing, training, support service or assistance that we will furnish to you that is contrary to, or different from, the information contained in the Disclosure Document?

Yes ☐ No ☐

11. If you have answered "Yes" to any of questions 7 through 10, please provide a full explanation of your answer in the following blank lines. (Attach additional pages, if necessary, and refer to them below.) If you have answered "No" to each of these questions, please leave the following lines blank.

12. Do you understand that in all dealings with you, our officers, directors, employees and agents act only in a representative capacity and not in an individual capacity and these dealings are solely between you and us?

Yes ☐ No ☐

You understand that your answers are important to us and that we will rely on them.

By signing this Franchisee Disclosure Questionnaire, you are representing that you have responded truthfully to the above questions.

Name of Franchisee/Applicant:

Date: _____

_____, Individually

Date: _____

_____, Individually

EXHIBIT I
TO THE DISCLOSURE DOCUMENT
GENERAL RELEASE (SAMPLE FORM)

**GENERAL RELEASE
(SAMPLE FORM)**

THIS GENERAL RELEASE is made and given on this ____ day of _____, 20____ by _____, (“RELEASOR”) an individual/corporation/ limited liability company/partnership with a principal address of _____, in consideration of:

_____ the execution by DuraFleet Franchising, LLC, a Virginia limited liability company (“RELEASEE”), of a renewal Franchise Agreement or other renewal documents renewing the franchise (the “Franchise”) granted to RELEASOR by RELEASEE pursuant to that certain Franchise Agreement (the “Franchise Agreement”) between RELEASOR and RELEASEE; or

_____ RELEASEE’S consent to RELEASOR’S assignment of its rights and duties under the Franchise Agreement; or

_____ RELEASEE’S consent to RELEASOR’S assumption of rights and duties under the Franchise Agreement; or

_____ [insert description] and other good and valuable consideration, the adequacy of which is hereby acknowledged, and accordingly RELEASOR hereby releases and discharges RELEASEE, RELEASEE’S officers, directors, shareholders, managers, members, partners, owners, employees and agents (in their corporate and individual capacities), and RELEASEE’S successors and assigns, from any and all causes of action, suits, debts, damages, judgments, executions, claims and demands whatsoever, in law or in equity, that RELEASOR and RELEASOR’S heirs, executors, administrators, successors and assigns had, now have or may have, upon or by reason of any matter, cause or thing whatsoever from the beginning of the world to the date of this RELEASE arising out of or related to the Franchise or the Franchise Agreement, including, without limitation, claims arising under federal, state and local laws, rules and ordinances.

THIS IS A SPECIFIC RELEASE GIVING UP ALL RIGHTS WITH RESPECT TO THE TRANSACTIONS OR OCCURRENCES THAT ARE BEING RELEASED UNDER THIS AGREEMENT.

California Releasor:

You represent and warrant that YOU EXPRESSLY WAIVE ANY AND ALL RIGHTS AND BENEFITS UNDER CALIFORNIA CIVIL CODE §1542, which provides as follows:

A general release does not extend to claims which the creditor does not know or suspect to exist in his or her favor at the time of executing the release, which if known by him or her must have materially affected his or her settlement with the debtor.

The above Release shall not apply to any liabilities arising under the California Franchise Investment Law or the California Franchise Relations Act.

This General Release shall not be amended or modified unless such amendment or modification is in writing and is signed by RELEASOR and RELEASEE.

EXHIBIT J
TO THE DISCLOSURE DOCUMENT
STATE EFFECTIVE DATES

STATE EFFECTIVE DATES

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the state, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered or exempt from registration, as of the Effective Date stated below:

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

State	Effective Date
California	
Hawaii	
Illinois	
Indiana	
Maryland	
Michigan	
Minnesota	
New York	
North Dakota	
Rhode Island	
South Dakota	
Virginia	
Washington	
Wisconsin	

**EXHIBIT K
TO THE DISCLOSURE DOCUMENT
RECEIPTS**

Receipt

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If DuraFleet Franchising, LLC offers you a franchise, it must provide this disclosure document to you 14 calendar days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale. New York and Rhode Island require that DuraFleet Franchising, LLC give you this disclosure document at the earlier of the first personal meeting or 10 business days before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship. Michigan requires that DuraFleet Franchising, LLC give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If DuraFleet Franchising, LLC does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and State law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the state agency listed on Exhibit A. DuraFleet Franchising, LLC's agents for service of process are listed in Exhibit B.

Date of Issuance: May 12, 2026

The Franchise Seller(s) for this offering are:

Patrick Gaven, 4560 South Blvd., Suite 204, Virginia Beach, Virginia 23452, 800-993-0803 and/or, FranDevCo, LLC, representative, 19460 Old Jetton Road, Suite 204, Cornelius, NC 28031.

I have received a disclosure document dated May 12, 2026. State registration effective dates are listed on the State Effective Dates page. The disclosure document included the following Exhibits:

Exhibit A1	State Appendices	Exhibit F	Financial Statements
Exhibit A2	List of State Administrators	Exhibit G	List of Current Franchisees and List of Former Franchisees
Exhibit B	Agents for Service of Process	Exhibit H	Questionnaire
Exhibit C	Franchise Agreement and Attachments	Exhibit I	General Release (Sample Form Only)
Exhibit D	Telephone Number and Website URL Assignment Agreement	Exhibit J	State Effective Dates Page
Exhibit E	Table of Contents of Manual	Exhibit K	Receipts

Please sign and print your name below, date and return one copy of this receipt to DuraFleet Franchising, LLC and keep the other for your records.

Date of Receipt

Print Name

Signature
(individually and as an officer of)

(Name of corporation, LLC, or partnership)

A corporation

A Limited Liability Company

A Partnership

[KEEP THIS RECEIPT FOR YOUR RECORDS]

Receipt

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If DuraFleet Franchising, LLC offers you a franchise, it must provide this disclosure document to you 14 calendar days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale. New York and Rhode Island require that DuraFleet Franchising, LLC give you this disclosure document at the earlier of the first personal meeting or 10 business days before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship. Michigan requires that DuraFleet Franchising, LLC give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If DuraFleet Franchising, LLC does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and State law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the state agency listed on Exhibit A. DuraFleet Franchising, LLC's agents for service of process are listed in Exhibit B.

Date of Issuance: May 12, 2026

The Franchise Seller(s) for this offering are:

Patrick Gaven, 4560 South Blvd., Suite 204, Virginia Beach, Virginia 23452, 800-993-0803 and/or, FranDevCo, LLC, representative, 19460 Old Jetton Road, Suite 204, Cornelius, NC 28031.

I have received a disclosure document dated May 12, 2026. State registration effective dates are listed on the State Effective Dates page. The disclosure document included the following Exhibits:

Exhibit A1	State Appendices	Exhibit F	Financial Statements
Exhibit A2	List of State Administrators	Exhibit G	List of Current Franchisees and List of Former Franchisees
Exhibit B	Agents for Service of Process	Exhibit H	Questionnaire
Exhibit C	Franchise Agreement and Attachments	Exhibit I	General Release (Sample Form Only)
Exhibit D	Telephone Number and Website URL Assignment Agreement	Exhibit J	State Effective Dates Page
Exhibit E	Table of Contents of Manual	Exhibit K	Receipts

Please sign and print your name below, date and return one copy of this receipt to DuraFleet Franchising, LLC and keep the other for your records.

Date of Receipt

Print Name

Signature
(individually and as an officer of)

(Name of corporation, LLC, or partnership)

A corporation

A Limited Liability Company

A Partnership

[RETURN THIS COMPLETED FORM]